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NOTICE – *Items in this issue will be listed online weekly and printed monthly.*

21LADY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,692,585	2,340,110	2,363,702
Direct Expenses	1,250,308	1,439,279	1,504,528
Gross Profit	442,277	900,831	859,174
SG&A	559,342	1,258,646	1,239,533
Other OpEx	0	0	0
Indirect Expenses	559,342	1,258,646	1,239,533
Total Operating Expenses	1,809,650	2,697,925	2,744,061
Operating Income	(117,065)	(357,815)	(380,359)
Non-Op Net Interest Income	(7,713)	(10,538)	(8,954)
Other Non-Op	92,840	(30,450)	(151,751)
Non-Op Income	85,127	(40,988)	(160,705)
EBT Continuing	(31,938)	(398,803)	(541,064)
Taxation (current)	2,202	14,246	2,892
Taxation (deferred)	1,374	(984)	1,166
Taxation	3,576	13,262	4,058
EAT Continuing	(35,514)	(412,065)	(545,122)
Net Income	(35,514)	(412,068)	(545,124)
EPS - Basic - Cont	(1.35)	(22.46)	(37.34)
EPS - Primary	(1.35)	(22.46)	(37.34)
EPS -Diluted - Cont	(1.35)	(22.46)	(37.34)
EPS - Diluted	(1.35)	(22.46)	(37.34)
Shares (primary)	26,306	18,350	14,601
Shares (diluted)	26,306	18,350	14,601

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	218,786	369,526
Cash, Equivs & STI	218,786	369,526
Receivables	260,163	244,453
Raw Materials	63,598	84,815
WIP	4,210	7,682
Inventories - Other	110,994	23,266
Inventories	178,802	115,763
Other Current Assets	41,048	48,708
Current Assets	698,799	778,450
Net PPE	302,562	325,449
Intangibles Excl Goodwill	932	1,170
Intangibles	932	1,170
Other LT Assets	63,550	156,131
LT Assets	367,044	482,750
Total Assets	1,071,160	1,270,027
Accounts Payable	144,476	148,879
Accrued Exps	23,641	69,127
Accounts Payable & Accrued Expenses	168,117	218,006
Current Debt	40,440	92,440
Current Capital Lease Obligations	…	7,408
Current Debt and Capital Leases	40,440	99,848
Other Current Liabilities	258,301	165,894
Current Liabilities	466,858	483,748
Long-Term Obligations	234,217	369,006
Deferred LT Liability Charges	58,940	58,561
Other LT Liabilities	156,963	169,015
LT Liabilities	450,120	596,582
Total Liabilities	916,978	1,080,331
Net Assets	154,182	189,696
Common Share Capital	100,000	100,000
Share Premium	248,805	1,391,393
Retained Earnings	(194,592)	(1,301,666)
Treasury Stock	30	30
Other Equity	(2)	(1)
Shareholders' Equity	154,181	189,696
Total Liabilities & Stockholders' Equity	1,071,160	1,270,027
Net Current Assets	231,941	294,702
Total Assets Less Current Liabilities	604,302	786,279
Shares Outstanding	26,306	26,306

Recent Dividends:

1. 21Lady Co Ltd common.

No dividends paid.

Annual Dividends:

1. 21Lady Co Ltd common.

No dividends paid.

A & A MATERIAL CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	45,700,000	43,421,000	41,282,000
Direct Expenses	35,278,000	33,599,000	31,997,000
Gross Profit	10,422,000	9,822,000	9,285,000
SG&A	8,747,000	7,905,000	6,965,000
Other OpEx	0	0	0
Indirect Expenses	8,747,000	7,905,000	6,965,000
Total Operating Expenses	44,025,000	41,504,000	38,962,000
Operating Income	1,675,000	1,917,000	2,320,000
Non-Op Net Interest Income	(133,000)	(74,000)	(52,000)
Non-Op For Curr Gains	…	7,000	64,000
Other Non-Op	188,000	(924,000)	1,401,000
Non-Op Income	55,000	(991,000)	1,413,000
EBT Continuing	1,730,000	926,000	3,733,000
Taxation (current)	142,000	949,000	1,110,000
Taxation (deferred)	(114,000)	97,000	(75,000)
Taxation	28,000	1,046,000	1,035,000
EAT Continuing	1,702,000	(120,000)	2,698,000
Net Income	1,702,000	(121,000)	2,699,000
Dividends Per Share	60	60	50
EPS - Basic - Cont	226.52	(15.77)	352.48
EPS - Primary	226.52	(15.77)	352.48
EPS -Diluted - Cont	226.52	(15.77)	352.48
EPS - Diluted	226.52	(15.77)	352.48
Shares (primary)	5,530	7,671	7,658
Shares (diluted)	5,530	7,671	7,658

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	186,000	665,000
Cash, Equivs & STI	186,000	665,000
Receivables	11,375,000	12,224,000
Raw Materials	1,083,000	655,000
WIP	330,000	321,000
Inventories - Other	3,275,000	2,750,000
Inventories	4,688,000	3,726,000
Other Current Assets	2,852,000	2,005,000
Current Assets	19,101,000	18,620,000
Net PPE	21,535,000	20,166,000
Intangibles Excl Goodwill	1,118,000	789,000
Intangibles	1,118,000	789,000
Other LT Assets	1,686,000	1,262,000
LT Assets	24,339,000	22,217,000
Total Assets	43,440,000	40,837,000
Accounts Payable	5,356,000	5,281,000
Accrued Exps	1,912,000	2,096,000
Accounts Payable & Accrued Expenses	7,268,000	7,377,000
Current Debt	5,432,000	3,732,000
Current Debt and Capital Leases	5,432,000	3,732,000
Other Current Liabilities	3,448,000	2,151,000
Current Liabilities	16,148,000	13,260,000
Long-Term Obligations	3,486,000	668,000
Deferred LT Liability Charges	2,347,000	2,516,000
Pensions & OPEB	2,475,000	2,382,000
Other LT Liabilities	1,818,000	3,358,000
LT Liabilities	10,126,000	8,924,000
Total Liabilities	26,274,000	22,185,000
Net Assets	17,166,000	18,652,000
Common Share Capital	3,889,000	3,889,000
Retained Earnings	15,440,000	14,204,000
Treasury Stock	3,055,000	125,000
Other Equity	891,000	684,000
Shareholders' Equity	17,165,000	18,652,000
Total Liabilities & Stockholders' Equity	43,440,000	40,837,000
Net Current Assets	2,953,000	5,360,000
Total Assets Less Current Liabilities	27,292,000	27,577,000
Shares Outstanding	5,530	7,675

Recent Dividends:

1. A & A Material Corp. common.

No dividends paid.

Annual Dividends:

1. A & A Material Corp. common.

No dividends paid.

A&D CO LTD, TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	61,955,000
Other Revenue	…	…	0
Revenue	69,326,000	67,083,000	61,955,000
Direct Expenses	37,875,000	36,880,000	34,335,000
Gross Profit	31,451,000	30,203,000	27,620,000
SG&A	22,241,000	21,390,000	19,664,000
Other OpEx	0	0	0
Indirect Expenses	22,241,000	21,390,000	19,664,000
Total Operating Expenses	60,116,000	58,270,000	53,999,000
Operating Income	9,210,000	8,813,000	7,956,000
Non-Op Net Interest Income	248,000	117,000	(153,000)
Non-Op For Curr Gains	153,000	(82,000)	338,000
Other Non-Op	(940,000)	248,000	(190,000)
Non-Op Income	(539,000)	283,000	(5,000)
EBT Continuing	8,671,000	9,096,000	7,951,000
Taxation (current)	2,700,000	2,257,000	2,572,000
Taxation (deferred)	21,000	343,000	(136,000)
Taxation	2,721,000	2,600,000	2,632,000
EAT Continuing	5,950,000	6,496,000	5,319,000
Min Ints	(23,000)	(25,000)	(20,000)

Net Income	5,923,000	6,468,000	5,299,000
Dividends Per Share	55	40	35
EPS - Basic - Cont	216.33	235.63	192.91
EPS - Primary	216.33	235.63	192.91
EPS -Diluted - Cont	216.13	235.41	192.73
EPS - Diluted	216.13	235.41	192.73
Shares (primary)	27,381	27,453	27,473
Shares (diluted)	27,405	27,475	27,498

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,758,000	13,346,000
Cash, Equivs & STI	13,758,000	13,346,000
Receivables	18,938,000	16,489,000
Raw Materials	5,755,000	5,872,000
WIP	3,867,000	4,373,000
Inventories - Other	11,153,000	9,758,000
Inventories	20,775,000	20,003,000
Other Current Assets	1,821,000	1,830,000
Current Assets	55,292,000	51,668,000
Net PPE	14,606,000	12,875,000
Intangibles Excl Goodwill	1,543,000	1,338,000
Intangibles	1,543,000	1,338,000
Other LT Assets	3,835,000	3,123,000
LT Assets	19,984,000	17,336,000
Total Assets	75,277,000	69,005,000
Accounts Payable	3,500,000	3,971,000
Accounts Payable & Accrued Expenses	3,500,000	3,971,000
Current Debt	11,641,000	11,542,000
Current Capital Lease Obligations	439,000	425,000
Current Debt and Capital Leases	12,080,000	11,967,000
Other Current Liabilities	7,569,000	6,842,000
Current Liabilities	23,149,000	22,780,000
Long-Term Obligations	670,000	1,612,000
Deferred LT Liability Charges	6,000	1,000
Pensions & OPEB	1,101,000	1,052,000
Other LT Liabilities	773,000	761,000
Minorities (BS)	96,000	86,000
LT Liabilities	2,550,000	3,426,000
Total Liabilities	25,796,000	26,293,000
Net Assets	49,481,000	42,712,000
Common Share Capital	6,388,000	6,388,000
Share Premium	8,345,000	8,345,000
Retained Earnings	33,507,000	28,831,000
Treasury Stock	432,000	446,000
Other Equity	1,673,000	(407,000)
Shareholders' Equity	49,481,000	42,711,000
Total Liabilities & Stockholders' Equity	75,277,000	69,005,000
Net Current Assets	32,143,000	28,888,000
Total Assets Less Current Liabilities	52,128,000	46,225,000
Shares Outstanding	27,387	27,374

Recent Dividends:
1. A&D Co Ltd, Tokyo common.
No dividends paid.
Annual Dividends:
1. A&D Co Ltd, Tokyo common.
No dividends paid.

ABASCA RESOURCES INC
Annual Report

Standardized Income Statement, Years Ended Apr. 30 (Can$000):

	2026	2025	2024
SG&A	218	205	245
Other OpEx	5,354	6,327	2,216
Indirect Expenses	5,572	6,532	2,460
Total Operating Expenses	5,572	6,532	2,460
Non-Op Net Interest Income	24	69	53
Other Non-Op	0	0	0
Non-Op Income	24	69	53
EBT Continuing	(5,548)	(6,463)	(2,407)
Net Income	(5,548)	(6,463)	(2,407)
EPS - Basic - Cont	(0.05)	(0.08)	(0.05)
EPS - Primary	(0.05)	(0.08)	(0.05)
EPS -Diluted - Cont	(0.05)	(0.08)	(0.05)
EPS - Diluted	(0.05)	(0.08)	(0.05)
Shares (primary)	113,324	79,616	51,637
Shares (diluted)	113,324	79,616	51,637

Standardized Balance Sheet, Years Ended Apr. 30 (Can$000):

	2026	2025
Cash	1,499	1,130
Cash & Equivalents	1,499	1,130
Cash, Equivs & STI	1,499	1,130
Receivables	607	356
Other Current Assets	0	0
Current Assets	2,106	1,486
Net PPE	...	23
Other LT Assets	...	0
LT Assets	...	23
Total Assets	2,106	1,509
Accounts Payable	1,060	611
Accounts Payable & Accrued Expenses	1,060	611
Other Current Liabilities	188	0
Current Liabilities	1,248	611
Long-Term Obligations	0	0
Total Liabilities	1,248	611
Net Assets	858	898
Common Share Capital	18,763	13,750
Retained Earnings	(20,915)	(16,115)
Other Equity	3,011	3,263
Shareholders' Equity	858	898
Total Liabilities & Stockholders' Equity	2,106	1,509
Net Current Assets	858	875
Total Assets Less Current Liabilities	858	898
Shares Outstanding	142,440	97,870

Recent Dividends:
1. Abasca Resources Inc common.
No dividends paid.
Annual Dividends:
1. Abasca Resources Inc common.
No dividends paid.

ABERDEEN NEW INDIA INVESTMENT TRUST PLC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025 (revised)	2024
Revenue	(84,872)	51,336	111,305
Taxation	(5,735)	13,395	13,818
Net Income	(84,287)	31,475	91,022
EPS - Basic - Cont	(1.85)	0.63	1.69
EPS - Primary	(1.85)	0.63	1.69
EPS -Diluted - Cont	(1.85)	0.63	1.69
EPS - Diluted	(1.85)	0.63	1.69
Shares (primary)	45,624	50,207	53,907
Shares (diluted)	45,624	50,207	53,907
Revenue (Cumu)	...	51,336	...
Taxation (Cumu)	...	13,395	...
EPS - Primary (Cumu)	...	0.63	...
EPS - Diluted (Cumu)	...	0.63	...

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025 (revised)
Cash & Equivalents	7,419	3,727
Total Assets	332,677	468,023
Total Liabilities	21,667	42,424
Net Assets	311,010	425,599
Common Share Capital	14,768	14,768
Share Premium	25,406	25,406
Retained Earnings	(6,092)	(4,557)
Other Equity	276,928	389,982
Shareholders' Equity	311,010	425,599
Total Liabilities & Stockholders' Equity	332,677	468,023
Shares Outstanding	43,952	47,856

Recent Dividends:
1. Aberdeen New India Investment Trust PLC ordinary.
No dividends paid.
Annual Dividends:
1. Aberdeen New India Investment Trust PLC ordinary.
No dividends paid.

ACESITE HOTEL CORP (PHILIPPINES)
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (PP000):

	2025	2024	2023
Direct Expenses	113,524	97,033	63,415
D&A (OpEx)	19,569	19,569	19,819
RR&I	...	(30,401)	...
Other OpEx	5	(10)	15
Indirect Expenses	19,574	(10,842)	19,834
Total Operating Expenses	133,098	86,190	83,249
Non-Op Income	(1,641)	4,485	3,060
EBT Continuing	(134,739)	(81,705)	(80,189)
Taxation	(27,287)	(4,461)	(5,265)
EAT Continuing	(107,451)	(77,244)	(74,924)
Net Income	(107,451)	(77,244)	(74,924)
EPS - Basic - Cont	(0.21)	(0.22)	(0.22)
EPS - Primary	(0.21)	(0.22)	(0.22)
EPS -Diluted - Cont	(0.21)	(0.22)	(0.22)
EPS - Diluted	(0.21)	(0.22)	(0.22)
Shares (primary)	344,748	344,748	344,748
Shares (diluted)	344,748	344,748	344,748

Standardized Balance Sheet, Years Ended Dec. 31 (PP000):

	2025	2024
Cash & Equivalents	4,410	20,883
Short Term Investments	...	112,950
Cash, Equivs & STI	4,410	133,833
Receivables	43,014	45,244
Inventories	727	762
Related Parties (ST Asset)	...	71,161
Other Current Assets	0	0
Current Assets	48,150	251,001
Net PPE	1,834,010	1,747,718
LT Investments	22,545	18,383
LT Receivables	126,669	...
Other LT Assets	837,252	860,381
LT Assets	2,820,475	2,626,481
Total Assets	2,868,625	2,877,482
Accounts Payable	231,770	335,723
Accounts Payable & Accrued Expenses	231,770	335,723
Related Parties (ST Liab)	717,132	536,035
Other Current Liabilities	0	0
Current Liabilities	948,902	871,757
Long-Term Obligations	0	0
Deferred LT Liability Charges	178,292	197,113
Pensions & OPEB	7,441	6,589
Other LT Liabilities	93,536	88,488
LT Liabilities	279,269	292,189
Total Liabilities	1,228,171	1,163,946
Net Assets	1,640,455	1,713,536
Common Share Capital	346,101	346,101
Retained Earnings	1,096,924	1,189,699
Accum Other Comp Inc	10,294	6,132
Treasury Stock	12,042	12,042
Other Equity	199,177	183,646
Shareholders' Equity	1,640,455	1,713,536
Total Liabilities & Stockholders' Equity	2,868,625	2,877,482
Net Current Assets	(900,752)	(620,757)
Total Assets Less Current Liabilities	1,919,723	2,005,724
Shares Outstanding	344,748	344,748

Recent Dividends:
1. Acesite Hotel Corp (Philippines) common.

No dividends paid.

Annual Dividends:

1. Acesite Hotel Corp (Philippines) common.

No dividends paid.

AD-SOL NISSIN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,151,415	15,463,041	14,078,418
Direct Expenses	12,178,983	11,157,811	10,268,784
Gross Profit	4,972,432	4,305,230	3,809,634
SG&A	2,827,332	2,594,312	2,371,681
Other OpEx	0	0	0
Indirect Expenses	2,827,332	2,594,312	2,371,681
Total Operating Expenses	15,006,315	13,752,123	12,640,465
Operating Income	2,145,100	1,710,918	1,437,953
Non-Op Net Interest Income	446	113	3
Non-Op For Curr Gains	780	(1,314)	637
Other Non-Op	69,191	61,613	24,667
Non-Op Income	70,417	60,412	25,307
EBT Continuing	2,215,517	1,771,330	1,463,260
Taxation (current)	759,774	561,089	483,790
Taxation (deferred)	(55,374)	738	314
Taxation	704,400	561,827	484,104
EAT Continuing	1,511,117	1,209,503	979,156
Net Income	1,511,117	1,209,504	979,154
Dividends Per Share	46	30	43
EPS - Basic - Cont	86.85	65.80	105.09
EPS - Primary	86.85	65.80	105.09
EPS -Diluted - Cont	85.22	64.76	103.70
EPS - Diluted	85.22	64.76	103.70
Shares (primary)	17,397	18,380	9,316
Shares (diluted)	17,732	18,677	9,440

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,941,405	2,887,453
Cash, Equivs & STI	2,941,405	2,887,453
Receivables	3,901,956	3,596,728
Raw Materials	1,023	1,332
WIP	22,044	53,296
Inventories - Other	0	0
Inventories	23,067	54,628
Prepayments (ST)	122,071	137,009
Other Current Assets	1,777	3,790
Current Assets	6,990,276	6,679,608
Net PPE	679,157	704,705
Intangibles Excl Goodwill	199,518	313,708
Intangibles	199,518	313,708
Other LT Assets	2,405,056	2,187,173
LT Assets	3,283,731	3,205,586
Total Assets	10,274,008	9,885,194
Accounts Payable	670,242	667,255
Accrued Exps	863,284	694,101
Accounts Payable & Accrued Expenses	1,533,526	1,361,356
Other Current Liabilities	1,217,725	854,034
Current Liabilities	2,751,251	2,215,390
Long-Term Obligations	0	0
Pensions & OPEB	574,927	583,368
Other LT Liabilities	0	11,480
LT Liabilities	574,927	594,848
Total Liabilities	3,326,178	2,810,238
Net Assets	6,947,830	7,074,956
Common Share Capital	575,681	575,681
Share Premium	280,681	280,681
Retained Earnings	5,745,630	5,769,324
Treasury Stock	688,154	412,720
Other Equity	1,033,991	861,989
Shareholders' Equity	6,947,829	7,074,955
Total Liabilities & Stockholders' Equity	10,274,008	9,885,194
Net Current Assets	4,239,025	4,464,218
Total Assets Less Current Liabilities	7,522,757	7,669,804
Shares Outstanding	16,839	17,460

Recent Dividends:

1. Ad-Sol Nissin Corp common.

No dividends paid.

Annual Dividends:

1. Ad-Sol Nissin Corp common.

No dividends paid.

ADVANCED MEDIA INC, TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,063,091	6,665,147	6,001,634
Direct Expenses	1,862,898	1,731,345	1,526,655
Gross Profit	5,200,193	4,933,802	4,474,979
SG&A	3,759,896	3,491,235	3,107,261
Other OpEx	0	0	0
Indirect Expenses	3,759,896	3,491,235	3,107,261
Total Operating Expenses	5,622,794	5,222,580	4,633,916
Operating Income	1,440,297	1,442,567	1,367,718
Non-Op Net Interest Income	9,041	(2,695)	(1,395)
Non-Op For Curr Gains	26,769	2,517	10,844
Other Non-Op	1,008,055	164,339	3,991
Non-Op Income	1,043,865	164,161	13,440
EBT Continuing	2,484,162	1,606,728	1,381,158
Taxation (current)	679,952	435,517	404,987
Taxation (deferred)	65,109	(237,425)	(29,551)
Taxation	745,061	198,092	375,436
EAT Continuing	1,739,101	1,408,636	1,005,722
Net Income	1,739,101	1,408,638	1,005,720
Dividends Per Share	33.50	27.50	19.50
EPS - Basic - Cont	111.18	90.40	64.87
EPS - Primary	111.18	90.40	64.87
EPS -Diluted - Cont	111.18	90.40	64.80
EPS - Diluted	111.18	90.40	64.80
Shares (primary)	15,642	15,582	15,504
Shares (diluted)	15,642	15,582	15,520

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,789,397	6,405,922
Cash, Equivs & STI	7,789,397	6,405,922
Receivables	1,138,194	1,202,503
Raw Materials	8,275	18,242
WIP	4,558	7,056
Inventories - Other	43,687	59,581
Inventories	56,520	84,879
Other Current Assets	771,209	1,648,619
Current Assets	9,755,320	9,341,923
Net PPE	849,627	566,840
Intangibles Excl Goodwill	1,051,146	870,704
Intangibles	1,051,146	870,704
Other LT Assets	4,995,798	5,191,328
LT Assets	6,896,571	6,628,872
Total Assets	16,651,892	15,970,795
Accounts Payable	46,234	55,230
Accrued Exps	40,515	37,460
Accounts Payable & Accrued Expenses	86,749	92,690
Current Debt	380,000	710,480
Current Debt and Capital Leases	380,000	710,480
Other Current Liabilities	1,813,208	1,706,002
Current Liabilities	2,279,957	2,509,172
Long-Term Obligations	195,000	1,060,700
Other LT Liabilities	160,556	93,304
LT Liabilities	355,556	1,154,004
Total Liabilities	2,635,514	3,663,177
Net Assets	14,016,378	12,307,618
Common Share Capital	6,930,315	6,930,315
Share Premium	5,836,722	5,817,855
Retained Earnings	3,335,854	2,025,764
Treasury Stock	2,594,485	2,651,458
Other Equity	507,972	185,142
Shareholders' Equity	14,016,378	12,307,618
Total Liabilities & Stockholders' Equity	16,651,892	15,970,795
Net Current Assets	7,475,363	6,832,751
Total Assets Less Current Liabilities	14,371,935	13,461,623
Shares Outstanding	15,660	15,600

Recent Dividends:

1. Advanced Media Inc, Tokyo common.

No dividends paid.

Annual Dividends:

1. Advanced Media Inc, Tokyo common.

No dividends paid.

ADVANEX INC (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	26,549,467
Other Revenue	...	...	0
Revenue	29,679,996	28,532,758	26,549,467
Direct Expenses	22,349,496	21,603,854	20,753,343
Gross Profit	7,330,500	6,928,904	5,796,124
SG&A	6,007,809	5,819,605	5,430,175
Other OpEx	0	0	0
Indirect Expenses	6,007,809	5,819,605	5,430,175
Total Operating Expenses	28,357,305	27,423,459	26,183,518
Operating Income	1,322,691	1,109,299	365,949
Non-Op Net Interest Income	(335,533)	(296,758)	(302,407)
Non-Op For Curr Gains	264,265	(761,701)	664,359
Other Non-Op	(69,597)	(353,170)	(108,117)
Non-Op Income	(140,865)	(1,411,629)	253,835
EBT Continuing	1,181,826	(302,330)	619,784
Taxation (current)	319,067	284,842	310,886
Taxation (deferred)	(165,220)	41,609	40,027
Taxation	153,847	326,451	350,913
EAT Continuing	1,027,979	(628,781)	268,871
Net Income	1,027,979	(628,783)	268,868
Dividends Per Share	35	20	20
EPS - Basic - Cont	250.40	(153.13)	65.46
EPS - Primary	250.40	(153.13)	65.46
EPS -Diluted - Cont	250.04	(153.13)	65.37
EPS - Diluted	250.04	(153.13)	65.37
Shares (primary)	4,105	4,106	4,107
Shares (diluted)	4,111	4,106	4,113

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,640,993	4,623,849
Cash, Equivs & STI	5,640,993	4,623,849
Receivables	5,091,100	5,033,164
Raw Materials	1,578,013	1,504,844
WIP	940,313	948,475
Inventories - Other	2,200,614	1,876,782
Inventories	4,718,940	4,330,101
Other Current Assets	593,014	666,762
Current Assets	16,044,047	14,653,876
Net PPE	15,491,431	12,778,684
Intangibles Excl Goodwill	388,847	240,435
Intangibles	388,847	240,435
Other LT Assets	796,372	832,778
LT Assets	16,676,650	13,851,897
Total Assets	32,720,697	28,505,773
Accounts Payable	2,739,094	2,951,271
Accounts Payable & Accrued Expenses	2,739,094	2,951,271
Current Debt	8,681,254	8,874,041
Current Capital Lease Obligations	255,185	203,118
Current Debt and Capital Leases	8,936,439	9,077,159
Other Current Liabilities	2,339,304	1,917,020
Current Liabilities	14,014,837	13,945,450
Long-Term Obligations	6,225,120	4,017,240
Deferred LT Liability Charges	305,382	383,956
Pensions & OPEB	1,031,589	1,029,175
Other LT Liabilities	971,073	1,036,507
LT Liabilities	8,533,164	6,466,878
Total Liabilities	22,548,001	20,412,329
Net Assets	10,172,696	8,093,444

Common Share Capital	100,000	100,000
Share Premium	1,067,759	1,067,759
Retained Earnings	5,620,058	4,674,197
Treasury Stock	81,662	80,336
Other Equity	3,466,540	2,331,824
Shareholders' Equity	10,172,695	8,093,444
Total Liabilities & Stockholders' Equity	32,720,697	28,505,773
Net Current Assets	2,029,210	708,426
Total Assets Less Current Liabilities	18,705,860	14,560,323
Shares Outstanding	4,105	4,106

Recent Dividends:

1. Advanex Inc (Japan) common.

No dividends paid.

Annual Dividends:

1. Advanex Inc (Japan) common.

No dividends paid.

ADVANTAGE RISK MANAGEMENT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,923,752	8,554,077	6,998,601
Direct Expenses	3,346,656	2,642,801	2,065,527
Gross Profit	6,577,096	5,911,276	4,933,074
SG&A	5,579,571	4,888,453	4,207,240
Other OpEx	0	0	0
Indirect Expenses	5,579,571	4,888,453	4,207,240
Total Operating Expenses	8,926,227	7,531,254	6,272,767
Operating Income	997,525	1,022,823	725,834
Non-Op Net Interest Income	(19,078)	(10,098)	(1,805)
Other Non-Op	30,217	(223,546)	15,614
Non-Op Income	11,139	(233,644)	13,809
EBT Continuing	1,008,664	789,179	739,643
Taxation (current)	155,592	179,562	254,681
Taxation (deferred)	166,517	(134,750)	(20,618)
Taxation	322,109	44,812	234,063
EAT Continuing	686,555	744,367	505,580
Net Income	686,555	744,364	505,578
Dividends Per Share	17	16	12
EPS - Basic - Cont	43.73	46.13	30.30
EPS - Primary	43.73	46.13	30.30
EPS -Diluted - Cont	43.73	46.13	30.30
EPS - Diluted	43.73	46.13	30.30
Shares (primary)	15,702	16,138	16,686
Shares (diluted)	15,702	16,138	16,686

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,848,950	1,733,632
Cash, Equivs & STI	1,848,950	1,733,632
Receivables	1,407,321	1,403,046
Other Current Assets	383,323	564,107
Current Assets	3,639,594	3,700,785
Net PPE	190,029	136,193
Intangibles Excl Goodwill	3,700,433	3,714,488
Intangibles	3,700,433	3,714,488
Other LT Assets	1,050,116	1,172,576
LT Assets	4,940,578	5,023,257
Total Assets	8,580,172	8,724,042
Accrued Exps	254,361	324,071
Accounts Payable & Accrued Expenses	254,361	324,071
Current Debt	244,220	396,416
Current Capital Lease Obligations	1,452	1,452
Current Debt and Capital Leases	245,672	397,868
Other Current Liabilities	2,045,138	2,165,444
Current Liabilities	2,545,171	2,887,383
Long-Term Obligations	1,232,250	1,575,530
Deferred LT Liability Charges	21,261	…
Other LT Liabilities	402,218	301,215
LT Liabilities	1,655,729	1,876,745
Total Liabilities	4,200,900	4,764,129
Net Assets	4,379,272	3,959,913
Common Share Capital	365,964	365,964
Share Premium	317,554	317,554
Retained Earnings	4,137,034	3,707,056
Treasury Stock	476,943	481,791
Other Equity	35,663	51,130
Shareholders' Equity	4,379,272	3,959,913
Total Liabilities & Stockholders' Equity	8,580,172	8,724,042
Net Current Assets	1,094,423	813,402
Total Assets Less Current Liabilities	6,035,001	5,836,659
Shares Outstanding	15,704	15,697

Recent Dividends:

1. Advantage Risk Management Co Ltd common.

No dividends paid.

Annual Dividends:

1. Advantage Risk Management Co Ltd common.

No dividends paid.

ADVANTEST CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	486,507,000
Other Revenue	…	…	0
Revenue	1,128,610,000	779,707,000	486,507,000
Direct Expenses	402,503,000	334,622,000	240,477,000
Gross Profit	726,107,000	445,085,000	246,030,000
SG&A	229,628,000	195,392,000	158,963,000
Other OpEx	(2,641,000)	21,532,000	5,439,000
Indirect Expenses	226,987,000	216,924,000	164,402,000
Total Operating Expenses	629,490,000	551,546,000	404,879,000
Operating Income	499,120,000	228,161,000	81,628,000
Non-Op Income	17,600,000	(3,387,000)	(3,458,000)
EBT Continuing	516,720,000	224,774,000	78,170,000
Taxation	141,367,000	63,597,000	15,880,000
EAT Continuing	375,353,000	161,177,000	62,290,000
Net Income	375,353,000	161,177,000	62,290,000
Dividends Per Share	48.93	37.07	80.63
EPS - Basic - Cont	515.15	218.67	84.45
EPS - Primary	515.15	218.67	84.45
EPS -Diluted - Cont	513.30	218.01	84.16
EPS - Diluted	513.30	218.01	84.16
Shares (primary)	728,635	737,064	737,561
Shares (diluted)	731,261	739,311	740,121

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	339,966,000	262,544,000
Cash, Equivs & STI	339,966,000	262,544,000
Receivables	228,731,000	113,031,000
Inventories	231,718,000	209,707,000
Other Current Assets	35,992,000	14,471,000
Current Assets	836,407,000	599,753,000
Net PPE	101,628,000	78,602,000
LT Investments	71,949,000	30,167,000
Intangibles Excl Goodwill	84,250,000	78,365,000
Intangibles	84,250,000	78,365,000
Deferred LT Asset Charges	55,774,000	47,894,000
Other LT Assets	21,808,000	19,429,000
LT Assets	335,409,000	254,457,000
Total Assets	1,171,816,000	854,210,000
Current Debt	0	74,952,000
Current Capital Lease Obligations	4,966,000	5,046,000
Current Debt and Capital Leases	4,966,000	79,998,000
Other Current Liabilities	325,318,000	229,426,000
Current Liabilities	330,284,000	309,424,000
Long-Term Obligations	15,226,000	13,505,000
Deferred LT Liability Charges	6,444,000	4,709,000
Pensions & OPEB	20,222,000	17,614,000
Other LT Liabilities	3,914,000	2,419,000
LT Liabilities	45,806,000	38,247,000
Total Liabilities	376,090,000	347,671,000
Net Assets	795,726,000	506,539,000
Common Share Capital	32,363,000	32,363,000
Share Premium	52,462,000	46,665,000
Retained Earnings	655,566,000	489,850,000
Treasury Stock	44,372,000	104,193,000
Other Equity	99,707,000	41,854,000
Shareholders' Equity	795,726,000	506,539,000
Total Liabilities & Stockholders' Equity	1,171,816,000	854,210,000
Net Current Assets	506,123,000	290,329,000
Total Assets Less Current Liabilities	841,532,000	544,786,000
Shares Outstanding	725,516	733,719

Recent Dividends:

1. Advantest Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	70.00		03/31/2023	06/05/2023

After 4-for-1 split:

ExDate	Amt	Declared	Record	Payable
	65.00		09/30/2023	12/01/2023
	18.00		03/31/2024	06/07/2024
	19.00		09/30/2024	12/02/2024
	20.00		03/31/2025	06/06/2025
	29.00		09/30/2025	12/01/2025
	30.00		03/31/2026	06/02/2026

3. Advantest Corp common.

No dividends paid.

Annual Dividends:

1. Advantest Corp American Depositary Receipts.

2023 ..... 70.00

After 4-for-1 split:

2023 ..... 65.00 2024 ..... 37.00 2025 ..... 49.00 2026 ..... 30.00

3. Advantest Corp common.

No dividends paid.

AEW UK REIT PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	22,953	22,677	24,345
Direct Expenses	5,546	5,818	6,861
Gross Profit	17,407	16,859	17,484
SG&A	…	160	162
RR&I	397	(1,512)	1,208
Other OpEx	6,036	(4,236)	7,101
Indirect Expenses	6,433	(5,588)	8,471
Total Operating Expenses	11,979	230	15,332
Operating Income	10,974	22,447	9,013
Non-Op Net Interest Income	404	624	177
Non-Op Gains	454	3,230	1,848
Other Non-Op	(1,919)	(1,931)	(1,948)
Non-Op Income	(1,061)	1,923	77
EBT Continuing	9,913	24,370	9,090
Taxation	(20)	26	42
EAT Continuing	9,933	24,344	9,048
Net Income	9,933	24,344	9,048
Dividends Per Share	0.08	0.08	0.08
EPS - Basic - Cont	0.06	0.15	0.06
EPS - Primary	0.06	0.15	0.06
EPS -Diluted - Cont	0.06	0.15	0.06
EPS - Diluted	0.06	0.15	0.06
Shares (primary)	158,532	158,425	158,425
Shares (diluted)	158,532	158,425	158,425

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	15,168	25,993
Cash, Equivs & STI	15,168	25,993
Receivables	9,173	9,281
Assets Held for Sale (ST)	9,222	…
Other Current Assets	0	1,790
Current Assets	33,563	37,064
LT Receivables	4,007	3,956

Other LT Assets	202,404	200,429
LT Assets	206,411	204,385
Total Assets	239,974	241,449
Current Debt	0	0
Current Capital Lease Obligations	13	13
Current Debt and Capital Leases	13	13
Other Current Liabilities	7,939	7,046
Current Liabilities	7,952	7,059
Long-Term Obligations	60,056	59,947
Other LT Liabilities	0	0
LT Liabilities	60,056	59,947
Total Liabilities	68,008	67,006
Net Assets	171,966	174,443
Common Share Capital	1,587	1,587
Share Premium	56,662	56,578
Retained Earnings	113,794	116,543
Treasury Stock	77	265
Other Equity	0	0
Shareholders' Equity	171,966	174,443
Total Liabilities & Stockholders' Equity	239,974	241,449
Net Current Assets	25,611	30,005
Total Assets Less Current Liabilities	232,022	234,390
Shares Outstanding	158,675	158,425

Recent Dividends:
1. AEW UK REIT plc ordinary.
No dividends paid.
Annual Dividends:
1. AEW UK REIT plc ordinary.
No dividends paid.

AFRIMAT LTD

Annual Report

Standardized Income Statement, Years Ended (R000):

	02/28/26	02/28/25	02/29/24
Revenue	10,009,050	8,317,766	6,083,280
Direct Expenses	8,257,794	6,818,123	4,002,277
Gross Profit	1,751,256	1,499,643	2,081,003
Indirect Expenses	1,238,112	1,058,449	917,438
Total Operating Expenses	9,495,906	7,876,572	4,919,715
Operating Income	513,144	441,194	1,163,565
Non-Op Gains	10,548	36,541	(11,200)
Other Non-Op	(231,374)	(175,656)	(40,786)
Non-Op Income	(220,826)	(139,115)	(51,986)
EBT Continuing	292,318	302,079	1,111,579
Taxation	135,247	188,569	324,692
EAT Continuing	157,071	113,510	786,887
Min Ints	(35,329)	(17,948)	(6,940)
Equity Earns	…	…	1,829
Net Income	121,742	95,562	781,776
Dividends Per Share	0.33	0.25	1.94
EPS - Basic - Cont	0.80	0.63	5.20
EPS - Primary	0.80	0.63	5.20
EPS -Diluted - Cont	0.79	0.62	5.14
EPS - Diluted	0.79	0.62	5.14
Shares (primary)	152,142	151,698	150,243
Shares (diluted)	153,458	153,521	151,989

Standardized Balance Sheet, Years Ended Feb. 28 (R000):

	2026	2025
Cash & Equivalents	451,142	301,329
Cash, Equivs & STI	451,142	301,329
Receivables	1,464,712	1,169,291
Inventories	1,603,460	1,101,387
Current Tax Assets	15,785	12,348
Other Current Assets	0	0
Current Assets	3,535,099	2,584,355
Net PPE	5,310,085	5,665,172
LT Investments	396,415	373,106
Intangibles Excl Goodwill	244,656	256,029
Intangibles	244,656	256,029
Assets Held for Sale (LT)	87,492	76,910
Deferred LT Asset Charges	327,206	247,722
Other LT Assets	0	0
LT Assets	6,365,854	6,618,939
Total Assets	9,900,953	9,203,294
Current Debt	1,659,305	1,743,243
Current Debt and Capital Leases	1,659,305	1,743,243
Other Current Liabilities	2,067,546	2,066,151
Current Liabilities	3,726,851	3,809,394
Long-Term Obligations	935,833	193,852
Deferred LT Liability Charges	354,658	394,382
Other LT Liabilities	386,996	407,347
Minorities (BS)	63,953	32,180
LT Liabilities	1,677,487	995,581
Total Liabilities	5,490,931	4,847,214
Net Assets	4,410,022	4,356,080
Common Share Capital	858,555	857,851
Retained Earnings	3,765,738	3,698,942
Treasury Stock	130,128	123,713
Other Equity	(84,143)	(77,000)
Shareholders' Equity	4,410,022	4,356,080
Total Liabilities & Stockholders' Equity	9,900,953	9,203,294
Net Current Assets	(191,752)	(1,225,039)
Total Assets Less Current Liabilities	6,174,102	5,393,900
Shares Outstanding	152,101	152,229

Recent Dividends:
1. Afrimat Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Afrimat Ltd ordinary.
No dividends paid.

AGRATIO URBAN DESIGN INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	27,605,724
Other Revenue	…	…	0
Revenue	36,975,239	30,743,637	27,605,724
Direct Expenses	30,387,835	25,414,379	23,613,928
Gross Profit	6,587,404	5,329,258	3,991,796
SG&A	3,306,429	2,780,483	2,381,043
Other OpEx	0	0	0
Indirect Expenses	3,306,429	2,780,483	2,381,043
Total Operating Expenses	33,694,264	28,194,862	25,994,971
Operating Income	3,280,975	2,548,775	1,610,753
Non-Op Net Interest Income	(463,170)	(331,496)	(293,592)
Other Non-Op	(34,591)	30,297	(25,152)
Non-Op Income	(497,761)	(301,199)	(318,744)
EBT Continuing	2,783,214	2,247,576	1,292,009
Taxation (current)	859,000	714,835	419,282
Taxation (deferred)	(6,711)	(47,436)	(558)
Taxation	852,289	667,399	418,724
EAT Continuing	1,930,925	1,580,177	873,285
Net Income	1,930,925	1,580,177	873,285
Dividends Per Share	118	96	60
EPS - Basic - Cont	335.60	274.64	151.78
EPS - Primary	335.60	274.64	151.78
EPS -Diluted - Cont	335.60	274.64	151.78
EPS - Diluted	335.60	274.64	151.78
Shares (primary)	5,754	5,754	5,754
Shares (diluted)	5,754	5,754	5,754

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,868,742	7,171,310
Cash, Equivs & STI	7,868,742	7,171,310
Receivables	40,656	49,176
WIP	2,574	3,987
Inventories - Other	29,295,716	24,871,525
Inventories	29,298,290	24,875,512
Current Tax Assets	703	1,728
Prepayments (ST)	600,473	399,564
Other Current Assets	15,272	3,129
Current Assets	37,824,136	32,500,419
Net PPE	136,769	128,785
Intangibles Excl Goodwill	350,929	414,006
Intangibles	350,929	414,006
Other LT Assets	271,221	245,566
LT Assets	758,919	788,357
Total Assets	38,583,056	33,288,776
Accounts Payable	2,584,244	1,839,624
Accrued Exps	281,685	212,015
Accounts Payable & Accrued Expenses	2,865,929	2,051,639
Current Debt	17,851,748	15,891,578
Current Capital Lease Obligations	4,768	4,135
Current Debt and Capital Leases	17,856,516	15,895,713
Other Current Liabilities	1,058,836	1,022,567
Current Liabilities	21,781,281	18,969,919
Long-Term Obligations	8,183,670	6,987,732
Deferred LT Liability Charges	2,686	2,686
Other LT Liabilities	8,223	99,813
LT Liabilities	8,194,579	7,090,231
Total Liabilities	29,975,860	26,060,150
Net Assets	8,607,196	7,228,626
Common Share Capital	390,717	390,717
Share Premium	350,717	350,717
Retained Earnings	7,865,939	6,487,369
Treasury Stock	179	179
Other Equity	1	1
Shareholders' Equity	8,607,195	7,228,625
Total Liabilities & Stockholders' Equity	38,583,056	33,288,776
Net Current Assets	16,042,855	13,530,500
Total Assets Less Current Liabilities	16,801,775	14,318,857
Shares Outstanding	5,754	5,754

Recent Dividends:
1. Agratio Urban Design Inc common.
No dividends paid.
Annual Dividends:
1. Agratio Urban Design Inc common.
No dividends paid.

AGTECH HOLDINGS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Hk000):

	2026	2025	2024
Revenue	760,521	614,968	766,583
SG&A	219,275	194,136	209,593
D&A (OpEx)	64,037	58,554	83,596
Other OpEx	426,430	401,179	518,172
Indirect Expenses	709,742	653,869	811,361
Total Operating Expenses	709,742	653,869	811,361
Operating Income	50,779	(38,901)	(44,778)
Non-Op Net Interest Income	(134,788)	(32,925)	…
Other Non-Op	27,879	(29,252)	…
Non-Op Income	(106,909)	(62,177)	73,083
EBT Continuing	(56,130)	(101,078)	28,305
Taxation	(1,947)	(2,511)	(2,411)
EAT Continuing	(54,183)	(98,567)	30,716
Min Ints	14,444	8,135	1,144
Net Income	(39,739)	(90,432)	31,860
EPS - Basic - Cont	(0.00)	(0.01)	0.00
EPS - Primary	(0.00)	(0.01)	0.00
EPS -Diluted - Cont	(0.00)	(0.01)	0.00
EPS - Diluted	(0.00)	(0.01)	0.00
Shares (primary)	11,672,342	11,672,342	11,672,342
Shares (diluted)	11,672,342	11,672,342	11,672,342

Standardized Balance Sheet, Years Ended Mar. 31 (Hk000):

	2026	2025
Cash	7,306,030	3,535,384
Cash & Equivalents	7,306,030	3,535,384
Short Term Investments	1,813,120	274,302
Cash, Equivs & STI	9,119,150	3,809,686
Receivables	221,174	281,709
Inventories	216,153	93,501
Other Current Assets	0	0
Current Assets	9,556,477	4,184,896
Net PPE	38,547	39,319

LT Investments	295,936	10,986
Goodwill	1,584,412	1,545,713
Intangibles Excl Goodwill	283,184	304,702
Intangibles	1,867,596	1,850,415
LT Receivables	36,961	53,773
Deferred LT Asset Charges	6,284	7,638
Other LT Assets	85,615	97,578
LT Assets	2,330,939	2,059,709
Total Assets	11,887,416	6,244,605
Accounts Payable	18,975	22,643
Accrued Exps	368,258	370,605
Accounts Payable & Accrued Expenses	387,233	393,248
Current Debt	0	0
Current Capital Lease Obligations	14,052	15,693
Current Debt and Capital Leases	14,052	15,693
Other Current Liabilities	8,601,346	2,937,957
Current Liabilities	9,002,631	3,346,898
Long-Term Obligations	0	0
Deferred LT Liability Charges	36,946	40,373
Other LT Liabilities	80,678	96,739
Minorities (BS)	194,646	206,982
LT Liabilities	117,624	137,112
Total Liabilities	9,314,901	3,690,992
Net Assets	2,572,515	2,553,613
Common Share Capital	23,344	23,344
Other Equity	2,549,171	2,530,269
Shareholders' Equity	2,572,515	2,553,613
Total Liabilities & Stockholders' Equity	11,887,416	6,244,605
Net Current Assets	553,846	837,998
Total Assets Less Current Liabilities	2,884,785	2,897,707
Shares Outstanding	11,672,342	11,672,342

Recent Dividends:

1. Agtech Holdings Ltd ordinary.

No dividends paid.

Annual Dividends:

1. Agtech Holdings Ltd ordinary.

No dividends paid.

AHRESTY CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	158,254,000
Other Revenue	...	...	0
Revenue	167,092,000	162,929,000	158,254,000
Direct Expenses	150,205,000	147,517,000	144,349,000
Gross Profit	16,887,000	15,412,000	13,905,000
SG&A	13,147,000	12,040,000	11,614,000
Other OpEx	0	0	0
Indirect Expenses	13,147,000	12,040,000	11,614,000
Total Operating Expenses	163,352,000	159,557,000	155,963,000
Operating Income	3,740,000	3,372,000	2,291,000
Non-Op Net Interest Income	(619,000)	(371,000)	(598,000)
Non-Op For Curr Gains	(350,000)	(387,000)	482,000
Other Non-Op	820,000	(3,191,000)	(10,608,000)
Non-Op Income	(149,000)	(3,949,000)	(10,724,000)
EBT Continuing	3,591,000	(577,000)	(8,433,000)
Taxation (current)	622,000	893,000	548,000
Taxation (deferred)	(612,000)	1,421,000	(1,280,000)
Taxation	10,000	2,314,000	(732,000)
EAT Continuing	3,581,000	(2,891,000)	(7,701,000)
Net Income	3,581,000	(2,891,000)	(7,699,000)
Dividends Per Share	42	28	15
EPS - Basic - Cont	144.16	(116.26)	(300.55)
EPS - Primary	144.16	(116.26)	(300.55)
EPS -Diluted - Cont	143.19	(116.26)	(300.55)
EPS - Diluted	143.19	(116.26)	(300.55)
Shares (primary)	24,838	24,877	25,618
Shares (diluted)	25,002	24,877	25,618

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,202,000	13,546,000
Cash, Equivs & STI	12,202,000	13,546,000
Receivables	36,076,000	33,821,000
Raw Materials	4,155,000	3,867,000
WIP	5,584,000	5,920,000
Inventories - Other	4,773,000	5,427,000
Inventories	14,512,000	15,214,000
Other Current Assets	3,025,000	1,533,000
Current Assets	65,815,000	64,114,000
Net PPE	64,038,000	65,132,000
Intangibles Excl Goodwill	1,292,000	1,299,000
Intangibles	1,292,000	1,299,000
Other LT Assets	4,669,000	3,548,000
LT Assets	69,999,000	69,979,000
Total Assets	135,815,000	134,094,000
Accounts Payable	13,306,000	15,428,000
Accounts Payable & Accrued Expenses	13,306,000	15,428,000
Current Debt	23,028,000	26,852,000
Current Debt and Capital Leases	23,028,000	26,852,000
Other Current Liabilities	22,573,000	21,389,000
Current Liabilities	58,907,000	63,669,000
Long-Term Obligations	16,406,000	13,290,000
Deferred LT Liability Charges	1,105,000	1,515,000
Pensions & OPEB	1,843,000	2,025,000
Other LT Liabilities	1,610,000	1,605,000
LT Liabilities	20,964,000	18,435,000
Total Liabilities	79,872,000	82,105,000
Net Assets	55,943,000	51,989,000
Common Share Capital	6,964,000	6,964,000
Share Premium	10,240,000	10,206,000
Retained Earnings	21,492,000	18,754,000
Treasury Stock	386,000	529,000
Other Equity	17,633,000	16,594,000
Shareholders' Equity	55,943,000	51,989,000
Total Liabilities & Stockholders' Equity	135,815,000	134,094,000
Net Current Assets	6,908,000	445,000
Total Assets Less Current Liabilities	76,908,000	70,425,000
Shares Outstanding	24,940	24,801

Recent Dividends:

1. Ahresty Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Ahresty Corp (Japan) common.

No dividends paid.

AICHI STEEL CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	296,516,000
Other Revenue	...	...	0
Revenue	304,341,000	299,287,000	296,516,000
Direct Expenses	258,001,000	259,346,000	257,467,000
Gross Profit	46,340,000	39,941,000	39,049,000
SG&A	28,373,000	27,117,000	26,502,000
Other OpEx	594,000	806,000	2,175,000
Indirect Expenses	28,967,000	27,923,000	28,677,000
Total Operating Expenses	286,968,000	287,269,000	286,144,000
Operating Income	17,373,000	12,018,000	10,372,000
Non-Op Income	1,114,000	(110,000)	575,000
EBT Continuing	18,487,000	11,908,000	10,947,000
Taxation	5,526,000	2,579,000	2,990,000
EAT Continuing	12,961,000	9,329,000	7,957,000
Min Ints	(1,711,000)	(1,507,000)	(1,363,000)
Net Income	11,248,000	7,820,000	6,593,000
Dividends Per Share	145	40	25
EPS - Basic - Cont	170.63	99.50	83.51
EPS - Primary	170.63	99.50	83.51
EPS -Diluted - Cont	170.56	99.50	83.51
EPS - Diluted	170.56	99.50	83.51
Shares (primary)	65,923	78,594	78,948
Shares (diluted)	65,923	78,594	78,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,574,000	36,275,000
Short Term Investments	8,919,000	3,481,000
Cash, Equivs & STI	42,493,000	39,756,000
Receivables	62,125,000	63,749,000
Inventories	53,764,000	53,410,000
Other Current Assets	538,000	874,000
Current Assets	158,920,000	157,789,000
Net PPE	129,015,000	130,986,000
LT Investments	80,423,000	61,607,000
Intangibles Excl Goodwill	3,896,000	2,426,000
Intangibles	3,896,000	2,426,000
LT Receivables	16,000	17,000
Deferred LT Asset Charges	898,000	802,000
Other LT Assets	25,674,000	46,435,000
LT Assets	239,922,000	242,273,000
Total Assets	398,843,000	400,063,000
Current Debt	24,405,000	17,549,000
Current Debt and Capital Leases	24,405,000	17,549,000
Other Current Liabilities	67,608,000	52,192,000
Current Liabilities	92,013,000	69,741,000
Long-Term Obligations	23,065,000	47,020,000
Deferred LT Liability Charges	19,759,000	22,646,000
Pensions & OPEB	10,568,000	12,209,000
Other LT Liabilities	4,510,000	5,048,000
Minorities (BS)	12,661,000	11,462,000
LT Liabilities	57,902,000	86,923,000
Total Liabilities	162,577,000	168,126,000
Net Assets	236,266,000	231,937,000
Common Share Capital	25,016,000	25,016,000
Share Premium	28,455,000	28,254,000
Retained Earnings	131,178,000	137,624,000
Treasury Stock	1,015,000	53,000
Other Equity	52,631,000	41,095,000
Shareholders' Equity	236,265,000	231,936,000
Total Liabilities & Stockholders' Equity	398,843,000	400,063,000
Net Current Assets	66,907,000	88,048,000
Total Assets Less Current Liabilities	306,830,000	330,322,000
Shares Outstanding	64,247	76,405

Recent Dividends:

1. Aichi Steel Corp common.

No dividends paid.

After 4-for-1 split: No dividends paid.

Annual Dividends:

1. Aichi Steel Corp common.

No dividends paid.

After 4-for-1 split: No dividends paid.

AICHI TOKEI DENKI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	51,225,000
Other Revenue	...	...	0
Revenue	59,116,000	54,286,000	51,225,000
Direct Expenses	44,395,000	41,902,000	39,234,000
Gross Profit	14,721,000	12,384,000	11,991,000
SG&A	10,009,000	8,443,000	8,373,000
Other OpEx	0	0	0
Indirect Expenses	10,009,000	8,443,000	8,373,000
Total Operating Expenses	54,404,000	50,345,000	47,607,000
Operating Income	4,712,000	3,941,000	3,618,000
Non-Op Net Interest Income	4,000	23,000	8,000
Non-Op For Curr Gains	77,000	8,000	209,000
Other Non-Op	1,658,000	790,000	429,000
Non-Op Income	1,739,000	821,000	646,000
EBT Continuing	6,451,000	4,762,000	4,264,000
Taxation (current)	2,004,000	1,636,000	1,484,000
Taxation (deferred)	(354,000)	(405,000)	(393,000)
Taxation	1,650,000	1,231,000	1,091,000
EAT Continuing	4,801,000	3,531,000	3,173,000
Net Income	4,802,000	3,534,000	3,175,000

Dividends Per Share	113	75	64
EPS - Basic - Cont	312.16	229.87	206.94
EPS - Primary	312.16	229.87	206.94
EPS -Diluted - Cont	312.16	229.80	206.84
EPS - Diluted	312.16	229.80	206.84
Shares (primary)	15,382	15,372	15,339
Shares (diluted)	15,382	15,374	15,345

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,174,000	10,268,000
Short Term Investments	2,000,000	...
Cash, Equivs & STI	11,174,000	10,268,000
Receivables	15,711,000	13,944,000
Raw Materials	412,000	341,000
WIP	12,081,000	11,359,000
Finished Goods	2,354,000	1,753,000
Inventories - Other	0	0
Inventories	14,847,000	13,453,000
Other Current Assets	454,000	525,000
Current Assets	42,186,000	38,190,000
Net PPE	10,425,000	9,094,000
Intangibles Excl Goodwill	52,000	67,000
Intangibles	52,000	67,000
Other LT Assets	17,621,000	15,369,000
LT Assets	28,098,000	24,530,000
Total Assets	70,284,000	62,720,000
Accounts Payable	4,626,000	3,889,000
Accounts Payable & Accrued Expenses	4,626,000	3,889,000
Current Debt	666,000	700,000
Current Capital Lease Obligations	73,000	115,000
Current Debt and Capital Leases	739,000	815,000
Other Current Liabilities	8,242,000	6,551,000
Current Liabilities	13,607,000	11,255,000
Long-Term Obligations	34,000	0
Deferred LT Liability Charges	251,000	...
Pensions & OPEB	3,685,000	4,515,000
Other LT Liabilities	123,000	161,000
LT Liabilities	4,093,000	4,676,000
Total Liabilities	17,700,000	15,931,000
Net Assets	52,584,000	46,789,000
Common Share Capital	3,218,000	3,218,000
Share Premium	334,000	322,000
Retained Earnings	40,290,000	36,796,000
Treasury Stock	196,000	59,000
Other Equity	8,937,000	6,512,000
Shareholders' Equity	52,583,000	46,789,000
Total Liabilities & Stockholders' Equity	70,284,000	62,720,000
Net Current Assets	28,579,000	26,935,000
Total Assets Less Current Liabilities	56,677,000	51,465,000
Shares Outstanding	15,342	15,382

Recent Dividends:

1. Aichi Tokei Denki Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Aichi Tokei Denki Co., Ltd. common.

No dividends paid.

AIDA ENGINEERING, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	72,742,000
Other Revenue	...	...	0
Revenue	78,647,000	76,006,000	72,742,000
Direct Expenses	61,099,000	59,965,000	59,086,000
Gross Profit	17,548,000	16,041,000	13,656,000
SG&A	11,856,000	10,510,000	10,041,000
Other OpEx	0	0	0
Indirect Expenses	11,856,000	10,510,000	10,041,000
Total Operating Expenses	72,955,000	70,475,000	69,127,000
Operating Income	5,692,000	5,531,000	3,615,000
Non-Op Net Interest Income	130,000	226,000	108,000
Non-Op For Curr Gains	(417,000)	(466,000)	(420,000)
Other Non-Op	814,000	1,008,000	930,000
Non-Op Income	527,000	768,000	618,000
EBT Continuing	6,219,000	6,299,000	4,233,000
Taxation (current)	1,647,000	2,092,000	1,428,000
Taxation (deferred)	306,000	(896,000)	(4,000)
Taxation	1,953,000	1,196,000	1,424,000
EAT Continuing	4,266,000	5,103,000	2,809,000
Net Income	4,260,000	5,101,000	2,809,000
Dividends Per Share	376.78	301.68	289.64
EPS - Basic - Cont	77.53	88.47	47.02
EPS - Primary	77.53	88.47	47.02
EPS -Diluted - Cont	77.39	88.35	46.95
EPS - Diluted	77.39	88.35	46.95
Shares (primary)	54,957	57,669	59,729
Shares (diluted)	55,046	57,736	59,808

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,523,000	35,856,000
Cash, Equivs & STI	38,523,000	35,856,000
Receivables	17,126,000	19,358,000
Raw Materials	5,644,000	4,987,000
WIP	18,601,000	20,180,000
Finished Goods	6,499,000	6,712,000
Inventories - Other	0	0
Inventories	30,744,000	31,879,000
Current Tax Assets	474,000	811,000
Prepayments (ST)	704,000	541,000
Other Current Assets	756,000	482,000
Current Assets	88,327,000	88,927,000
Net PPE	21,329,000	20,227,000
Intangibles Excl Goodwill	3,158,000	1,797,000
Intangibles	3,158,000	1,797,000
Other LT Assets	12,610,000	11,910,000
LT Assets	37,097,000	33,934,000
Total Assets	125,424,000	122,862,000
Accounts Payable	5,072,000	7,311,000
Accrued Exps	1,802,000	1,420,000
Accounts Payable & Accrued Expenses	6,874,000	8,731,000
Current Debt	2,751,000	2,120,000
Current Debt and Capital Leases	2,751,000	2,120,000
Other Current Liabilities	21,839,000	22,350,000
Current Liabilities	31,464,000	33,201,000
Long-Term Obligations	1,500,000	1,000,000
Deferred LT Liability Charges	1,790,000	1,260,000
Pensions & OPEB	1,341,000	1,378,000
Other LT Liabilities	2,671,000	2,384,000
LT Liabilities	7,302,000	6,022,000
Total Liabilities	38,766,000	39,224,000
Net Assets	86,658,000	83,638,000
Common Share Capital	7,831,000	7,831,000
Share Premium	12,586,000	12,586,000
Retained Earnings	54,305,000	58,179,000
Treasury Stock	2,849,000	5,711,000
Other Equity	14,785,000	10,752,000
Shareholders' Equity	86,658,000	83,637,000
Total Liabilities & Stockholders' Equity	125,424,000	122,862,000
Net Current Assets	56,863,000	55,726,000
Total Assets Less Current Liabilities	93,960,000	89,661,000
Shares Outstanding	54,341	57,539

Recent Dividends:

1. Aida Engineering, Ltd. (Japan) common.

ExDate	Amt	Declared	Record	Payable
	2.08		03/31/2023	07/12/2023
	0.00			09/29/2023
	1.87		03/28/2024	07/11/2024
	2.56		03/31/2025	07/11/2025

2. Aida Engineering, Ltd. (Japan) American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Aida Engineering, Ltd. (Japan) common.

2023.....2.08 2024.....1.87 2025.....2.56

2. Aida Engineering, Ltd. (Japan) American Depositary Receipts.

No dividends paid.

AIDMA MARKETING COMMUNICATION CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,761,878	5,586,340	5,837,501
Direct Expenses	3,545,482	4,194,197	4,516,903
Gross Profit	1,216,396	1,392,143	1,320,598
SG&A	947,807	1,032,479	1,018,948
Other OpEx	0	0	0
Indirect Expenses	947,807	1,032,479	1,018,948
Total Operating Expenses	4,493,289	5,226,676	5,535,851
Operating Income	268,589	359,664	301,650
Non-Op Net Interest Income	(2,007)	(1,435)	(1,049)
Non-Op For Curr Gains	5,115	(546)	2,988
Other Non-Op	1,349	28,669	(27,532)
Non-Op Income	4,457	26,688	(25,593)
EBT Continuing	273,046	386,352	276,057
Taxation (current)	52,211	87,267	91,088
Taxation (deferred)	41,647	(173,957)	26,566
Taxation	93,858	(86,690)	117,654
EAT Continuing	179,188	473,042	158,403
Net Income	179,190	473,039	158,400
Dividends Per Share	10	15	9
EPS - Basic - Cont	13.69	36.16	12.11
EPS - Primary	13.69	36.16	12.11
EPS -Diluted - Cont	13.69	36.16	12.11
EPS - Diluted	13.69	36.16	12.11
Shares (primary)	13,085	13,079	13,079
Shares (diluted)	13,085	13,079	13,079

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,989,492	2,196,688
Short Term Investments	...	3,476
Cash, Equivs & STI	1,989,492	2,200,164
Receivables	504,475	502,205
Raw Materials	7,396	7,021
WIP	52,915	32,141
Inventories - Other	0	0
Inventories	60,311	39,162
Other Current Assets	324,944	330,481
Current Assets	2,879,222	3,072,012
Net PPE	452,285	474,755
Intangibles Excl Goodwill	30,249	30,498
Intangibles	30,249	30,498
Other LT Assets	999,963	969,503
LT Assets	1,482,497	1,474,756
Total Assets	4,361,719	4,546,769
Accounts Payable	456,649	556,485
Accrued Exps	36,628	31,045
Accounts Payable & Accrued Expenses	493,277	587,530
Current Debt	99,992	99,992
Current Debt and Capital Leases	99,992	99,992
Other Current Liabilities	84,609	145,819
Current Liabilities	677,878	833,341
Long-Term Obligations	300,016	400,008
Other LT Liabilities	10,606	15,002
LT Liabilities	310,622	415,010
Total Liabilities	988,501	1,248,351
Net Assets	3,373,218	3,298,418
Common Share Capital	513,680	513,680
Share Premium	463,680	463,680
Retained Earnings	2,372,964	2,395,899
Treasury Stock	114,157	120,205
Other Equity	137,051	45,363
Shareholders' Equity	3,373,218	3,298,417
Total Liabilities &		

Stockholders' Equity	4,361,719	4,546,769
Net Current Assets	2,201,344	2,238,671
Total Assets Less Current Liabilities	3,683,841	3,713,428
Shares Outstanding	13,103	13,079

Recent Dividends:

1. Aidma Marketing Communication Corp common.

No dividends paid.

Annual Dividends:

1. Aidma Marketing Communication Corp common.

No dividends paid.

AIGAN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,283,000	14,863,000	14,658,000
Direct Expenses	4,723,000	4,772,000	4,615,000
Gross Profit	10,560,000	10,091,000	10,043,000
SG&A	10,334,000	10,219,000	10,166,000
Other OpEx	0	0	0
Indirect Expenses	10,334,000	10,219,000	10,166,000
Total Operating Expenses	15,057,000	14,991,000	14,781,000
Operating Income	226,000	(128,000)	(123,000)
Non-Op Net Interest Income	11,000	3,000	2,000
Other Non-Op	41,000	221,000	27,000
Non-Op Income	52,000	224,000	29,000
EBT Continuing	278,000	96,000	(94,000)
Taxation (current)	124,000	88,000	89,000
Taxation (deferred)	(1,000)	5,000	(1,000)
Taxation	123,000	93,000	88,000
EAT Continuing	155,000	3,000	(182,000)
Net Income	155,000	3,000	(181,000)
EPS - Basic - Cont	8.01	0.17	(9.36)
EPS - Primary	8.01	0.17	(9.36)
EPS -Diluted - Cont	8.01	0.17	(9.36)
EPS - Diluted	8.01	0.17	(9.36)
Shares (primary)	19,407	19,407	19,407
Shares (diluted)	19,407	19,407	19,407

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,593,000	4,299,000
Cash, Equivs & STI	4,593,000	4,299,000
Receivables	797,000	776,000
Raw Materials	36,000	38,000
Finished Goods	2,216,000	2,073,000
Inventories - Other	0	0
Inventories	2,252,000	2,111,000
Other Current Assets	191,000	207,000
Current Assets	7,833,000	7,393,000
Net PPE	3,053,000	3,049,000
Intangibles Excl Goodwill	15,000	15,000
Intangibles	15,000	15,000
Other LT Assets	3,384,000	3,397,000
LT Assets	6,452,000	6,461,000
Total Assets	14,286,000	13,854,000
Accounts Payable	346,000	356,000
Accrued Exps	105,000	27,000
Accounts Payable & Accrued Expenses	451,000	383,000
Other Current Liabilities	1,035,000	953,000
Current Liabilities	1,486,000	1,336,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	149,000	103,000
Other LT Liabilities	374,000	403,000
LT Liabilities	523,000	506,000
Total Liabilities	2,009,000	1,843,000
Net Assets	12,277,000	12,011,000
Common Share Capital	5,478,000	5,478,000
Share Premium	6,962,000	6,962,000
Retained Earnings	3,054,000	2,894,000
Treasury Stock	1,051,000	1,051,000
Other Equity	(2,167,000)	(2,272,000)
Shareholders' Equity	12,276,000	12,011,000
Total Liabilities & Stockholders' Equity	14,286,000	13,854,000
Net Current Assets	6,347,000	6,057,000
Total Assets Less Current Liabilities	12,800,000	12,518,000
Shares Outstanding	19,407	19,407

Recent Dividends:

1. Aigan Co Ltd common.

No dividends paid.

Annual Dividends:

1. Aigan Co Ltd common.

No dividends paid.

AIPHONE CO. LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	62,983,000	63,316,000	61,334,000
Direct Expenses	36,471,000	36,076,000	34,803,000
Gross Profit	26,512,000	27,240,000	26,531,000
SG&A	23,708,000	23,425,000	21,262,000
Other OpEx	0	0	0
Indirect Expenses	23,708,000	23,425,000	21,262,000
Total Operating Expenses	60,179,000	59,501,000	56,065,000
Operating Income	2,804,000	3,815,000	5,269,000
Non-Op Net Interest Income	103,000	94,000	96,000
Non-Op For Curr Gains	(150,000)	(170,000)	345,000
Other Non-Op	628,000	776,000	470,000
Non-Op Income	581,000	700,000	911,000
EBT Continuing	3,385,000	4,515,000	6,180,000
Taxation (current)	721,000	1,079,000	1,580,000
Taxation (deferred)	197,000	(185,000)	(46,000)
Taxation	918,000	894,000	1,534,000
EAT Continuing	2,467,000	3,621,000	4,646,000
Net Income	2,466,000	3,620,000	4,646,000
Dividends Per Share	130	130	130
EPS - Basic - Cont	150.69	221.18	283.98
EPS - Primary	150.69	221.18	283.98
EPS -Diluted - Cont	150.69	221.18	283.98
EPS - Diluted	150.69	221.18	283.98
Shares (primary)	16,367	16,366	16,357
Shares (diluted)	16,367	16,366	16,357

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,598,000	25,229,000
Short Term Investments	298,000	299,000
Cash, Equivs & STI	23,896,000	25,528,000
Receivables	14,861,000	13,408,000
Raw Materials	7,476,000	8,036,000
WIP	3,150,000	3,080,000
Finished Goods	6,069,000	5,449,000
Inventories - Other	0	0
Inventories	16,695,000	16,565,000
Other Current Assets	837,000	832,000
Current Assets	56,289,000	56,333,000
Net PPE	10,980,000	8,231,000
Other LT Assets	12,687,000	12,473,000
LT Assets	23,667,000	20,704,000
Total Assets	79,957,000	77,037,000
Accounts Payable	1,778,000	2,186,000
Accounts Payable & Accrued Expenses	1,778,000	2,186,000
Current Debt	0	0
Current Capital Lease Obligations	164,000	170,000
Current Debt and Capital Leases	164,000	170,000
Other Current Liabilities	6,570,000	6,507,000
Current Liabilities	8,512,000	8,863,000
Long-Term Obligations	159,000	243,000
Deferred LT Liability Charges	122,000	121,000
Pensions & OPEB	618,000	479,000
Other LT Liabilities	511,000	567,000
LT Liabilities	1,410,000	1,410,000
Total Liabilities	9,923,000	10,274,000
Net Assets	70,034,000	66,763,000
Common Share Capital	5,388,000	5,388,000
Share Premium	5,407,000	5,432,000
Retained Earnings	49,877,000	50,503,000
Treasury Stock	2,173,000	3,164,000
Other Equity	11,535,000	8,604,000
Shareholders' Equity	70,034,000	66,763,000
Total Liabilities & Stockholders' Equity	79,957,000	77,037,000
Net Current Assets	47,777,000	47,470,000
Total Assets Less Current Liabilities	71,445,000	68,174,000
Shares Outstanding	16,367	16,366

Recent Dividends:

1. Aiphone Co. Ltd common.

No dividends paid.

Annual Dividends:

1. Aiphone Co. Ltd common.

No dividends paid.

AIRPORT FACILITIES CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,950,897
Other Revenue	…	…	0
Revenue	36,792,000	31,121,104	25,950,897
Direct Expenses	27,583,000	24,350,897	20,672,291
Gross Profit	9,209,000	6,770,207	5,278,606
SG&A	2,488,000	2,300,405	2,095,386
Other OpEx	0	0	0
Indirect Expenses	2,488,000	2,300,405	2,095,386
Total Operating Expenses	30,071,000	26,651,302	22,767,677
Operating Income	6,721,000	4,469,802	3,183,220
Non-Op Net Interest Income	(285,000)	(314,155)	(284,539)
Non-Op For Curr Gains	…	388	(1,536)
Other Non-Op	(1,075,000)	(659,567)	266,119
Non-Op Income	(1,360,000)	(973,334)	(19,956)
EBT Continuing	5,361,000	3,496,468	3,163,264
Taxation (current)	2,032,000	1,703,659	700,805
Taxation (deferred)	(258,000)	(834,715)	328,446
Taxation	1,774,000	868,944	1,029,251
EAT Continuing	3,587,000	2,627,524	2,134,013
Min Ints	(109,000)	(49,956)	(114,006)
Net Income	3,479,000	2,577,568	2,020,003
Dividends Per Share	42	21	17
EPS - Basic - Cont	69.61	51.27	40.27
EPS - Primary	69.61	51.27	40.27
EPS -Diluted - Cont	69.57	51.24	40.23
EPS - Diluted	69.57	51.24	40.23
Shares (primary)	49,984	50,270	50,158
Shares (diluted)	50,007	50,270	50,208

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,234,000	7,159,544
Cash, Equivs & STI	13,234,000	7,159,544
Receivables	4,127,000	4,846,265
Raw Materials	12,000	15,426
Finished Goods	3,000	2,103
Inventories - Other	15,680,000	16,248,316
Inventories	15,695,000	16,265,845
Other Current Assets	10,922,000	11,149,601
Current Assets	43,978,000	39,421,255
Net PPE	54,495,000	56,209,385
Intangibles Excl Goodwill	249,000	343,031
Intangibles	249,000	343,031
Other LT Assets	13,327,000	12,606,932
LT Assets	68,071,000	69,159,348
Total Assets	112,049,000	108,580,604
Accounts Payable	2,122,000	1,812,469
Accrued Exps	98,000	87,551
Accounts Payable & Accrued Expenses	2,220,000	1,900,020
Current Debt	4,072,000	3,490,982
Current Debt and Capital		

Leases	4,072,000	3,490,982
Other Current Liabilities	4,994,000	6,026,144
Current Liabilities	11,286,000	11,417,146
Long-Term Obligations	23,524,000	23,554,470
Deferred LT Liability Charges	77,000	58,386
Pensions & OPEB	12,000	8,094
Other LT Liabilities	12,757,000	10,948,225
Minorities (BS)	2,792,000	2,683,121
LT Liabilities	36,370,000	34,569,175
Total Liabilities	50,449,000	48,669,442
Net Assets	61,600,000	59,911,162
Common Share Capital	6,826,000	6,826,100
Share Premium	6,332,000	6,985,036
Retained Earnings	45,617,000	43,648,169
Treasury Stock	1,791,000	1,491,128
Other Equity	4,616,000	3,942,984
Shareholders' Equity	61,600,000	59,911,161
Total Liabilities & Stockholders' Equity	112,049,000	108,580,604
Net Current Assets	32,692,000	28,004,109
Total Assets Less Current Liabilities	100,763,000	97,163,458
Shares Outstanding	49,381	50,288

Recent Dividends:

1. Airport Facilities Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Airport Facilities Co., Ltd. common.

No dividends paid.

AIZAWA SECURITIES GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	20,972,000	20,586,000	18,978,000
Direct Expenses	1,067,000	565,000	788,000
Gross Profit	19,905,000	20,021,000	18,190,000
SG&A	19,879,000	18,135,000	17,031,000
D&A (OpEx)	...	3,000	7,000
Other OpEx	0	0	0
Indirect Expenses	19,879,000	18,138,000	17,038,000
Total Operating Expenses	20,946,000	18,703,000	17,826,000
Operating Income	26,000	1,883,000	1,152,000
Non-Op Net Interest Income	(133,000)	(27,000)	117,000
Non-Op For Curr Gains	...	(27,000)	(16,000)
Other Non-Op	4,264,000	2,821,000	3,073,000
Non-Op Income	4,131,000	2,767,000	3,174,000
EBT Continuing	4,157,000	4,650,000	4,326,000
Taxation (current)	1,506,000	1,456,000	1,553,000
Taxation (deferred)	27,000	70,000	(110,000)
Taxation	1,533,000	1,526,000	1,443,000
EAT Continuing	2,624,000	3,124,000	2,883,000
Min Ints	129,000	48,000	93,000
Net Income	2,752,000	3,172,000	2,975,000
Dividends Per Share	117	96	39
EPS - Basic - Cont	88.44	100.20	79.39
EPS - Primary	88.44	100.20	79.39
EPS -Diluted - Cont	88.44	100.20	79.39
EPS - Diluted	88.44	100.20	79.39
Shares (primary)	31,127	31,662	37,484
Shares (diluted)	31,127	31,662	37,484

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	66,553,000	54,666,000
Short Term Investments	12,878,000	13,392,000
Cash, Equivs & STI	79,431,000	68,058,000
Other Current Assets	2,339,000	1,989,000
Current Assets	81,770,000	70,047,000
Net PPE	11,247,000	11,211,000
Intangibles Excl Goodwill	40,000	32,000
Intangibles	40,000	32,000
Other LT Assets	31,267,000	28,238,000
LT Assets	42,554,000	39,481,000
Total Assets	124,324,000	109,529,000
Accounts Payable	2,353,000	4,722,000
Accounts Payable & Accrued Expenses	2,353,000	4,722,000
Current Debt	19,597,000	15,675,000
Current Debt and Capital Leases	19,597,000	15,675,000
Other Current Liabilities	39,903,000	30,753,000
Current Liabilities	61,853,000	51,150,000
Long-Term Obligations	5,315,000	5,156,000
Deferred LT Liability Charges	5,986,000	4,994,000
Other LT Liabilities	496,000	468,000
Minorities (BS)	3,001,000	3,035,000
LT Liabilities	11,797,000	10,618,000
Total Liabilities	76,838,000	64,964,000
Net Assets	47,486,000	44,565,000
Common Share Capital	8,000,000	8,000,000
Share Premium	7,826,000	7,828,000
Retained Earnings	27,925,000	28,237,000
Treasury Stock	8,429,000	8,508,000
Other Equity	12,163,000	9,007,000
Shareholders' Equity	47,485,000	44,564,000
Total Liabilities & Stockholders' Equity	124,324,000	109,529,000
Net Current Assets	19,917,000	18,897,000
Total Assets Less Current Liabilities	62,471,000	58,379,000
Shares Outstanding	31,173	31,078

Recent Dividends:

1. Aizawa Securities Group Co Ltd common.

No dividends paid.

Annual Dividends:

1. Aizawa Securities Group Co Ltd common.

No dividends paid.

AKASAKA DIESELS LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,934,399
Other Revenue	...	...	0
Revenue	8,333,678	7,845,996	7,934,399
Direct Expenses	7,005,195	6,322,749	6,535,531
Gross Profit	1,328,483	1,523,247	1,398,868
SG&A	1,516,820	1,504,098	1,411,443
Other OpEx	0	0	0
Indirect Expenses	1,516,820	1,504,098	1,411,443
Total Operating Expenses	8,522,015	7,826,847	7,946,974
Operating Income	(188,337)	19,149	(12,575)
Non-Op Net Interest Income	(24,118)	(12,083)	(12,925)
Other Non-Op	437,366	51,343	73,595
Non-Op Income	413,248	39,260	60,670
EBT Continuing	224,911	58,409	48,095
Taxation (current)	87,223	7,231	24,140
Taxation (deferred)	(48,433)	13,141	(13,390)
Taxation	38,790	20,372	10,750
EAT Continuing	186,121	38,037	37,345
Net Income	186,120	38,036	37,347
Dividends Per Share	30	30	30
EPS - Basic - Cont	139.04	28.46	28.19
EPS - Primary	139.04	28.46	28.19
EPS -Diluted - Cont	139.04	28.46	28.19
EPS - Diluted	139.04	28.46	28.19
Shares (primary)	1,339	1,337	1,325
Shares (diluted)	1,339	1,337	1,325

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,037,647	723,923
Cash, Equivs & STI	1,037,647	723,923
Receivables	3,060,452	2,769,742
Raw Materials	747,553	617,062
WIP	3,272,983	2,442,234
Finished Goods	149,880	96,846
Inventories - Other	0	0
Inventories	4,170,416	3,156,142
Prepayments (ST)	5,950	9,556
Other Current Assets	57,485	79,296
Current Assets	8,331,950	6,738,659
Net PPE	3,460,763	3,563,919
Intangibles Excl Goodwill	58,003	66,740
Intangibles	58,003	66,740
Other LT Assets	6,366,960	3,665,969
LT Assets	9,885,726	7,296,628
Total Assets	18,217,676	14,035,287
Accounts Payable	1,772,422	1,498,568
Accrued Exps	475,659	418,194
Accounts Payable & Accrued Expenses	2,248,081	1,916,762
Current Debt	527,605	509,260
Current Capital Lease Obligations	94,058	95,484
Current Debt and Capital Leases	621,663	604,744
Other Current Liabilities	1,443,476	581,020
Current Liabilities	4,313,220	3,102,526
Long-Term Obligations	1,365,962	1,230,592
Deferred LT Liability Charges	1,400,548	603,885
Pensions & OPEB	18,590	18,408
Other LT Liabilities	157,208	120,522
LT Liabilities	2,942,308	1,973,407
Total Liabilities	7,255,528	5,075,933
Net Assets	10,962,148	8,959,354
Common Share Capital	1,510,000	1,510,000
Share Premium	926,934	926,957
Retained Earnings	5,891,263	5,746,092
Treasury Stock	408,065	406,497
Other Equity	3,042,015	1,182,802
Shareholders' Equity	10,962,147	8,959,354
Total Liabilities & Stockholders' Equity	18,217,676	14,035,287
Net Current Assets	4,018,730	3,636,133
Total Assets Less Current Liabilities	13,904,456	10,932,761
Shares Outstanding	1,338	1,339

Recent Dividends:

1. Akasaka Diesels Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Akasaka Diesels Ltd (Japan) common.

No dividends paid.

AKATSUKI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	68,718,279	56,483,748	46,681,743
Direct Expenses	43,477,686	34,627,401	26,842,425
Gross Profit	25,240,593	21,856,347	19,839,318
SG&A	18,962,778	18,131,206	16,420,040
Other OpEx	0	0	0
Indirect Expenses	18,962,778	18,131,206	16,420,040
Total Operating Expenses	62,440,464	52,758,607	43,262,465
Operating Income	6,277,815	3,725,141	3,419,278
Non-Op Net Interest Income	(646,264)	(21,333)	(59,788)
Other Non-Op	621,660	167,419	409,285
Non-Op Income	(24,604)	146,086	349,497
EBT Continuing	6,253,211	3,871,227	3,768,775
Taxation (current)	2,069,556	1,215,480	1,421,170
Taxation (deferred)	(42,497)	(1,841)	(208,674)
Taxation	2,027,059	1,213,639	1,212,496
EAT Continuing	4,226,152	2,657,588	2,556,279
Min Ints	(173,719)	(25,926)	(17,481)
Net Income	4,052,434	2,631,661	2,538,796
Dividends Per Share	30	28	21
EPS - Basic - Cont	133.89	86.60	82.83
EPS - Primary	133.89	86.60	82.83
EPS -Diluted - Cont	133.89	86.60	82.83
EPS - Diluted	133.89	86.60	82.83
Shares (primary)	30,268	30,390	30,649
Shares (diluted)	30,268	30,390	30,649

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	34,697,500	23,800,000
Cash & Equivalents	49,327,339	43,251,338
Short Term Investments	7,357,413	5,917,165
Cash, Equivs & STI	56,684,752	49,168,503
Inventories	35,289,123	31,338,764
Other Current Assets	4,465,592	4,366,799
Current Assets	96,439,467	84,874,066
Net PPE	941,790	993,208
Intangibles Excl Goodwill	932,963	1,114,747
Intangibles	932,963	1,114,747
Other LT Assets	5,550,311	5,053,559
LT Assets	7,425,064	7,161,514
Total Assets	103,864,531	92,035,580
Accounts Payable	1,937,363	1,157,778
Accounts Payable & Accrued Expenses	1,937,363	1,157,778
Current Debt	33,186,994	32,279,026
Current Debt and Capital Leases	33,186,994	32,279,026
Other Current Liabilities	34,247,246	27,128,789
Current Liabilities	69,371,603	60,565,593
Long-Term Obligations	10,133,725	10,293,740
Pensions & OPEB	223,788	215,566
Other LT Liabilities	2,373,775	2,052,090
Minorities (BS)	679,293	979,122
LT Liabilities	12,731,288	12,561,396
Total Liabilities	82,846,753	74,161,608
Net Assets	21,017,778	17,873,972
Common Share Capital	5,665,452	5,665,452
Share Premium	3,171,751	3,149,181
Retained Earnings	13,581,442	10,491,955
Treasury Stock	1,518,391	1,495,689
Other Equity	117,524	63,073
Shareholders' Equity	21,017,778	17,873,972
Total Liabilities & Stockholders' Equity	103,864,531	92,035,580
Net Current Assets	27,067,864	24,308,473
Total Assets Less Current Liabilities	34,492,928	31,469,987
Shares Outstanding	30,268	30,268

Recent Dividends:

1. Akatsuki Corp common.

No dividends paid.

Annual Dividends:

1. Akatsuki Corp common.

No dividends paid.

AKATSUKI INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	23,972,000
Other Revenue	…	…	0
Revenue	25,856,000	23,652,000	23,972,000
Direct Expenses	11,827,000	9,954,000	10,478,000
Gross Profit	14,029,000	13,698,000	13,494,000
SG&A	6,584,000	9,782,000	10,817,000
Other OpEx	0	0	0
Indirect Expenses	6,584,000	9,782,000	10,817,000
Total Operating Expenses	18,411,000	19,736,000	21,295,000
Operating Income	7,445,000	3,916,000	2,677,000
Non-Op Net Interest Income	148,000	55,000	6,000
Non-Op For Curr Gains	484,000	(50,000)	375,000
Other Non-Op	231,000	663,000	(844,000)
Non-Op Income	863,000	668,000	(463,000)
EBT Continuing	8,308,000	4,584,000	2,214,000
Taxation (current)	2,538,000	2,935,000	956,000
Taxation (deferred)	118,000	1,000	(32,000)
Taxation	2,656,000	2,936,000	924,000
EAT Continuing	5,652,000	1,648,000	1,290,000
Min Ints	2,000	1,000	…
Net Income	5,652,000	1,646,000	1,288,000
Dividends Per Share	115	95	80
EPS - Basic - Cont	391.97	114.22	104.01
EPS - Primary	391.97	114.22	104.01
EPS -Diluted - Cont	391.95	114.20	101.07
EPS - Diluted	391.95	114.20	101.07
Shares (primary)	14,421	14,420	12,390
Shares (diluted)	14,421	14,421	12,751

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,555,000	28,377,000
Cash, Equivs & STI	30,555,000	28,377,000
Receivables	6,719,000	5,623,000
Other Current Assets	7,177,000	7,252,000
Current Assets	44,451,000	41,252,000
Net PPE	694,000	403,000
Intangibles Excl Goodwill	3,802,000	…
Intangibles	3,802,000	…
Other LT Assets	13,377,000	12,976,000
LT Assets	17,873,000	13,379,000
Total Assets	62,325,000	54,632,000
Accounts Payable	1,160,000	763,000
Accrued Exps	334,000	349,000
Accounts Payable & Accrued Expenses	1,494,000	1,112,000
Current Debt	699,000	1,000,000
Current Debt and Capital Leases	699,000	1,000,000
Other Current Liabilities	3,229,000	5,266,000
Current Liabilities	5,422,000	7,378,000
Long-Term Obligations	10,955,000	5,100,000
Deferred LT Liability Charges	338,000	275,000
Other LT Liabilities	233,000	423,000
Minorities (BS)	15,000	17,000
LT Liabilities	11,526,000	5,798,000
Total Liabilities	16,964,000	13,194,000
Net Assets	45,361,000	41,438,000
Common Share Capital	2,782,000	2,780,000
Share Premium	2,781,000	2,779,000
Retained Earnings	38,818,000	34,734,000
Treasury Stock	261,000	261,000
Other Equity	1,241,000	1,406,000
Shareholders' Equity	45,361,000	41,438,000
Total Liabilities & Stockholders' Equity	62,325,000	54,632,000
Net Current Assets	39,029,000	33,874,000
Total Assets Less Current Liabilities	56,903,000	47,254,000
Shares Outstanding	14,422	14,420

Recent Dividends:

1. Akatsuki Inc common.

No dividends paid.

Annual Dividends:

1. Akatsuki Inc common.

No dividends paid.

AKEBONO BRAKE INDUSTRY CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	166,301,000
Other Revenue	…	…	0
Revenue	160,109,000	161,672,000	166,301,000
Direct Expenses	141,857,000	145,460,000	150,523,000
Gross Profit	18,252,000	16,212,000	15,778,000
SG&A	12,686,000	13,089,000	12,626,000
Other OpEx	0	0	0
Indirect Expenses	12,686,000	13,089,000	12,626,000
Total Operating Expenses	154,543,000	158,549,000	163,149,000
Operating Income	5,566,000	3,123,000	3,152,000
Non-Op Net Interest Income	(1,659,000)	(1,562,000)	(1,097,000)
Non-Op For Curr Gains	1,570,000	(1,873,000)	2,480,000
Other Non-Op	(2,086,000)	4,327,000	(431,000)
Non-Op Income	(2,175,000)	892,000	952,000
EBT Continuing	3,391,000	4,015,000	4,104,000
Taxation (current)	1,786,000	1,989,000	1,131,000
Taxation (deferred)	(1,147,000)	1,246,000	(1,201,000)
Taxation	639,000	3,235,000	(70,000)
EAT Continuing	2,752,000	780,000	4,174,000
Min Ints	(911,000)	(614,000)	(725,000)
Net Income	1,843,000	168,000	3,452,000
EPS - Basic - Cont	6.79	1.01	25.84
EPS - Primary	6.79	1.01	25.84
EPS -Diluted - Cont	3.41	0.31	6.57
EPS - Diluted	3.41	0.31	6.57
Shares (primary)	271,420	166,332	133,583
Shares (diluted)	540,469	541,935	525,098

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,093,000	18,303,000
Cash, Equivs & STI	18,093,000	18,303,000
Receivables	30,881,000	28,727,000
Raw Materials	10,429,000	10,296,000
WIP	3,076,000	2,605,000
Inventories - Other	3,835,000	4,252,000
Inventories	17,340,000	17,153,000
Other Current Assets	858,000	768,000
Current Assets	67,172,000	64,951,000
Net PPE	48,309,000	50,158,000
Intangibles Excl Goodwill	2,314,000	2,358,000
Intangibles	2,314,000	2,358,000
Other LT Assets	11,052,000	10,859,000
LT Assets	61,675,000	63,375,000
Total Assets	128,847,000	128,326,000
Accounts Payable	16,285,000	18,238,000
Accrued Exps	7,494,000	6,002,000
Accounts Payable & Accrued Expenses	23,779,000	24,240,000
Current Debt	3,271,000	3,001,000
Current Capital Lease Obligations	347,000	103,000
Current Debt and Capital Leases	3,618,000	3,104,000
Other Current Liabilities	4,854,000	3,993,000
Current Liabilities	32,251,000	31,337,000
Long-Term Obligations	31,363,000	32,000,000
Deferred LT Liability Charges	3,387,000	4,235,000
Pensions & OPEB	3,386,000	3,382,000
Other LT Liabilities	852,000	1,427,000
Minorities (BS)	6,974,000	6,422,000
LT Liabilities	38,988,000	41,044,000
Total Liabilities	78,213,000	78,803,000
Net Assets	50,634,000	49,523,000
Share Premium	2,205,000	2,345,000
Retained Earnings	19,715,000	17,872,000
Treasury Stock	1,552,000	1,586,000
Other Equity	30,266,000	30,892,000
Shareholders' Equity	50,634,000	49,523,000
Total Liabilities & Stockholders' Equity	128,847,000	128,326,000
Net Current Assets	34,921,000	33,614,000
Total Assets Less Current Liabilities	96,596,000	96,989,000
Shares Outstanding	271,430	271,380

Recent Dividends:

1. Akebono Brake Industry Co., ltd. (Japan) American Depositary Receipt.

No dividends paid.

2. Akebono Brake Industry Co., ltd. (Japan) common.

No dividends paid.

3. Akebono Brake Industry Co., ltd. (Japan) preferred class A.

No dividends paid.

Annual Dividends:

1. Akebono Brake Industry Co., ltd. (Japan) American Depositary Receipt.

No dividends paid.

2. Akebono Brake Industry Co., ltd. (Japan) common.

No dividends paid.

3. Akebono Brake Industry Co., ltd. (Japan) preferred class A.

No dividends paid.

