# **MERGENT® TRANSPORTATION**

**NEWS REPORTS** 

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 $NOTICE-{\it Items in this issue will be listed online weekly and printed monthly}.$ 

ALGOMA CENTRAL O	ORP			common share -			Hedges - net investments		(31,253)
Annual Report				diluted Can\$2.	00 Can\$2.89	Can\$2.01	Hedges - purchase		
Consolidated Income (Can\$000):	e Statement,	Years Ended	d Dec. 31		2 0.68	0.68	commitment Foreign exchange		8,557
(Сапфооо):	2023	2022	2021	common share 0.  Number of full time	2 0.08	0.06	translation		14,591
				employees 1,6			Accumulated other		,
Revenue	721,220			Total number of		ന്നത	comprehensive earnings	(22.467)	(0.105)
Revenue	721,220	677,942 (490,044)	598,873 (402,967)	1 5	1,600	1,600	(loss)		. , ,
Selling, general &	•••	(490,044)	(402,907)	Operating expenses (539,08) Gain on sale of	9)		Shareholders' equity		
administrative				assets	36		Total shareholders'		77
expenses	(41,550)	(34,567)	(32,551)	Total number of			equity & liabilities	1,344,156	1,365,697
Other operating		14,395	(2.106)	employees 1,6	00 1,600				
items	• • • •	14,393	(2,196)	П			Recent Dividends:		
amortization		(65,429)	(67,852)	☐ As is; ☐ Approximately			1. Algoma Central Corp con	imon.	
Depreciation of				Consolidated Balance Shee (Can\$000):	, years Ended	Dec. 31	ExDate Amt Declare	d Record	Payable
property, plant &	(66,049)			(Сапфооб).	2023	2022		020 12/28/2020	
equipment Operating earnings	74,532	102,297	93,307					021 02/15/2021	
Interest expense on	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , ,		Cash		141,968		021 05/18/2021 021 08/18/2021	
borrowings	(18,297)	(18,127)	(18,633)	Accounts receivable		67,618 1,459		021 08/18/2021	
Amortization of	(1.707)	(1.622)	(1.612)	Materials & supplies		19,126		022 02/15/2022	
financing costs Interest on	(1,707)	(1,632)	(1,012)	Prepaid expenses		15,189		022 05/18/2022	
employee future				Derivative assets	. 2,765	4,970		022 08/18/2022 022 11/17/2022	
benefits, net	(260)	(1,011)	(1,444)	Contract cancellation receivable	. 5,805			022 01/04/2023	
Interest				Other current assets	,	39,285		023 02/15/2023	
capitalized on vessels under				Due from customers	,			023 05/18/2023	
construction	1,160	320	956	Unbilled revenue	,			023 08/18/2023	
Interest expense	(19,104)	(20,450)	(20,733)	Government related		• • •		023 11/17/2023 024 02/16/2024	
Interest income	2,855	1,736	81	Mortgage receivable		250,330	02/13/2024 0.1) 01/13/2	024 02/10/2024	03/01/2024
Gain on sale of properties		13,913	1,596	Property, plant &	. 101,571	200,000	Annual Dividends:		
Foreign currency		13,713	1,370	equipment, cost	. 1,325,444	1,359,697	1. Algoma Central Corp con	nmon.	
gain (loss)	3,044	3,892	1,326	Accumulated depreciation			20213.33 2022	0.68 2023	2.07
Earnings (loss)	70.612	101 200	75,577	- property, plant, equipment	. (516,692)	(509,159)	20240.19	0.00 2023	
before income tax	70,613								
	70,015	101,388	13,311		. (810,0,2)		AMERICAN AIRLINES GRO	UP INC	
Current tax expense (recovery)	(2,086)	(8,962)	(5,464)	Property, plant, equipment		850,538	Annual Report		
(recovery) Deferred tax	(2,086)	(8,962)	(5,464)	Property, plant, equipment	. 808,752		Annual Report Consolidated Income Stat		nded Dec. 31
(recovery)  Deferred tax expense (recovery)			,	Property, plant, equipment	. 808,752 . 260,915	208,992	Annual Report Consolidated Income State (\$000):	ement, Years E	
(recovery)  Deferred tax expense (recovery)  Income tax expense	(2,086) (9,274)	(8,962) (7,955)	(5,464) (6,348)	Property, plant, equipment	. 808,752 . 260,915 . 7,910		Annual Report Consolidated Income State (\$000):		
(recovery)  Deferred tax expense (recovery)  Income tax expense (recovery)	(2,086)	(8,962)	(5,464)	Property, plant, equipment	. 808,752 . 260,915 . 7,910 . 22,151	208,992 7,910 18,219	Annual Report Consolidated Income State (\$000):	ement, Years E 2023 202 44,568,00	2 2021 (revised) 0 26,063,000
(recovery)  Deferred tax expense (recovery)  Income tax expense	(2,086) (9,274) (11,360)	(8,962) (7,955) (16,917)	(5,464) (6,348) (11,812)	Property, plant, equipment	. 808,752 . 260,915 . 7,910 . 22,151	208,992 7,910 18,219 1,858	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue	ement, Years E 2023 202	2 2021 (revised) 0 26,063,000
(recovery)	(2,086) (9,274) (11,360) 23,617	(8,962) (7,955) (16,917) 35,495	(5,464) (6,348) (11,812) 18,405	Property, plant, equipment Investments in joint ventures Goodwill Employee future benefits Non-current asset held for sale Other assets	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating	2023 202 44,568,00 1,233,00	2 2021 (revised) 0 26,063,000 0 1,314,000
(recovery)	(2,086) (9,274) (11,360)	(8,962) (7,955) (16,917)	(5,464) (6,348) (11,812)	Property, plant, equipment Investments in joint ventures Goodwill Employee future benefits Non-current asset held for sale Other assets Mortgage receivable	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 3,464	ement, Years E 2023 202 44,568,00 1,233,00 3,170,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000
(recovery)	(2,086) (9,274) (11,360) 23,617	(8,962) (7,955) (16,917) 35,495	(5,464) (6,348) (11,812) 18,405	Property, plant, equipment Investments in joint ventures Goodwill Employee future benefits Non-current asset held for sale Other assets	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 3,464	ement, Years E 2023 202 44,568,00 1,233,00 .,000 3,170,00 .,000	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000
(recovery)	(2,086) (9,274) (11,360) 23,617	(8,962) (7,955) (16,917) 35,495	(5,464) (6,348) (11,812) 18,405	Property, plant, equipment. Investments in joint ventures. Goodwill. Employee future benefits. Non-current asset held for sale. Other assets. Mortgage receivable. Total assets. Due to suppliers & accrued charges.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 2,464 Cargo 812 Passenger 48,512 Total operating	ement, Years E 2023 202 44,568,00 1,233,00 .,000 3,170,00 .,000	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870	(8,962) (7,955) (16,917) 35,495 119,966	(5,464) (6,348) (11,812) 18,405 82,170	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges  Deferred revenue.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788	ement, Years E 2023 202 44,568,00 1,233,00 .,000 3,170,00 .,000	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870 38,503	(8,962) (7,955) (16,917) 35,495 119,966 37,818	(5,464) (6,348) (11,812) 18,405 82,170 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges  Deferred revenue.  Commodity taxes payable.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 2,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel &	ement, Years E 2023 202 44,568,00 1,233,00 000 3,170,00 000	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870	(8,962) (7,955) (16,917) 35,495 119,966	(5,464) (6,348) (11,812) 18,405 82,170	Property, plant, equipment Investments in joint ventures. Goodwill Employee future benefits Non-current asset held for sale. Other assets Mortgage receivable. Total assets. Due to suppliers & accrued charges Deferred revenue. Commodity taxes payable. Accounts payable & accrued charges	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 2,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages &	ement, Years E 2023 202 44,568,00 1,233,00 000 3,170,00 000	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870 38,503	(8,962) (7,955) (16,917) 35,495 119,966 37,818	(5,464) (6,348) (11,812) 18,405 82,170 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges  Current portion of	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 23,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580	ement, Years E 2023 202 44,568,00 1,233,00 3,170,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue Passenger 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265	ement, Years E 2023 202 44,568,00 1,233,00,000 3,170,00,000,000 48,971,00 .,000 13,791,00 .,000 12,972,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss). Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding Net earnings per common share -	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets.  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953	Annual Report Consolidated Income State (\$000):  Passenger revenue Cargo revenue Other operating revenue 3,464 Cargo. 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265 Maintenance,	ement, Years E 2023 202 44,568,00 1,233,00 3,170,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)  Deferred tax expense (recovery) Income tax expense (recovery)  Net earnings (loss) from investments in joint ventures  Net earnings (loss). Weighted average shares outstanding - basic  Weighted average shares outstanding - diluted  Year end common shares outstanding Net earnings per common share - continuing	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue Passenger 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265	ement, Years E 2023 202 44,568,00 1,233,00 3,170,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss). Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding Net earnings per common share -	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges  Current portion of long-term debt  Income taxes payable.  Other current liabilities  Total current liabilities.  Bank facility.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 7, 46, 512 Total operating revenues Total operating revenues Salaries, wages & benefits Regional expenses Maintenance, materials & repairs Other rent &	ement, Years E 2023 202 44,568,00 1,233,00000 3,170,00000 48,971,00 48,971,00 4,000 13,791,00 4,385,00 2,684,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss) Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding. Net earnings per common share - continuing operations - basic Net earnings per common share -	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650 Can\$2.15	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities  Total current liabilities.  Total current liabilities.  Bank facility.  Employee future benefits	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157 18,774	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 7. 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265 Maintenance, materials & repairs Other rent & landing fees 2,928	ement, Years E 2023 202 44,568,00 1,233,00000 3,170,00000 48,971,00 48,971,00 4,000 13,791,00 4,385,00 2,684,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss). Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding Net earnings per common share - continuing operations - basic Net earnings per common share - continuing	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets.  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities.  Total current liabilities.  Bank facility.  Employee future benefits.  Deferred income taxes.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157	Passenger revenue Cargo revenue Other operating revenue Passenger Other operating revenue Otargo Passenger Other operating revenue Salaries, wages & benefits Passenges Salaries, wages & benefits Benefits Aircraft fuel & related taxes Salaries, wages & benefits Other rent & repairs Other rent & landing fees Commissions,	ement, Years E 2023 202 44,568,00 1,233,00000 3,170,00000 48,971,00 48,971,00 4,000 13,791,00 4,385,00 2,684,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650 Can\$2.15	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities  Total current liabilities.  Total current liabilities.  Bank facility.  Employee future benefits	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157 18,774	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 7. 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265 Maintenance, materials & repairs Other rent & landing fees 2,928	ement, Years E 2023 202 44,568,00 1,233,00000 3,170,00000 48,971,00 48,971,00 4,000 13,791,00 4,385,00 2,684,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss). Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding Net earnings per common share - continuing operations - basic Net earnings per common share - continuing	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650 Can\$2.15	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities.  Bank facility.  Employee future benefits  Deferred income taxes.  Other long-term liabilities.  Cother long-term liabilities.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157 18,774 70,781 2,133 11,732	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 7. 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265 Maintenance, materials & repairs Other rent & landing fees 2,928 Commissions, booking fees & credit card expenses 4,643	ement, Years E 2023 202 44,568,00 1,233,00 .,000 3,170,00 .,000 6,000 48,971,00 6,000 12,972,00 4,385,00 2,684,00 6,000 2,730,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery) Deferred tax expense (recovery) Income tax expense (recovery) Net earnings (loss) from investments in joint ventures Net earnings (loss). Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end common shares outstanding Net earnings per common share - continuing operations - basic Net earnings per common share - basic Net earnings per common share - continuing operations -	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650 Can\$2.15	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities  Total current liabilities.  Deferred income taxes.  Other long-term liabilities.  Cofficient of long-term liabilities.  Common shares.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157 18,774 70,781 2,133 11,732 11,732	Passenger revenue Cargo revenue Other operating revenue Passenger Other operating revenue Other operating revenue Salaries, wages & benefits Pastenger & 12,257 Salaries, wages & benefits Maintenance, materials & repairs Other rent & landing fees Commissions, booking fees & credit card expenses 4,643 Aircraft rent Aircraft re	ement, Years E 2023 202 44,568,00 1,233,00 000 3,170,00 000 000 12,972,00 0,000 4,385,00 2,684,00 2,684,00 0,000 1,395,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 
(recovery)	(2,086) (9,274) (11,360) 23,617 82,870 38,503 43,072 38,650 Can\$2.15	(8,962) (7,955) (16,917) 35,495 119,966 37,818 42,943 38,002	(5,464) (6,348) (11,812) 18,405 82,170 37,801 42,875 37,801	Property, plant, equipment.  Investments in joint ventures.  Goodwill.  Employee future benefits  Non-current asset held for sale.  Other assets  Mortgage receivable.  Total assets.  Due to suppliers & accrued charges.  Deferred revenue.  Commodity taxes payable.  Accounts payable & accrued charges.  Current portion of long-term debt.  Income taxes payable.  Other current liabilities.  Bank facility.  Employee future benefits  Deferred income taxes.  Other long-term liabilities.  Cother long-term liabilities.	. 808,752 . 260,915 . 7,910 . 22,151 	208,992 7,910 18,219 1,858 9,850 18,000 1,365,697 83,494 1,660 1,054 86,208 5,197 5,953 53,470 150,828 397,157 18,774 70,781 2,133 11,732	Annual Report Consolidated Income Stat (\$000):  Passenger revenue Cargo revenue Other operating revenue 7. 3,464 Cargo 812 Passenger 48,512 Total operating revenues 52,788 Aircraft fuel & related taxes 12,257 Salaries, wages & benefits 14,580 Regional expenses 3,265 Maintenance, materials & repairs Other rent & landing fees 2,928 Commissions, booking fees & credit card expenses 4,643	ement, Years E 2023 202 44,568,00 1,233,00 000 3,170,00 000 000 12,972,00 0,000 4,385,00 2,684,00 2,684,00 0,000 1,395,00	2 2021 (revised) 0 26,063,000 0 1,314,000 0 2,505,000 