AKIKAWA FOODS & FARMS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,283,360	7,957,457	7,392,457
Direct Expenses	6,185,863	6,049,367	5,650,001
Gross Profit	2,097,497	1,908,090	1,742,456
SG&A	1,954,449	1,911,287	1,730,701
Other OpEx	0	0	0
Indirect Expenses	1,954,449	1,911,287	1,730,701
Total Operating Expenses	8,140,312	7,960,654	7,380,702
Operating Income	143,048	(3,197)	11,755
Non-Op Net Interest Income	(29,825)	(27,879)	(15,022)
Non-Op For Curr Gains	2,191	6,195	...
Other Non-Op	(68,056)	72,006	152,918
Non-Op Income	(95,690)	50,322	137,896
EBT Continuing	47,358	47,125	149,651
Taxation (current)	67,515	28,638	58,005
Taxation (deferred)	(42,048)	(10,441)	(7,857)
Taxation	25,467	18,197	50,148
EAT Continuing	21,891	28,928	99,503
Min Ints	(87)	(743)	(1,211)
Net Income	21,803	28,185	98,290
Dividends Per Share	10	10	10
EPS - Basic - Cont	5.23	6.76	23.58
EPS - Primary	5.23	6.76	23.58
EPS -Diluted - Cont	5.23	6.76	23.58
EPS - Diluted	5.23	6.76	23.58
Shares (primary)	4,169	4,169	4,169
Shares (diluted)	4,169	4,169	4,169

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	904,775	968,035
Cash, Equivs & STI	904,775	968,035
Receivables	993,449	959,958
Raw Materials	202,637	167,850
WIP	344,860	380,445
Inventories - Other	466,785	378,362
Inventories	1,014,282	926,657
Other Current Assets	79,069	79,331
Current Assets	2,991,575	2,933,981
Net PPE	3,628,079	3,875,348
Intangibles Excl Goodwill	25,335	32,110
Intangibles	25,335	32,110
Other LT Assets	328,377	284,684
LT Assets	3,981,791	4,192,142
Total Assets	6,973,367	7,126,124
Accounts Payable	599,483	499,220
Accounts Payable & Accrued Expenses	599,483	499,220
Current Debt	1,628,728	1,564,124
Current Capital Lease Obligations	9,183	5,572
Current Debt and Capital Leases	1,637,911	1,569,696
Other Current Liabilities	640,301	620,017
Current Liabilities	2,877,695	2,688,933
Long-Term Obligations	1,370,190	1,713,918
Deferred LT Liability Charges	8,343	9,019
Pensions & OPEB	401,817	388,855
Other LT Liabilities	133,486	138,517
Minorities (BS)	5,076	4,988
LT Liabilities	1,913,836	2,250,309
Total Liabilities	4,796,607	4,944,231
Net Assets	2,176,760	2,181,893
Common Share Capital	714,150	714,150
Share Premium	553,441	553,441
Retained Earnings	841,599	861,486
Treasury Stock	5,881	5,881
Other Equity	73,451	58,696
Shareholders' Equity	2,176,760	2,181,892
Total Liabilities & Stockholders' Equity	6,973,367	7,126,124
Net Current Assets	113,880	245,048
Total Assets Less Current Liabilities	4,095,672	4,437,191
Shares Outstanding	4,169	4,169

Recent Dividends:

1. Akikawa Foods & Farms Co Ltd common.
No dividends paid.

Annual Dividends:

1. Akikawa Foods & Farms Co Ltd common.
No dividends paid.

AKITA BANK LTD (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	42,567,000	29,428,000	24,717,000
Non-Interest Income	18,492,000	22,783,000	18,012,000
Revenue	61,060,000	52,217,000	42,743,000
Interest Expense	7,690,000	2,868,000	1,648,000
Net Interest Bef Provs	34,877,000	26,560,000	23,069,000
Net Interest Aft Provs	34,877,000	26,560,000	23,069,000
EBT Continuing	10,704,000	9,031,000	6,332,000
Taxation (current)	2,358,000	2,940,000	2,304,000
Taxation (deferred)	628,000	412,000	(535,000)
Taxation	2,986,000	3,352,000	1,769,000
EAT Continuing	7,718,000	5,679,000	4,563,000
Min Ints	(22,000)	(13,000)	(20,000)
Net Income	7,692,000	5,662,000	4,541,000
Dividends Per Share	175	105	80
EPS - Basic - Cont	433.02	320.37	258.15
EPS - Primary	433.02	320.37	258.15
EPS -Diluted - Cont	433.02	320.37	258.15
EPS - Diluted	433.02	320.37	258.15
Shares (primary)	17,764	17,674	17,594
Shares (diluted)	17,764	17,674	17,594

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	470,588,000	471,752,000
Net PPE	17,328,000	17,865,000
Intangibles Excl Goodwill	919,000	810,000
Intangibles	919,000	810,000
Loan Portfolio	2,125,529,000	2,057,353,000
Loan Provisions	(15,312,000)	(16,229,000)
Net Loans & Leases	2,110,217,000	2,041,124,000
Customer Acceptance Liability	8,493,000	8,572,000
Other Assets	969,272,000	920,218,000
Total Assets	3,576,817,000	3,460,341,000
Accrued Exps	20,000	20,000
Pensions & OPEB	308,000	1,100,000
Total Deposits	3,206,875,000	3,188,707,000
Minorities (BS)	754,000	737,000
Debt & Lease Obligations	142,072,000	87,204,000
Other Liabilities	191,063,000	114,156,000
Total Liabilities	3,398,266,000	3,303,983,000
Net Assets	178,551,000	156,358,000
Common Share Capital	14,100,000	14,100,000
Share Premium	9,212,000	9,212,000
Retained Earnings	141,452,000	136,197,000
Treasury Stock	774,000	940,000
Other Equity	14,560,000	(2,212,000)
Shareholders' Equity	178,550,000	156,357,000
Total Liabilities & Stockholders' Equity	3,576,817,000	3,460,341,000
Shares Outstanding	17,798	17,711

Recent Dividends:

1. Akita Bank Ltd (The) (Japan) common.
No dividends paid.

Annual Dividends:

1. Akita Bank Ltd (The) (Japan) common.
No dividends paid.

ALBIS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	100,951,000	98,185,000	97,797,000
Direct Expenses	69,458,000	67,554,000	67,747,000
Gross Profit	31,493,000	30,631,000	30,050,000
SG&A	29,338,000	28,568,000	27,907,000
Other OpEx	0	0	0
Indirect Expenses	29,338,000	28,568,000	27,907,000
Total Operating Expenses	98,796,000	96,122,000	95,654,000
Operating Income	2,155,000	2,063,000	2,143,000
Non-Op Net Interest Income	(70,000)	(26,000)	(15,000)
Other Non-Op	(30,000)	346,000	116,000
Non-Op Income	(100,000)	320,000	101,000
EBT Continuing	2,055,000	2,383,000	2,244,000
Taxation (current)	639,000	718,000	689,000
Taxation (deferred)	91,000	43,000	10,000
Taxation	730,000	761,000	699,000
EAT Continuing	1,325,000	1,622,000	1,545,000
Net Income	1,325,000	1,623,000	1,546,000
Dividends Per Share	70	70	70
EPS - Basic - Cont	157.74	187.67	178.52
EPS - Primary	157.74	187.67	178.52
EPS -Diluted - Cont	157.74	187.67	178.52
EPS - Diluted	157.74	187.67	178.52
Shares (primary)	8,400	8,645	8,659
Shares (diluted)	8,400	8,645	8,659

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,519,000	6,218,000
Cash, Equivs & STI	8,519,000	6,218,000
Receivables	2,430,000	2,744,000
Raw Materials	308,000	219,000
Finished Goods	2,763,000	2,614,000
Inventories - Other	0	0
Inventories	3,071,000	2,833,000
Other Current Assets	2,452,000	2,879,000
Current Assets	16,472,000	14,674,000
Net PPE	35,751,000	32,313,000
Intangibles Excl Goodwill	946,000	897,000
Intangibles	946,000	897,000
Other LT Assets	5,379,000	5,005,000
LT Assets	42,076,000	38,215,000
Total Assets	58,548,000	52,890,000
Accounts Payable	5,689,000	5,546,000
Accrued Exps	657,000	649,000
Accounts Payable & Accrued Expenses	6,346,000	6,195,000
Current Debt	3,248,000	1,919,000
Current Capital Lease Obligations	460,000	491,000
Current Debt and Capital Leases	3,708,000	2,410,000
Other Current Liabilities	4,418,000	4,597,000
Current Liabilities	14,472,000	13,202,000
Long-Term Obligations	9,429,000	5,800,000
Other LT Liabilities	1,662,000	1,564,000
LT Liabilities	11,091,000	7,364,000
Total Liabilities	25,564,000	20,567,000
Net Assets	32,984,000	32,323,000
Common Share Capital	4,908,000	4,908,000
Share Premium	5,634,000	5,633,000
Retained Earnings	23,946,000	23,174,000
Treasury Stock	2,333,000	1,669,000
Other Equity	829,000	276,000
Shareholders' Equity	32,984,000	32,322,000
Total Liabilities & Stockholders' Equity	58,548,000	52,890,000
Net Current Assets	2,000,000	1,472,000
Total Assets Less Current Liabilities	44,076,000	39,688,000
Shares Outstanding	8,355	8,577

Recent Dividends:

1. Albis Co Ltd common.
No dividends paid.

Annual Dividends:

1. Albis Co Ltd common.
No dividends paid.

ALFRESA HOLDINGS CORP TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Sales	...	...	2,858,500,000
Other Revenue	...	...	0
Revenue	3,104,064,000	2,961,051,000	2,858,500,000
Direct Expenses	2,886,183,000	2,747,123,000	2,652,128,000
Gross Profit	217,881,000	213,928,000	206,372,000
SG&A	181,716,000	175,846,000	167,910,000
Other OpEx	0	0	0
Indirect Expenses	181,716,000	175,846,000	167,910,000
Total Operating Expenses	3,067,899,000	2,922,969,000	2,820,038,000
Operating Income	36,165,000	38,082,000	38,462,000
Non-Op Net Interest Income	22,000	(135,000)	(73,000)
Other Non-Op	25,823,000	1,417,000	5,408,000
Non-Op Income	25,845,000	1,282,000	5,335,000
EBT Continuing	62,010,000	39,364,000	43,797,000
Taxation (current)	18,855,000	13,318,000	14,009,000
Taxation (deferred)	1,319,000	(1,395,000)	211,000
Taxation	20,174,000	11,923,000	14,220,000
EAT Continuing	41,836,000	27,441,000	29,577,000
Min Ints	(85,000)	(46,000)	(15,000)
Net Income	41,746,000	27,389,000	29,558,000
Dividends Per Share	68	63	70
EPS - Basic - Cont	229.64	147.54	154.13
EPS - Primary	229.64	147.54	154.13
EPS -Diluted - Cont	229.64	147.54	154.13
EPS - Diluted	229.64	147.54	154.13
Shares (primary)	181,787	185,637	191,777
Shares (diluted)	181,787	185,637	191,777

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	193,066,000	177,085,000
Cash, Equivs & STI	193,066,000	177,085,000
Receivables	775,924,000	729,815,000
Raw Materials	8,683,000	8,312,000
WIP	2,280,000	2,071,000
Inventories - Other	161,895,000	157,286,000
Inventories	172,858,000	167,669,000
Other Current Assets	17,466,000	19,927,000
Current Assets	1,159,314,000	1,094,496,000
Net PPE	201,609,000	192,436,000
Intangibles Excl Goodwill	13,127,000	11,464,000
Intangibles	13,127,000	11,464,000
Other LT Assets	132,965,000	141,488,000
LT Assets	347,701,000	345,388,000
Total Assets	1,507,016,000	1,439,885,000
Accounts Payable	882,025,000	834,925,000
Accrued Exps	326,000	363,000
Accounts Payable & Accrued Expenses	882,351,000	835,288,000
Current Debt	0	0
Current Capital Lease Obligations	1,687,000	1,583,000
Current Debt and Capital Leases	1,687,000	1,583,000
Other Current Liabilities	54,436,000	58,090,000
Current Liabilities	938,474,000	894,961,000
Long-Term Obligations	30,000,000	30,000,000
Deferred LT Liability Charges	17,436,000	18,831,000
Pensions & OPEB	6,107,000	7,314,000
Other LT Liabilities	7,096,000	6,530,000
Minorities (BS)	545,000	459,000
LT Liabilities	60,639,000	62,675,000
Total Liabilities	999,658,000	958,096,000
Net Assets	507,358,000	481,789,000
Common Share Capital	18,454,000	18,454,000
Share Premium	31,749,000	31,749,000
Retained Earnings	427,968,000	399,650,000
Treasury Stock	21,550,000	21,369,000
Other Equity	50,737,000	53,304,000
Shareholders' Equity	507,358,000	481,788,000
Total Liabilities & Stockholders' Equity	1,507,016,000	1,439,885,000
Net Current Assets	220,840,000	199,535,000
Total Assets Less Current Liabilities	568,542,000	544,924,000
Shares Outstanding	181,718	181,789

Recent Dividends:

1. Alfresa Holdings Corp Tokyo common.

ExDate	Amt	Declared	Record	Payable
	0.00			12/06/2023
	34.00		09/30/2025	12/05/2025

2. Alfresa Holdings Corp Tokyo American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Alfresa Holdings Corp Tokyo common.

2023.....0.00 2025 ..... 34.00

2. Alfresa Holdings Corp Tokyo American Depositary Receipt.

No dividends paid.

ALIMENTATION COUCHE-TARD INC

Annual Report

Standardized Income Statement, Years Ended ($000):

	04/26/26	04/27/25	04/28/24 (revised)
Revenue	76,506,600	72,856,800	69,263,500
Direct Expenses	62,047,800	59,835,500	57,165,600
Gross Profit	14,458,800	13,021,300	12,097,900
SG&A	7,492,100	7,143,200	6,525,200
D&A (OpEx)	2,358,400	2,105,400	1,760,100
Other OpEx	0	0	0
Indirect Expenses	9,850,500	9,248,600	8,285,300
Total Operating Expenses	71,898,300	69,084,100	65,450,900
Operating Income	4,608,300	3,772,700	3,812,600
Non-Op Gains	32,800	33,400	(2,400)
Other Non-Op	(556,100)	(484,000)	(362,100)
Non-Op Income	(523,300)	(450,600)	(364,500)
EBT Continuing	4,085,000	3,322,100	3,448,100
Taxation	935,200	729,700	715,900
EAT Continuing	3,149,800	2,592,400	2,732,200
Min Ints	(6,100)	(12,000)	(2,500)
Net Income	3,143,700	2,580,400	2,729,700
Dividends Per Share	0.59	0.53	0.47
EPS - Basic - Cont	3.37	2.72	2.82
EPS - Primary	3.37	2.72	2.82
EPS -Diluted - Cont	3.37	2.71	2.82
EPS - Diluted	3.37	2.71	2.82
Shares (primary)	931,900	950,100	966,700
Shares (diluted)	932,600	950,600	968,200
Taxation (Cumu)	...	...	715,900
Min Ints (Cumu)	...	...	(2,500)
EPS - Primary (Cumu)	...	...	2.82
EPS - Diluted (Cumu)	...	...	2.82

Standardized Balance Sheet, Years Ended ($000):

	04/26/26	04/27/25
Cash & Equivalents	3,111,300	2,263,000
Short Term Investments	28,800	50,700
Cash, Equivs & STI	3,140,100	2,313,700
Receivables	3,431,900	2,667,500
Inventories	3,132,100	2,188,600
Current Tax Assets	75,600	180,100
Prepayments (ST)	247,700	172,200
Other Current Assets	6,700	5,700
Current Assets	10,034,100	7,527,800
Net PPE	15,687,900	14,990,600
LT Investments	271,800	288,000
Goodwill	10,947,900	9,563,700
Intangibles Excl Goodwill	1,181,300	1,156,400
Intangibles	12,129,200	10,720,100
Deferred LT Asset Charges	133,400	125,600
Other LT Assets	5,260,300	4,649,800
LT Assets	33,482,600	30,774,100
Total Assets	43,516,700	38,301,900
Accounts Payable	6,696,200	5,731,700
Accounts Payable & Accrued Expenses	6,696,200	5,731,700
Current Debt	879,100	690,200
Current Capital Lease Obligations	559,000	523,900
Current Debt and Capital Leases	1,438,100	1,214,100
Other Current Liabilities	792,400	671,500
Current Liabilities	8,926,700	7,617,300
Long-Term Obligations	15,007,900	12,742,200
Deferred LT Liability Charges	1,969,100	1,659,900
Pensions & OPEB	66,200	65,500
Other LT Liabilities	1,239,900	1,123,700
Minorities (BS)	128,000	146,500
LT Liabilities	18,283,100	15,591,300
Total Liabilities	27,337,800	23,355,100
Net Assets	16,178,900	14,946,800
Common Share Capital	629,600	642,500
Share Premium	31,800	28,300
Retained Earnings	16,145,700	15,134,300
Accum Other Comp Inc	(628,200)	(858,300)
Other Equity	0	0
Shareholders' Equity	16,178,900	14,946,800
Total Liabilities & Stockholders' Equity	43,516,700	38,301,900
Net Current Assets	1,107,400	(89,500)
Total Assets Less Current Liabilities	34,590,000	30,684,600
Shares Outstanding	918,300	948,100

Recent Dividends:

1. Alimentation Couche-Tard Inc class A multiple voting.

No dividends paid.

2. Alimentation Couche-Tard Inc class B subordinate voting.

No dividends paid.

3. Alimentation Couche-Tard Inc common.

No dividends paid.

Annual Dividends:

1. Alimentation Couche-Tard Inc class A multiple voting.

No dividends paid.

2. Alimentation Couche-Tard Inc class B subordinate voting.

No dividends paid.

3. Alimentation Couche-Tard Inc common.

No dividends paid.

ALL ABOUT INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,464,465	15,954,371	15,703,035
Direct Expenses	5,729,251	6,342,736	6,501,208
Gross Profit	9,735,214	9,611,635	9,201,827
SG&A	9,843,406	9,600,833	9,662,986
Other OpEx	0	0	0
Indirect Expenses	9,843,406	9,600,833	9,662,986
Total Operating Expenses	15,572,657	15,943,569	16,164,194
Operating Income	(108,192)	10,802	(461,159)
Non-Op Net Interest Income	3,091	2,159	1,586
Other Non-Op	(79,921)	4,260	(196,229)
Non-Op Income	(76,830)	6,419	(194,643)
EBT Continuing	(185,022)	17,221	(655,802)
Taxation (current)	40,272	25,759	7,430
Taxation (deferred)	222,896	15,930	(206,513)
Taxation	263,168	41,689	(199,083)
EAT Continuing	(448,190)	(24,468)	(456,719)
Min Ints	(24,959)	(14,584)	706
Net Income	(473,151)	(39,054)	(456,014)
Dividends Per Share	1	3	3
EPS - Basic - Cont	(33.66)	(2.80)	(32.96)
EPS - Primary	(33.66)	(2.80)	(32.96)
EPS -Diluted - Cont	(33.66)	(2.80)	(32.96)
EPS - Diluted	(33.66)	(2.80)	(32.96)
Shares (primary)	14,057	13,956	13,836
Shares (diluted)	14,057	13,956	13,836

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	489,537	1,632,761
Cash, Equivs & STI	489,537	1,632,761
Receivables	3,222,663	3,857,414
WIP	3,975	77
Inventories - Other	314,064	385,401
Inventories	318,039	385,478
Prepayments (ST)	96,208	92,147

Other Current Assets	40,081	31,669
Current Assets	4,166,528	5,999,469
Net PPE	257,364	238,878
Intangibles Excl Goodwill	1,526,019	941,562
Intangibles	1,526,019	941,562
Other LT Assets	1,110,867	1,231,023
LT Assets	2,894,250	2,411,463
Total Assets	7,060,779	8,410,932
Accounts Payable	930,674	1,054,217
Accrued Exps	397,538	428,360
Accounts Payable & Accrued Expenses	1,328,212	1,482,577
Other Current Liabilities	1,645,625	2,395,099
Current Liabilities	2,973,837	3,877,676
Long-Term Obligations	0	0
Deferred LT Liability Charges	4,818	…
Other LT Liabilities	91,251	85,979
Minorities (BS)	417,357	392,397
LT Liabilities	96,069	85,979
Total Liabilities	3,487,264	4,356,052
Net Assets	3,573,515	4,054,880
Common Share Capital	1,339,972	1,318,616
Share Premium	1,876,566	1,897,166
Retained Earnings	525,279	998,430
Treasury Stock	167,916	167,916
Other Equity	(387)	8,583
Shareholders' Equity	3,573,514	4,054,879
Total Liabilities & Stockholders' Equity	7,060,779	8,410,932
Net Current Assets	1,192,691	2,121,793
Total Assets Less Current Liabilities	4,086,942	4,533,256
Shares Outstanding	14,090	13,985

Recent Dividends:

1. All About Inc common.

No dividends paid.

Annual Dividends:

1. All About Inc common.

No dividends paid.

ALMEDIO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	11,557,357
Other Revenue	…	…	0
Revenue	2,372,446	5,800,748	11,557,357
Direct Expenses	1,841,886	3,689,492	6,570,585
Gross Profit	530,560	2,111,256	4,986,772
SG&A	1,356,201	1,244,118	1,622,496
Other OpEx	0	0	0
Indirect Expenses	1,356,201	1,244,118	1,622,496
Total Operating Expenses	3,198,087	4,933,610	8,193,081
Operating Income	(825,641)	867,138	3,364,276
Non-Op Net Interest Income	2,171	(2,205)	2,804
Non-Op For Curr Gains	25,609	4,696	84,677
Other Non-Op	(45,408)	(63,456)	(173,758)
Non-Op Income	(17,628)	(60,965)	(86,277)
EBT Continuing	(843,269)	806,173	3,277,999
Taxation (current)	5,482	289,270	778,403
Taxation (deferred)	(376,543)	61,552	170,999
Taxation	(372,970)	329,772	949,402
EAT Continuing	(470,299)	476,401	2,328,597
Net Income	(470,300)	476,399	2,328,596
Dividends Per Share	4.50	…	…
EPS - Basic - Cont	(23.47)	23.07	123.44
EPS - Primary	(23.47)	23.07	123.44
EPS -Diluted - Cont	(23.47)	23.07	123.44
EPS - Diluted	(23.47)	23.07	123.44
Shares (primary)	20,036	20,649	18,864
Shares (diluted)	20,036	20,649	18,864

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,765,646	4,100,312
Cash, Equivs & STI	3,765,646	4,100,312
Receivables	1,483,870	2,515,342
Raw Materials	220,989	242,928
WIP	89,386	109,159
Finished Goods	281,601	311,321
Inventories - Other	0	0
Inventories	591,976	663,408
Other Current Assets	229,913	235,733
Current Assets	6,071,405	7,514,795
Net PPE	2,146,616	1,946,743
Intangibles Excl Goodwill	413	3,418
Intangibles	413	3,418
Other LT Assets	225,758	224,641
LT Assets	2,372,787	2,174,802
Total Assets	8,444,192	9,689,598
Accounts Payable	109,665	116,513
Accrued Exps	53,684	79,735
Accounts Payable & Accrued Expenses	163,349	196,248
Current Debt	166,008	516,008
Current Debt and Capital Leases	166,008	516,008
Other Current Liabilities	134,313	302,426
Current Liabilities	463,670	1,014,682
Long-Term Obligations	13,300	29,308
Deferred LT Liability Charges	15,769	392,312
Pensions & OPEB	46,894	46,907
Other LT Liabilities	1	1
LT Liabilities	75,964	468,528
Total Liabilities	539,635	1,483,210
Net Assets	7,904,557	8,206,388
Common Share Capital	2,111,382	2,111,382
Share Premium	2,064,762	2,064,762
Retained Earnings	3,204,442	3,674,743
Treasury Stock	286,233	286,233
Other Equity	810,204	641,733
Shareholders' Equity	7,904,557	8,206,387
Total Liabilities & Stockholders' Equity	8,444,192	9,689,598
Net Current Assets	5,607,735	6,500,113
Total Assets Less Current Liabilities	7,980,522	8,674,916
Shares Outstanding	20,036	20,036

Recent Dividends:

1. Almedio Inc common.

No dividends paid.

Annual Dividends:

1. Almedio Inc common.

No dividends paid.

ALMETAX MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,419,062
Other Revenue	…	…	0
Revenue	7,886,491	8,296,000	9,419,062
Direct Expenses	6,348,931	6,990,670	7,882,560
Gross Profit	1,537,560	1,305,330	1,536,502
SG&A	1,528,002	1,519,927	1,568,721
Other OpEx	0	0	0
Indirect Expenses	1,528,002	1,519,927	1,568,721
Total Operating Expenses	7,876,933	8,510,597	9,451,281
Operating Income	9,558	(214,597)	(32,219)
Non-Op Net Interest Income	5,760	1,277	352
Other Non-Op	188,487	262,535	130,883
Non-Op Income	194,247	263,812	131,235
EBT Continuing	203,805	49,215	99,016
Taxation (current)	34,037	7,886	13,600
Taxation (deferred)	8,601	13,531	7,526
Taxation	42,638	21,417	21,126
EAT Continuing	161,167	27,798	77,890
Net Income	161,166	27,799	77,890
Dividends Per Share	8	8	8
EPS - Basic - Cont	15.39	2.66	7.49
EPS - Primary	15.39	2.66	7.49
EPS -Diluted - Cont	15.39	2.66	7.49
EPS - Diluted	15.39	2.66	7.49
Shares (primary)	10,470	10,437	10,402
Shares (diluted)	10,470	10,437	10,402

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,733,984	1,880,895
Cash, Equivs & STI	1,733,984	1,880,895
Receivables	2,084,266	2,553,822
Raw Materials	989,216	713,990
WIP	5,942	7,521
Finished Goods	203,155	206,024
Inventories - Other	0	0
Inventories	1,198,313	927,535
Prepayments (ST)	31,324	24,750
Other Current Assets	2,081	1,473
Current Assets	5,049,968	5,388,475
Net PPE	2,306,174	2,145,504
Intangibles Excl Goodwill	347,694	160,053
Intangibles	347,694	160,053
Other LT Assets	3,692,101	3,543,698
LT Assets	6,345,969	5,849,255
Total Assets	11,395,938	11,237,731
Accounts Payable	638,852	780,863
Accrued Exps	210,750	215,958
Accounts Payable & Accrued Expenses	849,602	996,821
Other Current Liabilities	187,360	137,769
Current Liabilities	1,036,962	1,134,590
Long-Term Obligations	0	0
Deferred LT Liability Charges	805,223	744,767
Pensions & OPEB	163,932	168,444
Other LT Liabilities	2,164	2,164
LT Liabilities	971,319	915,375
Total Liabilities	2,008,281	2,049,966
Net Assets	9,387,657	9,187,765
Common Share Capital	2,160,418	2,160,418
Share Premium	2,591,538	2,589,992
Retained Earnings	3,227,275	3,149,806
Treasury Stock	356,148	364,261
Other Equity	1,764,573	1,651,810
Shareholders' Equity	9,387,656	9,187,765
Total Liabilities & Stockholders' Equity	11,395,938	11,237,731
Net Current Assets	4,013,006	4,253,885
Total Assets Less Current Liabilities	10,358,976	10,103,141
Shares Outstanding	10,479	10,446

Recent Dividends:

1. Almetax Manufacturing Co Ltd common.

No dividends paid.

Annual Dividends:

1. Almetax Manufacturing Co Ltd common.

No dividends paid.

ALPHA CORP (YOKOHAMA)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	74,544,000
Other Revenue	…	…	0
Revenue	72,699,000	73,511,000	74,544,000
Direct Expenses	61,995,000	63,242,000	63,120,000
Gross Profit	10,704,000	10,269,000	11,424,000
SG&A	9,861,000	9,355,000	8,986,000
Other OpEx	0	0	0
Indirect Expenses	9,861,000	9,355,000	8,986,000
Total Operating Expenses	71,856,000	72,597,000	72,106,000
Operating Income	843,000	914,000	2,438,000
Non-Op Net Interest Income	(326,000)	(279,000)	(222,000)
Non-Op For Curr Gains	837,000	(350,000)	726,000
Other Non-Op	542,000	(745,000)	(740,000)
Non-Op Income	1,053,000	(1,374,000)	(236,000)
EBT Continuing	1,896,000	(460,000)	2,202,000
Taxation (current)	567,000	474,000	865,000
Taxation (deferred)	33,000	(465,000)	(314,000)

Taxation	600,000	9,000	551,000
EAT Continuing	1,296,000	(469,000)	1,651,000
Min Ints	87,000	169,000	151,000
Net Income	1,383,000	(301,000)	1,802,000
Dividends Per Share	50	48	45
EPS - Basic - Cont	144	(31.39)	188.15
EPS - Primary	144	(31.39)	188.15
EPS -Diluted - Cont	144	(31.39)	188.15
EPS - Diluted	144	(31.39)	188.15
Shares (primary)	9,606	9,591	9,582
Shares (diluted)	9,606	9,591	9,582

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,060,000	10,247,000
Cash, Equivs & STI	10,060,000	10,247,000
Receivables	17,515,000	15,133,000
Raw Materials	7,357,000	6,692,000
WIP	1,671,000	1,616,000
Inventories - Other	3,071,000	2,584,000
Inventories	12,099,000	10,892,000
Other Current Assets	3,316,000	2,557,000
Current Assets	42,990,000	38,829,000
Net PPE	24,286,000	20,668,000
Intangibles Excl Goodwill	2,698,000	3,089,000
Intangibles	2,698,000	3,089,000
Other LT Assets	6,824,000	5,186,000
LT Assets	33,808,000	28,943,000
Total Assets	76,803,000	67,781,000
Accounts Payable	8,792,000	8,015,000
Accrued Exps	1,369,000	1,127,000
Accounts Payable & Accrued Expenses	10,161,000	9,142,000
Current Debt	15,436,000	11,896,000
Current Capital Lease Obligations	759,000	534,000
Current Debt and Capital Leases	16,195,000	12,430,000
Other Current Liabilities	4,633,000	3,274,000
Current Liabilities	30,989,000	24,846,000
Long-Term Obligations	2,509,000	3,876,000
Deferred LT Liability Charges	853,000	415,000
Pensions & OPEB	413,000	317,000
Other LT Liabilities	2,542,000	1,955,000
Minorities (BS)	839,000	909,000
LT Liabilities	6,317,000	6,563,000
Total Liabilities	38,145,000	32,318,000
Net Assets	38,658,000	35,463,000
Common Share Capital	2,760,000	2,760,000
Share Premium	2,970,000	2,968,000
Retained Earnings	20,166,000	19,140,000
Treasury Stock	526,000	540,000
Other Equity	13,287,000	11,134,000
Shareholders' Equity	38,657,000	35,462,000
Total Liabilities & Stockholders' Equity	76,803,000	67,781,000
Net Current Assets	12,001,000	13,983,000
Total Assets Less Current Liabilities	45,814,000	42,935,000
Shares Outstanding	9,611	9,595

Recent Dividends:
1. Alpha Corp (Yokohama) common.
No dividends paid.
Annual Dividends:
1. Alpha Corp (Yokohama) common.
No dividends paid.

ALTAMIRA GOLD CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	1,353	1,105	939
D&A (OpEx)	57	57	11
Other OpEx	479	5	736
Indirect Expenses	1,889	1,166	1,686
Total Operating Expenses	1,889	1,166	1,686
Non-Op Net Interest Income	90	73	69
Non-Op For Curr Gains	(35)	(9)	(15)
Other Non-Op	31	(435)	0
Non-Op Income	86	(370)	54
EBT Continuing	(1,803)	(1,537)	(1,633)
Net Income	(1,803)	(1,537)	(1,633)
EPS - Basic - Cont	(0.01)	(0.01)	(0.01)
EPS - Primary	(0.01)	(0.01)	(0.01)
EPS -Diluted - Cont	(0.01)	(0.01)	(0.01)
EPS - Diluted	(0.01)	(0.01)	(0.01)
Shares (primary)	257,921	211,977	178,912
Shares (diluted)	257,921	211,977	178,912

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	7,519	754
Cash & Equivalents	7,519	754
Cash, Equivs & STI	7,519	754
Receivables	…	29
Prepayments (ST)	118	27
Other Current Assets	0	0
Current Assets	7,637	809
Net PPE	1,190	981
LT Investments	13	35
LT Receivables	15	15
Other LT Assets	24,451	19,813
LT Assets	25,669	20,844
Total Assets	33,306	21,653
Accounts Payable	557	158
Accounts Payable & Accrued Expenses	557	158
Related Parties (ST Liab)	15	36
Other Current Liabilities	0	0
Current Liabilities	572	193
Long-Term Obligations	0	0
Total Liabilities	572	193
Net Assets	32,734	21,460
Common Share Capital	64,071	52,551
Retained Earnings	(37,349)	(35,546)
Accum Other Comp Inc	(831)	(1,927)
Other Equity	6,843	6,382
Shareholders' Equity	32,734	21,460
Total Liabilities & Stockholders' Equity	33,306	21,653
Net Current Assets	7,065	616
Total Assets Less Current Liabilities	32,734	21,460
Shares Outstanding	296,491	211,977

Recent Dividends:
1. Altamira Gold Corp common.
No dividends paid.
Annual Dividends:
1. Altamira Gold Corp common.
No dividends paid.

ALTERATION EARTH PLC

Annual Report

Standardized Income Statement, Years Ended Sept. 30 (£000):

	2025	2024	2023
Revenue	174	…	…
Direct Expenses	41	…	…
Gross Profit	134	…	…
SG&A	2,023	296	273
D&A (OpEx)	66	…	…
RR&I	8,491	…	…
Other OpEx	0	0	0
Indirect Expenses	10,581	296	273
Total Operating Expenses	10,621	296	273
Operating Income	(10,447)	…	…
Non-Op Net Interest Income	(3)	…	…
Other Non-Op	121	…	…
Non-Op Income	118	…	…
EBT Continuing	(10,329)	(296)	(273)
Taxation	(1)	…	…
EAT Continuing	(10,328)	…	…
Net Income	(10,328)	(296)	(273)
EPS - Basic - Cont	(0.10)	(0.02)	(0.02)
EPS - Primary	(0.10)	(0.02)	(0.02)
EPS -Diluted - Cont	(0.10)	(0.02)	(0.02)
EPS - Diluted	(0.10)	(0.02)	(0.02)
Shares (primary)	99,727	18,000	18,000
Shares (diluted)	99,727	18,000	18,000

Standardized Balance Sheet, Years Ended Sept. 30 (£000):

	2025	2024
Cash & Equivalents	796	579
Cash, Equivs & STI	796	579
Receivables	0	0
Prepayments (ST)	264	20
Other Current Assets	0	0
Current Assets	1,061	599
Intangibles Excl Goodwill	1,892	…
Intangibles	1,892	…
Other LT Assets	167	…
LT Assets	2,059	…
Total Assets	3,120	599
Current Debt	33	…
Current Capital Lease Obligations	37	…
Current Debt and Capital Leases	71	…
Other Current Liabilities	1,539	…
Current Liabilities	1,610	69
Long-Term Obligations	155	0
Deferred LT Liability Charges	143	…
Other LT Liabilities	0	…
LT Liabilities	298	…
Total Liabilities	1,908	69
Net Assets	1,212	530
Common Share Capital	538	54
Share Premium	13,574	942
Retained Earnings	(14,013)	(713)
Other Equity	1,114	248
Shareholders' Equity	1,212	530
Total Liabilities & Stockholders' Equity	3,120	599
Net Current Assets	(549)	530
Total Assets Less Current Liabilities	1,511	530
Shares Outstanding	99,727	18,000

Recent Dividends:
1. Alteration Earth Plc ordinary.
No dividends paid.
Annual Dividends:
1. Alteration Earth Plc ordinary.
No dividends paid.

AMADA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	403,500,000
Other Revenue	…	…	0
Revenue	437,372,000	396,670,000	403,500,000
Direct Expenses	259,831,000	224,282,000	228,319,000
Gross Profit	177,541,000	172,388,000	175,181,000
SG&A	134,177,000	124,736,000	119,191,000
Other OpEx	(1,435,000)	(1,424,000)	(518,000)
Indirect Expenses	132,742,000	123,312,000	118,673,000
Total Operating Expenses	392,573,000	347,594,000	346,992,000
Operating Income	44,799,000	49,076,000	56,508,000
Non-Op Income	908,000	81,000	1,560,000
EBT Continuing	45,707,000	49,157,000	58,068,000
Taxation	14,948,000	16,510,000	17,238,000
EAT Continuing	30,759,000	32,647,000	40,830,000
Min Ints	(203,000)	(260,000)	(190,000)
Net Income	30,554,000	32,386,000	40,638,000
Dividends Per Share	62	62	60
EPS - Basic - Cont	96.67	98.72	118.95
EPS - Primary	96.67	98.72	118.95
EPS -Diluted - Cont	96.67	98.72	118.95
EPS - Diluted	96.67	98.72	118.95

Shares (primary)	316,081	328,061	341,635
Shares (diluted)	316,081	328,061	341,635

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	153,626,000	104,841,000
Short Term Investments	10,682,000	27,707,000
Cash, Equivs & STI	164,308,000	132,548,000
Receivables	158,052,000	142,716,000
Inventories	157,746,000	131,432,000
Assets Held for Sale (ST)	324,000	…
Other Current Assets	17,604,000	7,815,000
Current Assets	498,034,000	414,511,000
Net PPE	182,199,000	175,797,000
LT Investments	11,830,000	18,752,000
Goodwill	31,104,000	6,748,000
Intangibles Excl Goodwill	24,184,000	12,270,000
Intangibles	55,288,000	19,018,000
Deferred LT Asset Charges	16,044,000	12,564,000
Other LT Assets	8,713,000	9,249,000
LT Assets	274,074,000	235,380,000
Total Assets	772,109,000	649,891,000
Current Debt	72,800,000	10,954,000
Current Debt and Capital Leases	72,800,000	10,954,000
Other Current Liabilities	124,325,000	95,855,000
Current Liabilities	197,125,000	106,809,000
Long-Term Obligations	8,000,000	0
Deferred LT Liability Charges	3,848,000	896,000
Pensions & OPEB	5,449,000	3,757,000
Other LT Liabilities	17,328,000	14,678,000
Minorities (BS)	4,891,000	4,537,000
LT Liabilities	34,625,000	19,331,000
Total Liabilities	236,642,000	130,678,000
Net Assets	535,467,000	519,213,000
Common Share Capital	54,768,000	54,768,000
Share Premium	83,588,000	101,635,000
Retained Earnings	339,023,000	323,203,000
Treasury Stock	11,791,000	10,106,000
Other Equity	69,879,000	49,713,000
Shareholders' Equity	535,467,000	519,213,000
Total Liabilities & Stockholders' Equity	772,109,000	649,891,000
Net Current Assets	300,909,000	307,702,000
Total Assets Less Current Liabilities	574,984,000	543,082,000
Shares Outstanding	310,533	321,257

Recent Dividends:

1. Amada Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	25.00		09/30/2022	12/05/2023
	35.00		03/31/2024	06/28/2024
	31.00		09/30/2024	12/10/2024
	31.00		03/31/2025	06/27/2025
	31.00		09/30/2025	12/09/2025
	31.00		03/31/2026	06/29/2026

2. Amada Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.72		03/31/2023	07/14/2023
	0.68		09/29/2023	12/19/2023
	0.87		03/28/2024	07/16/2024
	0.82		09/30/2024	12/26/2024
	0.86		03/31/2025	07/11/2025
	0.79		09/30/2025	12/24/2025

Annual Dividends:

1. Amada Co Ltd common.

2023 ..... 25.00 2024 ..... 66.00 2025 ..... 62.00
2026 ..... 31.00

2. Amada Co Ltd American Depositary Receipts.

2023.....1.40 2024.....1.68 2025.....1.65

AMANO CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	152,864,000
Other Revenue	…	…	0
Revenue	176,467,000	175,423,000	152,864,000
Direct Expenses	96,175,000	96,514,000	83,916,000
Gross Profit	80,292,000	78,909,000	68,948,000
SG&A	57,740,000	55,869,000	49,380,000
Other OpEx	0	0	0
Indirect Expenses	57,740,000	55,869,000	49,380,000
Total Operating Expenses	153,915,000	152,383,000	133,296,000
Operating Income	22,552,000	23,040,000	19,568,000
Non-Op Net Interest Income	619,000	576,000	422,000
Non-Op For Curr Gains	(38,000)	(71,000)	47,000
Other Non-Op	2,689,000	2,128,000	(1,005,000)
Non-Op Income	3,270,000	2,633,000	(536,000)
EBT Continuing	25,822,000	25,673,000	19,032,000
Taxation (current)	7,051,000	7,869,000	6,608,000
Taxation (deferred)	(1,470,000)	(201,000)	(837,000)
Taxation	5,581,000	7,668,000	5,771,000
EAT Continuing	20,241,000	18,005,000	13,261,000
Min Ints	(95,000)	(177,000)	(119,000)
Net Income	20,146,000	17,828,000	13,141,000
Dividends Per Share	180	175	135
EPS - Basic - Cont	286.34	249.91	182.48
EPS - Primary	286.34	249.91	182.48
EPS -Diluted - Cont	286.34	249.91	182.48
EPS - Diluted	286.34	249.91	182.48
Shares (primary)	70,358	71,339	72,019
Shares (diluted)	70,358	71,339	72,019

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	60,786,000	66,466,000
Short Term Investments	3,021,000	3,298,000
Cash, Equivs & STI	63,807,000	69,764,000
Receivables	36,571,000	38,244,000
Raw Materials	9,748,000	8,973,000
WIP	832,000	889,000
Inventories - Other	5,508,000	5,768,000
Inventories	16,088,000	15,630,000
Other Current Assets	7,069,000	4,481,000
Current Assets	123,535,000	128,119,000
Net PPE	32,281,000	32,368,000
Intangibles Excl Goodwill	11,025,000	9,509,000
Intangibles	11,025,000	9,509,000
Other LT Assets	26,254,000	24,342,000
LT Assets	69,560,000	66,219,000
Total Assets	193,096,000	194,338,000
Accounts Payable	7,066,000	7,770,000
Accounts Payable & Accrued Expenses	7,066,000	7,770,000
Current Debt	708,000	871,000
Current Capital Lease Obligations	5,236,000	6,399,000
Current Debt and Capital Leases	5,944,000	7,270,000
Other Current Liabilities	29,969,000	31,853,000
Current Liabilities	42,979,000	46,893,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	24,000	31,000
Pensions & OPEB	1,671,000	2,298,000
Other LT Liabilities	9,209,000	8,553,000
Minorities (BS)	588,000	633,000
LT Liabilities	10,904,000	10,882,000
Total Liabilities	54,471,000	58,408,000
Net Assets	138,625,000	135,930,000
Common Share Capital	18,239,000	18,239,000
Share Premium	19,293,000	19,293,000
Retained Earnings	92,827,000	101,851,000
Treasury Stock	6,491,000	14,424,000
Other Equity	14,756,000	10,971,000
Shareholders' Equity	138,624,000	135,930,000
Total Liabilities & Stockholders' Equity	193,096,000	194,338,000
Net Current Assets	80,556,000	81,226,000
Total Assets Less Current Liabilities	150,117,000	147,445,000
Shares Outstanding	69,261	71,285

Recent Dividends:

1. Amano Corp. common.

No dividends paid.

Annual Dividends:

1. Amano Corp. common.

No dividends paid.

AMATI AIM VCT PLC

Annual Report

Standardized Income Statement, Years Ended Jan. 31 (£000):

	2026	2025	2024
Revenue	2,470	(141)	(41,530)
SG&A	1,573	2,094	2,978
Other OpEx	1,778	707	277
Indirect Expenses	3,351	2,801	3,255
Total Operating Expenses	3,351	2,801	3,255
Operating Income	(881)	(2,942)	(44,785)
Non-Op For Curr Gains	…	…	(32)
Other Non-Op	…	…	0
Non-Op Income	…	…	(32)
EBT Continuing	(881)	(2,942)	(44,817)
Net Income	(881)	(2,942)	(44,817)
Dividends Per Share	0.15	0.17	0.05
EPS - Basic - Cont	(0.01)	(0.02)	(0.30)
EPS - Primary	(0.01)	(0.02)	(0.30)
EPS -Diluted - Cont	(0.01)	(0.02)	(0.30)
EPS - Diluted	(0.01)	(0.02)	(0.30)
Shares (primary)	143,805	148,415	150,838
Shares (diluted)	143,805	148,415	150,838

Standardized Balance Sheet, Years Ended Jan. 31 (£000):

	2026	2025
Cash	8,132	8,963
Cash & Equivalents	21,839	22,139
Cash, Equivs & STI	21,839	22,139
Receivables	263	228
Other Current Assets	0	0
Current Assets	22,102	22,367
LT Investments	64,344	89,856
Other LT Assets	0	0
LT Assets	64,344	89,856
Total Assets	86,446	112,223
Current Liabilities	201	685
Long-Term Obligations	0	0
Total Liabilities	201	685
Net Assets	86,245	111,538
Common Share Capital	7,078	7,300
Share Premium	3,137	3,137
Retained Earnings	(34,787)	(35,406)
Other Equity	110,817	136,507
Shareholders' Equity	86,245	111,538
Total Liabilities & Stockholders' Equity	86,446	112,223
Net Current Assets	21,901	21,682
Total Assets Less Current Liabilities	86,245	111,538
Shares Outstanding	141,563	146,010

Recent Dividends:

1. Amati AIM VCT plc ordinary.

No dividends paid.

Annual Dividends:

1. Amati AIM VCT plc ordinary.

No dividends paid.

AMERICAN LITHIUM CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	7,308	12,530	25,307
D&A (OpEx)	301	283	297
Other OpEx	3,441	8,027	13,818
Indirect Expenses	11,050	20,840	39,423

Total Operating Expenses	11,050	20,840	39,423
Non-Op Net Interest Income	77	271	1,126
Non-Op Gains	8,579	(3,460)	(793)
Other Non-Op	0	0	0
Non-Op Income	8,657	(3,189)	333
EBT Continuing	(2,393)	(24,029)	(39,090)
Equity Earns	(120)	(969)	(814)
Net Income	(2,514)	(24,998)	(39,904)
EPS - Basic - Cont	(0.01)	(0.11)	(0.19)
EPS - Primary	(0.01)	(0.11)	(0.19)
EPS -Diluted - Cont	(0.01)	(0.11)	(0.19)
EPS - Diluted	(0.01)	(0.11)	(0.19)
Shares (primary)	239,280	217,897	214,636
Shares (diluted)	239,280	217,897	214,636

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	7,572	1,110
Cash & Equivalents	7,572	1,110
Short Term Investments	2,735	1,040
Cash, Equivs & STI	10,307	2,150
Receivables	1,311	1,389
Other Current Assets	0	0
Current Assets	11,618	3,539
Net PPE	1,053	1,123
LT Investments	...	811
Other LT Assets	151,539	151,553
LT Assets	152,592	153,488
Total Assets	164,211	157,027
Current Debt	0	0
Current Capital Lease Obligations	50	44
Current Debt and Capital Leases	50	44
Other Current Liabilities	2,108	4,773
Current Liabilities	2,158	4,817
Long-Term Obligations	0	0
Deferred LT Liability Charges	...	211
Other LT Liabilities	...	33
LT Liabilities	...	244
Total Liabilities	2,158	5,061
Net Assets	162,053	151,966
Common Share Capital	295,078	285,581
Retained Earnings	(186,684)	(184,170)
Accum Other Comp Inc	951	1,244
Other Equity	52,707	49,311
Shareholders' Equity	162,053	151,966
Total Liabilities & Stockholders' Equity	164,211	157,027
Net Current Assets	9,460	(1,278)
Total Assets Less Current Liabilities	162,053	152,210
Shares Outstanding	255,665	220,440

Recent Dividends:
1. American Lithium Corp common.
No dividends paid.
Annual Dividends:
1. American Lithium Corp common.
No dividends paid.

AMG HOLDING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,089,586
Other Revenue	...	...	0
Revenue	31,352,850	30,417,651	29,089,586
Direct Expenses	26,284,752	25,927,519	24,428,733
Gross Profit	5,068,098	4,490,132	4,660,853
SG&A	3,137,752	2,939,037	2,844,756
Other OpEx	0	0	0
Indirect Expenses	3,137,752	2,939,037	2,844,756
Total Operating Expenses	29,422,504	28,866,556	27,273,489
Operating Income	1,930,346	1,551,095	1,816,097
Non-Op Net Interest Income	(162,488)	(150,768)	(164,988)
Other Non-Op	(16,662)	73,276	39,791
Non-Op Income	(179,150)	(77,492)	(125,197)
EBT Continuing	1,751,196	1,473,603	1,690,900
Taxation (current)	655,498	449,717	472,915
Taxation (deferred)	(63,431)	39,192	117,288
Taxation	592,067	488,909	590,203
EAT Continuing	1,159,129	984,694	1,100,697
Min Ints	...	(9,489)	(10,213)
Net Income	1,159,130	975,204	1,090,481
Dividends Per Share	70	60	55
EPS - Basic - Cont	413.80	344.28	378.48
EPS - Primary	413.80	344.28	378.48
EPS -Diluted - Cont	413.80	344.28	378.48
EPS - Diluted	413.80	344.28	378.48
Shares (primary)	2,801	2,833	2,881
Shares (diluted)	2,801	2,833	2,881

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,483,504	3,109,111
Cash, Equivs & STI	3,483,504	3,109,111
Receivables	2,718,756	1,900,852
WIP	12,816,291	13,909,729
Inventories - Other	9,263,051	6,959,234
Inventories	22,079,342	20,868,963
Prepayments (ST)	207,772	147,556
Other Current Assets	442,376	206,568
Current Assets	28,931,750	26,233,050
Net PPE	2,279,159	2,404,646
Intangibles Excl Goodwill	184,405	209,511
Intangibles	184,405	209,511
Other LT Assets	573,069	478,753
LT Assets	3,036,633	3,092,910
Total Assets	31,968,383	29,325,960
Accounts Payable	2,661,296	2,761,071
Accounts Payable & Accrued Expenses	2,661,296	2,761,071
Current Debt	11,038,813	10,010,975
Current Debt and Capital Leases	11,038,813	10,010,975
Other Current Liabilities	2,383,263	1,835,639
Current Liabilities	16,083,372	14,607,685
Long-Term Obligations	3,568,122	3,403,958
Pensions & OPEB	258,844	233,198
Other LT Liabilities	72,582	98,572
LT Liabilities	3,899,548	3,735,728
Total Liabilities	19,982,920	18,343,414
Net Assets	11,985,463	10,982,546
Common Share Capital	1,168,021	1,168,021
Share Premium	170,903	170,903
Retained Earnings	10,749,026	9,771,973
Treasury Stock	161,157	161,091
Other Equity	58,669	32,740
Shareholders' Equity	11,985,462	10,982,546
Total Liabilities & Stockholders' Equity	31,968,383	29,325,960
Net Current Assets	12,848,378	11,625,365
Total Assets Less Current Liabilities	15,885,011	14,718,275
Shares Outstanding	2,801	2,801

Recent Dividends:
1. AMG Holding Co Ltd common.
No dividends paid.
Annual Dividends:
1. AMG Holding Co Ltd common.
No dividends paid.

AMUSE INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	69,655,000	68,186,000	54,813,000
Direct Expenses	58,117,000	58,853,000	47,193,000
Gross Profit	11,538,000	9,333,000	7,620,000
SG&A	5,414,000	6,534,000	6,251,000
Other OpEx	0	0	0
Indirect Expenses	5,414,000	6,534,000	6,251,000
Total Operating Expenses	63,531,000	65,387,000	53,444,000
Operating Income	6,124,000	2,799,000	1,369,000
Non-Op Net Interest Income	79,000	21,000	0
Non-Op For Curr Gains	29,000	(6,000)	12,000
Other Non-Op	(1,401,000)	347,000	(73,000)
Non-Op Income	(1,293,000)	362,000	(61,000)
EBT Continuing	4,831,000	3,161,000	1,308,000
Taxation (current)	1,873,000	1,170,000	677,000
Taxation (deferred)	(165,000)	(74,000)	(347,000)
Taxation	1,708,000	1,096,000	330,000
EAT Continuing	3,123,000	2,065,000	978,000
Min Ints	(427,000)	(417,000)	(587,000)
Net Income	2,695,000	1,648,000	391,000
Dividends Per Share	40	40	40
EPS - Basic - Cont	166.06	99.27	23.61
EPS - Primary	166.06	99.27	23.61
EPS -Diluted - Cont	166.06	99.27	23.61
EPS - Diluted	166.06	99.27	23.61
Shares (primary)	16,232	16,603	16,587
Shares (diluted)	16,232	16,603	16,587

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,669,000	27,793,000
Short Term Investments	4,927,000	555,000
Cash, Equivs & STI	31,596,000	28,348,000
Receivables	12,279,000	14,564,000
WIP	3,143,000	2,489,000
Supplies	70,000	100,000
Inventories - Other	1,085,000	1,172,000
Inventories	4,298,000	3,761,000
Other Current Assets	1,297,000	1,280,000
Current Assets	49,470,000	47,953,000
Net PPE	4,947,000	5,808,000
Intangibles Excl Goodwill	853,000	950,000
Intangibles	853,000	950,000
Other LT Assets	7,229,000	6,129,000
LT Assets	13,029,000	12,887,000
Total Assets	62,499,000	60,841,000
Accounts Payable	12,488,000	12,004,000
Accrued Exps	483,000	229,000
Accounts Payable & Accrued Expenses	12,971,000	12,233,000
Current Debt	54,000	75,000
Current Debt and Capital Leases	54,000	75,000
Other Current Liabilities	9,190,000	9,808,000
Current Liabilities	22,215,000	22,116,000
Long-Term Obligations	151,000	206,000
Pensions & OPEB	1,202,000	1,216,000
Other LT Liabilities	145,000	181,000
Minorities (BS)	2,720,000	2,666,000
LT Liabilities	1,498,000	1,603,000
Total Liabilities	26,434,000	26,386,000
Net Assets	36,065,000	34,455,000
Common Share Capital	1,587,000	1,587,000
Share Premium	2,474,000	2,284,000
Retained Earnings	34,573,000	32,548,000
Treasury Stock	3,662,000	2,841,000
Other Equity	1,093,000	876,000
Shareholders' Equity	36,065,000	34,454,000
Total Liabilities & Stockholders' Equity	62,499,000	60,841,000
Net Current Assets	27,255,000	25,837,000
Total Assets Less Current Liabilities	40,284,000	38,725,000
Shares Outstanding	16,215	16,610

Recent Dividends:
1. Amuse Inc common.
No dividends paid.
Annual Dividends:
1. Amuse Inc common.
No dividends paid.

ANA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,055,928,000
Other Revenue	...	...	0
Revenue	2,539,233,000	2,261,856,000	2,055,928,000
Direct Expenses	2,074,758,000	1,843,542,000	1,642,263,000
Gross Profit	464,475,000	418,314,000	413,665,000
SG&A	247,038,000	221,675,000	205,754,000
Other OpEx	0	0	0
Indirect Expenses	247,038,000	221,675,000	205,754,000
Total Operating Expenses	2,321,796,000	2,065,217,000	1,848,017,000
Operating Income	217,437,000	196,639,000	207,911,000
Non-Op Net Interest Income	(15,073,000)	(19,634,000)	(22,030,000)
Non-Op For Curr Gains	5,138,000	2,485,000	4,459,000
Other Non-Op	15,999,000	17,076,000	14,498,000
Non-Op Income	6,064,000	(73,000)	(3,073,000)
EBT Continuing	223,501,000	196,566,000	204,838,000
Taxation (current)	38,051,000	5,458,000	5,971,000
Taxation (deferred)	14,467,000	37,230,000	40,540,000
Taxation	52,518,000	42,688,000	46,511,000
EAT Continuing	170,983,000	153,878,000	158,327,000
Min Ints	(1,908,000)	(851,000)	(1,230,000)
Net Income	169,075,000	153,027,000	157,097,000
Dividends Per Share	12.12	9.99	50
EPS - Basic - Cont	358.37	325.58	335.09
EPS - Primary	358.37	325.58	335.09
EPS -Diluted - Cont	321.17	290.72	301.62
EPS - Diluted	321.17	290.72	301.62
Shares (primary)	465,898	470,012	468,822
Shares (diluted)	526,435	526,372	520,851

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	552,792,000	454,709,000
Short Term Investments	712,093,000	771,274,000
Cash, Equivs & STI	1,264,885,000	1,225,983,000
Receivables	298,618,000	246,371,000
Supplies	71,703,000	61,325,000
Inventories - Other	18,243,000	14,519,000
Inventories	89,946,000	75,844,000
Other Current Assets	237,056,000	145,528,000
Current Assets	1,890,505,000	1,693,726,000
Net PPE	1,526,765,000	1,404,955,000
Intangibles Excl Goodwill	146,784,000	130,172,000
Intangibles	146,784,000	130,172,000
Other LT Assets	389,787,000	391,013,000
LT Assets	2,063,336,000	1,926,140,000
Total Assets	3,955,128,000	3,620,297,000
Accounts Payable	260,042,000	235,512,000
Accounts Payable & Accrued Expenses	260,042,000	235,512,000
Current Debt	186,318,000	374,085,000
Current Capital Lease Obligations	2,131,000	2,232,000
Current Debt and Capital Leases	188,449,000	376,317,000
Other Current Liabilities	782,996,000	664,713,000
Current Liabilities	1,231,487,000	1,276,542,000
Long-Term Obligations	978,336,000	966,910,000
Deferred LT Liability Charges	167,000	482,000
Pensions & OPEB	145,539,000	154,691,000
Other LT Liabilities	96,966,000	81,577,000
Minorities (BS)	10,634,000	9,778,000
LT Liabilities	1,221,008,000	1,203,660,000
Total Liabilities	2,463,129,000	2,489,980,000
Net Assets	1,491,999,000	1,130,317,000
Common Share Capital	467,601,000	467,601,000
Share Premium	585,171,000	394,800,000
Retained Earnings	407,584,000	265,477,000
Treasury Stock	101,564,000	56,550,000
Other Equity	133,207,000	58,989,000
Shareholders' Equity	1,491,999,000	1,130,317,000
Total Liabilities & Stockholders' Equity	3,955,128,000	3,620,297,000
Net Current Assets	659,018,000	417,184,000
Total Assets Less Current Liabilities	2,723,641,000	2,343,755,000
Shares Outstanding	453,775	469,963

Recent Dividends:

1. ANA Holdings Inc common.

ExDate	Amt	Declared	Record	Payable
	0.06		04/22/2024	07/08/2024
	0.08		03/31/2025	07/10/2025

2. ANA Holdings Inc American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. ANA Holdings Inc common.

2024.....0.06 2025.....0.08

2. ANA Holdings Inc American Depositary Receipts.

No dividends paid.

ANDREW PELLER LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
Sales	...	...	385,856
Other Revenue	...	...	0
Revenue	392,996	389,607	385,856
Direct Expenses	226,525	234,036	245,586
Gross Profit	166,471	155,571	140,270
SG&A	105,175	103,716	109,773
D&A (OpEx)	12,847	12,692	12,476
Other OpEx	0	0	0
Indirect Expenses	118,022	116,408	122,249
Total Operating Expenses	344,547	350,444	367,835
Operating Income	48,449	39,163	18,021
Non-Op Net Interest Income	(12,742)	(16,216)	(16,964)
Other Non-Op	432	(5,320)	(3,943)
Non-Op Income	(12,310)	(21,536)	(20,907)
EBT Continuing	36,139	17,627	(2,886)
Taxation	9,019	6,512	(34)
EAT Continuing	27,120	11,115	(2,852)
Net Income	27,120	11,115	(2,852)
Dividends Per Share	0.25	0.25	0.25
EPS - Basic - Cont	0.62	0.26	(0.07)
EPS - Primary	0.62	0.26	(0.07)
EPS -Diluted - Cont	0.60	0.25	(0.07)
EPS - Diluted	0.60	0.25	(0.07)
Shares (primary)	43,600	43,351	43,282
Shares (diluted)	45,341	45,125	43,282

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash & Equivalents	8,525	...
Short Term Investments	0	0
Cash, Equivs & STI	8,525	0
Receivables	38,647	52,055
Inventories	162,833	171,730
Assets Held for Sale (ST)	5,523	...
Other Current Assets	301	63
Current Assets	215,829	223,848
Net PPE	204,644	207,630
Goodwill	53,638	53,638
Intangibles Excl Goodwill	35,210	38,998
Intangibles	88,848	92,636
Other LT Assets	19,809	19,326
LT Assets	313,301	319,592
Total Assets	529,130	543,440
Current Debt	0	2,132
Current Capital Lease Obligations	5,779	4,190
Current Debt and Capital Leases	5,779	6,322
Other Current Liabilities	60,630	59,472
Current Liabilities	66,409	65,794
Long-Term Obligations	147,294	180,294
Deferred LT Liability Charges	35,652	33,429
Pensions & OPEB	1,894	2,155
Other LT Liabilities	13,606	17,986
LT Liabilities	198,446	233,864
Total Liabilities	264,855	299,658
Net Assets	264,275	243,782
Common Share Capital	31,828	29,471
Share Premium	9,385	8,443
Retained Earnings	223,464	206,918
Accum Other Comp Inc	(402)	(1,050)
Other Equity	0	0
Shareholders' Equity	264,275	243,782
Total Liabilities & Stockholders' Equity	529,130	543,440
Net Current Assets	149,420	158,054
Total Assets Less Current Liabilities	462,721	477,646
Shares Outstanding	43,911	43,348

Recent Dividends:

1. Andrew Peller Ltd class B voting common.

ExDate	Amt	Declared	Record	Payable
12/29/2022	0.06	11/10/2022	12/30/2022	01/06/2023
03/30/2023	0.06	02/09/2023	03/31/2023	04/07/2023
06/29/2023	0.06	06/19/2023	06/30/2023	07/07/2023
09/28/2023	0.06	08/08/2023	09/29/2023	10/13/2023
12/28/2023	0.06	11/09/2023	12/29/2023	01/12/2024
03/27/2024	0.06	02/12/2024	03/29/2024	04/12/2024
06/28/2024	0.06	06/18/2024	06/28/2024	07/12/2024
09/27/2024	0.06	08/09/2024	09/30/2024	10/11/2024
12/31/2024	0.06	11/08/2024	12/31/2024	01/10/2025
03/31/2025	0.06	02/05/2025	03/31/2025	04/11/2025
06/30/2025	0.06	06/11/2025	06/30/2025	07/11/2025
09/29/2025	0.06	08/06/2025	09/30/2025	10/10/2025
12/31/2025	0.06	11/04/2025	12/31/2025	01/09/2026
03/31/2026	0.06	02/10/2026	03/31/2026	04/10/2026

2. Andrew Peller Ltd class A non-voting common.

ExDate	Amt	Declared	Record	Payable
12/29/2022	0.05	11/10/2022	12/30/2022	01/06/2023
03/30/2023	0.05	02/09/2023	03/31/2023	04/07/2023
06/29/2023	0.05	06/19/2023	06/30/2023	07/07/2023
09/28/2023	0.05	08/08/2023	09/29/2023	10/13/2023
12/28/2023	0.05	11/09/2023	12/29/2023	01/12/2024
03/27/2024	0.05	02/12/2024	03/29/2024	04/12/2024
06/28/2024	0.05	06/18/2024	06/28/2024	07/12/2024
09/27/2024	0.05	08/09/2024	09/30/2024	10/11/2024
12/31/2024	0.05	11/08/2024	12/31/2024	01/10/2025
03/31/2025	0.05	02/05/2025	03/31/2025	04/11/2025
06/30/2025	0.05	06/11/2025	06/30/2025	07/11/2025
09/29/2025	0.05	08/06/2025	09/30/2025	10/10/2025
12/31/2025	0.05	11/04/2025	12/31/2025	01/09/2026
03/31/2026	0.05	02/10/2026	03/31/2026	04/10/2026

Annual Dividends:

1. Andrew Peller Ltd class B voting common.

2023.....0.25 2024.....0.25 2025.....0.25
2026.....0.12

2. Andrew Peller Ltd class A non-voting common.

2023.....0.21 2024.....0.21 2025.....0.21
2026.....0.11

ANEST IWATA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	53,425,000
Other Revenue	...	...	0
Revenue	55,909,000	54,411,000	53,425,000
Direct Expenses	29,766,000	29,091,000	28,950,000
Gross Profit	26,143,000	25,320,000	24,475,000
SG&A	20,580,000	19,417,000	18,299,000
Other OpEx	0	0	0
Indirect Expenses	20,580,000	19,417,000	18,299,000
Total Operating Expenses	50,346,000	48,508,000	47,249,000
Operating Income	5,563,000	5,903,000	6,176,000
Non-Op Net Interest Income	170,000	118,000	111,000
Non-Op For Curr Gains	467,000	21,000	739,000
Other Non-Op	2,270,000	1,230,000	959,000

Non-Op Income	2,907,000	1,369,000	1,809,000
EBT Continuing	8,470,000	7,272,000	7,985,000
Taxation (current)	2,039,000	1,825,000	2,339,000
Taxation (deferred)	119,000	79,000	(286,000)
Taxation	2,158,000	1,904,000	2,053,000
EAT Continuing	6,312,000	5,368,000	5,932,000
Min Ints	(957,000)	(1,089,000)	(1,003,000)
Net Income	5,356,000	4,276,000	4,931,000
Dividends Per Share	87	45	49
EPS - Basic - Cont	136.04	108.21	122.13
EPS - Primary	136.04	108.21	122.13
EPS -Diluted - Cont	136.04	108.21	122.13
EPS - Diluted	136.04	108.21	122.13
Shares (primary)	39,373	39,524	40,376
Shares (diluted)	39,373	39,524	40,376

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,749,000	21,336,000
Short Term Investments	1,009,000	...
Cash, Equivs & STI	21,758,000	21,336,000
Receivables	10,924,000	9,877,000
Raw Materials	4,218,000	3,834,000
WIP	1,246,000	1,113,000
Inventories - Other	7,172,000	6,931,000
Inventories	12,636,000	11,878,000
Other Current Assets	2,189,000	2,138,000
Current Assets	47,507,000	45,229,000
Net PPE	16,603,000	15,095,000
Intangibles Excl Goodwill	2,922,000	3,213,000
Intangibles	2,922,000	3,213,000
Other LT Assets	7,608,000	5,665,000
LT Assets	27,133,000	23,973,000
Total Assets	74,641,000	69,202,000
Accounts Payable	6,153,000	5,432,000
Accounts Payable & Accrued Expenses	6,153,000	5,432,000
Current Debt	928,000	866,000
Current Capital Lease Obligations	238,000	291,000
Current Debt and Capital Leases	1,166,000	1,157,000
Other Current Liabilities	6,358,000	5,572,000
Current Liabilities	13,677,000	12,161,000
Long-Term Obligations	145,000	138,000
Deferred LT Liability Charges	226,000	192,000
Pensions & OPEB	1,115,000	1,220,000
Other LT Liabilities	1,934,000	1,929,000
Minorities (BS)	6,796,000	6,707,000
LT Liabilities	3,420,000	3,479,000
Total Liabilities	23,894,000	22,348,000
Net Assets	50,747,000	46,854,000
Common Share Capital	3,354,000	3,354,000
Share Premium	1,031,000	1,030,000
Retained Earnings	42,572,000	39,749,000
Treasury Stock	2,649,000	2,698,000
Other Equity	6,438,000	5,419,000
Shareholders' Equity	50,746,000	46,854,000
Total Liabilities & Stockholders' Equity	74,641,000	69,202,000
Net Current Assets	33,830,000	33,068,000
Total Assets Less Current Liabilities	60,964,000	57,041,000
Shares Outstanding	39,386	39,344

Recent Dividends:
1. Anest Iwata Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Anest Iwata Corp. (Japan) common.
No dividends paid.

ANICOM HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	73,846,000	67,683,000	60,436,000
Direct Expenses	46,647,000	42,198,000	38,533,000
Gross Profit	27,199,000	25,485,000	21,903,000
SG&A	20,706,000	17,857,000	15,795,000
Other OpEx	2,949,000	2,693,000	1,948,000
Indirect Expenses	23,655,000	20,550,000	17,743,000
Total Operating Expenses	70,302,000	62,748,000	56,276,000
Operating Income	3,544,000	4,935,000	4,160,000
Non-Op Income	(325,000)	(191,000)	37,000
EBT Continuing	3,219,000	4,744,000	4,197,000
Taxation (current)	1,188,000	1,689,000	1,605,000
Taxation (deferred)	(176,000)	(134,000)	(138,000)
Taxation	1,012,000	1,555,000	1,467,000
EAT Continuing	2,207,000	3,189,000	2,730,000
Min Ints	...	51,000	...
Net Income	2,205,000	3,246,000	2,729,000
Dividends Per Share	9	8.50	5.50
EPS - Basic - Cont	29.77	41.98	34.02
EPS - Primary	29.77	41.98	34.02
EPS -Diluted - Cont	29.77	41.98	34.02
EPS - Diluted	29.77	41.98	34.02
Shares (primary)	74,039	77,325	80,226
Shares (diluted)	74,039	77,325	80,226

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,392,000	26,460,000
Cash, Equivs & STI	13,392,000	26,460,000
Other Current Assets	0	0
Current Assets	13,392,000	26,460,000
Net PPE	6,418,000	3,070,000
Intangibles Excl Goodwill	3,659,000	3,944,000
Intangibles	3,659,000	3,944,000
Other LT Assets	8,788,000	7,837,000
LT Assets	18,865,000	14,851,000
Total Assets	76,693,000	72,494,000
Long-Term Obligations	0	0
Pensions & OPEB	350,000	325,000
Other LT Liabilities	0	0
LT Liabilities	350,000	325,000
Total Liabilities	47,751,000	44,427,000
Net Assets	28,942,000	28,067,000
Common Share Capital	8,202,000	8,202,000
Share Premium	7,272,000	7,272,000
Retained Earnings	16,227,000	14,660,000
Treasury Stock	1,002,000	2,000
Other Equity	(1,757,000)	(2,066,000)
Shareholders' Equity	28,942,000	28,066,000
Total Liabilities & Stockholders' Equity	76,693,000	72,494,000
Shares Outstanding	73,638	74,935

Recent Dividends:
1. Anicom Holdings, Inc. common.
No dividends paid.
Annual Dividends:
1. Anicom Holdings, Inc. common.
No dividends paid.

ANRAKUTEI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	30,789,799	30,353,499	30,260,918
Direct Expenses	11,718,186	11,431,234	11,476,959
Gross Profit	19,071,613	18,922,265	18,783,959
SG&A	17,631,494	17,462,319	17,319,714
Other OpEx	0	0	0
Indirect Expenses	17,631,494	17,462,319	17,319,714
Total Operating Expenses	29,349,680	28,893,553	28,796,673
Operating Income	1,440,119	1,459,946	1,464,245
Non-Op Net Interest Income	(202,750)	(139,972)	(121,635)
Non-Op For Curr Gains	...	...	1,726
Other Non-Op	85,598	(329,429)	(476,822)
Non-Op Income	(117,152)	(469,401)	(596,731)
EBT Continuing	1,322,967	990,545	867,514
Taxation (current)	304,864	279,566	286,467
Taxation (deferred)	167,284	121,374	(386,550)
Taxation	472,148	400,940	(100,083)
EAT Continuing	850,819	589,605	967,597
Net Income	850,818	589,601	967,596
Dividends Per Share	15	30	...
EPS - Basic - Cont	184.23	255.32	434.56
EPS - Primary	184.23	255.32	434.56
EPS -Diluted - Cont	184.23	255.32	434.56
EPS - Diluted	184.23	255.32	434.56
Shares (primary)	4,618	2,309	2,227
Shares (diluted)	4,618	2,309	2,227

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,988,510	7,191,117
Cash, Equivs & STI	7,988,510	7,191,117
Receivables	1,380,526	1,380,151
Raw Materials	1,252,830	964,971
WIP	10,858	8,472
Finished Goods	655,652	752,787
Inventories - Other	0	0
Inventories	1,919,340	1,726,230
Prepayments (ST)	311,062	321,235
Other Current Assets	91,615	40,804
Current Assets	11,691,053	10,659,537
Net PPE	10,091,990	9,482,170
Intangibles Excl Goodwill	646,471	588,891
Intangibles	646,471	588,891
Other LT Assets	3,305,296	3,523,306
LT Assets	14,043,757	13,594,367
Total Assets	25,747,816	24,253,904
Accounts Payable	1,004,895	1,120,355
Accrued Exps	1,183,633	1,141,676
Accounts Payable & Accrued Expenses	2,188,528	2,262,031
Current Debt	5,358,812	3,939,328
Current Capital Lease Obligations	49,298	42,043
Current Debt and Capital Leases	5,408,110	3,981,371
Other Current Liabilities	1,022,758	1,075,233
Current Liabilities	8,619,396	7,318,635
Long-Term Obligations	7,733,796	8,276,793
Deferred LT Liability Charges	107,068	105,886
Pensions & OPEB	569,890	560,997
Other LT Liabilities	451,796	564,328
LT Liabilities	8,862,550	9,508,004
Total Liabilities	17,481,946	16,826,639
Net Assets	8,265,870	7,427,265
Common Share Capital	3,790,461	3,790,461
Share Premium	1,166,680	1,166,680
Retained Earnings	3,200,160	2,418,618
Treasury Stock	14,181	13,269
Other Equity	122,750	64,775
Shareholders' Equity	8,265,870	7,427,265
Total Liabilities & Stockholders' Equity	25,747,816	24,253,904
Net Current Assets	3,071,657	3,340,902
Total Assets Less Current Liabilities	17,128,420	16,935,269
Shares Outstanding	4,618	2,309

Recent Dividends:
1. Anrakutei Co Ltd common.
No dividends paid.
Annual Dividends:
1. Anrakutei Co Ltd common.
No dividends paid.

ANRITSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	109,952,000
Other Revenue	...	...	0
Revenue	117,462,000	112,979,000	109,952,000
Direct Expenses	57,387,000	58,003,000	58,333,000
Gross Profit	60,075,000	54,976,000	51,619,000
SG&A	36,391,000	33,390,000	32,703,000
R&D (OpEx)	9,444,000	9,249,000	9,328,000
Other OpEx	(590,000)	211,000	603,000

Indirect Expenses	45,245,000	42,850,000	42,634,000
Total Operating Expenses	102,632,000	100,853,000	100,967,000
Operating Income	14,830,000	12,126,000	8,985,000
Non-Op Income	1,318,000	614,000	969,000
EBT Continuing	16,148,000	12,740,000	9,954,000
Taxation	4,469,000	3,478,000	2,277,000
EAT Continuing	11,679,000	9,262,000	7,677,000
Min Ints	...	(1,000)	1,000
Net Income	11,678,000	9,257,000	7,675,000
Dividends Per Share	50	40	40
EPS - Basic - Cont	91.20	70.42	58.29
EPS - Primary	91.20	70.42	58.29
EPS -Diluted - Cont	91.20	70.42	58.29
EPS - Diluted	91.20	70.42	58.29
Shares (primary)	128,052	131,456	131,692
Shares (diluted)	128,052	131,456	131,693

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	49,314,000	50,094,000
Short Term Investments	10,000	1,364,000
Cash, Equivs & STI	49,324,000	51,458,000
Receivables	29,295,000	28,535,000
Inventories	26,281,000	22,425,000
Current Tax Assets	216,000	170,000
Other Current Assets	4,288,000	3,531,000
Current Assets	109,404,000	106,119,000
Net PPE	29,213,000	27,251,000
LT Investments	3,080,000	2,522,000
Intangibles Excl Goodwill	17,815,000	8,161,000
Intangibles	17,815,000	8,161,000
LT Receivables	416,000	505,000
Deferred LT Asset Charges	7,581,000	7,383,000
Other LT Assets	5,749,000	7,884,000
LT Assets	63,854,000	53,706,000
Total Assets	173,258,000	159,826,000
Accounts Payable	8,317,000	6,642,000
Accrued Exps	9,253,000	7,611,000
Accounts Payable & Accrued Expenses	17,570,000	14,253,000
Current Debt	570,000	570,000
Current Debt and Capital Leases	570,000	570,000
Other Current Liabilities	14,410,000	13,831,000
Current Liabilities	32,550,000	28,654,000
Long-Term Obligations	2,994,000	2,991,000
Deferred LT Liability Charges	281,000	25,000
Other LT Liabilities	4,716,000	3,888,000
LT Liabilities	7,991,000	6,904,000
Total Liabilities	40,541,000	35,558,000
Net Assets	132,717,000	124,268,000
Common Share Capital	19,219,000	19,219,000
Share Premium	28,628,000	28,622,000
Retained Earnings	74,015,000	68,906,000
Treasury Stock	11,132,000	9,869,000
Other Equity	21,987,000	17,390,000
Shareholders' Equity	132,717,000	124,268,000
Total Liabilities & Stockholders' Equity	173,258,000	159,826,000
Net Current Assets	76,854,000	77,465,000
Total Assets Less Current Liabilities	140,708,000	131,172,000
Shares Outstanding	127,992	128,992

Recent Dividends:

1. Anritsu Corp common.

ExDate	Amt	Declared	Record	Payable
	20.00		03/31/2023	06/29/2023
	20.00		09/30/2023	12/05/2023
	20.00		03/31/2024	06/26/2024
	20.00		09/30/2024	12/03/2024
	20.00		03/31/2025	06/26/2025
	20.00		09/30/2025	12/03/2025
	30.00		03/31/2026	06/26/2026

2. Anritsu Corp American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.14		03/31/2023	07/14/2023
	0.14		09/29/2023	12/19/2023
	0.12		03/28/2024	07/11/2024
	0.13		09/30/2024	12/18/2024
	0.14		03/31/2025	07/11/2025
	0.13		09/30/2025	12/17/2025

Annual Dividends:

1. Anritsu Corp common.

2023 ..... 40.00 2024 ..... 40.00 2025 ..... 40.00
2026 ..... 30.00

2. Anritsu Corp American Depositary Receipt.

2023.....0.27 2024.....0.26 2025.....0.27

AOI ELECTRONICS COMPANY LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	33,941,324
Other Revenue	...	...	0
Revenue	38,323,311	34,974,678	33,941,324
Direct Expenses	32,228,656	29,764,633	31,182,283
Gross Profit	6,094,655	5,210,045	2,759,041
SG&A	5,788,298	4,771,204	4,308,028
D&A (OpEx)	33,140	31,753	32,087
Other OpEx	0	0	0
Indirect Expenses	5,821,438	4,802,957	4,340,115
Total Operating Expenses	38,050,094	34,567,590	35,522,398
Operating Income	273,217	407,088	(1,581,074)
Non-Op Net Interest Income	(26,529)	9,504	(1,655)
Non-Op For Curr Gains	101,808	(28,290)	116,027
Other Non-Op	(70,092)	4,663	(2,885,789)
Non-Op Income	5,187	(14,123)	(2,771,417)
EBT Continuing	278,404	392,965	(4,352,491)
Taxation (current)	52,175	35,985	10,099
Taxation (deferred)	156,099	178,933	898,340
Taxation	208,274	214,918	908,439
EAT Continuing	70,130	178,047	(5,260,930)
Net Income	70,130	178,045	(5,260,928)
Dividends Per Share	54	54	54
EPS - Basic - Cont	6.26	15.90	(439.81)
EPS - Primary	6.26	15.90	(439.81)
EPS -Diluted - Cont	6.26	15.90	(439.81)
EPS - Diluted	6.26	15.90	(439.81)
Shares (primary)	11,199	11,199	11,961
Shares (diluted)	11,199	11,199	11,961

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,346,710	17,701,231
Short Term Investments	1,000,000	3,000,000
Cash, Equivs & STI	17,346,710	20,701,231
Receivables	10,101,520	8,919,567
Raw Materials	3,522,946	1,832,290
WIP	1,299,899	1,061,575
Finished Goods	95,492	65,283
Inventories - Other	0	0
Inventories	4,918,337	2,959,148
Prepayments (ST)	96,574	103,430
Other Current Assets	1,174,134	745,866
Current Assets	33,637,275	33,429,242
Net PPE	22,221,628	13,027,841
Intangibles Excl Goodwill	335,905	124,387
Intangibles	335,905	124,387
Other LT Assets	6,511,429	5,011,189
LT Assets	29,068,962	18,163,417
Total Assets	62,706,238	51,592,659
Accounts Payable	2,210,896	2,727,225
Accrued Exps	672,845	674,471
Accounts Payable & Accrued Expenses	2,883,741	3,401,696
Current Debt	2,192,666	1,347,685
Current Capital Lease Obligations	37,862	40,353
Current Debt and Capital Leases	2,230,528	1,388,038
Other Current Liabilities	3,432,739	2,861,540
Current Liabilities	8,547,008	7,651,274
Long-Term Obligations	7,553,373	376,557
Deferred LT Liability Charges	1,113,786	556,347
Pensions & OPEB	24,829	31,371
Other LT Liabilities	2,222,048	61,551
LT Liabilities	10,914,036	1,025,826
Total Liabilities	19,461,045	8,677,100
Net Assets	43,245,193	42,915,559
Common Share Capital	4,545,500	4,545,500
Share Premium	5,790,950	5,790,950
Retained Earnings	32,875,499	33,410,113
Treasury Stock	1,961,429	1,961,370
Other Equity	1,994,672	1,130,366
Shareholders' Equity	43,245,192	42,915,559
Total Liabilities & Stockholders' Equity	62,706,238	51,592,659
Net Current Assets	25,090,267	25,777,968
Total Assets Less Current Liabilities	54,159,230	43,941,385
Shares Outstanding	11,199	11,199

Recent Dividends:

1. AOI Electronics Company Ltd. common.

No dividends paid.

Annual Dividends:

1. AOI Electronics Company Ltd. common.

No dividends paid.

AOKI HOLDINGS INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	187,716,000
Other Revenue	...	...	0
Revenue	194,532,000	192,688,000	187,716,000
Direct Expenses	111,651,000	111,998,000	110,786,000
Gross Profit	82,881,000	80,690,000	76,930,000
SG&A	65,933,000	65,043,000	63,069,000
Other OpEx	0	0	0
Indirect Expenses	65,933,000	65,043,000	63,069,000
Total Operating Expenses	177,584,000	177,041,000	173,855,000
Operating Income	16,948,000	15,647,000	13,861,000
Non-Op Net Interest Income	(129,000)	(166,000)	(216,000)
Other Non-Op	(1,842,000)	(1,536,000)	(1,203,000)
Non-Op Income	(1,971,000)	(1,702,000)	(1,419,000)
EBT Continuing	14,977,000	13,945,000	12,442,000
Taxation (current)	4,364,000	3,826,000	4,028,000
Taxation (deferred)	1,141,000	543,000	820,000
Taxation	5,505,000	4,369,000	4,848,000
EAT Continuing	9,472,000	9,576,000	7,594,000
Min Ints	(8,000)	...	(17,000)
Net Income	9,461,000	9,574,000	7,574,000
Dividends Per Share	80	75	50
EPS - Basic - Cont	112.45	113.89	90.03
EPS - Primary	112.45	113.89	90.03
EPS -Diluted - Cont	112.45	113.89	90.03
EPS - Diluted	112.45	113.89	90.03
Shares (primary)	84,136	84,069	84,128
Shares (diluted)	84,136	84,069	84,128

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,008,000	34,880,000
Cash, Equivs & STI	27,008,000	34,880,000
Receivables	14,469,000	14,844,000
Inventories	23,370,000	22,737,000
Other Current Assets	6,018,000	7,358,000
Current Assets	70,865,000	79,819,000
Net PPE	113,264,000	112,110,000
Intangibles Excl Goodwill	7,121,000	6,403,000
Intangibles	7,121,000	6,403,000
Other LT Assets	34,205,000	34,643,000
LT Assets	154,590,000	153,156,000
Total Assets	225,455,000	232,976,000
Accounts Payable	14,916,000	18,023,000

Accrued Exps	2,149,000	3,591,000
Accounts Payable & Accrued Expenses	17,065,000	21,614,000
Current Debt	11,005,000	10,305,000
Current Capital Lease Obligations	1,541,000	1,808,000
Current Debt and Capital Leases	12,546,000	12,113,000
Other Current Liabilities	16,398,000	16,900,000
Current Liabilities	46,009,000	50,627,000
Long-Term Obligations	22,412,000	28,549,000
Pensions & OPEB	66,000	62,000
Other LT Liabilities	11,760,000	11,596,000
Minorities (BS)	306,000	298,000
LT Liabilities	34,238,000	40,207,000
Total Liabilities	80,553,000	91,133,000
Net Assets	144,902,000	141,843,000
Common Share Capital	23,282,000	23,282,000
Share Premium	22,644,000	22,612,000
Retained Earnings	100,749,000	98,017,000
Treasury Stock	2,887,000	2,960,000
Other Equity	1,114,000	891,000
Shareholders' Equity	144,902,000	141,842,000
Total Liabilities & Stockholders' Equity	225,455,000	232,976,000
Net Current Assets	24,856,000	29,192,000
Total Assets Less Current Liabilities	179,446,000	182,349,000
Shares Outstanding	84,158	84,098

Recent Dividends:

1. Aoki Holdings Inc. common.

No dividends paid.

Annual Dividends:

1. Aoki Holdings Inc. common.

No dividends paid.

AOYAMA TRADING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	193,687,000
Other Revenue	…	…	0
Revenue	189,011,000	194,790,000	193,687,000
Direct Expenses	90,838,000	94,638,000	93,833,000
Gross Profit	98,173,000	100,152,000	99,854,000
SG&A	87,583,000	87,579,000	87,934,000
Other OpEx	0	0	0
Indirect Expenses	87,583,000	87,579,000	87,934,000
Total Operating Expenses	178,421,000	182,217,000	181,767,000
Operating Income	10,590,000	12,573,000	11,920,000
Non-Op Net Interest Income	(342,000)	(372,000)	(230,000)
Non-Op For Curr Gains	103,000	1,000	386,000
Other Non-Op	(529,000)	240,000	(646,000)
Non-Op Income	(768,000)	(131,000)	(490,000)
EBT Continuing	9,822,000	12,442,000	11,430,000
Taxation (current)	2,810,000	3,273,000	2,775,000
Taxation (deferred)	23,000	(217,000)	(1,566,000)
Taxation	2,833,000	3,056,000	1,209,000
EAT Continuing	6,989,000	9,386,000	10,221,000
Min Ints	(69,000)	10,000	(133,000)
Net Income	6,918,000	9,397,000	10,089,000
Dividends Per Share	45.33	134	65
EPS - Basic - Cont	47.95	190.32	202.38
EPS - Primary	47.95	190.32	202.38
EPS -Diluted - Cont	47.95	190.32	202.38
EPS - Diluted	47.95	190.32	202.38
Shares (primary)	144,280	49,379	49,856
Shares (diluted)	144,280	49,379	49,856

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	59,113,000	71,384,000
Short Term Investments	400,000	2,000,000
Cash, Equivs & STI	59,513,000	73,384,000
Receivables	71,797,000	70,600,000
Raw Materials	2,617,000	2,693,000
WIP	343,000	384,000
Inventories - Other	41,144,000	42,946,000
Inventories	44,104,000	46,023,000
Other Current Assets	4,267,000	3,869,000
Current Assets	179,681,000	193,876,000
Net PPE	85,432,000	82,943,000
Intangibles Excl Goodwill	8,662,000	8,471,000
Intangibles	8,662,000	8,471,000
Other LT Assets	32,316,000	33,101,000
LT Assets	126,410,000	124,515,000
Total Assets	306,096,000	318,404,000
Accounts Payable	16,860,000	21,968,000
Accounts Payable & Accrued Expenses	16,860,000	21,968,000
Current Debt	20,472,000	25,660,000
Current Debt and Capital Leases	20,472,000	25,660,000
Other Current Liabilities	19,977,000	21,082,000
Current Liabilities	57,309,000	68,710,000
Long-Term Obligations	57,501,000	55,446,000
Pensions & OPEB	5,551,000	7,847,000
Other LT Liabilities	4,881,000	4,912,000
Minorities (BS)	3,759,000	3,709,000
LT Liabilities	67,933,000	68,205,000
Total Liabilities	129,001,000	140,624,000
Net Assets	177,095,000	177,780,000
Common Share Capital	62,504,000	62,504,000
Share Premium	62,134,000	62,134,000
Retained Earnings	68,979,000	69,862,000
Treasury Stock	7,145,000	4,183,000
Other Equity	(9,378,000)	(12,538,000)
Shareholders' Equity	177,094,000	177,779,000
Total Liabilities & Stockholders' Equity	306,096,000	318,404,000
Net Current Assets	122,372,000	125,166,000
Total Assets Less Current Liabilities	248,787,000	249,694,000
Shares Outstanding	141,948	48,537

Recent Dividends:

1. Aoyama Trading Co Ltd common.

No dividends paid.

Annual Dividends:

1. Aoyama Trading Co Ltd common.

No dividends paid.

ARAKAWA CHEMICAL INDUSTRIES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	72,222,000
Other Revenue	…	…	0
Revenue	82,135,000	80,236,000	72,222,000
Direct Expenses	64,283,000	63,743,000	60,540,000
Gross Profit	17,852,000	16,493,000	11,682,000
SG&A	15,352,000	15,436,000	14,299,000
D&A (OpEx)	396,000	396,000	…
Other OpEx	0	0	0
Indirect Expenses	15,748,000	15,832,000	14,299,000
Total Operating Expenses	80,031,000	79,575,000	74,839,000
Operating Income	2,104,000	661,000	(2,617,000)
Non-Op Net Interest Income	(387,000)	(315,000)	(234,000)
Non-Op For Curr Gains	61,000	151,000	172,000
Other Non-Op	625,000	2,369,000	1,258,000
Non-Op Income	299,000	2,205,000	1,196,000
EBT Continuing	2,403,000	2,866,000	(1,421,000)
Taxation (current)	1,237,000	1,418,000	996,000
Taxation (deferred)	500,000	386,000	(57,000)
Taxation	1,737,000	1,804,000	939,000
EAT Continuing	666,000	1,062,000	(2,360,000)
Min Ints	1,535,000	1,582,000	1,314,000
Net Income	2,201,000	2,644,000	(1,042,000)
Dividends Per Share	50	49	48
EPS - Basic - Cont	110.96	133.31	(52.56)
EPS - Primary	110.96	133.31	(52.56)
EPS -Diluted - Cont	110.96	133.31	(52.56)
EPS - Diluted	110.96	133.31	(52.56)
Shares (primary)	19,839	19,839	19,839
Shares (diluted)	19,839	19,839	19,839

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,595,000	9,431,000
Cash, Equivs & STI	10,595,000	9,431,000
Receivables	28,091,000	28,016,000
Raw Materials	10,306,000	9,730,000
WIP	1,412,000	1,468,000
Inventories - Other	13,351,000	12,619,000
Inventories	25,069,000	23,817,000
Other Current Assets	1,142,000	1,000,000
Current Assets	64,897,000	62,264,000
Net PPE	37,168,000	39,039,000
Intangibles Excl Goodwill	1,180,000	1,374,000
Intangibles	1,180,000	1,374,000
Other LT Assets	21,679,000	18,087,000
LT Assets	60,027,000	58,500,000
Total Assets	126,059,000	122,297,000
Accounts Payable	9,780,000	10,372,000
Accrued Exps	256,000	52,000
Accounts Payable & Accrued Expenses	10,036,000	10,424,000
Current Debt	27,716,000	18,319,000
Current Debt and Capital Leases	27,716,000	18,319,000
Other Current Liabilities	8,358,000	8,865,000
Current Liabilities	46,110,000	37,608,000
Long-Term Obligations	12,907,000	21,061,000
Deferred LT Liability Charges	5,586,000	4,161,000
Pensions & OPEB	261,000	259,000
Other LT Liabilities	1,954,000	1,970,000
Minorities (BS)	(3,117,000)	(1,237,000)
LT Liabilities	20,708,000	27,451,000
Total Liabilities	63,702,000	63,823,000
Net Assets	62,357,000	58,474,000
Common Share Capital	3,343,000	3,343,000
Share Premium	3,564,000	3,564,000
Retained Earnings	41,829,000	40,619,000
Treasury Stock	1,211,000	1,211,000
Other Equity	14,832,000	12,159,000
Shareholders' Equity	62,357,000	58,474,000
Total Liabilities & Stockholders' Equity	126,059,000	122,297,000
Net Current Assets	18,787,000	24,656,000
Total Assets Less Current Liabilities	79,949,000	84,689,000
Shares Outstanding	19,839	19,839

Recent Dividends:

1. Arakawa Chemical Industries Ltd common.

No dividends paid.

Annual Dividends:

1. Arakawa Chemical Industries Ltd common.

No dividends paid.

ARATA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	944,149,000
Other Revenue	…	…	0
Revenue	1,004,749,000	986,212,000	944,149,000
Direct Expenses	907,419,000	889,991,000	851,730,000
Gross Profit	97,330,000	96,221,000	92,419,000
SG&A	84,123,000	81,232,000	77,909,000
Other OpEx	0	0	0
Indirect Expenses	84,123,000	81,232,000	77,909,000
Total Operating Expenses	991,542,000	971,223,000	929,639,000
Operating Income	13,207,000	14,989,000	14,510,000
Non-Op Net Interest Income	(651,000)	(423,000)	(284,000)
Non-Op For Curr Gains	179,000	…	…
Other Non-Op	2,019,000	1,059,000	959,000
Non-Op Income	1,547,000	636,000	675,000
EBT Continuing	14,754,000	15,625,000	15,185,000
Taxation (current)	4,784,000	5,018,000	5,000,000
Taxation (deferred)	(157,000)	240,000	(156,000)

Taxation	4,627,000	5,258,000	4,844,000
EAT Continuing	10,127,000	10,367,000	10,341,000
Min Ints	...	(9,000)	(17,000)
Net Income	10,130,000	10,358,000	10,322,000
Dividends Per Share	112	102	92.50
EPS - Basic - Cont	302.76	309.55	303.02
EPS - Primary	302.76	309.55	303.02
EPS -Diluted - Cont	302.76	309.55	298.19
EPS - Diluted	302.76	309.55	298.19
Shares (primary)	33,462	33,464	34,065
Shares (diluted)	33,462	33,464	34,617

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,710,000	23,430,000
Cash, Equivs & STI	39,710,000	23,430,000
Receivables	164,162,000	158,390,000
Inventories	46,627,000	46,604,000
Other Current Assets	5,813,000	5,281,000
Current Assets	256,312,000	233,705,000
Net PPE	54,827,000	52,939,000
Intangibles Excl Goodwill	15,446,000	5,684,000
Intangibles	15,446,000	5,684,000
Other LT Assets	21,295,000	19,399,000
LT Assets	91,568,000	78,022,000
Total Assets	347,880,000	311,728,000
Accounts Payable	120,334,000	110,949,000
Accrued Exps	2,293,000	2,144,000
Accounts Payable & Accrued Expenses	122,627,000	113,093,000
Current Debt	21,352,000	12,219,000
Current Capital Lease Obligations	841,000	935,000
Current Debt and Capital Leases	22,193,000	13,154,000
Other Current Liabilities	33,713,000	32,714,000
Current Liabilities	178,533,000	158,961,000
Long-Term Obligations	27,576,000	18,329,000
Deferred LT Liability Charges	1,044,000	809,000
Pensions & OPEB	7,411,000	7,365,000
Other LT Liabilities	9,153,000	9,706,000
Minorities (BS)	33,000	32,000
LT Liabilities	45,184,000	36,209,000
Total Liabilities	223,750,000	195,203,000
Net Assets	124,130,000	116,525,000
Common Share Capital	8,572,000	8,572,000
Share Premium	28,413,000	28,413,000
Retained Earnings	86,816,000	80,373,000
Treasury Stock	6,648,000	6,723,000
Other Equity	6,976,000	5,890,000
Shareholders' Equity	124,129,000	116,525,000
Total Liabilities & Stockholders' Equity	347,880,000	311,728,000
Net Current Assets	77,779,000	74,744,000
Total Assets Less Current Liabilities	169,347,000	152,767,000
Shares Outstanding	33,477	33,383

Recent Dividends:

1. Arata Corp common.

No dividends paid.

Annual Dividends:

1. Arata Corp common.

No dividends paid.

ARAYA INDUSTRIAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	44,556,000
Other Revenue	...	...	0
Revenue	40,447,000	42,845,000	44,556,000
Direct Expenses	32,129,000	35,127,000	36,745,000
Gross Profit	8,318,000	7,718,000	7,811,000
SG&A	6,431,000	6,076,000	5,757,000
Other OpEx	0	0	0
Indirect Expenses	6,431,000	6,076,000	5,757,000
Total Operating Expenses	38,560,000	41,203,000	42,502,000
Operating Income	1,887,000	1,642,000	2,054,000
Non-Op Net Interest Income	(61,000)	(26,000)	(22,000)
Non-Op For Curr Gains	71,000	(91,000)	190,000
Other Non-Op	350,000	1,384,000	374,000
Non-Op Income	360,000	1,267,000	542,000
EBT Continuing	2,247,000	2,909,000	2,596,000
Taxation (current)	553,000	805,000	633,000
Taxation (deferred)	141,000	(76,000)	214,000
Taxation	694,000	729,000	847,000
EAT Continuing	1,553,000	2,180,000	1,749,000
Min Ints	(31,000)	(50,000)	(57,000)
Net Income	1,521,000	2,128,000	1,691,000
Dividends Per Share	160	300	155
EPS - Basic - Cont	159.55	391.71	303.94
EPS - Primary	159.55	391.71	303.94
EPS -Diluted - Cont	159.55	391.71	303.94
EPS - Diluted	159.55	391.71	303.94
Shares (primary)	9,534	5,433	5,565
Shares (diluted)	9,534	5,433	5,565

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,801,000	6,703,000
Cash, Equivs & STI	8,801,000	6,703,000
Receivables	11,508,000	11,939,000
Raw Materials	1,717,000	2,089,000
WIP	747,000	739,000
Inventories - Other	6,570,000	7,243,000
Inventories	9,034,000	10,071,000
Other Current Assets	490,000	467,000
Current Assets	29,833,000	29,180,000
Net PPE	14,098,000	12,363,000
Intangibles Excl Goodwill	228,000	115,000
Intangibles	228,000	115,000
Other LT Assets	15,362,000	10,402,000
LT Assets	29,688,000	22,880,000
Total Assets	59,521,000	52,060,000
Accounts Payable	6,428,000	7,006,000
Accounts Payable & Accrued Expenses	6,428,000	7,006,000
Current Debt	5,235,000	4,040,000
Current Capital Lease Obligations	23,000	28,000
Current Debt and Capital Leases	5,258,000	4,068,000
Other Current Liabilities	5,608,000	4,519,000
Current Liabilities	17,294,000	15,593,000
Long-Term Obligations	2,509,000	1,630,000
Deferred LT Liability Charges	3,367,000	1,679,000
Pensions & OPEB	722,000	875,000
Other LT Liabilities	723,000	704,000
Minorities (BS)	494,000	463,000
LT Liabilities	7,321,000	4,888,000
Total Liabilities	25,110,000	20,945,000
Net Assets	34,411,000	31,115,000
Common Share Capital	3,940,000	3,940,000
Share Premium	4,596,000	4,689,000
Retained Earnings	19,711,000	22,918,000
Treasury Stock	1,723,000	5,084,000
Other Equity	7,887,000	4,652,000
Shareholders' Equity	34,411,000	31,115,000
Total Liabilities & Stockholders' Equity	59,521,000	52,060,000
Net Current Assets	12,539,000	13,587,000
Total Assets Less Current Liabilities	42,227,000	36,467,000
Shares Outstanding	9,534	4,767

Recent Dividends:

1. Araya Industrial Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Araya Industrial Co., Ltd. (Japan) common.

No dividends paid.