amortization	1,936,000	1,977,000	2,019,000	other	658,000	
Restructuring costs Special items, net	23,000	102 000	(4,006,000)	Restricted Accounts -	103,000	
Other operating	971,000	193,000	(4,006,000)	Short-Term	103,000	•••
expenses	6,006,000	5,422,000	3,994,000	short-term investments -		
Total operating	10.751.000	47.264.000	20.041.000	Balancing value	910,000	
expenses Operating income	49,754,000	47,364,000	30,941,000	Total current assets	13,572,000 41,794,000	15,269,000 39,703,000
(loss)	3,034,000	1,607,000	(1,059,000)	Ground property &	41,794,000	39,703,000
Interest income	591,000	216,000	18,000	equipment	10,307,000	9,913,000
Interest expense,	2 145 000	1.062.000	1 000 000	Equipment purchase	760,000	612.000
net Other income	2,145,000	1,962,000	1,800,000	deposits	760,000	613,000
(expense), net	(359,000)	325,000	293,000	equipment, at cost	52,861,000	50,229,000
Income (loss)				Less accumulated		
before income taxes	1,121,000	186,000	(2,548,000)	depreciation & amortization	22 007 000	20,020,000
Current state, local & foreign				Total property &	22,097,000	20,029,000
income tax				equipment, net	30,764,000	30,200,000
provision (benefit)		(6,000)		Operating lease		
Deferred federal income tax				right-of-use assets	7,939,000 4,091,000	8,094,000 4,091,000
provision (benefit)	268,000	59,000	(508,000)	Intangibles, gross	2,885,000	2,886,000
Deferred state &	,	,	(===,===)	Less: accumulated	_,,,,,,,,	_,,
local income tax			(45,000)	amortization	834,000	827,000
provision (benefit) Income Taxes -	• • • •	6,000	(47,000)	Intangibles, net	2,051,000 2,888,000	2,059,000 3,099,000
Local - Deferred	31,000			Other assets	1,753,000	1,904,000
Deferred income tax	,			Total assets	63,058,000	64,716,000
expense (benefit)	299,000	65,000	(555,000)	Current maturities of		
Income tax provision (benefit)	299,000	59.000	(555,000)	long-term debt & finance leases	3,501,000	3,274,000
Net income (loss)	822,000	127,000		Accounts payable	2,353,000	2,149,000
Weighted average	,	,	(-,-,-,-,-,	Accrued salaries & wages	2,377,000	1,713,000
shares outstanding				Air traffic liability		6,745,000
- basic	653,612	650,345	644,015	Loyalty program liability Operating lease	3,453,000	3,169,000
shares outstanding				liabilities	1,309,000	1,465,000
- diluted	719,669	655,122	644,015	Operating lease	, ,	
Year end shares	654.050	650 640	647.700	liabilities	6,200,000	2.001.000
outstanding Income (loss) per	654,273	650,642	647,728	Other accrued liabilities	2,738,000	2,981,000
share from				long-term debt	3,632,000	
continuing				Current obligations under		
operations-basic	\$1.26			capital leases	131,000	21 406 000
Net income (loss)				Total current liabilities	131,000 22,062,000	21,496,000
	\$1.26 \$1.26	\$0.20	\$(3.09)			21,496,000 2,948,000
Net income (loss) per share - basic Income (loss) per share from				Total current liabilities	22,062,000	
Net income (loss) per share - basic Income (loss) per share from continuing	\$1.26	\$0.20	\$(3.09)	Total current liabilities	22,062,000	2,948,000 10,200,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted				Total current liabilities	22,062,000	2,948,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted	\$1.26	\$0.20	\$(3.09)	Total current liabilities	22,062,000	2,948,000 10,200,000 3,500,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time	\$1.26 \$1.21 \$1.21	\$0.20  \$0.19	\$(3.09)  \$(3.09)	Total current liabilities	22,062,000	2,948,000 10,200,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees	\$1.26 \$1.21	\$0.20	\$(3.09)  \$(3.09)	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans	22,062,000	2,948,000 10,200,000 3,500,000 9,175,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees	\$1.26 \$1.21 \$1.21 132,100	\$0.20  \$0.19	\$(3.09)  \$(3.09) IP3 123,400	Total current liabilities	22,062,000	2,948,000 10,200,000 3,500,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees	\$1.26 \$1.21 \$1.21	\$0.20  \$0.19 IDE 129,700 	\$(3.09)  \$(3.09) IPB 123,400 	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds	22,062,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees	\$1.26 \$1.21 \$1.21 132,100	\$0.20  \$0.19	\$(3.09)  \$(3.09) IP3 123,400	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt	22,062,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000	\$0.20  \$0.19  	\$(3.09)  \$(3.09) IPB 123,400 	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note	22,062,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000
Net income (loss) per share - basic	\$1.26 \$1.21 \$1.21 132,100	\$0.20  \$0.19 IDE 129,700 	\$(3.09)  \$(3.09) IPB 123,400 	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt	22,062,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items -	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000	\$0.20  \$0.19  	\$(3.09)  \$(3.09) IPB 123,400 	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Unsecured senior notes	22,062,000   	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000
Net income (loss) per share - basic	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000	\$0.20  \$0.19  	\$(3.09)  \$(3.09) IPB 123,400 	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Unsecured senior notes Notes	22,062,000   	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000)	\$0.20  \$0.19  	\$(3.09) \$(3.09) \$(3.09)	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized	22,062,000   	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000
Net income (loss) per share - basic	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely; <sup>3</sup> Full-tin	\$0.20 \$0.19 129,700 ne equivalent;	\$(3.09) \$(3.09) \$(3.09)	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized	22,062,000   	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net    Basis; Approximat ary 17, 2023; As of Fe	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; <sup>3</sup> Full-timebruary 18, 20	\$0.20 \$0.19 \$129,700 me equivalent;	\$(3.09)  \$(3.09)  \$(3.09)  \$123,400   \$12\overline{1}{2}13,000   As of Febru-	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities	22,062,000      28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000
Net income (loss) per share - basic	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; <sup>3</sup> Full-timebruary 18, 20	\$0.20 \$0.19 \$129,700 ne equivalent;	\$(3.09)  \$(3.09)  \$(3.09)  \$123,400   \$12\overline{1}{3},000   As of Febru-  31 (\$000):	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of	22,062,000     28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000  (386,000) 3,059,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net    Basis; Approximat ary 17, 2023; As of Fe	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; <sup>3</sup> Full-timebruary 18, 20	\$0.20 \$0.19 \$129,700 me equivalent;	\$(3.09)  \$(3.09)  \$(3.09)  \$123,400   \$12\overline{1}{2}13,000   As of Febru-	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities	22,062,000      28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000 
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net    Basis; Approximat ary 17, 2023; As of Fe	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely; <sup>3</sup> Full-tim ebruary 18, 20 the Sheet, Year	\$0.20 \$0.19 \$129,700 ne equivalent;	\$(3.09)  \$(3.09)  \$(3.09)  \$123,400   \$12\overline{1}{3},000   As of Febru-  31 (\$000):	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured promissory note Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities	22,062,000     28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000  (386,000) 3,059,000
Net income (loss) per share - basic Income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net   Basis; Approximat ary 17, 2023; As of Forms Consolidated Balance Cash Restricted cash &	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; <sup>©</sup> Full-timebruary 18, 20 the Sheet, Year	\$0.20  \$0.19  \$0.19   129,700    ne equivalent; 222  rs Ended Dec 2023  578,000	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance	22,062,000 28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000
Net income (loss) per share - basic Income (loss) per share rom continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net     As is;   Approximat ary 17, 2023;   As of Fo  Consolidated Balance  Cash Restricted cash & short-term investments	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; <sup>3</sup> Full-tin ebruary 18, 20 the Sheet, Year	\$0.20 \$0.19 \$0.19 129,700 ne equivalent; 222 rs Ended Dec 2023 578,000 807,000	\$(3.09)  \$(3.09)  \$(3.09)  \$\frac{1}{2}\frac{3}{2}\frac{1}{3}\frac{400}{200}   \$\frac{1}{2}\frac{5}{2}\frac{1}{3}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\fra	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current	22,062,000 28,895,000 375,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000 545,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net   As is; Approximat ary 17, 2023; As of Fo Consolidated Baland  Cash Restricted cash & short-term investments. Receivables, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely; <sup>3</sup> Full-tin ebruary 18, 20 es Sheet, Year	\$0.20 \$0.19 \$129,700 ne equivalent; 222 rs Ended Dec 2023 578,000 807,000 2,026,000	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)   \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance	22,062,000 28,895,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000
Net income (loss) per share - basic Income (loss) per share rom continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net     As is;   Approximat ary 17, 2023;   As of Fo  Consolidated Balance  Cash Restricted cash & short-term investments	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely; <sup>3</sup> Full-tin ebruary 18, 20 es Sheet, Year	\$0.20 \$0.19 \$0.19 129,700 ne equivalent; 222 rs Ended Dec 2023 578,000 807,000	\$(3.09)  \$(3.09)  \$(3.09)  \$\frac{1}{2}\frac{3}{2}\frac{1}{3}\frac{400}{200}   \$\frac{1}{2}\frac{5}{2}\frac{1}{3}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\frac{1}{0}\fra	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current maturities Pension & postretirement benefits	22,062,000 28,895,000 375,000 29,270,000 3,044,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 500,000  (386,000) 3,059,000 31,844,000 545,000 32,389,000 2,837,000
Net income (loss) per share - basic Income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net  If As is; Approximat ary 17, 2023; As of Format Consolidated Balance Cash Restricted cash & short-term investments. Receivables, net Accounts receivable, net Inventories, net Balancing value	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly;  Full-tinebruary 18, 20 the Sheet, Year	\$0.20  \$0.19  \$0.19  129,700  ne equivalent; 222  rs Ended Dec 2023  578,000  807,000 2,026,000 3,128,000	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current maturities Pension & postretirement benefits Loyalty program liability	22,062,000 28,895,000 375,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000 545,000
Net income (loss) per share - basic Income (loss) per share rom continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly;  Full-tinebruary 18, 20 the Sheet, Year	\$0.20  \$0.19  IDS 129,700  IDS 14,000  the equivalent; 122  rs Ended Dec 2023  578,000 807,000 2,026,000	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured promissory note Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current maturities Pension & postretirement benefits Loyalty program liability Operating lease	22,062,000 28,895,000 375,000 29,270,000 3,044,000 5,874,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000 545,000 32,389,000 2,837,000 5,976,000
Net income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely;	\$0.20  \$0.19  \$0.19  129,700    me equivalent; 222  rs Ended Dec 2023  578,000  807,000 2,026,000 3,128,000 (728,000)	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current maturities Pension & postretirement benefits Loyalty program liability	22,062,000 28,895,000 375,000 29,270,000 3,044,000	2,948,000 10,200,000 3,500,000 9,175,000 3,170,000 1,050,000 30,043,000 500,000  (386,000) 3,059,000 31,844,000 545,000 32,389,000 2,837,000
Net income (loss) per share - basic Income (loss) per share rom continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) ely;  Full-tinebruary 18, 20 te Sheet, Year	\$0.20  \$0.19  \$0.19  129,700  ne equivalent; 222  rs Ended Dec 2023  578,000  807,000 2,026,000 3,128,000	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Loyalty program liability Operating lease liabilities Common stock Common stock	22,062,000 28,895,000 375,000 29,270,000 3,044,000 5,874,000 6,452,000	2,948,000 10,200,000 3,500,000 3,500,000 3,175,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000 545,000 32,389,000 2,837,000 5,976,000 6,559,000
Net income (loss) per share - basic Income (loss) per share - basic Income (loss) per share from continuing operations-diluted Net income (loss) per share - diluted Number of full-time employees Total number of employees Number of common stockholders Labor contract expenses Special Items - Other operating charges, net	\$1.26 \$1.21 \$1.21 132,100 132,100 54,000 989,000 (41,000) elly; ** Full-timebruary 18, 20 tee Sheet, Year	\$0.20  \$0.19  \$0.19  129,700   me equivalent; 222  rs Ended Dec 2023  578,000  807,000 2,026,000 3,128,000 (728,000)	\$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3.09)  \$(3	Total current liabilities Secured term loan facility Senior secured notes Secured AAdvantage term loan Secured aircraft enhanced equipment trust certificates Secured equipment loans & other notes payable Secured special facility revenue bonds Secured debt Unsecured promissory note Unsecured convertible senior notes Unsecured senior notes Notes Less: total unamortized debt discount, premium & issuance costs Less current maturities Long-term debt, net of current maturities Noncurrent finance lease liabilities Long-term debt & finance leases, net of current maturities Pension & postretirement benefits Loyalty program liability Operating lease liabilities Other liabilities	22,062,000 28,895,000 375,000 29,270,000 3,044,000 5,874,000 6,452,000 1,558,000	2,948,000 10,200,000 3,500,000 3,500,000 3,170,000 1,050,000 30,043,000 3,746,000 1,000,000 500,000  (386,000) 3,059,000 31,844,000 545,000 32,389,000 2,837,000 5,976,000 6,559,000 1,258,000

Pension & retiree medical liability . . . . . . . . . . (1,512,000) Pension, retiree medical & other postretirement benefits . . . . . . . . (3,380,000) (2,978,000) Unrealized gain (loss) on investments..... (2.000)(6.000)(1,601,000) Accumulated other comprehensive income (loss) . . . . . . . . . . (4,894,000) (4,585,000) Retained earnings ..... (7,689,000) (8,511,000) (deficit) . . . . Total stockholders' equity (deficit) ...... (5,202,000) (5,799,000) Total Equity . . . . . . . . . . . . . . . (5,202,000)

#### **Recent Dividends:**

1. American Airlines Group Inc series A convertible preferred.

No dividends paid.

2. American Airlines Group Inc common.

No dividends paid.

#### **Annual Dividends:**

1. American Airlines Group Inc series A convertible preferred.

No dividends paid.

2. American Airlines Group Inc common. No dividends paid.

# **CARNIVAL CORP**

Loan Arranged On Feb. 28, 2023, Carnival Holdings (Bermuda) II Limited (the "Borrower"), a subsidiary of Co., entered into a new forward starting \$2.1 billion multi-currency revolving credit agreement (the "New Facility") with a syndicate of financial institutions (the "Lenders") and J.P. Morgan SE as facilities agent. The New Facility is effective and may be utilized beginning Aug. 6, 2024. The New Facility will replace the existing multi-currency revolving credit agreement (the "Existing Facility") upon its expiration on Aug. 6, 2024. The New Facility also contains an accordion feature, allowing for additional commitments, up to an aggregate of \$2.9 billion, which is the aggregate commitments under the Existing Facility. Borrowings under the New Facility will bear interest at a rate of term SOFR in relation to any loan in US Dollars, EURIBOR in relation to any loan in euros, or daily compounding SONIA in relation to any loan in sterling, plus a margin based on the long-term credit ratings of Co. The New Facility also includes an emissions-linked margin adjustment whereby, after the initial applicable margin is set per the margin pricing grid, the margin may be adjusted based on performance in achieving certain agreed annual carbon emissions goals. While any loans are outstanding under the Existing Facility, the New Facility will require Co. to pay a top-up margin on such loans so that lenders participating in both the New Facility and Existing Facility are paid a margin equal to the amount specified in the New Facility. In addition, Co. is required to pay certain fees on the aggregate unused commitments under the New Facility and the Existing Facility. An additional utilization fee is payable depending on the outstanding amounts under the New Facility. The New Facility contains representations, warranties, covenants and events of default that are customary for a transaction of this type. Borrowings may be used for general liquidity and working capital purposes, to support Co.'s and Carnival plc's commercial paper programs, and such swingline facilities, letters of credit and bonding facilities as may be needed. Co. and Carnival plc have each guaranteed the obligations of certain of its respective subsidiaries under the New Facility and each of Co. and Carnival plc have also cross guaranteed each other's respective obligations under the New Facility. Certain subsidiaries of Co. and Carnival plc have also each guaranteed the obligations of each other, Co., Carnival plc and the Borrower under the New Facility. In connection with entering into the New Facility, Co., Carnival plc and its subsidiaries will contribute three unencumbered vessels to the Borrower, with each of the vessels continuing to be operated under one of the Co. & plc brands. The New Facility will expire on Aug. 6, 2025, subject to two one-year extension options, at which time all outstanding amounts under the New Facility will be due and payable. Other than as described above, the material terms of the New Facility are substantially similar to the terms of the Existing Facility. The New Facility was co-coordinated by Bank of America, BNP Paribas and JP Morgan, PJT Partners served as independent financial advisor to Co. & plc.

CARNIVAL CORP

nounced he will not stand for re-election to the Boards of Direc- Shareholders of the Corporation in 2024. The Board appointed V tors of Co. and Carnival plc at the next Annual Shareholders Meet- Ms. Minhas to the Safety & Reliability Committee and the Sus-s ings, which are expected to take place in Apr. 2023.

#### CARNIVAL CORP

Official Changes Effective Apr. 5, 2023, Michael Thamm, Group Chief Executive Officer of Costa Group and Carnival Asia and a named executive officer of Co. and Carnival plc (together, ( the "Companies"), is no longer with the Companies

#### ENBRIDGE INC

Mainline Tolling Settlement On Mar. 4, 2024, the Canada C Energy Regulator approved Co.'s Mainline Tolling Settlement . ("MTS"), which will be effective until Dec. 31, 2028. The MTS sets tariffs for crude oil and liquids shipments that start in Western of Canada and are delivered across Canada and North America. The ( new tolls under the MTS were in effect on an interim basis on July 1, 2023, and the overall agreement is retroactively effective back to July 1, 2021.

#### **ENBRIDGE INC**

New Series of Preference Shares On Sept. 21, 2023, 0 Co. filed Articles of Amendment with the Director under the o Canada Business Corporations Act (the "CBCA") amending its articles to create new series of Preference Shares of Co. designated Co. as Preference Shares, Series 2023-A (the "Series 2023-A Con- & version Preference Shares") and Preference Shares, Series 2023- e B (the "Series 2023-B Conversion Preference Shares" and, to-5 gether with the Series 2023-A Conversion Preference Shares, the "Conversion Preference Shares"). The Series 2023-A Conversion I Preference Shares are issuable upon the automatic conversion of c the US\$750,000,000 aggregate principal amount of Co.'s 8.250% [ Fixed-to-Fixed Rate Subordinated Notes Series 2023-A due 2084 a (the "2023-A Notes"), and the Series 2022-C Conversion Prefer- Selling ence Shares are issuable upon the automatic conversion of the promotion...... US\$1,250,000,000 aggregate principal amount of Co.'s 8.500% Other operating (the "2023-B Notes" and, together with the 2023-B Notes, the Total operating receive cumulative preferential cash dividends, if, as and when de- Operating income clared by the board of directors of Co., subject to the CBCA, at (loss) ...... the same rate as the interest rate that would have accrued on the Interest income . . . . . applicable Notes (had such Notes remained outstanding), payable Interest expense..... on each semi-annual dividend payment date, subject to any appli- Other income cable withholding tax.

## **ENBRIDGE INC**

New Series of Preference Shares On Sept. 28, 2023, Co. net..... filed Articles of Amendment with the Director under the Canada Earnings before Business Corporations Act (the "CBCA") amending its articles to income taxes create two new series of Preference Shares of Co. designated as United States . . . . . . Preference Shares, Series 2023-C (the "Series 2023-C Conversion Earnings before Preference Shares") and Preference Shares, Series 2023-D (the income taxes -"Series 2023-D Conversion Preference Shares" and, together with foreign..... the Series 2023-C Conversion Preference Shares, the "Conversion Earnings (loss) Preference Shares"), respectively. The Series 2023-C Conversion before income taxes . . Preference Shares are issuable upon the automatic conversion of Current federal the C\$300,000,000 aggregate principal amount of Co.'s 8.495% income tax expense . . Fixed-to-Fixed Rate Subordinated Notes Series 2023-C due Jan. Current state 15, 2084 (the "2023-C Notes") and the Series 2023-D Conver- income tax expense . . sion Preference Shares are issuable upon the automatic conver- Current foreign sion of the C\$700,000,000 aggregate principal amount of Co.'s income tax expense . . 8.747% Fixed-to-Fixed Rate Subordinated Notes Series 2023-D Total current due Jan. 15, 2084 (the "2023-D Notes" and, together with the income tax expense . . 2023-C Notes, the "Notes"). The Conversion Preference Shares Deferred federal will be entitled to receive cumulative preferential cash dividends, income tax expense if, as and when declared by the board of directors of Co., sub- (benefit)...... ject to the CBCA, at the same rate as interest would have accrued Deferred state on the applicable Notes (had such Notes remained outstanding), income tax expense payable on each semi-annual dividend payment date, subject to (benefit)..... any applicable withholding tax.

#### ENBRIDGE INC

Notes Offered On Nov. 9, 2023, Co. completed the offer- (benefit)..... ing of US\$750,000,000 aggregate principal amount of its 5.900% Income tax expense . . Senior Notes due 2026 (the "2026 Notes"), US\$750,000,000 ag- Net earnings before gregate principal amount of its 6.000% Senior Notes due 2028 minority interest . . . . (the "2028 Notes"), US\$750,000,000 aggregate principal amount Net earnings...... of its 6.200% Senior Notes due 2030 (the "2030 Notes") and Less: net earnings US\$1,250,000,000 aggregate principal amount of its 6.700% Se- (losses) nior Notes due 2053 (the "2053 Notes" and, together with the attributable to the 2026 Notes, 2028 Notes and 2030 Notes, the "Notes"). The Notes noncontrolling are fully and unconditionally guaranteed by Co.'s indirect, wholly- interest..... owned subsidiaries, Enbridge Energy Partners, L.P. and Spectra Net earnings Energy Partners, LP.

### **ENBRIDGE INC**

Official Changes On Nov. 28, 2023, the Board of Directors Weighted average (the "Board") of Co. appointed Manjit Minhas as a director of Co., shares outstanding

Official Changes On Jan. 17, 2023, Richard J. Glasier an- effective immediately, to serve until the next Annual Meeting of tainability Committee, effective Nov. 28, 2023

#### **EXPEDITORS INTERNATIONAL OF WASHINGTON, INC.** Annual Report Consolidated Income Statement, Years Ended Dec. 31

		,		
(\$000):	2023	2022	<sup>11</sup> 2021	]
	2023	2022	(revised)	1
Other	277,630			]
Airfreight services Ocean freight &	3,246,527	5,886,886	6,771,402	•
ocean services	2,363,243	6,544,559	5,545,818	]
& other services	3,690,340	4,639,839	4,206,297	,
Total revenues Airfreight services	9,300,110	17,071,284	16,523,517	1
expenses	2,347,293	4,359,726	5,067,380	1
expenses	1,634,947	5,188,066	4,364,160	]
expenses	2,071,760	3,029,105	2,626,615	
costsRent & occupancy	1,700,516	2,056,387	2,062,351	i
costs		209,532	186,287	1
amortization	67,760	57,338	51,312	

27.913

232,358

8,360,177

939,933

70,451

4,800

9,444

75,095

1.015.028

87,461

24,481

174,223

286,165

(20.795)

(2,121)

(22,916)

263,249

751,779

751,779

752,883

(expense), net.....

Total other income.

Total deferred

attributable to

shareholders . . . . . . . .

income tax expense

24.293

322,466

15,246,913

1,824,371

25,554

23,277

9,243

11.520

987,186

848 705

1.835.891

149.840

63,140

295 546

508,526

(27.904)

(5,336)

(33,240)

475,286

1,360,605

(3,206)

1,357,399

16.026

240,060

14,614,191

1,909,326

8,807

411

6,894

15,290

823,009

1 101 607

1.924,616

126,840

54.484

328,137

509,461

(3.981)

291

(3,690)

505,771

1,418,845

(3,353)

1,415,492

Less: allowance for

- basic	149,141	164,427	169,145
Weighted average	1.,,1.1	10.,.27	10,,110
shares outstanding			
- diluted	150,186	163,010	171,250
Year end shares	100,100	100,010	171,200
outstanding	143,866	154,313	167,210
Net earnings (loss)	- 12,000		,
per share - basic	\$5.05	\$8.33	\$8.37
Net earnings (loss)	40.00	70.00	
per share - diluted	\$5.01	\$8.26	\$8.27
Dividends declared			
& paid per common			
share	\$1.38	\$1.34	\$1.16
Full-Time Employees			
(Period End)	18,100		
Total number of			
employees	18,100	<sup>2</sup> 19,900	<sup>2</sup> 19,000
Number of common			
stockholders	574	<sup>23</sup> 600	<sup>24</sup> 623
Foreign currency			
translation			
adjustments		(73,451)	5(32,408)
Earnings per share	•••	(75,151)	(32, 100)
from continuing			
operations	\$5.01		
Comprehensive			
income attributable			
to shareholders	763,379		
Basic earnings			
attributable to			
shareholders per			
share	\$5.05		

Reclassified to conform with 2022 presentation; As is; As of February 24, 2023; As of March 8, 2022; Net of tax expense (benefit) - Foreign currency translation adjustments: \$(5,275,000)

#### Consolidated Balance Sheet, Years Ended Dec. 31 (\$000): 2023 2022 Cash & cash equivalents . . . . . . . . . 1.512.883 2,034,131 Accounts receivable, 1.539.149 2.117.111

doubtful accounts	6,550	9,466
Accounts receivable, net		2,107,645
Deferred contract costs	218,807	257,545
Total receivables	1,532,599	
Other current assets	170,907	118,696
Total current assets	3,435,196	4,518,017
Land	143,068	139,635
Buildings & leasehold		
improvements	1,076,698	505,525
Furniture, fixtures,		
equipment & purchased		
software	412,195	420,485
Construction in progress	2,306	4,029
Buildings and leasehold		
improvements	519,129	
Less: accumulated		
depreciation &		
amortization	597,473	567,758
Property & equipment,		
net	479,225	501,916
Operating lease		
right-of-use assets	516,280	507,503
Goodwill	7,927	7,927
Deferred federal & state		
income taxes, net	63,690	37,449
Other assets, net	21,491	17,622
Total assets	4,523,809	5,590,434
Accounts payable	860,856	1,108,996
Accrued expenses,		
primarily salaries &		
related costs	447,336	479,262

280,909

15,562

1,704,412

323,101

95,621

47,075

2.054,055

Contract liabilities .....

income taxes .....

Total current liabilities . . . . . . . . .

Current portion of

Federal, state & foreign

Noncurrent portion of

operating lease

liabilities . . . . .

operating lease

liabilities	427,984	422,844		2023	<sup>11</sup> 2022	2021	share - continuing		
Common stock	1,439	1,543			(revised)	(revised)	operations - basic \$1.	64 \$6.66	\$4.25
Additional paid-in			Operating revenues	1,370,735	1,679,634		Earnings per		
capital		139	Operating revenue	1,370,735	1,679,634	1,662,427	share-inc from		
Retained earnings	2,580,968	3,310,892	Purchased	07.412	95 200	922.075	discontinued oper \$4.	78 \$0.51	• • •
Foreign currency	(192,057)		transportation	87,413	85,290	833,075	Income (loss) per share -		
translation adjustments Accumulated other	(192,037)	• • • •	Salaries, wages & employee benefits				discontinued		
comprehensive income			expense	287,566	302,759	327,814	operation - basic \$4.	78 \$0.51	\$(0.37)
(loss)	(192,057)	(202,553)	Operating leases	207,500	302,737	327,011	Net income (loss)	70 φ0.51	ψ(0.57)
Total shareholders'	(,)	(===,===)	expense			79,633	per share - basic \$6.	42 \$7.17	\$3.87
equity	2,390,350	3,110,021	Depreciation	41,366	30,339		Income (loss) per		
Noncontrolling interest	1,063	3,514	Amortization of				share - continuing		
Total equity	2,391,413	3,113,535	Intangibles				operations -		
			excluding Goodwill	16,039	12,213		diluted	64 \$6.63	\$4.22
Recent Dividends:			Depreciation &	57.405	42.552	20.552	Earn per share-inc		
1. Expeditors International of Wa	shington, In	c. common.	amortization Insurance & claims	57,405	42,552	39,552	from discont opers - diluted	77 \$0.51	
F	. 8,		expense	50,133	47,478	42,186	Income (loss) per	77 \$0.51	• • • •
ExDate Amt Declared	Record	Payable	Fuel expense	22,004	26,956	17,027	share -		
05/28/2021 0.58 05/04/2021	06/01/2021	06/15/2021	Other operating	,	,,,,,,	,	discontinued		
11/30/2021 0.58 11/01/2021			expenses	191,809	196,596	163,839	operation - diluted \$4.	77 \$0.51	\$(0.37)
05/31/2022 0.67 05/02/2022			Total operating				Net income (loss)		
11/30/2022 0.67 11/08/2022			expenses	1,282,525	1,432,043	1,503,126	per share - diluted \$6.	40 \$7.14	\$3.85
05/31/2023 0.69 05/01/2023			Income from				Dividends per share \$0.	96 \$0.96	\$0.84
11/30/2023 0.69 11/06/2023	12/01/2023	12/15/2023	continuing				Number of full time		
Annual Dividends:			operations	88,210	247,591	159,301	employees 4,0	14	<sup>2</sup> 4,035
	chington In	e common	Interest expense,	21.571	5 120	4.220	Number of part time		
1. Expeditors International of Wa	anngwii, Ili	c. commun.	net	31,571	5,138	4,338	1 5	37	<sup>2</sup> 292
20211.16 20221	34 2023	1 38	Total other income	(21.571)	(5.120)	(4.220)	Total number of		
2021	2020		(expense)	(31,571)	(5,138)	(4,338)	employees 4,2	51	
EVDEDITORS INTERNATIONAL	OF WACHI	NCTON INC	Income (loss) before income taxes	56,639	242,453	154,963	Number of common		<b>87</b> CP
Dividend Announcement On N				30,039	242,433	154,905	stockholders 9	68	<sup>2]-4]</sup> 222
Directors declared a semi-annual cash							_	_	_
payable on Dec. 15, 2023 to sharehol	ders of recor	rd as of Dec. 1	provision (benefit)	18,444	43,327	29,533	Restated to reflect discontinue	d operations; 🛛 As	is; 3 Approx-
2023.	dels of feed	u us or Dec. 1,	Current state	,	,		imately; As of January 15, 2022		
EXPEDITORS INTERNATIONAL	OF WASHI	NGTON, INC.	income tax				Consolidated Balance Sheet, Y	lears Ended Dec	31 (\$000)
Listing On Nov. 9, 2023, Co., actir				4,285	12,026	7,918	Consolidated Dalance Sheet,	2023	2022
from its Board of Directors, provided								2023	(revised)
Stock Market LLC ("Nasdaq") of its	decision to vo	oluntarily with-	income tax				Cash & cash equivalents	. 121,969	45,822
draw the principal listing of Co.'s con	nmon stock, p	par value \$0.01	provision (benefit)	22,729	55,353	37,451	Accounts receivable,		,
per share (the "Common Stock"), fro	m Nasdaq a	nd transfer the	Deferred federal				gross	. 155,473	224,186
listing to the New York Stock Exchar						•••	Less: allowance		3,158
that listing and trading of the Commo	n Stock on N	lasdaq will end	provision (benefit)	(6,268)	6,317	209	Accounts receivable	153,267	221,028
at market close on Nov. 20, 2023, and	that trading v	will commence	Deterred state				Other receivables	. 5,408	
on the NYSE at market open on Nov	7. 21, 2023.	The Common	income tax	(2.625)	1 260	1 212	Prepaid expenses	25,682	
Stock has been authorized for listing			Total deferred	(2,625)	1,369	1,212	Prepaid expenses & other		
continue to trade under the stock syml  EXPEDITORS INTERNATIONAL							current assets		24,774
Official Changes On Nov. 1, 2	023 Co. n	amed Blake R	provision (benefit)	(8,893)	7,686	1,421	Other current assets	. 1,098	12,691
Bell, President, Global Products as C				(0,022)	7,000	1,121	Restricted cash	20.604	
Services. Co. also named Kelly Black							equivalents		304,315
Global Air as Co.'s new President, Glo	bal Products	. Both appoint-	operations	42,803	179,414		Land		26,479
ments will be effective Jan. 1, 2024.			Income tax expense	13,836	63,039	38,872	Buildings & improvements		94,277
FEDEX CORP			Net income from				Buildings		
Earnings, 9 mos. to (Consol. – \$000)	):		continuing				Equipment		287,872
	02/29/24		operations	42,803	179,414	116,091	Leasehold improvements	. 24,386	17,510
Total revenues	65 594 000		Discontinued				Computer software	31,063	29,511
			Operations before				a		14 100
Cost & expenses	61,580,000		Tay -				Construction in progress	. 11,518	14,100
Cost & expenses	61,580,000 4,004,000	3,409,000	Tax - Income/Expense	162 895	18 385		Total property &		
Cost & expenses	61,580,000 4,004,000 83,000	3,409,000 217,000	Income/Expense	162,895	18,385		Total property & equipment		469,749
Cost & expenses Operating income Other income (expense), net Net before taxes	61,580,000 4,004,000 83,000 3,808,000	3,409,000 217,000 3,235,000	Income/Expense Discontinued	162,895	18,385		Total property & equipment		
Cost & expenses	61,580,000 4,004,000 83,000 3,808,000 951,000	3,409,000 217,000 3,235,000 801,000	Income/Expense Discontinued Operations - Tax	162,895 (38,347)	18,385 (4,608)		Total property & equipment  Less accumulated depreciation &		469,749
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000	3,409,000 217,000 3,235,000 801,000 2,434,000	Income/Expense Discontinued		,		Total property & equipment		
Cost & expenses	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000	3,409,000 217,000 3,235,000 801,000 2,434,000	Income/Expense Discontinued Operations - Tax Impacts		,		Total property & equipment	250,185	469,749 220,669
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000	3,409,000 217,000 3,235,000 801,000 2,434,000	Income/Expense Discontinued Operations - Tax Impacts		(4,608)		Total property & equipment	250,185	469,749
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000	3,409,000 217,000 3,235,000 801,000 2,434,000	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax		,		Total property & equipment	250,185 258,095	469,749 220,669
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares:	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31	3,409,000 217,000 3,235,000 801,000 2,434,000  \$9.52 \$9.46	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued	(38,347)	(4,608) 13,777		Total property & equipment	250,185 258,095 111,552	469,749 220,669 249,080
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31	3,409,000 217,000 3,235,000 801,000 2,434,000  \$9.52 \$9.46 257,000	Income/Expense	(38,347) 124,548 124,548	(4,608) 13,777 13,777	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net	250,185 258,095 111,552	469,749 220,669 249,080 141,865
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares:	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31	3,409,000 217,000 3,235,000 801,000 2,434,000  \$9.52 \$9.46	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss)	(38,347)	(4,608) 13,777		Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets Goodwill	250,185 258,095 111,552 278,706	469,749 220,669 249,080 141,865
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31	3,409,000 217,000 3,235,000 801,000 2,434,000  \$9.52 \$9.46 257,000	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to	(38,347) 124,548 124,548	(4,608) 13,777 13,777	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net Operating lease right-of-use assets. Goodwill Other acquired intangibles, gross Accumulated amortization	250,185 258,095 111,552 278,706	469,749 220,669 249,080 141,865 306,184
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end	61,580,000 4,004,000 83,000 951,000 2,857,000 2,853,000 \$\text{\$11.43}\$\$\text{\$11.31}\$\$\text{\$252,000}\$\$\text{\$246,081}\$\$	3,409,000 217,000 3,235,000 801,000 2,434,000  \$9.52 \$9.46 257,000 251,352	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating	(38,347) 124,548 124,548 167,351	(4,608) 13,777 13,777 193,191	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization - other acquired	250,185 258,095 111,552 278,706	469,749 220,669 249,080 141,865 306,184 278,126
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 202	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 . \$11.43 . \$11.31 . 252,000 . 246,081	3,409,000 217,000 3,235,000 801,000 2,434,000 \$9,52 \$9,46 257,000 251,352	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax	(38,347) 124,548 124,548	(4,608) 13,777 13,777	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization - other acquired intangibles	250,185 258,095 111,552 278,706	469,749 220,669 249,080 141,865 306,184
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 20. (the "Board") elected Silvia Davila as	61,580,000 4,004,000 83,000 3,808,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31 . 252,000 . 246,081	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average	(38,347) 124,548 124,548 167,351	(4,608) 13,777 13,777 193,191	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization other acquired intangibles Other acquired intangibles Other acquired	250,185 258,095 111,552 278,706 	220,669 249,080 141,865 306,184 278,126
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 207 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms	61,580,000 4,004,000 83,000 83,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31 . 252,000 . 246,081 23, Co.'s Boa a a director, 6 . Davila as a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding	(38,347) 124,548 124,548 167,351 (859)	(4,608) 13,777 13,777 193,191 (1,070)	 (10,232)  105,859	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization - other acquired intangibles Other acquired intangibles Other acquired intangibles, gross	250,185 258,095 111,552 278,706 	220,669 249,080 141,865 306,184 278,126 123,325 154,801
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 200 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources	61,580,000 4,004,000 83,000 83,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31 . 252,000 . 246,081 23, Co.'s Boa a a director, 6 . Davila as a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding - basic	(38,347) 124,548 124,548 167,351	(4,608) 13,777 13,777 193,191	(10,232)	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization - other acquired intangibles Other acquired intangibles Other acquired intangibles Other acquired intangibles Other acquired intangibles, net	250,185 258,095 111,552 278,706 	220,669 249,080 141,865 306,184 278,126
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 202 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources Oversight Committees.	61,580,000 4,004,000 83,000 83,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31 . 252,000 . 246,081 23, Co.'s Boa a a director, 6 . Davila as a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense	(38,347) 124,548 124,548 167,351 (859)	(4,608) 13,777 13,777 193,191 (1,070)	 (10,232)  105,859	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization - other acquired intangibles Other acquired intangibles Other acquired intangibles, net Other assets Noncurrent restricted	250,185 258,095 111,552 278,706 	220,669 249,080 141,865 306,184 278,126 123,325 154,801
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 202 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources Oversight Committees. FORWARD AIR CORP	61,580,000 4,004,000 83,000 83,000 951,000 2,857,000 2,853,000 . \$11.43 . \$11.31 . 252,000 . 246,081 23, Co.'s Boa a a director, 6 . Davila as a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding - basic	(38,347) 124,548 124,548 167,351 (859)	(4,608) 13,777 13,777 193,191 (1,070)	 (10,232)  105,859	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets Goodwill Other acquired intangibles, gross Accumulated amortization other acquired intangibles, consider acquired intangibles, net Other acquired intangibles, net Other acquired intangibles, net Other assets Noncurrent restricted cash equivalents	250,185 258,095 111,552 278,706    134,789 58,863 1,790,500	220,669 249,080 141,865 306,184 278,126 123,325 154,801 51,831
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 207 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources Oversight Committees. FORWARD AIR CORP Annual Report	61,580,000 4,004,000 83,000 951,000 2,857,000 2,853,000 \$11.43 \$11.31 \$252,000 246,081 23, Co.'s Boa a director, 6 Davila as a and Cyber a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding - basic Weighted average shares outstanding - diluted	(38,347) 124,548 124,548 167,351 (859) 25,913	(4,608) 13,777 13,777 193,191 (1,070) 26,783	 (10,232)  105,859 737 27,155	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets. Goodwill Other acquired intangibles, gross Accumulated amortization other acquired intangibles. Other acquired intangibles, net Other assets Noncurrent restricted cash equivalents Total assets	250,185 258,095 111,552 278,706   134,789 58,863 1,790,500 2,979,533	220,669 249,080 141,865 306,184 278,126 123,325 154,801 51,831  1,208,076
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end  FEDEX CORP Official Changes On Dec. 22, 207 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources Oversight Committees. FORWARD AIR CORP Annual Report Consolidated Income Statement	61,580,000 4,004,000 83,000 951,000 2,857,000 2,853,000 \$11.43 \$11.31 \$252,000 246,081 23, Co.'s Boa a director, 6 Davila as a and Cyber a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding - basic Weighted average shares outstanding - diluted	(38,347) 124,548 124,548 167,351 (859) 25,913	(4,608) 13,777 13,777 193,191 (1,070) 26,783	 (10,232)  105,859 737 27,155	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net	250,185 258,095 111,552 278,706   134,789 58,863 1,790,500 2,979,533 45,430	469,749  220,669  249,080  141,865 306,184  278,126  123,325  154,801 51,831  1,208,076
Cost & expenses Operating income Other income (expense), net Net before taxes Income taxes. Net income Balance for common Earnings common share Primary Fully Diluted Common Shares: Full Diluted Year-end FEDEX CORP Official Changes On Dec. 22, 207 (the "Board") elected Silvia Davila as diately. The Board also appointed Ms Compensation and Human Resources Oversight Committees. FORWARD AIR CORP Annual Report	61,580,000 4,004,000 83,000 951,000 2,857,000 2,853,000 \$11.43 \$11.31 \$252,000 246,081 23, Co.'s Boa a director, 6 Davila as a and Cyber a	3,409,000 217,000 3,235,000 801,000 2,434,000 	Income/Expense Discontinued Operations - Tax Impacts Income (loss) from discontinued operations, net of tax Total discontinued operations Net income (loss) Income allocated to participating securities Weighted average shares outstanding - basic Weighted average shares outstanding - diluted Year end shares	(38,347) 124,548 124,548 167,351 (859) 25,913 26,003	(4,608) 13,777 13,777 193,191 (1,070) 26,783 26,926	 (10,232)  105,859 737 27,155 27,292	Total property & equipment Less accumulated depreciation & amortization Property & equipment, net. Operating lease right-of-use assets. Goodwill Other acquired intangibles, gross Accumulated amortization other acquired intangibles. Other acquired intangibles, net Other assets Noncurrent restricted cash equivalents Total assets	250,185 258,095 111,552 278,706   134,789 58,863 1,790,500 2,979,533 45,430	469,749  220,669  249,080  141,865 306,184  278,126  123,325  154,801 51,831  1,208,076