ART VIVANT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	11,006,334
Other Revenue	...	...	0
Revenue	12,674,953	10,731,448	11,006,334
Direct Expenses	4,603,888	3,559,703	3,902,711
Gross Profit	8,071,065	7,171,745	7,103,623
SG&A	5,372,792	5,057,782	4,738,946
Other OpEx	0	0	0
Indirect Expenses	5,372,792	5,057,782	4,738,946
Total Operating Expenses	9,976,680	8,617,485	8,641,657
Operating Income	2,698,273	2,113,963	2,364,677
Non-Op Net Interest Income	(67,581)	10,530	(21,382)
Non-Op For Curr Gains	3,966	(27,616)	32,666
Other Non-Op	(27,647)	120,069	473,680
Non-Op Income	(91,262)	102,983	484,964
EBT Continuing	2,607,011	2,216,946	2,849,641
Taxation (current)	922,294	923,495	1,055,764
Taxation (deferred)	(2,858)	27,384	26,885
Taxation	919,436	950,879	1,082,649
EAT Continuing	1,687,575	1,266,067	1,766,992
Net Income	1,687,575	1,266,065	1,766,992
Dividends Per Share	60	100	60
EPS - Basic - Cont	185	130.61	163.86
EPS - Primary	185	130.61	163.86
EPS -Diluted - Cont	185	130.61	163.86
EPS - Diluted	185	130.61	163.86
Shares (primary)	9,122	9,694	10,784
Shares (diluted)	9,122	9,694	10,784

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,078,625	5,752,535
Cash, Equivs & STI	9,078,625	5,752,535
Receivables	17,875,801	15,847,007
Raw Materials	118,964	104,009
WIP	21,351	20,710
Finished Goods	5,270,670	7,171,403
Inventories - Other	0	0
Inventories	5,410,985	7,296,122
Prepayments (ST)	248,169	200,810
Other Current Assets	630,975	584,581
Current Assets	33,244,555	29,681,055
Gross PPE	...	816
Accumulated Depreciation	...	(816)
Net PPE	502,268	540,235
Intangibles Excl Goodwill	118,557	116,609
Intangibles	118,557	116,609
Other LT Assets	2,780,471	4,435,573
LT Assets	3,401,296	5,092,417
Total Assets	36,645,852	34,773,472
Accounts Payable	467,079	394,238
Accrued Exps	60,070	57,200
Accounts Payable & Accrued Expenses	527,149	451,438
Current Debt	9,298,794	9,103,045
Current Capital Lease Obligations	24,539	24,144
Current Debt and Capital Leases	9,323,333	9,127,189
Other Current Liabilities	8,859,860	6,895,854
Current Liabilities	18,710,342	16,474,481
Long-Term Obligations	1,341,820	2,621,679
Pensions & OPEB	143,355	135,885
Other LT Liabilities	202,835	225,571
LT Liabilities	1,688,010	2,983,135
Total Liabilities	20,398,352	19,457,617
Net Assets	16,247,500	15,315,855
Common Share Capital	1,911,617	1,863,995
Share Premium	1,968,000	1,920,378
Retained Earnings	12,314,261	11,537,393
Treasury Stock	683	367
Other Equity	54,304	(5,544)
Shareholders' Equity	16,247,499	15,315,855
Total Liabilities & Stockholders' Equity	36,645,852	34,773,472
Net Current Assets	14,534,213	13,206,574
Total Assets Less Current Liabilities	17,935,510	18,298,991

Shares Outstanding	9,152	9,107

Recent Dividends:
1. Art Vivant Co Ltd common.
No dividends paid.
Annual Dividends:
1. Art Vivant Co Ltd common.
No dividends paid.

ARUHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	25,086,000	22,292,000	20,405,000
SG&A	14,567,000	13,950,000	13,082,000
Other OpEx	1,627,000	1,242,000	1,245,000
Indirect Expenses	16,194,000	15,192,000	14,327,000
Total Operating Expenses	16,194,000	15,192,000	14,327,000
Operating Income	8,892,000	7,100,000	6,078,000
Non-Op Net Interest Income	(6,141,000)	(4,649,000)	(3,736,000)
Other Non-Op	29,000	(22,000)	(12,000)
Non-Op Income	(6,112,000)	(4,671,000)	(3,748,000)
EBT Continuing	2,780,000	2,429,000	2,330,000
Taxation	1,000,000	530,000	838,000
EAT Continuing	1,780,000	1,899,000	1,492,000
Min Ints	22,000	7,000	28,000
Net Income	1,802,000	1,904,000	1,517,000
Dividends Per Share	40	40	40
EPS - Basic - Cont	40.59	42.98	39.43
EPS - Primary	40.59	42.98	39.43
EPS -Diluted - Cont	40.58	42.95	39.36
EPS - Diluted	40.58	42.95	39.36
Shares (primary)	44,399	44,314	38,483
Shares (diluted)	44,399	44,314	38,548

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,912,000	20,149,000
Cash, Equivs & STI	23,912,000	20,149,000
Other Current Assets	0	0
Current Assets	23,912,000	20,149,000
Net PPE	5,122,000	3,987,000
Goodwill	24,464,000	24,464,000
Intangibles Excl Goodwill	5,884,000	6,560,000
Intangibles	30,348,000	31,024,000
Other LT Assets	3,212,000	2,417,000
LT Assets	38,682,000	37,428,000
Total Assets	229,415,000	205,679,000
Long-Term Obligations	0	0
Minorities (BS)	125,000	148,000
Total Liabilities	187,302,000	163,675,000
Net Assets	42,113,000	42,004,000
Common Share Capital	3,471,000	3,471,000
Share Premium	17,535,000	17,613,000
Retained Earnings	21,524,000	21,497,000
Treasury Stock	418,000	579,000
Other Equity	0	1,000
Shareholders' Equity	42,112,000	42,003,000
Total Liabilities & Stockholders' Equity	229,415,000	205,679,000
Shares Outstanding	44,452	44,353

Recent Dividends:
1. Aruhi Corp common.
No dividends paid.
Annual Dividends:
1. Aruhi Corp common.
No dividends paid.

AS ONE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	95,536,319
Other Revenue	...	...	0
Revenue	110,698,000	103,751,000	95,536,319
Direct Expenses	77,232,000	72,436,000	66,286,540
Gross Profit	33,466,000	31,315,000	29,249,779
SG&A	20,627,000	19,721,000	18,813,893
Other OpEx	0	0	0
Indirect Expenses	20,627,000	19,721,000	18,813,893
Total Operating Expenses	97,859,000	92,157,000	85,100,433
Operating Income	12,839,000	11,594,000	10,435,886
Non-Op Net Interest Income	107,000	116,000	117,006
Non-Op For Curr Gains	(97,000)	(16,000)	(90,681)
Other Non-Op	337,000	135,000	363,279
Non-Op Income	347,000	235,000	389,604
EBT Continuing	13,186,000	11,829,000	10,825,490
Taxation (current)	4,037,000	3,753,000	3,326,624
Taxation (deferred)	(32,000)	(155,000)	(1,467)
Taxation	4,005,000	3,598,000	3,325,157
EAT Continuing	9,181,000	8,231,000	7,500,333
Net Income	9,180,000	8,230,000	7,500,331
Dividends Per Share	65	62	56
EPS - Basic - Cont	128.35	114.89	103.65
EPS - Primary	128.35	114.89	103.65
EPS -Diluted - Cont	128.18	114.72	103.50
EPS - Diluted	128.18	114.72	103.50
Shares (primary)	71,520	71,634	72,361
Shares (diluted)	71,610	71,731	72,464

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,036,000	22,573,000
Short Term Investments	2,104,000	...
Cash, Equivs & STI	22,140,000	22,573,000
Receivables	37,921,000	34,543,000
Inventories	12,074,000	11,717,000
Other Current Assets	888,000	1,124,000
Current Assets	73,023,000	69,957,000
Net PPE	10,470,000	8,166,000
Intangibles Excl Goodwill	1,715,000	1,590,000
Intangibles	1,715,000	1,590,000
Other LT Assets	17,212,000	20,427,000
LT Assets	29,397,000	30,183,000
Total Assets	102,421,000	100,140,000
Accounts Payable	16,961,000	18,323,000
Accounts Payable & Accrued Expenses	16,961,000	18,323,000
Current Debt	2,122,000	2,435,000
Current Debt and Capital Leases	2,122,000	2,435,000
Other Current Liabilities	6,681,000	5,736,000
Current Liabilities	25,764,000	26,494,000
Long-Term Obligations	2,630,000	4,752,000
Deferred LT Liability Charges	17,000	...
Pensions & OPEB	304,000	181,000
Other LT Liabilities	2,527,000	2,003,000
LT Liabilities	5,478,000	6,936,000
Total Liabilities	31,242,000	33,431,000
Net Assets	71,179,000	66,709,000
Common Share Capital	5,075,000	5,075,000
Share Premium	4,337,000	4,351,000
Retained Earnings	63,003,000	64,635,000
Treasury Stock	5,632,000	10,840,000
Other Equity	4,395,000	3,488,000
Shareholders' Equity	71,178,000	66,709,000
Total Liabilities & Stockholders' Equity	102,421,000	100,140,000
Net Current Assets	47,259,000	43,463,000
Total Assets Less Current Liabilities	76,657,000	73,646,000
Shares Outstanding	71,268	71,649

Recent Dividends:
1. As One Corp common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. As One Corp common.
No dividends paid.
After 2-for-1 split: No dividends paid.

ASAGAMI CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	39,634,023
Other Revenue	...	...	0
Revenue	39,123,081	38,943,782	39,634,023
Direct Expenses	30,901,562	30,809,674	31,481,348
Gross Profit	8,221,519	8,134,108	8,152,675
SG&A	5,639,384	6,205,406	6,615,520
Other OpEx	0	0	0
Indirect Expenses	5,639,384	6,205,406	6,615,520
Total Operating Expenses	36,540,946	37,015,080	38,096,868
Operating Income	2,582,135	1,928,702	1,537,155
Non-Op Net Interest Income	(99,181)	(95,843)	(71,256)
Other Non-Op	239,934	3,641	(38,436)
Non-Op Income	140,753	(92,202)	(109,692)
EBT Continuing	2,722,888	1,836,500	1,427,463
Taxation (current)	967,831	714,539	647,204
Taxation (deferred)	(28,687)	(53,566)	(79,681)
Taxation	939,144	660,973	567,523
EAT Continuing	1,783,744	1,175,527	859,940
Min Ints	(2,332)	(1,482)	(1,516)
Net Income	1,781,412	1,174,041	858,423
Dividends Per Share	140	120	120
EPS - Basic - Cont	1,259.37	829.98	606.79
EPS - Primary	1,259.37	829.98	606.79
EPS -Diluted - Cont	1,259.37	829.98	606.79
EPS - Diluted	1,259.37	829.98	606.79
Shares (primary)	1,415	1,415	1,415
Shares (diluted)	1,415	1,415	1,415

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,456,102	7,084,076
Cash, Equivs & STI	7,456,102	7,084,076
Receivables	4,786,269	4,554,493
Raw Materials	666,423	688,448
WIP	3,509	2,822
Finished Goods	29,891	31,238
Inventories - Other	0	0
Inventories	699,823	722,508
Other Current Assets	806,336	966,921
Current Assets	13,748,530	13,327,998
Net PPE	23,321,472	23,555,892
Intangibles Excl Goodwill	1,423,068	1,415,810
Intangibles	1,423,068	1,415,810
Other LT Assets	6,963,637	5,949,705
LT Assets	31,708,177	30,921,407
Total Assets	45,456,708	44,249,406
Accounts Payable	2,696,097	2,314,794
Accounts Payable & Accrued Expenses	2,696,097	2,314,794
Current Debt	3,165,771	3,723,431
Current Debt and Capital Leases	3,165,771	3,723,431
Other Current Liabilities	4,037,510	3,408,215
Current Liabilities	9,899,378	9,446,440
Long-Term Obligations	5,047,779	6,687,220
Deferred LT Liability Charges	2,927,316	2,661,881
Pensions & OPEB	2,952,323	3,035,306
Other LT Liabilities	1,046,110	1,105,258
Minorities (BS)	132,496	130,164
LT Liabilities	11,973,528	13,489,665
Total Liabilities	22,005,403	23,066,270
Net Assets	23,451,305	21,183,136
Common Share Capital	2,189,000	2,189,000
Share Premium	32,425	32,425
Retained Earnings	13,955,945	12,344,276
Treasury Stock	13,355	13,355
Other Equity	7,287,290	6,630,790
Shareholders' Equity	23,451,305	21,183,136
Total Liabilities & Stockholders' Equity	45,456,708	44,249,406
Net Current Assets	3,849,152	3,881,558
Total Assets Less Current Liabilities	35,557,330	34,802,966
Shares Outstanding	1,415	1,415

Recent Dividends:
1. Asagami Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. Asagami Corp (Japan) common.
No dividends paid.

ASAHI BROADCASTING GROUP HOLDINGS CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	90,452,000
Other Revenue	...	...	0
Revenue	95,998,000	91,923,000	90,452,000
Direct Expenses	63,485,000	61,759,000	62,906,000
Gross Profit	32,513,000	30,164,000	27,546,000
SG&A	27,750,000	27,572,000	26,714,000
Other OpEx	0	0	0
Indirect Expenses	27,750,000	27,572,000	26,714,000
Total Operating Expenses	91,235,000	89,331,000	89,620,000
Operating Income	4,763,000	2,592,000	832,000
Non-Op Net Interest Income	192,000	172,000	195,000
Other Non-Op	2,214,000	763,000	(1,426,000)
Non-Op Income	2,406,000	935,000	(1,231,000)
EBT Continuing	7,169,000	3,527,000	(399,000)
Taxation (current)	2,412,000	460,000	627,000
Taxation (deferred)	287,000	615,000	73,000
Taxation	2,699,000	1,075,000	700,000
EAT Continuing	4,470,000	2,452,000	(1,099,000)
Min Ints	(11,000)	52,000	216,000
Net Income	4,456,000	2,502,000	(884,000)
Dividends Per Share	33	13	12
EPS - Basic - Cont	106.69	59.95	(21.19)
EPS - Primary	106.69	59.95	(21.19)
EPS -Diluted - Cont	106.69	59.95	(21.19)
EPS - Diluted	106.69	59.95	(21.19)
Shares (primary)	41,772	41,743	41,761
Shares (diluted)	41,772	41,743	41,761

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,979,000	21,879,000
Short Term Investments	13,201,000	5,199,000
Cash, Equivs & STI	35,180,000	27,078,000
Receivables	16,577,000	16,033,000
Inventories	1,741,000	1,819,000
Current Tax Assets	84,000	158,000
Other Current Assets	3,107,000	4,438,000
Current Assets	56,689,000	49,526,000
Net PPE	40,896,000	43,403,000
Intangibles Excl Goodwill	1,482,000	2,091,000
Intangibles	1,482,000	2,091,000
Other LT Assets	35,426,000	33,484,000
LT Assets	77,804,000	78,978,000
Total Assets	134,518,000	128,538,000
Accrued Exps	3,283,000	2,640,000
Accounts Payable & Accrued Expenses	3,283,000	2,640,000
Current Debt	1,877,000	561,000
Current Capital Lease Obligations	3,000	7,000
Current Debt and Capital Leases	1,880,000	568,000
Other Current Liabilities	18,207,000	17,290,000
Current Liabilities	23,370,000	20,498,000
Long-Term Obligations	11,947,000	14,682,000
Deferred LT Liability Charges	286,000	180,000
Pensions & OPEB	5,675,000	6,067,000
Other LT Liabilities	8,972,000	8,884,000
Minorities (BS)	1,662,000	1,662,000
LT Liabilities	26,880,000	29,813,000
Total Liabilities	51,913,000	51,974,000
Net Assets	82,605,000	76,564,000
Common Share Capital	5,299,000	5,299,000
Share Premium	6,032,000	6,026,000
Retained Earnings	59,870,000	55,765,000
Treasury Stock	24,000	57,000
Other Equity	11,427,000	9,531,000
Shareholders' Equity	82,604,000	76,564,000
Total Liabilities & Stockholders' Equity	134,518,000	128,538,000
Net Current Assets	33,319,000	29,028,000
Total Assets Less Current Liabilities	111,148,000	108,040,000
Shares Outstanding	41,790	41,734

Recent Dividends:
1. Asahi Broadcasting Group Holdings Corp common.
No dividends paid.
Annual Dividends:
1. Asahi Broadcasting Group Holdings Corp common.
No dividends paid.

ASAHI DIAMOND INDUSTRIAL CO LTD (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	41,983,000	41,006,000	38,653,000
Direct Expenses	30,164,000	29,704,000	28,655,000
Gross Profit	11,819,000	11,302,000	9,998,000
SG&A	9,415,000	8,991,000	8,471,000
Other OpEx	0	0	0
Indirect Expenses	9,415,000	8,991,000	8,471,000
Total Operating Expenses	39,579,000	38,695,000	37,126,000
Operating Income	2,404,000	2,311,000	1,527,000
Non-Op Net Interest Income	60,000	98,000	90,000
Non-Op For Curr Gains	464,000	61,000	327,000
Other Non-Op	448,000	1,330,000	1,160,000
Non-Op Income	972,000	1,489,000	1,577,000
EBT Continuing	3,376,000	3,800,000	3,104,000
Taxation (current)	1,335,000	673,000	895,000
Taxation (deferred)	(24,000)	456,000	27,000
Taxation	1,311,000	1,129,000	922,000
EAT Continuing	2,065,000	2,671,000	2,182,000
Min Ints	(58,000)	(175,000)	(73,000)
Net Income	2,009,000	2,493,000	2,109,000
Dividends Per Share	30	30	30
EPS - Basic - Cont	40.92	48.36	40.57
EPS - Primary	40.92	48.36	40.57
EPS -Diluted - Cont	40.92	48.36	40.57
EPS - Diluted	40.92	48.36	40.57
Shares (primary)	49,118	51,556	51,994
Shares (diluted)	49,118	51,556	51,994

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,077,000	14,752,000
Short Term Investments	79,000	57,000
Cash, Equivs & STI	16,156,000	14,809,000
Receivables	10,661,000	9,978,000
Raw Materials	3,814,000	3,404,000
WIP	1,829,000	1,702,000
Inventories - Other	3,724,000	3,652,000
Inventories	9,367,000	8,758,000
Other Current Assets	657,000	911,000
Current Assets	36,841,000	34,456,000
Net PPE	26,443,000	28,845,000
Intangibles Excl Goodwill	1,057,000	408,000
Intangibles	1,057,000	408,000
Other LT Assets	14,862,000	12,642,000
LT Assets	42,362,000	41,895,000
Total Assets	79,203,000	76,351,000
Accounts Payable	1,733,000	1,658,000
Accounts Payable & Accrued Expenses	1,733,000	1,658,000
Current Debt	44,000	234,000
Current Debt and Capital Leases	44,000	234,000
Other Current Liabilities	4,935,000	4,748,000
Current Liabilities	6,712,000	6,640,000
Long-Term Obligations	4,500,000	2,000,000
Deferred LT Liability Charges	1,096,000	360,000
Pensions & OPEB	2,173,000	3,188,000
Other LT Liabilities	588,000	583,000
Minorities (BS)	1,924,000	1,927,000
LT Liabilities	8,357,000	6,131,000
Total Liabilities	16,994,000	14,699,000
Net Assets	62,209,000	61,652,000
Common Share Capital	4,102,000	4,102,000
Share Premium	7,154,000	7,154,000
Retained Earnings	42,581,000	44,783,000
Treasury Stock	217,000	423,000
Other Equity	8,589,000	6,036,000
Shareholders' Equity	62,209,000	61,652,000
Total Liabilities & Stockholders' Equity	79,203,000	76,351,000
Net Current Assets	30,129,000	27,816,000
Total Assets Less Current Liabilities	72,491,000	69,711,000
Shares Outstanding	48,136	51,354

Recent Dividends:
1. Asahi Diamond Industrial Co Ltd (Japan) common.
No dividends paid.
Annual Dividends:
1. Asahi Diamond Industrial Co Ltd (Japan) common.
No dividends paid.

ASAHI HOLDINGS, INC.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	322,253,000
Other Revenue	...	...	0
Revenue	569,992,000	506,211,000	322,253,000
Direct Expenses	525,170,000	477,267,000	300,895,000
Gross Profit	44,822,000	28,944,000	21,358,000
SG&A	9,566,000	8,585,000	8,165,000
Other OpEx	25,000	2,305,000	826,000
Indirect Expenses	9,591,000	10,890,000	8,991,000
Total Operating Expenses	534,761,000	488,157,000	309,886,000
Operating Income	35,231,000	18,054,000	12,367,000
Non-Op Income	(2,381,000)	498,000	59,000
EBT Continuing	32,850,000	18,552,000	12,426,000
Taxation	10,295,000	6,172,000	3,914,000
EAT Continuing	22,555,000	12,380,000	8,512,000
Min Ints	29,000	8,000	...
Equity Earns	1,857,000	1,931,000	...
Disc Ops	...	...	15,977,000
Net Income	24,441,000	14,319,000	24,489,000
Dividends Per Share	125	80	90
EPS - Basic - Cont	315.49	187.13	319.54
EPS - Primary	315.49	187.13	319.54
EPS -Diluted - Cont	287.15	169.96	287.01
EPS - Diluted	287.15	169.96	287.01
Shares (primary)	77,470	76,520	76,643
Shares (diluted)	77,470	84,249	86,333

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,336,000	17,555,000
Short Term Investments	52,379,000	10,568,000
Cash, Equivs & STI	62,715,000	28,123,000
Receivables	315,302,000	304,306,000
Inventories	122,415,000	51,178,000
Current Tax Assets	250,000	...
Other Current Assets	36,316,000	36,023,000
Current Assets	536,998,000	419,630,000
Net PPE	41,800,000	36,464,000
LT Investments	34,352,000	30,199,000
Goodwill	...	19,000
Intangibles Excl Goodwill	1,678,000	1,439,000
Intangibles	1,678,000	1,458,000
Deferred LT Asset Charges	204,000	2,007,000
Other LT Assets	356,000	279,000
LT Assets	78,390,000	70,407,000
Total Assets	615,388,000	490,037,000
Current Debt	98,554,000	246,400,000
Current Debt and Capital Leases	98,554,000	246,400,000
Other Current Liabilities	178,322,000	64,851,000

Current Liabilities	276,876,000	311,251,000
Long-Term Obligations	84,648,000	43,462,000
Deferred LT Liability Charges	22,806,000	6,324,000
Pensions & OPEB	156,000	108,000
Other LT Liabilities	346,000	2,543,000
Minorities (BS)	...	47,000
LT Liabilities	107,956,000	52,437,000
Total Liabilities	384,833,000	363,735,000
Net Assets	230,555,000	126,302,000
Common Share Capital	20,233,000	7,790,000
Share Premium	26,760,000	12,080,000
Retained Earnings	138,497,000	121,679,000
Treasury Stock	1,657,000	6,066,000
Other Equity	46,722,000	(9,181,000)
Shareholders' Equity	230,555,000	126,302,000
Total Liabilities & Stockholders' Equity	615,388,000	490,037,000
Net Current Assets	260,122,000	108,379,000
Total Assets Less Current Liabilities	338,512,000	178,786,000
Shares Outstanding	85,945	76,613

Recent Dividends:

1. Asahi Holdings, Inc. common.

No dividends paid.

Annual Dividends:

1. Asahi Holdings, Inc. common.

No dividends paid.

ASAHI KASEI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,784,878,000
Other Revenue	...	...	0
Revenue	3,074,505,000	3,037,312,000	2,784,878,000
Direct Expenses	2,065,913,000	2,079,051,000	1,968,909,000
Gross Profit	1,008,592,000	958,261,000	815,969,000
SG&A	777,392,000	746,340,000	675,223,000
Other OpEx	0	0	0
Indirect Expenses	777,392,000	746,340,000	675,223,000
Total Operating Expenses	2,843,305,000	2,825,391,000	2,644,132,000
Operating Income	231,200,000	211,921,000	140,746,000
Non-Op Net Interest Income	269,000	886,000	236,000
Non-Op For Curr Gains	...	(5,624,000)	...
Other Non-Op	(16,862,000)	(12,581,000)	(112,139,000)
Non-Op Income	(16,593,000)	(17,319,000)	(111,903,000)
EBT Continuing	214,607,000	194,602,000	28,843,000
Taxation (current)	44,495,000	47,914,000	31,984,000
Taxation (deferred)	6,574,000	6,283,000	(49,469,000)
Taxation	51,069,000	54,197,000	(17,485,000)
EAT Continuing	163,538,000	140,405,000	46,328,000
Min Ints	(4,746,000)	(5,408,000)	(2,522,000)
Net Income	158,793,000	134,996,000	43,806,000
Dividends Per Share	80.13	73.18	71.29
EPS - Basic - Cont	116.97	97.94	31.60
EPS - Primary	116.97	97.94	31.60
EPS -Diluted - Cont	116.97	97.94	31.60
EPS - Diluted	116.97	97.94	31.60
Shares (primary)	1,357,526	1,378,342	1,386,170
Shares (diluted)	1,357,526	1,378,342	1,386,170

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	377,023,000	393,467,000
Cash, Equivs & STI	377,023,000	393,467,000
Receivables	509,998,000	487,609,000
Raw Materials	197,806,000	194,186,000
WIP	226,280,000	183,613,000
Inventories - Other	369,639,000	341,531,000
Inventories	793,725,000	719,330,000
Other Current Assets	184,611,000	169,042,000
Current Assets	1,865,357,000	1,769,448,000
Net PPE	961,081,000	920,611,000
Intangibles Excl Goodwill	917,865,000	930,553,000
Intangibles	917,865,000	930,553,000
Other LT Assets	393,640,000	394,602,000
LT Assets	2,272,586,000	2,245,766,000
Total Assets	4,137,943,000	4,015,214,000
Accounts Payable	195,002,000	193,583,000
Accrued Exps	196,823,000	180,644,000
Accounts Payable & Accrued Expenses	391,825,000	374,227,000
Current Debt	129,926,000	310,249,000
Current Capital Lease Obligations	9,333,000	8,049,000
Current Debt and Capital Leases	139,259,000	318,298,000
Other Current Liabilities	262,059,000	272,083,000
Current Liabilities	793,143,000	964,608,000
Long-Term Obligations	837,618,000	847,209,000
Deferred LT Liability Charges	58,482,000	55,608,000
Pensions & OPEB	107,980,000	121,619,000
Other LT Liabilities	175,073,000	112,227,000
Minorities (BS)	77,189,000	54,523,000
LT Liabilities	1,179,153,000	1,136,663,000
Total Liabilities	2,049,485,000	2,155,794,000
Net Assets	2,088,458,000	1,859,420,000
Common Share Capital	103,389,000	103,389,000
Share Premium	80,319,000	80,319,000
Retained Earnings	1,294,711,000	1,191,076,000
Treasury Stock	10,140,000	8,015,000
Other Equity	620,179,000	492,652,000
Shareholders' Equity	2,088,458,000	1,859,421,000
Total Liabilities & Stockholders' Equity	4,137,943,000	4,015,214,000
Net Current Assets	1,072,214,000	804,840,000
Total Assets Less Current Liabilities	3,344,800,000	3,050,606,000
Shares Outstanding	1,356,441	1,358,069

Recent Dividends:

1. Asahi Kasei Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	18.00		03/31/2023	06/05/2023
	18.00		09/30/2023	12/04/2023
	18.00		03/31/2024	06/03/2024
	18.00		09/30/2024	12/02/2024
	20.00		03/31/2025	06/02/2025
	20.00		09/30/2025	12/01/2025
	22.00		03/31/2026	06/02/2026

2. Asahi Kasei Corp common.

ExDate	Amt	Declared	Record	Payable
	0.26		03/31/2023	06/20/2023
	0.24		09/29/2023	12/18/2023
	0.23		03/28/2024	06/17/2024
	0.24		09/30/2024	12/16/2024
	0.28		03/31/2025	06/16/2025
	0.26		09/30/2025	12/15/2025
	0.27		03/31/2026	06/16/2026

Annual Dividends:

1. Asahi Kasei Corp American Depositary Receipts.

2023 ..... 36.00 2024 ..... 36.00 2025 ..... 40.00
2026 ..... 22.00

2. Asahi Kasei Corp common.

2023 ..... 0.50 2024 ..... 0.47 2025 ..... 0.54
2026 ..... 0.27

ASAHI KOGYOSHA CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	104,823,000	91,947,000	91,676,000
Direct Expenses	83,376,000	76,589,000	80,023,000
Gross Profit	21,447,000	15,358,000	11,653,000
SG&A	9,763,000	8,108,000	7,084,000
Other OpEx	0	0	0
Indirect Expenses	9,763,000	8,108,000	7,084,000
Total Operating Expenses	93,139,000	84,697,000	87,107,000
Operating Income	11,684,000	7,250,000	4,569,000
Non-Op Net Interest Income	(51,000)	(16,000)	(19,000)
Other Non-Op	838,000	1,395,000	584,000
Non-Op Income	787,000	1,379,000	565,000
EBT Continuing	12,471,000	8,629,000	5,134,000
Taxation (current)	3,734,000	2,483,000	2,062,000
Taxation (deferred)	(506,000)	(87,000)	(641,000)
Taxation	3,228,000	2,396,000	1,421,000
EAT Continuing	9,243,000	6,233,000	3,713,000
Net Income	9,240,000	6,229,000	3,712,000
Dividends Per Share	144	120	60
EPS - Basic - Cont	358.13	241.95	144.35
EPS - Primary	358.13	241.95	144.35
EPS -Diluted - Cont	358.13	241.95	144.35
EPS - Diluted	358.13	241.95	144.35
Shares (primary)	25,802	25,746	25,718
Shares (diluted)	25,802	25,746	25,718

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,392,000	18,532,000
Cash, Equivs & STI	26,392,000	18,532,000
Receivables	39,859,000	37,842,000
Raw Materials	167,000	226,000
WIP	3,125,000	2,748,000
Inventories - Other	0	0
Inventories	3,292,000	2,974,000
Other Current Assets	3,130,000	940,000
Current Assets	72,673,000	60,288,000
Net PPE	11,177,000	8,510,000
Intangibles Excl Goodwill	356,000	448,000
Intangibles	356,000	448,000
Other LT Assets	16,490,000	11,615,000
LT Assets	28,023,000	20,573,000
Total Assets	100,697,000	80,861,000
Accounts Payable	28,893,000	24,194,000
Accounts Payable & Accrued Expenses	28,893,000	24,194,000
Current Debt	4,238,000	3,398,000
Current Capital Lease Obligations	119,000	120,000
Current Debt and Capital Leases	4,357,000	3,518,000
Other Current Liabilities	11,740,000	9,074,000
Current Liabilities	44,990,000	36,786,000
Long-Term Obligations	3,932,000	476,000
Deferred LT Liability Charges	234,000	...
Pensions & OPEB	367,000	1,325,000
Other LT Liabilities	314,000	246,000
LT Liabilities	4,847,000	2,047,000
Total Liabilities	49,838,000	38,834,000
Net Assets	50,859,000	42,027,000
Common Share Capital	3,857,000	3,857,000
Share Premium	4,099,000	3,824,000
Retained Earnings	37,383,000	31,878,000
Treasury Stock	595,000	647,000
Other Equity	6,114,000	3,115,000
Shareholders' Equity	50,858,000	42,027,000
Total Liabilities & Stockholders' Equity	100,697,000	80,861,000
Net Current Assets	27,683,000	23,502,000
Total Assets Less Current Liabilities	55,707,000	44,075,000
Shares Outstanding	25,876	25,756

Recent Dividends:

1. Asahi Kogyosha Co. Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Asahi Kogyosha Co. Ltd. (Japan) common.

No dividends paid.

ASAHI NET INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,517,000	13,078,000	12,217,000
Direct Expenses	9,407,000	8,641,000	8,422,000
Gross Profit	4,110,000	4,437,000	3,795,000

SG&A	2,318,000	2,091,000	1,829,000
Other OpEx	0	0	0
Indirect Expenses	2,318,000	2,091,000	1,829,000
Total Operating Expenses	11,725,000	10,732,000	10,251,000
Operating Income	1,792,000	2,346,000	1,966,000
Non-Op Net Interest Income	6,000	2,000	…
Other Non-Op	23,000	149,000	…
Non-Op Income	29,000	151,000	(99,000)
EBT Continuing	1,821,000	2,497,000	1,867,000
Taxation (current)	572,000	800,000	590,000
Taxation (deferred)	(44,000)	(56,000)	(14,000)
Taxation	528,000	744,000	576,000
EAT Continuing	1,293,000	1,753,000	1,291,000
Net Income	1,293,000	1,753,000	1,290,000
Dividends Per Share	25	24.50	23
EPS - Basic - Cont	49.65	64.99	46.46
EPS - Primary	49.65	64.99	46.46
EPS -Diluted - Cont	49.65	64.99	46.46
EPS - Diluted	49.65	64.99	46.46
Shares (primary)	26,046	26,973	27,766
Shares (diluted)	26,046	26,973	27,766

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,474,000	4,161,000
Short Term Investments	500,000	1,000,000
Cash, Equivs & STI	2,974,000	5,161,000
Receivables	2,144,000	2,105,000
Raw Materials	1,285,000	1,347,000
Inventories - Other	0	0
Inventories	1,285,000	1,347,000
Prepayments (ST)	305,000	237,000
Other Current Assets	158,000	74,000
Current Assets	6,866,000	8,924,000
Net PPE	2,213,000	1,834,000
Intangibles Excl Goodwill	4,313,000	3,020,000
Intangibles	4,313,000	3,020,000
Other LT Assets	1,122,000	1,009,000
LT Assets	7,648,000	5,863,000
Total Assets	14,515,000	14,787,000
Accounts Payable	391,000	402,000
Accrued Exps	…	105,000
Accounts Payable & Accrued Expenses	391,000	507,000
Other Current Liabilities	1,015,000	1,189,000
Current Liabilities	1,406,000	1,696,000
Long-Term Obligations	0	0
Total Liabilities	1,406,000	1,696,000
Net Assets	13,109,000	13,091,000
Common Share Capital	630,000	630,000
Share Premium	877,000	868,000
Retained Earnings	14,734,000	14,101,000
Treasury Stock	3,401,000	2,737,000
Other Equity	268,000	229,000
Shareholders' Equity	13,108,000	13,091,000
Total Liabilities & Stockholders' Equity	14,515,000	14,787,000
Net Current Assets	5,460,000	7,228,000
Total Assets Less Current Liabilities	13,109,000	13,091,000
Shares Outstanding	25,911	26,847

Recent Dividends:
1. Asahi Net Inc common.
No dividends paid.
Annual Dividends:
1. Asahi Net Inc common.
No dividends paid.

ASAHI RUBBER INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,852,091	7,639,596	7,180,882
Direct Expenses	5,997,129	6,034,419	5,502,377
Gross Profit	1,854,962	1,605,177	1,678,505
SG&A	1,657,172	1,602,895	1,522,082
Other OpEx	0	0	0
Indirect Expenses	1,657,172	1,602,895	1,522,082
Total Operating Expenses	7,654,301	7,637,314	7,024,459
Operating Income	197,790	2,282	156,423
Non-Op Net Interest Income	(13,995)	(6,432)	(5,574)
Non-Op For Curr Gains	(8,238)	(8,028)	(3,508)
Other Non-Op	36,160	(259,956)	15,074
Non-Op Income	13,927	(274,416)	5,992
EBT Continuing	211,717	(272,134)	162,415
Taxation (current)	46,278	34,066	32,409
Taxation (deferred)	6,510	(70,163)	(3,821)
Taxation	52,788	(36,097)	28,588
EAT Continuing	158,929	(236,037)	133,827
Net Income	158,928	(236,038)	133,825
Dividends Per Share	20	20	20
EPS - Basic - Cont	35.07	(51.74)	29.38
EPS - Primary	35.07	(51.74)	29.38
EPS -Diluted - Cont	35.07	(51.74)	29.38
EPS - Diluted	35.07	(51.74)	29.38
Shares (primary)	4,532	4,562	4,554
Shares (diluted)	4,532	4,562	4,554

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,303,478	1,968,019
Cash, Equivs & STI	2,303,478	1,968,019
Receivables	1,620,418	1,932,268
Raw Materials	251,240	211,498
WIP	401,284	416,620
Finished Goods	620,544	412,609
Inventories - Other	0	0
Inventories	1,273,068	1,040,727
Other Current Assets	107,529	132,934
Current Assets	5,304,493	5,073,948
Net PPE	3,711,594	3,486,347
Intangibles Excl Goodwill	29,747	41,799
Intangibles	29,747	41,799
Other LT Assets	684,817	695,452
LT Assets	4,426,158	4,223,598
Total Assets	9,731,779	9,299,013
Accounts Payable	621,110	787,814
Accounts Payable & Accrued Expenses	621,110	787,814
Current Debt	1,149,931	1,300,896
Current Capital Lease Obligations	12,447	6,479
Current Debt and Capital Leases	1,162,378	1,307,375
Other Current Liabilities	834,313	745,488
Current Liabilities	2,617,801	2,840,677
Long-Term Obligations	1,145,840	610,874
Pensions & OPEB	934,653	956,309
Other LT Liabilities	9,076	10,709
LT Liabilities	2,089,569	1,577,892
Total Liabilities	4,707,371	4,418,570
Net Assets	5,024,408	4,880,443
Common Share Capital	516,870	516,870
Share Premium	465,827	462,350
Retained Earnings	3,484,557	3,417,496
Treasury Stock	89,012	33,646
Other Equity	646,166	517,373
Shareholders' Equity	5,024,408	4,880,443
Total Liabilities & Stockholders' Equity	9,731,779	9,299,013
Net Current Assets	2,686,692	2,233,271
Total Assets Less Current Liabilities	7,113,978	6,458,336
Shares Outstanding	4,488	4,563

Recent Dividends:
1. Asahi Rubber Inc common.
No dividends paid.
Annual Dividends:
1. Asahi Rubber Inc common.
No dividends paid.

ASAHIMATSU FOODS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,686,918	8,017,567	8,098,286
Direct Expenses	5,585,527	5,730,474	5,843,723
Gross Profit	2,101,391	2,287,093	2,254,563
SG&A	2,013,604	2,061,280	2,049,223
Other OpEx	0	0	0
Indirect Expenses	2,013,604	2,061,280	2,049,223
Total Operating Expenses	7,599,131	7,791,754	7,892,946
Operating Income	87,787	225,813	205,340
Non-Op Net Interest Income	2,729	547	2,023
Non-Op For Curr Gains	…	(3,002)	…
Other Non-Op	220,318	82,051	81,238
Non-Op Income	223,047	79,596	83,261
EBT Continuing	310,834	305,409	288,601
Taxation (current)	55,749	53,787	65,529
Taxation (deferred)	21,901	9,714	(12,829)
Taxation	77,650	63,501	52,700
EAT Continuing	233,184	241,908	235,901
Min Ints	(2,473)	(3,088)	(3,083)
Net Income	230,711	238,817	232,820
Dividends Per Share	45	35	25
EPS - Basic - Cont	124.37	129.34	126.46
EPS - Primary	124.37	129.34	126.46
EPS -Diluted - Cont	124.37	129.34	126.46
EPS - Diluted	124.37	129.34	126.46
Shares (primary)	1,855	1,847	1,840
Shares (diluted)	1,855	1,847	1,840

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,960,885	2,098,381
Cash, Equivs & STI	1,960,885	2,098,381
Receivables	1,287,445	1,342,313
Inventories	1,560,714	1,535,843
Other Current Assets	80,765	50,312
Current Assets	4,889,809	5,026,849
Net PPE	3,976,252	4,170,658
Intangibles Excl Goodwill	102,315	149,407
Intangibles	102,315	149,407
Other LT Assets	1,349,605	887,495
LT Assets	5,428,172	5,207,560
Total Assets	10,317,981	10,234,410
Accounts Payable	444,158	557,155
Accounts Payable & Accrued Expenses	444,158	557,155
Current Debt	242,706	308,992
Current Capital Lease Obligations	24,920	30,801
Current Debt and Capital Leases	267,626	339,793
Other Current Liabilities	415,581	414,558
Current Liabilities	1,127,365	1,311,506
Long-Term Obligations	454,782	432,100
Deferred LT Liability Charges	226,109	87,863
Other LT Liabilities	112,346	137,145
Minorities (BS)	…	74,366
LT Liabilities	793,237	657,108
Total Liabilities	1,920,603	2,042,981
Net Assets	8,397,378	8,191,429
Common Share Capital	1,617,844	1,617,844
Share Premium	1,634,249	1,633,518
Retained Earnings	4,659,578	4,525,825
Treasury Stock	40,536	60,905
Other Equity	526,243	475,147
Shareholders' Equity	8,397,378	8,191,429
Total Liabilities & Stockholders' Equity	10,317,981	10,234,410
Net Current Assets	3,762,444	3,715,343
Total Assets Less Current Liabilities	9,190,616	8,922,904
Shares Outstanding	1,858	1,849

Recent Dividends:
1. Asahimatsu Foods Co Ltd common.
No dividends paid.
Annual Dividends:
1. Asahimatsu Foods Co Ltd common.

No dividends paid.

ASEED HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,260,000
Other Revenue	...	...	0
Revenue	25,409,000	23,969,000	23,260,000
Direct Expenses	15,685,000	14,859,000	14,479,000
Gross Profit	9,724,000	9,110,000	8,781,000
SG&A	8,652,000	8,344,000	8,014,000
Other OpEx	0	0	0
Indirect Expenses	8,652,000	8,344,000	8,014,000
Total Operating Expenses	24,337,000	23,203,000	22,493,000
Operating Income	1,072,000	766,000	767,000
Non-Op Net Interest Income	(66,000)	(40,000)	(33,000)
Other Non-Op	216,000	244,000	334,000
Non-Op Income	150,000	204,000	301,000
EBT Continuing	1,222,000	970,000	1,068,000
Taxation (current)	415,000	268,000	331,000
Taxation (deferred)	(105,000)	(48,000)	(34,000)
Taxation	310,000	220,000	297,000
EAT Continuing	912,000	750,000	771,000
Net Income	909,000	748,000	769,000
Dividends Per Share	22	18	17
EPS - Basic - Cont	73.80	60.86	62.67
EPS - Primary	73.80	60.86	62.67
EPS -Diluted - Cont	73.80	60.86	62.67
EPS - Diluted	73.80	60.86	62.67
Shares (primary)	12,327	12,301	12,264
Shares (diluted)	12,327	12,301	12,264

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,835,000	1,772,000
Cash, Equivs & STI	3,835,000	1,772,000
Receivables	4,119,000	3,532,000
Raw Materials	397,000	337,000
Finished Goods	990,000	1,017,000
Inventories - Other	0	0
Inventories	1,387,000	1,354,000
Prepayments (ST)	169,000	159,000
Other Current Assets	629,000	688,000
Current Assets	10,139,000	7,505,000
Net PPE	10,704,000	9,626,000
Intangibles Excl Goodwill	148,000	223,000
Intangibles	148,000	223,000
Other LT Assets	3,154,000	2,300,000
LT Assets	14,006,000	12,149,000
Total Assets	24,145,000	19,655,000
Accounts Payable	3,233,000	2,734,000
Accrued Exps	515,000	388,000
Accounts Payable & Accrued Expenses	3,748,000	3,122,000
Current Debt	4,725,000	3,759,000
Current Capital Lease Obligations	87,000	115,000
Current Debt and Capital Leases	4,812,000	3,874,000
Other Current Liabilities	1,923,000	1,579,000
Current Liabilities	10,483,000	8,575,000
Long-Term Obligations	5,355,000	3,420,000
Deferred LT Liability Charges	35,000	35,000
Pensions & OPEB	2,000	159,000
Other LT Liabilities	333,000	242,000
LT Liabilities	5,725,000	3,856,000
Total Liabilities	16,208,000	12,431,000
Net Assets	7,937,000	7,224,000
Common Share Capital	798,000	798,000
Share Premium	1,040,000	1,036,000
Retained Earnings	6,726,000	6,051,000
Treasury Stock	604,000	618,000
Other Equity	(24,000)	(44,000)
Shareholders' Equity	7,936,000	7,223,000
Total Liabilities & Stockholders' Equity	24,145,000	19,655,000
Net Current Assets	(344,000)	(1,070,000)
Total Assets Less Current Liabilities	13,662,000	11,080,000
Shares Outstanding	12,336	12,308

Recent Dividends:

1. Aseed Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Aseed Holdings Co., Ltd. common.

No dividends paid.

ASIA PILE HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	115,956,000	100,803,000	103,151,000
Direct Expenses	93,337,000	85,377,000	85,804,000
Gross Profit	22,619,000	15,426,000	17,347,000
SG&A	11,736,000	11,093,000	10,330,000
Other OpEx	0	0	0
Indirect Expenses	11,736,000	11,093,000	10,330,000
Total Operating Expenses	105,073,000	96,470,000	96,134,000
Operating Income	10,883,000	4,333,000	7,017,000
Non-Op Net Interest Income	(494,000)	(546,000)	(685,000)
Non-Op For Curr Gains	155,000	...	...
Other Non-Op	444,000	(190,000)	(580,000)
Non-Op Income	105,000	(736,000)	(1,265,000)
EBT Continuing	10,988,000	3,597,000	5,752,000
Taxation (current)	3,180,000	1,814,000	2,004,000
Taxation (deferred)	(45,000)	(53,000)	(75,000)
Taxation	3,135,000	1,761,000	1,929,000
EAT Continuing	7,853,000	1,836,000	3,823,000
Min Ints	(264,000)	508,000	...
Net Income	7,592,000	2,346,000	3,821,000
Dividends Per Share	55	45	40
EPS - Basic - Cont	199.33	61.61	100.34
EPS - Primary	199.33	61.61	100.34
EPS -Diluted - Cont	199.33	61.61	100.34
EPS - Diluted	199.33	61.61	100.34
Shares (primary)	38,089	38,089	38,088
Shares (diluted)	38,089	38,089	38,088

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,633,000	20,138,000
Cash, Equivs & STI	25,633,000	20,138,000
Receivables	29,657,000	32,060,000
Raw Materials	1,997,000	2,023,000
Inventories - Other	9,088,000	8,916,000
Inventories	11,085,000	10,939,000
Other Current Assets	2,108,000	1,725,000
Current Assets	68,483,000	64,862,000
Net PPE	27,514,000	25,856,000
Intangibles Excl Goodwill	1,765,000	617,000
Intangibles	1,765,000	617,000
Other LT Assets	7,948,000	6,060,000
LT Assets	37,227,000	32,533,000
Total Assets	105,710,000	97,395,000
Accounts Payable	15,036,000	14,538,000
Accounts Payable & Accrued Expenses	15,036,000	14,538,000
Current Debt	12,468,000	11,925,000
Current Capital Lease Obligations	88,000	216,000
Current Debt and Capital Leases	12,556,000	12,141,000
Other Current Liabilities	16,056,000	13,462,000
Current Liabilities	43,648,000	40,141,000
Long-Term Obligations	3,312,000	5,153,000
Deferred LT Liability Charges	890,000	722,000
Pensions & OPEB	1,197,000	1,147,000
Other LT Liabilities	866,000	917,000
Minorities (BS)	3,598,000	3,583,000
LT Liabilities	6,265,000	7,939,000
Total Liabilities	53,511,000	51,664,000
Net Assets	52,199,000	45,731,000
Common Share Capital	6,621,000	6,621,000
Share Premium	8,697,000	8,697,000
Retained Earnings	33,650,000	27,826,000
Other Equity	3,231,000	2,587,000
Shareholders' Equity	52,199,000	45,731,000
Total Liabilities & Stockholders' Equity	105,710,000	97,395,000
Net Current Assets	24,835,000	24,721,000
Total Assets Less Current Liabilities	62,062,000	57,254,000
Shares Outstanding	38,089	38,089

Recent Dividends:

1. Asia Pile Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Asia Pile Holdings Corp common.

No dividends paid.

ASJ INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,661,959	2,741,544	2,846,964
Direct Expenses	1,648,406	1,622,870	1,737,602
Gross Profit	1,013,553	1,118,674	1,109,362
SG&A	881,703	960,311	1,011,134
Other OpEx	5,180	(2,763)	(4,464)
Indirect Expenses	886,883	957,548	1,006,670
Total Operating Expenses	2,535,289	2,580,418	2,744,272
Operating Income	126,670	161,126	102,692
Non-Op Income	(478)	2,679	7,458
EBT Continuing	126,192	163,805	110,150
Taxation	37,390	(82,966)	(2,127)
EAT Continuing	88,802	246,771	112,277
Net Income	88,800	246,770	112,276
Dividends Per Share	3	3	2
EPS - Basic - Cont	11.27	31.04	14.12
EPS - Primary	11.27	31.04	14.12
EPS -Diluted - Cont	11.27	31.04	14.12
EPS - Diluted	11.27	31.04	14.12
Shares (primary)	7,876	7,951	7,951
Shares (diluted)	7,876	7,951	7,951

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,090,517	989,514
Cash, Equivs & STI	1,090,517	989,514
Receivables	630,363	723,338
Inventories	106,497	98,679
Other Current Assets	50,934	71,697
Current Assets	1,878,311	1,883,228
Net PPE	1,904,388	1,932,741
LT Investments	266,697	236,353
Goodwill	13,134	13,134
Intangibles Excl Goodwill	679,682	702,510
Intangibles	692,816	715,644
Deferred LT Asset Charges	83,787	103,469
Other LT Assets	2,526	2,621
LT Assets	2,950,214	2,990,828
Total Assets	4,828,525	4,874,057
Accounts Payable	631,648	687,403
Accounts Payable & Accrued Expenses	631,648	687,403
Current Debt	183,012	183,012
Current Debt and Capital Leases	183,012	183,012
Other Current Liabilities	380,034	362,606
Current Liabilities	1,194,694	1,233,021
Long-Term Obligations	477,759	510,771
Deferred LT Liability Charges	63,657	43,752
Pensions & OPEB	137,070	147,219
Other LT Liabilities	35,036	46,729
LT Liabilities	713,522	748,471
Total Liabilities	1,908,216	1,981,493
Net Assets	2,920,309	2,892,564
Common Share Capital	1,375,538	1,375,538
Share Premium	1,294,546	1,294,841

Retained Earnings	161,495	96,548
Treasury Stock	53,951	8
Other Equity	142,681	125,644
Shareholders' Equity	2,920,309	2,892,563
Total Liabilities & Stockholders' Equity	4,828,525	4,874,057
Net Current Assets	683,617	650,207
Total Assets Less Current Liabilities	3,633,831	3,641,036
Shares Outstanding	7,802	7,951

Recent Dividends:
1. ASJ Inc common.
No dividends paid.
Annual Dividends:
1. ASJ Inc common.
No dividends paid.

ASKA PHARMACEUTICAL HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	62,843,000
Other Revenue	...	...	0
Revenue	71,127,000	64,139,000	62,843,000
Direct Expenses	36,982,000	32,803,000	32,178,000
Gross Profit	34,145,000	31,336,000	30,665,000
SG&A	28,311,000	26,003,000	24,164,000
Other OpEx	0	0	0
Indirect Expenses	28,311,000	26,003,000	24,164,000
Total Operating Expenses	65,293,000	58,806,000	56,342,000
Operating Income	5,834,000	5,333,000	6,501,000
Non-Op Net Interest Income	(170,000)	(45,000)	(36,000)
Non-Op For Curr Gains	(161,000)	(123,000)	(51,000)
Other Non-Op	1,489,000	1,029,000	3,451,000
Non-Op Income	1,158,000	861,000	3,364,000
EBT Continuing	6,992,000	6,194,000	9,865,000
Taxation (current)	1,887,000	750,000	3,514,000
Taxation (deferred)	(521,000)	341,000	(1,197,000)
Taxation	1,366,000	1,091,000	2,317,000
EAT Continuing	5,626,000	5,103,000	7,548,000
Min Ints	(200,000)	...	...
Net Income	5,424,000	5,101,000	7,546,000
Dividends Per Share	60	55	40
EPS - Basic - Cont	191.12	179.95	266.51
EPS - Primary	191.12	179.95	266.51
EPS -Diluted - Cont	191.12	179.95	266.51
EPS - Diluted	191.12	179.95	266.51
Shares (primary)	28,384	28,348	28,313
Shares (diluted)	28,384	28,348	28,313

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,126,000	10,603,000
Short Term Investments	893,000	555,000
Cash, Equivs & STI	11,019,000	11,158,000
Receivables	15,955,000	15,090,000
Raw Materials	14,022,000	11,032,000
WIP	416,000	544,000
Inventories - Other	14,743,000	14,757,000
Inventories	29,181,000	26,333,000
Other Current Assets	5,269,000	5,466,000
Current Assets	61,424,000	58,047,000
Net PPE	19,244,000	18,709,000
Intangibles Excl Goodwill	8,869,000	6,993,000
Intangibles	8,869,000	6,993,000
Other LT Assets	22,842,000	16,785,000
LT Assets	50,955,000	42,487,000
Total Assets	112,379,000	100,534,000
Accounts Payable	7,558,000	9,146,000
Accrued Exps	1,316,000	1,283,000
Accounts Payable & Accrued Expenses	8,874,000	10,429,000
Current Debt	3,269,000	4,461,000
Current Debt and Capital Leases	3,269,000	4,461,000
Other Current Liabilities	10,148,000	7,989,000
Current Liabilities	22,291,000	22,879,000
Long-Term Obligations	8,165,000	6,441,000
Pensions & OPEB	23,000	206,000
Other LT Liabilities	5,080,000	1,812,000
Minorities (BS)	6,459,000	3,885,000
LT Liabilities	13,268,000	8,459,000
Total Liabilities	42,018,000	35,224,000
Net Assets	70,361,000	65,310,000
Common Share Capital	1,197,000	1,197,000
Share Premium	31,000	...
Retained Earnings	63,352,000	59,545,000
Treasury Stock	658,000	704,000
Other Equity	6,438,000	5,272,000
Shareholders' Equity	70,360,000	65,310,000
Total Liabilities & Stockholders' Equity	112,379,000	100,534,000
Net Current Assets	39,133,000	35,168,000
Total Assets Less Current Liabilities	90,088,000	77,655,000
Shares Outstanding	28,396	28,364

Recent Dividends:
1. ASKA Pharmaceutical Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. ASKA Pharmaceutical Holdings Co Ltd common.
No dividends paid.

ASMO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	21,236,709	20,529,656	20,533,254
Direct Expenses	17,157,217	16,786,362	16,529,300
Gross Profit	4,079,492	3,743,294	4,003,954
SG&A	3,427,878	3,446,455	3,397,088
Other OpEx	0	0	0
Indirect Expenses	3,427,878	3,446,455	3,397,088
Total Operating Expenses	20,585,095	20,232,817	19,926,388
Operating Income	651,614	296,839	606,866
Non-Op Net Interest Income	11,128	7,018	5,119
Non-Op For Curr Gains	18,645	(1,769)	27,497
Other Non-Op	18,214	(19,393)	11,400
Non-Op Income	47,987	(14,144)	44,016
EBT Continuing	699,601	282,695	650,882
Taxation (current)	255,398	144,647	290,560
Taxation (deferred)	(36,762)	9,604	(96,967)
Taxation	218,636	154,251	193,593
EAT Continuing	480,965	128,444	457,289
Min Ints	(15,220)	15,250	12,575
Net Income	465,743	143,692	469,863
Dividends Per Share	10	10	10
EPS - Basic - Cont	34.59	10.67	34.90
EPS - Primary	34.59	10.67	34.90
EPS -Diluted - Cont	34.59	10.67	34.90
EPS - Diluted	34.59	10.67	34.90
Shares (primary)	13,464	13,464	13,464
Shares (diluted)	13,464	13,464	13,464

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,174,180	5,385,649
Cash, Equivs & STI	5,174,180	5,385,649
Receivables	2,237,303	2,112,364
Supplies	12,263	13,209
Inventories - Other	526,747	388,287
Inventories	539,010	401,496
Prepayments (ST)	600,049	...
Other Current Assets	272,746	258,904
Current Assets	8,823,288	8,158,413
Net PPE	80,829	137,038
Intangibles Excl Goodwill	10,643	13,020
Intangibles	10,643	13,020
Other LT Assets	1,030,743	1,017,500
LT Assets	1,122,215	1,167,558
Total Assets	9,945,503	9,325,971
Accounts Payable	788,458	732,100
Accounts Payable & Accrued Expenses	788,458	732,100
Current Debt	74,520	22,340
Current Capital Lease Obligations	6,262	17,083
Current Debt and Capital Leases	80,782	39,423
Other Current Liabilities	1,778,765	1,601,020
Current Liabilities	2,648,005	2,372,543
Long-Term Obligations	0	0
Pensions & OPEB	291,698	293,781
Other LT Liabilities	15,676	18,772
Minorities (BS)	26,608	19,525
LT Liabilities	307,374	312,553
Total Liabilities	2,981,987	2,704,621
Net Assets	6,963,516	6,621,350
Common Share Capital	2,323,272	2,323,272
Retained Earnings	4,825,710	4,494,612
Treasury Stock	340,899	340,899
Other Equity	155,433	144,364
Shareholders' Equity	6,963,516	6,621,349
Total Liabilities & Stockholders' Equity	9,945,503	9,325,971
Net Current Assets	6,175,283	5,785,870
Total Assets Less Current Liabilities	7,297,498	6,953,428
Shares Outstanding	13,464	13,464

Recent Dividends:
1. Asmo Corp common.
No dividends paid.
Annual Dividends:
1. Asmo Corp common.
No dividends paid.

ATECT CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,357,152	3,201,630	3,175,924
Direct Expenses	2,024,819	1,913,271	1,797,659
Gross Profit	1,332,333	1,288,359	1,378,265
SG&A	1,127,544	1,207,721	1,313,753
Other OpEx	0	0	0
Indirect Expenses	1,127,544	1,207,721	1,313,753
Total Operating Expenses	3,152,363	3,120,992	3,111,412
Operating Income	204,789	80,638	64,512
Non-Op Net Interest Income	(13,042)	(9,649)	(8,322)
Non-Op For Curr Gains	5,578	(9,581)	13,520
Other Non-Op	32,064	4,036	(420,490)
Non-Op Income	24,600	(15,194)	(415,292)
EBT Continuing	229,389	65,444	(350,780)
Taxation (current)	45,672	29,931	38,291
Taxation (deferred)	42,115	(4,664)	(144,721)
Taxation	87,787	25,267	(106,430)
EAT Continuing	141,602	40,177	(244,350)
Net Income	141,600	40,177	(244,353)
Dividends Per Share	10	10	10
EPS - Basic - Cont	32.03	9.09	(55.27)
EPS - Primary	32.03	9.09	(55.27)
EPS -Diluted - Cont	32.03	9.09	(55.27)
EPS - Diluted	32.03	9.09	(55.27)
Shares (primary)	4,421	4,421	4,421
Shares (diluted)	4,421	4,421	4,421

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	493,160	467,800
Cash, Equivs & STI	493,160	467,800
Receivables	544,769	481,807
Raw Materials	262,446	263,696
WIP	43,737	45,082
Inventories - Other	228,456	231,410
Inventories	534,639	540,188
Other Current Assets	45,783	31,679
Current Assets	1,618,351	1,521,474
Net PPE	2,766,831	2,878,955

Intangibles Excl Goodwill	52,409	84,935
Intangibles	52,409	84,935
Other LT Assets	258,083	200,703
LT Assets	3,077,323	3,164,593
Total Assets	4,695,675	4,686,067
Accounts Payable	273,712	343,472
Accounts Payable & Accrued Expenses	273,712	343,472
Current Debt	1,172,465	1,013,368
Current Capital Lease Obligations	12,622	12,328
Current Debt and Capital Leases	1,185,087	1,025,696
Other Current Liabilities	283,565	242,855
Current Liabilities	1,742,364	1,612,023
Long-Term Obligations	1,067,337	1,291,503
Pensions & OPEB	32,340	27,948
Other LT Liabilities	27,755	40,133
LT Liabilities	1,127,432	1,359,584
Total Liabilities	2,869,797	2,971,607
Net Assets	1,825,878	1,714,460
Common Share Capital	822,266	822,266
Share Premium	742,266	742,266
Retained Earnings	285,993	188,602
Treasury Stock	8,047	8,006
Other Equity	(16,600)	(30,668)
Shareholders' Equity	1,825,878	1,714,460
Total Liabilities & Stockholders' Equity	4,695,675	4,686,067
Net Current Assets	(124,013)	(90,549)
Total Assets Less Current Liabilities	2,953,311	3,074,044
Shares Outstanding	4,421	4,421

Recent Dividends:

1. Atect Corp common.

No dividends paid.

Annual Dividends:

1. Atect Corp common.

No dividends paid.

ATLAN HOLDINGS BHD

Annual Report

Standardized Income Statement, Years Ended (RM000):

	02/28/26	02/28/25	02/29/24
Revenue	410,986	455,115	453,560
SG&A	78,347	80,928	78,210
D&A (OpEx)	21,666	23,137	22,809
RR&I	...	...	84
Other OpEx	260,047	329,024	307,372
Indirect Expenses	360,060	433,089	408,475
Total Operating Expenses	360,060	433,089	408,475
Operating Income	50,926	22,026	45,085
Non-Op Income	(8,017)	57,424	(11,765)
EBT Continuing	42,909	79,450	33,320
Taxation	21,150	12,158	8,072
EAT Continuing	21,759	67,292	25,248
Min Ints	(6,747)	(15,706)	(4,966)
Equity Earns	(174)	134	67
Net Income	14,838	51,720	20,349
Dividends Per Share	0.10	0.13	0.10
EPS - Basic - Cont	0.06	0.20	0.08
EPS - Primary	0.06	0.20	0.08
EPS -Diluted - Cont	0.06	0.20	0.08
EPS - Diluted	0.06	0.20	0.08
Shares (primary)	253,650	253,650	253,650
Shares (diluted)	253,650	253,650	253,650

Standardized Balance Sheet, Years Ended Feb. 28 (RM000):

	2026	2025
Cash	273,097	277,165
Cash & Equivalents	273,097	277,165
Short Term Investments	2	2
Cash, Equivs & STI	273,099	277,167
Receivables	34,515	52,219
Inventories	82,871	100,366
Current Tax Assets	1,503	6,893
Prepayments (ST)	2,659	9,236
Other Current Assets	479	2,363
Current Assets	395,126	448,244
Net PPE	202,301	194,376
LT Investments	13,142	637
Goodwill	5,818	6,818
Intangibles	5,818	6,818
Prepayments (LT)	18,517	13,500
Deferred LT Asset Charges	1,159	7,895
Other LT Assets	49,627	124,780
LT Assets	290,564	348,006
Total Assets	685,690	796,250
Accounts Payable	68,790	81,325
Accrued Exps	655	702
Accounts Payable & Accrued Expenses	69,445	82,027
Current Debt	21,898	22,976
Current Capital Lease Obligations	1,675	7,071
Current Debt and Capital Leases	23,573	30,047
Other Current Liabilities	13,799	906
Current Liabilities	106,817	112,980
Long-Term Obligations	50,020	144,803
Deferred LT Liability Charges	11,195	9,223
Pensions & OPEB	1,116	1,334
Other LT Liabilities	0	704
Minorities (BS)	117,766	103,229
LT Liabilities	62,331	156,064
Total Liabilities	286,914	372,273
Net Assets	398,776	423,977
Common Share Capital	356,528	356,528
Retained Earnings	119,714	139,834
For Curr Trans (BS)	(1,906)	2,395
Other Equity	(75,560)	(74,780)
Shareholders' Equity	398,776	423,977
Total Liabilities & Stockholders' Equity	685,690	796,250
Net Current Assets	288,309	335,264
Total Assets Less Current Liabilities	578,873	683,270
Shares Outstanding	253,650	253,650

Recent Dividends:

1. Atlan Holdings Bhd 3% irredeemable convertible preference share.

No dividends paid.

2. Atlan Holdings Bhd ordinary.

No dividends paid.

Annual Dividends:

1. Atlan Holdings Bhd 3% irredeemable convertible preference share.

No dividends paid.

2. Atlan Holdings Bhd ordinary.

No dividends paid.

ATOM CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	30,408,000	35,477,000	36,947,000
Direct Expenses	11,536,000	12,828,000	12,830,000
Gross Profit	18,872,000	22,649,000	24,117,000
SG&A	18,846,000	23,320,000	24,183,000
Other OpEx	0	0	0
Indirect Expenses	18,846,000	23,320,000	24,183,000
Total Operating Expenses	30,382,000	36,148,000	37,013,000
Operating Income	26,000	(671,000)	(66,000)
Non-Op Net Interest Income	(69,000)	(62,000)	(51,000)
Other Non-Op	(674,000)	2,056,000	(1,128,000)
Non-Op Income	(743,000)	1,994,000	(1,179,000)
EBT Continuing	(717,000)	1,323,000	(1,245,000)
Taxation (current)	181,000	407,000	122,000
Taxation (deferred)	608,000	386,000	103,000
Taxation	789,000	793,000	225,000
EAT Continuing	(1,506,000)	530,000	(1,470,000)
Net Income	(1,517,000)	497,000	(1,503,000)
Pref Divs & Similar	10,000	33,000	33,000
Net Income to Common	(1,527,000)	464,000	(1,536,000)
EPS - Basic - Cont	(7.86)	2.58	(7.79)
EPS - Primary	(7.86)	2.58	(7.79)
EPS -Diluted - Cont	(7.86)	2.58	(7.79)
EPS - Diluted	(7.86)	2.58	(7.79)
Shares (primary)	193,132	193,122	193,112
Shares (diluted)	193,132	193,122	193,112

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,633,000	6,703,000
Cash, Equivs & STI	3,633,000	6,703,000
Receivables	1,304,000	1,299,000
Raw Materials	238,000	274,000
Inventories - Other	0	0
Inventories	238,000	274,000
Current Tax Assets	17,000	...
Prepayments (ST)	334,000	316,000
Other Current Assets	26,000	5,000
Current Assets	5,552,000	8,597,000
Net PPE	5,279,000	5,873,000
Intangibles Excl Goodwill	81,000	73,000
Intangibles	81,000	73,000
Other LT Assets	3,607,000	4,445,000
LT Assets	8,967,000	10,391,000
Total Assets	14,519,000	18,989,000
Accounts Payable	2,321,000	2,371,000
Accrued Exps	121,000	129,000
Accounts Payable & Accrued Expenses	2,442,000	2,500,000
Current Debt	2,381,000	2,078,000
Current Capital Lease Obligations	141,000	115,000
Current Debt and Capital Leases	2,522,000	2,193,000
Other Current Liabilities	1,934,000	2,969,000
Current Liabilities	6,898,000	7,662,000
Long-Term Obligations	2,799,000	2,965,000
Other LT Liabilities	1,141,000	1,059,000
LT Liabilities	3,940,000	4,024,000
Total Liabilities	10,838,000	11,686,000
Net Assets	3,681,000	7,303,000
Share Premium	6,856,000	6,853,000
Retained Earnings	(976,000)	530,000
Treasury Stock	2,298,000	175,000
Other Equity	98,000	94,000
Shareholders' Equity	3,680,000	7,302,000
Total Liabilities & Stockholders' Equity	14,519,000	18,989,000
Net Current Assets	(1,346,000)	935,000
Total Assets Less Current Liabilities	7,621,000	11,327,000
Shares Outstanding	193,136	193,125

Recent Dividends:

1. Atom Corp class B preferred series 4.

No dividends paid.

2. Atom Corp class B preferred series 2.

No dividends paid.

3. Atom Corp class B preferred series 1.

No dividends paid.

4. Atom Corp class B preferred series 3.

No dividends paid.

5. Atom Corp common.

No dividends paid.

Annual Dividends:

1. Atom Corp class B preferred series 4.

No dividends paid.

2. Atom Corp class B preferred series 2.

No dividends paid.

3. Atom Corp class B preferred series 1.

No dividends paid.

4. Atom Corp class B preferred series 3.

No dividends paid.

5. Atom Corp common.

No dividends paid.

ATOMIX CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	12,122,099
Other Revenue	…	…	1
Revenue	12,763,250	12,348,499	12,122,100
Direct Expenses	9,080,328	9,052,233	8,848,567
Gross Profit	3,682,922	3,296,266	3,273,533
SG&A	3,113,854	2,945,496	2,913,455
Other OpEx	0	0	0
Indirect Expenses	3,113,854	2,945,496	2,913,455
Total Operating Expenses	12,194,182	11,997,729	11,762,022
Operating Income	569,068	350,770	360,078
Non-Op Net Interest Income	(302)	(323)	(959)
Non-Op For Curr Gains	135	1,213	(1,336)
Other Non-Op	779,021	(20,327)	26,947
Non-Op Income	778,854	(19,437)	24,652
EBT Continuing	1,347,922	331,333	384,730
Taxation (current)	524,750	112,742	131,260
Taxation (deferred)	(121,966)	(10,245)	14,353
Taxation	402,784	102,497	145,613
EAT Continuing	945,138	228,836	239,117
Net Income	945,140	228,837	239,119
Dividends Per Share	20	17	17
EPS - Basic - Cont	177.58	43	44.96
EPS - Primary	177.58	43	44.96
EPS -Diluted - Cont	177.58	43	44.96
EPS - Diluted	177.58	43	44.96
Shares (primary)	5,322	5,322	5,318
Shares (diluted)	5,322	5,322	5,318

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,236,836	2,831,524
Cash, Equivs & STI	4,236,836	2,831,524
Receivables	3,881,393	3,696,901
Raw Materials	686,278	701,976
WIP	215,350	186,735
Finished Goods	1,208,793	1,250,003
Inventories - Other	0	0
Inventories	2,110,421	2,138,714
Other Current Assets	72,071	42,241
Current Assets	10,300,721	8,709,380
Net PPE	4,496,480	5,076,561
Intangibles Excl Goodwill	418,016	424,170
Intangibles	418,016	424,170
Other LT Assets	1,150,658	815,069
LT Assets	6,065,154	6,315,800
Total Assets	16,365,875	15,025,180
Accounts Payable	2,701,576	2,937,815
Accrued Exps	308,400	124,926
Accounts Payable & Accrued Expenses	3,009,976	3,062,741
Current Debt	200,000	100,000
Current Debt and Capital Leases	200,000	100,000
Other Current Liabilities	1,313,703	890,211
Current Liabilities	4,523,679	4,052,952
Long-Term Obligations	0	0
Pensions & OPEB	336,109	345,363
Other LT Liabilities	274,959	275,126
LT Liabilities	611,068	620,489
Total Liabilities	5,134,747	4,673,441
Net Assets	11,231,128	10,351,739
Common Share Capital	1,040,000	1,040,000
Share Premium	754,293	754,293
Retained Earnings	10,124,290	9,276,493
Treasury Stock	1,007,706	1,009,725
Other Equity	320,251	290,678
Shareholders' Equity	11,231,128	10,351,739
Total Liabilities & Stockholders' Equity	16,365,875	15,025,180
Net Current Assets	5,777,042	4,656,428
Total Assets Less Current Liabilities	11,842,196	10,972,228
Shares Outstanding	5,325	5,322

Recent Dividends:

1. Atomix Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Atomix Co., Ltd. common.

No dividends paid.

AUBEX CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,387,010
Other Revenue	…	…	0
Revenue	6,015,307	6,035,997	5,387,010
Direct Expenses	4,007,080	3,742,417	3,511,276
Gross Profit	2,008,227	2,293,580	1,875,734
SG&A	1,392,791	1,452,174	1,315,086
Other OpEx	0	0	0
Indirect Expenses	1,392,791	1,452,174	1,315,086
Total Operating Expenses	5,399,871	5,194,591	4,826,362
Operating Income	615,436	841,406	560,648
Non-Op Net Interest Income	(11,699)	(11,049)	(15,118)
Non-Op For Curr Gains	16,966	(21,340)	30,993
Other Non-Op	15,041	9,552	23,866
Non-Op Income	20,308	(22,837)	39,741
EBT Continuing	635,744	818,569	600,389
Taxation (current)	138,198	240,618	191,598
Taxation (deferred)	(75,765)	(2,185)	(27,642)
Taxation	62,433	238,433	163,956
EAT Continuing	573,311	580,136	436,433
Net Income	573,312	580,136	436,435
Dividends Per Share	35	33	20
EPS - Basic - Cont	209.05	209.05	156.80
EPS - Primary	209.05	209.05	156.80
EPS -Diluted - Cont	209.05	209.05	156.80
EPS - Diluted	209.05	209.05	156.80
Shares (primary)	2,743	2,775	2,783
Shares (diluted)	2,743	2,775	2,783

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,627,404	2,850,379
Cash, Equivs & STI	2,627,404	2,850,379
Receivables	1,370,231	1,404,374
Raw Materials	609,808	500,000
WIP	1,561,467	1,416,295
Inventories - Other	215,312	239,420
Inventories	2,386,587	2,155,715
Other Current Assets	225,137	175,207
Current Assets	6,609,359	6,585,675
Net PPE	3,146,505	2,944,202
Intangibles Excl Goodwill	43,629	33,371
Intangibles	43,629	33,371
Other LT Assets	365,694	279,599
LT Assets	3,555,828	3,257,172
Total Assets	10,165,188	9,842,848
Accounts Payable	431,032	490,342
Accounts Payable & Accrued Expenses	431,032	490,342
Current Debt	523,550	552,060
Current Capital Lease Obligations	20,919	13,088
Current Debt and Capital Leases	544,469	565,148
Other Current Liabilities	383,351	583,774
Current Liabilities	1,358,852	1,639,264
Long-Term Obligations	940,570	894,330
Deferred LT Liability Charges	23,719	23,719
Pensions & OPEB	429,673	427,738
Other LT Liabilities	160,674	149,996
LT Liabilities	1,554,636	1,495,783
Total Liabilities	2,913,489	3,135,047
Net Assets	7,251,699	6,707,801
Common Share Capital	1,939,834	1,939,834
Share Premium	517,091	517,064
Retained Earnings	4,801,217	4,328,704
Treasury Stock	282,571	256,105
Other Equity	276,128	178,303
Shareholders' Equity	7,251,699	6,707,800
Total Liabilities & Stockholders' Equity	10,165,188	9,842,848
Net Current Assets	5,250,507	4,946,411
Total Assets Less Current Liabilities	8,806,336	8,203,584
Shares Outstanding	2,738	2,750

Recent Dividends:

1. AuBex Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. AuBex Corp. (Japan) common.

No dividends paid.

AUTOBACS SEVEN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	229,856,000
Other Revenue	…	…	0
Revenue	280,055,000	249,525,000	229,856,000
Direct Expenses	179,919,000	161,152,000	154,432,000
Gross Profit	100,136,000	88,373,000	75,424,000
SG&A	86,340,000	76,247,000	67,414,000
Other OpEx	0	0	0
Indirect Expenses	86,340,000	76,247,000	67,414,000
Total Operating Expenses	266,259,000	237,399,000	221,846,000
Operating Income	13,796,000	12,126,000	8,010,000
Non-Op Net Interest Income	(331,000)	(50,000)	1,000
Non-Op For Curr Gains	284,000	…	…
Other Non-Op	617,000	877,000	2,272,000
Non-Op Income	570,000	827,000	2,273,000
EBT Continuing	14,366,000	12,953,000	10,283,000
Taxation (current)	6,750,000	4,193,000	4,314,000
Taxation (deferred)	(758,000)	609,000	(399,000)
Taxation	5,992,000	4,802,000	3,915,000
EAT Continuing	8,374,000	8,151,000	6,368,000
Min Ints	(24,000)	(16,000)	(13,000)
Net Income	8,352,000	8,132,000	6,355,000
Dividends Per Share	60	60	70
EPS - Basic - Cont	106.39	103.89	81.52
EPS - Primary	106.39	103.89	81.52
EPS -Diluted - Cont	106.39	103.89	81.52
EPS - Diluted	106.39	103.89	81.52
Shares (primary)	78,516	78,277	77,956
Shares (diluted)	78,516	78,277	77,956

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,289,000	31,292,000
Short Term Investments	3,543,000	3,402,000
Cash, Equivs & STI	23,832,000	34,694,000
Receivables	61,674,000	57,439,000
Inventories	29,991,000	27,649,000
Other Current Assets	6,352,000	7,246,000
Current Assets	121,849,000	127,028,000
Net PPE	67,331,000	56,757,000
Intangibles Excl Goodwill	16,639,000	17,370,000
Intangibles	16,639,000	17,370,000
Other LT Assets	34,082,000	27,015,000
LT Assets	118,052,000	101,142,000
Total Assets	239,901,000	228,170,000
Accounts Payable	17,351,000	16,157,000
Accounts Payable & Accrued Expenses	17,351,000	16,157,000
Current Debt	8,455,000	8,514,000
Current Capital Lease Obligations	789,000	739,000
Current Debt and Capital Leases	9,244,000	9,253,000
Other Current Liabilities	35,450,000	33,022,000
Current Liabilities	62,045,000	58,432,000
Long-Term Obligations	30,213,000	26,463,000
Deferred LT Liability Charges	605,000	707,000
Pensions & OPEB	301,000	273,000
Other LT Liabilities	10,116,000	10,331,000
Minorities (BS)	372,000	155,000

LT Liabilities	41,235,000	37,774,000
Total Liabilities	103,652,000	96,361,000
Net Assets	136,249,000	131,809,000
Common Share Capital	33,998,000	33,998,000
Share Premium	34,092,000	34,138,000
Retained Earnings	69,877,000	66,246,000
Treasury Stock	5,988,000	6,060,000
Other Equity	4,270,000	3,486,000
Shareholders' Equity	136,249,000	131,808,000
Total Liabilities & Stockholders' Equity	239,901,000	228,170,000
Net Current Assets	59,804,000	68,596,000
Total Assets Less Current Liabilities	177,856,000	169,738,000
Shares Outstanding	78,528	78,490

Recent Dividends:

1. Autobacs Seven Co Ltd common.

No dividends paid.

Annual Dividends:

1. Autobacs Seven Co Ltd common.

No dividends paid.

AVAL DATA CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	12,580,280
Other Revenue	...	...	1
Revenue	8,830,110	10,980,379	12,580,281
Direct Expenses	6,311,551	7,651,136	8,489,466
Gross Profit	2,518,559	3,329,243	4,090,815
SG&A	1,828,525	1,908,575	1,995,379
Other OpEx	0	0	0
Indirect Expenses	1,828,525	1,908,575	1,995,379
Total Operating Expenses	8,140,076	9,559,711	10,484,845
Operating Income	690,034	1,420,668	2,095,436
Non-Op Net Interest Income	7,010	1,328	154
Non-Op For Curr Gains	(36)	115	(226)
Other Non-Op	30,247	186,354	5,333,146
Non-Op Income	37,221	187,797	5,333,074
EBT Continuing	727,255	1,608,465	7,428,510
Taxation (current)	232,543	342,496	2,175,040
Taxation (deferred)	(59,395)	128,016	(2,873)
Taxation	173,148	470,512	2,172,167
EAT Continuing	554,107	1,137,953	5,256,343
Net Income	554,106	1,137,953	5,256,344
Dividends Per Share	100	70	317
EPS - Basic - Cont	91.36	184.71	853.67
EPS - Primary	91.36	184.71	853.67
EPS -Diluted - Cont	91.36	184.71	853.67
EPS - Diluted	91.36	184.71	853.67
Shares (primary)	6,065	6,161	6,157
Shares (diluted)	6,065	6,161	6,157

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,001,418	6,124,907
Short Term Investments	22,344	244,848
Cash, Equivs & STI	7,023,762	6,369,755
Receivables	2,096,016	2,354,969
Raw Materials	4,754,423	5,534,080
WIP	259,508	295,722
Inventories - Other	753,926	776,186
Inventories	5,767,857	6,605,988
Current Tax Assets	...	802,413
Prepayments (ST)	33,208	28,676
Other Current Assets	14,629	11,555
Current Assets	14,935,472	16,173,356
Net PPE	3,084,365	3,227,018
Intangibles Excl Goodwill	44,984	56,069
Intangibles	44,984	56,069
Other LT Assets	4,505,631	2,780,009
LT Assets	7,634,980	6,063,096
Total Assets	22,570,452	22,236,453
Accounts Payable	710,902	1,160,802
Accrued Exps	146,260	32,837
Accounts Payable & Accrued Expenses	857,162	1,193,639
Other Current Liabilities	407,773	461,499
Current Liabilities	1,264,935	1,655,138
Long-Term Obligations	0	0
Deferred LT Liability Charges	990,548	519,931
Pensions & OPEB	1,130	2,230
Other LT Liabilities	0	0
LT Liabilities	991,678	522,161
Total Liabilities	2,256,613	2,177,299
Net Assets	20,313,839	20,059,154
Common Share Capital	2,354,094	2,354,094
Retained Earnings	14,014,196	14,567,655
Treasury Stock	1,033,189	687,747
Other Equity	4,978,737	3,825,152
Shareholders' Equity	20,313,838	20,059,154
Total Liabilities & Stockholders' Equity	22,570,452	22,236,453
Net Current Assets	13,670,537	14,518,218
Total Assets Less Current Liabilities	21,305,517	20,581,315
Shares Outstanding	5,815	6,162

Recent Dividends:

1. Aval Data Corp. common.

No dividends paid.

Annual Dividends:

1. Aval Data Corp. common.

No dividends paid.

AVEX INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	133,387,000
Other Revenue	...	...	0
Revenue	146,571,000	131,691,000	133,387,000
Direct Expenses	104,791,000	95,852,000	94,097,000
Gross Profit	41,780,000	35,839,000	39,290,000
SG&A	37,694,000	37,658,000	38,024,000
Other OpEx	0	0	0
Indirect Expenses	37,694,000	37,658,000	38,024,000
Total Operating Expenses	142,485,000	133,510,000	132,121,000
Operating Income	4,086,000	(1,819,000)	1,266,000
Non-Op Net Interest Income	112,000	46,000	15,000
Non-Op For Curr Gains	(33,000)	(23,000)	(344,000)
Other Non-Op	766,000	5,561,000	1,828,000
Non-Op Income	845,000	5,584,000	1,499,000
EBT Continuing	4,931,000	3,765,000	2,765,000
Taxation (current)	1,395,000	3,068,000	1,354,000
Taxation (deferred)	(443,000)	(648,000)	230,000
Taxation	952,000	2,420,000	1,584,000
EAT Continuing	3,979,000	1,345,000	1,181,000
Min Ints	(422,000)	(203,000)	(193,000)
Net Income	3,553,000	1,138,000	987,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	83.68	26.11	21.83
EPS - Primary	83.68	26.11	21.83
EPS -Diluted - Cont	83.68	26.11	21.83
EPS - Diluted	83.68	26.11	21.83
Shares (primary)	42,465	43,608	45,220
Shares (diluted)	42,465	43,608	45,220

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,305,000	35,690,000
Cash, Equivs & STI	34,305,000	35,690,000
Receivables	30,174,000	28,340,000
Raw Materials	380,000	315,000
WIP	4,157,000	3,683,000
Inventories - Other	1,273,000	910,000
Inventories	5,810,000	4,908,000
Prepayments (ST)	8,056,000	6,177,000
Other Current Assets	3,410,000	2,659,000
Current Assets	81,755,000	77,774,000
Net PPE	9,574,000	8,500,000
Intangibles Excl Goodwill	4,968,000	2,660,000
Intangibles	4,968,000	2,660,000
Other LT Assets	14,496,000	17,026,000
LT Assets	29,038,000	28,186,000
Total Assets	110,793,000	105,960,000
Accounts Payable	2,778,000	2,972,000
Accounts Payable & Accrued Expenses	2,778,000	2,972,000
Current Debt	...	3,000
Current Debt and Capital Leases	...	3,000
Other Current Liabilities	53,420,000	49,859,000
Current Liabilities	56,198,000	52,834,000
Long-Term Obligations	0	0
Other LT Liabilities	1,705,000	2,013,000
Minorities (BS)	1,317,000	1,003,000
LT Liabilities	1,705,000	2,013,000
Total Liabilities	59,221,000	55,851,000
Net Assets	51,572,000	50,109,000
Common Share Capital	4,836,000	4,755,000
Share Premium	5,125,000	5,649,000
Retained Earnings	45,069,000	43,677,000
Treasury Stock	4,933,000	4,933,000
Other Equity	1,475,000	961,000
Shareholders' Equity	51,572,000	50,109,000
Total Liabilities & Stockholders' Equity	110,793,000	105,960,000
Net Current Assets	25,557,000	24,940,000
Total Assets Less Current Liabilities	54,595,000	53,126,000
Shares Outstanding	42,508	42,382

Recent Dividends:

1. Avex Inc common.

No dividends paid.

Annual Dividends:

1. Avex Inc common.

No dividends paid.

AWA PAPER & TECHNOLOGICAL CO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	18,494,493	17,124,457	16,115,606
Direct Expenses	15,973,934	14,380,503	13,545,365
Gross Profit	2,520,559	2,743,954	2,570,241
SG&A	2,461,842	2,311,539	2,215,469
Other OpEx	0	0	0
Indirect Expenses	2,461,842	2,311,539	2,215,469
Total Operating Expenses	18,435,776	16,692,042	15,760,834
Operating Income	58,717	432,415	354,772
Non-Op Net Interest Income	(152,183)	(96,270)	(48,910)
Non-Op For Curr Gains	2,720	(19,239)	11,574
Other Non-Op	1,355,895	(75,429)	(86,915)
Non-Op Income	1,206,432	(190,938)	(124,251)
EBT Continuing	1,265,149	241,477	230,521
Taxation (current)	166,975	46,001	23,147
Taxation (deferred)	121,748	(88,586)	42,668
Taxation	288,723	(42,585)	65,815
EAT Continuing	976,426	284,062	164,706
Min Ints	(222,605)	(248,194)	(112,251)
Net Income	753,816	35,867	52,454
Dividends Per Share	...	...	2
EPS - Basic - Cont	75.41	3.59	5.26
EPS - Primary	75.41	3.59	5.26
EPS -Diluted - Cont	74.77	3.56	5.20
EPS - Diluted	74.77	3.56	5.20
Shares (primary)	9,996	9,978	9,978
Shares (diluted)	10,082	10,075	10,087

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,850,605	988,726
Cash, Equivs & STI	1,850,605	988,726
Receivables	3,699,815	3,226,221
Raw Materials	1,798,536	1,927,772
WIP	952,597	797,819

Inventories - Other	1,413,978	1,331,718
Inventories	4,165,111	4,057,309
Current Tax Assets	40,277	869,019
Other Current Assets	1,121,063	105,849
Current Assets	10,876,871	9,247,124
Net PPE	16,523,581	17,046,516
Intangibles Excl Goodwill	291,380	121,180
Intangibles	291,380	121,180
Other LT Assets	1,305,338	774,062
LT Assets	18,120,299	17,941,758
Total Assets	28,997,170	27,188,882
Accounts Payable	1,777,934	1,468,058
Accounts Payable & Accrued Expenses	1,777,934	1,468,058
Current Debt	4,381,092	3,459,638
Current Debt and Capital Leases	4,381,092	3,459,638
Other Current Liabilities	3,056,357	4,328,736
Current Liabilities	9,215,383	9,256,432
Long-Term Obligations	9,639,938	9,074,030
Deferred LT Liability Charges	384,920	384,920
Pensions & OPEB	809,019	826,041
Other LT Liabilities	48,696	63,751
Minorities (BS)	2,501,032	2,205,904
LT Liabilities	10,882,573	10,348,742
Total Liabilities	22,598,989	21,811,078
Net Assets	6,398,181	5,377,804
Common Share Capital	1,385,137	1,385,137
Share Premium	1,375,899	1,375,899
Retained Earnings	1,838,007	1,085,821
Treasury Stock	100,950	114,661
Other Equity	1,900,088	1,645,608
Shareholders' Equity	6,398,181	5,377,804
Total Liabilities & Stockholders' Equity	28,997,170	27,188,882
Net Current Assets	1,661,488	(9,308)
Total Assets Less Current Liabilities	19,781,787	17,932,450
Shares Outstanding	10,002	9,979

Recent Dividends:

1. AWA Paper & Technological Co Inc common.

No dividends paid.

Annual Dividends:

1. AWA Paper & Technological Co Inc common.

No dividends paid.

AXIAL RETAILING INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	270,224,000
Other Revenue	...	...	0
Revenue	295,536,000	281,870,000	270,224,000
Direct Expenses	211,026,000	199,814,000	191,085,000
Gross Profit	84,510,000	82,056,000	79,139,000
SG&A	72,324,000	69,995,000	67,358,000
Other OpEx	0	0	0
Indirect Expenses	72,324,000	69,995,000	67,358,000
Total Operating Expenses	283,350,000	269,809,000	258,443,000
Operating Income	12,186,000	12,061,000	11,781,000
Non-Op Net Interest Income	10,000	(18,000)	(12,000)
Other Non-Op	400,000	527,000	(955,000)
Non-Op Income	410,000	509,000	(967,000)
EBT Continuing	12,596,000	12,570,000	10,814,000
Taxation (current)	3,732,000	3,460,000	3,948,000
Taxation (deferred)	58,000	104,000	(576,000)
Taxation	3,790,000	3,564,000	3,372,000
EAT Continuing	8,806,000	9,006,000	7,442,000
Net Income	8,803,000	9,006,000	7,443,000
Dividends Per Share	29	27	21.25
EPS - Basic - Cont	99.32	99.54	81.79
EPS - Primary	99.32	99.54	81.79
EPS -Diluted - Cont	99.32	99.54	81.79
EPS - Diluted	99.32	99.54	81.79
Shares (primary)	88,635	90,480	91,000
Shares (diluted)	88,635	90,480	91,000

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,436,000	21,887,000
Short Term Investments	279,000	358,000
Cash, Equivs & STI	30,715,000	22,245,000
Receivables	6,000,000	7,221,000
Raw Materials	396,000	358,000
WIP	40,000	12,000
Inventories - Other	6,313,000	5,714,000
Inventories	6,749,000	6,084,000
Current Tax Assets	6,000	...
Other Current Assets	4,356,000	4,055,000
Current Assets	47,826,000	39,605,000
Net PPE	76,692,000	76,732,000
Intangibles Excl Goodwill	3,260,000	3,241,000
Intangibles	3,260,000	3,241,000
Other LT Assets	16,367,000	15,717,000
LT Assets	96,319,000	95,690,000
Total Assets	144,145,000	135,296,000
Accounts Payable	19,298,000	18,630,000
Accounts Payable & Accrued Expenses	19,298,000	18,630,000
Current Debt	0	0
Current Capital Lease Obligations	279,000	268,000
Current Debt and Capital Leases	279,000	268,000
Other Current Liabilities	15,732,000	12,867,000
Current Liabilities	35,309,000	31,765,000
Long-Term Obligations	0	0
Pensions & OPEB	1,000	1,000
Other LT Liabilities	13,616,000	14,235,000
LT Liabilities	13,617,000	14,236,000
Total Liabilities	48,927,000	46,001,000
Net Assets	95,218,000	89,295,000
Common Share Capital	3,159,000	3,159,000
Share Premium	15,749,000	15,749,000
Retained Earnings	77,954,000	71,738,000
Treasury Stock	4,727,000	3,494,000
Other Equity	3,083,000	2,142,000
Shareholders' Equity	95,218,000	89,294,000
Total Liabilities & Stockholders' Equity	144,145,000	135,296,000
Net Current Assets	12,517,000	7,840,000
Total Assets Less Current Liabilities	108,836,000	103,531,000
Shares Outstanding	88,587	89,747

Recent Dividends:

1. Axial Retailing Inc common.

No dividends paid.

Annual Dividends:

1. Axial Retailing Inc common.

No dividends paid.

AXIS BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Rs000):

	2026	2025	2024
Revenue	1,622,119,500	1,559,168,600	1,379,893,600
Direct Expenses	859,222,400	788,528,000	651,446,600
Gross Profit	762,897,100	770,640,600	728,447,000
SG&A	140,060,500	...	...
RR&I	(1,951,200)	(1,434,800)	(2,793,500)
Other OpEx	301,853,200	404,853,800	379,460,500
Indirect Expenses	439,962,500	403,419,000	376,667,000
Total Operating Expenses	1,299,184,900	1,191,947,000	1,028,113,600
Operating Income	322,934,600	367,221,600	351,780,000
EBT Continuing	322,934,600	367,221,600	351,780,000
Taxation	57,996,400	86,104,200	87,544,600
EAT Continuing	264,938,200	281,117,400	264,235,400
Min Ints	(1,630,600)	(1,356,900)	(1,060,500)
Net Income	263,848,500	280,551,100	263,862,000
Pref Divs & Similar	(540,900)	(790,600)	(687,100)
Net Income to Common	264,389,400	281,341,700	264,549,100
Dividends Per Share	3.36	3.89	3.89
EPS - Basic - Cont	85.04	90.72	85.62
EPS - Primary	85.04	90.72	85.62
EPS -Diluted - Cont	84.48	90.18	85.01
EPS - Diluted	84.48	90.18	85.01
Shares (primary)	3,102,800	3,092,600	3,081,700
Shares (diluted)	3,123,200	3,111,000	3,104,000

Standardized Balance Sheet, Years Ended Mar. 31 (Rs000):

	2026	2025
Cash	307,242,000	290,602,600
Cash & Equivalents	1,093,515,700	1,026,987,000
Cash, Equivs & STI	1,093,515,700	1,026,987,000
Other Current Assets	0	0
Current Assets	1,093,515,700	1,026,987,000
Net PPE	67,560,300	64,920,800
Goodwill	2,892,400	2,892,400
Intangibles	2,892,400	2,892,400
Other LT Assets	1,008,391,000	695,680,500
LT Assets	1,078,843,700	763,493,700
Total Assets	19,460,502,900	16,569,626,100
Long-Term Obligations	0	0
Minorities (BS)	7,981,900	6,351,300
Total Liabilities	17,310,149,400	14,697,271,200
Net Assets	2,150,353,500	1,872,354,900
Common Share Capital	6,216,300	6,194,700
Other Equity	2,144,137,200	1,866,160,200
Shareholders' Equity	2,150,353,500	1,872,354,900
Total Liabilities & Stockholders' Equity	19,460,502,900	16,569,626,100
Shares Outstanding	3,108,173	3,097,369

Recent Dividends:

1. Axis Bank Ltd equity shares.

No dividends paid.

2. Axis Bank Ltd Global Depositary Receipts - Reg S.

No dividends paid.

3. Axis Bank Ltd Global Depositary Receipts - 144A.

No dividends paid.

Annual Dividends:

1. Axis Bank Ltd equity shares.

No dividends paid.

2. Axis Bank Ltd Global Depositary Receipts - Reg S.

No dividends paid.

3. Axis Bank Ltd Global Depositary Receipts - 144A.

No dividends paid.