related items	15,267	23,804	Fully Diluted		\$0.26	\$0.19	share - basic \$0.1	9 \$1.69	\$1.00
Insurance & claims			Common Shares:				Net income per		
accruals		19,961	Full Diluted			9,423	share - diluted \$0.1	9 \$1.69	\$1.00
Payables to leased			Year-end		9,477	9,455	Dividends declared		
capacity providers	10,663		HEARTLAND EXPR	EGG INC			per share \$0.0	8 \$0.08	\$0.58
Accrued expenses	62,948		Annual Report	L33, IIV.			Total number of	m	m
Other current liabilities	71,727	3,956	Consolidated Incon	ne Statement	Vears Ended	I Dec 31 (\$).	employees	. <sup>11</sup> 4,710	⊞3,180
Current portion of debt			Componential Incom	2023	2022		Number of common	51	(a)
& finance lease obligations		9,444		2025	2022	(revised)	stockholders		<sup>3</sup> 276
Current portion of	• • • •	2,444	Operating revenue	1,207,458,000			Fuel		
finance lease obligations	12,645		Operating revenue		967,996,000	607,284,000	Fuel		
Current portion of	12,043		Salaries, wages &				Diluted EPS		
operating lease			benefits expenses	474,803,000	346,271,000	250,035,000	Excluding ExtraOrd	0	
liabilities	44,344	47,106	Rent & purchased				Items \$0.1	9	• • • •
Current portion of	,	,	transportation					a	
long-term debt	12,645		expenses				Approximately; As of Februa	ry 24, 2023; 🗓	As of February
Accrued expenses -	*		Fuel expenses		194,608,000	99,597,000	23, 2022		
Balancing value	19,566		Operations &				Consolidated Balance Sheet, Y	ears Ended De	c. 31 (\$):
Accrued Interest Payable	17,452		maintenance					2023	2022
Total current liabilities	237,094	169,398	expenses	63,358,000	39,092,000	21,522,000			
Finance lease			Operating taxes &		16 207 000	12 505 000	Cash & cash equivalents		
obligations, less current			licenses expenses	•••	16,387,000	13,595,000	Trade receivables, gross	105,440,000	143,119,000
portion	26,736	15,844	Insurance & claims	45 279 000	24 426 000	20.926.000	Allowance for doubtful	2 700 000	2 200 000
Operating lease			expenses	45,278,000	34,436,000	20,826,000	accounts		3,300,000
liabilities, less current			Communications & utilities expenses	10,508,000	6,995,000	4,447,000	Trade receivables, net		
portion	71,598		Depreciation &	10,500,000	0,993,000	4,447,000	Prepaid tires		
Non-compete obligations	1,790,500		amortization				Income tax receivable	, ,	, ,
Credit facility, expires		100 500	expenses	199 039 000	133 047 000	104 083 000	Total current assets	, ,	, ,
2026		,	Other operating	177,037,000	155,017,000	101,005,000	Land & land improvements		
Debt issuance costs Less: current portion of	•••	(418)	expenses	66,393,000	51,420,000	21,400,000	Buildings		
long-term debt		1,494	Gain (loss) on	, ,	, ,,,,,,,	,,	Furniture & fixtures		6,946,000
Long-term debt, less	•••	1,474	disposal of				Shop & service equipment		
current portion & debt			property &				Revenue equipment		1,000,472,000
issuance costs		106,588	equipment	41,087,000	96,906,000	37,438,000	Construction in progress		
Other long-term		100,000	Total operating				Property & equipment,	, ,	
liabilities	47,144	59,044	expenses	1,165,073,000	779,638,000	501,877,000	gross	1,319,909,000	1,282,194,000
Deferred income taxes	42,200	51,093	Operating income				Less accumulated		
Common stock	257	265	(loss)		188,358,000		depreciation	. 434,558,000	308,936,000
Additional paid-in			Interest income	1,655,000	1,288,000		Property & equipment,		
capital	283,684	270,855	Interest expense	24,187,000	8,555,000		net		
Retained earnings	480,320	436,124	Income (loss)	10.052.000	101 001 000	106047000	Goodwill		
Total shareholders'			before income taxes	19,853,000	181,091,000	106,047,000	Other intangibles, net	. 98,537,000	103,701,000
equity	764,261	,	Current federal				Deferred income taxes,	1 404 000	1 224 000
Total Equity	764,261		income taxes expense (benefit)	19.020.000	31,951,000	25 571 000	net		1,224,000
			Current state	19,020,000	31,931,000	23,371,000	Other assets	14,953,000	19,894,000
Recent Dividends:			income taxes				Operating lease right of use assets	17,442,000	20,954,000
1. Forward Air Corp common.			expense (benefit)	3,543,000	9,657,000	7,068,000	Total assets		1,669,488,000
			Current foreign	-,,	-,,	.,,	Long-term debt and	1,505,040,000	1,002,400,000
ExDate Amt Declared	Record	Payable	income taxes				finance lease liabilities		
03/03/2021 0.21 02/02/2021	03/04/2021	03/19/2021	expense (benefit)	596,000	195,000		- current portion -		
05/26/2021 0.21 04/26/2021	05/27/2021	06/14/2021	Total current				Balancing value	. 1,795,000	
	08/20/2021		income taxes				Current maturities of		
	11/24/2021	12/09/2021	expense (benefit)	23,159,000	41,803,000	32,639,000	long-term debt	. 9,303,000	
	03/03/2022		Deferred federal				Accounts payable &		
	05/26/2022		income taxes				accrued liabilities		, ,
	08/18/2022		expense (benefit)	(14,500,000)	3,717,000	(4,392,000)	Compensation & benefits		
	11/23/2022		Deferred state				Insurance accruals	21,507,000	18,490,000
	03/02/2023 05/25/2023		income taxes expense (benefit)	(3 311 000)	2 005 000	(1,477,000)	Long-term debt & finance		
	08/17/2023		Deferred foreign	(3,311,000)	2,003,000	(1,477,000)	lease liabilities -	7.500.000	12.046.000
	11/22/2023		income taxes				current portion	. /,508,000	13,946,000
11/21/2023 0.24 10/24/2023	11/22/2023	12/07/2023	expense (benefit)	(270,000)	(18,000)		Operating lease liabilities - current		
Annual Dividends:			Total deferred	(270,000)	(10,000)	•••	portion	0.250.000	12,001,000
1. Forward Air Corp common.			income taxes				Other accruals		
			expense (benefit)	(18.081.000)	5,704,000	(5,869,000)	Total current liabilities		
20210.84 2022	0.96 2023.	0.96	Federal & state	( -, ,,	-,,	(-,,,	Income taxes payable		
			income tax expense				Long-term debt & finance	,,	-,,
FRP HOLDINGS INC			(benefit)	5,078,000	47,507,000	26,770,000	lease liabilities less		
Earnings, 9 mos. to Sep 30(Consol.	- \$000):		Net Income				current portion	. 290,696,000	399,062,000
so, > most to sep so(Collson	2023	3 2022	Net income (loss)	14,775,000	133,584,000	79,277,000	Operating lease		
Total revenues			Weighted average				liabilities less current		
Cost & expenses			shares outstanding				portion	. 8,183,000	8,953,000
Deprec., depl. & amort.			- basic	79,010,000	78,941,000	79,573,000	Finance lease liabilities		
Operating income			Weighted average				less current portion		
Interest expense			shares outstanding	70.070.000	70 074 000	70 (12 000	Long-term debt	. 279,686,000	
Other income (expense), net		) (4,374)	- diluted	/9,0/9,000	78,974,000	79,612,000	Deferred income taxes,	100 121 001	207 51 6000
Net before taxes			Year end shares	70 020 000	79 004 000	70 022 000	net	. 189,121,000	207,516,000
Income taxes			outstanding	79,039,000	78,984,000	70,923,000	Accident & work comp		
Net income	. 1,997	1,370	Earnings per share-continuing				accruals less current	26 640 000	25 257 000
Earnings common share			operations - basic	\$0.19			portion Total long-term	. ∠0,040,000	33,237,000
Primary	\$0.26	\$0.19		φ0.19	• • • • • • • • • • • • • • • • • • • •	• • • •	liabilities		
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			Net income per				Habilities	520 910 000	657 254 000

Mathematic   1	Capital stock, common		907,000	907,000	provision (benefit)				software	185,284	
Contenting   Content	Additional paid-in		,	,	for income taxes	33,815	111,025	65,832	Property & equipment,		
Content	-		4,527,000	4,165,000							1,294,347
Trend microbindow			1.060.094.000	1.051.641.000		8.305	7.366	(5.125)		574.454	510.664
Mathematical part	Treasury stock, at cost .				Deferred state &	-,	.,	(0,120)	Property & equipment,	ŕ	ŕ
Part			865 260 000	855 477 000						791,692	783,683
Part					,	(432)	(7,388)	(1,254)	2	210,742	102,114
Processor   Proc	1,		, ,		Deferred foreign	( - /	(-,,	( ) - /	Right-of-use assets -	- ,-	ŕ
Process   Pro	Recent Dividends:				• '	(12)	7	(17)			
Part		s, Inc. comm	on.			(12)	/	(17)			,
Section   Content   Cont	F.B	<b>D</b>	ъ.	<b>5</b>						22,781	21,537
Section   Sect						7,861	(15)	(6,396)			,,
Self-line   Self						41 676	111 010	59 436		14,471	344,/51
Marriad   Marr					'			,		349,378	15,563
Section   Content   Cont											,
March   Marc					- C	62 224	266 119	66 969		121,253	132,324
Section   Content   Cont						05,324	-00,418	00,000		44,690	29,547
Miletale											
062329033 000						63,954	<sup>2</sup> 67,118	67,784		1,579	
0922903 002 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903 00152903	06/23/2023 0.02					(0.77(	Dec 142	60.140			1,175
Manual Dividends:						62,776	-66,443	69,140	Current portion of		
Manual Reynolution   Manual	12/04/2023 0.02	11/21/2023	12/05/2025	12/15/2025							,
Part	Annual Dividends:										
Pure Course	1. Heartland Expres	s, Inc. comm	on.			\$2.65					
Hulle GROUP, INC. Annual Report Consolidated Income Statement   Very State   Very	2021 0.58 2	022	0.08 2023	0.08	2 ( )	\$2.65	2 <sub>\$5.38</sub>	\$2.56			
Huser Groups   Stateward   St	2021	022	0.00 2023.		1	Ψ2.00	Ψυ.υσ	Ψ2.00		55,287	43,505
Consolidation   Statemer   Very Endet   Dec   1   Statemer   St	HUB GROUP, INC.									177,699	78,557
Section   Part											
Case		me Stateme	nt, Years En	ided Dec. 31		\$2.62					155 923
Part	(\$000):	2023	2022	□2021	Net earnings (loss)						
Purchase		2020	2022			\$2.62	<sup>23</sup> \$5.32	\$2.53	Class B common stock	6	6
Transportation of warehousing		40.040				5 950				225 200	209 165
Comportation and warehousing   Substitution   Sub		49,040		• • •		3,730	•••			225,288	208,165
Marchenisting   Marchenistin					employees	5,950	<sup>3₫</sup> 5,900	3 <sup>4</sup> 4,700		(15,458)	<sup>□</sup> (15,458)
Revenue							লেরে	<b>TIME</b>		1,949,110	
Denoite Costs						• • • •	394	<sup>20</sup> 414			
Section   Sect		4,202,383	3,340,490	4,232,383					1	(129)	(214)
Salaries & benefits expense   553,326   264,891   247,240   Common stockholders   Comm	costs				•	33,077	<sup>3-5</sup> 31,241	<sup>346</sup> 18,546	Treasury stock; at cost		
Denefits expense   553,36   264,891   247,240   Foreign currency rainslation   Foreign curr	U	• • •	889,505	599,640			516	510		1 624 645	1 500 602
Canadianistrative expense.   105,705   103,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933   76,476   203,933		553,326	264.891	247,240			10 and	<u>п</u> п		1,034,043	1,399,002
Adjustments		,	,							1,634,645	
Reclassified to conform with 2022 presentation:   Adjusted		105 705	102.022	76.476			(7)	(16)	E.		
Reciasified to control with 20/2 presentation;   Salusted   Salu		105,705	103,933	70,476	m			on on		ice in excess of	of predecessor
Gain on sale of assets, net 6,835					<sup>Ⅲ</sup> Reclassified to confor	rm with 202	2 presentation	n; Adjusted	basis: \$10,300,000		
Sasets, net   6,835   141,784   361,183   187,200   286,642   288,457   187,200   286,642   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   187,200   18		143,523	45,960	37,467	for 2-for-1 stock split, Ja	anuary 29, 2	2024; □ As i	s; Approxi-			
Cash & cash equivalents   Cash & cash & cash equivalents   Cash & cash & cash equivalents   Cash &		6.835			-			=		ion.	
Separating income   Cash & cash equivalents   187,270   286,642   3. Hub Group, Inc. class A common.		-,			Consolidated Balance	Sneet, Year				ion.	
Closs   Clos	•	3,990,354	414,784	361,183			2023	2022			
Interest expense, net   13,435   6,632   7,302   Less: reserve for   uncollectible accounts   34,700   Less: reserve for   uncollectible accounts   10,011   Current federal   Provision (benefit) for income taxes   34,951   St,831   St,916   Current foreign provision (benefit) for income taxes   55   32   38   St,916   St,91		212 231	474 721	238 457			187,270	286,642	3. Hub Group, Inc. class A comn	ion.	
Less: reserve for   13,435   6,632   7,302   Less: reserve for   10,011   Composition   Composition   Continuome taxes   209,204   467,958   230,910   For income taxes   34,951   Current foreign provision (benefit)   Current foreign   Current for		212,201	., .,,,2.	200,107			634 897		ExDate Amt Declared	Record I	Payable
Other income (expense), net				7,302			051,077	•••	03/07/2024 0.13 02/22/2024	03/08/2024 (	03/27/2024
Cameral Common (loss) from continuing cont		10,011	• • •				34,700		Annual Dividends:		
Income (loss) from continuing continuing continuing operations before income taxes		397	(131)	(245)			600 197	716 190		ion.	
Prepair dazes   17,31   10,387   No dividends paid.   September   Current federal   Prepair dazes   September   Septem											
income taxes 209,204 467,958 230,910 Current federal provision (benefit) Total current assets 849,245 1,056,700 current state & 20,763 18,065 70 income taxes 34,951 85,831 51,918 Ended improvements 90,257 90,233 local provision (benefit) for income taxes (1,191) 25,162 13,876 Current foreign provision (benefit) for income taxes 55 32 38 Construction in process Con	- C						17,331	16,987		ion.	
Total current assets   S49,245   1,056,700   2024		209,204	467,958	3 230,910			41 089	32 914		ion.	
Restricted investments   20,763   18,065   2024								,			
Current state & Building & improvements 90,257 90,233 Annual Report Consolidated Income Statement, Years Ended Dec. 31 (\$0001): Current foreign Current foreign provision (benefit) for income taxes 55 32 38 Construction in process 10.04,244 973,739 Operating revenues, 10.04,244 973,739 Operating re	•	34 051	85 831	51 019	Restricted investments		20,763	18,065			
local provision (benefit) for income taxes		J <del>-1</del> ,931	05,051	31,710						ICES, INC.	
Computer equipment & software   1,191   25,162   13,876   13,876   Computer equipment & software   1,366,146   169,309   2023   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021   2021	local provision									nt, Years End	led Dec. 31
Current foreign provision (benefit) for income taxes 55 32 38 Construction in process 55 32 38 Construction in pro		(1 101)	25 162	13 876	Computer equipment &				(\$000):		
provision (benefit) for income taxes 55 32 38 Construction in process 902 excluding fuel  Transportation equipment 1,014,244 973,739 Operating revenues,  Construction in process 902 excluding fuel		(1,191)	23,102	15,670					2023	2022	
for income taxes 55 32 38 Construction in process 902 excluding fuel	provision (benefit)								Operating revenues.		(revised)
Computer equipment and surcharge revenues 10,978,387 12,381,359 10,915,442		55	32	2 38	Construction in process				excluding fuel		
	rotar currellt				Computer equipment and				surcharge revenues 10,978,387	12,381,359	10,915,442