AZUMA SHIPPING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	660,648
Other Revenue	...	...	39,086,000
Revenue	40,148,372	39,399,445	39,746,648
Direct Expenses	35,847,835	35,376,071	36,171,824
Gross Profit	4,300,537	4,023,374	3,574,824
SG&A	3,431,591	3,335,266	3,286,534
Other OpEx	0	0	0
Indirect Expenses	3,431,591	3,335,266	3,286,534
Total Operating Expenses	39,279,426	38,711,337	39,458,358
Operating Income	868,946	688,108	288,290
Non-Op Net Interest Income	(101,270)	(69,019)	(60,442)
Non-Op For Curr Gains	...	...	33,081
Other Non-Op	197,019	218,214	281,554
Non-Op Income	95,749	149,195	254,193
EBT Continuing	964,695	837,303	542,483
Taxation (current)	248,779	464,019	264,006
Taxation (deferred)	(16,950)	(219,279)	(57,864)
Taxation	231,829	244,740	206,142
EAT Continuing	732,866	592,563	336,341
Min Ints	(10,028)	(14,540)	(19,327)
Net Income	722,835	578,024	317,013
Dividends Per Share	8	7	7
EPS - Basic - Cont	25.76	20.62	11.36
EPS - Primary	25.76	20.62	11.36
EPS -Diluted - Cont	25.76	20.62	11.36
EPS - Diluted	25.76	20.62	11.36
Shares (primary)	28,062	28,034	27,917
Shares (diluted)	28,062	28,034	27,917

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,833,125	5,690,582
Short Term Investments	342,296	443,282
Cash, Equivs & STI	6,175,421	6,133,864
Receivables	5,521,041	5,300,869
Inventories	75,352	72,273
Other Current Assets	1,418,794	1,350,596
Current Assets	13,190,608	12,857,602
Net PPE	24,370,111	22,483,289
Intangibles Excl Goodwill	1,584,592	1,496,126
Intangibles	1,584,592	1,496,126
Other LT Assets	4,965,115	4,325,867
LT Assets	30,919,818	28,305,282
Total Assets	44,110,427	41,162,885
Accounts Payable	4,233,952	4,140,078
Accounts Payable & Accrued Expenses	4,233,952	4,140,078
Current Debt	3,003,170	2,743,064
Current Capital Lease Obligations	366,413	509,910
Current Debt and Capital Leases	3,369,583	3,252,974
Other Current Liabilities	3,094,447	3,378,715
Current Liabilities	10,697,982	10,771,767
Long-Term Obligations	8,775,226	6,727,624
Deferred LT Liability Charges	622,064	375,811
Pensions & OPEB	1,005,584	1,181,719
Other LT Liabilities	4,376,659	4,520,832
Minorities (BS)	133,456	128,251
LT Liabilities	14,779,533	12,805,986
Total Liabilities	25,610,971	23,706,005
Net Assets	18,499,456	17,456,880
Common Share Capital	2,294,985	2,294,985
Share Premium	1,483,354	1,483,354
Retained Earnings	13,096,311	12,572,907
Treasury Stock	355,562	244,910
Other Equity	1,980,367	1,350,543
Shareholders' Equity	18,499,455	17,456,879
Total Liabilities & Stockholders' Equity	44,110,427	41,162,885
Net Current Assets	2,492,626	2,085,835
Total Assets Less Current Liabilities	33,412,445	30,391,118
Shares Outstanding	27,821	28,071

Recent Dividends:

1. Azuma Shipping Co Ltd common.

No dividends paid.

Annual Dividends:

1. Azuma Shipping Co Ltd common.

No dividends paid.

BABCOCK INTERNATIONAL GROUP PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024 (revised)
Revenue	5,177,700	4,831,300	4,390,100
Indirect Expenses	4,872,600	4,468,900	4,145,000
Total Operating Expenses	4,872,600	4,468,900	4,145,000
Operating Income	305,100	362,400	245,100
Non-Op Gains	…	1,500	(3,500)
Other Non-Op	…	(34,800)	(24,900)
Non-Op Income	(21,400)	(33,300)	(28,400)
EBT Continuing	283,700	329,100	216,700
Taxation	73,000	80,200	48,500
EAT Continuing	210,700	248,900	168,200
Min Ints	500	(1,800)	(2,500)
Net Income	211,200	247,100	165,700
Dividends Per Share	0.06	0.04	0.02
EPS - Basic - Cont	0.42	0.49	0.33
EPS - Primary	0.42	0.49	0.33
EPS -Diluted - Cont	0.41	0.48	0.32
EPS - Diluted	0.41	0.48	0.32
Shares (primary)	501,330	503,558	503,453
Shares (diluted)	511,142	514,413	515,323
Taxation (Cumu)	…	…	48,500
Min Ints (Cumu)	…	…	(2,500)
EPS - Primary (Cumu)	…	…	0.33
EPS - Diluted (Cumu)	…	…	0.32

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	739,900	646,600
Short Term Investments	15,800	19,600
Cash, Equivs & STI	755,700	666,200
Receivables	904,900	837,100
Inventories	206,900	162,200
Current Tax Assets	7,300	4,800
Other Current Assets	8,800	9,300
Current Assets	1,883,600	1,679,600
Net PPE	601,300	558,900
LT Investments	50,400	51,300
Goodwill	779,800	778,200
Intangibles Excl Goodwill	134,000	142,400
Intangibles	913,800	920,600
LT Receivables	49,100	44,300
Deferred LT Asset Charges	96,200	102,800
Other LT Assets	335,700	332,700
LT Assets	2,046,500	2,010,600
Total Assets	3,930,100	3,690,200
Current Debt	316,000	600
Current Capital Lease Obligations	53,100	47,200
Current Debt and Capital Leases	369,100	47,800
Other Current Liabilities	1,976,400	1,822,300
Current Liabilities	2,345,500	1,870,100
Long-Term Obligations	474,900	750,700
Deferred LT Liability Charges	5,100	5,900
Pensions & OPEB	111,300	107,200
Other LT Liabilities	364,000	334,500
Minorities (BS)	15,300	17,400
LT Liabilities	955,300	1,198,300
Total Liabilities	3,316,100	3,085,800
Net Assets	614,000	604,400
Common Share Capital	303,400	303,400
Share Premium	873,000	873,000
Retained Earnings	(1,297,700)	(1,292,300)
Other Equity	735,300	720,300
Shareholders' Equity	614,000	604,400
Total Liabilities & Stockholders' Equity	3,930,100	3,690,200
Net Current Assets	(461,900)	(190,500)
Total Assets Less Current Liabilities	1,584,600	1,820,100
Shares Outstanding	494,856	505,597

Recent Dividends:

1. Babcock International Group PLC ordinary.

No dividends paid.

2. Babcock International Group PLC American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
11/22/2023	0.02		11/24/2023	02/05/2024
08/23/2024	0.04		08/23/2024	10/15/2024
12/06/2024	0.02		12/06/2024	02/03/2025
08/22/2025	0.05		08/22/2025	10/15/2025
12/05/2025	0.03		12/05/2025	02/02/2026

Annual Dividends:

1. Babcock International Group PLC ordinary.

No dividends paid.

2. Babcock International Group PLC American Depositary Receipts.

2024.....0.05 2025.....0.07 2026.....0.03

BANCA PROFILO SPA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	63,640	72,322	75,314
SG&A	54,647	58,263	58,191
D&A (OpEx)	3,369	3,250	2,315
Other OpEx	(4,177)	(4,286)	(4,067)
Indirect Expenses	53,839	57,227	56,439
Total Operating Expenses	53,839	57,227	56,439
Operating Income	9,801	15,095	18,875
Non-Op Income	(3,926)	(1,820)	(2,613)
EBT Continuing	5,875	13,275	16,262
Taxation	(4,128)	3,989	4,733
EAT Continuing	10,003	9,286	11,529
Disc Ops	…	…	594
Net Income	10,003	9,286	12,123
Dividends Per Share	0.01	0.01	0.02
EPS - Basic - Cont	0.01	0.01	0.02
EPS - Primary	0.01	0.01	0.02
EPS -Diluted - Cont	0.01	0.01	0.02
EPS - Diluted	0.01	0.01	0.02
Shares (primary)	660,797	663,286	656,773
Shares (diluted)	660,797	663,286	656,773

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	96,110	128,580
Cash, Equivs & STI	96,110	128,580
Other Current Assets	0	0
Current Assets	96,110	128,580
Net PPE	48,904	50,342
Intangibles Excl Goodwill	9,000	10,180
Intangibles	9,000	10,180
LT Receivables	14,036	5,892
Other LT Assets	101,266	95,593
LT Assets	173,206	162,007
Total Assets	1,966,714	2,547,188
Long-Term Obligations	0	0
Total Liabilities	1,800,243	2,386,132
Net Assets	166,471	161,056
Common Share Capital	136,994	136,994
Share Premium	82	82
Retained Earnings	10,003	9,286
Treasury Stock	4,140	4,235
Other Equity	23,532	18,929
Shareholders' Equity	166,471	161,056
Total Liabilities & Stockholders' Equity	1,966,714	2,547,188
Shares Outstanding	660,797	659,708

Recent Dividends:

1. Banca Profilo Spa ordinary.

No dividends paid.

Annual Dividends:

1. Banca Profilo Spa ordinary.

No dividends paid.

BANK OF IWATE, LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	45,333,000	34,081,000	28,248,000
Non-Interest Income	32,159,000	15,093,000	15,634,000
Revenue	77,493,000	49,242,000	43,983,000
Interest Expense	8,035,000	2,847,000	600,000
Net Interest Bef Provs	37,298,000	31,234,000	27,648,000
Net Interest Aft Provs	37,298,000	31,234,000	27,648,000
EBT Continuing	12,791,000	9,747,000	6,748,000
Taxation (current)	3,819,000	2,989,000	2,023,000
Taxation (deferred)	51,000	(218,000)	497,000
Taxation	3,870,000	2,771,000	2,520,000
EAT Continuing	8,921,000	6,976,000	4,228,000
Net Income	8,920,000	6,976,000	4,226,000
Dividends Per Share	52	125	80
EPS - Basic - Cont	129.40	406.86	245.96
EPS - Primary	129.40	406.86	245.96
EPS -Diluted - Cont	129.13	405.67	244.70
EPS - Diluted	129.13	405.67	244.70
Shares (primary)	68,924	17,147	17,180
Shares (diluted)	69,070	17,196	17,268

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	398,399,000	325,601,000
Net PPE	13,204,000	13,590,000
Intangibles Excl Goodwill	1,437,000	1,494,000
Intangibles	1,437,000	1,494,000
Loan Portfolio	2,314,102,000	2,197,657,000
Loan Provisions	(16,019,000)	(15,148,000)
Net Loans & Leases	2,298,083,000	2,182,509,000
Customer Acceptance Liability	3,210,000	3,464,000
Other Assets	1,199,380,000	1,276,129,000
Total Assets	3,913,713,000	3,802,787,000
Pensions & OPEB	100,000	810,000
Total Deposits	3,455,640,000	3,413,736,000
Debt & Lease Obligations	218,745,000	169,302,000
Other Liabilities	263,222,000	203,583,000
Total Liabilities	3,718,962,000	3,618,129,000
Net Assets	194,751,000	184,658,000
Common Share Capital	12,089,000	12,089,000
Share Premium	5,666,000	5,666,000
Retained Earnings	179,235,000	173,126,000
Treasury Stock	4,341,000	4,505,000
Other Equity	2,101,000	(1,718,000)
Shareholders' Equity	194,750,000	184,658,000
Total Liabilities & Stockholders' Equity	3,913,713,000	3,802,787,000
Shares Outstanding	69,033	17,198

Recent Dividends:
1. Bank of Iwate, Ltd. (The) (Japan) common.
No dividends paid.
Annual Dividends:
1. Bank of Iwate, Ltd. (The) (Japan) common.
No dividends paid.

BANK OF KOCHI LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	28,377,000	23,476,000	22,987,000
Direct Expenses	4,119,000	2,142,000	1,620,000
Gross Profit	24,258,000	21,334,000	21,367,000
SG&A	11,778,000	11,870,000	11,965,000
Other OpEx	11,097,000	8,240,000	7,448,000
Indirect Expenses	22,875,000	20,110,000	19,413,000
Total Operating Expenses	26,994,000	22,252,000	21,033,000
Operating Income	1,383,000	1,224,000	1,954,000
Non-Op Income	(100,000)	(38,000)	(53,000)
EBT Continuing	1,283,000	1,186,000	1,901,000
Taxation (current)	533,000	68,000	561,000
Taxation (deferred)	41,000	190,000	(20,000)
Taxation	574,000	258,000	541,000
EAT Continuing	709,000	928,000	1,360,000
Min Ints	(108,000)	(66,000)	(107,000)
Net Income	477,000	741,000	1,132,000
Pref Divs & Similar	119,000	119,000	119,000
Net Income to Common	358,000	622,000	1,013,000
Dividends Per Share	25	25	25
EPS - Basic - Cont	47.20	73.43	111.96
EPS - Primary	47.20	73.43	111.96
EPS -Diluted - Cont	35.63	51.95	41.56
EPS - Diluted	35.63	51.95	41.56
Shares (primary)	10,120	10,103	10,113
Shares (diluted)	16,727	16,571	30,105

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	99,662,000	96,760,000
Cash, Equivs & STI	99,662,000	96,760,000
Other Current Assets	0	0
Current Assets	99,662,000	96,760,000
Net PPE	16,008,000	15,669,000
Intangibles Excl Goodwill	959,000	713,000
Intangibles	959,000	713,000
Other LT Assets	9,982,000	11,656,000
LT Assets	26,949,000	28,038,000
Total Assets	1,156,604,000	1,153,492,000
Long-Term Obligations	0	0
Pensions & OPEB	369,000	447,000
Minorities (BS)	3,575,000	3,456,000
Total Liabilities	1,110,704,000	1,102,789,000
Net Assets	45,900,000	50,703,000
Share Premium	10,291,000	10,307,000
Retained Earnings	30,802,000	30,566,000
Treasury Stock	131,000	206,000
Other Equity	4,937,000	10,035,000
Shareholders' Equity	45,899,000	50,702,000
Total Liabilities & Stockholders' Equity	1,156,604,000	1,153,492,000
Shares Outstanding	10,139	10,077

Recent Dividends:
1. Bank of Kochi Ltd common.
No dividends paid.
2. Bank of Kochi Ltd preferred type 1.
No dividends paid.
Annual Dividends:
1. Bank of Kochi Ltd common.
No dividends paid.
2. Bank of Kochi Ltd preferred type 1.
No dividends paid.

BANK OF NAGOYA, LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	70,985,000	50,775,000	41,132,000
Non-Interest Income	53,467,000	52,009,000	60,141,000
Revenue	124,795,000	102,787,000	101,281,000
Interest Expense	20,597,000	10,119,000	8,514,000
Net Interest Bef Provs	50,388,000	40,656,000	32,618,000
Net Interest Aft Provs	50,388,000	40,656,000	32,618,000
EBT Continuing	28,273,000	20,641,000	14,468,000
Taxation (current)	8,121,000	5,067,000	5,706,000
Taxation (deferred)	(36,000)	904,000	(1,229,000)
Taxation	8,085,000	5,971,000	4,477,000
EAT Continuing	20,188,000	14,670,000	9,991,000
Net Income	20,269,000	14,731,000	10,036,000
Dividends Per Share	170	90	60
EPS - Basic - Cont	412.05	298.91	198.04
EPS - Primary	412.05	298.91	198.04
EPS -Diluted - Cont	412.05	298.91	198.04
EPS - Diluted	412.05	298.91	198.04
Shares (primary)	49,191	49,281	50,676
Shares (diluted)	49,191	49,281	50,676

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	769,067,000	712,378,000
Net PPE	43,416,000	41,654,000
Intangibles Excl Goodwill	592,000	1,025,000
Intangibles	592,000	1,025,000
Loan Portfolio	4,310,294,000	3,990,329,000
Loan Provisions	(17,863,000)	(17,252,000)
Net Loans & Leases	4,292,431,000	3,973,077,000
Customer Acceptance Liability	10,297,000	9,429,000
Other Assets	1,156,898,000	1,032,795,000
Total Assets	6,272,701,000	5,770,358,000
Accrued Exps	1,196,000	1,152,000
Pensions & OPEB	298,000	298,000
Total Deposits	5,467,707,000	5,026,179,000
Debt & Lease Obligations	378,909,000	379,858,000
Other Liabilities	489,609,000	466,198,000
Total Liabilities	5,958,810,000	5,493,827,000
Net Assets	313,891,000	276,531,000
Common Share Capital	25,090,000	25,090,000
Share Premium	21,249,000	21,241,000
Retained Earnings	188,811,000	173,486,000
Treasury Stock	388,000	429,000
Other Equity	79,128,000	57,143,000
Shareholders' Equity	313,890,000	276,531,000
Total Liabilities & Stockholders' Equity	6,272,701,000	5,770,358,000
Shares Outstanding	49,197	49,178

Recent Dividends:
1. Bank of Nagoya, Ltd. common.
No dividends paid.
After 3-for-1 split: No dividends paid.
Annual Dividends:
1. Bank of Nagoya, Ltd. common.
No dividends paid.
After 3-for-1 split: No dividends paid.

BANK OF THE RYUKYUS, LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	40,089,000	31,348,000	29,295,000
Non-Interest Income	40,231,000	37,842,000	36,653,000
Revenue	80,321,000	69,190,000	65,952,000
Interest Expense	5,860,000	2,032,000	2,016,000
Net Interest Bef Provs	34,229,000	29,316,000	27,279,000
Net Interest Aft Provs	34,229,000	29,316,000	27,279,000
EBT Continuing	12,954,000	8,245,000	8,363,000
Taxation (current)	4,125,000	2,630,000	2,156,000
Taxation (deferred)	(259,000)	(139,000)	555,000
Taxation	3,866,000	2,491,000	2,711,000
EAT Continuing	9,088,000	5,754,000	5,652,000
Net Income	9,084,000	5,752,000	5,651,000
Dividends Per Share	88	38	37
EPS - Basic - Cont	221.50	139.02	135.71
EPS - Primary	221.50	139.02	135.71
EPS -Diluted - Cont	221.36	138.92	135.50
EPS - Diluted	221.36	138.92	135.50
Shares (primary)	41,014	41,369	41,644
Shares (diluted)	41,035	41,398	41,708

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	161,772,000	172,309,000
Net PPE	45,011,000	44,424,000
Intangibles Excl Goodwill	4,370,000	4,454,000
Intangibles	4,370,000	4,454,000
Loan Portfolio	2,079,733,000	1,980,117,000
Loan Provisions	(8,803,000)	(8,873,000)
Net Loans & Leases	2,070,930,000	1,971,244,000
Customer Acceptance Liability	7,921,000	7,231,000
Other Assets	818,254,000	777,856,000
Total Assets	3,108,258,000	2,977,518,000
Pensions & OPEB	1,557,000	1,508,000
Total Deposits	2,901,887,000	2,782,717,000
Debt & Lease Obligations	16,031,000	19,582,000
Other Liabilities	59,289,000	53,462,000
Total Liabilities	2,962,733,000	2,837,687,000
Net Assets	145,525,000	139,831,000
Common Share Capital	56,967,000	56,967,000
Share Premium	14,269,000	14,260,000
Retained Earnings	84,181,000	76,991,000
Treasury Stock	2,238,000	1,840,000
Other Equity	(7,655,000)	(6,547,000)
Shareholders' Equity	145,524,000	139,831,000
Total Liabilities & Stockholders' Equity	3,108,258,000	2,977,518,000
Shares Outstanding	41,006	41,353

Recent Dividends:
1. Bank of the Ryukyus, Ltd. common.
No dividends paid.
2. Bank of the Ryukyus, Ltd. preferred second series.
No dividends paid.
3. Bank of the Ryukyus, Ltd. preferred first series.
No dividends paid.
Annual Dividends:
1. Bank of the Ryukyus, Ltd. common.
No dividends paid.
2. Bank of the Ryukyus, Ltd. preferred second series.

No dividends paid.
3. Bank of the Ryukyus, Ltd. preferred first series.
No dividends paid.

BARCLAYS BANK PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Interest Income	23,409,000	25,780,000	24,261,000
Non-Interest Income	16,959,000	15,507,000	14,862,000
Revenue	40,355,000	41,287,000	39,119,000
Interest Expense	16,115,000	19,035,000	17,608,000
Net Interest Bef Provs	7,294,000	6,745,000	6,653,000
Provision for Losses	1,866,000	1,617,000	1,578,000
Net Interest Aft Provs	5,428,000	5,128,000	5,075,000
Employee Costs (NonInt)	5,585,000	5,556,000	5,591,000
EBT Continuing	(1,209,000)	(1,205,000)	(1,815,000)
Taxation	1,285,000	999,000	662,000
EAT Continuing	(2,494,000)	(2,204,000)	(2,477,000)
Equity Earns	...	...	(4,000)
Net Income	4,658,000	3,748,000	3,561,000

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	208,544,000	180,365,000
Net PPE	1,603,000	1,546,000
Intangibles Excl Goodwill	1,303,000	1,425,000
Intangibles	1,303,000	1,425,000
Loan Portfolio	150,786,000	195,054,000
Net Loans & Leases	150,786,000	195,054,000
Fed Funds Sold & Secs Purch und Agree to Resell	17,662,000	3,393,000
Assets Held for Sale	5,932,000	9,854,000
Other Assets	859,643,000	826,887,000
Total Assets	1,245,473,000	1,218,524,000
Pensions & OPEB	157,000	164,000
Total Deposits	344,751,000	319,376,000
Fed Funds Purch & Secs Sold und Agree to Repurch	135,462,000	134,024,000
Debt & Lease Obligations	102,468,000	77,678,000
Other Liabilities	702,790,000	705,740,000
Total Liabilities	1,183,160,000	1,159,304,000
Net Assets	62,313,000	59,220,000
Retained Earnings	49,700,000	48,570,000
Other Equity	12,613,000	10,650,000
Shareholders' Equity	62,313,000	59,220,000
Total Liabilities & Stockholders' Equity	1,245,473,000	1,218,524,000
Shares Outstanding	2,342,559	2,342,559

Recent Dividends:
1. Barclays Bank Plc 6.278% non-cumulative callable preference.
No dividends paid.
2. Barclays Bank Plc 6.0% non-cumulative callable preference.
No dividends paid.
3. Barclays Bank Plc 4.75% non-cumulative callable preference.
No dividends paid.
4. Barclays Bank Plc Sterling preference shares.
No dividends paid.
5. Barclays Bank Plc American Depositary Receipts.
No dividends paid.
6. Barclays Bank Plc 6.625% non-cumulative callable preference.
No dividends paid.
7. Barclays Bank Plc ordinary.
No dividends paid.
Annual Dividends:
1. Barclays Bank Plc 6.278% non-cumulative callable preference.
No dividends paid.
2. Barclays Bank Plc 6.0% non-cumulative callable preference.
No dividends paid.
3. Barclays Bank Plc 4.75% non-cumulative callable preference.
No dividends paid.
4. Barclays Bank Plc Sterling preference shares.
No dividends paid.
5. Barclays Bank Plc American Depositary Receipts.
No dividends paid.
6. Barclays Bank Plc 6.625% non-cumulative callable preference.
No dividends paid.
7. Barclays Bank Plc ordinary.
No dividends paid.

BAUER AG

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023 (revised)
Revenue	1,627,914	2,035,882	1,698,186
SG&A	478,731	480,129	458,714
D&A (OpEx)	112,899	117,008	101,045
RR&I	17,927	38,455	16,453
Other OpEx	933,721	1,323,476	1,042,415
Indirect Expenses	1,543,278	1,959,068	1,618,627
Total Operating Expenses	1,543,278	1,959,068	1,618,627
Operating Income	84,636	76,814	79,559
Non-Op Income	(48,687)	(38,601)	(62,393)
EBT Continuing	35,949	38,213	17,166
Taxation	41,775	40,763	23,757
EAT Continuing	(5,826)	(2,550)	(6,591)
Min Ints	(1,301)	(603)	(2,009)
Equity Earns	18,333	12,251	9,435
Net Income	11,206	9,098	835
EPS - Basic - Cont	0.26	0.21	0.02
EPS - Primary	0.26	0.21	0.02
EPS -Diluted - Cont	0.26	0.21	0.02
EPS - Diluted	0.26	0.21	0.02
Shares (primary)	43,037	43,037	39,298
Shares (diluted)	43,037	43,037	39,298
Taxation (Cumu)	...	...	23,757
Min Ints (Cumu)	...	...	(2,009)
EPS - Primary (Cumu)	...	...	0.02
EPS - Diluted (Cumu)	...	...	0.02

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	55,972	72,944
Short Term Investments	8,749	6,905
Cash, Equivs & STI	64,721	79,849
Receivables	327,422	310,095
Inventories	416,974	494,573
Related Parties (ST Asset)	2,838	1,093
Current Tax Assets	6,382	6,684
Prepayments (ST)	10,259	7,966
Assets Held for Sale (ST)	3,194	9,262
Other Current Assets	47,212	58,711
Current Assets	879,002	968,233
Net PPE	442,700	497,239
LT Investments	116,100	105,281
Intangibles Excl Goodwill	23,752	27,224
Intangibles	23,752	27,224
LT Receivables	20,620	23,980
Deferred LT Asset Charges	49,115	51,071
Other LT Assets	8,566	10,606
LT Assets	660,853	715,401
Total Assets	1,539,855	1,683,634
Accounts Payable	208,584	306,560
Accounts Payable & Accrued Expenses	208,584	306,560
Current Debt	162,002	202,562
Current Debt and Capital Leases	162,002	202,562
Other Current Liabilities	353,805	304,218
Current Liabilities	724,391	813,340
Long-Term Obligations	162,880	215,315
Deferred LT Liability Charges	32,085	20,953
Pensions & OPEB	102,178	111,701
Other LT Liabilities	16,343	20,343
Minorities (BS)	6,690	8,060
LT Liabilities	313,486	368,312
Total Liabilities	1,044,567	1,189,712
Net Assets	495,288	493,922
Common Share Capital	183,398	183,398
Share Premium	26,861	26,861
Other Equity	285,029	283,663
Shareholders' Equity	495,288	493,922
Total Liabilities & Stockholders' Equity	1,539,855	1,683,634
Net Current Assets	154,611	154,893
Total Assets Less Current Liabilities	815,464	870,294
Shares Outstanding	43,037	43,037

Recent Dividends:
1. Bauer Ag bearer.
No dividends paid.
Annual Dividends:
1. Bauer Ag bearer.
No dividends paid.

BELLUNA CO LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	208,298,000
Other Revenue	...	...	0
Revenue	218,098,000	210,856,000	208,298,000
Direct Expenses	80,881,000	81,604,000	81,953,000
Gross Profit	137,217,000	129,252,000	126,345,000
SG&A	120,739,000	117,364,000	116,557,000
D&A (OpEx)	20,000	22,000	22,000
Other OpEx	0	0	0
Indirect Expenses	120,759,000	117,386,000	116,579,000
Total Operating Expenses	201,640,000	198,990,000	198,532,000
Operating Income	16,458,000	11,866,000	9,766,000
Non-Op Net Interest Income	(1,015,000)	(439,000)	(224,000)
Non-Op For Curr Gains	1,171,000	907,000	1,472,000
Other Non-Op	56,000	877,000	(1,243,000)
Non-Op Income	212,000	1,345,000	5,000
EBT Continuing	16,670,000	13,211,000	9,771,000
Taxation (current)	5,773,000	4,600,000	3,874,000
Taxation (deferred)	(572,000)	(219,000)	180,000
Taxation	5,201,000	4,381,000	4,054,000
EAT Continuing	11,469,000	8,830,000	5,717,000
Min Ints	71,000	(32,000)	121,000
Net Income	11,542,000	8,797,000	5,839,000
Dividends Per Share	38	29	20.50
EPS - Basic - Cont	119.94	91.25	60.39
EPS - Primary	119.94	91.25	60.39
EPS -Diluted - Cont	119.94	91.25	60.39
EPS - Diluted	119.94	91.25	60.39
Shares (primary)	96,237	96,411	96,696
Shares (diluted)	96,237	96,411	96,696

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,531,000	35,414,000
Short Term Investments	422,000	314,000
Cash, Equivs & STI	34,953,000	35,728,000
Receivables	48,111,000	44,354,000
Raw Materials	1,492,000	1,372,000
WIP	...	1,690,000
Inventories - Other	32,403,000	32,846,000
Inventories	33,895,000	35,908,000
Other Current Assets	14,499,000	15,453,000
Current Assets	131,458,000	131,443,000
Net PPE	172,843,000	145,954,000
Intangibles Excl Goodwill	10,566,000	11,820,000
Intangibles	10,566,000	11,820,000
Other LT Assets	25,270,000	23,244,000
LT Assets	208,679,000	181,018,000
Total Assets	340,137,000	312,462,000
Accounts Payable	10,969,000	12,860,000
Accrued Exps	12,904,000	13,995,000

Accounts Payable & Accrued Expenses	23,873,000	26,855,000
Current Debt	18,655,000	24,854,000
Current Capital Lease Obligations	539,000	472,000
Current Debt and Capital Leases	19,194,000	25,326,000
Other Current Liabilities	10,265,000	9,435,000
Current Liabilities	53,332,000	61,616,000
Long-Term Obligations	127,178,000	102,853,000
Pensions & OPEB	368,000	472,000
Other LT Liabilities	7,805,000	5,864,000
Minorities (BS)	111,000	342,000
LT Liabilities	135,351,000	109,189,000
Total Liabilities	188,794,000	171,147,000
Net Assets	151,343,000	141,315,000
Common Share Capital	10,612,000	10,612,000
Share Premium	11,378,000	11,375,000
Retained Earnings	127,659,000	118,956,000
Treasury Stock	782,000	794,000
Other Equity	2,476,000	1,165,000
Shareholders' Equity	151,343,000	141,314,000
Total Liabilities & Stockholders' Equity	340,137,000	312,462,000
Net Current Assets	78,126,000	69,827,000
Total Assets Less Current Liabilities	286,805,000	250,846,000
Shares Outstanding	96,242	96,227

Recent Dividends:

1. Belluna Co Ltd. American Depositary Receipts.

No dividends paid.

2. Belluna Co Ltd. common.

No dividends paid.

Annual Dividends:

1. Belluna Co Ltd. American Depositary Receipts.

No dividends paid.

2. Belluna Co Ltd. common.

No dividends paid.

BEMAP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,721,303	1,494,314	1,598,968
Direct Expenses	1,051,178	828,779	875,704
Gross Profit	670,125	665,535	723,264
SG&A	767,909	848,343	795,145
Other OpEx	0	0	0
Indirect Expenses	767,909	848,343	795,145
Total Operating Expenses	1,819,087	1,677,122	1,670,849
Operating Income	(97,784)	(182,808)	(71,881)
Non-Op Net Interest Income	(3,637)	(1,567)	(46)
Other Non-Op	(42,029)	4,111	220,204
Non-Op Income	(45,666)	2,544	220,158
EBT Continuing	(143,450)	(180,264)	148,277
Taxation (current)	2,544	834	10,632
Taxation	2,544	(749)	10,632
EAT Continuing	(145,994)	(179,515)	137,645
Min Ints	(5,558)	(41)	18,198
Net Income	(151,553)	(179,556)	155,845
EPS - Basic - Cont	(43.38)	(55.49)	48.19
EPS - Primary	(43.38)	(55.49)	48.19
EPS -Diluted - Cont	(43.38)	(55.49)	46.97
EPS - Diluted	(43.38)	(55.49)	46.97
Shares (primary)	3,495	3,236	3,234
Shares (diluted)	3,495	3,236	3,234

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	282,108	155,112
Cash, Equivs & STI	282,108	155,112
Receivables	539,908	528,055
Raw Materials	3,979	32,026
WIP	526	213
Inventories - Other	0	0
Inventories	4,505	32,239
Prepayments (ST)	13,957	70,460
Other Current Assets	15,605	49,712
Current Assets	856,083	835,578
Net PPE	8,872	9,120
Intangibles Excl Goodwill	434	434
Intangibles	434	434
Other LT Assets	72,843	83,898
LT Assets	82,149	93,452
Total Assets	938,232	929,031
Accounts Payable	124,065	179,027
Accrued Exps	...	3,000
Accounts Payable & Accrued Expenses	124,065	182,027
Current Debt	134,292	14,292
Current Debt and Capital Leases	134,292	14,292
Other Current Liabilities	96,754	133,367
Current Liabilities	355,111	329,686
Long-Term Obligations	53,551	67,843
Other LT Liabilities	26,761	26,600
Minorities (BS)	22,605	17,047
LT Liabilities	80,312	94,443
Total Liabilities	458,028	441,177
Net Assets	480,204	487,854
Common Share Capital	1,013,697	934,551
Share Premium	91,545	12,399
Retained Earnings	(728,812)	(577,258)
Treasury Stock	2,133	2,119
Other Equity	105,906	120,280
Shareholders' Equity	480,203	487,853
Total Liabilities & Stockholders' Equity	938,232	929,031
Net Current Assets	500,972	505,892
Total Assets Less Current Liabilities	583,121	599,345
Shares Outstanding	3,561	3,241

Recent Dividends:

1. BeMap Inc common.

No dividends paid.

Annual Dividends:

1. BeMap Inc common.

No dividends paid.

BENEFIT JAPAN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	18,393,959	12,745,109	13,065,995
Direct Expenses	7,926,025	5,394,083	5,710,622
Gross Profit	10,467,934	7,351,026	7,355,373
SG&A	8,985,933	6,130,523	6,468,106
Other OpEx	0	0	0
Indirect Expenses	8,985,933	6,130,523	6,468,106
Total Operating Expenses	16,911,958	11,524,606	12,178,728
Operating Income	1,482,001	1,220,503	887,267
Non-Op Net Interest Income	(3,350)	(7,006)	(7,570)
Other Non-Op	10,562	17,384	188,433
Non-Op Income	7,212	10,378	180,863
EBT Continuing	1,489,213	1,230,881	1,068,130
Taxation (current)	625,532	321,809	438,382
Taxation (deferred)	(131,531)	78,175	(105,149)
Taxation	494,001	399,984	333,233
EAT Continuing	995,212	830,897	734,897
Net Income	995,212	830,896	734,897
Dividends Per Share	85	43	20
EPS - Basic - Cont	169.51	141.17	124.06
EPS - Primary	169.51	141.17	124.06
EPS -Diluted - Cont	168.48	141	123.45
EPS - Diluted	168.48	141	123.45
Shares (primary)	5,871	5,886	5,923
Shares (diluted)	5,907	5,893	5,953

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,492,665	4,229,774
Cash, Equivs & STI	3,492,665	4,229,774
Receivables	8,583,057	6,160,707
Finished Goods	843,689	361,859
Inventories - Other	0	0
Inventories	843,689	361,859
Other Current Assets	175,831	292,928
Current Assets	13,095,242	11,045,268
Net PPE	248,194	182,944
Intangibles Excl Goodwill	358,684	178,357
Intangibles	358,684	178,357
Other LT Assets	632,087	454,920
LT Assets	1,238,965	816,221
Total Assets	14,334,207	11,861,490
Accounts Payable	397,028	306,192
Accrued Exps	204,371	107,300
Accounts Payable & Accrued Expenses	601,399	413,492
Current Debt	965,000	690,000
Current Capital Lease Obligations	6,283	2,070
Current Debt and Capital Leases	971,283	692,070
Other Current Liabilities	2,843,862	1,443,975
Current Liabilities	4,416,544	2,549,537
Long-Term Obligations	1,087,959	1,289,132
Deferred LT Liability Charges	559	...
Other LT Liabilities	89,648	82,249
LT Liabilities	1,178,166	1,371,381
Total Liabilities	5,594,710	3,920,919
Net Assets	8,739,497	7,940,571
Common Share Capital	680,462	658,358
Share Premium	303,842	281,738
Retained Earnings	7,880,039	7,137,371
Treasury Stock	159,707	152,286
Other Equity	34,860	15,390
Shareholders' Equity	8,739,496	7,940,571
Total Liabilities & Stockholders' Equity	14,334,207	11,861,490
Net Current Assets	8,678,698	8,495,731
Total Assets Less Current Liabilities	9,917,663	9,311,953
Shares Outstanding	5,895	5,873

Recent Dividends:

1. Benefit Japan Co Ltd common.

No dividends paid.

Annual Dividends:

1. Benefit Japan Co Ltd common.

No dividends paid.

BEXIMCO PHARMACEUTICALS LTD

Annual Report

Standardized Income Statement, Years Ended Jun. 30 (Tk000):

	2025	2024	2023
Sales	...	...	39,266,662
Other Revenue	...	...	0
Revenue	49,120,354	44,391,604	39,266,662
Direct Expenses	26,824,078	24,757,617	21,953,290
Gross Profit	22,296,276	19,633,987	17,313,372
SG&A	12,448,560	10,959,616	10,097,132
Other OpEx	0	0	0
Indirect Expenses	12,448,560	10,959,616	10,097,132
Total Operating Expenses	39,272,638	35,717,233	32,050,422
Operating Income	9,847,716	8,674,371	7,216,240
Non-Op Income	(843,666)	(1,148,895)	(1,147,471)
EBT Continuing	9,004,050	7,525,476	6,068,769
Taxation	2,005,180	1,658,704	1,544,300
EAT Continuing	6,998,870	5,866,771	4,524,468
Min Ints	(58,247)	(37,242)	89,598
Net Income	6,940,623	5,829,529	4,614,066
Dividends Per Share	3.12	2.80	2.71
EPS - Basic - Cont	15.56	13.07	10.34
EPS - Primary	15.56	13.07	10.34
EPS -Diluted - Cont	15.56	13.07	10.34
EPS - Diluted	15.56	13.07	10.34
Shares (primary)	446,112	446,112	446,112
Shares (diluted)	446,112	446,112	446,112

Standardized Balance Sheet, Years Ended Jun. 30 (Tk000):

	2025	2024
Cash & Equivalents	1,700,097	854,106

Short Term Investments	3,714,493	2,886,195
Cash, Equivs & STI	5,414,589	3,740,301
Receivables	3,628,788	3,767,319
Inventories	14,386,120	13,014,795
Prepayments (ST)	356,508	295,170
Other Current Assets	0	0
Current Assets	23,786,005	20,817,584
Net PPE	43,541,872	42,487,711
LT Investments	20,974	20,973
Goodwill	674,570	674,570
Intangibles Excl Goodwill	4,694,134	4,720,697
Intangibles	5,368,704	5,395,267
Deferred LT Asset Charges	44,078	60,891
Other LT Assets	485,613	561,597
LT Assets	49,461,242	48,526,439
Total Assets	73,247,247	69,344,023
Accrued Exps	1,174,096	1,106,665
Accounts Payable & Accrued Expenses	1,174,096	1,106,665
Current Debt	3,462,145	4,267,459
Current Debt and Capital Leases	3,462,145	4,267,459
Other Current Liabilities	3,756,898	4,187,862
Current Liabilities	8,393,139	9,561,986
Long-Term Obligations	1,503,596	1,757,971
Deferred LT Liability Charges	2,575,780	2,574,582
Pensions & OPEB	3,690,096	3,546,580
Other LT Liabilities	0	0
Minorities (BS)	3,977,499	3,952,938
LT Liabilities	7,769,471	7,879,133
Total Liabilities	20,140,110	21,394,058
Net Assets	53,107,137	47,949,965
Common Share Capital	4,461,121	4,461,121
Share Premium	6,959,112	6,959,112
Retained Earnings	40,534,885	35,374,278
Accum Other Comp Inc	18,149	18,148
Other Equity	1,133,870	1,137,306
Shareholders' Equity	53,107,137	47,949,965
Total Liabilities & Stockholders' Equity	73,247,247	69,344,023
Net Current Assets	15,392,866	11,255,598
Total Assets Less Current Liabilities	64,854,107	59,782,036
Shares Outstanding	446,112	446,112

Recent Dividends:

1. Beximco Pharmaceuticals Ltd ordinary.

No dividends paid.

2. Beximco Pharmaceuticals Ltd Global Depositary Receipts - Reg S.

No dividends paid.

Annual Dividends:

1. Beximco Pharmaceuticals Ltd ordinary.

No dividends paid.

2. Beximco Pharmaceuticals Ltd Global Depositary Receipts - Reg S.

No dividends paid.

BISICHI PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Sales	…	…	49,253
Other Revenue	…	…	0
Revenue	50,071	52,289	49,253
D&A (OpEx)	3,597	4,044	1,493
Other OpEx	50,814	41,245	46,619
Indirect Expenses	54,411	45,289	48,112
Total Operating Expenses	54,411	45,289	48,112
Operating Income	(4,340)	7,000	1,141
Non-Op Net Interest Income	(953)	(1,354)	(1,251)
Non-Op Gains	…	…	759
Other Non-Op	(2,066)	(626)	0
Non-Op Income	(3,019)	(1,980)	(492)
EBT Continuing	(7,359)	5,020	649
Taxation	(1,571)	1,615	300
EAT Continuing	(5,788)	3,405	349
Min Ints	1,925	(2,288)	(51)
Equity Earns	…	…	(39)
Net Income	(3,863)	1,117	259
Dividends Per Share	…	0.07	0.07
EPS - Basic - Cont	(0.36)	0.10	0.02
EPS - Primary	(0.36)	0.10	0.02
EPS -Diluted - Cont	(0.36)	0.10	0.02
EPS - Diluted	(0.36)	0.10	0.02
Shares (primary)	10,677	10,677	10,677
Shares (diluted)	10,677	10,677	10,677

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	3,245	1,175
Short Term Investments	…	628
Cash, Equivs & STI	3,245	1,803
Receivables	6,047	7,794
Inventories	2,501	3,377
Other Current Assets	0	0
Current Assets	11,793	12,974
Net PPE	22,472	22,771
LT Investments	10,960	14,970
Deferred LT Asset Charges	742	…
Other LT Assets	10,917	10,966
LT Assets	45,091	48,707
Total Assets	56,884	61,681
Current Debt	3,053	2,266
Current Debt and Capital Leases	3,053	2,266
Other Current Liabilities	18,250	16,696
Current Liabilities	21,303	18,962
Long-Term Obligations	3,945	4,186
Deferred LT Liability Charges	…	813
Other LT Liabilities	1,682	1,590
Minorities (BS)	2,037	3,847
LT Liabilities	5,627	6,589
Total Liabilities	28,967	29,398
Net Assets	27,917	32,283
Common Share Capital	1,068	1,068
Share Premium	258	258
Retained Earnings	28,342	32,950
For Curr Trans (BS)	(2,863)	(3,105)
Other Equity	1,112	1,112
Shareholders' Equity	27,917	32,283
Total Liabilities & Stockholders' Equity	56,884	61,681
Net Current Assets	(9,510)	(5,988)
Total Assets Less Current Liabilities	35,581	42,719
Shares Outstanding	10,677	10,677

Recent Dividends:

1. Bisichi PLC ordinary.

No dividends paid.

Annual Dividends:

1. Bisichi PLC ordinary.

No dividends paid.

BML INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	137,964,000
Other Revenue	…	…	0
Revenue	150,262,000	143,191,000	137,964,000
Direct Expenses	101,572,000	97,329,000	92,335,000
Gross Profit	48,690,000	45,862,000	45,629,000
SG&A	38,267,000	36,497,000	36,461,000
Other OpEx	0	0	0
Indirect Expenses	38,267,000	36,497,000	36,461,000
Total Operating Expenses	139,839,000	133,826,000	128,796,000
Operating Income	10,423,000	9,365,000	9,168,000
Non-Op Net Interest Income	(13,000)	(118,000)	(104,000)
Other Non-Op	1,578,000	426,000	460,000
Non-Op Income	1,565,000	308,000	356,000
EBT Continuing	11,988,000	9,673,000	9,524,000
Taxation (current)	3,641,000	3,187,000	3,218,000
Taxation (deferred)	336,000	(23,000)	41,000
Taxation	3,977,000	3,164,000	3,259,000
EAT Continuing	8,011,000	6,509,000	6,265,000
Min Ints	(261,000)	(245,000)	(228,000)
Net Income	7,748,000	6,263,000	6,034,000
Dividends Per Share	125	120	80
EPS - Basic - Cont	203.54	160.62	154.81
EPS - Primary	203.54	160.62	154.81
EPS -Diluted - Cont	203.45	160.55	154.74
EPS - Diluted	203.45	160.55	154.74
Shares (primary)	38,069	38,998	38,980
Shares (diluted)	38,083	39,010	38,997

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	68,029,000	67,562,000
Cash, Equivs & STI	68,029,000	67,562,000
Receivables	26,767,000	26,801,000
Raw Materials	3,605,000	3,681,000
WIP	904,000	749,000
Inventories - Other	334,000	252,000
Inventories	4,843,000	4,682,000
Other Current Assets	2,068,000	3,214,000
Current Assets	101,707,000	102,259,000
Net PPE	63,527,000	62,489,000
Intangibles Excl Goodwill	4,695,000	4,987,000
Intangibles	4,695,000	4,987,000
Other LT Assets	13,317,000	7,771,000
LT Assets	81,539,000	75,247,000
Total Assets	183,247,000	177,507,000
Accounts Payable	20,229,000	19,714,000
Accounts Payable & Accrued Expenses	20,229,000	19,714,000
Current Debt	0	0
Current Capital Lease Obligations	1,646,000	1,630,000
Current Debt and Capital Leases	1,646,000	1,630,000
Other Current Liabilities	19,012,000	16,251,000
Current Liabilities	40,887,000	37,595,000
Long-Term Obligations	0	0
Pensions & OPEB	6,550,000	1,965,000
Other LT Liabilities	3,680,000	4,173,000
Minorities (BS)	4,461,000	4,370,000
LT Liabilities	10,230,000	6,138,000
Total Liabilities	55,578,000	48,104,000
Net Assets	127,669,000	129,403,000
Common Share Capital	6,045,000	6,045,000
Share Premium	6,646,000	6,659,000
Retained Earnings	120,945,000	122,484,000
Treasury Stock	9,157,000	8,173,000
Other Equity	3,189,000	2,387,000
Shareholders' Equity	127,668,000	129,402,000
Total Liabilities & Stockholders' Equity	183,247,000	177,507,000
Net Current Assets	60,820,000	64,664,000
Total Assets Less Current Liabilities	142,360,000	139,912,000
Shares Outstanding	37,484	39,007

Recent Dividends:

1. BML Inc common.

No dividends paid.

Annual Dividends:

1. BML Inc common.

No dividends paid.

BROADMEDIA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,794,518	15,533,925	14,179,495
Direct Expenses	9,718,077	9,473,108	8,502,264
Gross Profit	6,076,441	6,060,817	5,677,231
SG&A	5,013,317	5,353,796	4,807,519
Other OpEx	0	0	0
Indirect Expenses	5,013,317	5,353,796	4,807,519
Total Operating Expenses	14,731,394	14,826,904	13,309,783
Operating Income	1,063,124	707,021	869,712
Non-Op Net Interest Income	(10,018)	(20,703)	(18,992)

Non-Op For Curr Gains	12,331	…	26,114
Other Non-Op	(61,147)	(256,138)	(103,859)
Non-Op Income	(58,834)	(276,841)	(96,737)
EBT Continuing	1,004,290	430,180	772,975
Taxation (current)	224,071	150,462	166,486
Taxation (deferred)	(39,594)	(89,265)	(92,574)
Taxation	184,477	61,197	73,912
EAT Continuing	819,813	368,983	699,063
Min Ints	(37,736)	(33,718)	(18,942)
Net Income	782,078	335,267	680,119
Dividends Per Share	60	50	33
EPS - Basic - Cont	109.74	46.86	93.50
EPS - Primary	109.74	46.86	93.50
EPS -Diluted - Cont	109.74	46.86	93.50
EPS - Diluted	109.74	46.86	93.50
Shares (primary)	7,127	7,155	7,274
Shares (diluted)	7,127	7,155	7,274

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,844,872	5,621,071
Cash, Equivs & STI	4,844,872	5,621,071
Receivables	1,285,561	1,399,768
Raw Materials	1,003	5,564
WIP	59,409	147,712
Inventories - Other	11,304	10,904
Inventories	71,716	164,180
Other Current Assets	281,424	418,850
Current Assets	6,483,573	7,603,869
Net PPE	454,248	553,048
Intangibles Excl Goodwill	1,585,639	1,706,081
Intangibles	1,585,639	1,706,081
Other LT Assets	1,236,874	1,437,044
LT Assets	3,276,761	3,696,173
Total Assets	9,760,334	11,300,042
Accounts Payable	573,434	510,460
Accrued Exps	148,619	244,230
Accounts Payable & Accrued Expenses	722,053	754,690
Current Debt	551,817	562,004
Current Capital Lease Obligations	40,778	49,198
Current Debt and Capital Leases	592,595	611,202
Other Current Liabilities	2,960,232	3,511,356
Current Liabilities	4,274,880	4,877,248
Long-Term Obligations	280,000	431,817
Other LT Liabilities	143,255	209,983
Minorities (BS)	…	1,149,947
LT Liabilities	423,255	641,800
Total Liabilities	4,698,136	6,668,995
Net Assets	5,062,198	4,631,047
Common Share Capital	600,000	600,000
Share Premium	1,898	5,006
Retained Earnings	4,881,778	4,450,955
Treasury Stock	431,844	433,671
Other Equity	10,366	8,756
Shareholders' Equity	5,062,198	4,631,046
Total Liabilities & Stockholders' Equity	9,760,334	11,300,042
Net Current Assets	2,208,693	2,726,621
Total Assets Less Current Liabilities	5,485,454	6,422,794
Shares Outstanding	7,127	7,125

Recent Dividends:

1. Broadmedia Corp common.

No dividends paid.

Annual Dividends:

1. Broadmedia Corp common.

No dividends paid.

BROTHER INDUSTRIES, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	822,930,000
Other Revenue	…	…	0
Revenue	893,464,000	876,558,000	822,930,000
Direct Expenses	513,480,000	494,968,000	467,589,000
Gross Profit	379,984,000	381,590,000	355,341,000
SG&A	296,351,000	303,906,000	279,761,000
Other OpEx	5,764,000	7,795,000	25,787,000
Indirect Expenses	302,115,000	311,701,000	305,548,000
Total Operating Expenses	815,595,000	806,669,000	773,137,000
Operating Income	77,869,000	69,889,000	49,793,000
Non-Op Income	4,104,000	4,805,000	2,731,000
EBT Continuing	81,973,000	74,694,000	52,524,000
Taxation	19,369,000	19,902,000	20,861,000
EAT Continuing	62,604,000	54,792,000	31,663,000
Min Ints	(16,000)	(14,000)	(16,000)
Disc Ops	5,037,000	…	…
Net Income	67,624,000	54,778,000	31,645,000
Dividends Per Share	200.72	204.60	133.67
EPS - Basic - Cont	268.10	214.27	123.81
EPS - Primary	268.10	214.27	123.81
EPS -Diluted - Cont	267.47	213.74	123.48
EPS - Diluted	267.47	213.74	123.48
Shares (primary)	252,238	255,649	255,599
Shares (diluted)	252,835	256,280	256,282

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	197,674,000	172,776,000
Short Term Investments	8,793,000	5,314,000
Cash, Equivs & STI	206,467,000	178,090,000
Receivables	142,285,000	134,719,000
Inventories	233,992,000	226,840,000
Assets Held for Sale (ST)	24,697,000	…
Other Current Assets	39,989,000	34,424,000
Current Assets	647,430,000	574,073,000
Net PPE	152,228,000	149,412,000
LT Investments	36,537,000	36,031,000
Intangibles Excl Goodwill	97,783,000	95,836,000
Intangibles	97,783,000	95,836,000
Deferred LT Asset Charges	27,190,000	24,754,000
Other LT Assets	57,646,000	52,543,000
LT Assets	371,384,000	358,576,000
Total Assets	1,018,815,000	932,650,000
Accounts Payable	88,738,000	88,449,000
Accounts Payable & Accrued Expenses	88,738,000	88,449,000
Current Debt	591,000	…
Current Debt and Capital Leases	591,000	…
Other Current Liabilities	111,850,000	94,894,000
Current Liabilities	201,179,000	183,343,000
Long-Term Obligations	400,000	600,000
Deferred LT Liability Charges	6,282,000	6,744,000
Pensions & OPEB	13,779,000	16,269,000
Other LT Liabilities	29,810,000	34,221,000
Minorities (BS)	4,086,000	81,000
LT Liabilities	50,271,000	57,834,000
Total Liabilities	255,537,000	241,259,000
Net Assets	763,278,000	691,391,000
Common Share Capital	19,209,000	19,209,000
Share Premium	18,041,000	17,996,000
Retained Earnings	658,080,000	612,589,000
Treasury Stock	21,732,000	3,393,000
Other Equity	89,679,000	44,990,000
Shareholders' Equity	763,277,000	691,391,000
Total Liabilities & Stockholders' Equity	1,018,815,000	932,650,000
Net Current Assets	446,251,000	390,730,000
Total Assets Less Current Liabilities	817,636,000	749,307,000
Shares Outstanding	248,895	255,672

Recent Dividends:

1. Brother Industries, Ltd. (Japan) common.

ExDate	Amt	Declared	Record	Payable
	34.00		03/31/2023	06/02/2023
	34.00		09/30/2023	11/30/2023
	50.00		03/29/2024	06/04/2024
	50.00		09/30/2024	11/29/2024
	50.00		03/31/2025	06/04/2025
	50.00		09/30/2025	12/03/2025
	50.00		03/31/2026	06/08/2026

2. Brother Industries, Ltd. (Japan) American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.49		03/31/2023	06/20/2023
	0.46		09/29/2023	12/15/2023
	0.65		03/28/2024	06/20/2024
	0.67		09/30/2024	12/16/2024
	0.70		03/31/2025	06/18/2025
	0.64		09/30/2025	12/18/2025
	0.62		03/31/2026	06/29/2026

Annual Dividends:

1. Brother Industries, Ltd. (Japan) common.

2023 ..... 68.00 2024 ..... 100.00 2025 ..... 100.00
2026 ..... 50.00

2. Brother Industries, Ltd. (Japan) American Depositary Receipts.

2023 ..... 0.94 2024 ..... 1.31 2025 ..... 1.34
2026 ..... 0.62

BULL-DOG SAUCE CO, LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	14,482,597
Other Revenue	…	…	0
Revenue	14,688,678	14,617,674	14,482,597
Direct Expenses	9,947,976	10,307,296	10,094,170
Gross Profit	4,740,702	4,310,378	4,388,427
SG&A	4,127,567	4,087,305	4,224,611
Other OpEx	0	0	0
Indirect Expenses	4,127,567	4,087,305	4,224,611
Total Operating Expenses	14,075,543	14,394,601	14,318,781
Operating Income	613,135	223,073	163,816
Non-Op Net Interest Income	(63,136)	(53,120)	(33,108)
Non-Op For Curr Gains	…	(1,722)	(2,057)
Other Non-Op	2,921,797	696,540	104,180
Non-Op Income	2,858,661	641,698	69,015
EBT Continuing	3,471,796	864,771	232,831
Taxation (current)	982,832	195,332	131,108
Taxation (deferred)	48,212	45,754	(43,690)
Taxation	1,031,044	241,086	87,418
EAT Continuing	2,440,752	623,685	145,413
Net Income	2,440,752	623,684	145,413
Dividends Per Share	45	35	35
EPS - Basic - Cont	190.21	46.91	10.89
EPS - Primary	190.21	46.91	10.89
EPS -Diluted - Cont	190.21	46.91	10.89
EPS - Diluted	190.21	46.91	10.89
Shares (primary)	12,832	13,294	13,352
Shares (diluted)	12,832	13,294	13,352

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,734,288	2,461,665
Cash, Equivs & STI	4,734,288	2,461,665
Receivables	4,220,336	4,382,427
Raw Materials	192,356	182,023
WIP	15,623	18,440
Finished Goods	881,722	836,905
Inventories - Other	0	0
Inventories	1,089,701	1,037,368
Other Current Assets	98,269	271,994
Current Assets	10,142,594	8,153,454
Net PPE	12,869,451	13,987,154
Intangibles Excl Goodwill	164,905	178,910
Intangibles	164,905	178,910
Other LT Assets	14,132,625	10,154,872
LT Assets	27,166,981	24,320,936
Total Assets	37,309,576	32,474,390
Accounts Payable	1,536,517	1,802,773
Accrued Exps	1,318,180	1,286,117
Accounts Payable & Accrued Expenses	2,854,697	3,088,890

Current Debt	844,844	845,154
Current Debt and Capital Leases	844,844	845,154
Other Current Liabilities	1,261,078	755,920
Current Liabilities	4,960,619	4,689,964
Long-Term Obligations	3,448,935	4,035,219
Deferred LT Liability Charges	2,820,144	1,476,340
Pensions & OPEB	729,180	764,413
Other LT Liabilities	88,991	63,212
LT Liabilities	7,087,250	6,339,184
Total Liabilities	12,047,870	11,029,149
Net Assets	25,261,706	21,445,241
Common Share Capital	1,044,378	1,044,378
Share Premium	2,564,860	2,564,860
Retained Earnings	15,817,534	15,275,860
Treasury Stock	795,355	1,210,176
Other Equity	6,630,289	3,770,319
Shareholders' Equity	25,261,706	21,445,241
Total Liabilities & Stockholders' Equity	37,309,576	32,474,390
Net Current Assets	5,181,975	3,463,490
Total Assets Less Current Liabilities	32,348,957	27,784,426
Shares Outstanding	12,610	13,124

Recent Dividends:

1. Bull-Dog Sauce Co, Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Bull-Dog Sauce Co, Ltd (Japan) common.

No dividends paid.

BUNKEIDO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,139,172	12,475,484	12,871,978
Direct Expenses	6,923,901	7,198,540	7,547,964
Gross Profit	5,215,271	5,276,944	5,324,014
SG&A	4,432,975	4,417,121	4,337,270
Other OpEx	0	0	0
Indirect Expenses	4,432,975	4,417,121	4,337,270
Total Operating Expenses	11,356,876	11,615,661	11,885,234
Operating Income	782,296	859,823	986,744
Non-Op Net Interest Income	13,479	8,375	6,735
Other Non-Op	58,983	97,487	56,334
Non-Op Income	72,462	105,862	63,069
EBT Continuing	854,758	965,685	1,049,813
Taxation (current)	272,783	350,642	349,667
Taxation (deferred)	29,496	12,984	12,889
Taxation	302,279	363,626	362,556
EAT Continuing	552,479	602,059	687,257
Net Income	552,481	602,059	687,256
Dividends Per Share	39.25	46.70	47.50
EPS - Basic - Cont	86.93	94.99	108.73
EPS - Primary	86.93	94.99	108.73
EPS -Diluted - Cont	86.93	94.99	108.73
EPS - Diluted	86.93	94.99	108.73
Shares (primary)	6,355	6,338	6,320
Shares (diluted)	6,355	6,338	6,320

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,076,648	7,371,305
Short Term Investments	398,800	…
Cash, Equivs & STI	7,475,448	7,371,305
Receivables	1,187,256	1,236,318
Raw Materials	380,079	405,024
WIP	388,902	753,137
Finished Goods	3,653,300	3,609,328
Inventories - Other	0	0
Inventories	4,422,281	4,767,489
Other Current Assets	83,414	107,955
Current Assets	13,168,399	13,483,067
Net PPE	3,955,646	3,829,657
Intangibles Excl Goodwill	709,774	683,391
Intangibles	709,774	683,391
Other LT Assets	2,040,768	2,015,222
LT Assets	6,706,188	6,528,270
Total Assets	19,874,587	20,011,338
Accounts Payable	1,257,446	2,133,372
Accrued Exps	51,000	54,000
Accounts Payable & Accrued Expenses	1,308,446	2,187,372
Current Debt	540,000	435,000
Current Debt and Capital Leases	540,000	435,000
Other Current Liabilities	1,489,131	1,447,256
Current Liabilities	3,337,577	4,069,628
Long-Term Obligations	100,000	100,000
Deferred LT Liability Charges	247,194	156,762
Pensions & OPEB	269,108	258,305
Other LT Liabilities	277,938	240,577
LT Liabilities	894,240	755,644
Total Liabilities	4,231,817	4,825,272
Net Assets	15,642,770	15,186,066
Common Share Capital	1,917,812	1,917,812
Share Premium	1,863,787	1,860,147
Retained Earnings	11,615,619	11,369,254
Treasury Stock	222,213	238,514
Other Equity	467,764	277,366
Shareholders' Equity	15,642,769	15,186,065
Total Liabilities & Stockholders' Equity	19,874,587	20,011,338
Net Current Assets	9,830,822	9,413,439
Total Assets Less Current Liabilities	16,537,010	15,941,710
Shares Outstanding	6,361	6,343

Recent Dividends:

1. Bunkeido Co Ltd common.

No dividends paid.

Annual Dividends:

1. Bunkeido Co Ltd common.

No dividends paid.

BURCON NUTRASCIENCE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
Revenue	2,265	381	184
Direct Expenses	9,702	1,252	…
Gross Profit	(7,437)	(871)	…
SG&A	2,893	3,780	3,625
R&D (OpEx)	1,046	3,049	3,579
Other OpEx	0	0	0
Indirect Expenses	3,939	6,829	7,203
Total Operating Expenses	13,641	8,081	7,203
Operating Income	(11,376)	(7,699)	(7,019)
Non-Op Net Interest Income	(3,228)	(587)	(423)
Non-Op For Curr Gains	(119)	21	(4)
Other Non-Op	80	0	0
Non-Op Income	(3,267)	(565)	(427)
EBT Continuing	(14,643)	(8,265)	(7,446)
Taxation (deferred)	(390)	…	…
Taxation	(390)	…	…
EAT Continuing	(14,253)	…	…
Net Income	(14,253)	(8,265)	(7,446)
EPS - Basic - Cont	(1.13)	(1.06)	(1.20)
EPS - Primary	(1.13)	(1.06)	(1.20)
EPS -Diluted - Cont	(1.13)	(1.06)	(1.20)
EPS - Diluted	(1.13)	(1.06)	(1.20)
Shares (primary)	12,728	7,820	6,070
Shares (diluted)	12,728	7,820	6,070

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	951	7,276
Cash & Equivalents	951	7,276
Cash, Equivs & STI	951	7,276
Receivables	702	132
Inventories	528	201
Prepayments (ST)	243	191
Other Current Assets	0	0
Current Assets	2,424	7,800
Net PPE	1,640	961
Goodwill	1,255	1,255
Intangibles	1,255	1,255
Deferred LT Asset Charges	4,531	4,953
Other LT Assets	13,142	15,689
LT Assets	20,568	22,858
Total Assets	22,992	30,658
Accounts Payable	2,074	1,272
Accounts Payable & Accrued Expenses	2,074	1,272
Current Debt	8,550	2,086
Current Capital Lease Obligations	2,314	891
Current Debt and Capital Leases	10,864	2,976
Other Current Liabilities	73	47
Current Liabilities	13,012	4,295
Long-Term Obligations	2,225	5,792
Other LT Liabilities	13,553	13,628
LT Liabilities	15,778	19,420
Total Liabilities	28,790	23,715
Net Assets	(5,798)	6,944
Common Share Capital	131,614	131,582
Share Premium	20,472	19,254
Retained Earnings	(164,565)	(150,311)
Accum Other Comp Inc	(80)	1
Other Equity	6,760	6,418
Shareholders' Equity	(5,798)	6,944
Total Liabilities & Stockholders' Equity	22,992	30,658
Net Current Assets	(10,588)	3,506
Total Assets Less Current Liabilities	9,980	26,363
Shares Outstanding	12,692	253,761

Recent Dividends:

1. Burcon NutraScience Corp common.

No dividends paid.

Annual Dividends:

1. Burcon NutraScience Corp common.

No dividends paid.

BUSINESS ONE HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	16,895,101	16,094,118	13,409,224
Direct Expenses	12,758,723	12,246,340	9,982,602
Gross Profit	4,136,378	3,847,778	3,426,622
SG&A	2,600,451	2,386,289	2,095,304
Other OpEx	0	0	0
Indirect Expenses	2,600,451	2,386,289	2,095,304
Total Operating Expenses	15,359,174	14,632,629	12,077,906
Operating Income	1,535,927	1,461,489	1,331,318
Non-Op Net Interest Income	(243,774)	(226,695)	(208,793)
Other Non-Op	82,588	25,585	28,460
Non-Op Income	(161,186)	(201,110)	(180,333)
EBT Continuing	1,374,741	1,260,379	1,150,985
Taxation (current)	494,004	452,097	425,525
Taxation (deferred)	(84,413)	(48,889)	(17,668)
Taxation	409,591	403,208	407,857
EAT Continuing	965,150	857,171	743,128
Min Ints	(69,981)	(28,712)	…
Net Income	895,169	828,459	743,129
Dividends Per Share	13	10	10
EPS - Basic - Cont	215.76	199.68	179.11
EPS - Primary	215.76	199.68	179.11
EPS -Diluted - Cont	215.76	199.68	179.11
EPS - Diluted	215.76	199.68	179.11
Shares (primary)	4,149	4,149	4,149
Shares (diluted)	4,149	4,149	4,149

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,493,769	3,902,394

Cash, Equivs & STI	4,493,769	3,902,394	
Receivables	6,378,810	5,230,487	
Raw Materials	1,975	2,015	
WIP	53,451	89,198	
Inventories - Other	7,915,262	7,901,787	
Inventories	7,970,688	7,993,000	
Other Current Assets	274,990	235,689	
Current Assets	19,118,257	17,361,570	
Net PPE	12,726,619	12,461,563	
Intangibles Excl Goodwill	63,241	61,708	
Intangibles	63,241	61,708	
Other LT Assets	698,493	669,729	
LT Assets	13,488,353	13,193,000	
Total Assets	32,606,610	30,554,571	
Accounts Payable	293,085	192,941	
Accounts Payable & Accrued Expenses	293,085	192,941	
Current Debt	15,313,026	14,047,141	
Current Capital Lease Obligations	4,463	4,576	
Current Debt and Capital Leases	15,317,489	14,051,717	
Other Current Liabilities	1,495,094	1,667,391	
Current Liabilities	17,105,668	15,912,049	
Long-Term Obligations	8,267,493	8,366,568	
Deferred LT Liability Charges	14,513	11,472	
Other LT Liabilities	179,505	162,719	
Minorities (BS)	359,333	278,850	
LT Liabilities	8,461,511	8,540,759	
Total Liabilities	25,926,512	24,731,659	
Net Assets	6,680,098	5,822,912	
Common Share Capital	436,034	436,034	
Retained Earnings	6,223,697	5,369,661	
Other Equity	20,366	17,217	
Shareholders' Equity	6,680,097	5,822,912	
Total Liabilities & Stockholders' Equity	32,606,610	30,554,571	
Net Current Assets	2,012,589	1,449,521	
Total Assets Less Current Liabilities	15,500,942	14,642,522	
Shares Outstanding	4,149	4,149	

Recent Dividends:

1. Business One Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Business One Holdings Inc common.

No dividends paid.

C. UYEMURA & CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	91,784,000	83,845,427	80,256,031
Direct Expenses	55,801,000	51,250,216	52,546,971
Gross Profit	35,983,000	32,595,211	27,709,060
SG&A	14,654,000	13,766,067	12,714,432
Other OpEx	0	0	0
Indirect Expenses	14,654,000	13,766,067	12,714,432
Total Operating Expenses	70,455,000	65,016,283	65,261,403
Operating Income	21,329,000	18,829,144	14,994,628
Non-Op Net Interest Income	460,000	471,860	383,142
Non-Op For Curr Gains	6,000	102,471	179,217
Other Non-Op	(1,190,000)	706,784	244,892
Non-Op Income	(724,000)	1,281,115	807,251
EBT Continuing	20,605,000	20,110,259	15,801,879
Taxation (current)	6,162,000	5,752,497	5,356,154
Taxation (deferred)	493,000	279,525	(475,068)
Taxation	6,655,000	6,032,022	4,881,086
EAT Continuing	13,950,000	14,078,237	10,920,793
Net Income	13,947,000	14,078,237	10,920,793
Dividends Per Share	290	280	200
EPS - Basic - Cont	864.57	872.87	673.41
EPS - Primary	864.57	872.87	673.41
EPS -Diluted - Cont	864.57	872.87	673.41
EPS - Diluted	864.57	872.87	673.41
Shares (primary)	16,132	16,129	16,217
Shares (diluted)	16,132	16,129	16,217

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	58,474,000	52,152,610
Cash, Equivs & STI	58,474,000	52,152,610
Receivables	25,808,000	22,999,062
Raw Materials	3,622,000	3,162,329
WIP	1,711,000	1,750,429
Inventories - Other	4,706,000	4,285,607
Inventories	10,039,000	9,198,365
Other Current Assets	1,578,000	2,302,947
Current Assets	95,899,000	86,652,984
Net PPE	23,839,000	24,626,148
Intangibles Excl Goodwill	396,000	322,792
Intangibles	396,000	322,792
Other LT Assets	19,435,000	18,987,202
LT Assets	43,670,000	43,936,142
Total Assets	139,570,000	130,589,127
Accounts Payable	3,399,000	3,641,309
Accounts Payable & Accrued Expenses	3,399,000	3,641,309
Current Debt	350,000	400,000
Current Capital Lease Obligations	244,000	260,461
Current Debt and Capital Leases	594,000	660,461
Other Current Liabilities	12,256,000	14,149,099
Current Liabilities	16,249,000	18,450,869
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,072,000	2,666,496
Pensions & OPEB	1,878,000	1,684,001
Other LT Liabilities	1,705,000	1,668,571
LT Liabilities	6,655,000	6,019,068
Total Liabilities	22,904,000	24,469,938
Net Assets	116,666,000	106,119,189
Common Share Capital	1,336,000	1,336,936
Share Premium	1,361,000	1,311,621
Retained Earnings	106,232,000	96,802,275
Treasury Stock	8,909,000	7,843,416
Other Equity	16,645,000	14,511,773
Shareholders' Equity	116,665,000	106,119,189
Total Liabilities & Stockholders' Equity	139,570,000	130,589,127
Net Current Assets	79,650,000	68,202,115
Total Assets Less Current Liabilities	123,321,000	112,138,258
Shares Outstanding	16,088	16,131

Recent Dividends:

1. C. Uyemura & Co Ltd common.

No dividends paid.

Annual Dividends:

1. C. Uyemura & Co Ltd common.

No dividends paid.

CALIFORNIA NANOTECHNOLOGIES CORP

Annual Report

Standardized Income Statement, Years Ended ($000):

	02/28/26	02/28/25	02/29/24
Sales	…	…	3,337
Other Revenue	…	…	0
Revenue	2,789	6,225	3,337
Direct Expenses	1,287	1,633	1,003
Gross Profit	1,501	4,592	2,335
SG&A	2,074	2,105	1,184
D&A (OpEx)	699	579	146
R&D (OpEx)	…	2	…
RR&I	82	…	11
Other OpEx	640	525	360
Indirect Expenses	3,495	3,210	1,699
Total Operating Expenses	4,783	4,843	2,702
Operating Income	(1,994)	1,382	635
Non-Op Net Interest Income	(125)	(192)	(106)
Non-Op For Curr Gains	(0)	(2)	2
Other Non-Op	266	(1,178)	(150)
Non-Op Income	141	(1,371)	(254)
EBT Continuing	(1,853)	11	382
Taxation	4	169	…
EAT Continuing	(1,857)	(158)	…
Net Income	(1,857)	(158)	382
EPS - Basic - Cont	(0.04)	…	0.01
EPS - Primary	(0.04)	…	0.01
EPS -Diluted - Cont	(0.04)	…	0.01
EPS - Diluted	(0.04)	…	0.01
Shares (primary)	45,534	45,062	35,187
Shares (diluted)	45,534	45,062	38,638

Standardized Balance Sheet, Years Ended Feb. 28 ($000):

	2026	2025
Cash & Equivalents	207	534
Cash, Equivs & STI	207	534
Receivables	649	1,296
Other Current Assets	0	0
Current Assets	857	1,830
Net PPE	2,978	3,626
Intangibles Excl Goodwill	3	3
Intangibles	3	3
Other LT Assets	42	42
LT Assets	3,022	3,671
Total Assets	3,879	5,501
Accounts Payable	368	808
Accounts Payable & Accrued Expenses	368	808
Current Debt	0	0
Current Capital Lease Obligations	326	316
Current Debt and Capital Leases	326	316
Other Current Liabilities	225	754
Current Liabilities	919	1,878
Long-Term Obligations	981	1,307
Other LT Liabilities	0	0
LT Liabilities	981	1,307
Total Liabilities	1,900	3,185
Net Assets	1,979	2,316
Common Share Capital	5,896	5,177
Share Premium	1,981	1,181
Retained Earnings	(5,899)	(4,042)
Other Equity	0	0
Shareholders' Equity	1,979	2,316
Total Liabilities & Stockholders' Equity	3,879	5,501
Net Current Assets	(62)	(48)
Total Assets Less Current Liabilities	2,960	3,623
Shares Outstanding	46,765	44,242

Recent Dividends:

1. California Nanotechnologies Corp class A common.

No dividends paid.

Annual Dividends:

1. California Nanotechnologies Corp class A common.

No dividends paid.

CANOX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	172,485,005
Other Revenue	…	…	0
Revenue	158,751,490	173,013,544	172,485,005
Direct Expenses	149,953,418	164,729,448	164,659,892
Gross Profit	8,798,072	8,284,096	7,825,113
SG&A	6,288,223	5,771,997	5,295,192
Other OpEx	0	0	0
Indirect Expenses	6,288,223	5,771,997	5,295,192
Total Operating Expenses	156,241,641	170,501,445	169,955,084
Operating Income	2,509,849	2,512,099	2,529,921
Non-Op Net Interest Income	(258,665)	(187,375)	(107,442)
Other Non-Op	784,840	532,308	412,139
Non-Op Income	526,175	344,933	304,697
EBT Continuing	3,036,024	2,857,032	2,834,618
Taxation (current)	978,579	852,640	888,978
Taxation (deferred)	(47,534)	16,613	(6,371)
Taxation	931,045	869,253	882,607

EAT Continuing	2,104,979	1,987,779	1,952,011
Net Income	2,104,980	1,987,779	1,952,012
Dividends Per Share	104	102	101
EPS - Basic - Cont	219.82	218.05	202.62
EPS - Primary	219.82	218.05	202.62
EPS -Diluted - Cont	219.82	218.05	202.62
EPS - Diluted	219.82	218.05	202.62
Shares (primary)	9,576	9,116	9,634
Shares (diluted)	9,576	9,116	9,634

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,042,926	5,225,728
Cash, Equivs & STI	9,042,926	5,225,728
Receivables	35,321,144	41,877,610
Finished Goods	19,560,900	21,177,890
Inventories - Other	0	0
Inventories	19,560,900	21,177,890
Prepayments (ST)	98,117	50,606
Other Current Assets	120,681	168,828
Current Assets	64,143,768	68,500,662
Net PPE	6,377,683	5,932,537
Intangibles Excl Goodwill	31,843	33,448
Intangibles	31,843	33,448
Other LT Assets	13,070,149	13,240,911
LT Assets	19,479,675	19,206,896
Total Assets	83,641,644	87,729,119
Accounts Payable	15,670,648	18,489,323
Accrued Exps	339,975	329,957
Accounts Payable & Accrued Expenses	16,010,623	18,819,280
Current Debt	21,499,992	24,866,392
Current Debt and Capital Leases	21,499,992	24,866,392
Other Current Liabilities	1,556,218	1,536,955
Current Liabilities	39,066,833	45,222,627
Long-Term Obligations	7,300,022	6,800,014
Deferred LT Liability Charges	3,734,943	3,896,162
Other LT Liabilities	147,319	114,893
LT Liabilities	11,182,284	10,811,069
Total Liabilities	50,249,118	56,033,697
Net Assets	33,392,526	31,695,422
Common Share Capital	2,310,000	2,310,000
Share Premium	1,802,600	1,802,600
Retained Earnings	21,805,078	21,008,903
Treasury Stock	1,036,431	2,041,644
Other Equity	8,511,279	8,615,562
Shareholders' Equity	33,392,526	31,695,421
Total Liabilities & Stockholders' Equity	83,641,644	87,729,119
Net Current Assets	25,076,935	23,278,035
Total Assets Less Current Liabilities	44,574,811	42,506,492
Shares Outstanding	9,805	9,354

Recent Dividends:
1. Canox Corp common.
No dividends paid.
Annual Dividends:
1. Canox Corp common.
No dividends paid.

CAR MATE MFG CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,955,819
Other Revenue	…	…	0
Revenue	14,563,116	15,523,458	15,955,819
Direct Expenses	8,578,864	9,724,718	10,321,455
Gross Profit	5,984,252	5,798,740	5,634,364
SG&A	5,379,796	5,497,760	5,414,838
Other OpEx	0	0	0
Indirect Expenses	5,379,796	5,497,760	5,414,838
Total Operating Expenses	13,958,660	15,222,478	15,736,293
Operating Income	604,456	300,980	219,526
Non-Op Net Interest Income	22,733	37,581	36,166
Non-Op For Curr Gains	(36,908)	4,368	45,940
Other Non-Op	(165,888)	(552,112)	20,913
Non-Op Income	(180,063)	(510,163)	103,019
EBT Continuing	424,393	(209,183)	322,545
Taxation (current)	67,060	88,037	177,678
Taxation (deferred)	76,190	34,859	(67,614)
Taxation	143,250	122,896	110,064
EAT Continuing	281,143	(332,079)	212,481
Net Income	281,139	(332,080)	212,483
Dividends Per Share	30	30	30
EPS - Basic - Cont	39.86	(47.08)	30.12
EPS - Primary	39.86	(47.08)	30.12
EPS -Diluted - Cont	39.86	(47.08)	30.12
EPS - Diluted	39.86	(47.08)	30.12
Shares (primary)	7,054	7,054	7,054
Shares (diluted)	7,054	7,054	7,054

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,139,514	10,674,721
Cash, Equivs & STI	11,139,514	10,674,721
Receivables	1,654,047	1,895,416
Raw Materials	627,391	725,177
WIP	618,327	550,396
Finished Goods	2,697,277	3,007,672
Inventories - Other	0	0
Inventories	3,942,995	4,283,245
Other Current Assets	267,378	341,834
Current Assets	17,003,934	17,195,216
Net PPE	399,949	476,714
Intangibles Excl Goodwill	96,747	98,077
Intangibles	96,747	98,077
Other LT Assets	2,709,529	2,562,089
LT Assets	3,206,225	3,136,880
Total Assets	20,210,160	20,332,097
Accounts Payable	614,798	563,406
Accounts Payable & Accrued Expenses	614,798	563,406
Current Debt	470,000	310,000
Current Debt and Capital Leases	470,000	310,000
Other Current Liabilities	1,227,830	1,606,530
Current Liabilities	2,312,628	2,479,936
Long-Term Obligations	830,000	1,150,000
Deferred LT Liability Charges	229,271	213,282
Pensions & OPEB	1,544,950	1,549,503
Other LT Liabilities	90,139	102,278
LT Liabilities	2,694,360	3,015,063
Total Liabilities	5,006,988	5,495,000
Net Assets	15,203,172	14,837,097
Common Share Capital	1,637,706	1,637,706
Share Premium	2,422,246	2,422,246
Retained Earnings	9,151,678	9,082,159
Treasury Stock	764,344	764,344
Other Equity	2,755,885	2,459,330
Shareholders' Equity	15,203,171	14,837,097
Total Liabilities & Stockholders' Equity	20,210,160	20,332,097
Net Current Assets	14,691,306	14,715,280
Total Assets Less Current Liabilities	17,897,532	17,852,161
Shares Outstanding	7,054	7,054

Recent Dividends:
1. Car Mate Mfg Co Ltd (Japan) common.
No dividends paid.
Annual Dividends:
1. Car Mate Mfg Co Ltd (Japan) common.
No dividends paid.

CARCHS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	19,072,456
Other Revenue	…	…	0
Revenue	19,846,885	20,034,349	19,072,456
Direct Expenses	16,848,015	17,131,759	15,925,009
Gross Profit	2,998,870	2,902,590	3,147,447
SG&A	3,120,301	3,102,498	3,048,713
Other OpEx	0	0	0
Indirect Expenses	3,120,301	3,102,498	3,048,713
Total Operating Expenses	19,968,316	20,234,257	18,973,722
Operating Income	(121,431)	(199,908)	98,734
Non-Op Net Interest Income	(2,295)	536	1,241
Non-Op For Curr Gains	6,911	3,763	39,907
Other Non-Op	323,809	71,109	9,744
Non-Op Income	328,425	75,408	50,892
EBT Continuing	206,994	(124,500)	149,626
Taxation (current)	64,695	37,694	36,094
Taxation (deferred)	13,596	(4,171)	(347)
Taxation	78,291	33,523	35,747
EAT Continuing	128,703	(158,023)	113,879
Min Ints	(14,792)	(29,378)	(40,777)
Net Income	113,910	(187,403)	73,102
Dividends Per Share	1	…	1
EPS - Basic - Cont	8.21	(9.04)	3.53
EPS - Primary	8.21	(9.04)	3.53
EPS -Diluted - Cont	8.21	(9.04)	3.53
EPS - Diluted	8.21	(9.04)	3.53
Shares (primary)	20,729	20,730	20,724
Shares (diluted)	20,729	20,730	20,724

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,149,258	1,654,001
Short Term Investments	…	2,200
Cash, Equivs & STI	2,149,258	1,656,201
Receivables	1,227,498	1,156,746
Supplies	1,167	1,040
Inventories - Other	1,841,829	2,109,561
Inventories	1,842,996	2,110,601
Other Current Assets	747,471	508,425
Current Assets	5,967,223	5,431,973
Net PPE	595,515	1,060,091
Intangibles Excl Goodwill	138,804	172,971
Intangibles	138,804	172,971
Other LT Assets	462,320	407,568
LT Assets	1,196,639	1,640,630
Total Assets	7,163,862	7,072,604
Accounts Payable	307,969	646,192
Accounts Payable & Accrued Expenses	307,969	646,192
Current Debt	630,562	500,000
Current Debt and Capital Leases	630,562	500,000
Other Current Liabilities	953,842	717,362
Current Liabilities	1,892,373	1,863,554
Long-Term Obligations	20,292	158,529
Deferred LT Liability Charges	48,338	33,270
Other LT Liabilities	213,783	159,216
Minorities (BS)	264,293	249,501
LT Liabilities	282,413	351,015
Total Liabilities	2,439,080	2,464,071
Net Assets	4,724,782	4,608,533
Common Share Capital	2,820,732	2,820,732
Share Premium	851,334	851,334
Retained Earnings	2,114,063	2,000,152
Treasury Stock	1,076,696	1,076,602
Other Equity	15,349	12,916
Shareholders' Equity	4,724,782	4,608,532
Total Liabilities & Stockholders' Equity	7,163,862	7,072,604
Net Current Assets	4,074,850	3,568,419
Total Assets Less Current Liabilities	5,271,489	5,209,050
Shares Outstanding	20,729	20,729

Recent Dividends:
1. Carchs Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Carchs Holdings Co Ltd common.
No dividends paid.

CAREERINDEX INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,114,000	4,294,000	3,767,000
Direct Expenses	1,789,000	1,448,000	966,000
Gross Profit	3,325,000	2,846,000	2,801,000
SG&A	2,599,000	2,494,000	2,734,000
Other OpEx	0	0	0
Indirect Expenses	2,599,000	2,494,000	2,734,000
Total Operating Expenses	4,388,000	3,942,000	3,700,000
Operating Income	726,000	352,000	67,000
Non-Op Net Interest Income	(4,000)	(7,000)	(8,000)
Non-Op For Curr Gains	(1,000)	...	(2,000)
Other Non-Op	129,000	7,000	(1,792,000)
Non-Op Income	124,000	0	(1,802,000)
EBT Continuing	850,000	352,000	(1,735,000)
Taxation (current)	226,000	154,000	147,000
Taxation (deferred)	(53,000)	(9,000)	(282,000)
Taxation	173,000	145,000	(135,000)
EAT Continuing	677,000	207,000	(1,600,000)
Net Income	681,000	212,000	(1,602,000)
Dividends Per Share	7	5	5
EPS - Basic - Cont	33.26	10.35	(78.70)
EPS - Primary	33.26	10.35	(78.70)
EPS -Diluted - Cont	33.26	10.35	(78.70)
EPS - Diluted	33.26	10.35	(78.70)
Shares (primary)	20,470	20,466	20,348
Shares (diluted)	20,470	20,466	20,348

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,538,000	1,067,000
Cash, Equivs & STI	1,538,000	1,067,000
Receivables	589,000	512,000
Other Current Assets	99,000	63,000
Current Assets	2,226,000	1,642,000
Net PPE	31,000	34,000
Intangibles Excl Goodwill	1,795,000	1,975,000
Intangibles	1,795,000	1,975,000
Other LT Assets	184,000	136,000
LT Assets	2,010,000	2,145,000
Total Assets	4,237,000	3,788,000
Accounts Payable	224,000	178,000
Accrued Exps	111,000	102,000
Accounts Payable & Accrued Expenses	335,000	280,000
Current Debt	170,000	223,000
Current Debt and Capital Leases	170,000	223,000
Other Current Liabilities	594,000	463,000
Current Liabilities	1,099,000	966,000
Long-Term Obligations	434,000	605,000
Deferred LT Liability Charges	14,000	18,000
Other LT Liabilities	0	0
LT Liabilities	448,000	623,000
Total Liabilities	1,547,000	1,589,000
Net Assets	2,690,000	2,199,000
Common Share Capital	395,000	395,000
Share Premium	317,000	364,000
Retained Earnings	2,187,000	1,649,000
Treasury Stock	211,000	211,000
Other Equity	1,000	1,000
Shareholders' Equity	2,689,000	2,198,000
Total Liabilities & Stockholders' Equity	4,237,000	3,788,000
Net Current Assets	1,127,000	676,000
Total Assets Less Current Liabilities	3,138,000	2,822,000
Shares Outstanding	20,470	20,470

Recent Dividends:

1. CareerIndex Inc common.

No dividends paid.

Annual Dividends:

1. CareerIndex Inc common.

No dividends paid.

CAREERLINK CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	44,642,486	40,397,672	43,791,209
Direct Expenses	34,720,273	32,198,198	34,662,260
Gross Profit	9,922,213	8,199,474	9,128,949
SG&A	6,027,035	5,506,023	5,849,487
Other OpEx	0	0	0
Indirect Expenses	6,027,035	5,506,023	5,849,487
Total Operating Expenses	40,747,308	37,704,221	40,511,747
Operating Income	3,895,178	2,693,451	3,279,462
Non-Op Net Interest Income	16,463	(1,012)	(4,565)
Other Non-Op	(114,230)	8,460	6,047
Non-Op Income	(97,767)	7,448	1,482
EBT Continuing	3,797,411	2,700,899	3,280,944
Taxation (current)	1,316,057	862,572	914,389
Taxation (deferred)	(129,032)	(7,462)	147,693
Taxation	1,187,025	855,110	1,062,082
EAT Continuing	2,610,386	1,845,789	2,218,862
Min Ints	(21,572)	(16,257)	(17,547)
Net Income	2,588,812	1,829,532	2,201,313
Dividends Per Share	120	120	120
EPS - Basic - Cont	218	154.12	185.52
EPS - Primary	218	154.12	185.52
EPS -Diluted - Cont	216.06	152.90	184.16
EPS - Diluted	216.06	152.90	184.16
Shares (primary)	11,875	11,871	11,866
Shares (diluted)	11,982	11,966	11,917

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,316,883	10,724,275
Cash, Equivs & STI	11,316,883	10,724,275
Receivables	9,142,659	7,117,113
Raw Materials	7,055	4,462
WIP	544	1,002
Inventories - Other	0	0
Inventories	7,599	5,464
Other Current Assets	385,886	442,111
Current Assets	20,853,027	18,288,963
Net PPE	355,726	327,835
Intangibles Excl Goodwill	63,825	230,582
Intangibles	63,825	230,582
Other LT Assets	1,229,196	1,031,010
LT Assets	1,648,747	1,589,427
Total Assets	22,501,774	19,878,390
Accrued Exps	450,363	669,659
Accounts Payable & Accrued Expenses	450,363	669,659
Current Debt	256,032	289,132
Current Debt and Capital Leases	256,032	289,132
Other Current Liabilities	5,274,714	3,394,403
Current Liabilities	5,981,109	4,353,194
Long-Term Obligations	275,000	400,032
Other LT Liabilities	232,248	212,263
Minorities (BS)	...	97,642
LT Liabilities	507,248	612,295
Total Liabilities	6,488,357	5,063,132
Net Assets	16,013,417	14,815,258
Common Share Capital	418,318	412,348
Share Premium	281,230	253,642
Retained Earnings	15,654,690	14,490,479
Treasury Stock	443,884	443,771
Other Equity	103,063	102,560
Shareholders' Equity	16,013,417	14,815,258
Total Liabilities & Stockholders' Equity	22,501,774	19,878,390
Net Current Assets	14,871,918	13,935,769
Total Assets Less Current Liabilities	16,520,665	15,525,196
Shares Outstanding	11,877	11,872

Recent Dividends:

1. Careerlink Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Careerlink Co., Ltd. common.

No dividends paid.

CARIBOO ROSE RESOURCES LTD

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	255	228	223
D&A (OpEx)	14	42	42
Other OpEx	0	59	32
Indirect Expenses	269	329	298
Total Operating Expenses	269	329	298
Non-Op Net Interest Income	1	3	(4)
Other Non-Op	111	(116)	0
Non-Op Income	112	(112)	(4)
EBT Continuing	(158)	(441)	(303)
Net Income	(158)	(441)	(303)
EPS - Basic - Cont	...	(0.01)	(0.01)
EPS - Primary	...	(0.01)	(0.01)
EPS -Diluted - Cont	...	(0.01)	(0.01)
EPS - Diluted	...	(0.01)	(0.01)
Shares (primary)	58,162	49,724	47,462
Shares (diluted)	58,162	49,724	47,462

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	71	427
Short Term Investments	140	...
Cash, Equivs & STI	210	427
Receivables	2	5
Prepayments (ST)	18	22
Other Current Assets	0	0
Current Assets	230	455
Net PPE	10	10
LT Investments	...	64
Related Parties (LT Asset)	...	60
LT Receivables	...	0
Other LT Assets	1,399	1,170
LT Assets	1,409	1,305
Total Assets	1,640	1,759
Accounts Payable	30	68
Accounts Payable & Accrued Expenses	30	68
Current Debt	...	0
Current Capital Lease Obligations	...	22
Current Debt and Capital Leases	...	22
Related Parties (ST Liab)	103	17
Other Current Liabilities	38	79
Current Liabilities	171	186
Long-Term Obligations	0	0
Total Liabilities	171	186
Net Assets	1,469	1,573
Common Share Capital	2,884	2,875
Retained Earnings	(2,485)	(2,327)
Accum Other Comp Inc	(9)	(53)
Other Equity	1,078	1,078
Shareholders' Equity	1,469	1,573
Total Liabilities & Stockholders' Equity	1,640	1,759
Net Current Assets	59	269
Total Assets Less Current Liabilities	1,469	1,573
Shares Outstanding	58,162	58,012

Recent Dividends:

1. Cariboo Rose Resources Ltd common.

No dividends paid.

Annual Dividends:

1. Cariboo Rose Resources Ltd common.

No dividends paid.

CARLIT HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,577,000
Other Revenue	…	…	0
Revenue	36,247,000	36,914,000	36,577,000
Direct Expenses	26,714,000	27,662,000	27,075,000
Gross Profit	9,533,000	9,252,000	9,502,000
SG&A	6,073,000	6,205,000	6,149,000
Other OpEx	0	0	0
Indirect Expenses	6,073,000	6,205,000	6,149,000
Total Operating Expenses	32,787,000	33,867,000	33,224,000
Operating Income	3,460,000	3,047,000	3,353,000
Non-Op Net Interest Income	(56,000)	(43,000)	(46,000)
Non-Op For Curr Gains	…	…	20,000
Other Non-Op	800,000	1,006,000	380,000
Non-Op Income	744,000	963,000	354,000
EBT Continuing	4,204,000	4,010,000	3,707,000
Taxation (current)	1,170,000	1,822,000	1,137,000
Taxation (deferred)	55,000	(384,000)	(28,000)
Taxation	1,225,000	1,438,000	1,109,000
EAT Continuing	2,979,000	2,572,000	2,598,000
Net Income	2,977,000	2,571,000	2,599,000
Dividends Per Share	42	36	33
EPS - Basic - Cont	130.50	109.07	109.91
EPS - Primary	130.50	109.07	109.91
EPS -Diluted - Cont	130.50	109.07	109.91
EPS - Diluted	130.50	109.07	109.91
Shares (primary)	22,811	23,569	23,645
Shares (diluted)	22,811	23,569	23,645

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,994,000	4,945,000
Cash, Equivs & STI	3,994,000	4,945,000
Receivables	9,489,000	9,637,000
Raw Materials	1,858,000	2,045,000
WIP	605,000	628,000
Finished Goods	3,453,000	3,503,000
Inventories - Other	0	0
Inventories	5,916,000	6,176,000
Other Current Assets	2,125,000	2,148,000
Current Assets	21,524,000	22,906,000
Net PPE	22,635,000	19,482,000
Intangibles Excl Goodwill	910,000	480,000
Intangibles	910,000	480,000
Other LT Assets	12,605,000	10,143,000
LT Assets	36,150,000	30,105,000
Total Assets	57,674,000	53,012,000
Accounts Payable	4,332,000	5,164,000
Accrued Exps	816,000	815,000
Accounts Payable & Accrued Expenses	5,148,000	5,979,000
Current Debt	3,757,000	235,000
Current Debt and Capital Leases	3,757,000	235,000
Other Current Liabilities	2,604,000	3,721,000
Current Liabilities	11,509,000	9,935,000
Long-Term Obligations	876,000	895,000
Deferred LT Liability Charges	3,685,000	2,939,000
Pensions & OPEB	343,000	342,000
Other LT Liabilities	1,468,000	1,421,000
LT Liabilities	6,372,000	5,597,000
Total Liabilities	17,881,000	15,533,000
Net Assets	39,793,000	37,479,000
Common Share Capital	2,099,000	2,099,000
Share Premium	…	1,190,000
Retained Earnings	31,148,000	29,271,000
Treasury Stock	525,000	333,000
Other Equity	7,071,000	5,252,000
Shareholders' Equity	39,793,000	37,479,000
Total Liabilities & Stockholders' Equity	57,674,000	53,012,000
Net Current Assets	10,015,000	12,971,000
Total Assets Less Current Liabilities	46,165,000	43,077,000
Shares Outstanding	22,419	23,569

Recent Dividends:

1. Carlit Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Carlit Holdings Co., Ltd. common.

No dividends paid.