Fuel surcharge				Consolidated Balance Sheet, Yea				
revenues	1,851,278	2,432,640	1,252,860		2023	2022	20211.18 20 20240.43	221.60 20231.68
revenues	12,829,665	14,813,999	12,168,302	Cash & cash equivalents	53,344	51,927	KNIGHT-SWIFT TRAI Annual Report	NSPORTATION HOLDINGS INC
transportation Salaries, wages &	5,872,591	7,392,179	6,449,068	receivable, gross	1,359,512	1,550,375		e Statement, Years Ended Dec. 31 (\$): 2023 2022 2021
employee benefits Depreciation &	3,257,484	3,373,063	2,761,680	uncollectible accounts & revenue adjustments	24,600	22,300		2025 2022 2021 (revised)
amortization	737,954	644,520	557,093	Accounts Receivable	1,334,912		Revenue, excluding truckload &	
Fuel & fuel taxes Operating supplies	751,497	931,710	530,642	Trade accounts receivable, net		1,528,075	less-than-truckload (LTL) fuel	
& expenses	315,678	502,553	369,294	Other receivables, net	354,968 42,186	330,764 40,602	surcharge	6,508,165,000 5,531,890,000
administrative expenses, net of				Prepaid licenses & permits	299,502		fuel surcharge	6,308,169,000
asset dispositions Insurance & claims	274,564	215,361	195,616		2,084,912	260,410	Truckload & LTL fuel surcharge	833,597,000 920,417,000 466,129,000
expenses		318,123	165,052	Revenue & service	, ,		Total revenue	7,141,766,000 7,428,582,000 5,998,019,000
Operating taxes & licenses expenses		68,230	59,462	equipmentLand	7,293,093 258,144	6,815,776 88,699	benefits	2,479,759,000 2,173,933,000 1,771,772,000 878,407,000 895,603,000 546,256,000
Communication & utilities expenses	42,351	36,707	34,865	Structures & improvements	462,536	382,007	Operations &	
Miscellaneous expenses	74,996	,		Software, office equipment & furniture		712,998	Insurance & claims	473,491,000 422,872,000 313,505,000 609,536,000 455,918,000 275,378,000
Total operating	,			Furniture & office		712,990	Operating taxes & licenses	117,024,000 111,197,000 98,784,000
Operating income	11,836,469	13,482,446	11,122,772	equipment Total property &	754,099	•••	Communications Depreciation &	29,661,000 23,656,000 22,486,000
(loss)	993,196 7,624	1,331,553 1,069	1,045,530 493	equipmentLess accumulated	8,767,872	7,999,480	amortization of	
Interest expense Earnings (loss)	65,933	51,249	46,251		2,993,959 5,773,913	3,019,663 4,979,817		664,962,000 594,981,000 522,596,000
before income taxes	934,887	1,281,373	999,772	Goodwill	134,057	120,449	Amortization of intangibles	70,138,000 64,843,000 55,299,000
Current federal income tax expense				Other intangibles. net Other assets	133,896 411,482	115,941 358,597	Rental expense Purchased	130,269,000 56,856,000 55,161,000
(benefit) Current state &	146,595	85,855	142,542	Total assets	8,538,260	7,786,582	transportation	
local income tax expense (benefit)	44,328	51,078	43,004	long-term debt	249,961 737,364	 798,776	Impairments	1,190,836,000 1,444,937,000 1,320,888,000 2,236,000 810,000 299,000
Total current	77,320	31,076	45,004	Claims accruals	547,277	452,149	Miscellaneous operating expenses	157,294,000 91,148,000 49,898,000
income tax expense (benefit)	190,923	136,933	185,546	Accrued payrollOther accrued expenses	94,563 150,256	188,252 129,054	Total operating expenses	6,803,613,000 6,336,754,000 5,032,322,000
Deferred federal income tax expense				Operating Lease Liabilities - Current			Operating income (loss)	
(benefit)	23,544	172,334	43,900	Portion/Short-Term Other Accrued Expenses -	99,900		Interest income	21,577,000 5,439,000 1,173,000
local income tax expense (benefit)	(7,867)	2,755	9,520	Balancing value		1,568,231	Interest expense Other income	
Total deferred	(7,807)	2,733	9,320	Senior credit facility		314,700	(expenses), net Total other income	37,659,000 (25,958,000) 28,905,000
income tax expense (benefit)	15,677	175,089	53,420	Senior notes	1,326,107	947,000	(expenses), net ( Income (loss)	(67,864,000) (71,322,000) 8,938,000
Income taxes	206,600 728,287	312,022 969,351	238,966 760,806	liabilities	392,766 936,208		before income taxes	270,289,000 1,020,506,000 974,635,000
Weighted average shares outstanding				Total liabilities	4,434,502 1,671	4,119,814 1,671	expense (benefit) -	
- basic	103,440	104,141	105,359	Additional paid-in			Current income tax	15,726,000 174,277,000 140,258,000
shares outstanding				capital	549,132		expense (benefit) - state	16,423,000 39,687,000 42,319,000
- diluted Year end shares	104,451	105,276	106,593	(accumulated deficit)  Treasury stock, at cost	6,978,119 3,425,164	6,423,730 3,258,530	Current income tax expense (benefit) -	
outstanding Earnings (loss) per	103,220	103,743	105,094	Total stockholders' equity	4,103,758	3,666,768	foreign	12,135,000 4,277,000 8,382,000
share from continuing				Total Equity	4,103,758		income tax expense	
operations - basic	\$7.04			Recent Dividends:			(benefit) Deferred income tax	44,284,000 218,241,000 190,959,000
Net earnings (loss) per share - basic	\$7.04	\$9.31	\$7.22	1. Hunt (J.B.) Transport Services	s, Inc. comm	on.	expense (benefit) - federal	17,353,000 25,850,000 48,874,000
Net earnings (loss) per share - diluted	\$6.97	\$9.21	\$7.14	ExDate Amt Declared	Record	Payable	Deferred income tax expense (benefit) -	
Dividends declared per common share		\$1.60	\$1.18	05/06/2021 0.30 04/22/2021	02/05/2021 05/07/2021	05/21/2021		(2,397,000) 1,432,000 (10,369,000)
Number of full time employees	34,718				08/06/2021 11/05/2021		expense (benefit) -	
Total number of		_			02/04/2022 05/13/2022		foreign Total deferred	(4,472,000) 3,865,000 1,423,000
employees Number of common	34,718	<sup>11</sup> 37,151	<sup>11</sup> 33,045	08/04/2022 0.40 07/20/2022	08/05/2022 11/04/2022	08/19/2022	income tax expense (benefit)	10,484,000 31,147,000 39,928,000
stockholders Operating Supplies	915	<sup>112</sup> 967	<sup>III</sup> 971	02/09/2023 0.42 01/19/2023	02/10/2023	02/24/2023	Income tax expense (benefit)	54,768,000 249,388,000 230,887,000
and Expenses Diluted EPS	509,354			08/03/2023 0.42 07/19/2023	05/12/2023 08/04/2023	08/18/2023	Income taxes	54,768,000 215,566,600 256,607,600 54,768,000 215,521,000 771,118,000 743,748,000
Excluding ExtraOrd	ec 07				11/10/2023 02/09/2024		Net income (loss)	213,321,000 1/1,110,000 /43,/46,000
Items	\$6.97	_		Annual Dividends:			attributable to noncontrolling	
As is; As of Febru	ary 21, 2023;	As of Febru	ary 15, 2022	1. Hunt (J.B.) Transport Services	s, Inc. comm	on.	interest	1,628,000 207,000 (360,000)

Net income				depreciation &			dispositions		45,192	36,531
attributable to				amortization	2,104,211,000	1,905,340,000	Insurance & claims		,	,
Knight-Swift Transportation				Property & equipment, net	4,616,399,000	3,835,043,000	expenses	114,241	125,835	105,463
Holdings Inc Weighted average	217,149,000	771,325,000	743,388,000	Operating lease right-of-use-assets	484 821 000	102 358 000	administrative expenses	211,799	221,279	221,278
shares outstanding				Goodwill	3,848,798,000	3,519,339,000	Depreciation &	211,777	221,217	221,270
- basic	161,188,000	162,260,000	165,860,000	Intangible assets, net  Other long-term assets		1,776,569,000 134,785,000	amortization expenses	58,153	57,453	49,609
shares outstanding				Total assets	12,870,765,000	10,951,666,000	Commission program	,	31,433	47,007
- diluted Year end shares	161,826,000	163,211,000	167,060,000	Accounts payable			termination costs Total costs &	54,191	• • • •	• • • •
outstanding	161,385,000	160,706,000	165,980,401	Accrued purchased			expenses	4,969,314	6,868,641	6,034,757
Net earnings (loss) per share - basic	\$1.35	\$4.75	\$4.48	transportation	7,574,000	47,662,000	Operating income (loss)	344,149	571,083	505,668
Net earnings (loss)				purchased transportation			Interest & debt	,	,	
per share - diluted Cash dividend per	\$1.34	\$4.73	\$4.45	Accrued liabilities  Claims accrual - current	220,350,000	81,528,000	expense	(3,946)	3,620	3,976
share on common	¢0.42	¢0.40	do 20	portion	480,200,000	311,822,000	before income taxes	348,095	567,463	501,692
stock Number of full time	\$0.42	\$0.48		Finance lease liabilities & long-term debt -			Current federal provisions			
employees	34,300	<sup>11</sup> 28,100	$\square_{27,400}$	current portion	338,058,000	71,466,000	(benefit) for		116 642	104 640
Number of part time employees		<b>1</b> 400	□500	Operating lease liabilities - current			income taxes Current state		116,642	104,640
Total number of	•••			portion	144,921,000	36,961,000	provisions (benefit) for			
employees Number of common	34,300	<sup>11</sup> 28,500	□27,900	Capital lease obligations - current portion	121,701,000		income taxes		23,309	18,462
stockholders	37	<sup>2</sup> 36	<sup>3</sup> 37	Finance lease liabilities and long-term debt			Current foreign provisions			
Basic EPS Excluding	¢1.25			current portion	459,759,000		(benefit) for			
ExtraOrdinary Items Diluted EPS	\$1.35	•••	• • • •	Total current liabilities		, ,	income taxes Total current		1,958	856
Excluding ExtraOrd	¢1.24			Long-term debt - less	07,000,000	45,000,000	provisions			
Items	\$1.34	•••	•••	current portion	1,223,021,000	1,024,668,000	(benefit) for income taxes	91,410	141,909	123,958
	As of Februar	y 14, 2023; <sup>3</sup>	As of February	- less current portion	407,150,000	344,377,000	Deferred federal	71,410	141,505	123,730
15, 2022	Ch4 W	F J. J D.	- 21 (b).	Operating lease liabilities - less			provisions (benefit) for			
Consolidated Balan	ce Sneet, Yea	irs Ended De 2023	c. 31 (\$): 2022	current portion	371,407,000	149,992,000	income taxes		(3,945)	(3,278)
Cook & ook oovivolent		169 545 000	106 770 000	Accounts receivable securitization	526,508,000	418.561.000	Deferred state provisions			
Cash & cash equivalent Cash & cash equivalent		108,545,000	196,770,000	Claims accruals - less			(benefit) for			
- restricted		297,275,000	185,792,000	current portion			income taxes Total deferred		(1,415)	(512)
Restricted investments, held to maturity,				Other long-term			provisions			
amortized cost		530,000	7,175,000	liabilities		12,049,000 3,996,385,000	(benefit) for income taxes		(5,360)	(3,790)
receivable			731,546,000	Common stock	1,613,000	1,607,000	Net income	264,394		
Equipment manufacture receivable		24 903 000	15 783 000	Additional paid-in capital	4,426,852,000	4,392,266,000	Deferred Tax - Total	(7,709)		
Insurance premiums				Accumulated other comprehensive income			Income taxes Net income (loss)	83,701 264,394	136,549 430,914	120,168 381,524
receivable Other accounts receival			61,696,000 56,249,000	(loss)	(830,000)	(2,436,000)	Weighted average	204,394	430,914	361,324
Trade receivables gross				Retained earnings (accumulated deficit)	2,659,755,000	2,553,567,000	shares outstanding - basic	35,920	36,633	38,235
Less allowance for doubtful accounts		39,458,000	22,980,000	Total Knight-Swift	2,039,733,000	2,333,307,000	Weighted average	33,720	50,055	30,233
Trade receivables, net of				Transportation Holdings Inc.stockholders' equity	7,087,390,000	6,945,004,000	shares outstanding - diluted	35,920	36,633	38,235
allowance for doubtful accounts		888,603,000		Noncontrolling interest	16,691,000	10,277,000	Year end shares			
Trade receivables, net of allowance for doubtful	of			Total stockholders' equity	7,104,081,000	6,955,281,000	outstanding Income per share	35,717	35,927	37,694
accounts - Balancing							from continuing	\$7.26		
value			842,294,000	Recent Dividends:	T-13: *		operations - basic Net earnings (loss)	\$7.36		
Contract balance -				<ol> <li>Knight-Swift Transportation I No dividends paid.</li> </ol>	Holdings Inc	common.	per share - basic Income per share	\$7.36	\$11.76	\$9.98
revenue in transit Prepaid expenses		12. 246 000	15,859,000	Annual Dividends:			meome per smare			
Assets held for sale			, ,		Toldings Inc.		from continuing			
Income tax receivable.		148,696,000 83,366,000	108,081,000 40,602,000	Knight-Swift Transportation I     No dividends paid.	Holdings Inc	common.	operations -	\$7.36		
Income tax receivable .		148,696,000	108,081,000	Knight-Swift Transportation I No dividends paid.  LANDSTAR SYSTEM, INC.	Holdings Inc	common.	operations - diluted	\$7.36		
Other current assets		148,696,000 83,366,000  65,815,000 43,939,000	108,081,000 40,602,000 58,974,000  38,025,000	1. Knight-Swift Transportation l No dividends paid.	J		operations - diluted	\$7.36 \$7.36	 \$11.76	\$9.98
Other current assets Other Insurance premiums		148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000	108,081,000 40,602,000 58,974,000  38,025,000	Knight-Swift Transportation I No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report	, Years Ende	<b>1 (\$000):</b> <sup>11</sup> 12/25/21	operations - diluted			
Other		148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000 1,709,015,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000	Knight-Swift Transportation I No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report Consolidated Income Statement	, <b>Years Ende</b> 12/31/22	1 (\$000):  12/25/21 (revised)	operations - diluted	\$7.36	\$11.76	\$9.98
Other current assets Other Insurance premiums Total current assets Revenue equipment Land & land improvem		148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000	1. Knight-Swift Transportation In No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report Consolidated Income Statement 12/30/23  Revenue	, Years Ender 5 12/31/22 2 7,436,562	1 ( <b>\$000):</b> <sup>11</sup> 12/25/21 (revised) 6,537,568	operations - diluted	\$7.36 \$1.26 1,468	\$11.76 \$3.10 	\$9.98 \$2.92 
Other current assets Other	ents	148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 1,709,015,000 5,154,593,000 426,635,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000 376,552,000	1. Knight-Swift Transportation I No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report Consolidated Income Statement 12/30/23  Revenue	, Years Ender 5 12/31/22 2 7,436,562	1 ( <b>\$000):</b> <sup>11</sup> 12/25/21 (revised) 6,537,568	operations - diluted	\$7.36 \$1.26	\$11.76 \$3.10	\$9.98 \$2.92  <sup>2</sup> 1,399
Other current assets Other Insurance premiums Total current assets Revenue equipment Land & land improvem Buildings & building improvements Furniture & fixtures	ents	148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000 1,709,015,000 5,154,593,000 426,635,000 861,194,000 156,911,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000 376,552,000 726,424,000 131,886,000	1. Knight-Swift Transportation In No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report  Consolidated Income Statement 12/30/23  Revenue 5,303,322 Investment income 10,141  Purchased transporation expenses 4,068,262	, Years Ended 12/31/22 7,436,562 3,162	1 (\$000): 12/25/21 (revised) 6,537,568 2,857	operations - diluted Net earnings (loss) per share - diluted Dividends per common share Full-Time Employees (Period End) Total number of employees Number of common stockholders	\$7.36 \$1.26 1,468	\$11.76 \$3.10 	\$9.98 \$2.92 
Other current assets Other Insurance premiums Total current assets Revenue equipment Land & land improvem Buildings & building improvements	ents	148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000 1,709,015,000 5,154,593,000 426,635,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000 376,552,000 726,424,000 131,886,000 59,817,000	1. Knight-Swift Transportation In No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report  Consolidated Income Statement 12/30/23  Revenue 5,303,322 Investment income 10,141 Purchased transporation expenses 4,068,262 Commissions to agents 462,668	, Years Ender 12/31/22 2 7,436,562 3,162 2 5,804,017	1 (\$000): III (2/25/21 (revised) 6,537,568 2,857 5,114,667	operations - diluted Net earnings (loss) per share - diluted Dividends per common share Full-Time Employees (Period End) Total number of employees Number of common	\$7.36 \$1.26 1,468 1,468	\$11.76 \$3.10 	\$9.98 \$2.92  <sup>2</sup> 1,399
Other current assets Other Insurance premiums Total current assets Revenue equipment Land & land improvem Buildings & building improvements Furniture & fixtures Shop & service equipm Leasehold improvemen Gross property &	ents	148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000 1,709,015,000 426,635,000 861,194,000 84,049,000 37,228,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000 376,552,000 726,424,000 131,886,000 59,817,000 16,587,000	1. Knight-Swift Transportation In No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report  Consolidated Income Statement 12/30/23  Revenue 5,303,322 Investment income 10,141  Purchased transporation expenses 4,068,262  Commissions to agents 462,668  Other operating	, Years Ender 12/31/22 2 7,436,562 3,162 2 5,804,017	1 (\$000): II (2/25/21 (revised) 6,537,568 2,857 5,114,667	operations - diluted Net earnings (loss) per share - diluted Dividends per common share Full-Time Employees (Period End) Total number of employees Number of common stockholders Foreign currency translation adjustments	\$7.36 \$1.26 1,468 1,468	\$11.76 \$3.10 	\$9.98 \$2.92  <sup>2</sup> 1,399
Other current assets Other Insurance premiums Total current assets Revenue equipment Land & land improvem Buildings & building improvements Furniture & fixtures Shop & service equipm Leasehold improvement	ents	148,696,000 83,366,000  65,815,000 43,939,000 62,700,000 33,000,000 1,709,015,000 5,154,593,000 426,635,000 861,194,000 84,049,000	108,081,000 40,602,000 58,974,000  38,025,000  1,493,572,000 4,429,117,000 376,552,000 726,424,000 131,886,000 59,817,000	1. Knight-Swift Transportation In No dividends paid.  LANDSTAR SYSTEM, INC. Annual Report  Consolidated Income Statement 12/30/23  Revenue 5,303,322 Investment income 10,141 Purchased transporation expenses 4,068,262 Commissions to agents 462,668	, Years Ender 12/31/22 2 7,436,562 3,162 2 5,804,017	1 (\$000): II (2/25/21 (revised) 6,537,568 2,857 5,114,667	operations - diluted Net earnings (loss) per share - diluted Dividends per common share Full-Time Employees (Period End) Total number of employees Number of common stockholders Foreign currency translation	\$7.36 \$1.26 1,468 1,468	\$11.76 \$3.10  21,449 23 <sub>131</sub>	\$9.98 \$2.92  <sup>22</sup> 1,399 <sup>22</sup> 4121

Gross \$2.00			01/07/2021 2.00		Record 01/08/2021 02/15/2021		Year end shares outstanding Earnings (loss) per	81,312	81,115	83,034
Reclassified to conform with 202 of January 27, 2023; As of January		As is; AS	05/05/2021 0.21	04/20/2021	05/06/2021 08/09/2021	05/28/2021	share - continuing operations - basic	\$0.87		
Consolidated Balance Sheet, Yes	ars Ended (\$000 12/30/23	): 12/31/22	11/08/2021 0.25	10/19/2021	11/09/2021	12/03/2021	Net earnings (loss)		ф1.25	ф1 02
					01/07/2022 02/14/2022		per share - basic Earnings (loss) per	\$0.87	\$1.35	\$1.03
Cash & cash equivalents	481,043 59,661	339,581 53,955			05/05/2022		share - continuing			
Trade accounts	39,001	33,933			08/08/2022 11/08/2022		operations - diluted	\$0.86		
receivable, gross	755,500	979,914			01/06/2023		Net earnings (loss)	ψ0.00	•••	•••
Less allowance - trade		10 101			02/13/2023		per share - diluted	\$0.86	\$1.35	\$1.02
accounts receivable	743,762	12,121 967,793			05/04/2023 08/10/2023		Dividends declared per common share	\$0.24	\$0.24	\$0.66
Other receivables,	,	,			11/07/2023		Full-Time Employees	ψ0.24	φ0.2-	φ0.00
including advances to					01/03/2024		(Period End)	4,213		
independent contractors, gross		66,814	02/09/2024 0.33	01/31/2024	02/12/2024	03/08/2024	Total number of	4.012	<sup>□</sup> 4.575	□4.007
Less allowance - other		,	Annual Dividends:				employees Number of common	4,213	-4,575	<b>-4,00</b> 7
receivables, including			1. Landstar System, I	nc. commo	n.		stockholders	20,096	<sup>II</sup> 2161	<sup>113</sup> 162
advances to independent contractors	11,738	10,579	20212.92 20	22	2 10 2022	2.26	Number of			
Other current assets	24,936	21,826	20242.33	22	3.10 2023.		beneficiary		12420,114	MBM12 505
Total current assets	1,352,741	1,439,390	MARTEN TRANSPOR	RT LTD			stockholders Operating taxes and		20,114	17,505
Land Buildings & improvements	16,328 71,157	16,328 69,160	Annual Report				licenses	11,053		
Trailing equipment	491,208	502,322	Consolidated Incom	ne Statemer	nt, Years Er	nded Dec. 31				
Information technology			(\$000):	2023	2022	2 2021	As is; As of February 1	14, 2023;	As of Febru	uary 14, 2022;
hardware & software Other equipment	132,153 10,136	110,626 9,828		2023	2022	2021	Approximately			
Total operating property,	10,130	9,020	Operating Revenue	1,131,455			Consolidated Balance Sh	eet, Year		
gross	720,982	708,264	Operating revenue Salaries, wages &	1,131,455	1,263,878	973,644			2023	2022
Less accumulated depreciation &			benefits	378,818	390,304	317,962	Cash & cash equivalents		53,213	80,600
amortization	436,682	393,274	Purchased				Trade receivables, gross		105,998	121,202
Operating property	284,300	314,990	transportation Fuel & fuel taxes	199,334 180,437	,		Less: allowances		497	500 120,702
Goodwill Other assets	42,275 122,530	41,220 136,279	Supplies &	100,157	210,571	131,200	Other receivables			7,218
Total assets	1,801,846	1,931,879	maintenance				Other		10,356	
Cash overdraft	61,541	92,953	Depreciation Operating taxes &	116,722	111,014	102,562	Receivables, net		105,501 5,557	6,029
Accounts payable	395,980	527,372	licenses	67,411	10,763	3 10,534	Tires in service		4,984	5,330
Current maturities of long-term debt	27,876	36,175	Insurance & claims	56,014	50,513	41,987	Parts & tires inventory		6,286	5,427
Insurance claims	41,825	50,836	Communications &	10,149	9,177	8,350	Insurance premiums		4,608 2,106	4,054 2,746
Dividends payable	71,433	71,854	utilities	10,149	9,177	6,330	Other prepaid expenses &		2,100	2,740
Other current liabilities	76,569 675,224	98,945 878,135	disposition of				other current assets			3,734
Capital leases	43,264		revenue equipment	13,612	13,379	16,295	Prepaid expenses & other current assets		3,971	
Long-term debt, excluding		67.005	Other operating expenses	35,019	38,079	26,887	Prepaid expenses and		3,971	•••
current maturities		67,225 58,268	Total operating				other		27,512	
Deferred income taxes	39,650		expenses	1,041,345 90,110			Total current assets		196,582 996,396	235,840 915,866
Deferred income taxes &			Operating income Other income	90,110	143,344	111,009	Buildings & land		108,867	102,877
other noncurrent liabilities	58,922	41.030	(expense)	(3,806)	(827)	) (43)	Office equipment & other			
Common stock	685	684	Income (loss) before income taxes	93,916	144,171	111 722	property & equipment Less: accumulated			56,089
Additional paid-in	254.642	250 407	Current federal	93,910	144,171	111,732	depreciation		370,103	346,665
capital	254,642 2,783,645	258,487 2,635,960	income tax expense				Office equipment and			
Cost of common stock in			(benefit) Current state	33,416	18,025	18,872	other Net property & equipment		57,073 792,233	728,167
treasury	2,048,184	1,992,886	income tax expense				Other noncurrent assets		1,524	1,672
Unrealized holding gains (losses) on			(benefit)	4,706	3,914	3,367	Total assets		990,339	965,679
available-for-sale			Total current income tax expense				Accrued liabilities & other current liabilities		26,709	
securities	(5,010)	(8,449)	(benefit)	38,122	21,939	22,239	Accounts payable		36,516	37,299
Foreign currency translation	(1,855)	(6,575)	Deferred federal				Insurance & claims			45.545
Accumulated other	( ))	(-,,	income tax expense (benefit)	(13,526)	9,795	3,462	accruals		• • • •	45,747
comprehensive income	(6.965)	(15,024)	Deferred state	(15,520)	,,,,,	3,102	liabilities		47,017	41,264
(loss) Total shareholders'	(6,865)	(13,024)	income tax expense				Accrued expenses		10,575	14,426
equity	983,923	887,221	(benefit)	(1,053)	2,083	603	Vacation		9,612 3,800	9,776 14,750
Total equity	983,923		income tax expense				Other accrued liabilities			2,312
Operating Lease Liabilities - Long-Term	863		(benefit)	(14,579)	11,878	4,065			2,722	
Deferred income taxes and			Income taxes expense (benefit)	23,543	33,817	7 26,304	Other - Balancing value Accrued liabilities		2,454	41,264
other noncurrent liabilities - Balancing			Net income (loss)	70,373			Operating Lease		•••	, = 0 .
value	40,513		Weighted average				Liabilities - Current		260	
	•		shares outstanding - basic	81,272	81,692	2 82,872	Portion/Short-Term Total current liabilities		268 110,242	124,310
Recent Dividends:			Weighted average	,	-1,072	,0.2	Deferred income taxes		122,462	137,041
1. Landstar System, Inc. commo	n.		shares outstanding	01 412	01.050	02.400	Noncurrent operating		240	400
			- diluted	81,413	81,959	83,408	lease liabilities		249	409