CARLYLE COMMODITIES CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	998	879	2,127
D&A (OpEx)	0	1	1
Other OpEx	0	52	733
Indirect Expenses	998	931	2,861
Total Operating Expenses	998	931	2,861
Non-Op Net Interest Income	…	12	(3)
Other Non-Op	…	(4,351)	130
Non-Op Income	(114)	(4,339)	127
EBT Continuing	(1,112)	(5,270)	(2,734)
Net Income	(1,112)	(5,270)	(2,734)
EPS - Basic - Cont	(0.01)	(0.08)	(0.08)
EPS - Primary	(0.01)	(0.08)	(0.08)
EPS -Diluted - Cont	(0.01)	(0.08)	(0.08)
EPS - Diluted	(0.01)	(0.08)	(0.08)
Shares (primary)	96,741	62,828	35,473
Shares (diluted)	96,741	62,828	35,473

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	189	12
Cash & Equivalents	189	12
Short Term Investments	284	3
Cash, Equivs & STI	473	14
Receivables	1,141	140
Assets Held for Sale (ST)	…	1,946
Other Current Assets	4,455	0
Current Assets	6,070	2,101
Net PPE	1	2
Deferred LT Asset Charges	…	20
Other LT Assets	40	675
LT Assets	41	697
Total Assets	6,111	2,798
Current Debt	…	40
Current Debt and Capital Leases	…	40
Other Current Liabilities	…	672
Current Liabilities	4,715	712
Long-Term Obligations	0	0
Total Liabilities	4,715	712
Net Assets	1,396	2,086
Common Share Capital	21,567	21,480
Retained Earnings	(24,311)	(23,199)
Other Equity	4,139	3,805
Shareholders' Equity	1,396	2,086
Total Liabilities & Stockholders' Equity	6,111	2,798
Net Current Assets	1,354	1,389
Total Assets Less Current Liabilities	1,396	2,086
Shares Outstanding	99,928	91,180

Recent Dividends:

1. Carlyle Commodities Corp common.

No dividends paid.

Annual Dividends:

1. Carlyle Commodities Corp common.

No dividends paid.

CASIO COMPUTER CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	276,267,000	261,757,000	268,828,000
Direct Expenses	154,109,000	148,361,000	152,730,000
Gross Profit	122,158,000	113,396,000	116,098,000
SG&A	99,087,000	99,160,000	101,890,000
Other OpEx	0	0	0
Indirect Expenses	99,087,000	99,160,000	101,890,000
Total Operating Expenses	253,196,000	247,521,000	254,620,000
Operating Income	23,071,000	14,236,000	14,208,000
Non-Op Net Interest Income	1,257,000	1,342,000	1,250,000
Non-Op For Curr Gains	1,158,000	(1,414,000)	2,235,000
Other Non-Op	726,000	(2,469,000)	(114,000)
Non-Op Income	3,141,000	(2,541,000)	3,371,000
EBT Continuing	26,212,000	11,695,000	17,579,000
Taxation (current)	7,429,000	4,315,000	3,978,000
Taxation (deferred)	579,000	(657,000)	1,692,000
Taxation	8,008,000	3,658,000	5,670,000
EAT Continuing	18,204,000	8,037,000	11,909,000
Min Ints	23,000	27,000	…
Net Income	18,227,000	8,064,000	11,909,000
Dividends Per Share	45	45	45
EPS - Basic - Cont	80.05	35.22	50.91
EPS - Primary	80.05	35.22	50.91
EPS -Diluted - Cont	80.05	35.22	50.91
EPS - Diluted	80.05	35.22	50.91
Shares (primary)	227,692	228,981	233,940
Shares (diluted)	227,692	228,981	233,940

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	94,677,000	72,174,000
Short Term Investments	55,992,000	68,953,000
Cash, Equivs & STI	150,669,000	141,127,000
Receivables	28,406,000	27,761,000
Raw Materials	10,692,000	9,934,000
WIP	4,987,000	4,590,000
Finished Goods	43,386,000	44,511,000
Inventories - Other	0	0
Inventories	59,065,000	59,035,000
Other Current Assets	8,500,000	7,960,000
Current Assets	246,640,000	235,883,000
Net PPE	60,482,000	54,282,000
Intangibles Excl Goodwill	7,485,000	10,265,000
Intangibles	7,485,000	10,265,000
Other LT Assets	36,868,000	31,214,000
LT Assets	104,835,000	95,761,000
Total Assets	351,475,000	331,644,000
Accounts Payable	17,077,000	16,711,000
Accrued Exps	12,777,000	12,891,000
Accounts Payable & Accrued Expenses	29,854,000	29,602,000
Current Debt	17,344,000	301,000
Current Debt and Capital Leases	17,344,000	301,000
Other Current Liabilities	32,615,000	31,500,000
Current Liabilities	79,813,000	61,403,000
Long-Term Obligations	31,232,000	46,460,000
Deferred LT Liability Charges	1,449,000	1,374,000
Pensions & OPEB	1,077,000	927,000
Other LT Liabilities	2,713,000	2,553,000
Minorities (BS)	28,000	51,000
LT Liabilities	36,471,000	51,314,000
Total Liabilities	116,312,000	112,768,000
Net Assets	235,163,000	218,876,000
Common Share Capital	48,592,000	48,592,000
Share Premium	34,915,000	34,928,000
Retained Earnings	133,687,000	125,723,000
Treasury Stock	17,612,000	12,684,000
Other Equity	35,581,000	22,317,000
Shareholders' Equity	235,163,000	218,876,000
Total Liabilities & Stockholders' Equity	351,475,000	331,644,000
Net Current Assets	166,827,000	174,480,000
Total Assets Less Current Liabilities	271,662,000	270,241,000
Shares Outstanding	224,842	228,046

Recent Dividends:

1. Casio Computer Co., Ltd. American Depositary Receipts.

No dividends paid.

2. Casio Computer Co., Ltd. common.

ExDate	Amt	Declared	Record	Payable
	1.56		03/31/2023	07/17/2023
	1.53		09/29/2023	12/18/2023
	1.40		03/28/2024	07/15/2024
	1.46		09/30/2024	12/30/2024
	1.56		03/31/2025	07/15/2025
	1.44		09/30/2025	12/16/2025

Annual Dividends:

1. Casio Computer Co., Ltd. American Depositary Receipts.
No dividends paid.

2. Casio Computer Co., Ltd. common.

2023.....3.08 2024.....2.86 2025.....3.00

CBZ HOLDINGS LTD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (ZWG000):

	2025	2024	2023 (revised)
Revenue	2,669,006	1,640,649	1,408,558
Direct Expenses	826,402	1,100,836	847,687
Gross Profit	1,842,604	539,813	560,871
Indirect Expenses	(281,277)	232,458	(1,889,352)
Total Operating Expenses	545,125	1,333,294	(1,041,665)
Operating Income	2,123,881	307,355	2,450,223
Non-Op Income	129,500	(240,737)	(492,923)
EBT Continuing	2,253,381	66,618	1,957,300
Taxation	808,679	(101,432)	416,867
EAT Continuing	1,444,702	168,050	1,540,433
Min Ints	(34)	311	137
Net Income	1,444,668	168,361	1,540,570
Dividends Per Share	0.02	...	0.01
EPS - Basic - Cont	2.32	0.27	2.78
EPS - Primary	2.32	0.27	2.78
EPS -Diluted - Cont	2.32	0.27	2.78
EPS - Diluted	2.32	0.27	2.78
Shares (primary)	622,069	622,177	553,346
Shares (diluted)	622,069	622,177	553,346
Taxation (Cumu)	...	...	416,867
Min Ints (Cumu)	...	...	137
EPS - Primary (Cumu)	...	...	2.78
EPS - Diluted (Cumu)	...	...	2.78

Standardized Balance Sheet, Years Ended Dec. 31 (ZWG000):

	2025	2024
Cash & Equivalents	11,216,374	8,078,816
Cash, Equivs & STI	11,216,374	8,078,816
Other Current Assets	0	0
Current Assets	11,216,374	8,078,816
Net PPE	1,718,904	1,750,576
Intangibles Excl Goodwill	35,091	28,355
Intangibles	35,091	28,355
LT Receivables	150	148
Other LT Assets	7,762,371	8,123,713
LT Assets	9,516,516	9,902,792
Total Assets	41,148,715	34,419,504
Long-Term Obligations	0	0
Minorities (BS)	(111)	(111)
Total Liabilities	32,010,537	26,506,041
Net Assets	9,138,178	7,913,463
Common Share Capital	9,879	9,879
Share Premium	232,384	232,384
Retained Earnings	3,956,603	2,844,831
For Curr Trans (BS)	4,338,627	4,332,697
Other Equity	600,685	493,672
Shareholders' Equity	9,138,178	7,913,463
Total Liabilities & Stockholders' Equity	41,148,715	34,419,504
Shares Outstanding	622,069	622,069

Recent Dividends:

1. CBZ Holdings Ltd ordinary.
No dividends paid.

Annual Dividends:

1. CBZ Holdings Ltd ordinary.
No dividends paid.

CBZ HOLDINGS LTD

Auditor's Report Auditor's Report

CCC SA

Annual Report

Standardized Income Statement, Years Ended Jan. 31 (Zl000):

	2026	2025 (revised)	2024 (revised)
Revenue	10,895,700	10,234,700	9,440,300
Direct Expenses	5,724,100	5,083,200	5,046,200
Gross Profit	5,171,600	5,151,500	4,394,100
SG&A	4,627,700	4,189,200	4,251,900
RR&I	8,600	(3,700)	3,900
Other OpEx	98,100	(23,200)	(45,600)
Indirect Expenses	4,734,400	4,162,300	4,210,200
Total Operating Expenses	10,458,500	9,245,500	9,256,400
Operating Income	437,200	989,200	183,900
Non-Op Income	(394,300)	(116,900)	(322,100)
EBT Continuing	42,900	872,300	(138,200)
Taxation	84,300	(110,600)	(13,500)
EAT Continuing	(41,400)	982,900	(124,700)
Min Ints	63,200	(57,900)	68,600
Net Income	21,800	925,100	(56,100)
EPS - Basic - Cont	0.29	13.43	(0.85)
EPS - Primary	0.29	13.43	(0.85)
EPS -Diluted - Cont	0.29	13.43	(0.85)
EPS - Diluted	0.29	13.43	(0.85)
Shares (primary)	75,600	68,900	66,100
Shares (diluted)	75,600	68,900	66,100
Taxation (Cumu)	...	(110,600)	(13,500)
Min Ints (Cumu)	...	(57,900)	68,600
EPS - Primary (Cumu)	...	13.43	(0.85)
EPS - Diluted (Cumu)	...	13.43	(0.85)

Standardized Balance Sheet, Years Ended Jan. 31 (Zl000):

	2026	2025 (revised)
Cash & Equivalents	435,800	461,200
Short Term Investments	0	0
Cash, Equivs & STI	435,800	461,200
Receivables	721,800	566,800
Inventories	3,845,800	3,614,900
Current Tax Assets	13,000	1,700
Other Current Assets	200	1,000
Current Assets	5,016,600	4,645,600
Net PPE	2,687,700	1,631,000
LT Investments	11,400	11,500
Goodwill	334,000	199,600
Intangibles Excl Goodwill	482,600	474,200
Intangibles	816,600	673,800
LT Receivables	107,900	27,100
Deferred LT Asset Charges	431,900	422,000
Other LT Assets	1,953,400	1,586,900
LT Assets	6,008,900	4,352,300
Total Assets	11,025,500	8,998,000
Accounts Payable	3,345,400	2,522,200
Accounts Payable & Accrued Expenses	3,345,400	2,522,200
Current Debt	559,400	324,700
Current Capital Lease Obligations	693,000	585,500
Current Debt and Capital Leases	1,252,400	910,200
Other Current Liabilities	873,400	631,100
Current Liabilities	5,471,200	4,063,500
Long-Term Obligations	3,253,800	2,978,400
Deferred LT Liability Charges	72,800	62,100
Pensions & OPEB	86,800	2,800
Other LT Liabilities	22,100	14,600
Minorities (BS)	(36,900)	127,500
LT Liabilities	3,435,500	3,057,900
Total Liabilities	8,869,800	7,248,900
Net Assets	2,155,700	1,749,100
Common Share Capital	7,700	6,900
Retained Earnings	2,136,600	1,752,900
Accum Other Comp Inc	(6,700)	(10,700)
Other Equity	18,100	0
Shareholders' Equity	2,155,700	1,749,100
Total Liabilities & Stockholders' Equity	11,025,500	8,998,000
Net Current Assets	(454,600)	582,100
Total Assets Less Current Liabilities	5,554,300	4,934,500
Shares Outstanding	77,026	68,868

Recent Dividends:

1. CCC SA ordinary bearer.
No dividends paid.

Annual Dividends:

1. CCC SA ordinary bearer.
No dividends paid.

CD PRIVATE EQUITY FUND II

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (A$000):

	2026	2025	2024
Revenue	(9,154)	3,782	13,266
SG&A	655	713	797
Other OpEx	5	6	13
Indirect Expenses	660	719	810
Total Operating Expenses	660	719	810
Operating Income	(9,814)	3,063	12,456
EBT Continuing	(9,814)	3,063	12,456
Taxation	688	2,856	1,983
EAT Continuing	(10,502)	208	10,473
Net Income	(10,502)	208	10,473
Dividends Per Share	0.27	0.12	0.26
EPS - Basic - Cont	(0.20)	0.00	0.20
EPS - Primary	(0.20)	0.00	0.20
EPS -Diluted - Cont	(0.20)	0.00	0.20
EPS - Diluted	(0.20)	0.00	0.20
Shares (primary)	52,479	52,479	52,479
Shares (diluted)	52,479	52,479	52,479

Standardized Balance Sheet, Years Ended Mar. 31 (A$000):

	2026	2025
Cash	6,450	4,874
Cash & Equivalents	6,450	4,874
Cash, Equivs & STI	6,450	4,874
Receivables	10	21
Current Tax Assets	...	851
Prepayments (ST)	11	...
Other Current Assets	0	0
Current Assets	6,471	5,746
LT Investments	31,197	73,407
Other LT Assets	0	0
LT Assets	31,197	73,407
Total Assets	37,668	79,154
Current Liabilities	3,598	127
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,154	6,221
Other LT Liabilities	0	0
LT Liabilities	1,154	6,221
Total Liabilities	4,752	6,348
Net Assets	32,916	72,806
Common Share Capital	82,892	82,892
Retained Earnings	(49,976)	(10,086)
Other Equity	0	0
Shareholders' Equity	32,916	72,806
Total Liabilities & Stockholders' Equity	37,668	79,154
Net Current Assets	2,872	5,620
Total Assets Less Current Liabilities	34,069	79,027
Shares Outstanding	52,479	52,479

Recent Dividends:

1. CD Private Equity Fund II units.
No dividends paid.

Annual Dividends:

1. CD Private Equity Fund II units.
No dividends paid.

CD PRIVATE EQUITY FUND III

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (A$000):

	2026	2025	2024
Revenue	(8,833)	17,265	3,017
SG&A	879	936	1,067
Other OpEx	5	5	19
Indirect Expenses	884	942	1,086
Total Operating Expenses	884	942	1,086
Operating Income	(9,717)	16,323	1,931
EBT Continuing	(9,717)	16,323	1,931
Taxation	(702)	(2,232)	(314)
EAT Continuing	(9,015)	18,555	2,245
Net Income	(9,015)	18,555	2,245
Dividends Per Share	0.23	0.22	0.33
EPS - Basic - Cont	(0.13)	0.26	0.03
EPS - Primary	(0.13)	0.26	0.03
EPS -Diluted - Cont	(0.13)	0.26	0.03
EPS - Diluted	(0.13)	0.26	0.03
Shares (primary)	72,028	72,028	72,028
Shares (diluted)	72,028	72,028	72,028

Standardized Balance Sheet, Years Ended Mar. 31 (A$000):

	2026	2025
Cash	8,283	9,989
Cash & Equivalents	8,283	9,989
Cash, Equivs & STI	8,283	9,989
Receivables	14	20
Current Tax Assets	1	…
Prepayments (ST)	13	14
Other Current Assets	0	0
Current Assets	8,312	10,023
LT Investments	111,014	129,514
Other LT Assets	0	0
LT Assets	111,014	129,514
Total Assets	119,326	139,536
Current Liabilities	132	176
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,331	4,399
Other LT Liabilities	0	0
LT Liabilities	3,331	4,399
Total Liabilities	3,463	4,575
Net Assets	115,863	134,961
Common Share Capital	109,673	109,673
Retained Earnings	6,190	25,289
Other Equity	0	0
Shareholders' Equity	115,863	134,961
Total Liabilities & Stockholders' Equity	119,326	139,536
Net Current Assets	8,180	9,847
Total Assets Less Current Liabilities	119,194	139,360
Shares Outstanding	72,028	72,028

Recent Dividends:

1. CD Private Equity Fund III units.
No dividends paid.

Annual Dividends:

1. CD Private Equity Fund III units.
No dividends paid.

CEDAR CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	18,164,000	17,829,000	17,304,000
Direct Expenses	15,956,000	15,484,000	15,091,000
Gross Profit	2,208,000	2,345,000	2,213,000
SG&A	1,531,000	1,452,000	1,445,000
Other OpEx	0	0	0
Indirect Expenses	1,531,000	1,452,000	1,445,000
Total Operating Expenses	17,487,000	16,936,000	16,536,000
Operating Income	677,000	893,000	768,000
Non-Op Net Interest Income	(325,000)	(319,000)	(308,000)
Other Non-Op	378,000	26,000	(60,000)
Non-Op Income	53,000	(293,000)	(368,000)
EBT Continuing	730,000	600,000	400,000
Taxation (current)	226,000	188,000	165,000
Taxation (deferred)	(19,000)	(33,000)	29,000
Taxation	207,000	155,000	194,000
EAT Continuing	523,000	445,000	206,000
Min Ints	…	(1,000)	(1,000)
Net Income	523,000	444,000	203,000
Dividends Per Share	8	10	4
EPS - Basic - Cont	46.67	39.65	18.12
EPS - Primary	46.67	39.65	18.12
EPS -Diluted - Cont	46.67	39.65	18.12
EPS - Diluted	46.67	39.65	18.12
Shares (primary)	11,222	11,222	11,221
Shares (diluted)	11,222	11,222	11,221

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,766,000	1,481,000
Cash, Equivs & STI	1,766,000	1,481,000
Receivables	3,012,000	2,944,000
Other Current Assets	159,000	173,000
Current Assets	4,937,000	4,598,000
Net PPE	12,280,000	12,621,000
Intangibles Excl Goodwill	48,000	73,000
Intangibles	48,000	73,000
Other LT Assets	2,455,000	2,711,000
LT Assets	14,783,000	15,405,000
Total Assets	19,721,000	20,003,000
Accounts Payable	300,000	280,000
Accrued Exps	475,000	484,000
Accounts Payable & Accrued Expenses	775,000	764,000
Current Debt	4,696,000	4,506,000
Current Capital Lease Obligations	222,000	221,000
Current Debt and Capital Leases	4,918,000	4,727,000
Other Current Liabilities	977,000	975,000
Current Liabilities	6,670,000	6,466,000
Long-Term Obligations	4,648,000	5,083,000
Pensions & OPEB	748,000	759,000
Other LT Liabilities	5,693,000	6,198,000
Minorities (BS)	…	11,000
LT Liabilities	11,089,000	12,040,000
Total Liabilities	17,760,000	18,518,000
Net Assets	1,961,000	1,485,000
Common Share Capital	432,000	432,000
Share Premium	314,000	307,000
Retained Earnings	1,217,000	808,000
Treasury Stock	59,000	59,000
Other Equity	56,000	(3,000)
Shareholders' Equity	1,960,000	1,485,000
Total Liabilities & Stockholders' Equity	19,721,000	20,003,000
Net Current Assets	(1,733,000)	(1,868,000)
Total Assets Less Current Liabilities	13,051,000	13,537,000
Shares Outstanding	11,222	11,222

Recent Dividends:

1. Cedar Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Cedar Co., Ltd. common.
No dividends paid.

CELLBXHEALTH PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Sales	…	…	2,186
Other Revenue	…	…	0
Revenue	1,351	2,862	2,186
Direct Expenses	519	1,083	658
Gross Profit	832	1,779	1,528
Indirect Expenses	20,081	16,875	23,287
Total Operating Expenses	20,600	17,958	23,945
Operating Income	(19,249)	(15,096)	(21,759)
Non-Op Income	(159)	67	127
EBT Continuing	(19,408)	(15,029)	(21,632)
Taxation	101	(804)	(1,500)
EAT Continuing	(19,509)	(14,225)	(20,132)
Net Income	(19,509)	(14,225)	(20,132)
EPS - Basic - Cont	(0.06)	(0.05)	(0.08)
EPS - Primary	(0.06)	(0.05)	(0.08)
EPS -Diluted - Cont	(0.06)	(0.05)	(0.08)
EPS - Diluted	(0.06)	(0.05)	(0.08)
Shares (primary)	353,835	294,932	260,467
Shares (diluted)	353,835	294,932	260,467

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	7,349	10,425
Cash, Equivs & STI	7,349	10,425
Receivables	1,744	2,087
Inventories	1,296	1,579
Current Tax Assets	…	2,317
Other Current Assets	0	0
Current Assets	10,389	16,408
Net PPE	1,065	2,475
Intangibles Excl Goodwill	390	2,648
Intangibles	390	2,648
Other LT Assets	740	3,927
LT Assets	2,195	9,050
Total Assets	12,584	25,458
Current Debt	0	0
Current Capital Lease Obligations	817	862
Current Debt and Capital Leases	817	862
Other Current Liabilities	2,953	2,396
Current Liabilities	3,770	3,258
Long-Term Obligations	0	0
Other LT Liabilities	1,618	3,759
LT Liabilities	1,618	3,759
Total Liabilities	5,388	7,017
Net Assets	7,196	18,441
Common Share Capital	32,673	32,264
Share Premium	125,299	118,362
Retained Earnings	(152,157)	(133,145)
Treasury Stock	134	102
For Curr Trans (BS)	(3,620)	(5,245)
Other Equity	5,135	6,307
Shareholders' Equity	7,196	18,441
Total Liabilities & Stockholders' Equity	12,584	25,458
Net Current Assets	6,619	13,150
Total Assets Less Current Liabilities	8,814	22,200
Shares Outstanding	1,139,403	322,642

Recent Dividends:

1. CelLBxHealth plc American Depositary Receipts.
No dividends paid.

2. CelLBxHealth plc ordinary.
No dividends paid.

Annual Dividends:

1. CelLBxHealth plc American Depositary Receipts.
No dividends paid.

2. CelLBxHealth plc ordinary.
No dividends paid.

CENTRAL AUTOMOTIVE PRODUCTS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	46,692,820	41,558,245	39,331,223
Direct Expenses	27,083,459	23,129,658	22,326,789
Gross Profit	19,609,361	18,428,587	17,004,434
SG&A	8,232,365	7,388,504	6,837,766
Other OpEx	0	0	0
Indirect Expenses	8,232,365	7,388,504	6,837,766
Total Operating Expenses	35,315,824	30,518,162	29,164,555
Operating Income	11,376,996	11,040,083	10,166,668
Non-Op Net Interest Income	51,161	25,276	12,213
Non-Op For Curr			

Gains	47,496	(5,553)	55,979
Other Non-Op	2,002,650	1,361,210	1,114,614
Non-Op Income	2,101,307	1,380,933	1,182,806
EBT Continuing	13,478,303	12,421,016	11,349,474
Taxation (current)	3,836,105	3,735,841	3,496,923
Taxation (deferred)	(3,752)	3,281	(71,813)
Taxation	3,832,353	3,739,122	3,425,110
EAT Continuing	9,645,950	8,681,894	7,924,364
Net Income	9,645,953	8,681,893	7,924,365
Dividends Per Share	64	53.00	130
EPS - Basic - Cont	174.58	157.23	430.86
EPS - Primary	174.58	157.23	430.86
EPS -Diluted - Cont	174.58	157.23	430.86
EPS - Diluted	174.58	157.23	430.86
Shares (primary)	55,252	55,217	18,392
Shares (diluted)	55,252	55,217	18,392

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,250,222	23,560,632
Cash, Equivs & STI	29,250,222	23,560,632
Receivables	5,362,094	4,524,723
Raw Materials	15,997	17,110
WIP	13,503	11,175
Inventories - Other	2,400,881	2,129,934
Inventories	2,430,381	2,158,219
Prepayments (ST)	81,152	201,823
Other Current Assets	762,502	1,004,037
Current Assets	37,886,351	31,449,434
Net PPE	9,557,986	9,572,935
Intangibles Excl Goodwill	3,108,576	3,595,000
Intangibles	3,108,576	3,595,000
Other LT Assets	20,691,755	18,875,251
LT Assets	33,358,317	32,043,186
Total Assets	71,244,669	63,492,621
Accounts Payable	2,723,120	2,569,894
Accounts Payable & Accrued Expenses	2,723,120	2,569,894
Other Current Liabilities	4,369,043	3,911,045
Current Liabilities	7,092,163	6,480,939
Long-Term Obligations	0	0
Deferred LT Liability Charges	702	1,155
Pensions & OPEB	1,056,490	1,155,048
Other LT Liabilities	142,126	153,797
LT Liabilities	1,199,318	1,310,000
Total Liabilities	8,291,481	7,790,939
Net Assets	62,953,188	55,701,682
Common Share Capital	1,001,000	1,001,000
Share Premium	5,044,471	4,985,583
Retained Earnings	54,286,644	47,769,272
Treasury Stock	578,347	582,118
Other Equity	3,199,419	2,527,944
Shareholders' Equity	62,953,187	55,701,681
Total Liabilities & Stockholders' Equity	71,244,669	63,492,621
Net Current Assets	30,794,188	24,968,495
Total Assets Less Current Liabilities	64,152,506	57,011,682
Shares Outstanding	55,265	55,231

Recent Dividends:

1. Central Automotive Products Ltd common.
No dividends paid.

Annual Dividends:

1. Central Automotive Products Ltd common.
No dividends paid.

CENTRAL GENERAL DEVELOPMENT CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	38,450,695	30,883,220	31,925,070
Direct Expenses	32,298,555	25,122,558	25,825,139
Gross Profit	6,152,140	5,760,662	6,099,931
SG&A	5,253,508	4,515,172	4,392,975
Other OpEx	0	0	0
Indirect Expenses	5,253,508	4,515,172	4,392,975
Total Operating Expenses	37,552,063	29,637,730	30,218,114
Operating Income	898,632	1,245,490	1,706,956
Non-Op Net Interest Income	(630,486)	(502,848)	(351,983)
Other Non-Op	33,548	22,959	1,559
Non-Op Income	(596,938)	(479,889)	(350,424)
EBT Continuing	301,694	765,601	1,356,532
Taxation (current)	145,850	261,766	466,457
Taxation (deferred)	8,246	6,491	(14,489)
Taxation	154,096	268,257	451,968
EAT Continuing	147,598	497,344	904,564
Net Income	147,598	497,347	904,566
Dividends Per Share	5	14	18
EPS - Basic - Cont	15.36	51.90	94.70
EPS - Primary	15.36	51.90	94.70
EPS -Diluted - Cont	15.36	51.90	94.70
EPS - Diluted	15.36	51.90	94.70
Shares (primary)	9,607	9,582	9,551
Shares (diluted)	9,607	9,582	9,551

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,092,352	978,251
Cash, Equivs & STI	1,092,352	978,251
Receivables	266,097	236,324
Raw Materials	8,082	6,417
WIP	18,360,472	23,436,912
Inventories - Other	13,564,988	6,824,867
Inventories	31,933,542	30,268,196
Other Current Assets	1,213,460	1,141,838
Current Assets	34,505,451	32,624,609
Net PPE	10,464,270	11,634,273
Intangibles Excl Goodwill	196,341	159,307
Intangibles	196,341	159,307
Other LT Assets	935,072	997,750
LT Assets	11,595,683	12,791,330
Total Assets	46,101,134	45,415,939
Accounts Payable	746,273	800,082
Accrued Exps	117,663	147,965
Accounts Payable & Accrued Expenses	863,936	948,047
Current Debt	18,137,945	12,306,008
Current Capital Lease Obligations	18,202	1,405
Current Debt and Capital Leases	18,156,147	12,307,413
Other Current Liabilities	2,290,719	2,213,295
Current Liabilities	21,310,802	15,468,755
Long-Term Obligations	13,161,075	18,393,577
Deferred LT Liability Charges	866,865	866,865
Pensions & OPEB	9,811	9,805
Other LT Liabilities	449,755	420,395
LT Liabilities	14,487,506	19,690,642
Total Liabilities	35,798,309	35,159,397
Net Assets	10,302,825	10,256,542
Common Share Capital	1,352,702	1,352,702
Share Premium	1,026,854	1,026,250
Retained Earnings	7,090,036	7,076,715
Treasury Stock	27,417	36,700
Other Equity	860,650	837,575
Shareholders' Equity	10,302,825	10,256,542
Total Liabilities & Stockholders' Equity	46,101,134	45,415,939
Net Current Assets	13,194,649	17,155,854
Total Assets Less Current Liabilities	24,790,332	29,947,184
Shares Outstanding	9,614	9,591

Recent Dividends:

1. Central General Development Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Central General Development Co., Ltd. common.
No dividends paid.

CENTRAL GLASS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	160,339,000
Other Revenue	...	...	0
Revenue	144,479,000	144,233,000	160,339,000
Direct Expenses	105,896,000	104,874,000	117,982,000
Gross Profit	38,583,000	39,359,000	42,357,000
SG&A	28,553,000	28,729,000	27,829,000
Other OpEx	0	0	0
Indirect Expenses	28,553,000	28,729,000	27,829,000
Total Operating Expenses	134,449,000	133,603,000	145,811,000
Operating Income	10,030,000	10,630,000	14,528,000
Non-Op Net Interest Income	1,000	(30,000)	(107,000)
Non-Op For Curr Gains	643,000	211,000	834,000
Other Non-Op	1,503,000	(1,261,000)	1,298,000
Non-Op Income	2,147,000	(1,080,000)	2,025,000
EBT Continuing	12,177,000	9,550,000	16,553,000
Taxation (current)	1,827,000	1,965,000	2,868,000
Taxation (deferred)	989,000	1,121,000	351,000
Taxation	2,816,000	3,086,000	3,219,000
EAT Continuing	9,361,000	6,464,000	13,334,000
Min Ints	(1,001,000)	(781,000)	(855,000)
Net Income	8,360,000	5,678,000	12,478,000
Dividends Per Share	170	170	159
EPS - Basic - Cont	337.27	229.14	503.55
EPS - Primary	337.27	229.14	503.55
EPS -Diluted - Cont	337.27	229.14	503.55
EPS - Diluted	337.27	229.14	503.55
Shares (primary)	24,789	24,782	24,780
Shares (diluted)	24,789	24,782	24,780

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,697,000	25,483,000
Cash, Equivs & STI	25,697,000	25,483,000
Receivables	34,926,000	39,078,000
Raw Materials	14,334,000	16,080,000
WIP	2,495,000	2,470,000
Inventories - Other	26,124,000	28,655,000
Inventories	42,953,000	47,205,000
Other Current Assets	3,819,000	3,123,000
Current Assets	107,395,000	114,889,000
Net PPE	61,125,000	60,852,000
Intangibles Excl Goodwill	1,623,000	1,055,000
Intangibles	1,623,000	1,055,000
Other LT Assets	27,681,000	28,037,000
LT Assets	90,429,000	89,944,000
Total Assets	197,825,000	204,834,000
Accounts Payable	13,733,000	14,970,000
Accrued Exps	5,905,000	6,358,000
Accounts Payable & Accrued Expenses	19,638,000	21,328,000
Current Debt	11,838,000	15,711,000
Current Debt and Capital Leases	11,838,000	15,711,000
Other Current Liabilities	10,722,000	12,061,000
Current Liabilities	42,198,000	49,100,000
Long-Term Obligations	17,998,000	26,610,000
Deferred LT Liability Charges	78,000	26,000
Pensions & OPEB	4,608,000	4,949,000
Other LT Liabilities	4,730,000	3,084,000
Minorities (BS)	4,586,000	4,335,000
LT Liabilities	27,414,000	34,669,000
Total Liabilities	74,198,000	88,105,000
Net Assets	123,627,000	116,729,000
Common Share Capital	18,168,000	18,168,000
Share Premium	8,109,000	8,109,000
Retained Earnings	85,616,000	81,411,000
Treasury Stock	3,792,000	3,817,000
Other Equity	15,525,000	12,857,000
Shareholders' Equity	123,626,000	116,728,000
Total Liabilities & Stockholders' Equity	197,825,000	204,834,000
Net Current Assets	65,197,000	65,789,000
Total Assets Less Current Liabilities	155,627,000	155,734,000
Shares Outstanding	24,793	24,784

Recent Dividends:

1. Central Glass Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Central Glass Co., Ltd. common.

No dividends paid.

CENTRAL SPORTS CO., LTD., TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	48,865,000	46,595,000	45,379,000
Direct Expenses	42,751,000	41,152,000	39,439,000
Gross Profit	6,114,000	5,443,000	5,940,000
SG&A	3,433,000	3,495,000	3,286,000
Other OpEx	0	0	0
Indirect Expenses	3,433,000	3,495,000	3,286,000
Total Operating Expenses	46,184,000	44,647,000	42,725,000
Operating Income	2,681,000	1,948,000	2,654,000
Non-Op Net Interest Income	(427,000)	(464,000)	(509,000)
Other Non-Op	(255,000)	(433,000)	(270,000)
Non-Op Income	(682,000)	(897,000)	(779,000)
EBT Continuing	1,999,000	1,051,000	1,875,000
Taxation (current)	777,000	502,000	463,000
Taxation (deferred)	(61,000)	(812,000)	250,000
Taxation	716,000	(310,000)	713,000
EAT Continuing	1,283,000	1,361,000	1,162,000
Net Income	1,285,000	1,359,000	1,160,000
Dividends Per Share	40	50	36
EPS - Basic - Cont	114.70	121.37	103.62
EPS - Primary	114.70	121.37	103.62
EPS -Diluted - Cont	114.70	121.37	103.62
EPS - Diluted	114.70	121.37	103.62
Shares (primary)	11,201	11,201	11,201
Shares (diluted)	11,201	11,201	11,201

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,359,000	5,379,000
Cash, Equivs & STI	6,359,000	5,379,000
Receivables	2,105,000	2,135,000
Supplies	50,000	52,000
Inventories - Other	233,000	245,000
Inventories	283,000	297,000
Other Current Assets	1,001,000	963,000
Current Assets	9,748,000	8,774,000
Net PPE	20,363,000	19,882,000
Intangibles Excl Goodwill	469,000	469,000
Intangibles	469,000	469,000
Other LT Assets	11,703,000	12,027,000
LT Assets	32,535,000	32,378,000
Total Assets	42,284,000	41,153,000
Accounts Payable	104,000	122,000
Accounts Payable & Accrued Expenses	104,000	122,000
Current Debt	232,000	343,000
Current Capital Lease Obligations	421,000	394,000
Current Debt and Capital Leases	653,000	737,000
Other Current Liabilities	8,151,000	7,380,000
Current Liabilities	8,908,000	8,239,000
Long-Term Obligations	426,000	358,000
Pensions & OPEB	105,000	132,000
Other LT Liabilities	6,232,000	6,583,000
LT Liabilities	6,763,000	7,073,000
Total Liabilities	15,671,000	15,312,000
Net Assets	26,613,000	25,841,000
Common Share Capital	2,261,000	2,261,000
Share Premium	2,273,000	2,273,000
Retained Earnings	22,313,000	21,532,000
Treasury Stock	623,000	623,000
Other Equity	388,000	397,000
Shareholders' Equity	26,612,000	25,840,000
Total Liabilities & Stockholders' Equity	42,284,000	41,153,000
Net Current Assets	840,000	535,000
Total Assets Less Current Liabilities	33,376,000	32,914,000
Shares Outstanding	11,201	11,201

Recent Dividends:

1. Central Sports Co., Ltd., Tokyo common.

No dividends paid.

Annual Dividends:

1. Central Sports Co., Ltd., Tokyo common.

No dividends paid.

CENTURY21 REAL ESTATE OF JAPAN LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	3,783,518
Other Revenue	...	...	67,299
Revenue	4,300,312	4,045,647	3,850,817
Direct Expenses	1,124,668	958,219	951,493
Gross Profit	3,175,644	3,087,428	2,899,324
SG&A	2,111,007	2,015,761	1,963,239
Other OpEx	0	0	0
Indirect Expenses	2,111,007	2,015,761	1,963,239
Total Operating Expenses	3,235,675	2,973,980	2,914,732
Operating Income	1,064,637	1,071,667	936,085
Non-Op Net Interest Income	20,007	4,528	612
Non-Op For Curr Gains	1,683	1,394	(1,661)
Other Non-Op	128,647	100,544	50,162
Non-Op Income	150,337	106,466	49,113
EBT Continuing	1,214,974	1,178,133	985,198
Taxation (current)	377,351	373,300	299,508
Taxation (deferred)	(15,005)	2,586	11,203
Taxation	362,346	375,886	310,711
EAT Continuing	852,628	802,247	674,487
Net Income	852,631	802,247	674,486
Dividends Per Share	53	50	45
EPS - Basic - Cont	83.09	78.18	64.86
EPS - Primary	83.09	78.18	64.86
EPS -Diluted - Cont	83.09	78.18	64.86
EPS - Diluted	83.09	78.18	64.86
Shares (primary)	10,262	10,262	10,399
Shares (diluted)	10,262	10,262	10,399

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	566,734	761,769
Short Term Investments	5,300,000	5,100,000
Cash, Equivs & STI	5,866,734	5,861,769
Receivables	445,085	506,681
Prepayments (ST)	34,975	29,840
Other Current Assets	25,313	86,906
Current Assets	6,372,107	6,485,196
Net PPE	133,201	117,924
Intangibles Excl Goodwill	430,643	408,976
Intangibles	430,643	408,976
Other LT Assets	1,288,156	910,816
LT Assets	1,852,000	1,437,716
Total Assets	8,224,108	7,922,913
Accounts Payable	173,149	195,139
Accrued Exps	276,397	252,627
Accounts Payable & Accrued Expenses	449,546	447,766
Other Current Liabilities	613,185	701,841
Current Liabilities	1,062,731	1,149,607
Long-Term Obligations	0	0
Pensions & OPEB	153,640	134,493
Other LT Liabilities	44,956	27,338
LT Liabilities	198,596	161,831
Total Liabilities	1,261,327	1,311,438
Net Assets	6,962,781	6,611,475
Common Share Capital	517,750	517,750
Share Premium	168,570	168,570
Retained Earnings	6,893,765	6,605,538
Treasury Stock	890,433	890,168
Other Equity	273,128	209,784
Shareholders' Equity	6,962,780	6,611,474
Total Liabilities & Stockholders' Equity	8,224,108	7,922,913
Net Current Assets	5,309,376	5,335,589
Total Assets Less Current Liabilities	7,161,377	6,773,306
Shares Outstanding	10,262	10,262

Recent Dividends:

1. Century21 Real Estate Of Japan Ltd common.

No dividends paid.

Annual Dividends:

1. Century21 Real Estate Of Japan Ltd common.

No dividends paid.

CERRO DE PASCO RESOURCES INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 ($000):

	2026	2025	2024
Revenue	...	...	18,725
Direct Expenses	...	...	29,806
Gross Profit	...	...	(11,081)
SG&A	8,147	5,648	14,502
Other OpEx	0	0	0
Indirect Expenses	8,147	5,648	14,502
Total Operating Expenses	8,147	5,648	44,308
Operating Income	...	...	(25,583)
Non-Op Net Interest Income	(505)	...	...
Non-Op For Curr Gains	50	(40)	(192)
Other Non-Op	4,492	41,172	(3,333)
Non-Op Income	4,037	41,132	(3,525)
EBT Continuing	(4,110)	35,484	(29,108)
Taxation	...	...	191
EAT Continuing	...	...	(29,298)
Min Ints	...	...	2
Disc Ops	...	(10,885)	(11)
Net Income	(4,110)	24,598	(29,307)
EPS - Basic - Cont	(0.01)	0.06	(0.09)
EPS - Primary	(0.01)	0.06	(0.09)
EPS -Diluted - Cont	(0.01)	0.06	(0.09)
EPS - Diluted	(0.01)	0.06	(0.09)
Shares (primary)	552,674	428,997	317,568
Shares (diluted)	552,674	453,965	317,568

Standardized Balance Sheet, Years Ended Mar. 31 ($000):

	2026	2025
Cash & Equivalents	23,362	11,472
Short Term Investments	60	48
Cash, Equivs & STI	23,422	11,520
Receivables	102	153
Prepayments (ST)	318	110
Other Current Assets	0	0
Current Assets	23,843	11,784
Net PPE	171	32
Other LT Assets	8,483	4,454
LT Assets	8,654	4,486
Total Assets	32,497	16,270
Accounts Payable	...	1,384
Accounts Payable & Accrued Expenses	...	1,384
Current Debt	0	0
Current Capital Lease Obligations	13	6
Current Debt and Capital Leases	13	6
Other Current Liabilities	1,752	4,084
Current Liabilities	1,765	5,474
Long-Term Obligations	17	4,073
Other LT Liabilities	35	50
LT Liabilities	52	4,123
Total Liabilities	1,817	9,598
Net Assets	30,680	6,672
Common Share Capital	69,135	44,707
Share Premium	2,981	2,372
Retained Earnings	(52,495)	(48,385)
Accum Other Comp Inc	790	654
Other Equity	10,269	7,323
Shareholders' Equity	30,680	6,672
Total Liabilities & Stockholders' Equity	32,497	16,270
Net Current Assets	22,078	6,309
Total Assets Less Current Liabilities	30,732	10,795
Shares Outstanding	620,187	509,385

Recent Dividends:
1. Cerro De Pasco Resources Inc common.
No dividends paid.
Annual Dividends:
1. Cerro De Pasco Resources Inc common.
No dividends paid.

CHARLE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,932,000	11,548,000	13,168,000
Direct Expenses	8,167,000	6,469,000	6,608,000
Gross Profit	4,765,000	5,079,000	6,560,000
SG&A	5,880,000	6,040,000	6,002,000
Other OpEx	0	0	0
Indirect Expenses	5,880,000	6,040,000	6,002,000
Total Operating Expenses	14,047,000	12,509,000	12,610,000
Operating Income	(1,115,000)	(961,000)	558,000
Non-Op Net Interest Income	29,000	15,000	3,000
Non-Op For Curr Gains	24,000	…	…
Other Non-Op	(2,371,000)	(20,000)	123,000
Non-Op Income	(2,318,000)	(5,000)	126,000
EBT Continuing	(3,433,000)	(966,000)	684,000
Taxation (current)	77,000	8,000	53,000
Taxation (deferred)	26,000	39,000	43,000
Taxation	103,000	47,000	96,000
EAT Continuing	(3,536,000)	(1,013,000)	588,000
Min Ints	(5,000)	…	…
Net Income	(3,544,000)	(1,012,000)	586,000
Dividends Per Share	8	8	26
EPS - Basic - Cont	(231.22)	(64.51)	37.01
EPS - Primary	(231.22)	(64.51)	37.01
EPS -Diluted - Cont	(231.22)	(64.51)	37.01
EPS - Diluted	(231.22)	(64.51)	37.01
Shares (primary)	15,330	15,704	15,835
Shares (diluted)	15,330	15,704	15,835

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,854,000	8,311,000
Short Term Investments	1,194,000	…
Cash, Equivs & STI	6,048,000	8,311,000
Receivables	891,000	112,000
Raw Materials	693,000	66,000
WIP	35,000	10,000
Finished Goods	3,585,000	3,210,000
Inventories - Other	0	0
Inventories	4,313,000	3,286,000
Other Current Assets	299,000	525,000
Current Assets	11,551,000	12,234,000
Net PPE	1,743,000	2,275,000
Intangibles Excl Goodwill	51,000	1,063,000
Intangibles	51,000	1,063,000
Other LT Assets	3,601,000	3,687,000
LT Assets	5,395,000	7,025,000
Total Assets	16,947,000	19,260,000
Accounts Payable	573,000	675,000
Accrued Exps	91,000	79,000
Accounts Payable & Accrued Expenses	664,000	754,000
Current Debt	424,000	7,000
Current Capital Lease Obligations	71,000	2,000
Current Debt and Capital Leases	495,000	9,000
Other Current Liabilities	1,271,000	824,000
Current Liabilities	2,430,000	1,587,000
Long-Term Obligations	517,000	4,000
Deferred LT Liability Charges	434,000	401,000
Pensions & OPEB	187,000	84,000
Other LT Liabilities	354,000	331,000
Minorities (BS)	65,000	…
LT Liabilities	1,492,000	820,000
Total Liabilities	3,988,000	2,407,000
Net Assets	12,959,000	16,853,000
Common Share Capital	100,000	100,000
Share Premium	8,398,000	8,398,000
Retained Earnings	4,914,000	8,584,000
Treasury Stock	474,000	216,000
Other Equity	20,000	(14,000)
Shareholders' Equity	12,958,000	16,852,000
Total Liabilities & Stockholders' Equity	16,947,000	19,260,000
Net Current Assets	9,121,000	10,647,000
Total Assets Less Current Liabilities	14,517,000	17,673,000
Shares Outstanding	14,915	15,612

Recent Dividends:
1. Charle Co Ltd common.
No dividends paid.
Annual Dividends:
1. Charle Co Ltd common.
No dividends paid.

CHEMIPRO KASEI KAISHA LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,236,157
Other Revenue	…	…	0
Revenue	8,946,058	9,710,828	9,236,157
Direct Expenses	7,495,759	8,247,947	7,737,451
Gross Profit	1,450,299	1,462,881	1,498,706
SG&A	1,108,927	1,060,603	1,016,293
Other OpEx	0	0	0
Indirect Expenses	1,108,927	1,060,603	1,016,293
Total Operating Expenses	8,604,686	9,308,550	8,753,744
Operating Income	341,372	402,278	482,413
Non-Op Net Interest Income	(83,238)	(72,104)	(71,642)
Non-Op For Curr Gains	…	3,821	…
Other Non-Op	143,268	(160,385)	(250,075)
Non-Op Income	60,030	(228,668)	(321,717)
EBT Continuing	401,402	173,610	160,696
Taxation (current)	108,462	54,447	52,362
Taxation (deferred)	(1,599)	(8,913)	(17,836)
Taxation	106,863	45,534	34,526
EAT Continuing	294,539	128,076	126,170
Net Income	294,539	128,077	126,170
Dividends Per Share	5	3.50	3
EPS - Basic - Cont	18.30	7.98	7.82
EPS - Primary	18.30	7.98	7.82
EPS -Diluted - Cont	18.30	7.98	7.82
EPS - Diluted	18.30	7.98	7.82
Shares (primary)	16,097	16,049	16,126
Shares (diluted)	16,097	16,049	16,126

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,673,024	2,149,036
Cash, Equivs & STI	1,673,024	2,149,036
Receivables	2,173,566	2,354,809
Raw Materials	663,780	558,927
WIP	54,482	124,268
Finished Goods	2,951,965	2,544,383
Inventories - Other	0	0
Inventories	3,670,227	3,227,578
Prepayments (ST)	94,461	92,429
Other Current Assets	19,924	223,934
Current Assets	7,631,202	8,047,786
Net PPE	4,638,285	4,708,592
Intangibles Excl Goodwill	181,377	99,825
Intangibles	181,377	99,825
Other LT Assets	366,820	441,607
LT Assets	5,186,482	5,250,024
Total Assets	12,817,685	13,297,811
Accounts Payable	1,341,726	1,514,675
Accrued Exps	249,676	232,780
Accounts Payable & Accrued Expenses	1,591,402	1,747,455
Current Debt	3,215,000	3,502,500
Current Capital Lease Obligations	69,073	141,370
Current Debt and Capital Leases	3,284,073	3,643,870
Other Current Liabilities	420,799	615,987
Current Liabilities	5,296,274	6,007,312
Long-Term Obligations	1,897,301	1,903,761
Pensions & OPEB	611,943	572,189
Other LT Liabilities	12,497	37,257
LT Liabilities	2,521,741	2,513,207
Total Liabilities	7,818,015	8,520,519
Net Assets	4,999,670	4,777,292
Common Share Capital	2,155,352	2,155,352
Share Premium	1,060,713	1,060,713
Retained Earnings	1,832,295	1,595,938
Treasury Stock	174,341	186,934
Other Equity	125,650	152,222
Shareholders' Equity	4,999,669	4,777,291
Total Liabilities & Stockholders' Equity	12,817,685	13,297,811
Net Current Assets	2,334,928	2,040,474
Total Assets Less Current Liabilities	7,521,411	7,290,499
Shares Outstanding	16,113	16,062

Recent Dividends:
1. Chemipro Kasei Kaisha Ltd common.
No dividends paid.
Annual Dividends:
1. Chemipro Kasei Kaisha Ltd common.
No dividends paid.

CHEMOMAB THERAPEUTICS LTD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
SG&A	3,734	3,412	7,078
R&D (OpEx)	5,833	11,327	18,381
Other OpEx	0	0	0
Indirect Expenses	9,567	14,739	25,459
Total Operating Expenses	9,567	14,739	25,459
Non-Op Net Interest Income	572	794	1,238
Other Non-Op	0	0	0
Non-Op Income	572	794	1,238
EBT Continuing	(8,995)	(13,945)	(24,221)
Extraord	0	0	0
Acc Changes	0	0	0
Net Income	(8,995)	(13,945)	(24,221)
Pref Divs & Similar	0	0	0
Net Income to Common	(8,995)	(13,945)	(24,221)
EPS - Basic - Cont	(0.02)	(0.04)	(0.10)
EPS - Primary	(0.02)	(0.04)	(0.10)
EPS -Diluted - Cont	(0.02)	(0.04)	(0.10)
EPS - Diluted	(0.02)	(0.04)	(0.10)
Shares (primary)	510,228	359,049	234,999
Shares (diluted)	510,228	359,049	234,999

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash & Equivalents	7,564	6,071
Short Term Investments	2,802	8,195
Cash, Equivs & STI	10,366	14,266
Prepayments (ST)	3,059	1,698
Other Current Assets	0	76
Current Assets	13,425	16,040
Gross PPE	487	529
Accumulated Depreciation	311	279
Net PPE	176	250
Prepayments (LT)	211	385
Other LT Assets	0	289
LT Assets	387	924
Total Assets	13,812	16,964
Accounts Payable	485	666
Accrued Exps	993	2,437
Accounts Payable & Accrued Expenses	1,478	3,103

Other Current Liabilities	0	115
Current Liabilities	1,478	3,218
Other LT Liabilities	…	209
Minorities (BS)	0	0
LT Liabilities	…	209
Total Liabilities	1,478	3,427
Net Assets	12,334	13,537
Share Premium	123,952	116,160
Retained Earnings	(111,618)	(102,623)
Other Equity	0	0
Shareholders' Equity	12,334	13,537
Total Liabilities & Stockholders' Equity	13,812	16,964
Net Current Assets	11,947	12,822
Total Assets Less Current Liabilities	12,334	13,746
Shares Outstanding	575,381	377,132

Recent Dividends:

1. Chemomab Therapeutics Ltd ordinary.

No dividends paid.

2. Chemomab Therapeutics Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Chemomab Therapeutics Ltd ordinary.

No dividends paid.

2. Chemomab Therapeutics Ltd American Depositary Receipt.

No dividends paid.

CHICHIBU RAILWAY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	4,913,066
Other Revenue	…	…	0
Revenue	5,637,702	5,276,389	4,913,066
Direct Expenses	3,779,697	3,702,370	3,575,888
Gross Profit	1,858,005	1,574,019	1,337,178
SG&A	1,318,656	1,269,048	1,320,282
D&A (OpEx)	…	…	6,740
Other OpEx	0	0	0
Indirect Expenses	1,318,656	1,269,048	1,327,022
Total Operating Expenses	5,098,353	4,971,418	4,902,910
Operating Income	539,349	304,971	10,156
Non-Op Net Interest Income	(67,576)	(55,072)	(35,487)
Other Non-Op	(52,165)	(109,692)	128,083
Non-Op Income	(119,741)	(164,764)	92,596
EBT Continuing	419,608	140,207	102,752
Taxation (current)	57,023	22,335	15,657
Taxation (deferred)	(20,676)	2,140	(5,757)
Taxation	36,347	24,475	9,900
EAT Continuing	383,261	115,732	92,852
Min Ints	…	(139)	(281)
Net Income	383,260	115,590	92,571
EPS - Basic - Cont	258.05	77.82	62.32
EPS - Primary	258.05	77.82	62.32
EPS -Diluted - Cont	258.05	77.82	62.32
EPS - Diluted	258.05	77.82	62.32
Shares (primary)	1,485	1,485	1,485
Shares (diluted)	1,485	1,485	1,485

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	790,988	1,077,750
Cash, Equivs & STI	790,988	1,077,750
Receivables	1,087,686	432,073
Raw Materials	162,408	177,186
Inventories - Other	126,717	127,386
Inventories	289,125	304,572
Other Current Assets	284,786	216,386
Current Assets	2,452,585	2,030,781
Net PPE	14,985,842	14,681,167
Intangibles Excl Goodwill	87,260	14,596
Intangibles	87,260	14,596
Other LT Assets	168,678	173,271
LT Assets	15,241,780	14,869,034
Total Assets	17,694,366	16,899,816
Accounts Payable	819,961	527,812
Accounts Payable & Accrued Expenses	819,961	527,812
Current Debt	2,218,010	2,193,682
Current Debt and Capital Leases	2,218,010	2,193,682
Other Current Liabilities	1,575,329	1,267,442
Current Liabilities	4,613,300	3,988,936
Long-Term Obligations	3,177,109	3,332,599
Deferred LT Liability Charges	3,170,713	3,186,503
Pensions & OPEB	873,815	1,053,673
Other LT Liabilities	339,486	334,546
LT Liabilities	7,561,123	7,907,321
Total Liabilities	12,174,423	11,896,257
Net Assets	5,519,943	5,003,559
Common Share Capital	750,000	750,000
Share Premium	29,459	29,459
Retained Earnings	(2,347,087)	(2,761,310)
Treasury Stock	32,584	32,276
Other Equity	7,120,155	7,017,686
Shareholders' Equity	5,519,943	5,003,559
Total Liabilities & Stockholders' Equity	17,694,366	16,899,816
Net Current Assets	(2,160,715)	(1,958,155)
Total Assets Less Current Liabilities	13,081,066	12,910,880
Shares Outstanding	1,485	1,485

Recent Dividends:

1. Chichibu Railway Co Ltd common.

No dividends paid.

Annual Dividends:

1. Chichibu Railway Co Ltd common.

No dividends paid.

CHIKARANOMOTO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	31,776,930
Other Revenue	…	…	0
Revenue	36,261,804	34,166,110	31,776,930
Direct Expenses	11,060,288	10,171,265	9,367,333
Gross Profit	25,201,516	23,994,845	22,409,597
SG&A	22,876,426	21,184,884	19,112,898
Other OpEx	0	0	0
Indirect Expenses	22,876,426	21,184,884	19,112,898
Total Operating Expenses	33,936,714	31,356,149	28,480,231
Operating Income	2,325,090	2,809,961	3,296,699
Non-Op Net Interest Income	22,061	17,600	(31,311)
Non-Op For Curr Gains	159,729	(48,483)	162,461
Other Non-Op	134,512	(156,143)	(368,136)
Non-Op Income	316,302	(187,026)	(236,986)
EBT Continuing	2,641,392	2,622,935	3,059,713
Taxation (current)	933,169	539,762	657,694
Taxation (deferred)	(120,885)	325,156	216,005
Taxation	812,284	864,918	873,699
EAT Continuing	1,829,108	1,758,017	2,186,014
Net Income	1,829,106	1,758,015	2,186,013
Dividends Per Share	20	18	20
EPS - Basic - Cont	60.78	58.35	72.87
EPS - Primary	60.78	58.35	72.87
EPS -Diluted - Cont	60.77	58.32	72.44
EPS - Diluted	60.77	58.32	72.44
Shares (primary)	30,094	30,128	29,998
Shares (diluted)	30,099	30,144	30,176

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,588,990	7,150,814
Cash, Equivs & STI	7,588,990	7,150,814
Receivables	907,896	836,507
Inventories	637,832	514,066
Other Current Assets	1,352,528	1,277,475
Current Assets	10,487,246	9,778,862
Net PPE	6,111,975	5,843,157
Intangibles Excl Goodwill	119,966	123,228
Intangibles	119,966	123,228
Other LT Assets	3,352,662	2,796,022
LT Assets	9,584,603	8,762,407
Total Assets	20,071,849	18,541,270
Accounts Payable	993,130	907,136
Accounts Payable & Accrued Expenses	993,130	907,136
Current Debt	1,171,569	1,235,030
Current Capital Lease Obligations	1,118	1,175
Current Debt and Capital Leases	1,172,687	1,236,205
Other Current Liabilities	3,195,379	2,694,471
Current Liabilities	5,361,196	4,837,812
Long-Term Obligations	882,074	1,370,868
Deferred LT Liability Charges	2,242	…
Pensions & OPEB	185,391	180,942
Other LT Liabilities	1,528,067	1,490,121
LT Liabilities	2,597,774	3,041,931
Total Liabilities	7,958,971	7,879,743
Net Assets	12,112,878	10,661,527
Common Share Capital	3,149,715	3,148,390
Share Premium	2,980,744	2,979,419
Retained Earnings	5,132,074	3,877,444
Treasury Stock	292,372	319,981
Other Equity	1,142,717	976,254
Shareholders' Equity	12,112,878	10,661,526
Total Liabilities & Stockholders' Equity	20,071,849	18,541,270
Net Current Assets	5,126,050	4,941,050
Total Assets Less Current Liabilities	14,710,653	13,703,458
Shares Outstanding	30,106	30,082

Recent Dividends:

1. Chikaranomoto Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Chikaranomoto Holdings Co Ltd common.

No dividends paid.

CHIKUHO BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	11,476,000	9,501,000	8,728,000
Non-Interest Income	14,275,000	9,670,000	9,293,000
Revenue	25,852,000	19,171,000	18,025,000
Interest Expense	1,780,000	525,000	126,000
Net Interest Bef Provs	9,696,000	8,976,000	8,602,000
Net Interest Aft Provs	9,696,000	8,976,000	8,602,000
EBT Continuing	1,586,000	1,086,000	1,176,000
Taxation (current)	326,000	249,000	158,000
Taxation (deferred)	70,000	(172,000)	(78,000)
Taxation	396,000	77,000	80,000
EAT Continuing	1,190,000	1,009,000	1,096,000
Min Ints	(37,000)	(27,000)	(36,000)
Net Income	1,151,000	980,000	1,056,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	193.77	161.23	173.85
EPS - Primary	193.77	161.23	173.85
EPS -Diluted - Cont	193.77	161.23	173.85
EPS - Diluted	193.77	161.23	173.85
Shares (primary)	5,943	6,082	6,079
Shares (diluted)	5,943	6,082	6,079

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	82,298,000	63,713,000
Net PPE	8,711,000	9,025,000
Intangibles Excl Goodwill	503,000	573,000
Intangibles	503,000	573,000
Loan Portfolio	593,737,000	566,430,000
Loan Provisions	(2,783,000)	(2,582,000)
Net Loans & Leases	590,954,000	563,848,000

Customer Acceptance Liability	6,351,000	8,192,000
Other Assets	238,324,000	237,748,000
Total Assets	927,141,000	883,099,000
Accrued Exps	10,000	…
Pensions & OPEB	447,000	476,000
Total Deposits	850,554,000	824,349,000
Minorities (BS)	743,000	707,000
Debt & Lease Obligations	26,355,000	12,365,000
Other Liabilities	39,234,000	26,546,000
Total Liabilities	890,245,000	851,371,000
Net Assets	36,896,000	31,728,000
Common Share Capital	8,000,000	8,000,000
Share Premium	7,228,000	7,228,000
Retained Earnings	23,064,000	22,218,000
Treasury Stock	636,000	306,000
Other Equity	(761,000)	(5,412,000)
Shareholders' Equity	36,895,000	31,728,000
Total Liabilities & Stockholders' Equity	927,141,000	883,099,000
Shares Outstanding	5,843	6,083

Recent Dividends:
1. Chikuho Bank Ltd common.
No dividends paid.
Annual Dividends:
1. Chikuho Bank Ltd common.
No dividends paid.

CHIMNEY CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,725,360
Other Revenue	…	…	0
Revenue	26,365,188	26,219,315	25,725,360
Direct Expenses	8,259,502	8,205,844	7,900,554
Gross Profit	18,105,686	18,013,471	17,824,806
SG&A	17,614,632	17,089,746	16,523,913
Other OpEx	0	0	0
Indirect Expenses	17,614,632	17,089,746	16,523,913
Total Operating Expenses	25,874,134	25,295,590	24,424,467
Operating Income	491,054	923,725	1,300,893
Non-Op Net Interest Income	(62,769)	(62,262)	(60,606)
Other Non-Op	(10,499)	(217,914)	(499,441)
Non-Op Income	(73,268)	(280,176)	(560,047)
EBT Continuing	417,786	643,549	740,846
Taxation (current)	46,710	44,533	46,346
Taxation (deferred)	(133,608)	(477,293)	(243,853)
Taxation	(86,898)	(432,760)	(197,507)
EAT Continuing	504,684	1,076,309	938,353
Min Ints	…	135	478
Net Income	504,683	1,076,442	938,831
Dividends Per Share	10	10	5
EPS - Basic - Cont	26.15	55.79	48.66
EPS - Primary	26.15	55.79	48.66
EPS -Diluted - Cont	26.15	55.79	48.66
EPS - Diluted	26.15	55.79	48.66
Shares (primary)	19,293	19,293	19,293
Shares (diluted)	19,293	19,293	19,293

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,401,594	6,628,234
Cash, Equivs & STI	5,401,594	6,628,234
Receivables	735,088	613,786
Supplies	4,796	8,485
Inventories - Other	287,067	312,433
Inventories	291,863	320,918
Other Current Assets	667,842	665,125
Current Assets	7,096,387	8,228,063
Net PPE	2,050,226	1,515,495
Intangibles Excl Goodwill	1,884,698	2,259,325
Intangibles	1,884,698	2,259,325
Other LT Assets	4,843,297	4,723,233
LT Assets	8,778,221	8,498,053
Total Assets	15,874,608	16,726,116
Accounts Payable	1,188,889	1,231,980
Accounts Payable & Accrued Expenses	1,188,889	1,231,980
Current Debt	3,610,268	3,410,268
Current Capital Lease Obligations	1,617	2,146
Current Debt and Capital Leases	3,611,885	3,412,414
Other Current Liabilities	1,554,735	1,588,101
Current Liabilities	6,355,509	6,232,495
Long-Term Obligations	1,293,424	2,605,309
Pensions & OPEB	240,438	237,249
Other LT Liabilities	1,581,189	1,581,066
LT Liabilities	3,115,051	4,423,624
Total Liabilities	9,470,560	10,656,119
Net Assets	6,404,048	6,069,997
Common Share Capital	100,000	100,000
Share Premium	4,197,792	4,197,792
Retained Earnings	2,132,138	1,820,383
Treasury Stock	101,152	101,152
Other Equity	75,270	52,973
Shareholders' Equity	6,404,048	6,069,996
Total Liabilities & Stockholders' Equity	15,874,608	16,726,116
Net Current Assets	740,878	1,995,568
Total Assets Less Current Liabilities	9,519,099	10,493,621
Shares Outstanding	19,293	19,293

Recent Dividends:
1. Chimney Co Ltd common.
No dividends paid.
Annual Dividends:
1. Chimney Co Ltd common.
No dividends paid.

CHINA SANDI HOLDINGS LTD
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Y000):

	2025	2024	2023
Revenue	1,267,852	2,078,120	3,302,755
Direct Expenses	1,021,385	1,941,649	2,792,884
Gross Profit	246,467	136,471	509,871
SG&A	58,497	98,097	153,685
RR&I	…	…	298,450
Other OpEx	430,800	4,421,932	424,994
Indirect Expenses	489,297	4,520,029	877,129
Total Operating Expenses	1,510,682	6,461,678	3,670,013
Operating Income	(242,830)	(4,383,558)	(367,258)
Non-Op Gains	26,676	(54,001)	…
Other Non-Op	(420,304)	(403,554)	…
Non-Op Income	(393,628)	(457,555)	(128,321)
EBT Continuing	(636,458)	(4,841,113)	(495,579)
Taxation	(61,149)	(786,160)	(73,165)
EAT Continuing	(575,309)	(4,054,953)	(422,414)
Min Ints	33,221	3,233	(42,153)
Net Income	(542,088)	(4,051,720)	(464,567)
EPS - Basic - Cont	(0.11)	(0.80)	(0.09)
EPS - Primary	(0.11)	(0.80)	(0.09)
EPS -Diluted - Cont	(0.11)	(0.80)	(0.09)
EPS - Diluted	(0.11)	(0.80)	(0.09)
Shares (primary)	5,088,208	5,088,208	5,088,208
Shares (diluted)	5,088,208	5,088,208	5,088,208

Standardized Balance Sheet, Years Ended Dec. 31 (Y000):

	2025	2024
Cash	40,515	100,415
Cash & Equivalents	40,515	100,415
Cash, Equivs & STI	40,515	100,415
Receivables	1,108,107	948,640
Inventories	7,271,931	9,150,262
Related Parties (ST Asset)	199,765	257,076
Current Tax Assets	178,611	181,635
Other Current Assets	84,356	153,941
Current Assets	8,883,285	10,791,969
Net PPE	47,768	48,347
Deferred LT Asset Charges	…	12,104
Other LT Assets	5,700,000	6,005,500
LT Assets	5,747,768	6,065,951
Total Assets	14,631,053	16,857,920
Accounts Payable	3,578,062	3,656,360
Accounts Payable & Accrued Expenses	3,578,062	3,656,360
Current Debt	6,501,051	6,741,591
Current Debt and Capital Leases	6,501,051	6,741,591
Related Parties (ST Liab)	…	45,118
Other Current Liabilities	4,220,002	5,519,693
Current Liabilities	14,299,115	15,962,762
Long-Term Obligations	0	0
Deferred LT Liability Charges	300,502	349,689
Other LT Liabilities	0	0
Minorities (BS)	206,251	213,842
LT Liabilities	300,502	349,689
Total Liabilities	14,805,868	16,526,293
Net Assets	(174,815)	331,627
Common Share Capital	42,890	42,890
Other Equity	(217,705)	288,737
Shareholders' Equity	(174,815)	331,627
Total Liabilities & Stockholders' Equity	14,631,053	16,857,920
Net Current Assets	(5,415,830)	(5,170,793)
Total Assets Less Current Liabilities	331,938	895,158
Shares Outstanding	5,088,208	5,088,208

Recent Dividends:
1. China Sandi Holdings Ltd ordinary.
No dividends paid.
2. China Sandi Holdings Ltd convertible preference.
No dividends paid.
Annual Dividends:
1. China Sandi Holdings Ltd ordinary.
No dividends paid.
2. China Sandi Holdings Ltd convertible preference.
No dividends paid.

CHIYODA CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended (¥000):

	02/28/26	02/28/25	02/29/24
Sales	…	…	93,320,000
Other Revenue	…	…	0
Revenue	81,377,000	91,835,000	93,320,000
Direct Expenses	43,060,000	48,090,000	49,377,000
Gross Profit	38,317,000	43,745,000	43,943,000
SG&A	37,226,000	41,551,000	41,983,000
D&A (OpEx)	…	…	883,000
Other OpEx	0	0	0
Indirect Expenses	37,226,000	41,551,000	42,866,000
Total Operating Expenses	80,286,000	89,641,000	92,243,000
Operating Income	1,091,000	2,194,000	1,077,000
Non-Op Net Interest Income	89,000	88,000	38,000
Non-Op For Curr Gains	142,000	…	…
Other Non-Op	(166,000)	(280,000)	330,000
Non-Op Income	65,000	(192,000)	368,000
EBT Continuing	1,156,000	2,002,000	1,445,000
Taxation (current)	379,000	570,000	475,000
Taxation (deferred)	537,000	(1,132,000)	(435,000)
Taxation	916,000	(562,000)	40,000
EAT Continuing	240,000	2,564,000	1,405,000
Min Ints	…	362,000	451,000
Net Income	237,000	2,923,000	1,851,000
Dividends Per Share	54	34	28
EPS - Basic - Cont	6.91	83.11	52.68
EPS - Primary	6.91	83.11	52.68
EPS -Diluted - Cont	6.91	83.10	52.62
EPS - Diluted	6.91	83.10	52.62
Shares (primary)	34,396	35,182	35,141
Shares (diluted)	34,396	35,182	35,178

Standardized Balance Sheet, Years Ended Feb. 28 (¥000):

	2026	2025
Cash & Equivalents	17,761,000	26,398,000
Cash, Equivs & STI	17,761,000	26,398,000
Receivables	3,181,000	3,039,000

Inventories	20,998,000	19,778,000
Prepayments (ST)	1,042,000	836,000
Other Current Assets	584,000	1,039,000
Current Assets	43,566,000	51,090,000
Net PPE	5,907,000	5,792,000
Intangibles Excl Goodwill	4,470,000	4,539,000
Intangibles	4,470,000	4,539,000
Other LT Assets	17,072,000	17,655,000
LT Assets	27,449,000	27,986,000
Total Assets	71,016,000	79,076,000
Accounts Payable	2,631,000	2,872,000
Accrued Exps	2,020,000	2,120,000
Accounts Payable & Accrued Expenses	4,651,000	4,992,000
Current Debt	0	0
Current Capital Lease Obligations	284,000	251,000
Current Debt and Capital Leases	284,000	251,000
Other Current Liabilities	10,631,000	11,284,000
Current Liabilities	15,566,000	16,527,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	18,000	10,000
Pensions & OPEB	2,897,000	7,780,000
Other LT Liabilities	2,569,000	2,728,000
LT Liabilities	5,484,000	10,518,000
Total Liabilities	21,051,000	27,045,000
Net Assets	49,965,000	52,031,000
Common Share Capital	6,893,000	6,893,000
Share Premium	7,489,000	7,489,000
Retained Earnings	35,517,000	44,484,000
Treasury Stock	571,000	6,768,000
Other Equity	636,000	(67,000)
Shareholders' Equity	49,964,000	52,031,000
Total Liabilities & Stockholders' Equity	71,016,000	79,076,000
Net Current Assets	28,000,000	34,563,000
Total Assets Less Current Liabilities	55,450,000	62,549,000
Shares Outstanding	33,949	35,191

Recent Dividends:

1. Chiyoda Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chiyoda Co., Ltd. (Japan) common.

No dividends paid.

CHUBU ELECTRIC POWER CO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,546,041,000	3,669,234,000	3,610,414,000
Direct Expenses	3,315,998,000	3,427,188,000	3,267,074,000
Gross Profit	230,043,000	242,046,000	343,340,000
RR&I	(740,000)	502,000	(164,000)
Other OpEx	0	0	0
Indirect Expenses	(740,000)	502,000	(164,000)
Total Operating Expenses	3,315,258,000	3,427,690,000	3,266,910,000
Operating Income	230,783,000	241,544,000	343,504,000
Non-Op Net Interest Income	(29,692,000)	(23,287,000)	(21,357,000)
Other Non-Op	74,664,000	51,241,000	183,872,000
Non-Op Income	44,972,000	27,954,000	162,515,000
EBT Continuing	275,755,000	269,498,000	506,019,000
Taxation (current)	61,062,000	70,075,000	72,402,000
Taxation (deferred)	(20,157,000)	(9,715,000)	22,470,000
Taxation	40,905,000	60,360,000	94,872,000
EAT Continuing	234,850,000	209,138,000	411,147,000
Min Ints	(7,054,000)	(7,049,000)	(8,006,000)
Net Income	227,795,000	202,087,000	403,140,000
Dividends Per Share	70	60	55
EPS - Basic - Cont	301.57	267.41	533.17
EPS - Primary	301.57	267.41	533.17
EPS -Diluted - Cont	301.56	267.40	533.16
EPS - Diluted	301.56	267.40	533.16
Shares (primary)	755,362	755,736	756,125
Shares (diluted)	755,389	755,748	756,125

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	336,686,000	293,547,000
Cash, Equivs & STI	336,686,000	293,547,000
Receivables	269,777,000	311,056,000
Inventories	323,557,000	305,019,000
Other Current Assets	364,697,000	233,124,000
Current Assets	1,294,717,000	1,142,746,000
Net PPE	3,606,393,000	3,486,762,000
Other LT Assets	2,751,589,000	2,495,304,000
LT Assets	6,357,982,000	5,982,066,000
Total Assets	7,652,700,000	7,124,812,000
Accounts Payable	253,823,000	229,390,000
Accounts Payable & Accrued Expenses	253,823,000	229,390,000
Current Debt	570,721,000	594,390,000
Current Debt and Capital Leases	570,721,000	594,390,000
Other Current Liabilities	452,118,000	431,258,000
Current Liabilities	1,276,662,000	1,255,038,000
Long-Term Obligations	2,668,113,000	2,495,612,000
Pensions & OPEB	95,051,000	108,265,000
Other LT Liabilities	398,796,000	405,354,000
Minorities (BS)	74,547,000	72,006,000
LT Liabilities	3,161,960,000	3,009,231,000
Total Liabilities	4,514,440,000	4,338,287,000
Net Assets	3,138,260,000	2,786,525,000
Common Share Capital	430,777,000	430,777,000
Share Premium	64,585,000	64,451,000
Retained Earnings	2,088,239,000	1,909,619,000
Treasury Stock	4,031,000	4,297,000
Other Equity	558,689,000	385,974,000
Shareholders' Equity	3,138,259,000	2,786,524,000
Total Liabilities & Stockholders' Equity	7,652,700,000	7,124,812,000
Net Current Assets	18,055,000	(112,292,000)
Total Assets Less Current Liabilities	6,376,038,000	5,869,774,000
Shares Outstanding	755,394	755,222

Recent Dividends:

1. Chubu Electric Power Co Inc American Depositary Receipt.

No dividends paid.

2. Chubu Electric Power Co Inc common.

No dividends paid.

Annual Dividends:

1. Chubu Electric Power Co Inc American Depositary Receipt.

No dividends paid.

2. Chubu Electric Power Co Inc common.

No dividends paid.

CHUBU STEEL PLATE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	67,785,000
Other Revenue	…	…	0
Revenue	51,103,000	51,047,000	67,785,000
Direct Expenses	45,318,000	43,878,000	52,068,000
Gross Profit	5,785,000	7,169,000	15,717,000
SG&A	4,861,000	4,464,000	5,291,000
Other OpEx	0	0	0
Indirect Expenses	4,861,000	4,464,000	5,291,000
Total Operating Expenses	50,179,000	48,342,000	57,359,000
Operating Income	924,000	2,705,000	10,426,000
Non-Op Net Interest Income	127,000	58,000	14,000
Other Non-Op	791,000	(328,000)	(46,000)
Non-Op Income	918,000	(270,000)	(32,000)
EBT Continuing	1,842,000	2,435,000	10,394,000
Taxation (current)	406,000	580,000	3,193,000
Taxation (deferred)	132,000	78,000	14,000
Taxation	538,000	658,000	3,207,000
EAT Continuing	1,304,000	1,777,000	7,187,000
Min Ints	(30,000)	(45,000)	(54,000)
Net Income	1,275,000	1,731,000	7,133,000
Dividends Per Share	104	101	91
EPS - Basic - Cont	47.08	63.95	259.34
EPS - Primary	47.08	63.95	259.34
EPS -Diluted - Cont	47.08	63.95	259.34
EPS - Diluted	47.08	63.95	259.34
Shares (primary)	27,089	27,080	27,507
Shares (diluted)	27,089	27,080	27,507

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,658,000	17,441,000
Short Term Investments	9,078,000	12,490,000
Cash, Equivs & STI	18,736,000	29,931,000
Receivables	16,081,000	10,312,000
Raw Materials	2,898,000	3,365,000
WIP	4,325,000	756,000
Inventories - Other	3,488,000	1,506,000
Inventories	10,711,000	5,627,000
Other Current Assets	490,000	709,000
Current Assets	46,018,000	46,579,000
Net PPE	25,024,000	24,534,000
Intangibles Excl Goodwill	168,000	169,000
Intangibles	168,000	169,000
Other LT Assets	13,368,000	13,282,000
LT Assets	38,560,000	37,985,000
Total Assets	84,579,000	84,565,000
Accounts Payable	5,988,000	3,652,000
Accrued Exps	13,000	15,000
Accounts Payable & Accrued Expenses	6,001,000	3,667,000
Other Current Liabilities	1,836,000	3,876,000
Current Liabilities	7,837,000	7,543,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	791,000	128,000
Pensions & OPEB	113,000	712,000
Other LT Liabilities	101,000	159,000
Minorities (BS)	772,000	743,000
LT Liabilities	1,005,000	999,000
Total Liabilities	9,615,000	9,286,000
Net Assets	74,964,000	75,279,000
Common Share Capital	5,907,000	5,907,000
Share Premium	2,880,000	2,869,000
Retained Earnings	63,728,000	65,189,000
Treasury Stock	767,000	775,000
Other Equity	3,216,000	2,089,000
Shareholders' Equity	74,964,000	75,279,000
Total Liabilities & Stockholders' Equity	84,579,000	84,565,000
Net Current Assets	38,181,000	39,036,000
Total Assets Less Current Liabilities	76,742,000	77,022,000
Shares Outstanding	27,091	27,082

Recent Dividends:

1. Chubu Steel Plate Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chubu Steel Plate Co., Ltd. (Japan) common.

No dividends paid.

CHUBU-NIPPON BROADCASTING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	32,625,000
Other Revenue	…	…	0
Revenue	34,942,000	33,296,000	32,625,000
Direct Expenses	19,407,000	18,921,000	18,398,000
Gross Profit	15,535,000	14,375,000	14,227,000
SG&A	13,493,000	12,828,000	12,844,000
Other OpEx	0	0	0
Indirect Expenses	13,493,000	12,828,000	12,844,000
Total Operating Expenses	32,900,000	31,749,000	31,242,000
Operating Income	2,042,000	1,547,000	1,383,000
Non-Op Net Interest Income	47,000	23,000	14,000
Other Non-Op	880,000	602,000	670,000
Non-Op Income	927,000	625,000	684,000
EBT Continuing	2,969,000	2,172,000	2,067,000
Taxation (current)	1,205,000	838,000	851,000

Taxation (deferred)	(131,000)	(55,000)	(44,000)
Taxation	1,074,000	783,000	807,000
EAT Continuing	1,895,000	1,389,000	1,260,000
Min Ints	(57,000)	(55,000)	(71,000)
Net Income	1,836,000	1,331,000	1,186,000
Dividends Per Share	28	23	15
EPS - Basic - Cont	69.64	50.43	44.96
EPS - Primary	69.64	50.43	44.96
EPS -Diluted - Cont	69.64	50.43	44.96
EPS - Diluted	69.64	50.43	44.96
Shares (primary)	26,371	26,398	26,398
Shares (diluted)	26,371	26,398	26,398

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,151,000	13,020,000
Short Term Investments	700,000	100,000
Cash, Equivs & STI	14,851,000	13,120,000
Receivables	7,746,000	7,289,000
Inventories	30,000	36,000
Other Current Assets	2,961,000	2,586,000
Current Assets	25,588,000	23,031,000
Net PPE	33,218,000	32,922,000
Intangibles Excl Goodwill	834,000	965,000
Intangibles	834,000	965,000
Other LT Assets	41,912,000	31,864,000
LT Assets	75,964,000	65,751,000
Total Assets	101,553,000	88,782,000
Accounts Payable	247,000	271,000
Accrued Exps	3,827,000	3,276,000
Accounts Payable & Accrued Expenses	4,074,000	3,547,000
Current Debt	…	10,000
Current Debt and Capital Leases	…	10,000
Other Current Liabilities	3,653,000	2,380,000
Current Liabilities	7,727,000	5,937,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	8,916,000	5,930,000
Pensions & OPEB	903,000	908,000
Other LT Liabilities	4,176,000	4,172,000
Minorities (BS)	1,553,000	1,509,000
LT Liabilities	13,995,000	11,010,000
Total Liabilities	23,276,000	18,457,000
Net Assets	78,277,000	70,325,000
Common Share Capital	1,320,000	1,320,000
Share Premium	654,000	654,000
Retained Earnings	56,174,000	54,945,000
Treasury Stock	58,000	1,000
Other Equity	20,186,000	13,407,000
Shareholders' Equity	78,276,000	70,325,000
Total Liabilities & Stockholders' Equity	101,553,000	88,782,000
Net Current Assets	17,861,000	17,094,000
Total Assets Less Current Liabilities	93,826,000	82,845,000
Shares Outstanding	26,328	26,398

Recent Dividends:

1. Chubu-Nippon Broadcasting Co Ltd common.

No dividends paid.

Annual Dividends:

1. Chubu-Nippon Broadcasting Co Ltd common.

No dividends paid.

CHUBUSHIRYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	234,227,000
Other Revenue	…	…	0
Revenue	211,814,000	209,837,000	234,227,000
Direct Expenses	190,049,000	191,246,000	217,484,000
Gross Profit	21,765,000	18,591,000	16,743,000
SG&A	15,181,000	14,309,000	12,810,000
Other OpEx	0	0	0
Indirect Expenses	15,181,000	14,309,000	12,810,000
Total Operating Expenses	205,230,000	205,555,000	230,294,000
Operating Income	6,584,000	4,282,000	3,933,000
Non-Op Net Interest Income	(42,000)	(32,000)	(38,000)
Other Non-Op	1,119,000	734,000	591,000
Non-Op Income	1,077,000	702,000	553,000
EBT Continuing	7,661,000	4,984,000	4,486,000
Taxation (current)	2,008,000	1,456,000	1,131,000
Taxation (deferred)	84,000	29,000	2,000
Taxation	2,092,000	1,485,000	1,133,000
EAT Continuing	5,569,000	3,499,000	3,353,000
Min Ints	(15,000)	1,000	(26,000)
Net Income	5,551,000	3,503,000	3,327,000
Dividends Per Share	65	52	40
EPS - Basic - Cont	190.59	118.49	112.57
EPS - Primary	190.59	118.49	112.57
EPS -Diluted - Cont	190.59	118.49	112.57
EPS - Diluted	190.59	118.49	112.57
Shares (primary)	29,129	29,568	29,557
Shares (diluted)	29,129	29,568	29,557

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,831,000	11,942,000
Cash, Equivs & STI	11,831,000	11,942,000
Receivables	39,467,000	38,631,000
Raw Materials	8,856,000	8,043,000
WIP	600,000	547,000
Inventories - Other	2,863,000	2,417,000
Inventories	12,319,000	11,007,000
Other Current Assets	4,360,000	4,577,000
Current Assets	67,977,000	66,157,000
Net PPE	27,190,000	25,759,000
Intangibles Excl Goodwill	334,000	381,000
Intangibles	334,000	381,000
Other LT Assets	13,434,000	9,284,000
LT Assets	40,958,000	35,424,000
Total Assets	108,935,000	101,582,000
Accounts Payable	15,706,000	15,240,000
Accrued Exps	1,867,000	1,671,000
Accounts Payable & Accrued Expenses	17,573,000	16,911,000
Current Debt	4,027,000	3,507,000
Current Capital Lease Obligations	13,000	40,000
Current Debt and Capital Leases	4,040,000	3,547,000
Other Current Liabilities	3,399,000	2,903,000
Current Liabilities	25,012,000	23,361,000
Long-Term Obligations	5,399,000	6,333,000
Deferred LT Liability Charges	2,261,000	872,000
Pensions & OPEB	431,000	477,000
Other LT Liabilities	3,007,000	3,021,000
Minorities (BS)	100,000	97,000
LT Liabilities	11,098,000	10,703,000
Total Liabilities	36,211,000	34,161,000
Net Assets	72,724,000	67,421,000
Common Share Capital	4,736,000	4,736,000
Share Premium	4,318,000	4,319,000
Retained Earnings	60,077,000	56,197,000
Treasury Stock	2,425,000	938,000
Other Equity	6,018,000	3,106,000
Shareholders' Equity	72,724,000	67,420,000
Total Liabilities & Stockholders' Equity	108,935,000	101,582,000
Net Current Assets	42,965,000	42,796,000
Total Assets Less Current Liabilities	83,923,000	78,221,000
Shares Outstanding	28,696	29,571

Recent Dividends:

1. Chubushiryo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Chubushiryo Co., Ltd. common.

No dividends paid.

CHUCO CO LTD (GIFU)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,153,429	11,332,980	10,237,525
Direct Expenses	6,385,265	6,297,454	5,698,407
Gross Profit	5,768,164	5,035,526	4,539,118
SG&A	5,381,308	4,725,732	4,235,033
Other OpEx	0	0	0
Indirect Expenses	5,381,308	4,725,732	4,235,033
Total Operating Expenses	11,766,573	11,023,186	9,933,440
Operating Income	386,856	309,794	304,085
Non-Op Net Interest Income	(6,840)	(4,750)	(4,271)
Other Non-Op	3,433	(7,268)	19,965
Non-Op Income	(3,407)	(12,018)	15,694
EBT Continuing	383,449	297,776	319,779
Taxation (current)	190,464	126,841	98,313
Taxation (deferred)	(12,165)	(13,920)	21,296
Taxation	178,299	112,921	119,609
EAT Continuing	205,150	184,855	200,170
Min Ints	(16,829)	(21,114)	(7,421)
Net Income	188,319	163,736	192,749
Dividends Per Share	12	12	12
EPS - Basic - Cont	27.69	24.08	28.35
EPS - Primary	27.69	24.08	28.35
EPS -Diluted - Cont	27.69	24.08	28.35
EPS - Diluted	27.69	24.08	28.35
Shares (primary)	6,800	6,800	6,800
Shares (diluted)	6,800	6,800	6,800

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,077,765	1,904,103
Cash, Equivs & STI	2,077,765	1,904,103
Receivables	1,600,418	1,503,741
Inventories	21,300	26,707
Other Current Assets	179,266	179,190
Current Assets	3,878,749	3,613,741
Net PPE	814,372	754,374
Intangibles Excl Goodwill	169,279	121,927
Intangibles	169,279	121,927
Other LT Assets	664,937	578,952
LT Assets	1,648,588	1,455,253
Total Assets	5,527,337	5,068,995
Accounts Payable	915,820	960,182
Accrued Exps	274,729	197,119
Accounts Payable & Accrued Expenses	1,190,549	1,157,301
Current Debt	802,769	777,926
Current Capital Lease Obligations	11,323	3,597
Current Debt and Capital Leases	814,092	781,523
Other Current Liabilities	567,513	412,763
Current Liabilities	2,572,154	2,351,587
Long-Term Obligations	489,290	447,802
Pensions & OPEB	107,117	99,511
Other LT Liabilities	76,818	56,246
Minorities (BS)	107,599	90,769
LT Liabilities	673,225	603,559
Total Liabilities	3,352,979	3,045,915
Net Assets	2,174,358	2,023,080
Common Share Capital	404,300	404,300
Share Premium	63,399	63,399
Retained Earnings	1,659,845	1,553,126
Treasury Stock	15,824	15,824
Other Equity	62,638	18,078
Shareholders' Equity	2,174,358	2,023,079
Total Liabilities & Stockholders' Equity	5,527,337	5,068,995
Net Current Assets	1,306,595	1,262,154
Total Assets Less Current Liabilities	2,955,183	2,717,408
Shares Outstanding	6,800	6,800

Recent Dividends:

1. Chuco Co Ltd (Gifu) common.

No dividends paid.

Annual Dividends:

1. Chuco Co Ltd (Gifu) common.

No dividends paid.

CHUETSU PULP & PAPER CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	107,826,000
Other Revenue	…	…	0
Revenue	110,386,000	111,009,000	107,826,000
Direct Expenses	95,436,000	93,910,000	90,217,000
Gross Profit	14,950,000	17,099,000	17,609,000
SG&A	12,208,000	12,255,000	11,435,000
Other OpEx	0	0	0
Indirect Expenses	12,208,000	12,255,000	11,435,000
Total Operating Expenses	107,644,000	106,165,000	101,652,000
Operating Income	2,742,000	4,844,000	6,174,000
Non-Op Net Interest Income	(301,000)	(231,000)	(181,000)
Non-Op For Curr Gains	331,000	(76,000)	433,000
Other Non-Op	535,000	(2,695,000)	(1,407,000)
Non-Op Income	565,000	(3,002,000)	(1,155,000)
EBT Continuing	3,307,000	1,842,000	5,019,000
Taxation (current)	762,000	992,000	1,076,000
Taxation (deferred)	69,000	31,000	263,000
Taxation	831,000	1,023,000	1,339,000
EAT Continuing	2,476,000	819,000	3,680,000
Min Ints	(35,000)	944,000	19,000
Net Income	2,440,000	1,761,000	3,701,000
Dividends Per Share	90	70	60
EPS - Basic - Cont	194.34	136.66	285.85
EPS - Primary	194.34	136.66	285.85
EPS -Diluted - Cont	194.34	136.66	285.85
EPS - Diluted	194.34	136.66	285.85
Shares (primary)	12,559	12,887	12,949
Shares (diluted)	12,559	12,887	12,949

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,882,000	9,005,000
Cash, Equivs & STI	4,882,000	9,005,000
Receivables	27,288,000	26,087,000
Raw Materials	7,391,000	6,179,000
WIP	629,000	654,000
Inventories - Other	9,435,000	10,353,000
Inventories	17,455,000	17,186,000
Other Current Assets	1,961,000	2,334,000
Current Assets	51,586,000	54,612,000
Net PPE	49,265,000	50,894,000
Intangibles Excl Goodwill	223,000	192,000
Intangibles	223,000	192,000
Other LT Assets	18,012,000	16,189,000
LT Assets	67,500,000	67,275,000
Total Assets	119,086,000	121,888,000
Accounts Payable	14,678,000	16,928,000
Accounts Payable & Accrued Expenses	14,678,000	16,928,000
Current Debt	21,865,000	28,603,000
Current Capital Lease Obligations	29,000	32,000
Current Debt and Capital Leases	21,894,000	28,635,000
Other Current Liabilities	6,096,000	6,540,000
Current Liabilities	42,668,000	52,103,000
Long-Term Obligations	11,411,000	8,494,000
Pensions & OPEB	4,840,000	5,057,000
Other LT Liabilities	214,000	292,000
Minorities (BS)	…	(945,000)
LT Liabilities	16,465,000	13,843,000
Total Liabilities	59,134,000	65,001,000
Net Assets	59,952,000	56,887,000
Common Share Capital	18,864,000	18,864,000
Share Premium	15,350,000	16,253,000
Retained Earnings	20,766,000	19,267,000
Treasury Stock	993,000	1,014,000
Other Equity	5,965,000	3,516,000
Shareholders' Equity	59,952,000	56,886,000
Total Liabilities & Stockholders' Equity	119,086,000	121,888,000
Net Current Assets	8,918,000	2,509,000
Total Assets Less Current Liabilities	76,418,000	69,785,000
Shares Outstanding	12,565	12,549

Recent Dividends:

1. Chuetsu Pulp & Paper Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chuetsu Pulp & Paper Co., Ltd. (Japan) common.

No dividends paid.

CHUGAI MINING CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	113,758,594
Other Revenue	…	…	0
Revenue	281,692,181	162,345,165	113,758,594
Direct Expenses	276,612,363	158,420,035	110,874,297
Gross Profit	5,079,818	3,925,130	2,884,297
SG&A	2,634,208	2,507,337	2,520,519
Other OpEx	0	0	0
Indirect Expenses	2,634,208	2,507,337	2,520,519
Total Operating Expenses	279,246,571	160,927,372	113,394,816
Operating Income	2,445,610	1,417,793	363,778
Non-Op Net Interest Income	(39,737)	(19,456)	(15,016)
Non-Op For Curr Gains	9,491	…	39,420
Other Non-Op	(129,546)	(159,890)	(148,676)
Non-Op Income	(159,792)	(179,346)	(124,272)
EBT Continuing	2,285,818	1,238,447	239,506
Taxation (current)	733,763	14,111	14,231
Taxation (deferred)	38,350	5,613	6,645
Taxation	772,113	19,724	20,876
EAT Continuing	1,513,705	1,218,723	218,630
Net Income	1,513,706	1,218,721	218,628
Dividends Per Share	34	1.50	0.50
EPS - Basic - Cont	105.14	4.23	0.76
EPS - Primary	105.14	4.23	0.76
EPS -Diluted - Cont	105.14	4.23	0.76
EPS - Diluted	105.14	4.23	0.76
Shares (primary)	14,397	288,210	288,212
Shares (diluted)	14,397	288,210	288,212

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,299,962	4,141,237
Cash, Equivs & STI	6,299,962	4,141,237
Receivables	493,645	844,050
Raw Materials	1,465,688	4,446,473
WIP	1,553,327	1,116,067
Inventories - Other	3,160,023	2,395,526
Inventories	6,179,038	7,958,066
Other Current Assets	286,334	183,195
Current Assets	13,258,979	13,126,548
Net PPE	3,381,004	2,806,223
Intangibles Excl Goodwill	15,427	19,316
Intangibles	15,427	19,316
Other LT Assets	915,175	573,788
LT Assets	4,311,606	3,399,327
Total Assets	17,570,586	16,525,875
Accounts Payable	1,584,349	417,379
Accounts Payable & Accrued Expenses	1,584,349	417,379
Current Debt	1,781,338	1,588,746
Current Debt and Capital Leases	1,781,338	1,588,746
Other Current Liabilities	2,639,138	4,933,912
Current Liabilities	6,004,825	6,940,037
Long-Term Obligations	1,917,227	1,177,532
Other LT Liabilities	281,581	226,118
LT Liabilities	2,198,808	1,403,650
Total Liabilities	8,203,633	8,343,687
Net Assets	9,366,953	8,182,188
Common Share Capital	100,000	100,000
Share Premium	6,147,425	6,148,926
Retained Earnings	3,240,346	2,014,850
Treasury Stock	120,820	81,588
Other Equity	1	0
Shareholders' Equity	9,366,952	8,182,188
Total Liabilities & Stockholders' Equity	17,570,586	16,525,875
Net Current Assets	7,254,154	6,186,511
Total Assets Less Current Liabilities	11,565,761	9,585,838
Shares Outstanding	14,370	288,209

Recent Dividends:

1. Chugai Mining Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chugai Mining Co., Ltd. (Japan) common.

No dividends paid.

CHUGOKU ELECTRIC POWER CO., INC. (THE)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,442,302,000	1,529,218,000	1,628,785,000
Direct Expenses	1,352,085,000	1,400,069,000	1,422,007,000
Gross Profit	90,217,000	129,149,000	206,778,000
RR&I	…	…	(167,000)
Other OpEx	…	…	0
Indirect Expenses	…	…	(167,000)
Total Operating Expenses	1,352,085,000	1,400,069,000	1,421,840,000
Operating Income	90,217,000	129,149,000	206,945,000
Non-Op Net Interest Income	(23,925,000)	(13,434,000)	(11,571,000)
Other Non-Op	24,461,000	11,032,000	(4,165,000)
Non-Op Income	536,000	(2,402,000)	(15,736,000)
EBT Continuing	90,753,000	126,747,000	191,209,000
Taxation (current)	12,200,000	13,961,000	29,993,000
Taxation (deferred)	10,239,000	14,637,000	28,396,000
Taxation	22,439,000	28,598,000	58,389,000
EAT Continuing	68,314,000	98,149,000	132,820,000
Min Ints	223,000	328,000	681,000
Net Income	68,539,000	98,474,000	133,501,000
Dividends Per Share	27	27	6.21
EPS - Basic - Cont	190.61	273.70	370.59
EPS - Primary	190.61	273.70	370.59
EPS -Diluted - Cont	190.60	273.69	370.58
EPS - Diluted	190.60	273.69	370.58
Shares (primary)	359,580	359,790	360,245
Shares (diluted)	359,591	359,801	360,245

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	423,362,000	286,731,000
Cash, Equivs & STI	423,362,000	286,731,000
Receivables	108,122,000	129,215,000
Inventories	90,593,000	85,892,000
Other Current Assets	207,783,000	193,997,000
Current Assets	829,860,000	695,835,000
Net PPE	3,299,018,000	3,170,734,000
Other LT Assets	491,622,000	494,390,000
LT Assets	3,790,640,000	3,665,124,000
Total Assets	4,620,500,000	4,360,959,000
Accounts Payable	107,045,000	117,709,000
Accrued Exps	18,029,000	14,505,000
Accounts Payable & Accrued Expenses	125,074,000	132,214,000
Current Debt	267,913,000	298,582,000
Current Debt and Capital Leases	267,913,000	298,582,000
Other Current Liabilities	259,549,000	204,435,000
Current Liabilities	652,536,000	635,231,000
Long-Term Obligations	3,036,545,000	2,855,419,000
Pensions & OPEB	45,867,000	50,270,000
Other LT Liabilities	110,259,000	114,173,000
Minorities (BS)	(1,950,000)	(1,670,000)
LT Liabilities	3,192,671,000	3,019,862,000
Total Liabilities	3,843,258,000	3,653,424,000
Net Assets	777,242,000	707,535,000
Common Share Capital	197,024,000	197,024,000
Share Premium	28,548,000	28,537,000
Retained Earnings	507,192,000	450,180,000
Treasury Stock	39,578,000	39,588,000
Other Equity	84,056,000	71,382,000

Shareholders' Equity	777,242,000	707,535,000
Total Liabilities & Stockholders' Equity	4,620,500,000	4,360,959,000
Net Current Assets	177,324,000	60,604,000
Total Assets Less Current Liabilities	3,967,964,000	3,725,728,000
Shares Outstanding	359,576	359,565

Recent Dividends:

1. Chugoku Electric Power Co., Inc. (The) common.

No dividends paid.

2. Chugoku Electric Power Co., Inc. (The) American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Chugoku Electric Power Co., Inc. (The) common.

No dividends paid.

2. Chugoku Electric Power Co., Inc. (The) American Depositary Receipt.

No dividends paid.

CHUGOKU MARINE PAINTS LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	116,174,000
Other Revenue	…	…	0
Revenue	139,364,000	131,152,000	116,174,000
Direct Expenses	92,584,000	88,553,000	80,830,000
Gross Profit	46,780,000	42,599,000	35,344,000
SG&A	29,342,000	27,217,000	23,158,000
Other OpEx	0	0	0
Indirect Expenses	29,342,000	27,217,000	23,158,000
Total Operating Expenses	121,926,000	115,770,000	103,988,000
Operating Income	17,438,000	15,382,000	12,186,000
Non-Op Net Interest Income	46,000	42,000	(146,000)
Non-Op For Curr Gains	(564,000)	323,000	345,000
Other Non-Op	981,000	2,478,000	214,000
Non-Op Income	463,000	2,843,000	413,000
EBT Continuing	17,901,000	18,225,000	12,599,000
Taxation (current)	5,205,000	3,260,000	2,345,000
Taxation (deferred)	18,000	(557,000)	(346,000)
Taxation	5,223,000	2,703,000	1,999,000
EAT Continuing	12,678,000	15,522,000	10,600,000
Min Ints	(1,680,000)	(1,803,000)	(709,000)
Net Income	10,995,000	13,721,000	9,892,000
Dividends Per Share	111	97	80
EPS - Basic - Cont	221.66	276.78	199.60
EPS - Primary	221.66	276.78	199.60
EPS -Diluted - Cont	221.66	276.78	199.60
EPS - Diluted	221.66	276.78	199.60
Shares (primary)	49,603	49,575	49,564
Shares (diluted)	49,603	49,575	49,564

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	40,259,000	36,768,000
Short Term Investments	1,327,000	954,000
Cash, Equivs & STI	41,586,000	37,722,000
Receivables	42,454,000	39,604,000
Raw Materials	13,104,000	11,758,000
WIP	928,000	813,000
Inventories - Other	16,921,000	15,697,000
Inventories	30,953,000	28,268,000
Other Current Assets	2,723,000	2,779,000
Current Assets	117,716,000	108,373,000
Net PPE	22,625,000	24,599,000
Intangibles Excl Goodwill	413,000	440,000
Intangibles	413,000	440,000
Other LT Assets	16,806,000	11,364,000
LT Assets	39,844,000	36,403,000
Total Assets	157,560,000	144,777,000
Accounts Payable	17,743,000	16,540,000
Accrued Exps	3,927,000	3,685,000
Accounts Payable & Accrued Expenses	21,670,000	20,225,000
Current Debt	13,666,000	18,786,000
Current Capital Lease Obligations	268,000	224,000
Current Debt and Capital Leases	13,934,000	19,010,000
Other Current Liabilities	7,871,000	7,033,000
Current Liabilities	43,475,000	46,268,000
Long-Term Obligations	2,738,000	1,000,000
Deferred LT Liability Charges	5,861,000	4,561,000
Pensions & OPEB	2,347,000	2,190,000
Other LT Liabilities	1,359,000	1,322,000
Minorities (BS)	6,306,000	5,903,000
LT Liabilities	12,305,000	9,073,000
Total Liabilities	62,086,000	61,245,000
Net Assets	95,474,000	83,532,000
Common Share Capital	11,626,000	11,626,000
Retained Earnings	66,708,000	58,787,000
Treasury Stock	4,859,000	4,891,000
Other Equity	21,999,000	18,010,000
Shareholders' Equity	95,474,000	83,532,000
Total Liabilities & Stockholders' Equity	157,560,000	144,777,000
Net Current Assets	74,241,000	62,105,000
Total Assets Less Current Liabilities	114,085,000	98,509,000
Shares Outstanding	49,614	49,578

Recent Dividends:

1. Chugoku Marine Paints Ltd. common.

No dividends paid.

Annual Dividends:

1. Chugoku Marine Paints Ltd. common.

No dividends paid.

CHUGOKUKOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,332,000
Other Revenue	…	…	0
Revenue	13,752,000	13,843,000	13,332,000
Direct Expenses	10,990,000	11,035,000	10,732,000
Gross Profit	2,762,000	2,808,000	2,600,000
SG&A	2,432,000	2,392,000	2,393,000
Other OpEx	0	0	0
Indirect Expenses	2,432,000	2,392,000	2,393,000
Total Operating Expenses	13,422,000	13,427,000	13,125,000
Operating Income	330,000	416,000	207,000
Non-Op Net Interest Income	(9,000)	(10,000)	(9,000)
Other Non-Op	186,000	149,000	184,000
Non-Op Income	177,000	139,000	175,000
EBT Continuing	507,000	555,000	382,000
Taxation (current)	197,000	158,000	161,000
Taxation (deferred)	(21,000)	2,000	(7,000)
Taxation	176,000	160,000	154,000
EAT Continuing	331,000	395,000	228,000
Min Ints	(18,000)	(18,000)	(23,000)
Net Income	312,000	376,000	206,000
Dividends Per Share	23	20	18
EPS - Basic - Cont	95.92	115.83	63.46
EPS - Primary	95.92	115.83	63.46
EPS -Diluted - Cont	95.92	115.83	63.46
EPS - Diluted	95.92	115.83	63.46
Shares (primary)	3,260	3,249	3,248
Shares (diluted)	3,260	3,249	3,248

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	877,000	512,000
Cash, Equivs & STI	877,000	512,000
Receivables	3,855,000	3,947,000
Raw Materials	339,000	549,000
WIP	828,000	799,000
Finished Goods	285,000	268,000
Inventories - Other	0	0
Inventories	1,452,000	1,616,000
Other Current Assets	105,000	106,000
Current Assets	6,289,000	6,181,000
Net PPE	3,742,000	3,766,000
Intangibles Excl Goodwill	104,000	125,000
Intangibles	104,000	125,000
Other LT Assets	2,860,000	2,376,000
LT Assets	6,706,000	6,267,000
Total Assets	12,996,000	12,449,000
Accounts Payable	2,273,000	2,515,000
Accrued Exps	178,000	187,000
Accounts Payable & Accrued Expenses	2,451,000	2,702,000
Current Debt	906,000	913,000
Current Capital Lease Obligations	42,000	42,000
Current Debt and Capital Leases	948,000	955,000
Other Current Liabilities	639,000	541,000
Current Liabilities	4,038,000	4,198,000
Long-Term Obligations	469,000	573,000
Deferred LT Liability Charges	502,000	357,000
Pensions & OPEB	1,469,000	1,426,000
Other LT Liabilities	27,000	27,000
Minorities (BS)	526,000	483,000
LT Liabilities	2,467,000	2,383,000
Total Liabilities	7,032,000	7,065,000
Net Assets	5,964,000	5,384,000
Common Share Capital	1,710,000	1,710,000
Share Premium	329,000	329,000
Retained Earnings	2,844,000	2,596,000
Treasury Stock	139,000	147,000
Other Equity	1,219,000	895,000
Shareholders' Equity	5,963,000	5,383,000
Total Liabilities & Stockholders' Equity	12,996,000	12,449,000
Net Current Assets	2,251,000	1,983,000
Total Assets Less Current Liabilities	8,958,000	8,251,000
Shares Outstanding	3,264	3,249

Recent Dividends:

1. Chugokukogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chugokukogyo Co., Ltd. (Japan) common.

No dividends paid.

CHUKYOIYAKUHIN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	6,124,622
Other Revenue	…	…	0
Revenue	6,569,307	6,306,646	6,124,622
Direct Expenses	2,853,601	2,661,148	2,421,396
Gross Profit	3,715,706	3,645,498	3,703,226
SG&A	3,588,281	3,539,468	3,574,954
Other OpEx	0	0	0
Indirect Expenses	3,588,281	3,539,468	3,574,954
Total Operating Expenses	6,441,882	6,200,616	5,996,350
Operating Income	127,425	106,030	128,272
Non-Op Net Interest Income	(12,723)	(8,442)	(3,929)
Other Non-Op	4,076	28,198	(104,091)
Non-Op Income	(8,647)	19,756	(108,020)
EBT Continuing	118,778	125,786	20,252
Taxation (current)	48,769	73,739	68,074
Taxation (deferred)	(13,604)	6,898	(20,503)
Taxation	35,165	80,637	47,571
EAT Continuing	83,613	45,149	(27,319)
Net Income	83,613	45,148	(27,319)
Dividends Per Share	5	5	5
EPS - Basic - Cont	7.84	4.24	(2.57)
EPS - Primary	7.84	4.24	(2.57)
EPS -Diluted - Cont	7.84	4.24	(2.57)
EPS - Diluted	7.84	4.24	(2.57)
Shares (primary)	10,668	10,655	10,647
Shares (diluted)	10,668	10,655	10,647

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,315,035	1,235,465
Cash, Equivs & STI	1,315,035	1,235,465
Receivables	670,997	665,825
Raw Materials	28,001	37,027
WIP	76	91
Finished Goods	1,068,653	948,636
Inventories - Other	0	0
Inventories	1,096,730	985,754
Prepayments (ST)	27,367	35,412
Other Current Assets	3,656	2,510
Current Assets	3,113,785	2,924,966
Net PPE	1,640,640	1,639,410
Intangibles Excl Goodwill	47,864	112,226
Intangibles	47,864	112,226
Other LT Assets	482,996	388,652
LT Assets	2,171,500	2,140,288
Total Assets	5,285,285	5,065,254
Accounts Payable	365,012	321,718
Accrued Exps	397,977	372,142
Accounts Payable & Accrued Expenses	762,989	693,860
Current Debt	953,368	894,446
Current Capital Lease Obligations	8,081	13,579
Current Debt and Capital Leases	961,449	908,025
Other Current Liabilities	119,266	148,920
Current Liabilities	1,843,704	1,750,805
Long-Term Obligations	488,998	399,442
Pensions & OPEB	157,070	161,620
Other LT Liabilities	217,467	227,278
LT Liabilities	863,535	788,340
Total Liabilities	2,707,240	2,539,145
Net Assets	2,578,045	2,526,109
Common Share Capital	681,012	681,012
Share Premium	526,904	527,622
Retained Earnings	1,606,767	1,577,497
Treasury Stock	292,027	296,672
Other Equity	55,389	36,650
Shareholders' Equity	2,578,045	2,526,109
Total Liabilities & Stockholders' Equity	5,285,285	5,065,254
Net Current Assets	1,270,081	1,174,161
Total Assets Less Current Liabilities	3,441,581	3,314,449
Shares Outstanding	10,675	10,659

Recent Dividends:

1. Chukyoiyakuhin Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Chukyoiyakuhin Co., Ltd. (Japan) common.

No dividends paid.

CHUO MALLEABLE IRON CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	38,720,538	35,940,942	33,198,294
Direct Expenses	33,579,779	31,560,392	30,072,788
Gross Profit	5,140,759	4,380,550	3,125,506
SG&A	3,247,960	3,193,921	2,803,632
Other OpEx	0	0	0
Indirect Expenses	3,247,960	3,193,921	2,803,632
Total Operating Expenses	36,827,739	34,754,313	32,876,420
Operating Income	1,892,799	1,186,629	321,874
Non-Op Net Interest Income	(22,990)	(21,593)	(20,014)
Non-Op For Curr Gains	(39,273)	(181,725)	(66,604)
Other Non-Op	1,071,783	1,298,012	756,512
Non-Op Income	1,009,520	1,094,694	669,894
EBT Continuing	2,902,319	2,281,323	991,768
Taxation (current)	545,416	337,112	203,463
Taxation (deferred)	90,000	90,094	6,878
Taxation	635,416	427,206	210,341
EAT Continuing	2,266,903	1,854,117	781,427
Min Ints	(56,155)	(18,810)	31,596
Net Income	2,210,744	1,835,304	813,018
Dividends Per Share	18	16	12
EPS - Basic - Cont	140.15	118.30	52.68
EPS - Primary	140.15	118.30	52.68
EPS -Diluted - Cont	140.15	118.30	52.68
EPS - Diluted	140.15	118.30	52.68
Shares (primary)	15,773	15,513	15,432
Shares (diluted)	15,773	15,513	15,432

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,065,211	4,698,917
Short Term Investments	4,971	52,933
Cash, Equivs & STI	8,070,182	4,751,850
Receivables	7,301,066	7,431,088
Raw Materials	1,269,278	1,143,029
WIP	744,327	849,292
Inventories - Other	958,608	1,099,283
Inventories	2,972,213	3,091,604
Other Current Assets	561,269	267,398
Current Assets	18,904,730	15,541,940
Net PPE	12,988,146	12,518,704
Intangibles Excl Goodwill	43,316	47,420
Intangibles	43,316	47,420
Other LT Assets	15,495,259	14,170,910
LT Assets	28,526,721	26,737,034
Total Assets	47,431,452	42,278,974
Accounts Payable	3,132,552	3,072,418
Accounts Payable & Accrued Expenses	3,132,552	3,072,418
Current Debt	712,011	683,399
Current Debt and Capital Leases	712,011	683,399
Other Current Liabilities	5,271,505	4,744,420
Current Liabilities	9,116,068	8,500,237
Long-Term Obligations	2,734,580	1,446,591
Deferred LT Liability Charges	2,310,668	1,894,025
Pensions & OPEB	208,773	197,382
Other LT Liabilities	749,447	931,707
Minorities (BS)	203,790	169,270
LT Liabilities	6,003,468	4,469,705
Total Liabilities	15,323,327	13,139,213
Net Assets	32,108,125	29,139,761
Common Share Capital	1,161,000	1,161,000
Share Premium	1,010,124	1,003,427
Retained Earnings	22,717,458	20,791,120
Treasury Stock	79,938	93,246
Other Equity	7,299,481	6,277,459
Shareholders' Equity	32,108,125	29,139,760
Total Liabilities & Stockholders' Equity	47,431,452	42,278,974
Net Current Assets	9,788,662	7,041,703
Total Assets Less Current Liabilities	38,315,384	33,778,737
Shares Outstanding	15,785	15,745

Recent Dividends:

1. Chuo Malleable Iron Co Ltd common.

No dividends paid.

Annual Dividends:

1. Chuo Malleable Iron Co Ltd common.

No dividends paid.

CHUO WAREHOUSE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	28,029,329	27,840,047	26,512,364
Direct Expenses	24,716,800	24,519,640	23,579,384
Gross Profit	3,312,529	3,320,407	2,932,980
SG&A	1,260,744	1,130,504	998,723
Other OpEx	0	0	0
Indirect Expenses	1,260,744	1,130,504	998,723
Total Operating Expenses	25,977,544	25,650,144	24,578,107
Operating Income	2,051,785	2,189,903	1,934,257
Non-Op Net Interest Income	(94,466)	(79,393)	(82,711)
Other Non-Op	940,739	368,343	659,240
Non-Op Income	846,273	288,950	576,529
EBT Continuing	2,898,058	2,478,853	2,510,786
Taxation (current)	793,009	957,068	764,626
Taxation (deferred)	24,535	(82,226)	36,041
Taxation	817,544	874,842	800,667
EAT Continuing	2,080,514	1,604,011	1,710,119
Min Ints	(12,253)	(15,381)	(11,940)
Net Income	2,068,260	1,588,630	1,698,179
Dividends Per Share	38	36	30
EPS - Basic - Cont	113.27	84.50	89.43
EPS - Primary	113.27	84.50	89.43
EPS -Diluted - Cont	113.27	84.50	89.43
EPS - Diluted	113.27	84.50	89.43
Shares (primary)	18,260	18,800	18,988
Shares (diluted)	18,260	18,800	18,988

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,880,384	8,488,115
Cash, Equivs & STI	8,880,384	8,488,115
Receivables	4,581,592	4,825,351
Supplies	35,842	32,264
Inventories - Other	0	0
Inventories	35,842	32,264
Other Current Assets	345,086	248,866
Current Assets	13,842,904	13,594,596
Net PPE	33,124,282	32,387,163
Intangibles Excl Goodwill	137,457	110,992
Intangibles	137,457	110,992
Other LT Assets	16,558,074	12,835,640
LT Assets	49,819,813	45,333,795
Total Assets	63,662,718	58,928,392
Accounts Payable	1,835,731	1,746,247
Accounts Payable & Accrued Expenses	1,835,731	1,746,247
Current Debt	3,498,076	3,399,759
Current Capital Lease Obligations	40,184	92,292
Current Debt and Capital Leases	3,538,260	3,492,051
Other Current Liabilities	1,653,939	2,346,165
Current Liabilities	7,027,930	7,584,463
Long-Term Obligations	3,666,986	1,902,812
Deferred LT Liability Charges	3,169,679	2,018,620
Pensions & OPEB	161,407	165,520
Other LT Liabilities	547,262	1,179,387
Minorities (BS)	298,559	286,764
LT Liabilities	7,545,334	5,266,339
Total Liabilities	14,871,823	13,137,567
Net Assets	48,790,895	45,790,825
Common Share Capital	2,734,294	2,734,294
Share Premium	2,268,585	2,269,017
Retained Earnings	37,272,782	35,886,806
Treasury Stock	1,673,289	795,245
Other Equity	8,188,522	5,695,952
Shareholders' Equity	48,790,894	45,790,824
Total Liabilities & Stockholders' Equity	63,662,718	58,928,392
Net Current Assets	6,814,974	6,010,133
Total Assets Less Current Liabilities	56,634,788	51,343,929
Shares Outstanding	17,915	18,505

Recent Dividends:

1. Chuo Warehouse Co Ltd common.

No dividends paid.

Annual Dividends:

1. Chuo Warehouse Co Ltd common.

No dividends paid.

CITIZEN WATCH CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	312,830,000
Other Revenue	...	...	0
Revenue	346,808,000	316,885,000	312,830,000
Direct Expenses	197,277,000	182,334,000	181,447,000
Gross Profit	149,531,000	134,551,000	131,383,000
SG&A	119,280,000	113,958,000	106,314,000

D&A (OpEx)	5,000	37,000	40,000
Other OpEx	0	0	0
Indirect Expenses	119,285,000	113,995,000	106,354,000
Total Operating Expenses	316,562,000	296,329,000	287,801,000
Operating Income	30,246,000	20,556,000	25,029,000
Non-Op Net Interest Income	787,000	1,043,000	1,030,000
Non-Op For Curr Gains	4,330,000	(738,000)	2,879,000
Other Non-Op	765,000	8,675,000	393,000
Non-Op Income	5,882,000	8,980,000	4,302,000
EBT Continuing	36,128,000	29,536,000	29,331,000
Taxation (current)	9,293,000	7,355,000	8,213,000
Taxation (deferred)	(4,359,000)	(1,627,000)	(1,689,000)
Taxation	4,934,000	5,728,000	6,524,000
EAT Continuing	31,194,000	23,808,000	22,807,000
Min Ints	(93,000)	71,000	152,000
Net Income	31,100,000	23,876,000	22,958,000
Dividends Per Share	233.20	217.60	189.22
EPS - Basic - Cont	127.48	97.91	93.60
EPS - Primary	127.48	97.91	93.60
EPS -Diluted - Cont	127.48	97.91	93.60
EPS - Diluted	127.48	97.91	93.60
Shares (primary)	243,960	243,856	245,277
Shares (diluted)	243,960	243,856	245,277

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	105,564,000	93,755,000
Cash, Equivs & STI	105,564,000	93,755,000
Receivables	62,837,000	55,697,000
Raw Materials	25,420,000	24,018,000
WIP	28,559,000	26,251,000
Inventories - Other	67,999,000	61,000,000
Inventories	121,978,000	111,269,000
Current Tax Assets	4,198,000	2,519,000
Other Current Assets	10,434,000	8,710,000
Current Assets	305,011,000	271,950,000
Net PPE	104,422,000	91,621,000
Intangibles Excl Goodwill	7,877,000	6,523,000
Intangibles	7,877,000	6,523,000
Other LT Assets	50,993,000	45,458,000
LT Assets	163,292,000	143,602,000
Total Assets	468,303,000	415,552,000
Accounts Payable	23,616,000	17,894,000
Accrued Exps	14,924,000	12,407,000
Accounts Payable & Accrued Expenses	38,540,000	30,301,000
Current Debt	10,011,000	15,180,000
Current Debt and Capital Leases	10,011,000	15,180,000
Other Current Liabilities	38,209,000	32,072,000
Current Liabilities	86,760,000	77,553,000
Long-Term Obligations	55,966,000	53,033,000
Deferred LT Liability Charges	2,759,000	2,183,000
Pensions & OPEB	14,762,000	16,490,000
Other LT Liabilities	5,923,000	2,146,000
Minorities (BS)	8,948,000	8,228,000
LT Liabilities	79,410,000	73,852,000
Total Liabilities	175,119,000	159,633,000
Net Assets	293,184,000	255,919,000
Common Share Capital	32,648,000	32,648,000
Share Premium	34,697,000	33,747,000
Retained Earnings	157,824,000	137,961,000
Treasury Stock	1,780,000	1,669,000
Other Equity	69,795,000	53,232,000
Shareholders' Equity	293,184,000	255,919,000
Total Liabilities & Stockholders' Equity	468,303,000	415,552,000
Net Current Assets	218,251,000	194,397,000
Total Assets Less Current Liabilities	381,543,000	337,999,000
Shares Outstanding	243,994	243,868

Recent Dividends:

1. Citizen Watch Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	19.00		03/31/2023	09/29/2023
	20.00		09/30/2023	12/05/2023
	20.00		03/31/2024	06/26/2024
	22.50		09/30/2024	12/19/2024
	22.50		03/31/2025	06/26/2025
	23.50		09/30/2025	12/05/2025
	23.50		03/31/2026	06/25/2026

2. Citizen Watch Co Ltd American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.66		03/31/2023	07/14/2023
	0.68		09/29/2023	12/19/2023
	0.62		03/28/2024	07/11/2024
	0.75		09/30/2024	12/19/2024
	0.78		03/31/2025	07/11/2025
	0.75		09/30/2025	12/22/2025

Annual Dividends:

1. Citizen Watch Co Ltd common.

2023 ..... 39.00 2024 ..... 42.50 2025 ..... 46.00
2026 ..... 23.50

2. Citizen Watch Co Ltd American Depositary Receipt.

2023 ..... 1.34 2024 ..... 1.37 2025 ..... 1.53

CK SAN-ETSU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	149,438,000	125,108,000	111,433,000
Direct Expenses	129,067,000	109,686,000	98,410,000
Gross Profit	20,371,000	15,422,000	13,023,000
SG&A	6,209,000	5,158,000	5,093,000
Other OpEx	0	0	0
Indirect Expenses	6,209,000	5,158,000	5,093,000
Total Operating Expenses	135,276,000	114,844,000	103,503,000
Operating Income	14,162,000	10,264,000	7,930,000
Non-Op Net Interest Income	(131,000)	(38,000)	(7,000)
Non-Op For Curr Gains	(26,000)	9,000	1,000
Other Non-Op	(8,052,000)	(1,854,000)	(1,811,000)
Non-Op Income	(8,209,000)	(1,883,000)	(1,817,000)
EBT Continuing	5,953,000	8,381,000	6,113,000
Taxation (current)	1,700,000	2,650,000	1,726,000
Taxation (deferred)	(56,000)	(70,000)	130,000
Taxation	1,644,000	2,580,000	1,856,000
EAT Continuing	4,309,000	5,801,000	4,257,000
Min Ints	(723,000)	(594,000)	(441,000)
Net Income	3,587,000	5,207,000	3,815,000
Dividends Per Share	90	90	70
EPS - Basic - Cont	432.19	616.11	458.22
EPS - Primary	432.19	616.11	458.22
EPS -Diluted - Cont	432.19	616.11	458.22
EPS - Diluted	432.19	616.11	458.22
Shares (primary)	8,300	8,451	8,328
Shares (diluted)	8,300	8,451	8,328

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,292,000	3,696,000
Cash, Equivs & STI	1,292,000	3,696,000
Receivables	31,441,000	28,251,000
Raw Materials	12,169,000	9,753,000
WIP	16,156,000	10,514,000
Inventories - Other	10,079,000	8,713,000
Inventories	38,404,000	28,980,000
Other Current Assets	1,621,000	2,034,000
Current Assets	72,758,000	62,961,000
Net PPE	21,239,000	21,038,000
Intangibles Excl Goodwill	157,000	178,000
Intangibles	157,000	178,000
Other LT Assets	3,366,000	2,797,000
LT Assets	24,762,000	24,013,000
Total Assets	97,520,000	86,975,000
Accounts Payable	11,796,000	9,250,000
Accrued Exps	813,000	934,000
Accounts Payable & Accrued Expenses	12,609,000	10,184,000
Current Debt	12,021,000	10,473,000
Current Debt and Capital Leases	12,021,000	10,473,000
Other Current Liabilities	6,215,000	4,364,000
Current Liabilities	30,845,000	25,021,000
Long-Term Obligations	1,177,000	102,000
Deferred LT Liability Charges	655,000	659,000
Pensions & OPEB	1,609,000	1,660,000
Other LT Liabilities	585,000	494,000
Minorities (BS)	7,733,000	6,773,000
LT Liabilities	4,026,000	2,915,000
Total Liabilities	42,604,000	34,709,000
Net Assets	54,916,000	52,266,000
Common Share Capital	2,756,000	2,756,000
Share Premium	5,536,000	4,729,000
Retained Earnings	47,320,000	44,517,000
Treasury Stock	2,065,000	663,000
Other Equity	1,368,000	926,000
Shareholders' Equity	54,915,000	52,265,000
Total Liabilities & Stockholders' Equity	97,520,000	86,975,000
Net Current Assets	41,913,000	37,940,000
Total Assets Less Current Liabilities	66,675,000	61,954,000
Shares Outstanding	8,256	8,515

Recent Dividends:

1. CK San-Etsu Co Ltd common.

No dividends paid.

Annual Dividends:

1. CK San-Etsu Co Ltd common.

No dividends paid.

CLEANUP CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	127,982,000
Other Revenue	...	...	0
Revenue	134,487,000	129,987,000	127,982,000
Direct Expenses	90,266,000	88,864,000	88,046,000
Gross Profit	44,221,000	41,123,000	39,936,000
SG&A	40,272,000	39,052,000	38,653,000
Other OpEx	0	0	0
Indirect Expenses	40,272,000	39,052,000	38,653,000
Total Operating Expenses	130,538,000	127,916,000	126,699,000
Operating Income	3,949,000	2,071,000	1,283,000
Non-Op Net Interest Income	(27,000)	(20,000)	(14,000)
Other Non-Op	486,000	439,000	893,000
Non-Op Income	459,000	419,000	879,000
EBT Continuing	4,408,000	2,490,000	2,162,000
Taxation (current)	1,185,000	764,000	720,000
Taxation (deferred)	(254,000)	7,000	(26,000)
Taxation	931,000	771,000	694,000
EAT Continuing	3,477,000	1,719,000	1,468,000
Net Income	3,475,000	1,719,000	1,468,000
Dividends Per Share	33	31	31
EPS - Basic - Cont	96.73	47.67	39.95
EPS - Primary	96.73	47.67	39.95
EPS -Diluted - Cont	96.73	47.67	39.95
EPS - Diluted	96.73	47.67	39.95
Shares (primary)	35,932	36,065	36,753
Shares (diluted)	35,932	36,065	36,753

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,375,000	18,767,000
Short Term Investments	130,000	879,000
Cash, Equivs & STI	19,505,000	19,646,000
Receivables	32,052,000	30,932,000
Raw Materials	2,103,000	1,794,000
WIP	273,000	246,000
Finished Goods	1,575,000	1,783,000
Inventories - Other	0	0
Inventories	3,951,000	3,823,000
Other Current Assets	1,129,000	1,066,000
Current Assets	56,637,000	55,467,000

Net PPE	21,358,000	21,338,000
Intangibles Excl Goodwill	5,027,000	5,628,000
Intangibles	5,027,000	5,628,000
Other LT Assets	10,418,000	8,052,000
LT Assets	36,803,000	35,018,000
Total Assets	93,440,000	90,485,000
Accounts Payable	11,284,000	14,241,000
Accounts Payable & Accrued Expenses	11,284,000	14,241,000
Current Debt	2,871,000	4,179,000
Current Capital Lease Obligations	281,000	259,000
Current Debt and Capital Leases	3,152,000	4,438,000
Other Current Liabilities	9,421,000	9,133,000
Current Liabilities	23,857,000	27,812,000
Long-Term Obligations	4,563,000	1,840,000
Deferred LT Liability Charges	851,000	391,000
Pensions & OPEB	402,000	402,000
Other LT Liabilities	3,323,000	2,942,000
LT Liabilities	9,139,000	5,575,000
Total Liabilities	32,996,000	33,388,000
Net Assets	60,444,000	57,097,000
Common Share Capital	13,267,000	13,267,000
Share Premium	12,351,000	12,351,000
Retained Earnings	32,124,000	30,609,000
Treasury Stock	992,000	1,060,000
Other Equity	3,694,000	1,930,000
Shareholders' Equity	60,444,000	57,097,000
Total Liabilities & Stockholders' Equity	93,440,000	90,485,000
Net Current Assets	32,780,000	27,655,000
Total Assets Less Current Liabilities	69,583,000	62,673,000
Shares Outstanding	35,265	36,065

Recent Dividends:
1. Cleanup Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Cleanup Corp. (Japan) common.
No dividends paid.

CLEAR BLUE TECHNOLOGIES INTERNATIONAL INC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Can$000):

	2025	2024	2023
Sales	…	…	5,404
Other Revenue	…	…	0
Revenue	3,248	2,758	5,404
Direct Expenses	1,656	1,409	2,932
Gross Profit	1,591	1,350	2,471
SG&A	4,055	3,659	4,416
D&A (OpEx)	71	849	557
R&D (OpEx)	157	434	343
RR&I	…	(293)	27
Other OpEx	192	212	256
Indirect Expenses	4,474	4,862	5,598
Total Operating Expenses	6,131	6,270	8,530
Operating Income	(2,883)	(3,512)	(3,126)
Non-Op Net Interest Income	(824)	(2,177)	(1,971)
Non-Op For Curr Gains	64	(248)	86
Other Non-Op	(239)	(5,242)	1,118
Non-Op Income	(999)	(7,667)	(768)
EBT Continuing	(3,882)	(11,179)	(3,894)
Taxation	4	(153)	…
EAT Continuing	(3,886)	(11,026)	…
Net Income	(3,886)	(11,026)	(3,894)
EPS - Basic - Cont	(0.03)	(0.09)	(0.20)
EPS - Primary	(0.03)	(0.09)	(0.20)
EPS -Diluted - Cont	(0.03)	(0.09)	(0.20)
EPS - Diluted	(0.03)	(0.09)	(0.20)
Shares (primary)	124,485	124,485	19,726
Shares (diluted)	124,485	124,485	19,726

Standardized Balance Sheet, Years Ended Dec. 31 (Can$000):

	2025	2024
Cash	155	340
Cash & Equivalents	155	340
Short Term Investments	175	…
Cash, Equivs & STI	330	340
Receivables	740	1,834
Inventories	2,545	3,087
Current Tax Assets	806	240
Other Current Assets	136	140
Current Assets	4,557	5,640
Net PPE	74	105
LT Receivables	37	…
Deferred LT Asset Charges	116	73
Other LT Assets	0	0
LT Assets	226	178
Total Assets	4,783	5,818
Accounts Payable	2,248	2,241
Accounts Payable & Accrued Expenses	2,248	2,241
Current Debt	620	1,306
Current Capital Lease Obligations	…	64
Current Debt and Capital Leases	620	1,370
Other Current Liabilities	1,466	1,100
Current Liabilities	4,334	4,712
Long-Term Obligations	5,999	5,320
Deferred LT Liability Charges	502	271
Other LT Liabilities	1,372	0
LT Liabilities	7,872	5,590
Total Liabilities	12,207	10,302
Net Assets	(7,423)	(4,484)
Common Share Capital	31,672	31,246
Retained Earnings	(51,951)	(48,065)
Other Equity	12,856	12,335
Shareholders' Equity	(7,423)	(4,484)
Total Liabilities & Stockholders' Equity	4,783	5,818
Net Current Assets	223	928
Total Assets Less Current Liabilities	449	1,107
Shares Outstanding	89,042	463,278

Recent Dividends:
1. Clear Blue Technologies International Inc common.
No dividends paid.
Annual Dividends:
1. Clear Blue Technologies International Inc common.
No dividends paid.

CLONTARF ENERGY PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
SG&A	85	592	696
RR&I	174	174	174
Other OpEx	0	0	0
Indirect Expenses	259	765	870
Total Operating Expenses	259	765	870
EBT Continuing	(259)	(765)	(870)
Net Income	(259)	(765)	(870)
EPS - Basic - Cont	(0.00)	(0.00)	(0.00)
EPS - Primary	(0.00)	(0.00)	(0.00)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.00)
EPS - Diluted	(0.00)	(0.00)	(0.00)
Shares (primary)	8,193,326	6,884,911	4,791,614
Shares (diluted)	8,193,326	6,884,911	4,791,614

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	375	818
Cash, Equivs & STI	375	818
Receivables	…	13
Other Current Assets	0	0
Current Assets	375	832
LT Investments	888	888
Intangibles Excl Goodwill	347	521
Intangibles	347	521
Other LT Assets	0	0
LT Assets	1,235	1,408
Total Assets	1,610	2,240
Current Liabilities	1,320	1,411
Long-Term Obligations	0	0
Total Liabilities	1,320	1,411
Net Assets	290	829
Common Share Capital	6,509	6,509
Share Premium	13,517	13,517
Retained Earnings	(20,282)	(20,023)
Other Equity	545	825
Shareholders' Equity	290	829
Total Liabilities & Stockholders' Equity	1,610	2,240
Net Current Assets	(945)	(579)
Total Assets Less Current Liabilities	290	829
Shares Outstanding	8,193,326	8,193,326

Recent Dividends:
1. Clontarf Energy PLC ordinary.
No dividends paid.
Annual Dividends:
1. Clontarf Energy PLC ordinary.
No dividends paid.

CLR INVESTMENT FUND PUBLIC LTD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024 (revised)	2023 (revised)
Affiliate Revenue	…	1,757	…
Other Revenue	…	421	…
Revenue	185	2,178	132
SG&A	194	364	167
RR&I	(0)	(7)	0
Other OpEx	0	0	0
Indirect Expenses	194	357	168
Total Operating Expenses	194	357	168
Operating Income	(9)	1,821	(35)
Non-Op Income	(35)	23	(32)
EBT Continuing	(44)	1,844	(67)
Taxation	12	6	2
EAT Continuing	(56)	1,838	(69)
Net Income	(56)	1,838	(69)
EPS - Basic - Cont	(0.00)	0.01	(0.00)
EPS - Primary	(0.00)	0.01	(0.00)
EPS -Diluted - Cont	(0.00)	0.01	(0.00)
EPS - Diluted	(0.00)	0.01	(0.00)
Shares (primary)	288,141	288,141	288,141
Shares (diluted)	288,141	288,141	288,141
Taxation (Cumu)	…	6	2
EPS - Primary (Cumu)	…	0.01	(0.00)
EPS - Diluted (Cumu)	…	0.01	(0.00)

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024 (revised)
Cash & Equivalents	611	941
Short Term Investments	1,256	1,192
Cash, Equivs & STI	1,867	2,132
Receivables	5	6
Other Current Assets	0	0
Current Assets	1,871	2,139
Net PPE	1	1
LT Investments	3,114	3,125
Other LT Assets	0	0
LT Assets	3,114	3,125
Total Assets	4,986	5,264
Current Debt	64	65
Current Debt and Capital Leases	64	65
Other Current Liabilities	81	264
Current Liabilities	144	328
Long-Term Obligations	497	535
Other LT Liabilities	0	0
LT Liabilities	497	535
Total Liabilities	641	864

Net Assets	4,344	4,400
Common Share Capital	8,644	8,644
Retained Earnings	(4,300)	(4,244)
Other Equity	0	0
Shareholders' Equity	4,344	4,400
Total Liabilities & Stockholders' Equity	4,986	5,264
Net Current Assets	1,727	1,810
Total Assets Less Current Liabilities	4,841	4,936
Shares Outstanding	288,141	288,141

Recent Dividends:
1. CLR Investment Fund Public Ltd share capital.
No dividends paid.
Annual Dividends:
1. CLR Investment Fund Public Ltd share capital.
No dividends paid.

CMK CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	90,568,000
Other Revenue	…	…	0
Revenue	100,202,000	95,486,000	90,568,000
Direct Expenses	85,267,000	79,918,000	76,209,000
Gross Profit	14,935,000	15,568,000	14,359,000
SG&A	12,147,000	11,760,000	10,830,000
Other OpEx	0	0	0
Indirect Expenses	12,147,000	11,760,000	10,830,000
Total Operating Expenses	97,414,000	91,678,000	87,039,000
Operating Income	2,788,000	3,808,000	3,529,000
Non-Op Net Interest Income	(458,000)	(451,000)	(206,000)
Non-Op For Curr Gains	1,522,000	1,957,000	1,040,000
Other Non-Op	1,436,000	33,000	(196,000)
Non-Op Income	2,500,000	1,539,000	638,000
EBT Continuing	5,288,000	5,347,000	4,167,000
Taxation (current)	1,469,000	931,000	812,000
Taxation (deferred)	(403,000)	511,000	(649,000)
Taxation	1,066,000	1,442,000	163,000
EAT Continuing	4,222,000	3,905,000	4,004,000
Min Ints	(194,000)	(114,000)	(148,000)
Net Income	4,026,000	3,789,000	3,855,000
Dividends Per Share	20	20	19
EPS - Basic - Cont	56.49	53.19	64.21
EPS - Primary	56.49	53.19	64.21
EPS -Diluted - Cont	56.49	53.19	64.21
EPS - Diluted	56.49	53.19	64.21
Shares (primary)	71,279	71,244	60,043
Shares (diluted)	71,279	71,244	60,043

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,548,000	22,193,000
Cash, Equivs & STI	19,548,000	22,193,000
Receivables	21,428,000	19,626,000
Raw Materials	4,284,000	3,337,000
WIP	5,441,000	5,088,000
Inventories - Other	8,721,000	10,141,000
Inventories	18,446,000	18,566,000
Other Current Assets	2,272,000	1,997,000
Current Assets	61,694,000	62,382,000
Net PPE	80,267,000	76,492,000
Intangibles Excl Goodwill	1,458,000	995,000
Intangibles	1,458,000	995,000
Other LT Assets	8,086,000	8,644,000
LT Assets	89,811,000	86,131,000
Total Assets	151,522,000	148,540,000
Accounts Payable	14,549,000	14,009,000
Accounts Payable & Accrued Expenses	14,549,000	14,009,000
Current Debt	16,830,000	12,822,000
Current Capital Lease Obligations	62,000	59,000
Current Debt and Capital Leases	16,892,000	12,881,000
Other Current Liabilities	6,594,000	6,796,000
Current Liabilities	38,035,000	33,686,000
Long-Term Obligations	25,255,000	31,295,000
Deferred LT Liability Charges	1,027,000	1,255,000
Pensions & OPEB	267,000	175,000
Other LT Liabilities	889,000	700,000
Minorities (BS)	2,560,000	2,316,000
LT Liabilities	27,438,000	33,425,000
Total Liabilities	68,033,000	69,428,000
Net Assets	83,489,000	79,112,000
Common Share Capital	24,109,000	24,102,000
Share Premium	18,765,000	18,758,000
Retained Earnings	22,561,000	19,959,000
Treasury Stock	3,000	3,000
Other Equity	18,057,000	16,296,000
Shareholders' Equity	83,489,000	79,112,000
Total Liabilities & Stockholders' Equity	151,522,000	148,540,000
Net Current Assets	23,659,000	28,696,000
Total Assets Less Current Liabilities	113,487,000	114,854,000
Shares Outstanding	71,293	71,252

Recent Dividends:
1. CMK Corp common.
No dividends paid.
Annual Dividends:
1. CMK Corp common.
No dividends paid.

COLOWIDE CO., LTD., FUJISAWA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	241,284,000
Other Revenue	…	…	0
Revenue	300,090,000	269,156,000	241,284,000
Direct Expenses	121,345,000	112,389,000	101,916,000
Gross Profit	178,745,000	156,767,000	139,368,000
SG&A	166,218,000	147,462,000	130,656,000
Other OpEx	3,120,000	1,593,000	1,594,000
Indirect Expenses	169,338,000	149,055,000	132,250,000
Total Operating Expenses	290,683,000	261,444,000	234,166,000
Operating Income	9,407,000	7,712,000	7,118,000
Non-Op Income	(2,860,000)	(2,935,000)	(619,000)
EBT Continuing	6,547,000	4,777,000	6,499,000
Taxation	4,834,000	2,522,000	2,434,000
EAT Continuing	1,713,000	2,255,000	4,065,000
Min Ints	520,000	(1,006,000)	(1,159,000)
Net Income	1,672,000	724,000	2,386,000
Pref Divs & Similar	561,000	525,000	519,000
Net Income to Common	1,111,000	199,000	1,867,000
Dividends Per Share	5	5	5
EPS - Basic - Cont	15.73	7.45	27.52
EPS - Primary	15.73	7.45	27.52
EPS -Diluted - Cont	15.73	7.45	27.52
EPS - Diluted	15.73	7.45	27.52
Shares (primary)	106,295	97,250	86,697
Shares (diluted)	106,295	97,250	86,697

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	63,191,000	71,537,000
Short Term Investments	445,000	441,000
Cash, Equivs & STI	63,636,000	71,978,000
Receivables	18,022,000	15,512,000
Inventories	5,900,000	4,349,000
Current Tax Assets	205,000	342,000
Other Current Assets	4,115,000	3,450,000
Current Assets	91,878,000	95,631,000
Net PPE	59,767,000	52,883,000
LT Investments	21,717,000	20,819,000
Goodwill	120,823,000	91,877,000
Intangibles Excl Goodwill	17,632,000	13,889,000
Intangibles	138,455,000	105,766,000
Deferred LT Asset Charges	10,229,000	12,129,000
Other LT Assets	28,885,000	24,998,000
LT Assets	259,053,000	216,595,000
Total Assets	350,931,000	312,226,000
Accounts Payable	29,694,000	26,665,000
Accounts Payable & Accrued Expenses	29,694,000	26,665,000
Current Debt	38,275,000	33,971,000
Current Capital Lease Obligations	16,582,000	14,770,000
Current Debt and Capital Leases	54,857,000	48,741,000
Other Current Liabilities	22,000,000	18,370,000
Current Liabilities	106,551,000	93,776,000
Long-Term Obligations	131,496,000	114,426,000
Deferred LT Liability Charges	3,623,000	2,210,000
Other LT Liabilities	15,666,000	14,706,000
Minorities (BS)	9,364,000	9,571,000
LT Liabilities	150,785,000	131,342,000
Total Liabilities	266,700,000	234,689,000
Net Assets	84,231,000	77,537,000
Share Premium	56,613,000	56,576,000
Retained Earnings	(21,746,000)	(22,922,000)
Treasury Stock	95,000	109,000
Other Equity	49,460,000	43,992,000
Shareholders' Equity	84,232,000	77,537,000
Total Liabilities & Stockholders' Equity	350,931,000	312,226,000
Net Current Assets	(14,673,000)	1,855,000
Total Assets Less Current Liabilities	244,380,000	218,450,000
Shares Outstanding	106,306	106,283

Recent Dividends:
1. Colowide Co., Ltd., Fujisawa preferred series 2.
No dividends paid.
2. Colowide Co., Ltd., Fujisawa preferred.
No dividends paid.
3. Colowide Co., Ltd., Fujisawa preferred series 3.
No dividends paid.
4. Colowide Co., Ltd., Fujisawa common.
No dividends paid.
Annual Dividends:
1. Colowide Co., Ltd., Fujisawa preferred series 2.
No dividends paid.
2. Colowide Co., Ltd., Fujisawa preferred.
No dividends paid.
3. Colowide Co., Ltd., Fujisawa preferred series 3.
No dividends paid.
4. Colowide Co., Ltd., Fujisawa common.
No dividends paid.

COMO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,323,754	7,111,216	7,309,694
Direct Expenses	5,317,920	5,259,005	5,413,273
Gross Profit	2,005,834	1,852,211	1,896,421
SG&A	1,833,769	1,786,026	1,814,440
Other OpEx	0	0	0
Indirect Expenses	1,833,769	1,786,026	1,814,440
Total Operating Expenses	7,151,689	7,045,031	7,227,713
Operating Income	172,065	66,185	81,981
Non-Op Net Interest Income	(15,436)	(11,179)	(10,609)
Other Non-Op	(39,012)	11,105	7,801
Non-Op Income	(54,448)	(74)	(2,808)
EBT Continuing	117,617	66,111	79,173
Taxation (current)	49,659	31,388	22,842
Taxation (deferred)	(8,968)	(7,917)	14,286
Taxation	40,691	23,471	37,128
EAT Continuing	76,926	42,640	42,045
Net Income	76,926	42,638	42,043
Dividends Per Share	7	7	7
EPS - Basic - Cont	22.14	12.27	12.10
EPS - Primary	22.14	12.27	12.10
EPS -Diluted - Cont	22.14	12.27	12.10
EPS - Diluted	22.14	12.27	12.10
Shares (primary)	3,475	3,475	3,474

Shares (diluted)	3,475	3,475	3,474

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	313,692	271,448
Cash, Equivs & STI	313,692	271,448
Receivables	1,019,257	996,768
Raw Materials	105,630	124,917
WIP	13,478	13,047
Finished Goods	67,357	82,285
Inventories - Other	0	0
Inventories	186,465	220,249
Prepayments (ST)	43,619	37,681
Other Current Assets	841	1,527
Current Assets	1,563,874	1,527,673
Net PPE	2,705,228	2,796,565
Intangibles Excl Goodwill	48,400	39,927
Intangibles	48,400	39,927
Other LT Assets	421,539	361,909
LT Assets	3,175,167	3,198,401
Total Assets	4,739,041	4,726,075
Accounts Payable	336,775	363,054
Accrued Exps	216,349	184,537
Accounts Payable & Accrued Expenses	553,124	547,591
Current Debt	1,093,328	1,063,328
Current Capital Lease Obligations	20,239	28,347
Current Debt and Capital Leases	1,113,567	1,091,675
Other Current Liabilities	306,787	306,178
Current Liabilities	1,973,478	1,945,444
Long-Term Obligations	449,589	548,178
Pensions & OPEB	171,802	190,214
Other LT Liabilities	2,931	2,930
LT Liabilities	624,322	741,322
Total Liabilities	2,597,800	2,686,767
Net Assets	2,141,241	2,039,308
Common Share Capital	222,000	222,000
Share Premium	134,400	134,400
Retained Earnings	3,948,850	3,896,246
Treasury Stock	306,395	306,395
Other Equity	(1,857,615)	(1,906,944)
Shareholders' Equity	2,141,240	2,039,307
Total Liabilities & Stockholders' Equity	4,739,041	4,726,075
Net Current Assets	(409,604)	(417,771)
Total Assets Less Current Liabilities	2,765,563	2,780,631
Shares Outstanding	3,475	3,475

Recent Dividends:
1. Como Co Ltd common.
No dividends paid.
Annual Dividends:
1. Como Co Ltd common.
No dividends paid.

CONSEC CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,889,984	10,297,303	10,379,637
Direct Expenses	7,470,991	7,948,612	8,001,555
Gross Profit	2,418,993	2,348,691	2,378,082
SG&A	2,426,836	2,351,231	2,331,780
Other OpEx	0	0	0
Indirect Expenses	2,426,836	2,351,231	2,331,780
Total Operating Expenses	9,897,827	10,299,843	10,333,335
Operating Income	(7,843)	(2,540)	46,302
Non-Op Net Interest Income	(9,312)	(3,659)	(2,155)
Non-Op For Curr Gains	(3,328)	(21,985)	(1,791)
Other Non-Op	6,435	(76,325)	259,148
Non-Op Income	(6,205)	(101,969)	255,202
EBT Continuing	(14,048)	(104,509)	301,504
Taxation (current)	99,684	62,540	72,824
Taxation (deferred)	18,604	42,184	27,858
Taxation	118,288	104,724	100,682
EAT Continuing	(132,336)	(209,233)	200,822
Min Ints	(9,018)	965	9,385
Net Income	(141,353)	(208,268)	210,205
Dividends Per Share	27	27	25
EPS - Basic - Cont	(80.37)	(116.67)	117.23
EPS - Primary	(80.37)	(116.67)	117.23
EPS -Diluted - Cont	(80.37)	(116.67)	117.23
EPS - Diluted	(80.37)	(116.67)	117.23
Shares (primary)	1,759	1,785	1,793
Shares (diluted)	1,759	1,785	1,793

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,973,443	1,573,578
Cash, Equivs & STI	1,973,443	1,573,578
Receivables	1,851,028	1,843,542
Raw Materials	536,059	539,049
WIP	49,111	45,075
Inventories - Other	1,118,330	1,111,138
Inventories	1,703,500	1,695,262
Other Current Assets	127,825	158,096
Current Assets	5,655,796	5,270,478
Net PPE	4,044,990	4,383,797
Intangibles Excl Goodwill	135,925	122,903
Intangibles	135,925	122,903
Other LT Assets	2,530,721	2,185,385
LT Assets	6,711,636	6,692,085
Total Assets	12,367,432	11,962,563
Accounts Payable	780,265	859,841
Accounts Payable & Accrued Expenses	780,265	859,841
Current Debt	1,212,720	1,020,307
Current Debt and Capital Leases	1,212,720	1,020,307
Other Current Liabilities	968,653	815,717
Current Liabilities	2,961,638	2,695,865
Long-Term Obligations	526,173	438,613
Deferred LT Liability Charges	300,571	220,581
Pensions & OPEB	406,557	437,049
Other LT Liabilities	30,077	30,107
Minorities (BS)	227,138	212,405
LT Liabilities	1,263,378	1,126,350
Total Liabilities	4,452,154	4,034,620
Net Assets	7,915,278	7,927,943
Common Share Capital	4,090,270	4,090,270
Share Premium	2,582,420	2,582,420
Retained Earnings	414,763	603,613
Treasury Stock	140,805	140,635
Other Equity	968,630	792,275
Shareholders' Equity	7,915,278	7,927,943
Total Liabilities & Stockholders' Equity	12,367,432	11,962,563
Net Current Assets	2,694,158	2,574,613
Total Assets Less Current Liabilities	9,405,794	9,266,698
Shares Outstanding	1,759	1,759

Recent Dividends:
1. Consec Corp common.
No dividends paid.
Annual Dividends:
1. Consec Corp common.
No dividends paid.

CONVERTIDORA INDUSTRIAL SAB DE CV
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Mex$000):

	2025	2024	2023
Sales	1,790,139	1,585,981	1,493,037
Other Revenue	0	0	0
Revenue	1,790,139	1,585,981	1,493,037
Direct Expenses	1,403,426	1,253,852	1,177,817
Gross Profit	386,713	332,129	315,220
SG&A	239,613	230,661	214,037
Other OpEx	(12,989)	(7,988)	(3,283)
Indirect Expenses	226,624	222,673	210,754
Total Operating Expenses	1,630,050	1,476,525	1,388,571
Operating Income	160,089	109,456	104,466
Non-Op Income	(152,480)	(121,517)	(129,655)
EBT Continuing	7,609	(12,061)	(25,189)
Taxation	1,666	(12,349)	(1,957)
EAT Continuing	5,943	288	(23,232)
Min Ints	(1,208)	(4,482)	(5,583)
Net Income	4,735	(4,194)	(28,815)
EPS - Basic - Cont	0.06	(0.05)	(0.36)
EPS - Primary	0.06	(0.05)	(0.36)
EPS -Diluted - Cont	0.06	(0.05)	(0.36)
EPS - Diluted	0.06	(0.05)	(0.36)
Shares (primary)	80,179	80,179	80,179
Shares (diluted)	80,179	80,179	80,179

Standardized Balance Sheet, Years Ended Dec. 31 (Mex$000):

	2025	2024
Cash & Equivalents	48,665	66,933
Short Term Investments	...	0
Cash, Equivs & STI	48,665	66,933
Receivables	809,447	804,442
Inventories	504,712	420,751
Prepayments (ST)	35,154	14,404
Other Current Assets	0	6,505
Current Assets	1,397,978	1,313,035
Net PPE	756,995	675,889
LT Investments	4,030	4,032
Intangibles Excl Goodwill	4,106	4,975
Intangibles	4,106	4,975
Deferred LT Asset Charges	135,276	90,513
Other LT Assets	128,918	81,364
LT Assets	1,029,325	856,773
Total Assets	2,427,303	2,169,808
Current Debt	257,050	144,450
Current Capital Lease Obligations	38,564	29,848
Current Debt and Capital Leases	295,614	174,298
Other Current Liabilities	813,401	817,105
Current Liabilities	1,109,015	991,403
Long-Term Obligations	486,600	345,077
Pensions & OPEB	29,976	25,792
Other LT Liabilities	168	0
Minorities (BS)	77,627	76,419
LT Liabilities	516,744	370,869
Total Liabilities	1,703,386	1,438,691
Net Assets	723,917	731,117
Common Share Capital	61,561	61,561
Share Premium	82,008	82,008
Retained Earnings	542,696	537,961
Accum Other Comp Inc	(8,334)	3,601
Other Equity	45,986	45,986
Shareholders' Equity	723,917	731,117
Total Liabilities & Stockholders' Equity	2,427,303	2,169,808
Net Current Assets	288,963	321,632
Total Assets Less Current Liabilities	1,318,288	1,178,405
Shares Outstanding	80,179	80,179

Recent Dividends:
1. Convertidora Industrial SAB de CV series A common.
No dividends paid.
Annual Dividends:
1. Convertidora Industrial SAB de CV series A common.
No dividends paid.

CORONA CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	85,338,000	85,214,000	82,046,000
Direct Expenses	66,975,000	66,823,000	64,005,000
Gross Profit	18,363,000	18,391,000	18,041,000
SG&A	17,510,000	17,047,000	16,685,000
Other OpEx	0	0	0
Indirect Expenses	17,510,000	17,047,000	16,685,000
Total Operating Expenses	84,485,000	83,870,000	80,690,000
Operating Income	853,000	1,344,000	1,356,000
Non-Op Net Interest			

Income	239,000	190,000	191,000
Non-Op For Curr Gains	(2,000)	(1,000)	(7,000)
Other Non-Op	230,000	167,000	259,000
Non-Op Income	467,000	356,000	443,000
EBT Continuing	1,320,000	1,700,000	1,799,000
Taxation (current)	617,000	397,000	520,000
Taxation (deferred)	(289,000)	200,000	(27,000)
Taxation	328,000	597,000	493,000
EAT Continuing	992,000	1,103,000	1,306,000
Net Income	991,000	1,104,000	1,307,000
Dividends Per Share	28	28	28
EPS - Basic - Cont	33.91	37.80	44.76
EPS - Primary	33.91	37.80	44.76
EPS -Diluted - Cont	33.91	37.80	44.76
EPS - Diluted	33.91	37.80	44.76
Shares (primary)	29,235	29,200	29,194
Shares (diluted)	29,235	29,200	29,194

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,830,000	3,544,000
Short Term Investments	10,120,000	11,200,000
Cash, Equivs & STI	12,950,000	14,744,000
Receivables	21,536,000	20,899,000
Raw Materials	1,016,000	1,149,000
WIP	637,000	641,000
Inventories - Other	13,262,000	13,665,000
Inventories	14,915,000	15,455,000
Other Current Assets	1,518,000	1,438,000
Current Assets	50,919,000	52,536,000
Net PPE	16,869,000	16,881,000
Intangibles Excl Goodwill	382,000	360,000
Intangibles	382,000	360,000
Other LT Assets	32,094,000	32,449,000
LT Assets	49,345,000	49,690,000
Total Assets	100,264,000	102,226,000
Accounts Payable	12,576,000	16,457,000
Accounts Payable & Accrued Expenses	12,576,000	16,457,000
Other Current Liabilities	6,262,000	6,234,000
Current Liabilities	18,838,000	22,691,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,524,000	3,191,000
Pensions & OPEB	11,000	15,000
Other LT Liabilities	45,000	46,000
LT Liabilities	3,580,000	3,252,000
Total Liabilities	22,419,000	25,944,000
Net Assets	77,845,000	76,282,000
Common Share Capital	7,449,000	7,449,000
Share Premium	6,686,000	6,686,000
Retained Earnings	59,673,000	59,503,000
Treasury Stock	95,000	130,000
Other Equity	4,132,000	2,774,000
Shareholders' Equity	77,845,000	76,282,000
Total Liabilities & Stockholders' Equity	100,264,000	102,226,000
Net Current Assets	32,081,000	29,845,000
Total Assets Less Current Liabilities	81,426,000	79,535,000
Shares Outstanding	29,245	29,209

Recent Dividends:

1. Corona Corp common.

No dividends paid.

Annual Dividends:

1. Corona Corp common.

No dividends paid.

CORPUS RESOURCES PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
SG&A	395	413	572
Other OpEx	(1,368)	0	0
Indirect Expenses	(973)	413	572
Total Operating Expenses	(973)	413	572
Non-Op Income	2,705	(229)	(164)
EBT Continuing	3,677	(642)	(735)
Net Income	3,677	(642)	(735)
EPS - Basic - Cont	0.00	(0.00)	(0.01)
EPS - Primary	0.00	(0.00)	(0.01)
EPS -Diluted - Cont	0.00	(0.00)	(0.01)
EPS - Diluted	0.00	(0.00)	(0.01)
Shares (primary)	2,474,709	1,232,973	99,640
Shares (diluted)	2,474,709	1,232,973	99,640

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash	37	20
Cash & Equivalents	37	20
Cash, Equivs & STI	37	20
Receivables	9	267
Other Current Assets	0	0
Current Assets	46	287
Total Assets	46	287
Accounts Payable	355	1,743
Accounts Payable & Accrued Expenses	355	1,743
Current Debt	…	2,673
Current Debt and Capital Leases	…	2,673
Other Current Liabilities	0	0
Current Liabilities	355	4,416
Long-Term Obligations	0	0
Total Liabilities	355	4,416
Net Assets	(309)	(4,128)
Common Share Capital	1,511	1,250
Share Premium	3,853	3,789
Retained Earnings	(37,570)	(41,247)
For Curr Trans (BS)	(242)	(39)
Other Equity	32,140	32,118
Shareholders' Equity	(309)	(4,128)
Total Liabilities & Stockholders' Equity	46	287
Net Current Assets	(309)	(4,128)
Total Assets Less Current Liabilities	(309)	(4,128)
Shares Outstanding	3,226,307	1,232,973

Recent Dividends:

1. Corpus Resources PLC ordinary.

No dividends paid.

2. Corpus Resources PLC deferred.

No dividends paid.

Annual Dividends:

1. Corpus Resources PLC ordinary.

No dividends paid.

2. Corpus Resources PLC deferred.

No dividends paid.

COSMO ENERGY HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	2,729,570,000
Other Revenue	…	…	0
Revenue	2,677,582,000	2,799,947,000	2,729,570,000
Direct Expenses	2,341,558,000	2,493,124,000	2,409,926,000
Gross Profit	336,024,000	306,823,000	319,644,000
SG&A	191,233,000	178,572,000	170,443,000
Other OpEx	0	0	0
Indirect Expenses	191,233,000	178,572,000	170,443,000
Total Operating Expenses	2,532,791,000	2,671,696,000	2,580,369,000
Operating Income	144,791,000	128,251,000	149,201,000
Non-Op Net Interest Income	(492,000)	911,000	175,000
Non-Op For Curr Gains	3,238,000	16,205,000	10,291,000
Other Non-Op	(2,000,000)	(20,416,000)	(4,714,000)
Non-Op Income	746,000	(3,300,000)	5,752,000
EBT Continuing	145,537,000	124,951,000	154,953,000
Taxation (current)	63,408,000	49,672,000	57,394,000
Taxation (deferred)	(113,000)	16,349,000	7,214,000
Taxation	63,295,000	66,021,000	64,608,000
EAT Continuing	82,242,000	58,930,000	90,345,000
Min Ints	(8,220,000)	(1,257,000)	(8,283,000)
Net Income	74,023,000	57,671,000	82,060,000
Dividends Per Share	196.93	76.20	55.98
EPS - Basic - Cont	453.06	336.39	469.06
EPS - Primary	453.06	336.39	469.06
EPS -Diluted - Cont	453.06	336.39	469.06
EPS - Diluted	453.06	336.39	469.06
Shares (primary)	163,386	171,441	174,948
Shares (diluted)	163,386	171,441	174,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	165,904,000	126,926,000
Cash, Equivs & STI	165,904,000	126,926,000
Receivables	378,063,000	394,236,000
Raw Materials	229,835,000	253,701,000
WIP	446,000	645,000
Inventories - Other	195,737,000	196,306,000
Inventories	426,018,000	450,652,000
Other Current Assets	110,920,000	107,294,000
Current Assets	1,080,905,000	1,079,108,000
Net PPE	904,035,000	871,374,000
Intangibles Excl Goodwill	44,479,000	43,559,000
Intangibles	44,479,000	43,559,000
Other LT Assets	166,965,000	162,437,000
LT Assets	1,115,479,000	1,077,370,000
Total Assets	2,196,556,000	2,156,605,000
Accounts Payable	362,488,000	360,446,000
Accrued Exps	4,130,000	4,303,000
Accounts Payable & Accrued Expenses	366,618,000	364,749,000
Current Debt	353,461,000	317,192,000
Current Debt and Capital Leases	353,461,000	317,192,000
Other Current Liabilities	274,806,000	263,524,000
Current Liabilities	994,885,000	945,465,000
Long-Term Obligations	243,306,000	302,714,000
Deferred LT Liability Charges	69,679,000	71,062,000
Pensions & OPEB	4,316,000	4,867,000
Other LT Liabilities	148,609,000	125,019,000
Minorities (BS)	129,540,000	122,694,000
LT Liabilities	465,910,000	503,662,000
Total Liabilities	1,590,335,000	1,571,822,000
Net Assets	606,221,000	584,783,000
Common Share Capital	46,435,000	46,435,000
Share Premium	82,138,000	93,576,000
Retained Earnings	507,861,000	490,634,000
Treasury Stock	26,379,000	38,667,000
Other Equity	(3,834,000)	(7,195,000)
Shareholders' Equity	606,221,000	584,783,000
Total Liabilities & Stockholders' Equity	2,196,556,000	2,156,605,000
Net Current Assets	86,020,000	133,643,000
Total Assets Less Current Liabilities	1,201,671,000	1,211,140,000
Shares Outstanding	158,790	165,301

Recent Dividends:

1. Cosmo Energy Holdings Co Ltd common.

No dividends paid.

2. Cosmo Energy Holdings Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Cosmo Energy Holdings Co Ltd common.

No dividends paid.

2. Cosmo Energy Holdings Co Ltd American Depositary Receipt.

No dividends paid.

CRANSWICK PLC

Annual Report

Standardized Income Statement, Years Ended (£000):

	03/28/26	03/29/25	03/30/24
Revenue	2,982,500	2,723,300	2,599,300
Direct Expenses	2,511,200	2,314,500	2,222,400
Gross Profit	471,300	408,800	376,900
SG&A	238,500	218,200	215,700
Other OpEx	0	0	(5,700)
Indirect Expenses	238,500	218,200	210,000
Total Operating			

Expenses	2,749,700	2,532,700	2,432,400
Operating Income	232,800	190,600	166,900
Non-Op Income	(17,000)	(9,000)	(8,500)
EBT Continuing	215,800	181,600	158,400
Taxation	57,500	47,300	45,300
EAT Continuing	158,300	134,300	113,100
Net Income	158,300	134,300	113,100
Dividends Per Share	1.13	1.01	0.90
EPS - Basic - Cont	2.96	2.50	2.10
EPS - Primary	2.96	2.50	2.10
EPS -Diluted - Cont	2.90	2.46	2.10
EPS - Diluted	2.90	2.46	2.10
Shares (primary)	53,502	53,581	53,776
Shares (diluted)	54,553	54,535	53,963

Standardized Balance Sheet, Years Ended (£000):

	03/28/26	03/29/25
Cash & Equivalents	...	5,900
Short Term Investments	...	0
Cash, Equivs & STI	...	5,900
Receivables	...	355,000
Inventories	...	218,700
Current Tax Assets	...	6,900
Other Current Assets	...	300
Current Assets	...	586,800
Net PPE	...	605,400
LT Investments	...	100
Intangibles Excl Goodwill	...	210,900
Intangibles	...	210,900
Other LT Assets	...	128,000
LT Assets	...	944,400
Total Assets	...	1,531,200
Current Debt	...	0
Current Capital Lease Obligations	...	16,400
Current Debt and Capital Leases	...	16,400
Other Current Liabilities	...	330,800
Current Liabilities	...	347,200
Long-Term Obligations	0	45,600
Deferred LT Liability Charges	...	32,500
Other LT Liabilities	...	118,000
LT Liabilities	...	196,100
Total Liabilities	...	543,300
Net Assets	...	987,900
Common Share Capital	...	5,400
Share Premium	...	133,000
Retained Earnings	...	870,400
Treasury Stock	...	35,400
Other Equity	...	14,500
Shareholders' Equity	...	987,900
Total Liabilities & Stockholders' Equity	...	1,531,200
Net Current Assets	...	239,600
Total Assets Less Current Liabilities	...	1,184,000
Shares Outstanding	...	54,193

Recent Dividends:

1. Cranswick PLC ordinary.

ExDate	Amt	Declared	Record	Payable
	0.21		12/16/2022	01/27/2023
	0.27		12/12/2025	01/23/2026

2. Cranswick PLC American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
12/15/2022	0.20		12/16/2022	02/10/2023
12/12/2025	0.30		12/12/2025	02/06/2026

Annual Dividends:

1. Cranswick PLC ordinary.

2023.....0.21 2026.....0.27

2. Cranswick PLC American Depositary Receipt.

2023.....0.20 2026.....0.30

CREO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,351,000
Other Revenue	...	...	0
Revenue	14,569,000	14,521,000	14,351,000
Direct Expenses	10,899,000	10,960,000	10,961,000
Gross Profit	3,670,000	3,561,000	3,390,000
SG&A	2,475,000	2,430,000	2,304,000
Other OpEx	0	0	0
Indirect Expenses	2,475,000	2,430,000	2,304,000
Total Operating Expenses	13,374,000	13,390,000	13,265,000
Operating Income	1,195,000	1,131,000	1,086,000
Non-Op Net Interest Income	6,000	1,000	...
Other Non-Op	(66,000)	(61,000)	...
Non-Op Income	(60,000)	(60,000)	(83,000)
EBT Continuing	1,135,000	1,071,000	1,003,000
Taxation (current)	357,000	334,000	313,000
Taxation (deferred)	(32,000)	38,000	(29,000)
Taxation	325,000	372,000	284,000
EAT Continuing	810,000	699,000	719,000
Net Income	807,000	696,000	717,000
Dividends Per Share	55	51	50
EPS - Basic - Cont	104.32	89.16	90.26
EPS - Primary	104.32	89.16	90.26
EPS -Diluted - Cont	104.32	89.16	90.26
EPS - Diluted	104.32	89.16	90.26
Shares (primary)	7,741	7,813	7,948
Shares (diluted)	7,741	7,813	7,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,128,000	5,621,000
Cash, Equivs & STI	6,128,000	5,621,000
Receivables	2,397,000	2,555,000
WIP	132,000	114,000
Inventories - Other	5,000	4,000
Inventories	137,000	118,000
Other Current Assets	227,000	205,000
Current Assets	8,889,000	8,499,000
Net PPE	267,000	250,000
Intangibles Excl Goodwill	644,000	494,000
Intangibles	644,000	494,000
Other LT Assets	754,000	748,000
LT Assets	1,665,000	1,492,000
Total Assets	10,554,000	9,992,000
Accounts Payable	456,000	448,000
Accrued Exps	20,000	9,000
Accounts Payable & Accrued Expenses	476,000	457,000
Other Current Liabilities	2,036,000	1,932,000
Current Liabilities	2,512,000	2,389,000
Long-Term Obligations	0	0
Other LT Liabilities	300,000	268,000
LT Liabilities	300,000	268,000
Total Liabilities	2,812,000	2,658,000
Net Assets	7,742,000	7,334,000
Common Share Capital	3,149,000	3,149,000
Share Premium	698,000	698,000
Retained Earnings	4,815,000	4,421,000
Treasury Stock	930,000	937,000
Other Equity	10,000	3,000
Shareholders' Equity	7,742,000	7,334,000
Total Liabilities & Stockholders' Equity	10,554,000	9,992,000
Net Current Assets	6,377,000	6,110,000
Total Assets Less Current Liabilities	8,042,000	7,603,000
Shares Outstanding	7,743	7,737

Recent Dividends:

1. Creo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Creo Co., Ltd. common.

No dividends paid.

CRISM THERAPEUTICS CORPORATION

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	231	25	...
Direct Expenses	100	4	...
Gross Profit	131	21	...
SG&A	2,009	901	2,259
RR&I	...	(298)	...
Other OpEx	0	0	0
Indirect Expenses	2,009	603	2,259
Total Operating Expenses	2,109	607	2,259
Operating Income	(1,878)	(582)	...
Non-Op For Curr Gains	...	...	(644)
Other Non-Op	...	...	512
Non-Op Income	...	(11)	(132)
EBT Continuing	(1,878)	(593)	(2,391)
Taxation	2	...	...
EAT Continuing	(1,880)	...	...
Disc Ops	(27)	(14)	(7,256)
Net Income	(1,907)	(607)	(9,647)
Dividends Per Share	...	...	0.02
EPS - Basic - Cont	(0.05)	(0.02)	(0.01)
EPS - Primary	(0.05)	(0.02)	(0.01)
EPS -Diluted - Cont	(0.05)	(0.02)	(0.01)
EPS - Diluted	(0.05)	(0.02)	(0.01)
Shares (primary)	36,467	32,181	1,392,872
Shares (diluted)	36,467	32,181	1,392,872

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash	1,128	1,282
Cash & Equivalents	1,128	1,282
Cash, Equivs & STI	1,128	1,282
Receivables	529	408
Other Current Assets	0	0
Current Assets	1,657	1,690
Net PPE	36	52
Intangibles Excl Goodwill	104	74
Intangibles	104	74
Other LT Assets	0	0
LT Assets	140	126
Total Assets	1,797	1,816
Current Liabilities	381	341
Long-Term Obligations	0	0
Total Liabilities	381	341
Net Assets	1,416	1,475
Common Share Capital	68,068	66,225
Share Premium	3,360	3,360
Retained Earnings	(61,246)	(58,783)
For Curr Trans (BS)	(9,324)	(9,325)
Other Equity	558	(2)
Shareholders' Equity	1,416	1,475
Total Liabilities & Stockholders' Equity	1,797	1,816
Net Current Assets	1,276	1,349
Total Assets Less Current Liabilities	1,416	1,475
Shares Outstanding	51,735	32,678

Recent Dividends:

1. CRISM Therapeutics Corporation ordinary.

No dividends paid.

Annual Dividends:

1. CRISM Therapeutics Corporation ordinary.

No dividends paid.

CROOKES BROTHERS LTD. (SOUTH AFRICA)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (R000):

	2026	2025	2024
Sales	...	...	727,913
Other Revenue	...	...	0
Revenue	777,586	833,812	727,913
SG&A	265,057	271,793	283,627
D&A (OpEx)	318,989	64,680	63,771
RR&I	752	708	39
Other OpEx	461,846	348,685	219,017

Indirect Expenses	1,046,644	685,866	566,454
Total Operating Expenses	1,046,644	685,866	566,454
Operating Income	(269,058)	147,946	161,459
Non-Op Gains	29,581	(15,419)	(50,296)
Other Non-Op	(45,902)	(23,504)	(38,247)
Non-Op Income	(16,321)	(38,923)	(88,543)
EBT Continuing	(285,379)	109,023	72,916
Taxation	1,756	27,694	24,710
EAT Continuing	(287,135)	81,329	48,206
Min Ints	(11,323)	(21,685)	(28,002)
Equity Earns	13,112	8,494	3,317
Disc Ops	...	...	37,805
Net Income	(285,346)	68,138	61,326
Dividends Per Share	...	1.50	2
EPS - Basic - Cont	(18.69)	4.46	4.02
EPS - Primary	(18.69)	4.46	4.02
EPS -Diluted - Cont	(18.69)	4.46	4.02
EPS - Diluted	(18.69)	4.46	4.02
Shares (primary)	15,264	15,264	15,263
Shares (diluted)	15,264	15,291	15,263

Standardized Balance Sheet, Years Ended Mar. 31 (R000):

	2026	2025
Cash & Equivalents	166,366	122,441
Short Term Investments	800	800
Cash, Equivs & STI	167,166	123,241
Receivables	91,522	115,022
Inventories	483,184	464,384
Current Tax Assets	5,868	10,830
Other Current Assets	2,650	2,269
Current Assets	750,390	715,746
Net PPE	427,918	646,376
LT Investments	115,907	104,921
LT Receivables	31,622	40,679
Deferred LT Asset Charges	118,292	78,944
Other LT Assets	260,022	262,120
LT Assets	953,761	1,133,040
Total Assets	1,704,151	1,848,786
Current Debt	201,492	131,697
Current Capital Lease Obligations	11,952	10,621
Current Debt and Capital Leases	213,444	142,318
Other Current Liabilities	150,912	106,606
Current Liabilities	364,356	248,924
Long-Term Obligations	262,398	249,139
Deferred LT Liability Charges	124,802	109,559
Pensions & OPEB	3,301	2,539
Other LT Liabilities	137,660	128,407
Minorities (BS)	70,371	79,448
LT Liabilities	528,161	489,644
Total Liabilities	962,888	818,016
Net Assets	741,263	1,030,770
Common Share Capital	3,816	3,816
Share Premium	222,455	222,455
Retained Earnings	515,144	822,540
Treasury Stock	4,963	7,210
For Curr Trans (BS)	(496)	(18,036)
Other Equity	5,307	7,205
Shareholders' Equity	741,263	1,030,770
Total Liabilities & Stockholders' Equity	1,704,151	1,848,786
Net Current Assets	386,034	466,822
Total Assets Less Current Liabilities	1,339,795	1,599,862
Shares Outstanding	15,129	15,064

Recent Dividends:

1. Crookes Brothers Ltd. (South Africa) ordinary.
No dividends paid.

Annual Dividends:

1. Crookes Brothers Ltd. (South Africa) ordinary.
No dividends paid.

CROOZ INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,820,516	14,191,649	14,270,363
Direct Expenses	5,676,980	8,022,954	7,566,321
Gross Profit	6,143,536	6,168,695	6,704,042
SG&A	6,120,037	7,194,395	6,542,854
Other OpEx	0	0	0
Indirect Expenses	6,120,037	7,194,395	6,542,854
Total Operating Expenses	11,797,017	15,217,349	14,109,175
Operating Income	23,499	(1,025,700)	161,188
Non-Op Net Interest Income	(240,219)	(87,452)	42,429
Non-Op For Curr Gains	7,487	(21,650)	7,920
Other Non-Op	8,860	614,866	1,384,619
Non-Op Income	(223,872)	505,764	1,434,968
EBT Continuing	(200,373)	(519,936)	1,596,156
Taxation (current)	68,000	104,156	532,384
Taxation (deferred)	204,297	(93,968)	84,654
Taxation	272,297	10,188	617,038
EAT Continuing	(472,670)	(530,124)	979,118
Min Ints	2,145	(272)	29,121
Net Income	(470,527)	(530,396)	1,008,235
EPS - Basic - Cont	(49.18)	(53.74)	91.15
EPS - Primary	(49.18)	(53.74)	91.15
EPS -Diluted - Cont	(49.18)	(53.74)	89.30
EPS - Diluted	(49.18)	(53.74)	89.30
Shares (primary)	9,568	9,870	11,062
Shares (diluted)	9,568	9,870	11,290

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,574,297	10,104,071
Cash, Equivs & STI	6,574,297	10,104,071
Receivables	2,113,442	1,814,804
Finished Goods	450,902	327,978
Inventories - Other	0	0
Inventories	450,902	327,978
Other Current Assets	371,388	528,712
Current Assets	9,510,029	12,775,565
Net PPE	314,874	215,531
Intangibles Excl Goodwill	3,067	6,340
Intangibles	3,067	6,340
Other LT Assets	20,924,222	16,464,288
LT Assets	21,242,163	16,686,159
Total Assets	30,800,602	29,530,166
Accounts Payable	660,238	670,349
Accrued Exps	494,020	153,629
Accounts Payable & Accrued Expenses	1,154,258	823,978
Current Debt	3,004,182	2,604,718
Current Debt and Capital Leases	3,004,182	2,604,718
Other Current Liabilities	816,406	1,128,119
Current Liabilities	4,974,846	4,556,815
Long-Term Obligations	16,357,943	14,506,192
Deferred LT Liability Charges	120,453	33,967
Other LT Liabilities	488,808	1,105,936
Minorities (BS)	103,867	125,374
LT Liabilities	16,967,204	15,646,095
Total Liabilities	22,045,918	20,328,285
Net Assets	8,754,684	9,201,881
Common Share Capital	460,163	460,163
Share Premium	1,379,395	1,379,395
Retained Earnings	10,512,008	10,955,702
Treasury Stock	3,851,091	3,851,091
Other Equity	254,209	257,712
Shareholders' Equity	8,754,684	9,201,881
Total Liabilities & Stockholders' Equity	30,800,602	29,530,166
Net Current Assets	4,535,183	8,218,750
Total Assets Less Current Liabilities	25,825,756	24,973,351
Shares Outstanding	9,568	9,568

Recent Dividends:

1. CROOZ Inc common.
No dividends paid.

Annual Dividends:

1. CROOZ Inc common.
No dividends paid.

CROSS CAT CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,314,800	16,194,800	14,931,704
Direct Expenses	13,237,081	12,348,398	11,419,755
Gross Profit	4,077,719	3,846,402	3,511,949
SG&A	2,063,689	2,009,690	1,990,042
Other OpEx	0	0	0
Indirect Expenses	2,063,689	2,009,690	1,990,042
Total Operating Expenses	15,300,770	14,358,088	13,409,797
Operating Income	2,014,030	1,836,712	1,521,907
Non-Op Net Interest Income	(1,350)	(4,532)	(3,026)
Other Non-Op	107,548	40,502	344,416
Non-Op Income	106,198	35,970	341,390
EBT Continuing	2,120,228	1,872,682	1,863,297
Taxation (current)	663,957	578,941	573,645
Taxation (deferred)	(54,885)	(23,023)	(21,845)
Taxation	609,072	555,918	551,800
EAT Continuing	1,511,156	1,316,764	1,311,497
Net Income	1,511,155	1,316,766	1,311,500
Dividends Per Share	37	33	28
EPS - Basic - Cont	107.90	93.17	90.28
EPS - Primary	107.90	93.17	90.28
EPS -Diluted - Cont	107.90	93.17	90.28
EPS - Diluted	107.90	93.17	90.28
Shares (primary)	14,005	14,133	14,528
Shares (diluted)	14,005	14,133	14,528

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,304,336	2,683,140
Cash, Equivs & STI	3,304,336	2,683,140
Receivables	4,819,176	5,303,894
Other Current Assets	188,431	174,012
Current Assets	8,311,943	8,161,046
Net PPE	342,321	356,064
Intangibles Excl Goodwill	147,480	236,620
Intangibles	147,480	236,620
Other LT Assets	2,044,399	1,773,060
LT Assets	2,534,200	2,365,744
Total Assets	10,846,144	10,526,790
Accounts Payable	754,934	574,860
Accrued Exps	443,406	395,362
Accounts Payable & Accrued Expenses	1,198,340	970,222
Current Debt	700,000	1,500,000
Current Capital Lease Obligations	1,548	3,097
Current Debt and Capital Leases	701,548	1,503,097
Other Current Liabilities	1,506,816	1,227,747
Current Liabilities	3,406,704	3,701,066
Long-Term Obligations	0	1,548
Deferred LT Liability Charges	3,858	125,261
Pensions & OPEB	560,517	626,694
Other LT Liabilities	218,923	218,256
LT Liabilities	783,298	971,759
Total Liabilities	4,190,002	4,672,826
Net Assets	6,656,142	5,853,964
Common Share Capital	1,000,000	1,000,000
Share Premium	38,727	29,078
Retained Earnings	6,857,229	5,811,532
Treasury Stock	1,847,135	1,723,868
Other Equity	607,320	737,222
Shareholders' Equity	6,656,141	5,853,964
Total Liabilities & Stockholders' Equity	10,846,144	10,526,790
Net Current Assets	4,905,239	4,459,980
Total Assets Less Current Liabilities	7,439,440	6,825,724
Shares Outstanding	13,996	14,105

Recent Dividends:

1. Cross Cat Co Ltd (Japan) common.
No dividends paid.

Annual Dividends:

1. Cross Cat Co Ltd (Japan) common.
No dividends paid.

CTS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	11,090,000
Other Revenue	…	…	0
Revenue	12,747,000	11,821,000	11,090,000
Direct Expenses	6,198,000	5,745,000	5,385,000
Gross Profit	6,549,000	6,076,000	5,705,000
SG&A	3,179,000	2,998,000	2,839,000
Other OpEx	0	0	0
Indirect Expenses	3,179,000	2,998,000	2,839,000
Total Operating Expenses	9,377,000	8,743,000	8,224,000
Operating Income	3,370,000	3,078,000	2,866,000
Non-Op Net Interest Income	(51,000)	(44,000)	(42,000)
Other Non-Op	444,000	130,000	(37,000)
Non-Op Income	393,000	86,000	(79,000)
EBT Continuing	3,763,000	3,164,000	2,787,000
Taxation (current)	1,079,000	976,000	931,000
Taxation (deferred)	(3,000)	(4,000)	(5,000)
Taxation	1,076,000	972,000	926,000
EAT Continuing	2,687,000	2,192,000	1,861,000
Net Income	2,687,000	2,191,000	1,859,000
Dividends Per Share	29	25	22.50
EPS - Basic - Cont	65.06	52.46	43.86
EPS - Primary	65.06	52.46	43.86
EPS -Diluted - Cont	65.06	52.46	43.86
EPS - Diluted	65.06	52.46	43.86
Shares (primary)	41,297	41,757	42,379
Shares (diluted)	41,297	41,757	42,379

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,171,000	4,529,000
Cash, Equivs & STI	4,171,000	4,529,000
Receivables	1,848,000	1,817,000
Inventories	609,000	517,000
Other Current Assets	195,000	139,000
Current Assets	6,823,000	7,002,000
Net PPE	3,816,000	3,633,000
Intangibles Excl Goodwill	258,000	161,000
Intangibles	258,000	161,000
Other LT Assets	9,710,000	6,284,000
LT Assets	13,784,000	10,078,000
Total Assets	20,607,000	17,080,000
Accounts Payable	792,000	765,000
Accounts Payable & Accrued Expenses	792,000	765,000
Current Debt	0	0
Current Capital Lease Obligations	656,000	716,000
Current Debt and Capital Leases	656,000	716,000
Other Current Liabilities	969,000	912,000
Current Liabilities	2,417,000	2,393,000
Long-Term Obligations	1,176,000	1,095,000
Deferred LT Liability Charges	1,181,000	602,000
Other LT Liabilities	127,000	117,000
LT Liabilities	2,484,000	1,814,000
Total Liabilities	4,901,000	4,208,000
Net Assets	15,706,000	12,872,000
Common Share Capital	3,000,000	3,000,000
Retained Earnings	10,812,000	9,220,000
Treasury Stock	654,000	608,000
Other Equity	2,548,000	1,260,000
Shareholders' Equity	15,706,000	12,872,000
Total Liabilities & Stockholders' Equity	20,607,000	17,080,000
Net Current Assets	4,406,000	4,609,000
Total Assets Less Current Liabilities	18,190,000	14,687,000
Shares Outstanding	41,265	41,313

Recent Dividends:

1. CTS Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. CTS Co., Ltd. common.
No dividends paid.

CYBERDYNE INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,846,000	4,384,000	4,354,000
Direct Expenses	1,581,000	2,011,000	1,961,000
Gross Profit	2,265,000	2,373,000	2,393,000
SG&A	3,367,000	3,869,000	4,129,000
Other OpEx	(501,000)	(570,000)	283,000
Indirect Expenses	2,866,000	3,299,000	4,412,000
Total Operating Expenses	4,447,000	5,310,000	6,373,000
Operating Income	(601,000)	(926,000)	(2,019,000)
Non-Op Income	1,191,000	47,000	878,000
EBT Continuing	590,000	(879,000)	(1,141,000)
Taxation	443,000	(174,000)	507,000
EAT Continuing	147,000	(705,000)	(1,648,000)
Min Ints	6,000	129,000	172,000
Net Income	153,000	(577,000)	(1,476,000)
EPS - Basic - Cont	0.73	(2.73)	(6.99)
EPS - Primary	0.73	(2.73)	(6.99)
EPS -Diluted - Cont	0.73	(2.73)	(6.99)
EPS - Diluted	0.73	(2.73)	(6.99)
Shares (primary)	211,131	211,131	211,131
Shares (diluted)	211,131	211,131	211,131

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,991,000	6,824,000
Short Term Investments	5,851,000	8,033,000
Cash, Equivs & STI	14,842,000	14,857,000
Receivables	496,000	800,000
Inventories	1,092,000	923,000
Other Current Assets	123,000	178,000
Current Assets	16,553,000	16,758,000
Net PPE	13,340,000	13,539,000
LT Investments	16,370,000	15,576,000
Goodwill	1,884,000	1,766,000
Intangibles Excl Goodwill	35,000	45,000
Intangibles	1,919,000	1,811,000
Deferred LT Asset Charges	470,000	455,000
Other LT Assets	429,000	409,000
LT Assets	32,528,000	31,790,000
Total Assets	49,081,000	48,547,000
Accounts Payable	624,000	533,000
Accounts Payable & Accrued Expenses	624,000	533,000
Current Debt	30,000	22,000
Current Capital Lease Obligations	143,000	146,000
Current Debt and Capital Leases	173,000	168,000
Other Current Liabilities	360,000	384,000
Current Liabilities	1,157,000	1,085,000
Long-Term Obligations	294,000	266,000
Deferred LT Liability Charges	2,536,000	2,202,000
Other LT Liabilities	5,485,000	5,401,000
Minorities (BS)	(13,000)	18,000
LT Liabilities	8,315,000	7,869,000
Total Liabilities	9,459,000	8,972,000
Net Assets	39,622,000	39,575,000
Common Share Capital	10,000	10,000
Share Premium	42,322,000	42,297,000
Retained Earnings	(648,000)	(801,000)
Treasury Stock	1,188,000	1,188,000
Other Equity	(874,000)	(743,000)
Shareholders' Equity	39,622,000	39,575,000
Total Liabilities & Stockholders' Equity	49,081,000	48,547,000
Net Current Assets	15,396,000	15,673,000
Total Assets Less Current Liabilities	47,924,000	47,462,000
Shares Outstanding	211,131	211,131

Recent Dividends:

1. Cyberdyne Inc class B.
No dividends paid.

2. Cyberdyne Inc common.
No dividends paid.

3. Cyberdyne Inc American Depositary Receipts.
No dividends paid.

Annual Dividends:

1. Cyberdyne Inc class B.
No dividends paid.

2. Cyberdyne Inc common.
No dividends paid.

3. Cyberdyne Inc American Depositary Receipts.
No dividends paid.

CYND CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,542,083	2,241,255	1,952,047
Direct Expenses	589,024	497,731	488,361
Gross Profit	1,953,059	1,743,524	1,463,686
SG&A	1,621,888	1,506,444	1,302,013
Other OpEx	0	0	0
Indirect Expenses	1,621,888	1,506,444	1,302,013
Total Operating Expenses	2,210,912	2,004,175	1,790,374
Operating Income	331,171	237,080	161,673
Non-Op Net Interest Income	(8,970)	(9,114)	(8,095)
Other Non-Op	(50,905)	(26,098)	16
Non-Op Income	(59,875)	(35,212)	(8,079)
EBT Continuing	271,296	201,868	153,594
Taxation (current)	129,096	142,100	119,069
Taxation (deferred)	(30,274)	(52,468)	(3,767)
Taxation	98,822	89,632	115,302
EAT Continuing	172,474	112,236	38,292
Net Income	172,474	112,235	38,293
EPS - Basic - Cont	28.50	19.23	6.60
EPS - Primary	28.50	19.23	6.60
EPS -Diluted - Cont	27.67	18.04	6.15
EPS - Diluted	27.67	18.04	6.15
Shares (primary)	6,052	5,836	5,800
Shares (diluted)	6,233	6,221	6,224

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,214,332	2,071,316
Cash, Equivs & STI	2,214,332	2,071,316
Receivables	193,669	168,533
Inventories	15,510	168
Other Current Assets	96,312	42,353
Current Assets	2,519,823	2,282,370
Net PPE	197,141	145,326
Intangibles Excl Goodwill	2,018,885	2,313,613
Intangibles	2,018,885	2,313,613
Other LT Assets	144,840	122,398
LT Assets	2,360,866	2,581,337
Total Assets	4,880,690	4,863,708
Accounts Payable	4,430	4,240
Accrued Exps	47,975	35,560
Accounts Payable & Accrued Expenses	52,405	39,800
Current Debt	171,420	382,145
Current Debt and Capital Leases	171,420	382,145
Other Current Liabilities	502,734	340,365
Current Liabilities	726,559	762,310
Long-Term Obligations	600,035	771,455
Deferred LT Liability Charges	…	14,713
Other LT Liabilities	65,752	0
LT Liabilities	665,787	786,168
Total Liabilities	1,392,347	1,548,479
Net Assets	3,488,343	3,315,229
Common Share Capital	53,857	53,509
Share Premium	2,346,857	2,346,509
Retained Earnings	1,087,713	915,240
Treasury Stock	84	29

Other Equity	0	(1)
Shareholders' Equity	3,488,343	3,315,228
Total Liabilities & Stockholders' Equity	4,880,690	4,863,708
Net Current Assets	1,793,264	1,520,060
Total Assets Less Current Liabilities	4,154,131	4,101,398
Shares Outstanding	6,066	6,042

Recent Dividends:
1. Cynd Co Ltd common.
No dividends paid.
Annual Dividends:
1. Cynd Co Ltd common.
No dividends paid.