Total liabilities		232,953		(expense), net	(5,232)	(2,604)	(2,238)	Total property &		
Common stock		813	811	Total non-operating	7 102	717	(2.170)	equipment	6,249,817	5,816,053
Additional paid-in capital		49,789	47,188	income (expense) Income before	7,103	717	(3,179)	Less: accumulated depreciation	2,154,412	2,128,985
Retained earnings		706,784		income taxes	1,647,776	1,841,349	1,388,423	Net property & equipment		3,687,068
Total stockholders'		,	,.	Current provision	,,	,- ,-	,,	Other assets		217,802
equity		757,386	703,919	for (benefit from)				Total assets		4,838,610
Total stockholders'		757.006		income taxes -	200.020	210.571	252.004	Accounts payable		106,275
equity		757,386		federal	288,030	318,571	253,084	Compensation & benefits Claims & insurance	278,953	288,278
				for (benefit from)				accruals	63,346	63,307
Recent Dividends:				income taxes -				Other accrued liabilities	,	51,933
1. Marten Transport	Ltd commo	n.		state	66,903	83,611	70,799	Current maturities of		
ExDate Amt	Declared	Record	Payable	Total current				long-term debt	20,000	20,000
		03/17/2021		provision for (benefit from)				Operating Lease		
		06/16/2021		income taxes	354,933	402,182	323,883	Liabilities - Current Portion/Short-Term	. 15,600	
		09/20/2021		Deferred provision	55 1,755	102,102	525,005	Other accrued liabilities	. 15,000	
		09/20/2021		for (benefit from)				- Balancing value		
		12/13/2021 03/17/2022		income taxes -	42.720	51.062	26.202	Total current liabilities	,	529,793
		06/16/2022		federal	42,728	51,862	26,382	Senior notes	,	99,963 20,000
		09/16/2022		for (benefit from)				Long-term debt		79,963
		12/13/2022		income taxes -				Other non-current	•••	,,,,,,
		03/17/2023		state	10,613	10,146	3,783	liabilities		265,422
		06/16/2023 09/15/2023		Total deferred				Deferred income taxes	363,132	310,515
12/14/2023 0.06		12/15/2023		provision for				Total long-term	709,924	655,900
		03/15/2024		(benefit from) income taxes	53,341	62,008	30,165	liabilities		1,185,693
				Provision for	55,511	02,000	30,103	Common stock		11,022
Annual Dividends:	T. 1			(benefit from)				Capital in excess of par		
1. Marten Transport	Lta commo	on.		income taxes	408,274	464,190	354,048	value		244,590
20210.66 20	)22	0.24 2023.	0.24	Net income (loss) Weighted average	1,239,502	1,377,159	1,034,375	Retained earnings	4,003,956	3,397,305
20240.06				shares outstanding				equity	4,257,811	3,652,917
MARTEN TRANSPO	RT LTD			- basic	109,421	112,341	115,651	Total Equity		
Official Changes O	n Dec. 13, 20	023, Co.'s Bo	ard of Directors	Weighted average						
has appointed Adam D		its Executive	Vice President	shares outstanding				Recent Dividends:		
and Chief Operating Of				- diluted Year end shares	110,090	113,078	116,410	1. Old Dominion Freight Line,	inc. common.	
MARTEN TRANSPO		ate Fauinm	ant On Dec. 1	outstanding	108,965	110,223	115,011	11 Old Bollinion Freight Ellio,		
2023, Co. purchsed So	uth Texas pr	operty with r	plans for adding	Earnings (loss) per	100,702	110,225	110,011	ExDate Amt Declared		Payable
a new terminal as part of	of its ongoing	g expansion o	f the Marten de	share from					03/03/2021	
Mexico division. The p			acres within the						06/02/2021 09/01/2021	
Sharyland Business Parl										
				operations - basic	\$11.33					
OLD DOMINION FRE				Net earnings (loss)				11/30/2021 0.20 10/21/202	12/01/2021 2 03/02/2022	12/15/2021
OLD DOMINION FRE	IGHT LINE	, INC.	nded Dec. 31	Net earnings (loss) per share - basic	\$11.33 \$11.33	\$12.26	\$8.94	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/2022 05/31/2022 0.30 05/19/2022	12/01/2021 2 03/02/2022 2 06/01/2022	12/15/2021 03/16/2022 06/15/2022
OLD DOMINION FRE	IGHT LINE	, INC.	nded Dec. 31	Net earnings (loss) per share - basic Earnings (loss) per share from				11/30/2021     0.20     10/21/202       03/01/2022     0.30     02/02/202       05/31/2022     0.30     05/19/202       09/06/2022     0.30     07/21/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022	12/15/2021 03/16/2022 06/15/2022 09/21/2022
OLD DOMINION FRE Annual Report Consolidated Incor	IGHT LINE	, INC. nt, Years E		Net earnings (loss) per share - basic Earnings (loss) per share from continuing				11/30/2021     0.20     10/21/202       03/01/2022     0.30     02/02/202       05/31/2022     0.30     05/19/202       09/06/2022     0.30     07/21/202       12/06/2022     0.30     10/20/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):	eiGHT LINE	, INC. nt, Years E		Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations -	\$11.33	\$12.26	\$8.94	11/30/2021     0.20     10/21/202       03/01/2022     0.30     02/02/202       05/31/2022     0.30     05/19/202       09/06/2022     0.30     07/21/202       12/06/2022     0.30     10/20/202       02/28/2023     0.40     02/01/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):	ne Statemen 2023	t, INC.  nt, Years En	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted				11/30/2021     0.20     10/21/202       03/01/2022     0.30     02/02/202       05/31/2022     0.30     05/19/202       09/06/2022     0.30     07/21/202       12/06/2022     0.30     10/20/202       02/28/2023     0.40     02/01/202       06/06/2023     0.40     05/18/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses	eiGHT LINE	, INC.  nt, Years En  2022	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations -	\$11.33	\$12.26	\$8.94	11/30/2021         0.20         10/21/202           03/01/2022         0.30         02/02/202           05/31/2022         0.30         05/19/202           09/06/2022         0.30         07/21/202           12/06/2022         0.30         10/20/202           02/28/2023         0.40         02/01/202           06/06/2023         0.40         05/18/202           09/05/2023         0.40         07/20/202           12/05/2023         0.40         10/19/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):	eiGHT LINE ne Statemer 2023 718,326	i, INC.  nt, Years En  2022	2 2021	Net earnings (loss) per share - basic	\$11.33 \$11.26 \$11.26	\$12.26  \$12.18	\$8.94  \$8.89	11/30/2021         0.20         10/21/202           03/01/2022         0.30         02/02/202           05/31/2022         0.30         05/19/202           09/06/2022         0.30         07/21/202           12/06/2022         0.30         10/20/202           02/28/2023         0.40         02/01/202           06/06/2023         0.40         05/18/202           09/05/2023         0.40         07/20/202           12/05/2023         0.40         10/19/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 3 09/06/2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses	2023 718,326 5,804,939	i, INC.  nt, Years En  2022	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share	\$11.33 \$11.26	\$12.26 	\$8.94	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 10/20/202: 0.30 0.40 05/18/202: 0.305/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 0.30/05/2024 0.52 01/31/202: 0.30/05/2024 0.52	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023 4 03/06/2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from	2023 718,326 5,804,939 5,866,152 61,213	, INC.  nt, Years En  2022	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share	\$11.33 \$11.26 \$11.26 \$1.60	\$12.26  \$12.18 \$1.20	\$8.94  \$8.89 \$0.80	11/30/2021         0.20         10/21/202           03/01/2022         0.30         02/02/202           05/31/2022         0.30         05/19/202           09/06/2022         0.30         07/21/202           12/06/2022         0.30         10/20/202           02/28/2023         0.40         02/01/202           06/06/2023         0.40         05/18/202           09/05/2023         0.40         07/20/202           12/05/2023         0.40         10/19/202	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023 4 03/06/2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations	2023 718,326 5,804,939 5,866,152	, INC.  nt, Years Ea  2022	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted	\$11.33 \$11.26 \$11.26	\$12.26  \$12.18	\$8.94  \$8.89	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 09/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202- After 2-for-1 split: No dividends part of the par	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023 4 03/06/2024 id.	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages &	2023 718,326 5,804,939 5,866,152 61,213	i, INC.  2022	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of	\$11.33 \$11.26 \$11.26 \$1.60	\$12.26  \$12.18 \$1.20	\$8.94  \$8.89 \$0.80	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202:  After 2-for-1 split: No dividends paranual Dividends:  1. Old Dominion Freight Line,	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676	202: 202: 202: 202: 202: 202: 202: 202: 202: 202: 203: 203: 204: 205: 205: 206: 206: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207:	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted	\$11.33 \$11.26 \$11.26 \$1.60 22,902	\$12.26  \$12.18 \$1.20 <sup>ID</sup> 23,471 	\$8.94  \$8.89 \$0.80 <sup>©</sup> 23,663	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends pa Annual Dividends: 1. Old Dominion Freight Line,	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses	718,326 5,804,939 5,866,152 61,213	202: 202: 202: 202: 202: 202: 202: 202: 202: 202: 203: 203: 204: 205: 205: 206: 206: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207: 207:	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees	\$11.33 \$11.26 \$11.26 \$1.60 22,902	\$12.26  \$12.18 \$1.20	\$8.94  \$8.89 \$0.80	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 0.57/12/022 0.30 05/19/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 07/21/202: 0.30 0.40 02/01/202: 0.30/05/2023 0.40 05/18/202: 0.30/05/2023 0.40 07/20/202: 0.30/05/2023 0.40 07/20/202: 0.30/05/2023 0.40 10/19/202: 0.30/05/2024 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01/31/202- 0.52 01	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 4 03/06/2023 4 03/06/2024 id. (Inc. common.	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses. General supplies &	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676	i, INC.  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  202	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775	\$12.26  \$12.18 \$1.20 <sup>©</sup> 23,471 	\$8.94  \$8.89 \$0.80 <sup>ID</sup> 23,663 	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends pa Annual Dividends:  1. Old Dominion Freight Line,  20210.80 2022 20240.52 After 2-for-1 split: No dividends pa	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676	i, INC.  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  202	2 2021 	Net earnings (loss) per share - basic	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775	\$12.26  \$12.18 \$1.20 <sup>©</sup> 23,471 	\$8.94  \$8.89 \$0.80 <sup>ID</sup> 23,663 	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 07/02/202 0.30 07/21/202: 12/06/2022 0.30 07/21/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 03/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202- After 2-for-1 split: No dividends part of the control of	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 06/07/2023 3 12/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676	i, INC.  nt, Years En  202:  6  6  6  7  6  7  8  8  8  8  159,998	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023;	\$12.26 \$12.18 \$1.20 23,471	\$8.94 \$8.89 \$0.80 103287,277 ary 17, 2022 31 (\$000):	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends pa Annual Dividends:  1. Old Dominion Freight Line,  20210.80 2022 20240.52 After 2-for-1 split: No dividends pa	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516	i, INC.  nt, Years En  202:  6  6  6  7  6  7  8  8  8  8  159,998	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023;	\$12.26 \$12.18 \$1.20 23,471  III 2377,120  As of February	\$8.94  \$8.89 \$0.80 <sup>11</sup> 23,663  <sup>11</sup> 28287,277 ary 17, 2022	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 07/02/202 0.30 07/21/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part of the companion of	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516	i, INC.  2022  2022  6 2022  6 2022  6 2022  7 6 2000  7 7 16,832  8 52,952  7 159,999  1 41,239	2 2021 	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  As is; As of Februa Consolidated Balance	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 23,471  B2377,120 As of Februres Ended Dec. 2023	\$8.94 \$8.89 \$0.80 23,663 ary 17, 2022 31 (\$000): 2022	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 06/07/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023 id. RVICES, INC.	12/15/2021 03/16/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications &	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642	int, Years Er 2022  6 2020  6 2020  7 2020  8 52,950  8 52,950  1 59,990  1 41,230  5 83,30	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  As is; As of Februa Consolidated Balance	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 23,471 B2377,120 As of Februres Ended Dec. 2023 433,799	\$8.94  \$8.89 \$0.80  23,663  231 (\$000): 2022 186,312	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202  After 2-for-1 split: No dividends part of the companient of the com	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 06/07/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023 id. RVICES, INC.	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 06/21/2023 12/20/2023 12/20/2023 03/20/2024
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416	int, Years Er 2022  6 2020  6 2020  7 2020  8 52,950  8 52,950  1 59,990  1 41,230  5 83,30	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  As is; As of Februa Consolidated Balance	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 23,471  B2377,120 As of Februres Ended Dec. 2023	\$8.94 \$8.89 \$0.80 23,663 ary 17, 2022 31 (\$000): 2022	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 05/19/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202  After 2-for-1 split: No dividends part of the companion of the c	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023 id. RVICES, INC. ent, Years Eng	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024 1.60 ded Dec. 31
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications &	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642	int, Years Er 2022  6 2020  6 2020  7 2020  8 52,950  8 52,950  1 59,990  1 41,230  5 83,30	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Wumber of common stockholders  Cash & cash equivalents Short-term investments . Customer receivables, gross	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 23,471 B2377,120 As of Februres Ended Dec. 2023 433,799	\$8.94  \$8.89 \$0.80  23,663  231 (\$000): 2022 186,312	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202  After 2-for-1 split: No dividends part of the companient of the com	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 did. Inc. common. .1.20 2023 id. RVICES, INC. ent, Years End 3 2022	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60 ded Dec. 31 2021
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Linsurance & claims expense Communications & utilities expense Depreciation & amortization expense	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642	i, INC.  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  202	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Wumber of common stockholders  As is; As of Februa Consolidated Balance  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances -	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  B2377,120  As of Februres Ended Dec. 2023 433,799 589,290	\$8.94 \$8.89 \$0.80 23,663 ary 17, 2022 31 (\$000): 2022 186,312 49,355 589,337	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 03/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/2024  After 2-for-1 split: No dividends path of the companient	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 4 03/06/2024 id.  Inc. common1.20 2023 id.  RVICES, INC. ent, Years Enc. 3 2022 4 818,751 3 128,111	12/15/2021 03/16/2022 03/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses Operating supplies & expenses Linual Supplies & expense Linual Supplie	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269	i, INC.  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  2022  202	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 \$1.23,471  \$12.377,120  \$3 As of Februres Ended Dec. 2023 433,799 589,290 10,405	\$8.94 \$8.89 \$0.80 23,663 2022 31 (\$000): 2022 186,312 49,355 589,337 10,689	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 05/19/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part of the companient of the com	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 06/07/2023 4 03/06/2024 id.  Inc. common1.20 2023 id.  RVICES, INC. ent, Years Enc. 3 2022 4 818,751 3 128,111	12/15/2021 03/16/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60 ded Dec. 31 2021
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269	int, Years En 2022  6 2022  6 2022  6 2022  6 2022  7 2716,832  8 52,952  159,998  141,239  58,300  40,584	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  Das is; Das As of Februa Consolidated Balance Cash & cash equivalents Short-term investments . Customer receivables , gross Less: allowances - customer receivables , customer receivables	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  Say 377,120  As of Februrs Ended Dec. 2023 433,799 589,290 10,405	\$8.94 \$8.89 \$0.80 \$23,663 237 249,355 589,337 10,689 578,648	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 05/19/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.  Inc. common1.20 2023 id.  RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862	12/15/2021 03/16/2022 06/15/2022 06/15/2022 06/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses. General supplies & expenses supplies & expenses Comerating taxes & licenses expense Insurance & claims expense Lommunications & utilities expense Depreciation & amortization expense Purchased transportation expense	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269	int, Years En 2022  6 2022  6 2022  6 2022  6 2022  7 2716,832  8 52,952  159,998  141,239  58,300  40,584	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Number of common stockholders  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26 \$12.18 \$1.20 \$1.23,471  \$12.377,120  \$3 As of Februres Ended Dec. 2023 433,799 589,290 10,405	\$8.94 \$8.89 \$0.80 23,663 2022 31 (\$000): 2022 186,312 49,355 589,337 10,689	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 12/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part of the companient of the com	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.  Inc. common1.20 2023 id.  RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862	12/15/2021 03/16/2022 03/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 09/20/2023 12/20/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269	int, Years Er  2022  6 2022  6 2022  7 2716,832  7 159,998  7 141,233  7 276,056  158,11	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share - diluted Number of full time employees Total number of employees Number of common stockholders  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables Customer receivables, net Other receivables, net Receivables, net	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  3 As of Februres Ended Dec. 2023 433,799 589,290 10,405 17,884	\$8.94 \$8.89 \$0.80 \$23,663 231 (\$000): 2022 186,312 49,355 589,337 10,689 578,648 13,743	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 05/19/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part	12/01/2021 2 03/02/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.  Inc. common1.20 2023 id.  RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918	12/15/2021 03/16/2022 06/15/2022 06/15/2022 06/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation expense Miscellaneous	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269 324,435	int, Years Er  2022  6 2022  6 2022  7 2716,832  7 159,998  7 141,233  7 276,056  158,11	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted	\$11.33 \$11.26 \$11.26 \$1.60 22,902 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  Second of Februres Ended Dec. 2023  433,799 589,290  10,405 17,884 18,554 578,885	\$8.94  \$8.89 \$0.80  23,663  231 (\$000): 2022  186,312 49,355  589,337  10,689 578,648 13,743 12,738	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 09/06/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 03/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202- After 2-for-1 split: No dividends path and bividends: 1. Old Dominion Freight Line,  20210.80 2022 20240.52 After 2-for-1 split: No dividends path and a path	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 12/06/2023 4 03/06/2024 id.  Inc. common.  1.20 2023  id.  RVICES, INC.  ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918	12/15/2021 03/16/2022 03/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120 141,019
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses. General supplies & expenses Operating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation expense Miscellaneous expenses, net Total operating expenses.	718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 145,642 75,368 43,269 324,435	i, INC.  1. Years Er  2022  1	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share - diluted Number of full time employees Total number of employees Wumber of common stockholders   Das is; Das of Februa Consolidated Balance  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables Customer receivables Other receivables Other receivables Income taxes receivable Receivables, net Prepaid expenses & othe current assets	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  3 As of Februrs Ended Dec. 2023 433,799 589,290 10,405 17,884 18,554 578,885 94,211	\$8.94  \$8.89 \$0.80  23,663  231 (\$000): 2022  186,312 49,355  589,337  10,689 578,648 13,743 12,738 92,944	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 05/19/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 07/20/202: 12/05/2023 0.40 07/20/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202: After 2-for-1 split: No dividends part	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id. Inc. common. .1.20 2023 id. RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918 . 166,005	12/15/2021 03/16/2022 06/15/2022 06/15/2022 06/15/2022 09/21/2022 12/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120 141,019 102,228
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses. General supplies & expenses Coperating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation expense Miscellaneous expenses, net Total operating expenses Operating income	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269 324,435	i, INC.  nt, Years Er  2022  6  6,260,07  2,716,833  852,953  141,233  40,584  276,050  158,11  15,372  4,419,444  1,840,633	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share Number of full time employees Total number of employees Wumber of common stockholders  Cash & cash equivalents Consolidated Balance  Cash & cash equivalents Customer receivables, gross Less: allowances - customer receivables Customer receivables Income taxes receivable Income taxes receivable Prepaid expenses & othe current assets Total current assets	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  3 As of Februrs Ended Dec. 2023 433,799 589,290 10,405 17,884 18,554 578,885 94,211 1,143,333	\$8.94 \$8.89 \$0.80 \$23,663 2022 31 (\$000): 2022 186,312 49,355 589,337 10,689 578,648 13,743 12,738 92,944 933,740	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202- After 2-for-1 split: No dividends path annual Dividends: 1. Old Dominion Freight Line,  20210.80 2022 20240.52 After 2-for-1 split: No dividends path annual Report Consolidated Income Statem (\$000):  202  Revenue, before fuel surcharge 706,11 Fuel surcharge 104,69 Total operating revenues 810,80 Salaries, wages & benefits expenses	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 09/06/2023 4 03/06/2024 id.  Inc. common. 1.20 2023 id.  RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918 . 166,005	12/15/2021 03/16/2022 03/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120 141,019
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses Operating taxes & licenses expense Communications & utilities expense Depreciation & amortization expense Purchased transportation expense Miscellaneous expenses Miscellaneous expenses, net Total operating expenses Operating income Interest expense	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269 324,435 4,831 4,225,479 1,640,673 464	int, Years Er  2022  6 2022  6 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share - diluted Number of full time employees Total number of employees Wumber of common stockholders   Das is; Das of Februa Consolidated Balance  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables Customer receivables Other receivables Other receivables Income taxes receivable Receivables, net Prepaid expenses & othe current assets	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  23,471  3 As of Februrs Ended Dec. 2023 433,799 589,290 10,405 17,884 18,554 578,885 94,211	\$8.94  \$8.89 \$0.80  23,663  231 (\$000): 2022  186,312 49,355  589,337  10,689 578,648 13,743 12,738 92,944	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 09/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/2024  After 2-for-1 split: No dividends path of the companient	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 3 03/01/2023 3 06/07/2023 4 03/06/2024 id.  Inc. common. 1.20 2023 id.  RVICES, INC. ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918 . 166,005 . 364,971	12/15/2021 03/16/2022 03/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120 141,019 102,228 279,016
OLD DOMINION FRE Annual Report Consolidated Incor (\$000):  Operating supplies and expenses LTL services Net sales Other services Revenue from operations Salaries, wages & benefits expense Operating supplies & expenses. General supplies & expenses Coperating taxes & licenses expense Insurance & claims expense Communications & utilities expense Depreciation & amortization expense Purchased transportation expense Miscellaneous expenses, net Total operating expenses Operating income	2023 718,326 5,804,939 5,866,152 61,213 5,866,152 2,629,676 121,516 162,416 145,642 75,368 43,269 324,435	int, Years Er  2022  6 2022  6 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7 2022  7	2 2021	Net earnings (loss) per share - basic Earnings (loss) per share from continuing operations - diluted Net earnings (loss) per share - diluted Dividends declared per share - diluted Total number of full time employees Total number of common stockholders  As is; As of Februa Consolidated Balance  Cash & cash equivalents Short-term investments . Customer receivables, gross Less: allowances - customer receivables Customer receivables Income taxes receivable Receivables, net Prepaid expenses & othe current assets Revenue equipment Revenue equipment	\$11.33 \$11.26 \$11.26 \$1.60 22,902 423,775 ary 16, 2023; e Sheet, Year	\$12.26  \$12.18 \$1.20  \$12.3,471   \$12.377,120  \$3.471   \$4.377,120  \$4.379   \$5.89,290  \$10,405   \$1.884  \$1.554  \$578,885  \$94,211  \$1,143,333  \$2,590,770	\$8.94 \$8.89 \$0.80 \$0.80 23,663 ary 17, 2022 31 (\$000): 2022 186,312 49,355 589,337 10,689 578,648 13,743 12,738 92,944 933,740 2,501,995	11/30/2021 0.20 10/21/202 03/01/2022 0.30 02/02/202: 05/31/2022 0.30 05/19/202: 05/31/2022 0.30 07/21/202: 12/06/2022 0.30 10/20/202: 02/28/2023 0.40 02/01/202: 06/06/2023 0.40 05/18/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2023 0.40 10/19/202: 03/05/2024 0.52 01/31/202- After 2-for-1 split: No dividends path annual Dividends: 1. Old Dominion Freight Line,  20210.80 2022 20240.52 After 2-for-1 split: No dividends path annual Report Consolidated Income Statem (\$000):  202  Revenue, before fuel surcharge 706,11 Fuel surcharge 104,69 Total operating revenues 810,80 Salaries, wages & benefits expenses	12/01/2021 2 03/02/2022 2 06/01/2022 2 09/07/2022 2 12/07/2022 3 03/01/2023 3 12/06/2023 4 03/06/2024 id.  Inc. common.  1.20 2023  id.  RVICES, INC.  ent, Years End 3 2022 4 818,751 3 128,111 7 946,862 3 181,918 . 166,005	12/15/2021 03/16/2022 03/15/2022 09/21/2022 03/15/2023 06/21/2023 06/21/2023 03/20/2024 1.60  ded Dec. 31 2021 641,253 65,867 707,120 141,019 102,228 279,016