DAI NIPPON PRINTING CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,424,822,000
Other Revenue	...	...	0
Revenue	1,512,571,000	1,457,609,000	1,424,822,000
Direct Expenses	1,146,587,000	1,119,330,000	1,111,129,000
Gross Profit	365,984,000	338,279,000	313,693,000
SG&A	264,944,000	244,666,000	238,242,000
Other OpEx	0	0	0
Indirect Expenses	264,944,000	244,666,000	238,242,000
Total Operating Expenses	1,411,531,000	1,363,996,000	1,349,371,000
Operating Income	101,040,000	93,613,000	75,451,000
Non-Op Net Interest Income	302,000	1,105,000	367,000
Other Non-Op	54,246,000	73,947,000	67,194,000
Non-Op Income	54,548,000	75,052,000	67,561,000
EBT Continuing	155,588,000	168,665,000	143,012,000
Taxation (current)	37,577,000	65,705,000	31,474,000
Taxation (deferred)	11,222,000	(10,595,000)	84,000
Taxation	48,799,000	55,110,000	31,558,000
EAT Continuing	106,789,000	113,555,000	111,454,000
Min Ints	(2,825,000)	(2,872,000)	(524,000)
Net Income	103,959,000	110,682,000	110,929,000
Dividends Per Share	59.97	57.21	32.11
EPS - Basic - Cont	235.48	238.90	221.56
EPS - Primary	235.48	238.90	221.56
EPS -Diluted - Cont	235.45	238.87	221.53
EPS - Diluted	235.45	238.87	221.53
Shares (primary)	441,461	463,292	500,672
Shares (diluted)	441,533	463,337	500,672

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	298,135,000	254,995,000
Cash, Equivs & STI	298,135,000	254,995,000
Receivables	334,335,000	341,096,000
Raw Materials	46,181,000	41,695,000
WIP	35,505,000	37,733,000
Inventories - Other	87,118,000	86,298,000
Inventories	168,804,000	165,726,000
Other Current Assets	58,162,000	62,875,000
Current Assets	859,436,000	824,692,000
Net PPE	420,768,000	405,795,000
Intangibles Excl Goodwill	71,828,000	46,393,000
Intangibles	71,828,000	46,393,000
Other LT Assets	682,078,000	640,957,000
LT Assets	1,174,674,000	1,093,145,000
Total Assets	2,034,110,000	1,917,838,000
Accounts Payable	191,394,000	215,474,000
Accounts Payable & Accrued Expenses	191,394,000	215,474,000
Current Debt	39,532,000	37,566,000
Current Debt and Capital Leases	39,532,000	37,566,000
Other Current Liabilities	149,253,000	182,740,000
Current Liabilities	380,179,000	435,780,000
Long-Term Obligations	224,028,000	124,441,000
Deferred LT Liability Charges	90,079,000	73,003,000
Pensions & OPEB	51,937,000	54,607,000
Other LT Liabilities	20,780,000	21,227,000
Minorities (BS)	76,602,000	72,930,000
LT Liabilities	386,824,000	273,278,000
Total Liabilities	843,606,000	781,989,000
Net Assets	1,190,504,000	1,135,849,000
Common Share Capital	114,464,000	114,464,000
Share Premium	145,036,000	145,034,000
Retained Earnings	740,585,000	824,329,000
Treasury Stock	16,116,000	135,347,000
Other Equity	206,535,000	187,368,000
Shareholders' Equity	1,190,504,000	1,135,848,000
Total Liabilities & Stockholders' Equity	2,034,110,000	1,917,838,000
Net Current Assets	479,257,000	388,912,000
Total Assets Less Current Liabilities	1,653,931,000	1,482,058,000
Shares Outstanding	431,433	451,670

Recent Dividends:
1. Dai Nippon Printing Co Ltd common.
No dividends paid.
2. Dai Nippon Printing Co Ltd American Depositary Receipts.
No dividends paid.
Annual Dividends:
1. Dai Nippon Printing Co Ltd common.
No dividends paid.
2. Dai Nippon Printing Co Ltd American Depositary Receipts.
No dividends paid.

DAI-DAN CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	197,431,000
Other Revenue	...	...	0
Revenue	256,228,000	262,732,000	197,431,000
Direct Expenses	200,144,000	221,382,000	171,213,000
Gross Profit	56,084,000	41,350,000	26,218,000
SG&A	21,604,000	18,312,000	15,340,000
Other OpEx	0	0	0
Indirect Expenses	21,604,000	18,312,000	15,340,000
Total Operating Expenses	221,748,000	239,694,000	186,553,000
Operating Income	34,480,000	23,038,000	10,878,000
Non-Op Net Interest Income	19,000	(222,000)	(67,000)
Non-Op For Curr Gains	582,000	(66,000)	320,000
Other Non-Op	2,408,000	1,213,000	2,138,000
Non-Op Income	3,009,000	925,000	2,391,000
EBT Continuing	37,489,000	23,963,000	13,269,000
Taxation (current)	11,516,000	7,372,000	4,668,000
Taxation (deferred)	(967,000)	(917,000)	(520,000)
Taxation	10,549,000	6,455,000	4,148,000
EAT Continuing	26,940,000	17,508,000	9,121,000
Min Ints	(168,000)	(64,000)	(33,000)
Net Income	26,772,000	17,443,000	9,087,000
Dividends Per Share	83.33	163	75.50
EPS - Basic - Cont	207.33	406.82	212.10
EPS - Primary	207.33	406.82	212.10
EPS -Diluted - Cont	207.33	406.82	212.10
EPS - Diluted	207.33	406.82	212.10
Shares (primary)	129,130	42,878	42,843
Shares (diluted)	129,130	42,878	42,843

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	83,204,000	51,761,000
Cash, Equivs & STI	83,204,000	51,761,000
Receivables	85,481,000	101,822,000
WIP	1,003,000	892,000
Inventories - Other	0	0
Inventories	1,003,000	892,000
Other Current Assets	5,922,000	10,851,000
Current Assets	175,610,000	165,326,000
Net PPE	9,111,000	7,952,000
Intangibles Excl Goodwill	5,425,000	5,809,000
Intangibles	5,425,000	5,809,000
Other LT Assets	41,927,000	36,221,000
LT Assets	56,463,000	49,982,000
Total Assets	232,074,000	215,309,000
Accounts Payable	28,334,000	28,222,000
Accounts Payable & Accrued Expenses	28,334,000	28,222,000
Current Debt	2,801,000	22,927,000
Current Debt and Capital Leases	2,801,000	22,927,000
Other Current Liabilities	61,216,000	49,374,000
Current Liabilities	92,351,000	100,523,000
Long-Term Obligations	720,000	675,000
Deferred LT Liability Charges	4,623,000	3,882,000
Pensions & OPEB	909,000	967,000
Other LT Liabilities	591,000	54,000
Minorities (BS)	2,405,000	2,186,000
LT Liabilities	6,843,000	5,578,000
Total Liabilities	101,600,000	108,288,000
Net Assets	130,474,000	107,021,000
Common Share Capital	4,479,000	4,479,000
Share Premium	5,959,000	5,349,000
Retained Earnings	106,849,000	88,503,000
Treasury Stock	3,251,000	3,578,000
Other Equity	16,438,000	12,267,000
Shareholders' Equity	130,474,000	107,020,000
Total Liabilities & Stockholders' Equity	232,074,000	215,309,000
Net Current Assets	83,259,000	64,803,000
Total Assets Less Current Liabilities	139,723,000	114,786,000
Shares Outstanding	129,378	42,886

Recent Dividends:
1. Dai-Dan Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Dai-Dan Co., Ltd. common.
No dividends paid.

DAI-ICHI LIFE HOLDINGS INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,308,274,000	9,873,250,000	10,424,289,000
Direct Expenses	9,236,559,000	7,906,230,000	6,765,300,000
Gross Profit	2,071,715,000	1,967,020,000	3,658,989,000
SG&A	1,048,234,000	989,777,000	926,325,000
Other OpEx	377,293,000	358,169,000	324,672,000
Indirect Expenses	1,425,527,000	1,347,946,000	1,250,997,000
Total Operating Expenses	10,662,086,000	9,254,176,000	8,016,297,000
Operating Income	646,188,000	619,074,000	2,407,992,000
Non-Op Income	(20,038,000)	(56,771,000)	(112,007,000)
EBT Continuing	626,150,000	562,303,000	2,295,985,000
Taxation (current)	181,547,000	124,754,000	96,764,000
Taxation (deferred)	8,003,000	7,931,000	9,448,000
Taxation	189,550,000	132,685,000	106,212,000
EAT Continuing	436,600,000	429,618,000	2,189,773,000
Min Ints	...	...	(21,000)
Net Income	436,598,000	429,613,000	320,765,000
Dividends Per Share	125.46	88.63	41.67
EPS - Basic - Cont	119.83	115.95	82.42
EPS - Primary	119.83	115.95	82.42
EPS -Diluted - Cont	119.82	115.93	82.40
EPS - Diluted	119.82	115.93	82.40
Shares (primary)	3,643,385	3,705,315	3,891,884
Shares (diluted)	3,643,774	3,705,797	3,891,884

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,949,799,000	3,355,213,000
Cash, Equivs & STI	3,949,799,000	3,355,213,000
Other Current Assets	0	0
Current Assets	3,949,799,000	3,355,213,000
Net PPE	1,239,280,000	1,273,200,000
Intangibles Excl Goodwill	963,435,000	1,107,258,000
Intangibles	963,435,000	1,107,258,000
Other LT Assets	5,075,928,000	3,275,889,000
LT Assets	7,278,643,000	5,656,347,000
Total Assets	74,159,096,000	69,592,967,000

Long-Term Obligations	0	0
Pensions & OPEB	19,908,000	158,542,000
Total Liabilities	69,904,883,000	66,123,260,000
Net Assets	4,254,213,000	3,469,707,000
Common Share Capital	344,702,000	344,353,000
Share Premium	331,035,000	330,686,000
Retained Earnings	1,611,421,000	1,349,528,000
Treasury Stock	16,949,000	9,938,000
Other Equity	1,984,003,000	1,455,078,000
Shareholders' Equity	4,254,212,000	3,469,707,000
Total Liabilities & Stockholders' Equity	74,159,096,000	69,592,967,000
Shares Outstanding	3,600,951	3,681,037

Recent Dividends:

1. Dai-ichi Life Holdings Inc American Depositary Receipt.

No dividends paid.

2. Dai-ichi Life Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Dai-ichi Life Holdings Inc American Depositary Receipt.

No dividends paid.

2. Dai-ichi Life Holdings Inc common.

No dividends paid.

DAIDO METAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	142,009,000	136,303,000	128,738,000
Direct Expenses	106,248,000	102,540,000	97,433,000
Gross Profit	35,761,000	33,763,000	31,305,000
SG&A	27,389,000	26,671,000	25,219,000
Other OpEx	0	0	0
Indirect Expenses	27,389,000	26,671,000	25,219,000
Total Operating Expenses	133,637,000	129,211,000	122,652,000
Operating Income	8,372,000	7,092,000	6,086,000
Non-Op Net Interest Income	(989,000)	(1,206,000)	(1,353,000)
Non-Op For Curr Gains	(338,000)	92,000	322,000
Other Non-Op	1,431,000	842,000	981,000
Non-Op Income	104,000	(272,000)	(50,000)
EBT Continuing	8,476,000	6,820,000	6,036,000
Taxation (current)	3,783,000	3,175,000	2,688,000
Taxation (deferred)	(684,000)	12,000	(99,000)
Taxation	3,099,000	3,187,000	2,589,000
EAT Continuing	5,377,000	3,633,000	3,447,000
Min Ints	(980,000)	(911,000)	(878,000)
Net Income	4,396,000	2,720,000	2,569,000
Dividends Per Share	31	18	15
EPS - Basic - Cont	93.73	57.70	54.50
EPS - Primary	93.73	57.70	54.50
EPS -Diluted - Cont	93.73	57.70	54.50
EPS - Diluted	93.73	57.70	54.50
Shares (primary)	46,903	47,140	47,132
Shares (diluted)	46,903	47,140	47,132

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,469,000	29,147,000
Cash, Equivs & STI	29,469,000	29,147,000
Receivables	34,591,000	32,637,000
Raw Materials	11,047,000	10,188,000
WIP	14,357,000	13,220,000
Inventories - Other	19,886,000	18,830,000
Inventories	45,290,000	42,238,000
Other Current Assets	3,072,000	3,563,000
Current Assets	112,422,000	107,585,000
Net PPE	65,405,000	60,692,000
Intangibles Excl Goodwill	7,240,000	8,383,000
Intangibles	7,240,000	8,383,000
Other LT Assets	24,367,000	19,995,000
LT Assets	97,012,000	89,070,000
Total Assets	209,434,000	196,656,000
Accounts Payable	10,300,000	10,722,000
Accounts Payable & Accrued Expenses	10,300,000	10,722,000
Current Debt	35,393,000	33,542,000
Current Capital Lease Obligations	515,000	681,000
Current Debt and Capital Leases	35,908,000	34,223,000
Other Current Liabilities	28,127,000	25,147,000
Current Liabilities	74,335,000	70,092,000
Long-Term Obligations	29,104,000	30,715,000
Deferred LT Liability Charges	5,257,000	4,638,000
Pensions & OPEB	7,985,000	7,779,000
Other LT Liabilities	1,328,000	1,336,000
Minorities (BS)	9,335,000	9,344,000
LT Liabilities	43,674,000	44,468,000
Total Liabilities	127,344,000	123,905,000
Net Assets	82,090,000	72,751,000
Common Share Capital	8,413,000	8,413,000
Share Premium	13,112,000	13,114,000
Retained Earnings	41,623,000	38,319,000
Treasury Stock	455,000	281,000
Other Equity	19,397,000	13,186,000
Shareholders' Equity	82,090,000	72,751,000
Total Liabilities & Stockholders' Equity	209,434,000	196,656,000
Net Current Assets	38,087,000	37,493,000
Total Assets Less Current Liabilities	135,099,000	126,564,000
Shares Outstanding	46,865	47,146

Recent Dividends:

1. Daido Metal Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Daido Metal Co., Ltd. (Japan) common.

No dividends paid.

DAIDO SIGNAL CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	20,768,994
Other Revenue	…	…	0
Revenue	25,695,648	21,914,135	20,768,994
Direct Expenses	18,299,081	15,877,081	15,203,725
Gross Profit	7,396,567	6,037,054	5,565,269
SG&A	5,208,603	4,884,555	4,268,724
Other OpEx	0	0	0
Indirect Expenses	5,208,603	4,884,555	4,268,724
Total Operating Expenses	23,507,684	20,761,636	19,472,449
Operating Income	2,187,964	1,152,499	1,296,545
Non-Op Net Interest Income	(79,911)	(62,571)	(61,291)
Other Non-Op	614,681	1,224,550	(377,964)
Non-Op Income	534,770	1,161,979	(439,255)
EBT Continuing	2,722,734	2,314,478	857,290
Taxation (current)	938,044	599,913	163,352
Taxation (deferred)	(136,644)	40,491	122,204
Taxation	801,400	640,404	285,556
EAT Continuing	1,921,334	1,674,074	571,734
Min Ints	(129,905)	(131,545)	(923)
Net Income	1,791,428	1,542,527	570,808
Dividends Per Share	35	15	10
EPS - Basic - Cont	112.98	95.69	32.08
EPS - Primary	112.98	95.69	32.08
EPS -Diluted - Cont	112.98	95.69	32.08
EPS - Diluted	112.98	95.69	32.08
Shares (primary)	15,856	16,120	17,791
Shares (diluted)	15,856	16,120	17,791

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,968,290	3,646,601
Cash, Equivs & STI	3,968,290	3,646,601
Receivables	14,049,277	11,187,965
Raw Materials	3,253,290	3,523,314
WIP	4,981,512	5,666,758
Inventories - Other	3,546,609	3,114,527
Inventories	11,781,411	12,304,599
Other Current Assets	62,553	300,284
Current Assets	29,861,531	27,439,449
Net PPE	10,954,540	11,112,792
Intangibles Excl Goodwill	307,780	274,376
Intangibles	307,780	274,376
Other LT Assets	9,870,193	6,574,412
LT Assets	21,132,513	17,961,580
Total Assets	50,994,045	45,401,029
Accounts Payable	3,531,314	3,436,057
Accrued Exps	2,137,886	1,374,001
Accounts Payable & Accrued Expenses	5,669,200	4,810,058
Current Debt	5,186,320	5,456,320
Current Debt and Capital Leases	5,186,320	5,456,320
Other Current Liabilities	1,516,385	1,411,226
Current Liabilities	12,371,905	11,677,604
Long-Term Obligations	660,469	865,613
Deferred LT Liability Charges	2,900,047	1,899,085
Pensions & OPEB	1,901,677	1,866,110
Other LT Liabilities	182,800	177,214
Minorities (BS)	5,158,407	4,624,941
LT Liabilities	5,644,993	4,808,022
Total Liabilities	23,175,306	21,110,567
Net Assets	27,818,739	24,290,462
Common Share Capital	1,500,039	1,500,039
Share Premium	1,233,716	1,233,716
Retained Earnings	21,785,112	20,234,352
Treasury Stock	959,256	989,641
Other Equity	4,259,128	2,311,995
Shareholders' Equity	27,818,739	24,290,461
Total Liabilities & Stockholders' Equity	50,994,045	45,401,029
Net Current Assets	17,489,626	15,761,845
Total Assets Less Current Liabilities	38,622,140	33,723,425
Shares Outstanding	15,879	15,821

Recent Dividends:

1. Daido Signal Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Daido Signal Co Ltd (Japan) common.

No dividends paid.

DAIHATSU DIESEL MFG CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	88,066,000	88,781,000	81,775,726
Direct Expenses	66,729,000	67,879,000	64,766,162
Gross Profit	21,337,000	20,902,000	17,009,564
SG&A	13,715,000	13,267,000	11,814,703
Other OpEx	0	0	0
Indirect Expenses	13,715,000	13,267,000	11,814,703
Total Operating Expenses	80,444,000	81,146,000	76,580,865
Operating Income	7,622,000	7,635,000	5,194,861
Non-Op Net Interest Income	(110,000)	(97,000)	(50,674)
Non-Op For Curr Gains	203,000	(43,000)	90,850
Other Non-Op	201,000	94,000	1,329,455
Non-Op Income	294,000	(46,000)	1,369,631
EBT Continuing	7,916,000	7,589,000	6,564,492
Taxation (current)	2,137,000	1,965,000	1,689,942
Taxation (deferred)	(140,000)	(97,000)	(279,549)
Taxation	1,997,000	1,868,000	1,410,393
EAT Continuing	5,919,000	5,721,000	5,154,099
Min Ints	1,000	(3,000)	(4,246)
Net Income	5,920,000	5,717,000	5,149,857
Dividends Per Share	69	62	49
EPS - Basic - Cont	232.90	180.92	162.87
EPS - Primary	232.90	180.92	162.87
EPS -Diluted - Cont	232.90	180.92	162.87
EPS - Diluted	232.90	180.92	162.87
Shares (primary)	25,422	31,602	31,619
Shares (diluted)	25,422	31,602	31,619

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025

Cash & Equivalents	23,330,000	21,521,000	
Cash, Equivs & STI	23,330,000	21,521,000	
Receivables	19,372,000	20,966,000	
Inventories	21,593,000	16,907,000	
Other Current Assets	3,629,000	4,179,000	
Current Assets	67,924,000	63,573,000	
Net PPE	34,787,000	25,889,000	
Intangibles Excl Goodwill	564,000	535,000	
Intangibles	564,000	535,000	
Other LT Assets	7,222,000	6,110,000	
LT Assets	42,573,000	32,534,000	
Total Assets	110,498,000	96,107,000	
Accounts Payable	6,745,000	5,656,000	
Accrued Exps	5,714,000	6,291,000	
Accounts Payable & Accrued Expenses	12,459,000	11,947,000	
Current Debt	12,656,000	3,743,000	
Current Capital Lease Obligations	38,000	60,000	
Current Debt and Capital Leases	12,694,000	3,803,000	
Other Current Liabilities	20,486,000	15,972,000	
Current Liabilities	45,639,000	31,722,000	
Long-Term Obligations	6,729,000	10,485,000	
Pensions & OPEB	5,980,000	6,988,000	
Other LT Liabilities	2,718,000	2,706,000	
Minorities (BS)	52,000	53,000	
LT Liabilities	15,427,000	20,179,000	
Total Liabilities	61,118,000	51,954,000	
Net Assets	49,380,000	44,153,000	
Common Share Capital	2,434,000	2,434,000	
Share Premium	2,253,000	2,236,000	
Retained Earnings	53,644,000	49,298,000	
Treasury Stock	11,147,000	11,202,000	
Other Equity	2,196,000	1,387,000	
Shareholders' Equity	49,380,000	44,153,000	
Total Liabilities & Stockholders' Equity	110,498,000	96,107,000	
Net Current Assets	22,285,000	31,851,000	
Total Assets Less Current Liabilities	64,859,000	64,385,000	
Shares Outstanding	25,431	25,399	

Recent Dividends:

1. Daihatsu Diesel Mfg Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daihatsu Diesel Mfg Co Ltd common.

No dividends paid.

DAIHEN CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	188,571,000
Other Revenue	…	…	0
Revenue	237,735,000	226,375,000	188,571,000
Direct Expenses	169,218,000	162,515,000	135,166,000
Gross Profit	68,517,000	63,860,000	53,405,000
SG&A	49,738,000	47,686,000	38,259,000
Other OpEx	0	0	0
Indirect Expenses	49,738,000	47,686,000	38,259,000
Total Operating Expenses	218,956,000	210,201,000	173,425,000
Operating Income	18,779,000	16,174,000	15,146,000
Non-Op Net Interest Income	(902,000)	(715,000)	(354,000)
Non-Op For Curr Gains	969,000	47,000	443,000
Other Non-Op	2,896,000	2,324,000	5,941,000
Non-Op Income	2,963,000	1,656,000	6,030,000
EBT Continuing	21,742,000	17,830,000	21,176,000
Taxation (current)	8,162,000	5,192,000	3,899,000
Taxation (deferred)	(2,065,000)	(281,000)	384,000
Taxation	6,097,000	4,911,000	4,283,000
EAT Continuing	15,645,000	12,919,000	16,893,000
Min Ints	(1,537,000)	(961,000)	(399,000)
Net Income	14,108,000	11,961,000	16,494,000
Dividends Per Share	180	165	165
EPS - Basic - Cont	591.35	493.31	673.20
EPS - Primary	591.35	493.31	673.20
EPS -Diluted - Cont	591.35	493.31	673.20
EPS - Diluted	591.35	493.31	673.20
Shares (primary)	23,858	24,247	24,502
Shares (diluted)	23,858	24,247	24,502

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,160,000	30,354,000
Cash, Equivs & STI	34,160,000	30,354,000
Receivables	58,457,000	54,222,000
Raw Materials	47,634,000	50,805,000
WIP	22,483,000	19,573,000
Inventories - Other	39,094,000	31,329,000
Inventories	109,211,000	101,707,000
Other Current Assets	8,001,000	7,285,000
Current Assets	209,829,000	193,568,000
Net PPE	60,192,000	53,021,000
Intangibles Excl Goodwill	5,282,000	5,067,000
Intangibles	5,282,000	5,067,000
Other LT Assets	44,872,000	38,578,000
LT Assets	110,346,000	96,666,000
Total Assets	320,175,000	290,234,000
Accounts Payable	20,417,000	21,581,000
Accounts Payable & Accrued Expenses	20,417,000	21,581,000
Current Debt	47,996,000	29,922,000
Current Capital Lease Obligations	129,000	122,000
Current Debt and Capital Leases	48,125,000	30,044,000
Other Current Liabilities	33,286,000	35,266,000
Current Liabilities	101,828,000	86,891,000
Long-Term Obligations	36,652,000	38,668,000
Deferred LT Liability Charges	4,516,000	4,426,000
Pensions & OPEB	2,973,000	3,368,000
Other LT Liabilities	3,458,000	3,595,000
Minorities (BS)	16,716,000	14,913,000
LT Liabilities	47,599,000	50,057,000
Total Liabilities	166,144,000	151,862,000
Net Assets	154,031,000	138,372,000
Common Share Capital	10,596,000	10,596,000
Share Premium	10,074,000	10,074,000
Retained Earnings	110,610,000	101,796,000
Treasury Stock	6,995,000	4,926,000
Other Equity	29,745,000	20,832,000
Shareholders' Equity	154,030,000	138,372,000
Total Liabilities & Stockholders' Equity	320,175,000	290,234,000
Net Current Assets	108,001,000	106,677,000
Total Assets Less Current Liabilities	218,347,000	203,343,000
Shares Outstanding	23,607	23,904

Recent Dividends:

1. Daihen Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Daihen Corp. (Japan) common.

No dividends paid.

DAIICHI JITSUGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	187,790,000
Other Revenue	…	…	0
Revenue	219,140,000	221,755,000	187,790,000
Direct Expenses	180,030,000	183,984,000	155,910,000
Gross Profit	39,110,000	37,771,000	31,880,000
SG&A	25,413,000	24,668,000	22,789,000
Other OpEx	0	0	0
Indirect Expenses	25,413,000	24,668,000	22,789,000
Total Operating Expenses	205,443,000	208,652,000	178,699,000
Operating Income	13,697,000	13,103,000	9,091,000
Non-Op Net Interest Income	95,000	100,000	106,000
Non-Op For Curr Gains	(145,000)	(536,000)	(1,020,000)
Other Non-Op	1,019,000	1,009,000	2,311,000
Non-Op Income	969,000	573,000	1,397,000
EBT Continuing	14,666,000	13,676,000	10,488,000
Taxation (current)	4,590,000	3,863,000	3,370,000
Taxation (deferred)	69,000	932,000	(321,000)
Taxation	4,659,000	4,795,000	3,049,000
EAT Continuing	10,007,000	8,881,000	7,439,000
Min Ints	(53,000)	(39,000)	21,000
Net Income	9,951,000	8,841,000	7,461,000
Dividends Per Share	125	92	71
EPS - Basic - Cont	311.77	278.57	235.33
EPS - Primary	311.77	278.57	235.33
EPS -Diluted - Cont	310.98	277.66	234.53
EPS - Diluted	310.98	277.66	234.53
Shares (primary)	31,921	31,740	31,706
Shares (diluted)	31,999	31,841	31,815

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	53,007,000	35,960,000
Cash, Equivs & STI	53,007,000	35,960,000
Receivables	50,369,000	60,747,000
Raw Materials	830,000	881,000
WIP	1,363,000	1,716,000
Inventories - Other	17,939,000	22,216,000
Inventories	20,132,000	24,813,000
Prepayments (ST)	23,735,000	26,950,000
Other Current Assets	2,017,000	1,470,000
Current Assets	149,260,000	149,940,000
Net PPE	3,397,000	3,343,000
Intangibles Excl Goodwill	1,946,000	2,087,000
Intangibles	1,946,000	2,087,000
Other LT Assets	21,035,000	16,003,000
LT Assets	26,378,000	21,433,000
Total Assets	175,639,000	171,373,000
Accounts Payable	29,066,000	41,413,000
Accounts Payable & Accrued Expenses	29,066,000	41,413,000
Current Debt	6,520,000	2,220,000
Current Debt and Capital Leases	6,520,000	2,220,000
Other Current Liabilities	43,672,000	44,144,000
Current Liabilities	79,258,000	87,777,000
Long-Term Obligations	480,000	0
Deferred LT Liability Charges	3,887,000	2,523,000
Pensions & OPEB	588,000	594,000
Other LT Liabilities	724,000	626,000
Minorities (BS)	151,000	86,000
LT Liabilities	5,679,000	3,743,000
Total Liabilities	85,088,000	91,607,000
Net Assets	90,551,000	79,766,000
Common Share Capital	5,105,000	5,105,000
Share Premium	3,820,000	3,787,000
Retained Earnings	69,489,000	62,792,000
Treasury Stock	807,000	858,000
Other Equity	12,943,000	8,940,000
Shareholders' Equity	90,550,000	79,766,000
Total Liabilities & Stockholders' Equity	175,639,000	171,373,000
Net Current Assets	70,002,000	62,163,000
Total Assets Less Current Liabilities	96,381,000	83,596,000
Shares Outstanding	31,929	31,882

Recent Dividends:

1. Daiichi Jitsugyo Co., Ltd. (Japan) common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. Daiichi Jitsugyo Co., Ltd. (Japan) common.

No dividends paid.

After 3-for-1 split: No dividends paid.

DAIICHI KENSETSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	53,993,410
Other Revenue	…	…	0
Revenue	60,003,444	58,005,615	53,993,410

Direct Expenses	49,054,819	46,973,230	46,942,507
Gross Profit	10,948,625	11,032,385	7,050,903
SG&A	4,036,783	3,838,489	3,278,655
Other OpEx	0	0	2,987
Indirect Expenses	4,036,783	3,838,489	3,281,642
Total Operating Expenses	53,091,602	50,811,719	50,224,149
Operating Income	6,911,842	7,193,896	3,769,261
Non-Op Net Interest Income	21,050	10,625	4,286
Other Non-Op	552,542	334,713	236,178
Non-Op Income	573,592	345,338	240,464
EBT Continuing	7,485,434	7,539,234	4,009,725
Taxation (current)	2,219,845	2,283,623	1,516,990
Taxation (deferred)	41,691	12,898	(299,204)
Taxation	2,261,536	2,296,521	1,217,786
EAT Continuing	5,223,898	5,242,713	2,791,939
Net Income	5,223,899	5,242,713	2,791,940
Dividends Per Share	160	130	80
EPS - Basic - Cont	293.11	278	143.20
EPS - Primary	293.11	278	143.20
EPS -Diluted - Cont	293.11	278	143.20
EPS - Diluted	293.11	278	143.20
Shares (primary)	17,822	18,859	19,495
Shares (diluted)	17,822	18,859	19,495

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,838,706	16,361,479
Short Term Investments	1,297,930	1,298,450
Cash, Equivs & STI	15,136,636	17,659,929
Receivables	30,597,638	29,655,420
WIP	155,051	314,485
Inventories - Other	45,121	45,121
Inventories	200,172	359,606
Other Current Assets	1,537,876	1,222,066
Current Assets	47,472,322	48,897,021
Net PPE	21,255,674	21,340,495
Intangibles Excl Goodwill	111,118	477,842
Intangibles	111,118	477,842
Other LT Assets	17,499,926	13,226,176
LT Assets	38,866,718	35,044,513
Total Assets	86,339,041	83,941,535
Accounts Payable	4,894,914	4,412,565
Accrued Exps	1,220,443	2,098,341
Accounts Payable & Accrued Expenses	6,115,357	6,510,906
Other Current Liabilities	2,537,139	4,062,511
Current Liabilities	8,652,496	10,573,417
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,619,300	198,872
Pensions & OPEB	504,478	641,533
Other LT Liabilities	860,099	870,566
LT Liabilities	2,983,877	1,710,971
Total Liabilities	11,636,374	12,284,388
Net Assets	74,702,667	71,657,147
Common Share Capital	3,302,375	3,302,375
Share Premium	3,376,790	3,341,638
Retained Earnings	67,038,865	64,254,555
Treasury Stock	6,004,313	3,218,123
Other Equity	6,988,950	3,976,701
Shareholders' Equity	74,702,667	71,657,146
Total Liabilities & Stockholders' Equity	86,339,041	83,941,535
Net Current Assets	38,819,826	38,323,604
Total Assets Less Current Liabilities	77,686,545	73,368,118
Shares Outstanding	17,701	18,766

Recent Dividends:

1. Daiichi Kensetsu Corp common.

No dividends paid.

Annual Dividends:

1. Daiichi Kensetsu Corp common.

No dividends paid.

DAIICHI KOUTSU SANGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	112,482,000	99,459,000	100,711,000
Direct Expenses	96,148,000	84,212,000	86,006,000
Gross Profit	16,334,000	15,247,000	14,705,000
SG&A	12,753,000	12,201,000	11,650,000
Other OpEx	0	0	0
Indirect Expenses	12,753,000	12,201,000	11,650,000
Total Operating Expenses	108,901,000	96,413,000	97,656,000
Operating Income	3,581,000	3,046,000	3,055,000
Non-Op Net Interest Income	(1,300,000)	(1,036,000)	(999,000)
Other Non-Op	1,248,000	1,152,000	(231,000)
Non-Op Income	(52,000)	116,000	(1,230,000)
EBT Continuing	3,529,000	3,162,000	1,825,000
Taxation (current)	1,133,000	1,184,000	1,313,000
Taxation (deferred)	308,000	200,000	(429,000)
Taxation	1,441,000	1,384,000	884,000
EAT Continuing	2,088,000	1,778,000	941,000
Min Ints	(19,000)	(19,000)	(17,000)
Net Income	2,065,000	1,756,000	919,000
Dividends Per Share	25	25	25
EPS - Basic - Cont	59.71	51.52	27
EPS - Primary	59.71	51.52	27
EPS -Diluted - Cont	59.71	51.52	27
EPS - Diluted	59.71	51.52	27
Shares (primary)	34,595	34,091	34,053
Shares (diluted)	34,595	34,091	34,053

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,868,000	11,743,000
Cash, Equivs & STI	11,868,000	11,743,000
Receivables	21,243,000	13,788,000
WIP	22,255,000	20,812,000
Inventories - Other	39,701,000	41,328,000
Inventories	61,956,000	62,140,000
Other Current Assets	5,252,000	5,517,000
Current Assets	100,319,000	93,188,000
Net PPE	83,839,000	88,036,000
Intangibles Excl Goodwill	791,000	1,317,000
Intangibles	791,000	1,317,000
Other LT Assets	8,069,000	7,161,000
LT Assets	92,699,000	96,514,000
Total Assets	193,019,000	189,702,000
Accounts Payable	6,696,000	8,467,000
Accounts Payable & Accrued Expenses	6,696,000	8,467,000
Current Debt	36,967,000	42,349,000
Current Debt and Capital Leases	36,967,000	42,349,000
Other Current Liabilities	10,143,000	9,090,000
Current Liabilities	53,806,000	59,906,000
Long-Term Obligations	82,227,000	75,799,000
Deferred LT Liability Charges	3,941,000	3,521,000
Pensions & OPEB	1,554,000	1,494,000
Other LT Liabilities	5,193,000	5,426,000
Minorities (BS)	25,000	24,000
LT Liabilities	92,915,000	86,240,000
Total Liabilities	146,746,000	146,171,000
Net Assets	46,273,000	43,531,000
Common Share Capital	2,027,000	2,027,000
Share Premium	3,249,000	3,025,000
Retained Earnings	46,083,000	45,133,000
Treasury Stock	2,108,000	2,562,000
Other Equity	(2,979,000)	(4,092,000)
Shareholders' Equity	46,272,000	43,531,000
Total Liabilities & Stockholders' Equity	193,019,000	189,702,000
Net Current Assets	46,513,000	33,282,000
Total Assets Less Current Liabilities	139,213,000	129,796,000
Shares Outstanding	35,011	34,108

Recent Dividends:

1. Daiichi Koutsu Sangyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daiichi Koutsu Sangyo Co Ltd common.

No dividends paid.

DAIICHIKOSHO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	146,746,000
Other Revenue	...	...	0
Revenue	162,950,000	153,020,000	146,746,000
Direct Expenses	106,771,000	99,262,000	94,143,000
Gross Profit	56,179,000	53,758,000	52,603,000
SG&A	38,261,000	35,811,000	34,000,000
Other OpEx	0	0	0
Indirect Expenses	38,261,000	35,811,000	34,000,000
Total Operating Expenses	145,032,000	135,073,000	128,143,000
Operating Income	17,918,000	17,947,000	18,603,000
Non-Op Net Interest Income	(382,000)	(393,000)	(146,000)
Non-Op For Curr Gains	(31,000)	...	(10,000)
Other Non-Op	6,129,000	5,357,000	249,000
Non-Op Income	5,716,000	4,964,000	93,000
EBT Continuing	23,634,000	22,911,000	18,696,000
Taxation (current)	8,249,000	7,353,000	6,321,000
Taxation (deferred)	(696,000)	(2,658,000)	(234,000)
Taxation	7,553,000	4,695,000	6,087,000
EAT Continuing	16,081,000	18,216,000	12,609,000
Min Ints	(193,000)	(38,000)	(39,000)
Net Income	15,889,000	18,178,000	12,568,000
Dividends Per Share	67	57	57
EPS - Basic - Cont	153.38	172.56	117.01
EPS - Primary	153.38	172.56	117.01
EPS -Diluted - Cont	152.91	172.09	116.76
EPS - Diluted	152.91	172.09	116.76
Shares (primary)	103,596	105,345	107,412
Shares (diluted)	103,911	105,631	107,638

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	48,841,000	41,949,000
Cash, Equivs & STI	48,841,000	41,949,000
Receivables	6,804,000	5,834,000
Inventories	14,023,000	13,769,000
Other Current Assets	7,541,000	5,991,000
Current Assets	77,209,000	67,543,000
Net PPE	98,361,000	98,958,000
Intangibles Excl Goodwill	13,572,000	10,982,000
Intangibles	13,572,000	10,982,000
Other LT Assets	31,302,000	31,833,000
LT Assets	143,235,000	141,773,000
Total Assets	220,445,000	209,316,000
Accounts Payable	2,375,000	3,885,000
Accounts Payable & Accrued Expenses	2,375,000	3,885,000
Current Debt	3,196,000	12,443,000
Current Debt and Capital Leases	3,196,000	12,443,000
Other Current Liabilities	21,780,000	19,662,000
Current Liabilities	27,351,000	35,990,000
Long-Term Obligations	51,682,000	41,128,000
Deferred LT Liability Charges	137,000	25,000
Pensions & OPEB	9,914,000	8,804,000
Other LT Liabilities	6,011,000	5,506,000
Minorities (BS)	1,246,000	1,065,000
LT Liabilities	67,744,000	55,463,000
Total Liabilities	96,342,000	92,519,000
Net Assets	124,103,000	116,797,000
Common Share Capital	12,350,000	12,350,000
Share Premium	4,211,000	4,211,000
Retained Earnings	106,897,000	108,490,000
Treasury Stock	1,195,000	10,571,000
Other Equity	1,840,000	2,317,000
Shareholders' Equity	124,103,000	116,797,000
Total Liabilities & Stockholders' Equity	220,445,000	209,316,000
Net Current Assets	49,858,000	31,553,000
Total Assets Less Current Liabilities	193,094,000	173,326,000
Shares Outstanding	103,377	104,488

Recent Dividends:
1. Daiichikosho Co Ltd common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Daiichikosho Co Ltd common.
No dividends paid.
After 2-for-1 split: No dividends paid.

DAIKEN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended (¥000):

	02/28/26	02/28/25	02/29/24
Revenue	11,567,552	11,024,531	10,881,761
Direct Expenses	7,944,422	7,685,485	7,560,519
Gross Profit	3,623,130	3,339,046	3,321,242
SG&A	3,365,706	3,043,738	2,873,201
Other OpEx	0	0	0
Indirect Expenses	3,365,706	3,043,738	2,873,201
Total Operating Expenses	11,310,128	10,729,223	10,433,720
Operating Income	257,424	295,308	448,041
Non-Op Net Interest Income	1,351	106	14
Other Non-Op	181,529	60,067	37,655
Non-Op Income	182,880	60,173	37,669
EBT Continuing	440,304	355,481	485,710
Taxation (current)	190,306	110,999	151,739
Taxation (deferred)	(46,046)	(1,707)	5,224
Taxation	144,260	109,292	156,963
EAT Continuing	296,044	246,189	328,747
Net Income	296,044	246,189	328,746
Dividends Per Share	20	20	15
EPS - Basic - Cont	53.99	44.90	59.95
EPS - Primary	53.99	44.90	59.95
EPS -Diluted - Cont	53.99	44.90	59.95
EPS - Diluted	53.99	44.90	59.95
Shares (primary)	5,483	5,483	5,483
Shares (diluted)	5,483	5,483	5,483

Standardized Balance Sheet, Years Ended Feb. 28 (¥000):

	2026	2025
Cash & Equivalents	3,316,854	3,593,026
Cash, Equivs & STI	3,316,854	3,593,026
Receivables	4,577,269	4,203,072
Raw Materials	690,112	644,290
WIP	369,534	347,711
Finished Goods	1,128,616	1,064,907
Inventories - Other	0	0
Inventories	2,188,262	2,056,908
Other Current Assets	37,579	32,114
Current Assets	10,119,964	9,885,120
Net PPE	5,153,738	4,480,187
LT Investments	1,250,830	...
Intangibles Excl Goodwill	127,603	133,235
Intangibles	127,603	133,235
LT Receivables	(10,050)	...
Other LT Assets	290,599	1,282,559
LT Assets	6,812,720	5,895,981
Total Assets	16,932,685	15,781,101
Accounts Payable	1,760,171	1,532,553
Accrued Exps	697,669	355,830
Accounts Payable & Accrued Expenses	2,457,840	1,888,383
Other Current Liabilities	376,878	415,148
Current Liabilities	2,834,718	2,303,531
Long-Term Obligations	0	0
Deferred LT Liability Charges	160,093	77,150
Pensions & OPEB	128,706	105,050
Other LT Liabilities	122,137	88,927
LT Liabilities	410,936	271,127
Total Liabilities	3,245,655	2,574,658
Net Assets	13,687,030	13,206,443
Common Share Capital	481,524	481,524
Share Premium	250,398	250,398
Retained Earnings	12,645,048	12,356,371
Treasury Stock	329,763	329,737
Other Equity	639,822	447,887
Shareholders' Equity	13,687,029	13,206,443
Total Liabilities & Stockholders' Equity	16,932,685	15,781,101
Net Current Assets	7,285,246	7,581,589
Total Assets Less Current Liabilities	14,097,967	13,477,570
Shares Outstanding	5,483	5,483

Recent Dividends:
1. Daiken Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Daiken Co., Ltd. common.
No dividends paid.

DAIKIN INDUSTRIES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,395,317,000
Other Revenue	...	...	0
Revenue	5,015,036,000	4,752,335,000	4,395,317,000
Direct Expenses	3,282,519,000	3,125,646,000	2,885,644,000
Gross Profit	1,732,517,000	1,626,689,000	1,509,673,000
SG&A	1,317,524,000	1,225,019,000	1,117,536,000
Other OpEx	0	0	0
Indirect Expenses	1,317,524,000	1,225,019,000	1,117,536,000
Total Operating Expenses	4,600,043,000	4,350,665,000	4,003,180,000
Operating Income	414,993,000	401,670,000	392,137,000
Non-Op Net Interest Income	(20,181,000)	(22,921,000)	(28,792,000)
Non-Op For Curr Gains	(1,448,000)	(9,163,000)	(1,112,000)
Other Non-Op	10,265,000	6,509,000	23,062,000
Non-Op Income	(11,364,000)	(25,575,000)	(6,842,000)
EBT Continuing	403,629,000	376,095,000	385,295,000
Taxation (current)	125,940,000	134,613,000	129,010,000
Taxation (deferred)	(8,658,000)	(33,966,000)	(13,550,000)
Taxation	117,282,000	100,647,000	115,460,000
EAT Continuing	286,347,000	275,448,000	269,835,000
Min Ints	(11,117,000)	(10,690,000)	(9,523,000)
Net Income	275,229,000	264,757,000	260,311,000
Dividends Per Share	31.24	31.77	25.27
EPS - Basic - Cont	939.92	904.27	889.22
EPS - Primary	939.92	904.27	889.22
EPS -Diluted - Cont	939.14	903.65	888.64
EPS - Diluted	939.14	903.65	888.64
Shares (primary)	292,823	292,784	292,743
Shares (diluted)	293,065	292,986	292,932

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	933,484,000	802,663,000
Cash, Equivs & STI	933,484,000	802,663,000
Receivables	987,585,000	834,147,000
Raw Materials	289,616,000	271,444,000
WIP	78,570,000	72,190,000
Inventories - Other	769,715,000	709,232,000
Inventories	1,137,901,000	1,052,866,000
Other Current Assets	203,910,000	163,978,000
Current Assets	3,262,880,000	2,853,654,000
Net PPE	1,464,475,000	1,279,327,000
Intangibles Excl Goodwill	669,541,000	637,867,000
Intangibles	669,541,000	637,867,000
Other LT Assets	412,343,000	362,567,000
LT Assets	2,546,359,000	2,279,761,000
Total Assets	5,809,240,000	5,133,416,000
Accounts Payable	419,985,000	362,158,000
Accrued Exps	305,583,000	283,375,000
Accounts Payable & Accrued Expenses	725,568,000	645,533,000
Current Debt	433,775,000	397,373,000
Current Capital Lease Obligations	52,328,000	42,790,000
Current Debt and Capital Leases	486,103,000	440,163,000
Other Current Liabilities	477,199,000	457,351,000
Current Liabilities	1,688,870,000	1,543,047,000
Long-Term Obligations	449,387,000	414,920,000
Deferred LT Liability Charges	102,204,000	93,286,000
Pensions & OPEB	23,418,000	21,760,000
Other LT Liabilities	228,822,000	193,709,000
Minorities (BS)	61,884,000	61,199,000
LT Liabilities	803,831,000	723,675,000
Total Liabilities	2,554,586,000	2,327,922,000
Net Assets	3,254,654,000	2,805,494,000
Common Share Capital	85,032,000	85,032,000
Share Premium	68,521,000	87,304,000
Retained Earnings	2,252,762,000	2,068,308,000
Treasury Stock	1,178,000	1,348,000
Other Equity	849,517,000	566,198,000
Shareholders' Equity	3,254,654,000	2,805,494,000
Total Liabilities & Stockholders' Equity	5,809,240,000	5,133,416,000
Net Current Assets	1,574,010,000	1,310,607,000
Total Assets Less Current Liabilities	4,120,370,000	3,590,369,000
Shares Outstanding	292,842	292,802

Recent Dividends:
1. Daikin Industries Ltd common.
No dividends paid.
2. Daikin Industries Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	140.00		03/31/2023	06/30/2023
	120.00		09/30/2023	12/04/2023
	130.00		03/31/2024	06/28/2024
	185.00		09/30/2024	12/03/2024
	145.00		03/31/2025	06/30/2025
	175.00		03/31/2026	06/29/2026

Annual Dividends:
1. Daikin Industries Ltd common.
No dividends paid.
2. Daikin Industries Ltd American Depositary Receipts.

2023 ..... 260.00 2024 ..... 315.00 2025 ..... 145.00
2026 ..... 175.00

DAIKO DENSHI TSUSHIN LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	43,378,167
Other Revenue	...	...	0
Revenue	42,500,540	42,690,259	43,378,167
Direct Expenses	31,811,769	32,134,077	32,264,189
Gross Profit	10,688,771	10,556,182	11,113,978
SG&A	8,784,963	8,145,896	8,217,115
Other OpEx	0	0	0
Indirect Expenses	8,784,963	8,145,896	8,217,115
Total Operating Expenses	40,596,732	40,279,973	40,481,304
Operating Income	1,903,808	2,410,286	2,896,863
Non-Op Net Interest Income	(7,401)	(14,444)	(14,764)
Non-Op Gains	...	...	(1,310)
Other Non-Op	276,125	88,823	(20,703)
Non-Op Income	268,724	74,379	(36,777)
EBT Continuing	2,172,532	2,484,665	2,860,086
Taxation (current)	702,351	569,540	595,387
Taxation (deferred)	26,173	225,060	424,009
Taxation	728,524	794,600	1,019,396
EAT Continuing	1,444,008	1,690,065	1,840,690
Min Ints	(1,226)	(6,814)	(2,021)
Net Income	1,442,780	1,683,249	1,838,668
Dividends Per Share	36	32	29
EPS - Basic - Cont	113.99	129.89	139.85
EPS - Primary	113.99	129.89	139.85
EPS -Diluted - Cont	113.99	129.89	139.85
EPS - Diluted	113.99	129.89	139.85
Shares (primary)	12,657	12,959	13,148
Shares (diluted)	12,657	12,959	13,148

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,987,862	8,464,484
Short Term Investments	3,999,049	1,999,442
Cash, Equivs & STI	9,986,911	10,463,926
Receivables	9,665,418	8,886,008

Raw Materials	3,240	2,452
WIP	838,378	787,127
Inventories - Other	0	0
Inventories	841,618	789,579
Prepayments (ST)	1,959,470	…
Other Current Assets	181,967	1,350,998
Current Assets	22,635,384	21,490,511
Net PPE	566,937	657,283
Intangibles Excl Goodwill	573,148	542,820
Intangibles	573,148	542,820
Other LT Assets	4,263,104	4,150,076
LT Assets	5,403,189	5,350,179
Total Assets	28,038,574	26,840,691
Accounts Payable	3,907,927	3,829,124
Accrued Exps	1,268,927	1,426,641
Accounts Payable & Accrued Expenses	5,176,854	5,255,765
Current Debt	1,653,996	2,070,000
Current Capital Lease Obligations	101,735	102,620
Current Debt and Capital Leases	1,755,731	2,172,620
Other Current Liabilities	3,146,072	2,284,375
Current Liabilities	10,078,657	9,712,760
Long-Term Obligations	323,170	187,818
Pensions & OPEB	3,880,546	4,219,677
Other LT Liabilities	2,963	0
Minorities (BS)	…	54,894
LT Liabilities	4,206,679	4,407,495
Total Liabilities	14,285,336	14,175,150
Net Assets	13,753,238	12,665,541
Common Share Capital	1,969,068	1,969,068
Share Premium	170,868	166,122
Retained Earnings	10,866,064	10,057,501
Treasury Stock	818,651	793,384
Other Equity	1,565,888	1,266,233
Shareholders' Equity	13,753,237	12,665,540
Total Liabilities & Stockholders' Equity	28,038,574	26,840,691
Net Current Assets	12,556,727	11,777,751
Total Assets Less Current Liabilities	17,959,917	17,127,931
Shares Outstanding	12,670	12,692

Recent Dividends:

1. Daiko Denshi Tsushin Ltd. common.

No dividends paid.

Annual Dividends:

1. Daiko Denshi Tsushin Ltd. common.

No dividends paid.

DAIKOKU DENKI CO LTD NAGOYA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	54,337,041	57,415,710	53,861,539
Direct Expenses	29,606,809	30,722,622	28,879,583
Gross Profit	24,730,232	26,693,088	24,981,956
SG&A	15,056,536	14,480,733	12,980,445
Other OpEx	0	0	0
Indirect Expenses	15,056,536	14,480,733	12,980,445
Total Operating Expenses	44,663,345	45,203,355	41,860,028
Operating Income	9,673,696	12,212,355	12,001,511
Non-Op Net Interest Income	17,930	2,465	8,680
Non-Op For Curr Gains	(22,057)	…	(11,088)
Other Non-Op	(666,324)	(768,285)	(77,200)
Non-Op Income	(670,451)	(765,820)	(79,608)
EBT Continuing	9,003,245	11,446,535	11,921,903
Taxation (current)	2,971,523	3,808,772	3,641,431
Taxation (deferred)	277,086	(89,711)	(184,130)
Taxation	3,248,609	3,719,061	3,457,301
EAT Continuing	5,754,636	7,727,474	8,464,602
Min Ints	(75)	(44)	…
Net Income	5,754,556	7,727,428	8,464,600
Dividends Per Share	100	120	120
EPS - Basic - Cont	395.60	526.84	572.60
EPS - Primary	395.60	526.84	572.60
EPS -Diluted - Cont	395.60	526.84	572.60
EPS - Diluted	395.60	526.84	572.60
Shares (primary)	14,546	14,668	14,782
Shares (diluted)	14,546	14,668	14,782

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,591,921	16,960,449
Short Term Investments	2,997,835	…
Cash, Equivs & STI	19,589,756	16,960,449
Receivables	8,303,060	7,107,027
Raw Materials	485,533	570,549
WIP	19,467	33,541
Inventories - Other	9,411,243	10,670,773
Inventories	9,916,243	11,274,863
Other Current Assets	1,233,618	780,620
Current Assets	39,042,677	36,122,959
Net PPE	12,039,648	11,184,981
Intangibles Excl Goodwill	5,607,251	4,857,345
Intangibles	5,607,251	4,857,345
Other LT Assets	2,589,983	5,100,991
LT Assets	20,236,882	21,143,317
Total Assets	59,279,560	57,266,276
Accounts Payable	3,562,649	3,995,673
Accrued Exps	1,210,896	1,193,041
Accounts Payable & Accrued Expenses	4,773,545	5,188,714
Other Current Liabilities	3,650,735	5,785,726
Current Liabilities	8,424,280	10,974,440
Long-Term Obligations	0	0
Pensions & OPEB	948,830	793,600
Other LT Liabilities	237,755	210,802
Minorities (BS)	185	94
LT Liabilities	1,186,585	1,004,402
Total Liabilities	9,611,051	11,978,937
Net Assets	49,668,509	45,287,339
Common Share Capital	723,128	700,530
Share Premium	729,136	706,538
Retained Earnings	48,683,523	44,557,149
Treasury Stock	698,277	851,463
Other Equity	230,999	174,584
Shareholders' Equity	49,668,509	45,287,338
Total Liabilities & Stockholders' Equity	59,279,560	57,266,276
Net Current Assets	30,618,397	25,148,519
Total Assets Less Current Liabilities	50,855,280	46,291,836
Shares Outstanding	14,560	14,482

Recent Dividends:

1. Daikoku Denki Co Ltd Nagoya common.

No dividends paid.

Annual Dividends:

1. Daikoku Denki Co Ltd Nagoya common.

No dividends paid.

DAIKOKUYA HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	10,967,199
Other Revenue	…	…	0
Revenue	11,472,469	10,232,047	10,967,199
Direct Expenses	8,467,212	7,175,556	7,693,854
Gross Profit	3,005,257	3,056,491	3,273,345
SG&A	3,657,669	3,960,990	3,417,115
Other OpEx	0	0	0
Indirect Expenses	3,657,669	3,960,990	3,417,115
Total Operating Expenses	12,124,881	11,136,546	11,110,969
Operating Income	(652,412)	(904,499)	(143,770)
Non-Op Net Interest Income	(85,858)	(153,261)	(123,416)
Non-Op For Curr Gains	(2,210)	(902)	25,652
Other Non-Op	(1,399,702)	(64,776)	(311,237)
Non-Op Income	(1,487,770)	(218,939)	(409,001)
EBT Continuing	(2,140,182)	(1,123,438)	(552,771)
Taxation (current)	10,080	9,742	40,576
Taxation (deferred)	51,634	(130,433)	(6,966)
Taxation	61,714	(120,691)	(15,229)
EAT Continuing	(2,201,896)	(1,002,747)	(537,542)
Min Ints	148,249	34,692	(2,113)
Net Income	(2,053,647)	(968,055)	(539,656)
EPS - Basic - Cont	(5.59)	(6.58)	(4.60)
EPS - Primary	(5.59)	(6.58)	(4.60)
EPS -Diluted - Cont	(5.59)	(6.58)	(4.60)
EPS - Diluted	(5.59)	(6.58)	(4.60)
Shares (primary)	366,846	147,114	117,362
Shares (diluted)	366,846	147,114	117,362

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,297,164	559,230
Cash, Equivs & STI	2,297,164	559,230
Receivables	2,715,365	2,528,223
Raw Materials	47,824	49,862
WIP	27,485	34,527
Inventories - Other	3,154,446	1,440,032
Inventories	3,229,755	1,524,421
Other Current Assets	375,127	259,082
Current Assets	8,617,411	4,870,956
Net PPE	130,937	215,288
Intangibles Excl Goodwill	260,099	294,390
Intangibles	260,099	294,390
Other LT Assets	1,056,578	898,765
LT Assets	1,447,614	1,408,443
Total Assets	10,065,025	6,279,399
Accounts Payable	33,346	35,670
Accounts Payable & Accrued Expenses	33,346	35,670
Current Debt	3,500,000	3,800,000
Current Debt and Capital Leases	3,500,000	3,800,000
Other Current Liabilities	546,497	702,701
Current Liabilities	4,079,843	4,538,371
Long-Term Obligations	0	650,000
Pensions & OPEB	3,549	18,230
Other LT Liabilities	21,804	77,867
Minorities (BS)	609,398	571,031
LT Liabilities	25,353	746,097
Total Liabilities	4,714,595	5,855,500
Net Assets	5,350,430	423,899
Common Share Capital	6,676,113	3,722,834
Share Premium	4,724,301	1,771,022
Retained Earnings	(6,095,615)	(4,041,967)
Treasury Stock	2,264	2,211
Other Equity	47,895	(1,025,780)
Shareholders' Equity	5,350,430	423,898
Total Liabilities & Stockholders' Equity	10,065,025	6,279,399
Net Current Assets	4,537,568	332,585
Total Assets Less Current Liabilities	5,985,182	1,741,028
Shares Outstanding	739,884	168,557

Recent Dividends:

1. Daikokuya Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daikokuya Holdings Co Ltd common.

No dividends paid.

DAIMARU ENAWIN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,697,622	33,418,604	29,905,180
Direct Expenses	22,179,382	23,188,078	19,942,009
Gross Profit	10,518,240	10,230,526	9,963,171
SG&A	9,218,174	8,964,337	8,908,400
Other OpEx	0	0	0
Indirect Expenses	9,218,174	8,964,337	8,908,400
Total Operating Expenses	31,397,556	32,152,415	28,850,409
Operating Income	1,300,066	1,266,189	1,054,771
Non-Op Net Interest Income	(9,578)	(7,992)	(9,145)
Other Non-Op	184,083	125,854	139,205
Non-Op Income	174,505	117,862	130,060
EBT Continuing	1,474,571	1,384,051	1,184,831
Taxation (current)	527,144	514,376	494,987

Taxation (deferred)	(12,597)	(19,051)	(43,866)
Taxation	514,547	495,325	451,121
EAT Continuing	960,024	888,726	733,710
Net Income	960,026	888,729	733,711
Dividends Per Share	29	27	25
EPS - Basic - Cont	125.17	116.15	96.09
EPS - Primary	125.17	116.15	96.09
EPS -Diluted - Cont	125.17	116.15	96.09
EPS - Diluted	125.17	116.15	96.09
Shares (primary)	7,670	7,652	7,635
Shares (diluted)	7,670	7,652	7,635

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,362,368	3,218,536
Cash, Equivs & STI	3,362,368	3,218,536
Receivables	4,795,285	5,030,257
Inventories	793,959	876,729
Other Current Assets	583,042	498,480
Current Assets	9,534,654	9,624,002
Net PPE	10,309,305	9,178,077
Intangibles Excl Goodwill	1,777,218	2,177,263
Intangibles	1,777,218	2,177,263
Other LT Assets	1,547,564	1,151,251
LT Assets	13,634,087	12,506,591
Total Assets	23,168,741	22,130,593
Accounts Payable	1,728,286	2,007,858
Accounts Payable & Accrued Expenses	1,728,286	2,007,858
Current Debt	502,773	469,524
Current Capital Lease Obligations	134,503	138,392
Current Debt and Capital Leases	637,276	607,916
Other Current Liabilities	2,986,565	2,782,193
Current Liabilities	5,352,127	5,397,967
Long-Term Obligations	682,882	684,397
Deferred LT Liability Charges	378,197	282,766
Pensions & OPEB	236,685	228,408
Other LT Liabilities	565,888	627,156
LT Liabilities	1,863,652	1,822,727
Total Liabilities	7,215,780	7,220,695
Net Assets	15,952,961	14,909,898
Common Share Capital	870,500	870,500
Share Premium	1,009,400	988,290
Retained Earnings	13,806,751	13,061,343
Treasury Stock	266,517	280,362
Other Equity	532,827	270,127
Shareholders' Equity	15,952,961	14,909,898
Total Liabilities & Stockholders' Equity	23,168,741	22,130,593
Net Current Assets	4,182,527	4,226,035
Total Assets Less Current Liabilities	17,816,614	16,732,626
Shares Outstanding	7,675	7,655

Recent Dividends:

1. Daimaru Enawin Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daimaru Enawin Co Ltd common.

No dividends paid.

DAINICHISEIKA COLOR & CHEMICALS MFG. CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	124,294,000	124,760,000	119,824,000
Direct Expenses	98,254,000	99,539,000	97,468,000
Gross Profit	26,040,000	25,221,000	22,356,000
SG&A	18,430,000	18,217,000	17,805,000
Other OpEx	0	0	0
Indirect Expenses	18,430,000	18,217,000	17,805,000
Total Operating Expenses	116,684,000	117,756,000	115,273,000
Operating Income	7,610,000	7,004,000	4,551,000
Non-Op Net Interest Income	46,000	208,000	1,000
Non-Op For Curr Gains	(52,000)	(234,000)	146,000
Other Non-Op	3,945,000	7,397,000	643,000
Non-Op Income	3,939,000	7,371,000	790,000
EBT Continuing	11,549,000	14,375,000	5,341,000
Taxation (current)	2,616,000	2,025,000	1,514,000
Taxation (deferred)	629,000	1,857,000	35,000
Taxation	3,245,000	3,882,000	1,549,000
EAT Continuing	8,304,000	10,493,000	3,792,000
Min Ints	(198,000)	(200,000)	(130,000)
Net Income	8,101,000	10,289,000	3,660,000
Dividends Per Share	55	39	27.50
EPS - Basic - Cont	118.32	149.91	51.99
EPS - Primary	118.32	149.91	51.99
EPS -Diluted - Cont	118.32	149.91	51.99
EPS - Diluted	118.32	149.91	51.99
Shares (primary)	68,473	68,641	70,408
Shares (diluted)	68,473	68,641	70,408

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,436,000	24,251,000
Cash, Equivs & STI	23,436,000	24,251,000
Receivables	52,063,000	51,461,000
Raw Materials	10,464,000	10,942,000
WIP	1,317,000	1,215,000
Inventories - Other	20,941,000	20,438,000
Inventories	32,722,000	32,595,000
Other Current Assets	1,352,000	1,840,000
Current Assets	109,573,000	110,147,000
Net PPE	48,875,000	48,952,000
Intangibles Excl Goodwill	2,164,000	1,241,000
Intangibles	2,164,000	1,241,000
Other LT Assets	44,831,000	36,443,000
LT Assets	95,870,000	86,636,000
Total Assets	205,444,000	196,784,000
Accounts Payable	26,908,000	28,430,000
Accounts Payable & Accrued Expenses	26,908,000	28,430,000
Current Debt	10,745,000	13,317,000
Current Capital Lease Obligations	85,000	124,000
Current Debt and Capital Leases	10,830,000	13,441,000
Other Current Liabilities	7,893,000	8,198,000
Current Liabilities	45,631,000	50,069,000
Long-Term Obligations	7,772,000	7,526,000
Deferred LT Liability Charges	7,802,000	4,724,000
Pensions & OPEB	2,383,000	3,357,000
Other LT Liabilities	645,000	610,000
Minorities (BS)	2,580,000	2,489,000
LT Liabilities	18,602,000	16,217,000
Total Liabilities	66,813,000	68,775,000
Net Assets	138,631,000	128,009,000
Common Share Capital	10,039,000	10,039,000
Share Premium	9,974,000	9,768,000
Retained Earnings	95,983,000	90,910,000
Treasury Stock	2,676,000	2,046,000
Other Equity	25,310,000	19,337,000
Shareholders' Equity	138,630,000	128,008,000
Total Liabilities & Stockholders' Equity	205,444,000	196,784,000
Net Current Assets	63,942,000	60,078,000
Total Assets Less Current Liabilities	159,813,000	146,715,000
Shares Outstanding	68,262	68,645

Recent Dividends:

1. Dainichiseika Color & Chemicals Mfg. Co., Ltd. common.

No dividends paid.

After 4-for-1 split: No dividends paid.

Annual Dividends:

1. Dainichiseika Color & Chemicals Mfg. Co., Ltd. common.

No dividends paid.

After 4-for-1 split: No dividends paid.

DAIO PAPER CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	671,688,000
Other Revenue	...	...	0
Revenue	666,770,000	668,912,000	671,688,000
Direct Expenses	507,880,000	524,895,000	528,471,000
Gross Profit	158,890,000	144,017,000	143,217,000
SG&A	134,857,000	134,208,000	128,849,000
Other OpEx	0	0	0
Indirect Expenses	134,857,000	134,208,000	128,849,000
Total Operating Expenses	642,737,000	659,103,000	657,320,000
Operating Income	24,033,000	9,809,000	14,368,000
Non-Op Net Interest Income	(4,673,000)	(4,809,000)	(5,434,000)
Non-Op For Curr Gains	3,560,000	(3,339,000)	670,000
Other Non-Op	(1,601,000)	(3,638,000)	1,414,000
Non-Op Income	(2,714,000)	(11,786,000)	(3,350,000)
EBT Continuing	21,319,000	(1,977,000)	11,018,000
Taxation (current)	6,634,000	6,176,000	6,835,000
Taxation (deferred)	4,009,000	1,544,000	(2,088,000)
Taxation	10,643,000	7,720,000	4,747,000
EAT Continuing	10,676,000	(9,697,000)	6,271,000
Min Ints	(1,791,000)	(1,499,000)	(1,763,000)
Net Income	8,886,000	(11,197,000)	4,507,000
Dividends Per Share	14	14	16
EPS - Basic - Cont	53.73	(67.29)	27.10
EPS - Primary	53.73	(67.29)	27.10
EPS -Diluted - Cont	53.73	(67.29)	27.10
EPS - Diluted	53.73	(67.29)	27.10
Shares (primary)	165,397	166,397	166,317
Shares (diluted)	165,397	166,397	166,317

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	96,026,000	113,189,000
Cash, Equivs & STI	96,026,000	113,189,000
Receivables	117,281,000	114,956,000
Raw Materials	44,462,000	42,800,000
WIP	10,223,000	10,519,000
Inventories - Other	56,419,000	59,467,000
Inventories	111,104,000	112,786,000
Other Current Assets	10,483,000	19,951,000
Current Assets	334,894,000	360,882,000
Net PPE	385,271,000	408,708,000
Intangibles Excl Goodwill	63,931,000	68,559,000
Intangibles	63,931,000	68,559,000
Other LT Assets	69,775,000	47,880,000
LT Assets	518,977,000	525,147,000
Total Assets	853,930,000	886,066,000
Accounts Payable	70,765,000	79,929,000
Accrued Exps	129,000	73,000
Accounts Payable & Accrued Expenses	70,894,000	80,002,000
Current Debt	143,286,000	126,506,000
Current Debt and Capital Leases	143,286,000	126,506,000
Other Current Liabilities	57,251,000	60,194,000
Current Liabilities	271,431,000	266,702,000
Long-Term Obligations	297,537,000	318,131,000
Deferred LT Liability Charges	5,694,000	5,943,000
Pensions & OPEB	22,570,000	22,875,000
Other LT Liabilities	13,940,000	22,700,000
Minorities (BS)	15,848,000	12,992,000
LT Liabilities	339,741,000	369,649,000
Total Liabilities	627,020,000	649,344,000
Net Assets	226,910,000	236,722,000
Common Share Capital	53,884,000	53,884,000
Share Premium	55,112,000	55,112,000
Retained Earnings	108,241,000	101,348,000
Treasury Stock	16,849,000	3,205,000
Other Equity	26,521,000	29,582,000
Shareholders' Equity	226,909,000	236,721,000
Total Liabilities & Stockholders' Equity	853,930,000	886,066,000
Net Current Assets	63,463,000	94,180,000
Total Assets Less Current Liabilities	582,499,000	619,364,000
Shares Outstanding	154,217	166,416

Recent Dividends:
1. Daio Paper Corp common.
No dividends paid.
Annual Dividends:
1. Daio Paper Corp common.
No dividends paid.

DAISHINKU CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	39,551,717	38,620,931	39,343,676
Direct Expenses	30,367,404	29,295,873	29,554,753
Gross Profit	9,184,313	9,325,058	9,788,923
SG&A	8,050,645	8,410,034	7,653,642
Other OpEx	0	0	0
Indirect Expenses	8,050,645	8,410,034	7,653,642
Total Operating Expenses	38,418,049	37,705,907	37,208,395
Operating Income	1,133,668	915,024	2,135,281
Non-Op Net Interest Income	(140,618)	(93,116)	(117,270)
Non-Op For Curr Gains	235,596	(348,008)	1,295,672
Other Non-Op	(158,100)	1,128,794	809,412
Non-Op Income	(63,122)	687,670	1,987,814
EBT Continuing	1,070,546	1,602,694	4,123,095
Taxation (current)	395,161	484,567	671,375
Taxation (deferred)	(41,656)	102,038	499,683
Taxation	450,896	631,216	1,244,476
EAT Continuing	619,650	971,478	2,878,619
Min Ints	(199,610)	(685,886)	(1,002,473)
Net Income	420,038	285,588	1,876,144
Dividends Per Share	28	28	28
EPS - Basic - Cont	13.21	8.87	58.12
EPS - Primary	13.21	8.87	58.12
EPS -Diluted - Cont	13.21	8.87	58.12
EPS - Diluted	13.21	8.87	58.12
Shares (primary)	31,797	32,209	32,278
Shares (diluted)	31,797	32,209	32,278

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,346,653	18,707,732
Cash, Equivs & STI	16,346,653	18,707,732
Receivables	10,178,578	9,058,599
Raw Materials	11,980,434	6,492,699
WIP	6,994,907	6,353,313
Finished Goods	5,623,468	5,180,147
Inventories - Other	0	0
Inventories	24,598,809	18,026,159
Other Current Assets	2,301,105	3,141,885
Current Assets	53,425,145	48,934,375
Net PPE	38,399,532	34,892,605
Intangibles Excl Goodwill	803,098	990,070
Intangibles	803,098	990,070
Other LT Assets	6,182,032	5,073,645
LT Assets	45,384,662	40,956,320
Total Assets	98,809,807	89,890,695
Accounts Payable	4,098,411	3,378,663
Accounts Payable & Accrued Expenses	4,098,411	3,378,663
Current Debt	22,565,988	16,941,267
Current Capital Lease Obligations	114,667	116,168
Current Debt and Capital Leases	22,680,655	17,057,435
Other Current Liabilities	6,165,294	4,438,437
Current Liabilities	32,944,360	24,874,535
Long-Term Obligations	14,123,027	16,335,798
Deferred LT Liability Charges	2,168,050	1,809,276
Pensions & OPEB	1,126,516	1,150,031
Other LT Liabilities	497,571	501,060
Minorities (BS)	8,928,834	8,165,086
LT Liabilities	17,915,164	19,796,165
Total Liabilities	59,788,358	52,835,787
Net Assets	39,021,449	37,054,908
Common Share Capital	19,344,883	19,344,883
Share Premium	5,807,277	5,795,140
Retained Earnings	5,701,457	6,185,572
Treasury Stock	168,980	182,714
Other Equity	8,336,812	5,912,026
Shareholders' Equity	39,021,449	37,054,907
Total Liabilities & Stockholders' Equity	98,809,807	89,890,695
Net Current Assets	20,480,785	24,059,840
Total Assets Less Current Liabilities	65,865,447	65,016,160
Shares Outstanding	31,804	31,777

Recent Dividends:
1. Daishinku Corp. common.
No dividends paid.
Annual Dividends:
1. Daishinku Corp. common.
No dividends paid.

DAISHO CO. LTD., TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,350,000
Other Revenue	…	…	1,000
Revenue	27,489,000	26,241,000	25,351,000
Direct Expenses	17,485,000	16,541,000	15,648,000
Gross Profit	10,004,000	9,700,000	9,703,000
SG&A	9,323,000	9,043,000	8,813,000
Other OpEx	0	0	0
Indirect Expenses	9,323,000	9,043,000	8,813,000
Total Operating Expenses	26,808,000	25,584,000	24,461,000
Operating Income	681,000	657,000	890,000
Non-Op Net Interest Income	(51,000)	(26,000)	(13,000)
Other Non-Op	36,000	(14,000)	19,000
Non-Op Income	(15,000)	(40,000)	6,000
EBT Continuing	666,000	617,000	896,000
Taxation (current)	232,000	111,000	317,000
Taxation (deferred)	(21,000)	48,000	(18,000)
Taxation	211,000	159,000	299,000
EAT Continuing	455,000	458,000	597,000
Net Income	455,000	459,000	599,000
Dividends Per Share	21	18	18
EPS - Basic - Cont	47.15	47.48	62.06
EPS - Primary	47.15	47.48	62.06
EPS -Diluted - Cont	47.15	47.48	62.06
EPS - Diluted	47.15	47.48	62.06
Shares (primary)	9,653	9,653	9,653
Shares (diluted)	9,653	9,653	9,653

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,928,000	2,588,000
Cash, Equivs & STI	1,928,000	2,588,000
Receivables	4,069,000	3,368,000
Raw Materials	593,000	446,000
Finished Goods	1,450,000	1,331,000
Inventories - Other	0	0
Inventories	2,043,000	1,777,000
Prepayments (ST)	52,000	45,000
Other Current Assets	7,000	10,000
Current Assets	8,099,000	7,788,000
Net PPE	10,991,000	9,652,000
Intangibles Excl Goodwill	83,000	24,000
Intangibles	83,000	24,000
Other LT Assets	1,266,000	1,240,000
LT Assets	12,340,000	10,916,000
Total Assets	20,440,000	18,705,000
Accounts Payable	2,288,000	2,133,000
Accrued Exps	650,000	639,000
Accounts Payable & Accrued Expenses	2,938,000	2,772,000
Current Debt	2,220,000	320,000
Current Capital Lease Obligations	206,000	222,000
Current Debt and Capital Leases	2,426,000	542,000
Other Current Liabilities	1,470,000	1,655,000
Current Liabilities	6,834,000	4,969,000
Long-Term Obligations	2,459,000	2,875,000
Pensions & OPEB	547,000	551,000
Other LT Liabilities	509,000	510,000
LT Liabilities	3,515,000	3,936,000
Total Liabilities	10,350,000	8,905,000
Net Assets	10,090,000	9,800,000
Common Share Capital	870,000	870,000
Share Premium	379,000	379,000
Retained Earnings	8,870,000	8,589,000
Treasury Stock	114,000	114,000
Other Equity	84,000	75,000
Shareholders' Equity	10,089,000	9,799,000
Total Liabilities & Stockholders' Equity	20,440,000	18,705,000
Net Current Assets	1,265,000	2,819,000
Total Assets Less Current Liabilities	13,606,000	13,736,000
Shares Outstanding	9,653	9,653

Recent Dividends:
1. Daisho Co. Ltd., Tokyo common.
No dividends paid.
Annual Dividends:
1. Daisho Co. Ltd., Tokyo common.
No dividends paid.

DAISUE CONSTRUCTION CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	77,814,000
Other Revenue	…	…	1,000
Revenue	105,554,000	89,027,000	77,815,000
Direct Expenses	93,604,000	80,751,000	72,168,000
Gross Profit	11,950,000	8,276,000	5,647,000
SG&A	5,370,000	4,580,000	4,056,000
Other OpEx	0	0	0
Indirect Expenses	5,370,000	4,580,000	4,056,000
Total Operating Expenses	98,974,000	85,331,000	76,224,000
Operating Income	6,580,000	3,696,000	1,591,000
Non-Op Net Interest Income	(60,000)	(55,000)	(13,000)
Non-Op For Curr Gains	58,000	…	…
Other Non-Op	(1,378,000)	(89,000)	328,000
Non-Op Income	(1,380,000)	(144,000)	315,000
EBT Continuing	5,200,000	3,552,000	1,906,000
Taxation (current)	2,088,000	1,770,000	573,000
Taxation (deferred)	(688,000)	(280,000)	96,000
Taxation	1,400,000	1,490,000	669,000
EAT Continuing	3,800,000	2,062,000	1,237,000
Net Income	3,800,000	2,060,000	1,235,000
Dividends Per Share	183	99	70
EPS - Basic - Cont	365.60	197.48	119.20
EPS - Primary	365.60	197.48	119.20
EPS -Diluted - Cont	365.60	197.47	118.78
EPS - Diluted	365.60	197.47	118.78
Shares (primary)	10,394	10,434	10,362
Shares (diluted)	10,394	10,434	10,362

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,776,000	4,458,000
Cash, Equivs & STI	10,776,000	4,458,000
Receivables	41,067,000	42,306,000
WIP	656,000	954,000
Inventories - Other	23,000	23,000
Inventories	679,000	977,000
Other Current Assets	531,000	523,000
Current Assets	53,053,000	48,264,000
Net PPE	2,348,000	2,998,000
Intangibles Excl Goodwill	513,000	1,999,000
Intangibles	513,000	1,999,000
Other LT Assets	3,735,000	2,333,000
LT Assets	6,596,000	7,330,000
Total Assets	59,649,000	55,595,000
Accounts Payable	22,499,000	18,419,000
Accrued Exps	499,000	366,000
Accounts Payable & Accrued Expenses	22,998,000	18,785,000

Current Debt	449,000	549,000
Current Debt and Capital Leases	449,000	549,000
Other Current Liabilities	6,914,000	8,719,000
Current Liabilities	30,361,000	28,053,000
Long-Term Obligations	2,304,000	2,654,000
Deferred LT Liability Charges	4,000	13,000
Pensions & OPEB	1,544,000	1,827,000
Other LT Liabilities	225,000	54,000
LT Liabilities	4,077,000	4,548,000
Total Liabilities	34,438,000	32,601,000
Net Assets	25,211,000	22,994,000
Common Share Capital	4,324,000	4,324,000
Share Premium	409,000	292,000
Retained Earnings	20,643,000	18,330,000
Treasury Stock	824,000	188,000
Other Equity	659,000	235,000
Shareholders' Equity	25,211,000	22,993,000
Total Liabilities & Stockholders' Equity	59,649,000	55,595,000
Net Current Assets	22,692,000	20,211,000
Total Assets Less Current Liabilities	29,288,000	27,542,000
Shares Outstanding	10,295	10,447

Recent Dividends:
1. Daisue Construction Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Daisue Construction Co., Ltd. (Japan) common.
No dividends paid.

DAITO BANK, LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	11,139,000	9,291,000	8,834,000
Non-Interest Income	4,358,000	3,940,000	4,743,000
Revenue	15,498,000	13,232,000	13,579,000
Interest Expense	1,777,000	583,000	34,000
Net Interest Bef Provs	9,362,000	8,708,000	8,800,000
Net Interest Aft Provs	9,362,000	8,708,000	8,800,000
EBT Continuing	2,494,000	2,011,000	1,864,000
Taxation (current)	769,000	682,000	475,000
Taxation (deferred)	30,000	(10,000)	116,000
Taxation	799,000	672,000	591,000
EAT Continuing	1,695,000	1,339,000	1,273,000
Min Ints	(12,000)	(8,000)	(14,000)
Net Income	1,680,000	1,330,000	1,255,000
Dividends Per Share	40	32	30
EPS - Basic - Cont	132.66	105.06	99.02
EPS - Primary	132.66	105.06	99.02
EPS -Diluted - Cont	132.66	105.06	99.02
EPS - Diluted	132.66	105.06	99.02
Shares (primary)	12,667	12,663	12,679
Shares (diluted)	12,667	12,663	12,679

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,323,000	35,319,000
Net PPE	9,836,000	9,773,000
Intangibles Excl Goodwill	612,000	559,000
Intangibles	612,000	559,000
Loan Portfolio	699,033,000	666,189,000
Loan Provisions	(3,080,000)	(2,998,000)
Net Loans & Leases	695,953,000	663,191,000
Customer Acceptance Liability	400,000	605,000
Other Assets	129,856,000	141,616,000
Total Assets	870,980,000	851,063,000
Pensions & OPEB	1,064,000	1,185,000
Total Deposits	831,082,000	804,404,000
Minorities (BS)	892,000	879,000
Debt & Lease Obligations	100,000	4,500,000
Other Liabilities	9,691,000	13,634,000
Total Liabilities	841,837,000	819,223,000
Net Assets	29,143,000	31,840,000
Common Share Capital	14,743,000	14,743,000
Share Premium	1,297,000	1,294,000
Retained Earnings	26,909,000	25,634,000
Treasury Stock	16,000	28,000
Other Equity	(13,791,000)	(9,804,000)
Shareholders' Equity	29,142,000	31,839,000
Total Liabilities & Stockholders' Equity	870,980,000	851,063,000
Shares Outstanding	12,673	12,653

Recent Dividends:
1. Daito Bank, Ltd. (The) (Japan) common.
No dividends paid.
Annual Dividends:
1. Daito Bank, Ltd. (The) (Japan) common.
No dividends paid.

DAITO CHEMIX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	19,476,000	18,644,000	15,811,000
Direct Expenses	17,258,000	16,571,000	13,911,000
Gross Profit	2,218,000	2,073,000	1,900,000
SG&A	1,345,000	1,225,000	1,124,000
Other OpEx	0	0	0
Indirect Expenses	1,345,000	1,225,000	1,124,000
Total Operating Expenses	18,603,000	17,796,000	15,035,000
Operating Income	873,000	848,000	776,000
Non-Op Net Interest Income	(75,000)	(47,000)	(39,000)
Non-Op For Curr Gains	(14,000)	(38,000)	(18,000)
Other Non-Op	229,000	91,000	(1,400,000)
Non-Op Income	140,000	6,000	(1,457,000)
EBT Continuing	1,013,000	854,000	(681,000)
Taxation (current)	278,000	…	259,000
Taxation (deferred)	(55,000)	…	67,000
Taxation	223,000	33,000	326,000
EAT Continuing	790,000	821,000	(1,007,000)
Net Income	791,000	820,000	(1,005,000)
Dividends Per Share	8	16	10
EPS - Basic - Cont	24.57	76.41	(93.70)
EPS - Primary	24.57	76.41	(93.70)
EPS -Diluted - Cont	24.57	76.41	(93.70)
EPS - Diluted	24.57	76.41	(93.70)
Shares (primary)	32,206	10,735	10,735
Shares (diluted)	32,206	10,735	10,735

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,854,000	2,775,000
Cash, Equivs & STI	4,854,000	2,775,000
Receivables	4,146,000	4,873,000
Raw Materials	2,485,000	1,660,000
WIP	2,867,000	2,984,000
Finished Goods	1,146,000	1,177,000
Inventories - Other	0	0
Inventories	6,498,000	5,821,000
Other Current Assets	72,000	61,000
Current Assets	15,570,000	13,530,000
Net PPE	9,031,000	8,381,000
Intangibles Excl Goodwill	110,000	107,000
Intangibles	110,000	107,000
Other LT Assets	4,085,000	2,312,000
LT Assets	13,226,000	10,800,000
Total Assets	28,797,000	24,330,000
Accounts Payable	2,317,000	1,680,000
Accrued Exps	499,000	666,000
Accounts Payable & Accrued Expenses	2,816,000	2,346,000
Current Debt	3,310,000	2,877,000
Current Capital Lease Obligations	17,000	15,000
Current Debt and Capital Leases	3,327,000	2,892,000
Other Current Liabilities	2,159,000	1,060,000
Current Liabilities	8,302,000	6,298,000
Long-Term Obligations	3,591,000	2,556,000
Deferred LT Liability Charges	397,000	74,000
Pensions & OPEB	64,000	191,000
Other LT Liabilities	84,000	356,000
LT Liabilities	4,136,000	3,177,000
Total Liabilities	12,438,000	9,475,000
Net Assets	16,359,000	14,855,000
Common Share Capital	2,901,000	2,901,000
Share Premium	4,421,000	4,421,000
Retained Earnings	7,273,000	6,600,000
Treasury Stock	249,000	249,000
Other Equity	2,012,000	1,182,000
Shareholders' Equity	16,358,000	14,855,000
Total Liabilities & Stockholders' Equity	28,797,000	24,330,000
Net Current Assets	7,268,000	7,232,000
Total Assets Less Current Liabilities	20,495,000	18,032,000
Shares Outstanding	32,206	10,735

Recent Dividends:
1. Daito Chemix Corp common.
No dividends paid.
Annual Dividends:
1. Daito Chemix Corp common.
No dividends paid.

DAITO KOUN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	16,051,143
Other Revenue	…	…	0
Revenue	18,132,106	16,761,492	16,051,143
Direct Expenses	12,908,401	12,117,021	11,491,054
Gross Profit	5,223,705	4,644,471	4,560,089
SG&A	4,128,431	3,983,769	3,918,450
Other OpEx	0	0	0
Indirect Expenses	4,128,431	3,983,769	3,918,450
Total Operating Expenses	17,036,832	16,100,790	15,409,504
Operating Income	1,095,274	660,702	641,639
Non-Op Net Interest Income	(45,655)	(33,715)	(11,799)
Non-Op For Curr Gains	38,465	…	(4,004)
Other Non-Op	170,068	290,815	162,083
Non-Op Income	162,878	257,100	146,280
EBT Continuing	1,258,152	917,802	787,919
Taxation (current)	299,009	278,359	243,388
Taxation (deferred)	48,946	14,485	23,851
Taxation	347,955	292,844	267,239
EAT Continuing	910,197	624,958	520,680
Min Ints	(40,291)	(7,696)	13,858
Net Income	869,905	617,262	534,538
Dividends Per Share	31	24	21
EPS - Basic - Cont	100.70	71.58	62.10
EPS - Primary	100.70	71.58	62.10
EPS -Diluted - Cont	100.70	71.58	62.10
EPS - Diluted	100.70	71.58	62.10
Shares (primary)	8,639	8,624	8,608
Shares (diluted)	8,639	8,624	8,608

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,707,507	3,020,870
Cash, Equivs & STI	2,707,507	3,020,870
Receivables	2,305,723	2,236,286
Inventories	348,046	377,952
Prepayments (ST)	1,636,224	1,651,699
Other Current Assets	94,110	232,606
Current Assets	7,091,610	7,519,413
Net PPE	4,890,605	4,578,967
Intangibles Excl Goodwill	146,984	142,425
Intangibles	146,984	142,425
Other LT Assets	3,661,916	2,949,286
LT Assets	8,699,505	7,670,678
Total Assets	15,791,116	15,190,092
Accounts Payable	1,027,427	1,459,297
Accrued Exps	172,957	144,210

Accounts Payable & Accrued Expenses	1,200,384	1,603,507
Current Debt	1,458,015	646,480
Current Capital Lease Obligations	66,652	78,843
Current Debt and Capital Leases	1,524,667	725,323
Other Current Liabilities	870,693	910,507
Current Liabilities	3,595,744	3,239,337
Long-Term Obligations	755,750	1,622,945
Deferred LT Liability Charges	370,766	166,003
Pensions & OPEB	58,331	276,221
Other LT Liabilities	250,122	316,046
Minorities (BS)	177,328	170,527
LT Liabilities	1,434,969	2,381,215
Total Liabilities	5,208,041	5,791,079
Net Assets	10,583,075	9,399,013
Common Share Capital	856,050	856,050
Share Premium	629,159	621,875
Retained Earnings	8,024,827	7,362,196
Treasury Stock	346,018	352,780
Other Equity	1,419,056	911,671
Shareholders' Equity	10,583,074	9,399,012
Total Liabilities & Stockholders' Equity	15,791,116	15,190,092
Net Current Assets	3,495,866	4,280,076
Total Assets Less Current Liabilities	12,195,372	11,950,755
Shares Outstanding	8,643	8,628

Recent Dividends:

1. Daito Koun Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daito Koun Co Ltd common.

No dividends paid.

DAITO TRUST CONSTRUCTION CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,621,598,000
Other Revenue	...	...	109,869,000
Revenue	1,984,743,000	1,842,357,000	1,731,467,000
Direct Expenses	1,637,689,000	1,526,499,000	1,446,689,000
Gross Profit	347,054,000	315,858,000	284,778,000
SG&A	211,795,000	196,981,000	179,958,000
Other OpEx	0	0	0
Indirect Expenses	211,795,000	196,981,000	179,958,000
Total Operating Expenses	1,849,484,000	1,723,480,000	1,626,647,000
Operating Income	135,259,000	118,877,000	104,820,000
Non-Op Net Interest Income	(1,732,000)	231,000	334,000
Non-Op For Curr Gains	1,396,000	4,775,000	(638,000)
Other Non-Op	3,620,000	6,173,000	6,093,000
Non-Op Income	3,284,000	11,179,000	5,789,000
EBT Continuing	138,543,000	130,056,000	110,609,000
Taxation (current)	43,986,000	42,827,000	43,924,000
Taxation (deferred)	(4,435,000)	(6,506,000)	(8,539,000)
Taxation	39,551,000	36,321,000	35,385,000
EAT Continuing	98,992,000	93,735,000	75,224,000
Min Ints	40,000	123,000	(536,000)
Net Income	99,030,000	93,858,000	74,685,000
Dividends Per Share	85.22	28.45	26.25
EPS - Basic - Cont	299.01	285.66	222.12
EPS - Primary	299.01	285.66	222.12
EPS -Diluted - Cont	298.96	285.22	221.93
EPS - Diluted	298.96	285.22	221.93
Shares (primary)	331,195	328,570	336,244
Shares (diluted)	331,248	329,077	336,517

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	275,045,000	235,890,000
Short Term Investments	105,279,000	111,455,000
Cash, Equivs & STI	380,324,000	347,345,000
Receivables	81,956,000	69,306,000
WIP	151,112,000	117,008,000
Inventories - Other	155,797,000	111,713,000
Inventories	306,909,000	228,721,000
Prepayments (ST)	82,045,000	81,748,000
Other Current Assets	32,360,000	29,321,000
Current Assets	883,594,000	756,441,000
Net PPE	195,051,000	184,276,000
Intangibles Excl Goodwill	36,042,000	35,150,000
Intangibles	36,042,000	35,150,000
Other LT Assets	252,815,000	246,915,000
LT Assets	483,908,000	466,341,000
Total Assets	1,367,502,000	1,222,783,000
Accounts Payable	56,092,000	53,216,000
Accounts Payable & Accrued Expenses	56,092,000	53,216,000
Current Debt	51,897,000	67,992,000
Current Capital Lease Obligations	273,000	224,000
Current Debt and Capital Leases	52,170,000	68,216,000
Other Current Liabilities	295,151,000	289,401,000
Current Liabilities	403,413,000	410,833,000
Long-Term Obligations	181,458,000	55,630,000
Deferred LT Liability Charges	307,000	1,400,000
Pensions & OPEB	8,639,000	13,939,000
Other LT Liabilities	277,086,000	273,548,000
Minorities (BS)	247,000	986,000
LT Liabilities	467,490,000	344,517,000
Total Liabilities	871,150,000	756,336,000
Net Assets	496,352,000	466,447,000
Common Share Capital	29,060,000	29,060,000
Share Premium	32,493,000	32,621,000
Retained Earnings	493,606,000	445,821,000
Treasury Stock	65,358,000	43,217,000
Other Equity	6,550,000	2,162,000
Shareholders' Equity	496,351,000	466,447,000
Total Liabilities & Stockholders' Equity	1,367,502,000	1,222,783,000
Net Current Assets	480,181,000	345,608,000
Total Assets Less Current Liabilities	964,089,000	811,950,000
Shares Outstanding	325,616	331,370

Recent Dividends:

1. Daito Trust Construction Co., Ltd. common.

ExDate	Amt	Declared	Record	Payable
	259.00		03/31/2023	06/28/2023
	267.00		09/30/2023	11/17/2023
	288.00		03/31/2024	07/03/2024
	287.00		09/30/2024	11/22/2024

After 400% split:

ExDate	Amt	Declared	Record	Payable
	342.00		09/30/2025	11/21/2025

3. Daito Trust Construction Co., Ltd. American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Daito Trust Construction Co., Ltd. common.

2023 ..... 526.00 2024 ..... 575.00

After 400% split:

2025 ..... 342.00

3. Daito Trust Construction Co., Ltd. American Depositary Receipt.

No dividends paid.

DAITOBO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,033,875
Other Revenue	...	...	0
Revenue	4,012,247	4,106,822	4,033,875
Direct Expenses	2,685,032	2,797,449	2,781,941
Gross Profit	1,327,215	1,309,373	1,251,934
SG&A	1,016,751	993,948	933,055
Other OpEx	0	0	0
Indirect Expenses	1,016,751	993,948	933,055
Total Operating Expenses	3,701,783	3,791,397	3,714,996
Operating Income	310,464	315,425	318,879
Non-Op Net Interest Income	(209,647)	(205,143)	(197,571)
Other Non-Op	15,195	11,646	37,496
Non-Op Income	(194,452)	(193,497)	(160,075)
EBT Continuing	116,012	121,928	158,804
Taxation (current)	30,015	657	812
Taxation (deferred)	(4,811)	66,319	4,618
Taxation	25,204	66,976	5,430
EAT Continuing	90,808	54,952	153,374
Net Income	90,808	54,953	153,373
Dividends Per Share	3	3	2
EPS - Basic - Cont	3.03	1.83	5.07
EPS - Primary	3.03	1.83	5.07
EPS -Diluted - Cont	3.03	1.83	5.06
EPS - Diluted	3.03	1.83	5.06
Shares (primary)	29,963	30,039	30,224
Shares (diluted)	29,963	30,039	30,320

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,203,366	959,664
Cash, Equivs & STI	1,203,366	959,664
Receivables	525,993	571,576
Inventories	664,582	820,792
Other Current Assets	67,875	51,381
Current Assets	2,461,816	2,403,413
Net PPE	16,837,515	16,956,210
Intangibles Excl Goodwill	103,099	120,071
Intangibles	103,099	120,071
Other LT Assets	672,908	557,044
LT Assets	17,613,522	17,633,325
Total Assets	20,075,339	20,036,739
Accounts Payable	224,188	351,682
Accrued Exps	38,621	39,953
Accounts Payable & Accrued Expenses	262,809	391,635
Current Debt	641,320	581,328
Current Debt and Capital Leases	641,320	581,328
Other Current Liabilities	817,116	750,233
Current Liabilities	1,721,245	1,723,196
Long-Term Obligations	9,149,394	9,193,332
Deferred LT Liability Charges	2,598,635	2,555,790
Pensions & OPEB	305,149	313,580
Other LT Liabilities	1,297,499	1,326,832
LT Liabilities	13,350,677	13,389,534
Total Liabilities	15,071,922	15,112,730
Net Assets	5,003,417	4,924,009
Common Share Capital	100,000	100,000
Share Premium	29,916	30,466
Retained Earnings	133,150	132,531
Treasury Stock	38,704	33,002
Other Equity	4,779,054	4,694,014
Shareholders' Equity	5,003,416	4,924,009
Total Liabilities & Stockholders' Equity	20,075,339	20,036,739
Net Current Assets	740,571	680,217
Total Assets Less Current Liabilities	18,354,094	18,313,543
Shares Outstanding	29,972	30,026

Recent Dividends:

1. Daitobo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daitobo Co Ltd common.

No dividends paid.

DAIUN CO LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,211,685	8,672,391	8,091,889
Direct Expenses	8,499,995	8,068,719	7,540,589
Gross Profit	711,690	603,672	551,300
SG&A	364,352	360,099	356,715

Other OpEx	0	0	0
Indirect Expenses	364,352	360,099	356,715
Total Operating Expenses	8,864,347	8,428,818	7,897,304
Operating Income	347,338	243,573	194,585
Non-Op Net Interest Income	(5,671)	(5,898)	(6,227)
Non-Op For Curr Gains	(23,298)	(14,192)	(17,075)
Other Non-Op	127,661	178,224	253,918
Non-Op Income	98,692	158,134	230,616
EBT Continuing	446,030	401,707	425,201
Taxation (current)	113,886	139,365	135,369
Taxation (deferred)	(2,553)	(7,200)	(1,869)
Taxation	111,333	132,165	133,500
EAT Continuing	334,697	269,542	291,701
Net Income	334,697	269,544	291,701
Dividends Per Share	15	13	11
EPS - Basic - Cont	69.01	51.86	52.72
EPS - Primary	69.01	51.86	52.72
EPS -Diluted - Cont	69.01	51.86	52.72
EPS - Diluted	69.01	51.86	52.72
Shares (primary)	4,850	5,198	5,533
Shares (diluted)	4,850	5,198	5,533

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,498,422	1,317,148
Cash, Equivs & STI	1,498,422	1,317,148
Receivables	769,053	765,979
Prepayments (ST)	672,381	644,392
Other Current Assets	10,237	10,492
Current Assets	2,950,093	2,738,011
Net PPE	708,457	702,776
Intangibles Excl Goodwill	110,952	158,890
Intangibles	110,952	158,890
Other LT Assets	2,379,391	1,831,467
LT Assets	3,198,800	2,693,133
Total Assets	6,148,894	5,431,145
Accounts Payable	803,537	704,316
Accrued Exps	87,868	84,912
Accounts Payable & Accrued Expenses	891,405	789,228
Current Debt	237,786	266,265
Current Capital Lease Obligations	4,665	5,028
Current Debt and Capital Leases	242,451	271,293
Other Current Liabilities	140,654	161,439
Current Liabilities	1,274,510	1,221,960
Long-Term Obligations	291,467	390,028
Deferred LT Liability Charges	287,737	134,803
Pensions & OPEB	209,528	208,789
Other LT Liabilities	7,725	7,726
LT Liabilities	796,457	741,346
Total Liabilities	2,070,967	1,963,306
Net Assets	4,077,927	3,467,839
Common Share Capital	2,394,398	2,394,398
Share Premium	52,473	52,473
Retained Earnings	1,540,657	1,269,013
Treasury Stock	612,681	612,533
Other Equity	703,079	364,487
Shareholders' Equity	4,077,926	3,467,838
Total Liabilities & Stockholders' Equity	6,148,894	5,431,145
Net Current Assets	1,675,583	1,516,051
Total Assets Less Current Liabilities	4,874,384	4,209,185
Shares Outstanding	4,850	4,850

Recent Dividends:

1. Daiun Co Ltd. common.

No dividends paid.