licaneae avnancae	315,647			Cash & cash equivalents	100,614	74,087	After 2-for-1 split: No d	ividande neid		
licenses expenses Insurance & claims	313,047		•••	Billed accounts	100,014	74,067	After 2-for-1 split: No d			
expenses	30,769	32,516	18,792	receivable		119,552	POWER REIT			
Communications &	160 505			Unbilled accounts		20.560	Earnings, 9 mos. to Se	<b>30</b> (Consol	- \$):	
utilities expenses	160,527	• • • •		receivable	• • •	20,568			2023	2022
Other operating expenses & costs	23,769	18,128	12,294	receivable-trade, gross	88,321		Total revenues			6,226,114
Gain (loss) on	23,707	10,120	12,271	Current estimated credit	00,521		Cost & expenses			2,312,462
disposition of				losses	7,717	5,381	Other income (expense) Gains or losses			
equipment	1,043	3,250	1,446	Accounts receivable -		124 520	Net income			
Total operating	790 407	823,094	606,915	trade, net Other accounts receivable	• • •	134,739	Balance for common		(13,042,842)	2,036,157
expenses & costs Operating income	780,497	823,094	000,913	Other receivables	7,203	6,263	Earnings common share		d(2.05)	40.60
(loss)	30,310	123,768	100,205	Receivables, net	80,604		Primary			\$0.60 \$0.58
Non-operating				Inventories	2,321	2,570	Common Shares:		. $\phi(3.03)$	\$0.56
income (expense)	7,446	3,168	10,339	Prepaid expenses &	12.212	15.720	Full Diluted		. 3,389,661	3,492,446
Interest expense Income (loss)	9,177	7,929	8,039	deposits Marketable equity	13,213	15,729	Year-end		. 3,389,661	3,389,661
before income taxes	28,579	119,007	102,505	securities			DVDED OVOTEM IN	_		
Current federal				available-for-sale	43,203		RYDER SYSTEM, INC Acquisition Compl		1 2024 Co	acquired Car
income tax				Marketable equity			dinal Logistics. Terms of			
provision (benefit)	4.607	10.672	6 214	securities	2 992	41,728	RYDER SYSTEM, INC			
Current state	4,697	10,673	6,314	Income taxes refundable  Total current assets	3,883 251,041	5,650 280,766	Annual Report	_		
income tax				Land	23,078	19,718	Consolidated Incom	ne Statement	t, Years End	led Dec. 31
provision (benefit)				Structures &			(\$000):	2023	2022	<b>2021</b>
	2,580	3,121	1,843	improvements	43,552	35,534		2023	2022	(revised)
Current federal &				Revenue equipment	689,173	637,510	Leases & related			( /
state income tax expense (benefit)		13,794	8,157	equipment	15,328	13,157	maintenance &			
Deferred federal	•••	15,77	0,107	Total property &	10,020	10,107	rental revenues	3,937,000	4,174,000	3,995,000
income tax				equipment, at cost	771,131	705,919	Services revenue Fuel services	7,297,000	7,118,000	5,181,000
provision (benefit)	0.1.1	12.020	12.720	Accumulated depreciation	266,412	242,324	revenue	549,000	719,000	487,000
Deferred state	944	12,920	13,720	Net property & equipment Other assets	504,719 4,697	463,595 4,801	Total revenues	11,783,000	12,011,000	9,663,000
income tax				Total assets	760,457	749,162	Cost of lease &			
provision (benefit)				Accounts payable	62,652	48,917	related maintenance	2 (04 000	2 774 000	2 004 000
	1,942	1,621	4,112	Accrued payroll	3,105	1,995	& rental	2,684,000 6,266,000	2,774,000 6,153,000	2,884,000 4,503,000
Deferred federal &				Accrued vacation	1,050	983	Cost of fuel	0,200,000	0,155,000	1,505,000
state income tax expense (benefit)		14,541	17.832	Accrued taxes-other than income		3,369	services	534,000	694,000	474,000
Current	7,277		17,032	Accrued interest		283	Selling, general &			
Deferred	2,886			Accrued driver escrows		1,271	administrative	1 421 000	1 415 000	1 197 000
Total federal &				Margin account borrowings		914	expenses	1,421,000	1,415,000	1,187,000
state income tax	10 162	20 225	25.000	Accrued self-insurance		22.700	pension costs, net	40,000	11,000	(1,000)
expense (benefit) Net income (loss)	10,163 18,416	28,335 90,672	25,989 76,516	claims Current portion of	• • • •	22,709	Used vehicle sales,			
Weighted average	10,410	70,072	70,510	right-of-use asset	114	340	net	(196,000)	(450,000)	(257,000)
shares outstanding				Other liabilities		2,369	Interest expense Miscellaneous	296,000	228,000	214,000
- basic	22,056	22,246	$\square_{22,714}$	Current maturities of	55.645	50.015	income (loss), net	47,000	32,000	66,000
Weighted average				long-term debt	57,645 302	58,815	Currency	,	*	,
shares outstanding	22 107	22.426	<sup>11</sup> 22,864	Accrued exp	11,321		translation			
- diluted Year end shares	22,197	22,436	-22,804	Derivative Liabilities -	,-		adjustment loss Restructuring &	(188,000)		• • •
outstanding	22.021	22,166	122,335	Hedging - Short-Term	907		other items, net	(21,000)	2,000	19,000
Earnings (loss) per	,-	,	,	Total current liabilities	137,096	141,965	ERP implementation	(==, ==, =)	_,	,
share from				Real estate financing		216,875 47,406	costs			13,000
continuing	¢0.92			Less current maturities		58,815	Total costs &	11 165 000	10.705.000	0.070.000
operations - basic Net earnings (loss)	\$0.83	• • • •		Long-term debt - less			expenses	11,105,000	10,795,000	8,970,000
per common share -				current portion	204,064	205,466	from continuing			
basic	\$0.83	\$4.08	<sup>□</sup> \$3.37	Deferred income taxes Other long-term	104,331	101,445	operations before			
Net earnings (loss)				liabilities	750	103	income taxes -		1 021 000	560,000
per common share -			П	Total liabilities	446,241	448,979	United States Earnings (loss)	• • • •	1,021,000	560,000
diluted	\$0.83	\$4.04	□\$3.35	Common stock	223	223	from continuing			
Number of full time employees	2,512		□2,510	Additional paid-in	40,825	40,472	operations before			
Total number of	2,312	•••	2,310	capital  Treasury stock, at cost	8,736	4,000	income taxes -			
employees	2,512	□3,395	2,510	Retained earnings	-,,	.,	foreign		195,000	133,000
Number of common				(accumulated deficit)	281,904	263,488	Earnings (loss) from continuing			
stockholders	63	<sup>23</sup> 62	24559	Total stockholders'	214.216	200 102	operations before			
Depreciation	64,605			equity Total shareholders?	314,216	300,183	income taxes	618,000	1,216,000	693,000
Diluted EPS Excluding ExtraOrd				equity	314,216		Current tax expense			
Items	\$0.83			<u> </u>	, -	,	(benefit) from continuing			
	Ψ0.05	•••	•••	Recent Dividends:			operations -			
Adjusted for 2-for-1 s	tock split, M	arch 30, 2022	; <sup>2</sup> As is; <sup>3</sup>	1. P.A.M. Transportation Services.	Inc. common.		federal	35,000	30,000	9,000
As of February 20, 2023;	4 Approxima	tely; As of	February 21,	No dividends paid.			Current tax expense			
2022		-	• ′	After 2-for-1 split: No dividends paid.			(benefit) from			
<b>Consolidated Balance</b>	Sheet, Years	Ended Dec.	31 (\$000):	After 2-for-1 split: No dividends paid.  Annual Dividends:			continuing operations - state	45,000	43,000	24,000
		2023	2022	1. P.A.M. Transportation Services.	Inc. common		Current tax expense	.5,000	.5,000	2.,000
				No dividends paid.			(benefit) from			

continuing				discontinued opers \$0.00			Long-term debt		5,003,000
operations - foreign	17,000	14,000	12 000	Total number of employees			Deferred compensation		80,000
Total current tax	17,000	14,000	12,000	employees	•••		Pension & other employee benefits	. 231,000	179,000
expense (benefit)				Mp 1 :6 1/2 6 :4		2 . 3		. ,	309,000
from continuing				Reclassified to conform with cur	rent presentati	on; As is;	Income taxes		
operations	97,000	87,000	45,000	Approximately; <sup>⚠</sup> As of January 31	, 2023; As	of January 31,	Operating lease		
Deferred tax				2022			liabilities	. 800,000	541,000
expense (benefit)				Consolidated Balance Sheet, Yea			Deferred revenue	. 368,000	366,000
from continuing					2023	2022	Other non-current		
operations -				Cook & cook againstants	204,000	267,000	liabilities		93,000
federal	88,000	214,000	112,000	Cash & cash equivalents	1,505,000	1,476,000	Deferred income taxes	, , , , , , , , , , , ,	1,571,000
Deferred tax				Sales-type leases	140,000	120,000	Total liabilities		11,458,000
expense (benefit)				Other receivables,	1 10,000	120,000	Common stock	22,000	23,000
from continuing operations - state	(8,000)	23,000	8,000	primarily warranty &			Additional paid-in capital	. 1,148,000	1,192,000
Deferred tax	(8,000)	23,000	8,000	insurance	111,000	55,000	Retained earnings		2,518,000
expense (benefit)				Allowance for credit			Cumulative translations	2,55 1,000	2,510,000
from continuing				losses & other	42,000	41,000	adjustments	(18,000)	(238,000)
operations -				Receivables, net	1,714,000	1,610,000	Additional minimum		
foreign	35,000	29,000	6,000	Inventories		78,000	pension liability	. (637,000)	
Total deferred tax				Prepaid expenses & other	247.000		Net actuarial loss &		
expense (benefit)				Current assets	347,000 2,265,000	2 200 000	prior service cost		(566,000)
from continuing				Total current assets	2,203,000	2,200,000	Unrealized gain (loss)		
operations	115,000	266,000	126,000	for use - trucks	5,630,000	5,282,000	from cash flow hedges		8,000
Provision for				Revenue equipment held	3,030,000	3,202,000	Accumulated other		
(benefit from)	212,000	353,000	171,000	for use - tractors	6,995,000	7,153,000	comprehensive income (loss)	(655,000)	(796,000)
income taxes Earnings (loss)	212,000	333,000	171,000	Revenue equipment held	-,,	.,,	Total shareholders'	. (655,000)	(790,000)
from continuing				for use - trailers &			equity	. 3,069,000	2.937.000
operations	406,000	863,000	522,000	other	1,686,000	1,610,000	Total Equity		2,757,000
Earnings (loss)	,	,	,	Held for sale	732,000	388,000		-,,	
from discontinued				Accumulated depreciation					
operations, net of				- revenue earning	6 1 5 1 000	6 2 4 2 0 0 0	Recent Dividends:		
tax		4,000	(3,000)	equipment	6,151,000 227,000	6,243,000 233,000	1. Ryder System, Inc. common.		
Net earnings (loss)	406,000	867,000	519,000	Land Buildings & improvements	1,082,000	1,033,000	ExDate Amt Declared	Record	Payable
Other adjustments	2 000			Machinery & equipment	1,219,000	1,073,000		1 02/16/2021	
(not dividends) Earnings (loss)	2,000		•••	Other operating property	-,,	-,,		1 05/24/2021	
available to common				& equipment, net	200,000	186,000		1 08/23/2021	
shares	404,000			Accumulated			11/19/2021 0.58 10/14/2021	1 11/22/2021	12/17/2021
Weighted average	ŕ			depreciation-operating				2 02/22/2022	
shares outstanding				property & equipment	1,511,000	1,377,000		2 05/23/2022	
- basic	45,383	49,549	52,338	Goodwill	940,000 396,000	861,000 295,000		2 08/22/2022	
Weighted average				Intangible assets	390,000	293,000		2 11/21/2022 3 02/21/2023	
shares outstanding - diluted	46,486	50,887	53,508	other assets	1,052,000	1,701,000		3 05/22/2023	
Year end shares	40,400	30,867	33,306	Operating lease	,,	,,		3 08/21/2023	
outstanding	43,902	46,287	53,789	right-of-use assets	1,016,000			3 11/20/2023	12/15/2023
Earnings (loss) per	ŕ	,	ŕ	Total assets	15,778,000	14,395,000	02/16/2024 0.71 02/09/2024	4 02/20/2024	03/15/2024
share from				Accounts payable	833,000	767,000			
continuing				Salaries & wages	200,000	259,000	Annual Dividends:		
operations - basic	\$8.89	\$17.32	\$9.92	Deferred compensation	52,000	5,000	1. Ryder System, Inc. common.		
Earnings (loss) per				Pension & other employee	32,000	• • • •	20212.28 2022	2.40 2023	2 66
share from				benefits	27,000	29,000	20240.71	.2.40 2023	2.00
discontinued	\$0.00	\$0.09	\$(0.05)	Insurance obligations	175,000	179,000			
operations - basic Net earnings (loss)	\$0.00	\$0.09	\$(0.03)	Operating taxes	129,000	132,000	RYDER SYSTEM, INC.	Esh 0 2024	Co. doologod
per share - basic	\$8.89	\$17.41	\$9.87	Interest	59,000	41,000	<b>Dividend Announcement</b> On a regular quarterly cash dividend of		
Earnings (loss) per	Ψ0.05	Ψ171	ψ,,	Deposits, mainly from			stock, payable on Mar. 15, 2024 to		
share continuing				customers	68,000	84,000	20, 2024.	onuremonders of	record on rec.
operations -				Operating lease			UNITED PARCEL SERVICE IN	С	
diluted	\$8.73	\$16.96	\$9.70	liabilities	234,000	191,000	Annual Report		
Earnings (loss) per				Deferred revenue	177,000	178,000	Consolidated Income Statem	ent, Years En	ded Dec. 31
share from				Other accrued expenses & other current liabilities	112,000	102,000	(\$Millions):		
discontinued				Total current liabilities	3,649,000	3,316,000	202	2022	
operations -	¢0.00	<b>#0.00</b>	¢(0.05)	U.S. commercial paper	3,049,000	672,000			(revised)
diluted	\$0.00	\$0.08	\$(0.05)	Trade receivables			International	.1	
per share - diluted	\$8.73	\$17.04	\$9.66	financing program		50,000	Package	01	
Dividends per				Unsecured U.S.			Solutions	59	
common share	\$2.66	\$2.40	\$2.28	obligations		375,000	US Domestic Package 59,95		
Number of full-time				Unsecured U.S.		4,704,000	Revenue	8 100,338	97,287
employees	47,500	<sup>23</sup> 48,300	2342,800	notes-medium-term notes	•••	4,704,000	Compensation &		
Number of common		[D][F] _	ମଣ _	obligations		50,000	benefits	38 47,781	46,707
stockholders	4,877	<sup>24</sup> 5,154	<sup>25</sup> 5,681	Asset-backed U.S.	•••	,	Repairs &	Q 2515	2 442
Foreign currency				obligations		477,000	maintenance 2,82 Depreciation &	2,515	2,443
translation adjustments		(69,000)	1,606	Finance lease obligations			amortization 3,36	3,188	2,953
Earning per		(02,000)	1,000	& other		42,000	Purchased	-,-30	,,
share-total discont				Debt issuance costs & original issue discounts		(18,000)	transportation 13,65		
opers-diluted	\$0.00			Short-term debt &	•••	(10,000)	Fuel 4,77		
Earnings per				current portion of			Other occupancy 2,01	.9 1,818	1,698
share-total				long-term debt		1,349,000	Total operating		

expense  Operating profit  Investment income	81,817 9,141	87,244 13,094	84,477 12,810	<sup>□</sup> As is; <sup>□</sup> Approximately; <sup>□</sup> As o February 6, 2022	f February 3, 202	23; <sup>4</sup> As of		nings	ck	21,055	
(expense) & other income (expense)	217	2,435	4,479	Consolidated Balance Sheet, Ye lions):	ears Ended Dec.	31 (\$Mil-				(1,248)	(1,446)
Interest Capitalized	118				2023	2022	Unrealized g marketable s	securities		(2)	(11)
Capital Financing - Gross	885			Cash & cash equivalents	3,206 2,866	5,602 1,993	Unrealized g	gain (loss	) on	(2)	(11)
Interest Expense on Financial Lease				Accounts receivable  Less: allowance for credit losses	11,342 126	12,729 146	Unrecognize	ed pensio		(76)	167
Liabilities	18 785	704	694	Accounts receivable, net Other current assets	11,216 2,125	12,583 2,039		tax	t	(2,432)	(259)
& (expense)	(568)	1,731	3,785	Total current assets Vehicles	19,413 11,768	22,217 10,628	Accumulate comprehens (loss)	ive incon	ne	(3,758)	(1,549)
before income taxes - U.S	6,246	12,276	14,220	Aircraft	22,888 2,138 6,255	22,598 2,140	Deferred con	mpensati		(9)	
Income (loss) before income taxes	2 227	2.540	2.255	Buildings	6,255 71,515	6,032 5,067	Total equity	for		9	
- non-U.S	2,327	2,549	2,375	Leasehold improvements	5,241 17,322	16,145	Noncontroll	ing intere	ests	17,306 8	17
before income taxes Current U.S. federal income tax	8,573	14,825	16,595	Technology equipment	2,656 3,247	2,411 2,409	Total snareo	wners' ed	quity	17,314	19,803
expense (benefit) Current U.S. state	1,012	2,006	1,388	Property, plant & equipment, at cost		67,430	Recent Divi 1. United		ervice Inc class	B common.	
& local income tax expense (benefit) Current non-U.S.	195	273	194	depreciation & amortization	34,570	32,711	ExDate 02/19/2021			Record 02/22/2021	
income tax expense (benefit)	459	467	478	Property, plant & equipment, net	36,945	34,719	05/21/2021 08/20/2021	1.02	08/05/2021	05/24/2021 08/23/2021	09/09/2021
Total current income tax expense			- 0.50	right-of-use assets	4,308 4,872	3,755 4,223	11/19/2021 02/18/2022 05/13/2022	1.52	02/01/2022	11/22/2021 02/22/2022 05/16/2022	03/10/2022
(benefit)  Deferred U.S. federal income tax	1,666	2,746	2,060	Intangible assets, net	3,305	2,796	08/12/2022 11/10/2022	1.52	08/03/2022	08/15/2022 11/14/2022	09/01/2022
expense (benefit) Deferred U.S. state	150	296	1,311	assets Other non-current assets	126 1,888	139 3,275	02/17/2023 05/12/2023	1.62	01/31/2023	02/21/2023 05/15/2023	03/10/2023
& local income tax expense (benefit)	20	136	273	Total assets	70,857	71,124	08/11/2023 11/10/2023	1.62	11/01/2023	08/14/2023 11/13/2023	11/30/2023
Deferred non-U.S. income tax expense	29	99	61	long-term debt & commercial paper	3,244		02/16/2024  2. United Page 1		vice Inc class	02/20/2024 common.	03/08/2024
(benefit) Total deferred income tax expense	29	99	01	long-term debt, commercial paper &			ExDate	Amt	Declared	Record	Payable
(benefit)	199	531	1,645	finance leases Current maturities of	3,348	2,341		1.02 1.02	05/12/2021	02/22/2021 05/24/2021	06/09/2021
(benefit) Net income (loss)	1,865 6,708	3,277 11,548	3,705 12,890	Accounts payable	709 6,340	621 7,512		1.02	11/04/2021	08/23/2021 11/22/2021	12/08/2021
Net income attributable to				Accrued wages & withholdings	3,224 1,320	4,049 1,069		1.52	05/04/2022	02/22/2022 05/16/2022	06/02/2022
common shareowners Weighted average		11,548	12,890	Accrued group welfare & retirement plan	1,320	1,009		1.52 1.62 1.62	01/31/2023	11/14/2022 02/21/2023 05/15/2023	03/10/2023
shares outstanding - basic	859	871	874	contributions	1,479 1,256	1,076 1,472		1.62 1.62	08/03/2023	08/14/2023 11/13/2023	08/31/2023
Weighted average shares outstanding - diluted	860	875	878	Capitalized Leases - Current Portion	104			1.63		02/20/2024	
Year end shares outstanding	853	859	870	Total current liabilities Fixed rate senior notes	17,676	18,140 13,406	Annual Div 1. United		ervice Inc class	B common.	
Earnings per share before accounting		-		Floating rate senior notes		1,527	2021	4.08	2022	6.08 2023.	6.48
changes - basic Net earnings (loss)	\$7.81			Pound Sterling notes		280 600	2024 <b>2. United</b>		ervice Inc class	A common.	
per share - basic Earnings per share	\$7.81	\$13.26	\$14.75	Euro senior notes		2,550 553	2021 2024		2022	4.56 2023.	6.48
before accounting changes - diluted	\$7.80			obligations	368	390	2024	1.03			
Net earnings (loss) per share - diluted	\$7.80	\$13.20	\$14.68	Facility notes & bonds	18,548	320					
Dividends per share Full-Time Employees	\$6.48	\$6.08	\$4.08	Other debt  Less: current maturities  Long-term debt & finance		36 2,341					
(Period End) Total number of	462,000	 III 526 000	 III = 24 000	leases	18,916	17,321					
employees Number of class A	462,000	□□2536,000	112534,000	leases	3,756	3,238					
common stockholders Number of class B	157,276	162,173	160,542	benefit obligations	6,159	4,807					
common stockholders Foreign currency translation	19,971	<sup>113</sup> 20,119	<sup>III</sup> 19,737	Other non-current	3,772	4,302					
adjustments		(284)		liabilities	3,264 7	3,513 2					

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