Annual Dividends:

1. Daiun Co Ltd. common.

No dividends paid.

DAIWA HOUSE INDUSTRY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	5,202,919,000
Other Revenue	...	...	0
Revenue	5,576,861,000	5,434,819,000	5,202,919,000
Direct Expenses	4,335,041,000	4,333,754,000	4,210,511,000
Gross Profit	1,241,820,000	1,101,065,000	992,408,000
SG&A	626,940,000	554,785,000	552,197,000
Other OpEx	0	0	0
Indirect Expenses	626,940,000	554,785,000	552,197,000
Total Operating Expenses	4,961,981,000	4,888,539,000	4,762,708,000
Operating Income	614,880,000	546,280,000	440,211,000
Non-Op Net Interest Income	(39,545,000)	(36,259,000)	(28,797,000)
Other Non-Op	(32,883,000)	(21,239,000)	44,421,000
Non-Op Income	(72,428,000)	(57,498,000)	15,624,000
EBT Continuing	542,452,000	488,782,000	455,835,000
Taxation (current)	152,461,000	156,116,000	132,317,000
Taxation (deferred)	30,486,000	2,788,000	23,263,000
Taxation	182,947,000	158,904,000	155,580,000
EAT Continuing	359,505,000	329,878,000	300,255,000
Min Ints	(8,933,000)	(4,818,000)	(1,500,000)
Net Income	350,568,000	325,058,000	298,752,000
Dividends Per Share	157.78	151.31	128.69
EPS - Basic - Cont	566.47	514	457.16
EPS - Primary	566.47	514	457.16
EPS -Diluted - Cont	566.47	514	457.16
EPS - Diluted	566.47	514	457.16
Shares (primary)	618,867	632,409	653,501
Shares (diluted)	618,867	632,409	653,501

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	434,371,000	333,198,000
Short Term Investments	150,917,000	142,693,000
Cash, Equivs & STI	585,288,000	475,891,000
Receivables	589,227,000	525,839,000
Raw Materials	9,596,000	10,913,000
WIP	769,630,000	577,247,000
Inventories - Other	2,400,413,000	1,983,475,000
Inventories	3,179,639,000	2,571,635,000
Other Current Assets	348,542,000	309,099,000
Current Assets	4,702,696,000	3,882,464,000
Net PPE	2,343,071,000	2,141,352,000
Intangibles Excl Goodwill	382,767,000	205,076,000
Intangibles	382,767,000	205,076,000
Other LT Assets	983,885,000	820,430,000
LT Assets	3,709,723,000	3,166,858,000
Total Assets	8,412,419,000	7,049,323,000
Accounts Payable	395,523,000	353,710,000
Accounts Payable & Accrued Expenses	395,523,000	353,710,000
Current Debt	1,156,897,000	530,580,000
Current Capital Lease Obligations	13,586,000	11,563,000
Current Debt and Capital Leases	1,170,483,000	542,143,000
Other Current Liabilities	1,096,127,000	937,981,000
Current Liabilities	2,662,133,000	1,833,834,000
Long-Term Obligations	1,919,808,000	1,778,496,000
Deferred LT Liability Charges	16,960,000	17,624,000
Pensions & OPEB	97,857,000	98,504,000
Other LT Liabilities	693,385,000	604,119,000
Minorities (BS)	125,531,000	102,507,000
LT Liabilities	2,728,010,000	2,498,743,000
Total Liabilities	5,515,675,000	4,435,084,000
Net Assets	2,896,744,000	2,614,239,000
Common Share Capital	162,602,000	162,216,000
Share Premium	293,897,000	299,395,000
Retained Earnings	2,387,104,000	2,132,816,000
Treasury Stock	185,546,000	188,335,000
Other Equity	238,687,000	208,146,000
Shareholders' Equity	2,896,744,000	2,614,238,000
Total Liabilities & Stockholders' Equity	8,412,419,000	7,049,323,000
Net Current Assets	2,040,563,000	2,048,630,000
Total Assets Less Current Liabilities	5,750,286,000	5,215,489,000
Shares Outstanding	619,347	618,584

Recent Dividends:

1. Daiwa House Industry Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.48		03/31/2023	07/17/2023
	0.43		09/29/2023	12/19/2023
	0.50		03/28/2024	07/15/2024
	0.47		09/30/2024	12/19/2024
	0.55		03/31/2025	07/14/2025
	0.48		09/30/2025	12/19/2025

2. Daiwa House Industry Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daiwa House Industry Co Ltd American Depositary Receipts.

2023.....0.91 2024.....0.96 2025.....1.04

2. Daiwa House Industry Co Ltd common.

No dividends paid.

DAIWA MOTOR TRANSPORTATION CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024 (revised)
Revenue	19,907,000	19,042,000	18,377,000
Direct Expenses	17,429,000	17,301,000	16,888,000
Gross Profit	2,478,000	1,741,000	1,489,000
SG&A	2,093,000	1,762,000	1,848,000
Other OpEx	0	0	0
Indirect Expenses	2,093,000	1,762,000	1,848,000
Total Operating Expenses	19,522,000	19,063,000	18,736,000
Operating Income	385,000	(21,000)	(359,000)
Non-Op Net Interest Income	(238,000)	(193,000)	(144,000)
Other Non-Op	172,000	499,000	195,000
Non-Op Income	(66,000)	306,000	51,000
EBT Continuing	319,000	285,000	(308,000)
Taxation (current)	196,000	248,000	105,000
Taxation (deferred)	(101,000)	(93,000)	39,000
Taxation	95,000	155,000	144,000
EAT Continuing	224,000	130,000	(452,000)
Net Income	222,000	132,000	(453,000)
Dividends Per Share	9	8	8
EPS - Basic - Cont	50.08	29.60	(103.56)
EPS - Primary	50.08	29.60	(103.56)
EPS -Diluted - Cont	50.08	29.60	(103.56)
EPS - Diluted	50.08	29.60	(103.56)
Shares (primary)	4,452	4,460	4,376
Shares (diluted)	4,452	4,460	4,376
Taxation (Cumu)	...	...	144,000
EPS - Primary (Cumu)	...	...	(103.56)
EPS - Diluted (Cumu)	...	...	(103.56)

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,551,000	5,165,000
Short Term Investments	70,000	699,000
Cash, Equivs & STI	3,621,000	5,864,000
Receivables	1,836,000	1,708,000
Raw Materials	58,000	68,000
WIP	32,000	36,000
Inventories - Other	86,000	77,000
Inventories	176,000	181,000
Prepayments (ST)	400,000	385,000
Other Current Assets	419,000	604,000
Current Assets	6,452,000	8,742,000
Net PPE	20,565,000	19,363,000
Intangibles Excl Goodwill	38,000	49,000
Intangibles	38,000	49,000
Other LT Assets	2,505,000	1,876,000
LT Assets	23,108,000	21,288,000
Total Assets	29,561,000	30,031,000
Accounts Payable	495,000	507,000
Accrued Exps	1,017,000	979,000
Accounts Payable &		

Accrued Expenses	1,512,000	1,486,000
Current Debt	5,228,000	9,833,000
Current Capital Lease Obligations	365,000	321,000
Current Debt and Capital Leases	5,593,000	10,154,000
Other Current Liabilities	978,000	1,142,000
Current Liabilities	8,083,000	12,782,000
Long-Term Obligations	7,438,000	3,682,000
Deferred LT Liability Charges	1,855,000	1,845,000
Pensions & OPEB	772,000	834,000
Other LT Liabilities	1,837,000	1,626,000
Minorities (BS)	46,000	46,000
LT Liabilities	11,902,000	7,987,000
Total Liabilities	20,031,000	20,815,000
Net Assets	9,530,000	9,216,000
Common Share Capital	525,000	525,000
Share Premium	10,000	10,000
Retained Earnings	9,407,000	9,230,000
Treasury Stock	781,000	792,000
Other Equity	368,000	243,000
Shareholders' Equity	9,529,000	9,216,000
Total Liabilities & Stockholders' Equity	29,561,000	30,031,000
Net Current Assets	(1,631,000)	(4,040,000)
Total Assets Less Current Liabilities	21,478,000	17,249,000
Shares Outstanding	4,454	4,453

Recent Dividends:

1. Daiwa Motor Transportation Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Daiwa Motor Transportation Co., Ltd. (Japan) common.

No dividends paid.

DAIWABO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	967,760,000
Other Revenue	…	…	0
Revenue	1,350,879,000	1,136,817,000	967,760,000
Direct Expenses	1,256,251,000	1,057,021,000	889,550,000
Gross Profit	94,628,000	79,796,000	78,210,000
SG&A	50,458,000	44,896,000	47,246,000
Other OpEx	0	0	0
Indirect Expenses	50,458,000	44,896,000	47,246,000
Total Operating Expenses	1,306,709,000	1,101,917,000	936,796,000
Operating Income	44,170,000	34,900,000	30,964,000
Non-Op Net Interest Income	(261,000)	(118,000)	(160,000)
Other Non-Op	768,000	1,209,000	(17,215,000)
Non-Op Income	507,000	1,091,000	(17,375,000)
EBT Continuing	44,677,000	35,991,000	13,589,000
Taxation (current)	12,737,000	11,600,000	8,695,000
Taxation (deferred)	(94,000)	(361,000)	560,000
Taxation	12,643,000	11,239,000	9,255,000
EAT Continuing	32,034,000	24,752,000	4,334,000
Min Ints	…	…	(51,000)
Net Income	32,030,000	24,751,000	4,283,000
Dividends Per Share	105	90	64
EPS - Basic - Cont	362.07	271.37	45.82
EPS - Primary	362.07	271.37	45.82
EPS -Diluted - Cont	362.07	271.37	45.82
EPS - Diluted	362.07	271.37	45.82
Shares (primary)	88,465	91,209	93,465
Shares (diluted)	88,465	91,209	93,465

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	45,152,000	55,421,000
Cash, Equivs & STI	45,152,000	55,421,000
Receivables	302,430,000	288,456,000
Raw Materials	165,000	174,000
WIP	3,255,000	3,272,000
Inventories - Other	58,720,000	45,495,000
Inventories	62,140,000	48,941,000
Other Current Assets	16,786,000	14,960,000
Current Assets	426,508,000	407,778,000
Net PPE	12,555,000	11,252,000
Intangibles Excl Goodwill	6,351,000	4,973,000
Intangibles	6,351,000	4,973,000
Other LT Assets	16,658,000	16,118,000
LT Assets	35,564,000	32,343,000
Total Assets	462,072,000	440,122,000
Accounts Payable	234,698,000	228,422,000
Accrued Exps	333,000	300,000
Accounts Payable & Accrued Expenses	235,031,000	228,722,000
Current Debt	10,904,000	8,904,000
Current Debt and Capital Leases	10,904,000	8,904,000
Other Current Liabilities	32,100,000	30,153,000
Current Liabilities	278,035,000	267,779,000
Long-Term Obligations	7,465,000	11,799,000
Deferred LT Liability Charges	2,348,000	2,361,000
Pensions & OPEB	267,000	1,881,000
Other LT Liabilities	4,128,000	3,991,000
Minorities (BS)	…	222,000
LT Liabilities	14,208,000	20,032,000
Total Liabilities	292,243,000	288,033,000
Net Assets	169,829,000	152,089,000
Common Share Capital	21,696,000	21,696,000
Share Premium	7,941,000	7,954,000
Retained Earnings	137,189,000	132,889,000
Treasury Stock	4,288,000	15,088,000
Other Equity	7,291,000	4,637,000
Shareholders' Equity	169,829,000	152,088,000
Total Liabilities & Stockholders' Equity	462,072,000	440,122,000
Net Current Assets	148,473,000	139,999,000
Total Assets Less Current Liabilities	184,037,000	172,343,000
Shares Outstanding	86,914	89,821

Recent Dividends:

1. Daiwabo Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Daiwabo Holdings Co Ltd common.

No dividends paid.

DEBENHAMS GROUP

Annual Report

Standardized Income Statement, Years Ended (£000):

	02/28/26	02/28/25 (revised)	02/29/24 (revised)
Revenue	917,000	1,217,900	902,300
Direct Expenses	439,800	664,200	423,000
Gross Profit	477,200	553,700	479,300
SG&A	559,100	880,600	632,200
Other OpEx	(5,000)	(1,300)	(1,300)
Indirect Expenses	554,100	879,300	630,900
Total Operating Expenses	993,900	1,543,500	1,053,900
Operating Income	(76,900)	(325,600)	(151,600)
Non-Op Net Interest Income	4,600	2,700	9,500
Other Non-Op	(28,200)	(25,200)	(22,500)
Non-Op Income	(23,600)	(22,500)	(13,000)
EBT Continuing	(100,500)	(348,100)	(164,600)
Taxation	(300)	(26,200)	(14,900)
EAT Continuing	(100,200)	(321,900)	(149,700)
Equity Earns	(8,100)	(4,500)	3,100
Disc Ops	…	…	8,800
Net Income	(108,300)	(326,400)	(137,600)
EPS - Basic - Cont	(0.08)	(0.20)	(0.12)
EPS - Primary	(0.08)	(0.20)	(0.12)
EPS -Diluted - Cont	(0.08)	(0.20)	(0.12)
EPS - Diluted	(0.08)	(0.20)	(0.12)
Shares (primary)	1,399,800	1,302,000	1,269,700
Shares (diluted)	1,399,800	1,302,000	1,269,700
Taxation (Cumu)	…	(26,200)	(14,900)
EPS - Primary (Cumu)	…	(0.20)	(0.12)
EPS - Diluted (Cumu)	…	(0.20)	(0.12)

Standardized Balance Sheet, Years Ended Feb. 28 (£000):

	2026	2025 (revised)
Cash & Equivalents	52,100	44,700
Cash, Equivs & STI	52,100	44,700
Receivables	33,900	23,900
Inventories	105,300	72,200
Current Tax Assets	2,700	1,200
Other Current Assets	0	0
Current Assets	194,000	142,000
Net PPE	117,300	204,500
LT Investments	8,600	9,400
Intangibles Excl Goodwill	42,900	68,700
Intangibles	42,900	68,700
Assets Held for Sale (LT)	26,000	20,900
Deferred LT Asset Charges	53,600	60,100
Other LT Assets	15,700	20,300
LT Assets	264,100	383,900
Total Assets	458,100	525,900
Current Debt	0	0
Current Capital Lease Obligations	11,000	10,900
Current Debt and Capital Leases	11,000	10,900
Other Current Liabilities	271,600	248,100
Current Liabilities	282,600	259,000
Long-Term Obligations	145,300	122,900
Deferred LT Liability Charges	11,900	19,700
Other LT Liabilities	76,000	120,400
LT Liabilities	233,200	263,000
Total Liabilities	515,800	522,000
Net Assets	(57,700)	3,900
Common Share Capital	16,200	14,000
Share Premium	930,100	893,400
Retained Earnings	(218,100)	(116,000)
Treasury Stock	33,100	31,700
Other Equity	(752,800)	(755,800)
Shareholders' Equity	(57,700)	3,900
Total Liabilities & Stockholders' Equity	458,100	525,900
Net Current Assets	(88,600)	(117,000)
Total Assets Less Current Liabilities	175,500	266,900
Shares Outstanding	1,619,720	1,397,296

Recent Dividends:

1. Debenhams Group American Depositary Receipt.

No dividends paid.

2. Debenhams Group ordinary.

No dividends paid.

Annual Dividends:

1. Debenhams Group American Depositary Receipt.

No dividends paid.

2. Debenhams Group ordinary.

No dividends paid.

DELICA FOODS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	52,823,998
Other Revenue	…	…	0
Revenue	62,219,157	58,762,579	52,823,998
Direct Expenses	45,874,268	44,407,102	39,619,483
Gross Profit	16,344,889	14,355,477	13,204,515
SG&A	14,235,230	13,549,843	12,069,818
Other OpEx	0	0	0
Indirect Expenses	14,235,230	13,549,843	12,069,818
Total Operating Expenses	60,109,498	57,956,945	51,689,301
Operating Income	2,109,659	805,634	1,134,697
Non-Op Net Interest Income	(89,447)	(74,891)	(46,075)
Other Non-Op	129,652	134,148	154,221
Non-Op Income	40,205	59,257	108,146
EBT Continuing	2,149,864	864,891	1,242,843
Taxation (current)	738,312	247,749	262,190
Taxation (deferred)	(103,919)	75,127	2,966
Taxation	634,393	322,876	265,156
EAT Continuing	1,515,471	542,015	977,687
Net Income	1,515,473	542,014	1,013,953
Dividends Per Share	25	12	12

EPS - Basic - Cont	93.38	33.26	62.28
EPS - Primary	93.38	33.26	62.28
EPS -Diluted - Cont	93.38	33.26	62.28
EPS - Diluted	93.38	33.26	62.28
Shares (primary)	16,229	16,294	16,279
Shares (diluted)	16,229	16,294	16,279

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,339,295	3,716,137
Cash, Equivs & STI	5,339,295	3,716,137
Receivables	6,186,416	6,145,310
Raw Materials	169,233	166,516
WIP	17,067	16,207
Inventories - Other	370,105	331,149
Inventories	556,405	513,872
Other Current Assets	319,027	219,326
Current Assets	12,401,143	10,594,645
Net PPE	15,517,126	14,649,904
Intangibles Excl Goodwill	50,272	64,364
Intangibles	50,272	64,364
Other LT Assets	1,546,304	1,332,054
LT Assets	17,113,702	16,046,322
Total Assets	29,514,846	26,640,967
Accounts Payable	3,008,706	3,059,851
Accrued Exps	143,419	259,177
Accounts Payable & Accrued Expenses	3,152,125	3,319,028
Current Debt	3,886,651	2,237,727
Current Capital Lease Obligations	101,190	103,873
Current Debt and Capital Leases	3,987,841	2,341,600
Other Current Liabilities	3,962,679	2,730,698
Current Liabilities	11,102,645	8,391,326
Long-Term Obligations	6,829,387	8,116,038
Deferred LT Liability Charges	59,446	114,046
Pensions & OPEB	236,834	211,378
Other LT Liabilities	852,772	777,672
LT Liabilities	7,978,439	9,219,134
Total Liabilities	19,081,085	17,610,461
Net Assets	10,433,761	9,030,506
Common Share Capital	1,772,363	1,772,363
Share Premium	2,595,360	2,588,508
Retained Earnings	5,775,191	4,454,159
Treasury Stock	54,780	71,974
Other Equity	345,626	287,450
Shareholders' Equity	10,433,760	9,030,506
Total Liabilities & Stockholders' Equity	29,514,846	26,640,967
Net Current Assets	1,298,498	2,203,319
Total Assets Less Current Liabilities	18,412,201	18,249,641
Shares Outstanding	16,244	16,203

Recent Dividends:
1. Delica Foods Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Delica Foods Holdings Co Ltd common.
No dividends paid.

DELTIC ENERGY PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
SG&A	1,936	2,938	3,036
RR&I	…	18,465	184
Other OpEx	0	(109)	0
Indirect Expenses	1,936	21,294	3,220
Total Operating Expenses	1,936	21,294	3,220
Non-Op Net Interest Income	5	112	372
Other Non-Op	(225)	(40)	0
Non-Op Income	(220)	72	372
EBT Continuing	(2,157)	(21,222)	(2,849)
Taxation	(18)	20	113
EAT Continuing	(2,139)	(21,241)	(2,961)
Net Income	(2,139)	(21,241)	(2,961)
EPS - Basic - Cont	(0.02)	(0.23)	(0.03)
EPS - Primary	(0.02)	(0.23)	(0.03)
EPS -Diluted - Cont	(0.02)	(0.23)	(0.03)
EPS - Diluted	(0.02)	(0.23)	(0.03)
Shares (primary)	93,096	93,097	93,097
Shares (diluted)	93,096	93,097	93,097

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash	1,649	…
Cash & Equivalents	1,649	1,445
Cash, Equivs & STI	1,649	1,445
Receivables	1,092	130
Current Tax Assets	18	…
Other Current Assets	0	0
Current Assets	2,759	1,575
Net PPE	483	62
LT Investments	0	0
Intangibles Excl Goodwill	1,961	1,873
Intangibles	1,961	1,873
LT Receivables	41	…
Other LT Assets	0	0
LT Assets	2,485	1,935
Total Assets	5,244	3,509
Current Debt	0	0
Current Capital Lease Obligations	97	23
Current Debt and Capital Leases	97	23
Other Current Liabilities	3,084	1,609
Current Liabilities	3,182	1,631
Long-Term Obligations	2,783	0
Other LT Liabilities	352	899
LT Liabilities	3,135	899
Total Liabilities	6,317	2,531
Net Assets	(1,073)	978
Common Share Capital	9,310	9,310
Share Premium	33,145	33,145
Retained Earnings	(46,040)	(43,943)
Other Equity	2,512	2,466
Shareholders' Equity	(1,073)	978
Total Liabilities & Stockholders' Equity	5,244	3,509
Net Current Assets	(423)	(57)
Total Assets Less Current Liabilities	2,062	1,878
Shares Outstanding	93,097	93,097

Recent Dividends:
1. Deltic Energy Plc ordinary.
No dividends paid.
Annual Dividends:
1. Deltic Energy Plc ordinary.
No dividends paid.

DENA CO., LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	136,733,000
Other Revenue	…	…	0
Revenue	147,700,000	163,997,000	136,733,000
Direct Expenses	68,344,000	71,354,000	75,743,000
Gross Profit	79,356,000	92,643,000	60,990,000
SG&A	51,691,000	60,209,000	60,648,000
Other OpEx	8,972,000	3,461,000	28,612,000
Indirect Expenses	60,663,000	63,670,000	89,260,000
Total Operating Expenses	129,007,000	135,024,000	165,003,000
Operating Income	18,693,000	28,973,000	(28,270,000)
Non-Op Income	7,070,000	2,844,000	140,000
EBT Continuing	25,763,000	31,817,000	(28,130,000)
Taxation	7,322,000	8,851,000	2,057,000
EAT Continuing	18,441,000	22,966,000	(30,187,000)
Min Ints	605,000	1,227,000	1,505,000
Net Income	19,048,000	24,193,000	(28,682,000)
Dividends Per Share	66	65	20
EPS - Basic - Cont	171.36	217.24	(257.60)
EPS - Primary	171.36	217.24	(257.60)
EPS -Diluted - Cont	170.95	216.92	(257.60)
EPS - Diluted	170.95	216.92	(257.60)
Shares (primary)	111,159	111,363	111,346
Shares (diluted)	111,159	111,363	111,346

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	103,046,000	92,803,000
Short Term Investments	570,000	287,000
Cash, Equivs & STI	103,616,000	93,090,000
Receivables	31,678,000	44,543,000
Current Tax Assets	629,000	596,000
Other Current Assets	8,754,000	4,459,000
Current Assets	144,677,000	142,688,000
Net PPE	12,344,000	9,581,000
LT Investments	105,572,000	167,979,000
Goodwill	20,747,000	30,361,000
Intangibles Excl Goodwill	20,510,000	19,919,000
Intangibles	41,257,000	50,280,000
Deferred LT Asset Charges	549,000	830,000
Other LT Assets	28,845,000	22,830,000
LT Assets	188,567,000	251,500,000
Total Assets	333,244,000	394,188,000
Accounts Payable	22,924,000	23,609,000
Accounts Payable & Accrued Expenses	22,924,000	23,609,000
Current Debt	2,420,000	31,024,000
Current Capital Lease Obligations	2,677,000	1,602,000
Current Debt and Capital Leases	5,097,000	32,626,000
Other Current Liabilities	36,338,000	32,560,000
Current Liabilities	64,359,000	88,795,000
Long-Term Obligations	10,336,000	15,780,000
Deferred LT Liability Charges	16,159,000	35,842,000
Other LT Liabilities	1,603,000	895,000
Minorities (BS)	8,165,000	11,142,000
LT Liabilities	28,098,000	52,517,000
Total Liabilities	100,621,000	152,454,000
Net Assets	232,623,000	241,734,000
Common Share Capital	10,397,000	10,397,000
Share Premium	11,476,000	14,796,000
Retained Earnings	228,842,000	184,544,000
Treasury Stock	31,063,000	20,653,000
Other Equity	12,970,000	52,649,000
Shareholders' Equity	232,622,000	241,733,000
Total Liabilities & Stockholders' Equity	333,244,000	394,188,000
Net Current Assets	80,318,000	53,893,000
Total Assets Less Current Liabilities	268,885,000	305,393,000
Shares Outstanding	107,387	111,399

Recent Dividends:
1. DeNA Co., Ltd American Depositary Receipt.
No dividends paid.
2. DeNA Co., Ltd common.
No dividends paid.
Annual Dividends:
1. DeNA Co., Ltd American Depositary Receipt.
No dividends paid.
2. DeNA Co., Ltd common.
No dividends paid.

DENSAN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	27,987,254	18,740,930	15,974,648
Direct Expenses	17,396,207	12,250,782	10,444,438
Gross Profit	10,591,047	6,490,148	5,530,210
SG&A	4,294,585	3,972,570	4,239,396
Other OpEx	0	0	0
Indirect Expenses	4,294,585	3,972,570	4,239,396
Total Operating Expenses	21,690,792	16,223,352	14,683,834
Operating Income	6,296,462	2,517,578	1,290,814
Non-Op Net Interest Income	(11,704)	(16,309)	(15,100)

Other Non-Op	22,669	21,923	(43,970)
Non-Op Income	10,965	5,614	(59,070)
EBT Continuing	6,307,427	2,523,192	1,231,744
Taxation (current)	1,915,175	716,056	248,756
Taxation (deferred)	(86,017)	(35,085)	84,376
Taxation	1,829,158	680,971	333,132
EAT Continuing	4,478,269	1,842,221	898,612
Net Income	4,478,269	1,842,222	898,611
Dividends Per Share	140	37	37
EPS - Basic - Cont	794.09	317.42	169.29
EPS - Primary	794.09	317.42	169.29
EPS -Diluted - Cont	793.25	317.07	169.05
EPS - Diluted	793.25	317.07	169.05
Shares (primary)	5,639	5,804	5,308
Shares (diluted)	5,645	5,810	5,315

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,113,070	2,551,172
Short Term Investments	945,924	1,371,726
Cash, Equivs & STI	5,058,994	3,922,898
Receivables	10,854,641	6,882,978
Raw Materials	43,094	51,164
Inventories - Other	79,946	302,553
Inventories	123,040	353,717
Other Current Assets	829,685	564,127
Current Assets	16,866,360	11,723,720
Net PPE	5,959,028	6,206,399
Intangibles Excl Goodwill	1,116,092	2,004,619
Intangibles	1,116,092	2,004,619
Other LT Assets	1,704,154	1,528,816
LT Assets	8,779,274	9,739,834
Total Assets	25,645,634	21,463,555
Accounts Payable	1,952,108	1,515,419
Accounts Payable & Accrued Expenses	1,952,108	1,515,419
Current Debt	1,202,000	1,962,000
Current Capital Lease Obligations	471,437	544,025
Current Debt and Capital Leases	1,673,437	2,506,025
Other Current Liabilities	4,198,777	2,366,273
Current Liabilities	7,824,322	6,387,717
Long-Term Obligations	0	460,000
Pensions & OPEB	1,024,760	1,023,131
Other LT Liabilities	540,221	881,533
LT Liabilities	1,564,981	2,364,664
Total Liabilities	9,389,303	8,752,382
Net Assets	16,256,331	12,711,173
Common Share Capital	1,395,482	1,395,482
Share Premium	1,046,193	1,044,925
Retained Earnings	14,235,658	9,967,942
Treasury Stock	841,654	59,922
Other Equity	420,652	362,746
Shareholders' Equity	16,256,331	12,711,173
Total Liabilities & Stockholders' Equity	25,645,634	21,463,555
Net Current Assets	9,042,038	5,336,003
Total Assets Less Current Liabilities	17,821,312	15,075,838
Shares Outstanding	5,550	5,810

Recent Dividends:

1. Densan Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Densan Co., Ltd. common.

No dividends paid.

DENYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	73,140,000
Other Revenue	...	...	0
Revenue	72,244,000	70,753,000	73,140,000
Direct Expenses	54,302,000	52,963,000	56,910,000
Gross Profit	17,942,000	17,790,000	16,230,000
SG&A	10,183,000	10,396,000	9,140,000
Other OpEx	0	0	0
Indirect Expenses	10,183,000	10,396,000	9,140,000
Total Operating Expenses	64,485,000	63,359,000	66,050,000
Operating Income	7,759,000	7,394,000	7,090,000
Non-Op Net Interest Income	194,000	96,000	16,000
Non-Op For Curr Gains	60,000	26,000	(141,000)
Other Non-Op	524,000	818,000	372,000
Non-Op Income	778,000	940,000	247,000
EBT Continuing	8,537,000	8,334,000	7,337,000
Taxation (current)	2,624,000	2,603,000	2,246,000
Taxation (deferred)	...	(243,000)	(87,000)
Taxation	2,624,000	2,360,000	2,159,000
EAT Continuing	5,913,000	5,974,000	5,178,000
Min Ints	(272,000)	(325,000)	(83,000)
Net Income	5,640,000	5,647,000	5,095,000
Dividends Per Share	100	75	64
EPS - Basic - Cont	276.51	274.02	246.83
EPS - Primary	276.51	274.02	246.83
EPS -Diluted - Cont	276.51	274.02	246.83
EPS - Diluted	276.51	274.02	246.83
Shares (primary)	20,400	20,611	20,642
Shares (diluted)	20,400	20,611	20,642

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,131,000	23,500,000
Short Term Investments	998,000	998,000
Cash, Equivs & STI	22,129,000	24,498,000
Receivables	24,258,000	23,697,000
Raw Materials	8,313,000	7,711,000
WIP	2,079,000	2,381,000
Inventories - Other	7,657,000	7,556,000
Inventories	18,049,000	17,648,000
Other Current Assets	510,000	804,000
Current Assets	64,946,000	66,647,000
Net PPE	22,723,000	23,543,000
Intangibles Excl Goodwill	2,347,000	1,324,000
Intangibles	2,347,000	1,324,000
Other LT Assets	14,526,000	11,588,000
LT Assets	39,596,000	36,455,000
Total Assets	104,542,000	103,103,000
Accounts Payable	8,359,000	10,788,000
Accrued Exps	688,000	642,000
Accounts Payable & Accrued Expenses	9,047,000	11,430,000
Current Debt	725,000	1,772,000
Current Debt and Capital Leases	725,000	1,772,000
Other Current Liabilities	3,948,000	4,373,000
Current Liabilities	13,720,000	17,575,000
Long-Term Obligations	2,073,000	2,299,000
Deferred LT Liability Charges	2,513,000	1,817,000
Pensions & OPEB	529,000	362,000
Other LT Liabilities	374,000	390,000
Minorities (BS)	3,498,000	3,375,000
LT Liabilities	5,489,000	4,868,000
Total Liabilities	22,707,000	25,819,000
Net Assets	81,835,000	77,284,000
Common Share Capital	1,954,000	1,954,000
Share Premium	1,754,000	1,788,000
Retained Earnings	69,349,000	67,249,000
Treasury Stock	2,550,000	3,228,000
Other Equity	11,328,000	9,520,000
Shareholders' Equity	81,835,000	77,283,000
Total Liabilities & Stockholders' Equity	104,542,000	103,103,000
Net Current Assets	51,226,000	49,072,000
Total Assets Less Current Liabilities	90,822,000	85,528,000
Shares Outstanding	20,185	20,458

Recent Dividends:

1. Denyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Denyo Co., Ltd. (Japan) common.

No dividends paid.

DIGITAL ARTS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,835,000	9,982,000	11,512,000
Direct Expenses	3,334,000	2,948,000	4,583,000
Gross Profit	7,501,000	7,034,000	6,929,000
SG&A	2,708,000	2,474,000	2,500,000
Other OpEx	0	0	0
Indirect Expenses	2,708,000	2,474,000	2,500,000
Total Operating Expenses	6,042,000	5,422,000	7,083,000
Operating Income	4,793,000	4,560,000	4,429,000
Non-Op Net Interest Income	36,000	1,000	...
Non-Op For Curr Gains	11,000	...	13,000
Other Non-Op	2,000	2,000	1,936,000
Non-Op Income	49,000	3,000	1,949,000
EBT Continuing	4,842,000	4,563,000	6,378,000
Taxation (current)	1,447,000	1,350,000	2,015,000
Taxation (deferred)	(34,000)	29,000	(19,000)
Taxation	1,413,000	1,379,000	1,996,000
EAT Continuing	3,429,000	3,184,000	4,382,000
Min Ints	...	...	(5,000)
Net Income	3,427,000	3,183,000	4,377,000
Dividends Per Share	95	85	80
EPS - Basic - Cont	253.57	232.79	315.46
EPS - Primary	253.57	232.79	315.46
EPS -Diluted - Cont	248.17	228.83	310.30
EPS - Diluted	248.17	228.83	310.30
Shares (primary)	13,518	13,674	13,878
Shares (diluted)	13,809	13,910	14,109

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,083,000	17,952,000
Short Term Investments	380,000	220,000
Cash, Equivs & STI	23,463,000	18,172,000
Receivables	1,168,000	1,323,000
Finished Goods	...	2,000
Supplies	...	1,000
Inventories - Other	...	0
Inventories	...	3,000
Other Current Assets	449,000	614,000
Current Assets	25,080,000	20,112,000
Net PPE	265,000	238,000
Intangibles Excl Goodwill	2,008,000	1,783,000
Intangibles	2,008,000	1,783,000
Other LT Assets	511,000	494,000
LT Assets	2,784,000	2,515,000
Total Assets	27,865,000	22,627,000
Accounts Payable	25,000	30,000
Accounts Payable & Accrued Expenses	25,000	30,000
Other Current Liabilities	9,333,000	5,179,000
Current Liabilities	9,358,000	5,209,000
Long-Term Obligations	0	0
Other LT Liabilities	52,000	52,000
LT Liabilities	52,000	52,000
Total Liabilities	9,410,000	5,262,000
Net Assets	18,455,000	17,365,000
Common Share Capital	713,000	713,000
Share Premium	957,000	955,000
Retained Earnings	20,323,000	18,116,000
Treasury Stock	3,589,000	2,467,000
Other Equity	50,000	48,000
Shareholders' Equity	18,454,000	17,365,000
Total Liabilities & Stockholders' Equity	27,865,000	22,627,000
Net Current Assets	15,722,000	14,903,000
Total Assets Less Current Liabilities	18,507,000	17,418,000
Shares Outstanding	13,444	13,603

Recent Dividends:

1. Digital Arts Inc common.

No dividends paid.

Annual Dividends:

1. Digital Arts Inc common.

No dividends paid.

DIGITAL GARAGE INC TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Affiliate Revenue	3,094,000	4,317,000	3,657,000
Other Revenue	37,877,000	33,989,000	31,378,000
Revenue	40,971,000	38,306,000	35,035,000
Direct Expenses	13,285,000	12,948,000	10,676,000
Gross Profit	27,686,000	25,358,000	24,359,000
SG&A	23,492,000	21,643,000	17,861,000
Other OpEx	553,000	1,954,000	1,694,000
Indirect Expenses	24,045,000	23,597,000	19,555,000
Total Operating Expenses	37,330,000	36,545,000	30,231,000
Operating Income	3,641,000	1,761,000	4,804,000
Non-Op Gains	...	(7,290,000)	...
Other Non-Op	...	(4,689,000)	...
Non-Op Income	(676,000)	(11,979,000)	1,495,000
EBT Continuing	2,965,000	(10,218,000)	6,299,000
Taxation	1,868,000	(2,740,000)	747,000
EAT Continuing	1,097,000	(7,478,000)	5,552,000
Min Ints	186,000	286,000	255,000
Net Income	1,283,000	(7,190,000)	5,806,000
Dividends Per Share	47	53	40
EPS - Basic - Cont	27.96	(155.29)	126.77
EPS - Primary	27.96	(155.29)	126.77
EPS -Diluted - Cont	27.57	(155.29)	125.31
EPS - Diluted	27.57	(155.29)	125.31
Shares (primary)	45,886	46,302	45,799
Shares (diluted)	45,886	46,302	46,329

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	40,469,000	56,354,000
Short Term Investments	53,790,000	55,232,000
Cash, Equivs & STI	94,259,000	111,586,000
Receivables	35,698,000	30,538,000
Inventories	316,000	376,000
Current Tax Assets	784,000	575,000
Other Current Assets	1,415,000	1,371,000
Current Assets	132,472,000	144,446,000
Net PPE	11,997,000	13,163,000
LT Investments	52,117,000	50,539,000
Goodwill	7,844,000	8,030,000
Intangibles Excl Goodwill	11,390,000	7,316,000
Intangibles	19,234,000	15,346,000
Deferred LT Asset Charges	181,000	517,000
Other LT Assets	2,702,000	2,334,000
LT Assets	86,231,000	81,899,000
Total Assets	218,703,000	226,344,000
Accounts Payable	54,364,000	62,532,000
Accounts Payable & Accrued Expenses	54,364,000	62,532,000
Current Debt	26,366,000	27,676,000
Current Debt and Capital Leases	26,366,000	27,676,000
Other Current Liabilities	7,138,000	7,350,000
Current Liabilities	87,868,000	97,558,000
Long-Term Obligations	35,687,000	33,956,000
Deferred LT Liability Charges	10,985,000	9,737,000
Pensions & OPEB	341,000	372,000
Other LT Liabilities	6,126,000	7,026,000
Minorities (BS)	2,112,000	2,278,000
LT Liabilities	53,139,000	51,091,000
Total Liabilities	143,119,000	150,927,000
Net Assets	75,584,000	75,417,000
Common Share Capital	8,014,000	7,888,000
Share Premium	5,457,000	5,229,000
Retained Earnings	65,146,000	66,296,000
Treasury Stock	5,033,000	5,108,000
Other Equity	2,000,000	1,112,000
Shareholders' Equity	75,584,000	75,417,000
Total Liabilities & Stockholders' Equity	218,703,000	226,344,000
Net Current Assets	44,604,000	46,888,000
Total Assets Less Current Liabilities	130,835,000	128,786,000
Shares Outstanding	45,925	45,833

Recent Dividends:

1. Digital Garage Inc Tokyo common.

No dividends paid.

Annual Dividends:

1. Digital Garage Inc Tokyo common.

No dividends paid.

DIGITAL HEARTS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	38,928,746	39,748,901	38,790,197
Direct Expenses	28,927,860	29,611,147	28,699,374
Gross Profit	10,000,886	10,137,754	10,090,823
SG&A	7,374,720	7,707,686	8,051,117
Other OpEx	0	0	0
Indirect Expenses	7,374,720	7,707,686	8,051,117
Total Operating Expenses	36,302,580	37,318,833	36,750,491
Operating Income	2,626,166	2,430,068	2,039,706
Non-Op Net Interest Income	(13,647)	(5,738)	431
Non-Op For Curr Gains	(10,249)	(90,254)	13,520
Other Non-Op	(745,517)	(688,626)	(1,198,832)
Non-Op Income	(769,413)	(784,618)	(1,184,881)
EBT Continuing	1,856,753	1,645,450	854,825
Taxation (current)	789,064	949,909	711,836
Taxation (deferred)	(145,200)	25,171	(48,606)
Taxation	643,864	975,080	663,230
EAT Continuing	1,212,889	670,370	191,595
Min Ints	(31,218)	(40,904)	(14,665)
Net Income	1,181,667	629,464	176,927
Dividends Per Share	25	23	21
EPS - Basic - Cont	53	28.25	7.94
EPS - Primary	53	28.25	7.94
EPS -Diluted - Cont	53	28.25	7.94
EPS - Diluted	53	28.25	7.94
Shares (primary)	22,294	22,282	22,270
Shares (diluted)	22,294	22,282	22,270

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,132,151	7,593,742
Cash, Equivs & STI	7,132,151	7,593,742
Receivables	5,336,896	5,503,344
Inventories	69,461	65,405
Current Tax Assets	447,358	3,890
Other Current Assets	1,045,234	903,080
Current Assets	14,031,100	14,069,461
Net PPE	1,620,049	1,475,383
Intangibles Excl Goodwill	2,770,770	1,748,471
Intangibles	2,770,770	1,748,471
Other LT Assets	3,109,928	2,656,175
LT Assets	7,500,747	5,880,029
Total Assets	21,531,848	19,949,490
Accrued Exps	1,478,015	1,004,599
Accounts Payable & Accrued Expenses	1,478,015	1,004,599
Current Debt	5,672,900	5,200,000
Current Debt and Capital Leases	5,672,900	5,200,000
Other Current Liabilities	4,036,875	4,268,496
Current Liabilities	11,187,790	10,473,095
Long-Term Obligations	0	0
Deferred LT Liability Charges	169,491	22,606
Pensions & OPEB	18,570	16,232
Other LT Liabilities	194,429	176,862
Minorities (BS)	331,554	306,850
LT Liabilities	382,490	215,700
Total Liabilities	11,901,835	10,995,645
Net Assets	9,630,013	8,953,845
Common Share Capital	300,686	300,686
Share Premium	63,686	66,018
Retained Earnings	9,945,478	9,298,826
Treasury Stock	1,792,421	1,806,469
Other Equity	1,112,584	1,094,784
Shareholders' Equity	9,630,013	8,953,845
Total Liabilities & Stockholders' Equity	21,531,848	19,949,490
Net Current Assets	2,843,310	3,596,366
Total Assets Less Current Liabilities	10,344,058	9,476,395
Shares Outstanding	22,299	22,286

Recent Dividends:

1. Digital Hearts Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Digital Hearts Holdings Co Ltd common.

No dividends paid.

DMS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2024	2023
Revenue	30,308,366	26,903,878	29,293,692
Direct Expenses	27,380,793	24,083,609	25,955,888
Gross Profit	2,927,573	2,820,269	3,337,804
SG&A	1,427,878	1,449,316	1,441,068
Other OpEx	0	0	0
Indirect Expenses	1,427,878	1,449,316	1,441,068
Total Operating Expenses	28,808,671	25,532,925	27,396,956
Operating Income	1,499,695	1,370,953	1,896,736
Non-Op Net Interest Income	38,191	21,167	17,712
Other Non-Op	34,054	803,165	(282,728)
Non-Op Income	72,245	824,332	(265,016)
EBT Continuing	1,571,940	2,195,285	1,631,720
Taxation (current)	496,000	706,000	453,000
Taxation (deferred)	(22,025)	(30,670)	30,395
Taxation	473,975	675,330	483,395
EAT Continuing	1,097,965	1,519,955	1,148,325
Net Income	1,097,968	1,519,956	1,148,325
Dividends Per Share	234	79	35
EPS - Basic - Cont	200.60	260.57	195.60
EPS - Primary	200.60	260.57	195.60
EPS -Diluted - Cont	200.60	260.57	195.60
EPS - Diluted	200.60	260.57	195.60
Shares (primary)	5,473	5,833	5,871
Shares (diluted)	5,473	5,833	5,871

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2024
Cash & Equivalents	6,927,427	9,113,651
Cash, Equivs & STI	6,927,427	9,113,651
Receivables	3,143,009	3,228,473
WIP	696,979	516,140
Inventories - Other	0	0
Inventories	696,979	516,140
Prepayments (ST)	243,449	414,606
Other Current Assets	402,585	123,311
Current Assets	11,413,449	13,396,181
Net PPE	5,747,464	5,247,376
Intangibles Excl Goodwill	72,181	72,084
Intangibles	72,181	72,084
Other LT Assets	3,040,566	2,605,361
LT Assets	8,860,211	7,924,821
Total Assets	20,273,661	21,321,002
Accounts Payable	2,275,601	2,025,058
Accrued Exps	219,868	234,313
Accounts Payable & Accrued Expenses	2,495,469	2,259,371
Current Debt	100,000	100,000
Current Capital Lease Obligations	29,928	51,042
Current Debt and Capital Leases	129,928	151,042
Other Current Liabilities	1,109,136	1,561,034
Current Liabilities	3,734,533	3,971,447
Long-Term Obligations	172,267	293,488
Deferred LT Liability Charges	247,480	94,419
Pensions & OPEB	113,040	165,332
Other LT Liabilities	131,863	108,626
LT Liabilities	664,650	661,865
Total Liabilities	4,399,183	4,633,313

Net Assets	15,874,478	16,687,689
Common Share Capital	1,092,601	1,092,601
Share Premium	1,621,369	1,550,245
Retained Earnings	14,802,735	15,118,915
Treasury Stock	1,622,796	761,435
Other Equity	(19,432)	(312,637)
Shareholders' Equity	15,874,477	16,687,689
Total Liabilities & Stockholders' Equity	20,273,661	21,321,002
Net Current Assets	7,678,916	9,424,734
Total Assets Less Current Liabilities	16,539,128	17,349,555
Shares Outstanding	5,426	5,766

Recent Dividends:
1. DMS Inc common.
No dividends paid.
Annual Dividends:
1. DMS Inc common.
No dividends paid.

DMW CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,096,000
Other Revenue	…	…	0
Revenue	28,189,000	28,077,000	24,096,000
Direct Expenses	20,496,000	20,750,000	18,111,000
Gross Profit	7,693,000	7,327,000	5,985,000
SG&A	4,198,000	4,091,000	3,700,000
Other OpEx	0	0	0
Indirect Expenses	4,198,000	4,091,000	3,700,000
Total Operating Expenses	24,694,000	24,841,000	21,811,000
Operating Income	3,495,000	3,236,000	2,285,000
Non-Op Net Interest Income	36,000	14,000	18,000
Non-Op For Curr Gains	(14,000)	…	…
Other Non-Op	125,000	150,000	215,000
Non-Op Income	147,000	164,000	233,000
EBT Continuing	3,642,000	3,400,000	2,518,000
Taxation (current)	1,068,000	1,204,000	762,000
Taxation (deferred)	(43,000)	(230,000)	2,000
Taxation	1,025,000	974,000	764,000
EAT Continuing	2,617,000	2,426,000	1,754,000
Net Income	2,615,000	2,426,000	1,750,000
Dividends Per Share	210	175	127.50
EPS - Basic - Cont	630.73	576.66	413.15
EPS - Primary	630.73	576.66	413.15
EPS -Diluted - Cont	630.73	576.66	413.15
EPS - Diluted	630.73	576.66	413.15
Shares (primary)	4,147	4,207	4,238
Shares (diluted)	4,147	4,207	4,238

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,037,000	6,515,000
Short Term Investments	275,000	822,000
Cash, Equivs & STI	6,312,000	7,337,000
Receivables	23,616,000	22,538,000
Raw Materials	114,000	128,000
WIP	118,000	68,000
Inventories - Other	0	0
Inventories	232,000	196,000
Other Current Assets	379,000	744,000
Current Assets	30,539,000	30,815,000
Net PPE	4,863,000	4,529,000
Intangibles Excl Goodwill	279,000	344,000
Intangibles	279,000	344,000
Other LT Assets	6,039,000	4,780,000
LT Assets	11,181,000	9,653,000
Total Assets	41,721,000	40,469,000
Accounts Payable	4,917,000	7,265,000
Accrued Exps	921,000	779,000
Accounts Payable & Accrued Expenses	5,838,000	8,044,000
Current Debt	0	0
Current Capital Lease Obligations	30,000	26,000
Current Debt and Capital Leases	30,000	26,000
Other Current Liabilities	3,815,000	3,630,000
Current Liabilities	9,683,000	11,700,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	536,000	121,000
Pensions & OPEB	703,000	693,000
Other LT Liabilities	141,000	124,000
LT Liabilities	1,380,000	938,000
Total Liabilities	11,063,000	12,639,000
Net Assets	30,658,000	27,830,000
Common Share Capital	810,000	810,000
Share Premium	143,000	127,000
Retained Earnings	28,307,000	26,500,000
Treasury Stock	1,359,000	1,375,000
Other Equity	2,757,000	1,768,000
Shareholders' Equity	30,658,000	27,830,000
Total Liabilities & Stockholders' Equity	41,721,000	40,469,000
Net Current Assets	20,856,000	19,115,000
Total Assets Less Current Liabilities	32,038,000	28,769,000
Shares Outstanding	4,150	4,143

Recent Dividends:
1. DMW Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. DMW Corp (Japan) common.
No dividends paid.

DO & CO AG

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Eu000):

	2026	2025	2024
Sales	…	…	1,819,450
Other Revenue	…	…	0
Revenue	2,461,590	2,298,120	1,819,450
SG&A	860,050	779,810	586,960
D&A (OpEx)	88,350	78,780	66,330
Other OpEx	1,302,270	1,257,580	1,032,200
Indirect Expenses	2,250,670	2,116,170	1,685,490
Total Operating Expenses	2,250,670	2,116,170	1,685,490
Operating Income	210,920	181,950	133,960
Non-Op Income	(21,810)	(31,710)	(32,700)
EBT Continuing	189,110	150,240	101,260
Taxation	53,150	36,490	29,260
EAT Continuing	135,960	113,750	72,000
Min Ints	(31,550)	(23,350)	(7,610)
Equity Earns	1,380	1,660	1,830
Net Income	105,770	92,430	66,220
Dividends Per Share	2.50	2	…
EPS - Basic - Cont	9.63	8.42	6.24
EPS - Primary	9.63	8.42	6.24
EPS -Diluted - Cont	9.63	8.41	6.11
EPS - Diluted	9.63	8.41	6.11
Shares (primary)	10,983	10,981	10,605
Shares (diluted)	10,983	10,990	10,988

Standardized Balance Sheet, Years Ended Mar. 31 (Eu000):

	2026	2025
Cash & Equivalents	240,800	174,170
Short Term Investments	9,790	12,960
Cash, Equivs & STI	250,590	187,130
Receivables	264,640	272,090
Inventories	54,400	49,160
Current Tax Assets	2,560	840
Other Current Assets	76,440	65,920
Current Assets	648,630	575,140
Net PPE	529,860	551,140
LT Investments	19,520	19,010
Intangibles Excl Goodwill	23,340	23,570
Intangibles	23,340	23,570
Deferred LT Asset Charges	32,190	30,070
Other LT Assets	19,560	18,640
LT Assets	624,470	642,430
Total Assets	1,273,100	1,217,570
Accounts Payable	199,400	210,650
Accounts Payable & Accrued Expenses	199,400	210,650
Current Debt	51,190	108,190
Current Debt and Capital Leases	51,190	108,190
Other Current Liabilities	199,510	160,290
Current Liabilities	450,100	479,130
Long-Term Obligations	0	0
Deferred LT Liability Charges	14,970	14,970
Other LT Liabilities	237,520	265,510
Minorities (BS)	89,780	57,780
LT Liabilities	252,490	280,480
Total Liabilities	792,370	817,390
Net Assets	480,730	400,180
Common Share Capital	21,970	21,970
Retained Earnings	171,420	171,420
Accum Other Comp Inc	(91,740)	(88,870)
Other Equity	379,080	295,650
Shareholders' Equity	480,730	400,170
Total Liabilities & Stockholders' Equity	1,273,100	1,217,570
Net Current Assets	198,530	96,010
Total Assets Less Current Liabilities	823,000	738,440
Shares Outstanding	10,983	10,983

Recent Dividends:
1. Do & Co AG bearer.
No dividends paid.
Annual Dividends:
1. Do & Co AG bearer.
No dividends paid.

DOSHISHA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	105,824,000
Other Revenue	…	…	0
Revenue	120,533,000	113,939,000	105,824,000
Direct Expenses	84,334,000	81,971,000	75,939,000
Gross Profit	36,199,000	31,968,000	29,885,000
SG&A	24,265,000	22,972,000	21,958,000
Other OpEx	0	0	0
Indirect Expenses	24,265,000	22,972,000	21,958,000
Total Operating Expenses	108,599,000	104,943,000	97,897,000
Operating Income	11,934,000	8,996,000	7,927,000
Non-Op Net Interest Income	279,000	227,000	281,000
Non-Op For Curr Gains	34,000	(44,000)	106,000
Other Non-Op	123,000	178,000	98,000
Non-Op Income	436,000	361,000	485,000
EBT Continuing	12,370,000	9,357,000	8,412,000
Taxation (current)	3,652,000	2,950,000	2,520,000
Taxation (deferred)	9,000	(71,000)	(16,000)
Taxation	3,661,000	2,879,000	2,504,000
EAT Continuing	8,709,000	6,478,000	5,908,000
Min Ints	(66,000)	(70,000)	(124,000)
Net Income	8,643,000	6,409,000	5,784,000
Dividends Per Share	110	85	75
EPS - Basic - Cont	243.86	185.25	169.42
EPS - Primary	243.86	185.25	169.42
EPS -Diluted - Cont	241.85	183.35	167.31
EPS - Diluted	241.85	183.35	167.31
Shares (primary)	35,443	34,599	34,140
Shares (diluted)	35,737	34,956	34,570

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	63,470,000	54,817,000
Short Term Investments	3,000	…
Cash, Equivs & STI	63,473,000	54,817,000
Receivables	15,811,000	16,610,000
Inventories	8,909,000	8,469,000
Other Current Assets	948,000	769,000
Current Assets	89,141,000	80,665,000

Net PPE	17,162,000	17,334,000
Intangibles Excl Goodwill	433,000	309,000
Intangibles	433,000	309,000
Other LT Assets	3,908,000	3,758,000
LT Assets	21,503,000	21,401,000
Total Assets	110,644,000	102,066,000
Accounts Payable	7,095,000	6,516,000
Accrued Exps	111,000	5,000
Accounts Payable & Accrued Expenses	7,206,000	6,521,000
Current Debt	0	0
Current Capital Lease Obligations	125,000	98,000
Current Debt and Capital Leases	125,000	98,000
Other Current Liabilities	5,792,000	5,249,000
Current Liabilities	13,123,000	11,868,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,000	…
Pensions & OPEB	500,000	587,000
Other LT Liabilities	469,000	372,000
Minorities (BS)	1,717,000	1,517,000
LT Liabilities	970,000	959,000
Total Liabilities	15,810,000	14,344,000
Net Assets	94,834,000	87,722,000
Common Share Capital	4,993,000	4,993,000
Share Premium	6,748,000	6,531,000
Retained Earnings	83,953,000	78,661,000
Treasury Stock	2,375,000	3,625,000
Other Equity	1,514,000	1,162,000
Shareholders' Equity	94,833,000	87,722,000
Total Liabilities & Stockholders' Equity	110,644,000	102,066,000
Net Current Assets	76,018,000	68,797,000
Total Assets Less Current Liabilities	97,521,000	90,198,000
Shares Outstanding	35,871	35,079

Recent Dividends:
1. Doshisha Co Ltd common.
No dividends paid.
Annual Dividends:
1. Doshisha Co Ltd common.
No dividends paid.

DOUBLEVIEW GOLD CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	1,244	1,140	1,100
D&A (OpEx)	…	…	0
RR&I	…	42	…
Other OpEx	2,409	719	589
Indirect Expenses	3,653	1,900	1,689
Total Operating Expenses	3,653	1,900	1,689
Non-Op Net Interest Income	120	55	65
Other Non-Op	0	0	0
Non-Op Income	120	55	65
EBT Continuing	(3,533)	(1,845)	(1,625)
Net Income	(3,533)	(1,845)	(1,625)
EPS - Basic - Cont	(0.02)	(0.01)	(0.01)
EPS - Primary	(0.02)	(0.01)	(0.01)
EPS -Diluted - Cont	(0.02)	(0.01)	(0.01)
EPS - Diluted	(0.02)	(0.01)	(0.01)
Shares (primary)	215,896	195,925	184,988
Shares (diluted)	215,896	195,925	184,988

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	6,609	4,469
Cash, Equivs & STI	6,609	4,469
Receivables	527	262
Other Current Assets	0	0
Current Assets	7,136	4,731
Net PPE	22	30
LT Investments	197	197
Other LT Assets	29,958	22,501
LT Assets	30,177	22,729
Total Assets	37,313	27,459
Current Liabilities	293	1,301
Long-Term Obligations	0	0
Other LT Liabilities	167	167
LT Liabilities	167	167
Total Liabilities	460	1,468
Net Assets	36,853	25,992
Common Share Capital	42,326	31,542
Share Premium	36	…
Retained Earnings	(17,504)	(13,971)
Other Equity	11,995	8,421
Shareholders' Equity	36,853	25,992
Total Liabilities & Stockholders' Equity	37,313	27,459
Net Current Assets	6,843	3,430
Total Assets Less Current Liabilities	37,020	26,159
Shares Outstanding	225,567	208,360

Recent Dividends:
1. Doubleview Gold Corp common.
No dividends paid.
Annual Dividends:
1. Doubleview Gold Corp common.
No dividends paid.

DOWA HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	717,194,000
Other Revenue	…	…	0
Revenue	745,410,000	678,672,000	717,194,000
Direct Expenses	655,111,000	592,043,000	635,748,000
Gross Profit	90,299,000	86,629,000	81,446,000
SG&A	56,106,000	54,403,000	51,443,000
Other OpEx	0	0	0
Indirect Expenses	56,106,000	54,403,000	51,443,000
Total Operating Expenses	711,217,000	646,446,000	687,191,000
Operating Income	34,193,000	32,226,000	30,003,000
Non-Op Net Interest Income	(791,000)	(509,000)	14,000
Non-Op For Curr Gains	449,000	(128,000)	1,051,000
Other Non-Op	44,251,000	7,017,000	12,698,000
Non-Op Income	43,909,000	6,380,000	13,763,000
EBT Continuing	78,102,000	38,606,000	43,766,000
Taxation (current)	17,735,000	13,022,000	14,740,000
Taxation (deferred)	(4,125,000)	(2,457,000)	(506,000)
Taxation	13,610,000	10,565,000	14,234,000
EAT Continuing	64,492,000	28,041,000	29,532,000
Min Ints	(2,037,000)	(911,000)	(1,680,000)
Net Income	62,458,000	27,128,000	27,853,000
Dividends Per Share	368	150	130
EPS - Basic - Cont	1,049.83	455.60	467.90
EPS - Primary	1,049.83	455.60	467.90
EPS -Diluted - Cont	1,049.83	455.60	467.90
EPS - Diluted	1,049.83	455.60	467.90
Shares (primary)	59,494	59,544	59,529
Shares (diluted)	59,494	59,544	59,529

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	51,225,000	43,577,000
Cash, Equivs & STI	51,225,000	43,577,000
Receivables	104,888,000	91,996,000
Raw Materials	207,468,000	146,536,000
WIP	16,025,000	11,863,000
Inventories - Other	71,675,000	54,539,000
Inventories	295,168,000	212,938,000
Other Current Assets	25,504,000	18,528,000
Current Assets	476,785,000	367,039,000
Net PPE	210,740,000	208,636,000
Intangibles Excl Goodwill	7,561,000	8,910,000
Intangibles	7,561,000	8,910,000
Other LT Assets	99,390,000	88,951,000
LT Assets	317,691,000	306,497,000
Total Assets	794,476,000	673,537,000
Accounts Payable	70,188,000	48,984,000
Accounts Payable & Accrued Expenses	70,188,000	48,984,000
Current Debt	56,306,000	58,986,000
Current Debt and Capital Leases	56,306,000	58,986,000
Other Current Liabilities	123,053,000	93,688,000
Current Liabilities	249,547,000	201,658,000
Long-Term Obligations	34,384,000	22,280,000
Deferred LT Liability Charges	4,002,000	3,132,000
Pensions & OPEB	21,860,000	21,844,000
Other LT Liabilities	10,053,000	8,586,000
Minorities (BS)	19,064,000	17,634,000
LT Liabilities	70,299,000	55,842,000
Total Liabilities	338,910,000	275,135,000
Net Assets	455,566,000	398,402,000
Common Share Capital	36,437,000	36,437,000
Share Premium	24,229,000	23,855,000
Retained Earnings	352,642,000	301,998,000
Treasury Stock	12,986,000	4,988,000
Other Equity	55,243,000	41,099,000
Shareholders' Equity	455,565,000	398,401,000
Total Liabilities & Stockholders' Equity	794,476,000	673,537,000
Net Current Assets	227,238,000	165,381,000
Total Assets Less Current Liabilities	544,929,000	471,879,000
Shares Outstanding	59,148	59,549

Recent Dividends:
1. Dowa Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Dowa Holdings Co Ltd common.
No dividends paid.

DREAM INCUBATOR INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,378,000
Other Revenue	…	…	0
Revenue	8,691,000	6,183,000	5,378,000
Direct Expenses	4,080,000	3,253,000	4,925,000
Gross Profit	4,611,000	2,930,000	453,000
SG&A	2,820,000	2,672,000	2,418,000
Other OpEx	0	0	0
Indirect Expenses	2,820,000	2,672,000	2,418,000
Total Operating Expenses	6,900,000	5,925,000	7,343,000
Operating Income	1,791,000	258,000	(1,965,000)
Non-Op Net Interest Income	46,000	27,000	20,000
Non-Op For Curr Gains	(6,000)	7,000	(16,000)
Other Non-Op	41,000	6,000	(29,000)
Non-Op Income	81,000	40,000	(25,000)
EBT Continuing	1,872,000	298,000	(1,990,000)
Taxation (current)	383,000	59,000	67,000
Taxation (deferred)	(98,000)	1,000	164,000
Taxation	285,000	60,000	231,000
EAT Continuing	1,587,000	238,000	(2,221,000)
Min Ints	6,000	(66,000)	377,000
Net Income	1,593,000	170,000	(1,847,000)
Dividends Per Share	137	423	128
EPS - Basic - Cont	181.41	19.39	(202.26)
EPS - Primary	181.41	19.39	(202.26)
EPS -Diluted - Cont	181.41	19.39	(202.26)
EPS - Diluted	181.41	19.39	(202.26)
Shares (primary)	8,786	8,785	9,134
Shares (diluted)	8,786	8,785	9,134

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,967,000	5,659,000
Short Term Investments	8,797,000	7,709,000
Cash, Equivs & STI	12,764,000	13,368,000
Receivables	1,709,000	1,547,000
Other Current Assets	647,000	513,000

Current Assets	15,120,000	15,428,000
Net PPE	241,000	206,000
Intangibles Excl Goodwill	2,000	4,000
Intangibles	2,000	4,000
Other LT Assets	269,000	219,000
LT Assets	512,000	429,000
Total Assets	15,633,000	15,857,000
Accrued Exps	786,000	…
Accounts Payable & Accrued Expenses	786,000	…
Other Current Liabilities	1,669,000	…
Current Liabilities	2,455,000	1,275,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	202,000	274,000
Other LT Liabilities	1,237,000	1,149,000
Minorities (BS)	169,000	143,000
LT Liabilities	1,439,000	1,423,000
Total Liabilities	4,064,000	2,842,000
Net Assets	11,569,000	13,015,000
Common Share Capital	5,019,000	5,019,000
Share Premium	2,007,000	2,009,000
Retained Earnings	5,318,000	6,738,000
Treasury Stock	1,638,000	1,497,000
Other Equity	863,000	746,000
Shareholders' Equity	11,569,000	13,015,000
Total Liabilities & Stockholders' Equity	15,633,000	15,857,000
Net Current Assets	12,665,000	14,153,000
Total Assets Less Current Liabilities	13,178,000	14,582,000
Shares Outstanding	8,739	8,798

Recent Dividends:

1. Dream Incubator Inc common.

No dividends paid.

Annual Dividends:

1. Dream Incubator Inc common.

No dividends paid.

DREAMBED CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,174,758	11,509,308	9,708,610
Direct Expenses	5,804,580	5,509,050	4,741,339
Gross Profit	6,370,178	6,000,258	4,967,271
SG&A	5,667,147	5,405,109	4,776,034
Other OpEx	0	0	0
Indirect Expenses	5,667,147	5,405,109	4,776,034
Total Operating Expenses	11,471,727	10,914,159	9,517,373
Operating Income	703,031	595,149	191,237
Non-Op Net Interest Income	(42,398)	(35,019)	(29,750)
Non-Op For Curr Gains	3,099	(7)	(176)
Other Non-Op	20,216	13,664	260,589
Non-Op Income	(19,083)	(21,362)	230,663
EBT Continuing	683,948	573,787	421,900
Taxation (current)	218,878	164,510	96,694
Taxation (deferred)	(14,668)	(5,817)	63,164
Taxation	204,210	158,693	166,969
EAT Continuing	479,738	415,094	254,931
Net Income	479,739	415,093	254,931
Dividends Per Share	36	33	32
EPS - Basic - Cont	116.92	101.52	61.98
EPS - Primary	116.92	101.52	61.98
EPS -Diluted - Cont	116.92	101.52	61.98
EPS - Diluted	116.92	101.52	61.98
Shares (primary)	4,103	4,089	4,113
Shares (diluted)	4,103	4,089	4,113

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	649,983	797,126
Cash, Equivs & STI	649,983	797,126
Receivables	2,456,267	2,306,984
Raw Materials	446,086	372,670
WIP	26,697	21,833
Finished Goods	807,491	778,399
Inventories - Other	0	0
Inventories	1,280,274	1,172,902
Prepayments (ST)	159,917	166,712
Other Current Assets	8,118	13,246
Current Assets	4,554,559	4,456,970
Net PPE	6,101,817	6,210,026
Intangibles Excl Goodwill	267,351	88,330
Intangibles	267,351	88,330
Other LT Assets	589,958	512,546
LT Assets	6,959,126	6,810,902
Total Assets	11,513,686	11,267,872
Accounts Payable	349,658	760,310
Accrued Exps	466,398	390,424
Accounts Payable & Accrued Expenses	816,056	1,150,734
Current Debt	2,720,000	2,296,000
Current Capital Lease Obligations	1,725	1,725
Current Debt and Capital Leases	2,721,725	2,297,725
Other Current Liabilities	979,621	1,253,201
Current Liabilities	4,517,402	4,701,660
Long-Term Obligations	1,705,464	1,607,190
Deferred LT Liability Charges	432,027	432,476
Other LT Liabilities	14,136	18,410
LT Liabilities	2,151,627	2,058,076
Total Liabilities	6,669,029	6,759,736
Net Assets	4,844,657	4,508,136
Common Share Capital	785,715	785,715
Share Premium	719,440	718,195
Retained Earnings	3,340,916	3,000,865
Treasury Stock	77,067	42,955
Other Equity	75,653	46,316
Shareholders' Equity	4,844,657	4,508,136
Total Liabilities & Stockholders' Equity	11,513,686	11,267,872
Net Current Assets	37,157	(244,690)
Total Assets Less Current Liabilities	6,996,284	6,566,212
Shares Outstanding	4,061	4,096

Recent Dividends:

1. Dreambed Co Ltd common.

No dividends paid.

Annual Dividends:

1. Dreambed Co Ltd common.

No dividends paid.

DRECOM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,547,778	12,655,184	9,779,099
Direct Expenses	12,117,946	9,177,714	6,374,197
Gross Profit	5,429,832	3,477,470	3,404,902
SG&A	5,021,114	3,365,461	2,501,863
Other OpEx	0	0	0
Indirect Expenses	5,021,114	3,365,461	2,501,863
Total Operating Expenses	17,139,060	12,543,175	8,876,060
Operating Income	408,718	112,009	903,039
Non-Op Net Interest Income	(66,955)	(74,056)	(44,662)
Non-Op For Curr Gains	…	(203)	(1,321)
Other Non-Op	510,805	(1,156,247)	(810,117)
Non-Op Income	443,850	(1,230,506)	(856,100)
EBT Continuing	852,568	(1,118,497)	46,939
Taxation (current)	608,552	149,988	102,591
Taxation (deferred)	28,865	(234,807)	(162,647)
Taxation	637,417	(84,819)	(60,056)
EAT Continuing	215,151	(1,033,678)	106,995
Min Ints	(1,479)	(1,887)	(2,941)
Net Income	213,669	(1,035,569)	104,051
EPS - Basic - Cont	7.41	(36.10)	3.64
EPS - Primary	7.41	(36.10)	3.64
EPS -Diluted - Cont	7.41	(36.10)	3.64
EPS - Diluted	7.41	(36.10)	3.64
Shares (primary)	28,850	28,686	28,571
Shares (diluted)	28,850	28,686	28,585

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,375,283	3,928,774
Cash, Equivs & STI	6,375,283	3,928,774
Receivables	2,132,890	3,006,348
WIP	93,832	78,672
Finished Goods	12,729	12,834
Inventories - Other	0	0
Inventories	106,561	91,506
Prepayments (ST)	341,753	704,277
Other Current Assets	270,231	111,313
Current Assets	9,226,718	7,842,218
Net PPE	136,428	140,948
Intangibles Excl Goodwill	1,188,143	4,288,315
Intangibles	1,188,143	4,288,315
Other LT Assets	1,324,762	1,234,755
LT Assets	2,649,333	5,664,018
Total Assets	11,876,052	13,506,236
Accounts Payable	408,429	417,877
Accounts Payable & Accrued Expenses	408,429	417,877
Current Debt	2,597,000	1,838,600
Current Capital Lease Obligations	961	1,281
Current Debt and Capital Leases	2,597,961	1,839,881
Other Current Liabilities	3,057,576	3,049,719
Current Liabilities	6,063,966	5,307,477
Long-Term Obligations	522,000	2,889,661
Other LT Liabilities	246,781	589,960
Minorities (BS)	2,102	2,516
LT Liabilities	768,781	3,479,621
Total Liabilities	6,834,850	8,789,615
Net Assets	5,041,202	4,716,621
Common Share Capital	1,906,870	1,880,309
Share Premium	2,166,629	2,137,862
Retained Earnings	1,104,196	890,527
Treasury Stock	214,692	252,033
Other Equity	78,198	59,956
Shareholders' Equity	5,041,201	4,716,621
Total Liabilities & Stockholders' Equity	11,876,052	13,506,236
Net Current Assets	3,162,752	2,534,741
Total Assets Less Current Liabilities	5,812,086	8,198,759
Shares Outstanding	28,930	28,740

Recent Dividends:

1. Drecom Co Ltd common.

No dividends paid.

Annual Dividends:

1. Drecom Co Ltd common.

No dividends paid.

DYNIC CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	42,101,242
Other Revenue	…	…	0
Revenue	44,227,158	44,072,956	42,101,242
Direct Expenses	35,270,887	35,374,171	34,557,746
Gross Profit	8,956,271	8,698,785	7,543,496
SG&A	6,651,929	6,562,538	6,305,687
Other OpEx	0	0	0
Indirect Expenses	6,651,929	6,562,538	6,305,687
Total Operating Expenses	41,922,816	41,936,709	40,863,433
Operating Income	2,304,342	2,136,247	1,237,809
Non-Op Net Interest Income	(279,813)	(253,541)	(247,791)
Non-Op For Curr Gains	(4,238)	(101,887)	11,406
Other Non-Op	949,866	77,352	308,672
Non-Op Income	665,815	(278,076)	72,287
EBT Continuing	2,970,157	1,858,171	1,310,096
Taxation (current)	719,196	554,174	460,980
Taxation (deferred)	(242,386)	17,236	42,726
Taxation	476,810	571,410	503,706

EAT Continuing	2,493,347	1,286,761	806,390
Min Ints	…	28,696	41,152
Net Income	2,493,347	1,315,457	847,542
Dividends Per Share	46	30	25
EPS - Basic - Cont	302.58	157.25	101.31
EPS - Primary	302.58	157.25	101.31
EPS -Diluted - Cont	302.58	157.25	101.31
EPS - Diluted	302.58	157.25	101.31
Shares (primary)	8,240	8,366	8,366
Shares (diluted)	8,240	8,366	8,366

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,991,456	4,297,843
Cash, Equivs & STI	3,991,456	4,297,843
Receivables	12,993,944	13,351,898
Raw Materials	2,777,524	2,936,718
WIP	1,262,891	1,170,493
Inventories - Other	5,618,361	5,302,906
Inventories	9,658,776	9,410,117
Other Current Assets	518,196	679,398
Current Assets	27,162,372	27,739,256
Net PPE	18,686,279	19,698,548
Intangibles Excl Goodwill	85,588	70,908
Intangibles	85,588	70,908
Other LT Assets	16,082,297	13,576,357
LT Assets	34,854,164	33,345,813
Total Assets	62,016,536	61,085,069
Accounts Payable	6,607,817	7,553,074
Accrued Exps	11,700	15,050
Accounts Payable & Accrued Expenses	6,619,517	7,568,124
Current Debt	11,275,728	13,779,913
Current Capital Lease Obligations	130,184	139,630
Current Debt and Capital Leases	11,405,912	13,919,543
Other Current Liabilities	2,207,134	1,927,217
Current Liabilities	20,232,563	23,414,884
Long-Term Obligations	6,340,000	6,215,000
Deferred LT Liability Charges	4,693,882	4,039,238
Pensions & OPEB	452,935	412,840
Other LT Liabilities	370,046	409,211
LT Liabilities	11,856,863	11,076,289
Total Liabilities	32,089,426	34,491,173
Net Assets	29,927,110	26,593,896
Common Share Capital	5,795,651	5,795,651
Share Premium	986,703	986,703
Retained Earnings	14,417,523	12,129,509
Treasury Stock	252,990	103,016
Other Equity	8,980,223	7,785,049
Shareholders' Equity	29,927,110	26,593,896
Total Liabilities & Stockholders' Equity	62,016,536	61,085,069
Net Current Assets	6,929,809	4,324,372
Total Assets Less Current Liabilities	41,783,973	37,670,185
Shares Outstanding	8,197	8,366

Recent Dividends:

1. Dynic Corp. (Japan) common.
No dividends paid.

Annual Dividends:

1. Dynic Corp. (Japan) common.
No dividends paid.

E-SEIKATSU CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,232,180	3,028,187	2,808,027
Direct Expenses	1,347,108	1,430,857	1,206,534
Gross Profit	1,885,072	1,597,330	1,601,493
SG&A	1,655,618	1,634,605	1,425,268
Other OpEx	0	0	0
Indirect Expenses	1,655,618	1,634,605	1,425,268
Total Operating Expenses	3,002,726	3,065,462	2,631,802
Operating Income	229,454	(37,275)	176,225
Non-Op Net Interest Income	(460)	257	10
Non-Op For Curr Gains	8,102	9,537	32,472
Other Non-Op	(263)	(16,239)	276
Non-Op Income	7,379	(6,445)	32,758
EBT Continuing	236,833	(43,720)	208,983
Taxation (current)	86,205	9,025	64,867
Taxation (deferred)	(553)	(13,207)	(2,014)
Taxation	85,652	(4,182)	62,853
EAT Continuing	151,181	(39,538)	146,130
Net Income	151,183	(39,536)	146,132
Dividends Per Share	3	5	5
EPS - Basic - Cont	10.95	(5.73)	21.17
EPS - Primary	10.95	(5.73)	21.17
EPS -Diluted - Cont	10.95	(5.73)	21.17
EPS - Diluted	10.95	(5.73)	21.17
Shares (primary)	13,803	6,901	6,901
Shares (diluted)	13,803	6,901	6,901

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	608,602	345,549
Short Term Investments	0	0
Cash, Equivs & STI	608,602	345,549
Receivables	150,165	102,633
WIP	2,519	30,815
Inventories - Other	0	0
Inventories	2,519	30,815
Prepayments (ST)	88,197	82,882
Other Current Assets	10,647	32,600
Current Assets	860,130	594,479
Net PPE	47,381	55,142
Intangibles Excl Goodwill	1,584,738	1,519,525
Intangibles	1,584,738	1,519,525
Other LT Assets	177,425	180,424
LT Assets	1,809,544	1,755,091
Total Assets	2,669,675	2,349,571
Current Debt	68,640	…
Current Debt and Capital Leases	68,640	…
Other Current Liabilities	523,410	…
Current Liabilities	592,050	474,129
Long-Term Obligations	85,600	0
Other LT Liabilities	2,686	2,779
LT Liabilities	88,286	2,779
Total Liabilities	680,336	476,908
Net Assets	1,989,339	1,872,663
Common Share Capital	628,411	628,411
Share Premium	718,179	718,179
Retained Earnings	781,362	664,686
Treasury Stock	138,614	138,614
Other Equity	0	0
Shareholders' Equity	1,989,338	1,872,662
Total Liabilities & Stockholders' Equity	2,669,675	2,349,571
Net Current Assets	268,080	120,350
Total Assets Less Current Liabilities	2,077,625	1,875,442
Shares Outstanding	13,803	6,901

Recent Dividends:

1. E-Seikatsu Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. E-Seikatsu Co., Ltd. common.
No dividends paid.

EAGLE INDUSTRY CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	167,042,000
Other Revenue	…	…	0
Revenue	177,488,000	168,172,000	167,042,000
Direct Expenses	131,780,000	128,525,000	129,385,000
Gross Profit	45,708,000	39,647,000	37,657,000
SG&A	32,238,000	31,153,000	29,549,000
Other OpEx	0	0	0
Indirect Expenses	32,238,000	31,153,000	29,549,000
Total Operating Expenses	164,018,000	159,678,000	158,934,000
Operating Income	13,470,000	8,494,000	8,108,000
Non-Op Net Interest Income	(207,000)	79,000	126,000
Non-Op For Curr Gains	426,000	(446,000)	1,630,000
Other Non-Op	3,032,000	3,429,000	2,970,000
Non-Op Income	3,251,000	3,062,000	4,726,000
EBT Continuing	16,721,000	11,556,000	12,834,000
Taxation (current)	3,732,000	4,246,000	3,647,000
Taxation (deferred)	739,000	(737,000)	101,000
Taxation	4,471,000	3,509,000	3,748,000
EAT Continuing	12,250,000	8,047,000	9,086,000
Min Ints	(2,420,000)	(3,170,000)	(1,594,000)
Net Income	9,828,000	4,877,000	7,491,000
Dividends Per Share	125	100	80
EPS - Basic - Cont	216.75	107.51	160.84
EPS - Primary	216.75	107.51	160.84
EPS -Diluted - Cont	216.75	107.51	160.84
EPS - Diluted	216.75	107.51	160.84
Shares (primary)	45,347	45,371	46,579
Shares (diluted)	45,347	45,371	46,579

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,681,000	26,185,000
Cash, Equivs & STI	33,681,000	26,185,000
Receivables	46,956,000	46,140,000
Raw Materials	16,278,000	15,568,000
WIP	10,810,000	9,141,000
Inventories - Other	12,822,000	11,592,000
Inventories	39,910,000	36,301,000
Other Current Assets	4,903,000	2,743,000
Current Assets	125,450,000	111,369,000
Net PPE	64,220,000	62,847,000
Intangibles Excl Goodwill	2,185,000	2,160,000
Intangibles	2,185,000	2,160,000
Other LT Assets	36,725,000	27,108,000
LT Assets	103,130,000	92,115,000
Total Assets	228,581,000	203,484,000
Accounts Payable	12,921,000	11,295,000
Accounts Payable & Accrued Expenses	12,921,000	11,295,000
Current Debt	19,582,000	19,954,000
Current Capital Lease Obligations	539,000	492,000
Current Debt and Capital Leases	20,121,000	20,446,000
Other Current Liabilities	18,699,000	15,399,000
Current Liabilities	51,741,000	47,140,000
Long-Term Obligations	22,949,000	23,676,000
Deferred LT Liability Charges	2,691,000	…
Pensions & OPEB	6,689,000	8,023,000
Other LT Liabilities	1,889,000	2,125,000
Minorities (BS)	9,558,000	8,688,000
LT Liabilities	34,218,000	33,824,000
Total Liabilities	95,517,000	89,652,000
Net Assets	133,064,000	113,832,000
Common Share Capital	10,490,000	10,490,000
Share Premium	11,827,000	11,827,000
Retained Earnings	84,587,000	79,846,000
Treasury Stock	7,183,000	7,454,000
Other Equity	33,342,000	19,122,000
Shareholders' Equity	133,063,000	113,831,000
Total Liabilities & Stockholders' Equity	228,581,000	203,484,000
Net Current Assets	73,709,000	64,229,000
Total Assets Less Current Liabilities	176,840,000	156,344,000
Shares Outstanding	45,448	45,215

Recent Dividends:

1. Eagle Industry Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Eagle Industry Co., Ltd. (Japan) common.
No dividends paid.

EARNZ PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023 (revised)
Revenue	11,785	2,637	…
Direct Expenses	8,734	2,289	…
Gross Profit	3,051	348	…
SG&A	4,400	3,154	743
Other OpEx	0	0	0
Indirect Expenses	4,400	3,154	743
Total Operating Expenses	13,134	5,443	743
Operating Income	(1,349)	(2,806)	…
Non-Op Income	(372)	(73)	(601)
EBT Continuing	(1,721)	(2,879)	(1,344)
Taxation	26	(195)	…
EAT Continuing	(1,747)	(2,684)	…
Disc Ops	…	(135)	(745)
Net Income	(1,747)	(2,819)	(2,089)
EPS - Basic - Cont	(0.01)	(0.05)	(0.38)
EPS - Primary	(0.01)	(0.05)	(0.38)
EPS -Diluted - Cont	(0.01)	(0.05)	(0.38)
EPS - Diluted	(0.01)	(0.05)	(0.38)
Shares (primary)	115,764	102,206	5,546
Shares (diluted)	115,764	102,206	5,546
EPS - Primary (Cumu)	…	…	(0.38)
EPS - Diluted (Cumu)	…	…	(0.38)

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash	1,076	1,965
Cash & Equivalents	1,076	1,965
Cash, Equivs & STI	1,076	1,965
Receivables	1,976	1,391
Inventories	154	145
Other Current Assets	469	197
Current Assets	3,675	3,698
Net PPE	316	310
Goodwill	3,840	3,577
Intangibles Excl Goodwill	572	1,003
Intangibles	4,412	4,580
Deferred LT Asset Charges	233	130
Other LT Assets	380	220
LT Assets	5,341	5,240
Total Assets	9,016	8,938
Current Debt	1,235	1,110
Current Capital Lease Obligations	188	92
Current Debt and Capital Leases	1,423	1,202
Other Current Liabilities	2,203	2,191
Current Liabilities	3,626	3,393
Long-Term Obligations	639	261
Other LT Liabilities	999	1,308
LT Liabilities	1,638	1,569
Total Liabilities	5,264	4,962
Net Assets	3,752	3,976
Common Share Capital	5,356	4,088
Share Premium	16,555	15,621
Retained Earnings	(18,253)	(15,772)
Other Equity	94	39
Shareholders' Equity	3,752	3,976
Total Liabilities & Stockholders' Equity	9,016	8,938
Net Current Assets	49	305
Total Assets Less Current Liabilities	5,390	5,545
Shares Outstanding	133,908	102,206

Recent Dividends:
1. EARNZ Plc ordinary.
No dividends paid.
Annual Dividends:
1. EARNZ Plc ordinary.
No dividends paid.

EARNZ PLC

Auditor's Report Auditor's Report

EAST JAPAN RAILWAY CO.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	2,730,118,000
Other Revenue	…	…	0
Revenue	3,084,679,000	2,887,553,000	2,730,118,000
Direct Expenses	1,952,891,000	1,855,517,000	1,765,637,000
Gross Profit	1,131,788,000	1,032,036,000	964,481,000
SG&A	562,589,000	655,249,000	619,319,000
D&A (OpEx)	102,677,000	…	…
Other OpEx	52,261,000	0	0
Indirect Expenses	717,527,000	655,249,000	619,319,000
Total Operating Expenses	2,670,418,000	2,510,766,000	2,384,956,000
Operating Income	414,261,000	376,787,000	345,162,000
Non-Op Net Interest Income	(82,472,000)	(74,409,000)	(69,907,000)
Other Non-Op	2,301,000	(5,086,000)	(1,182,000)
Non-Op Income	(80,171,000)	(79,495,000)	(71,089,000)
EBT Continuing	334,090,000	297,292,000	274,073,000
Taxation (current)	41,954,000	30,650,000	22,115,000
Taxation (deferred)	43,360,000	41,059,000	54,611,000
Taxation	85,314,000	71,709,000	76,726,000
EAT Continuing	248,776,000	225,583,000	197,347,000
Min Ints	(928,000)	(1,296,000)	(895,000)
Net Income	247,846,000	224,285,000	196,449,000
Dividends Per Share	34.42	27.67	17.01
EPS - Basic - Cont	219.42	198.29	173.82
EPS - Primary	219.42	198.29	173.82
EPS -Diluted - Cont	219.42	198.29	173.82
EPS - Diluted	219.42	198.29	173.82
Shares (primary)	1,129,558	1,131,121	1,130,165
Shares (diluted)	1,129,558	1,131,121	1,130,165

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	262,247,000	233,663,000
Short Term Investments	…	10,000
Cash, Equivs & STI	262,247,000	233,673,000
Receivables	848,730,000	760,025,000
Inventories	217,459,000	183,847,000
Other Current Assets	91,294,000	72,488,000
Current Assets	1,419,730,000	1,250,033,000
Net PPE	8,240,802,000	7,792,162,000
Intangibles Excl Goodwill	203,052,000	209,477,000
Intangibles	203,052,000	209,477,000
Other LT Assets	957,142,000	922,551,000
LT Assets	9,400,996,000	8,924,190,000
Total Assets	10,820,726,000	10,174,224,000
Accounts Payable	59,504,000	53,738,000
Accounts Payable & Accrued Expenses	59,504,000	53,738,000
Current Debt	279,739,000	353,819,000
Current Debt and Capital Leases	279,739,000	353,819,000
Other Current Liabilities	1,490,770,000	1,334,433,000
Current Liabilities	1,830,013,000	1,741,990,000
Long-Term Obligations	4,882,475,000	4,601,529,000
Deferred LT Liability Charges	2,166,000	1,989,000
Pensions & OPEB	478,797,000	432,908,000
Other LT Liabilities	567,183,000	523,591,000
Minorities (BS)	12,982,000	12,672,000
LT Liabilities	5,930,621,000	5,560,017,000
Total Liabilities	7,773,616,000	7,314,679,000
Net Assets	3,047,110,000	2,859,545,000
Common Share Capital	200,000,000	200,000,000
Share Premium	93,040,000	93,747,000
Retained Earnings	2,623,543,000	2,451,848,000
Treasury Stock	12,980,000	6,025,000
Other Equity	143,506,000	119,974,000
Shareholders' Equity	3,047,109,000	2,859,544,000
Total Liabilities & Stockholders' Equity	10,820,726,000	10,174,224,000
Net Current Assets	(410,283,000)	(491,957,000)
Total Assets Less Current Liabilities	8,990,713,000	8,432,234,000
Shares Outstanding	1,129,068	1,131,286

Recent Dividends:
1. East Japan Railway Co. American Depositary Receipt.
No dividends paid.
2. East Japan Railway Co. common.
No dividends paid.
Annual Dividends:
1. East Japan Railway Co. American Depositary Receipt.
No dividends paid.
2. East Japan Railway Co. common.
No dividends paid.

EBASE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,259,563	5,469,897	5,192,122
Direct Expenses	2,541,559	2,551,641	2,433,509
Gross Profit	2,718,004	2,918,256	2,758,613
SG&A	1,286,251	1,186,591	1,107,351
Other OpEx	0	0	0
Indirect Expenses	1,286,251	1,186,591	1,107,351
Total Operating Expenses	3,827,810	3,738,232	3,540,860
Operating Income	1,431,753	1,731,665	1,651,262
Non-Op Net Interest Income	18,158	9,417	7,942
Non-Op For Curr Gains	…	(389)	…
Other Non-Op	17,997	37,358	3,521
Non-Op Income	36,155	46,386	11,463
EBT Continuing	1,467,908	1,778,051	1,662,725
Taxation (current)	435,897	534,251	520,431
Taxation (deferred)	5,362	(6,991)	(2,398)
Taxation	441,259	527,260	518,033
EAT Continuing	1,026,649	1,250,791	1,144,692
Net Income	1,026,647	1,250,790	1,144,694
Dividends Per Share	15.20	13.90	10.10
EPS - Basic - Cont	22.98	27.67	25.04
EPS - Primary	22.98	27.67	25.04
EPS -Diluted - Cont	22.98	27.65	24.99
EPS - Diluted	22.98	27.65	24.99
Shares (primary)	44,677	45,205	45,712
Shares (diluted)	44,677	45,236	45,800

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,954,797	5,349,764
Short Term Investments	127,505	18,744
Cash, Equivs & STI	5,082,302	5,368,508
Receivables	937,490	980,622
WIP	1,522	998
Inventories - Other	0	0
Inventories	1,522	998
Other Current Assets	32,682	72,481
Current Assets	6,053,996	6,422,609
Net PPE	56,617	60,793
Intangibles Excl Goodwill	266,014	227,986
Intangibles	266,014	227,986
Other LT Assets	1,721,983	1,401,240
LT Assets	2,044,614	1,690,019
Total Assets	8,098,611	8,112,629
Accounts Payable	66,919	54,156
Accrued Exps	52,152	95,621
Accounts Payable & Accrued Expenses	119,071	149,777
Other Current Liabilities	578,136	595,265
Current Liabilities	697,207	745,042
Long-Term Obligations	0	0
Deferred LT Liability Charges	33,181	9,649
Other LT Liabilities	0	0
LT Liabilities	33,181	9,649
Total Liabilities	730,389	754,691
Net Assets	7,368,222	7,357,938
Common Share Capital	190,349	190,349
Share Premium	225,496	227,193
Retained Earnings	8,144,309	7,741,704
Treasury Stock	1,324,634	903,853
Other Equity	132,701	102,544
Shareholders' Equity	7,368,221	7,357,937
Total Liabilities & Stockholders' Equity	8,098,611	8,112,629

Net Current Assets	5,356,789	5,677,567
Total Assets Less Current Liabilities	7,401,404	7,367,587
Shares Outstanding	43,944	44,895

Recent Dividends:
1. Ebase Co Ltd common.
No dividends paid.
Annual Dividends:
1. Ebase Co Ltd common.
No dividends paid.

ECOMIC CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,345,961	2,121,744	2,156,112
Direct Expenses	1,582,817	1,532,800	1,505,159
Gross Profit	763,144	588,944	650,953
SG&A	589,481	542,131	478,678
Other OpEx	0	0	0
Indirect Expenses	589,481	542,131	478,678
Total Operating Expenses	2,172,298	2,074,931	1,983,837
Operating Income	173,663	46,813	172,275
Non-Op Net Interest Income	2,794	2,465	1,351
Non-Op For Curr Gains	(9,673)	(1,579)	(8,319)
Other Non-Op	(7,379)	24,532	18,413
Non-Op Income	(14,258)	25,418	11,445
EBT Continuing	159,405	72,231	183,720
Taxation (current)	71,870	35,277	32,860
Taxation (deferred)	(21,716)	(6,262)	23,462
Taxation	50,154	29,015	56,322
EAT Continuing	109,251	43,216	127,398
Net Income	109,253	43,215	127,396
Dividends Per Share	13	13	12
EPS - Basic - Cont	24.28	9.21	32.93
EPS - Primary	24.28	9.21	32.93
EPS -Diluted - Cont	24.28	9.21	32.93
EPS - Diluted	24.28	9.21	32.93
Shares (primary)	4,499	4,693	3,869
Shares (diluted)	4,499	4,693	3,869

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,065,506	1,350,918
Cash, Equivs & STI	1,065,506	1,350,918
Receivables	178,211	174,660
Finished Goods	323	1,430
Inventories - Other	0	0
Inventories	323	1,430
Other Current Assets	46,581	56,871
Current Assets	1,290,621	1,583,879
Net PPE	72,770	78,504
Intangibles Excl Goodwill	172,992	222,699
Intangibles	172,992	222,699
Other LT Assets	89,378	84,589
LT Assets	335,140	385,792
Total Assets	1,625,761	1,969,671
Accounts Payable	19,878	24,102
Accrued Exps	101,145	…
Accounts Payable & Accrued Expenses	121,023	24,102
Other Current Liabilities	128,500	118,972
Current Liabilities	249,523	143,074
Long-Term Obligations	0	0
Deferred LT Liability Charges	14,761	25,522
Other LT Liabilities	0	0
LT Liabilities	14,761	25,522
Total Liabilities	264,285	168,596
Net Assets	1,361,476	1,801,075
Common Share Capital	564,284	564,284
Share Premium	399,199	399,199
Retained Earnings	835,066	786,824
Treasury Stock	543,126	36
Other Equity	106,053	50,803
Shareholders' Equity	1,361,476	1,801,074
Total Liabilities & Stockholders' Equity	1,625,761	1,969,671
Net Current Assets	1,041,098	1,440,805
Total Assets Less Current Liabilities	1,376,238	1,826,597
Shares Outstanding	3,430	4,693

Recent Dividends:
1. Ecomic Co Ltd common.
No dividends paid.
Annual Dividends:
1. Ecomic Co Ltd common.
No dividends paid.

EDION CORP, TOKYO
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	721,085,000
Other Revenue	…	…	0
Revenue	793,746,000	768,129,000	721,085,000
Direct Expenses	566,126,000	545,263,000	511,499,000
Gross Profit	227,620,000	222,866,000	209,586,000
SG&A	201,836,000	199,471,000	192,656,000
Other OpEx	0	0	0
Indirect Expenses	201,836,000	199,471,000	192,656,000
Total Operating Expenses	767,962,000	744,734,000	704,155,000
Operating Income	25,784,000	23,395,000	16,930,000
Non-Op Net Interest Income	(429,000)	(305,000)	(123,000)
Other Non-Op	(2,563,000)	(1,901,000)	(2,516,000)
Non-Op Income	(2,992,000)	(2,206,000)	(2,639,000)
EBT Continuing	22,792,000	21,189,000	14,291,000
Taxation (current)	7,618,000	7,848,000	5,531,000
Taxation (deferred)	(380,000)	(894,000)	(190,000)
Taxation	7,238,000	6,954,000	5,341,000
EAT Continuing	15,554,000	14,235,000	8,950,000
Min Ints	(98,000)	(113,000)	72,000
Net Income	15,453,000	14,118,000	9,021,000
Dividends Per Share	48	47	45
EPS - Basic - Cont	146.36	134.33	90.07
EPS - Primary	146.36	134.33	90.07
EPS -Diluted - Cont	145.96	128.80	81.35
EPS - Diluted	145.96	128.80	81.35
Shares (primary)	105,584	105,105	100,161
Shares (diluted)	105,871	109,612	110,893

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,958,000	8,834,000
Cash, Equivs & STI	8,958,000	8,834,000
Receivables	43,463,000	42,719,000
Inventories	116,122,000	120,087,000
Other Current Assets	20,619,000	19,533,000
Current Assets	189,162,000	191,173,000
Net PPE	173,147,000	175,690,000
Intangibles Excl Goodwill	11,164,000	11,934,000
Intangibles	11,164,000	11,934,000
Other LT Assets	60,076,000	56,033,000
LT Assets	244,387,000	243,657,000
Total Assets	433,550,000	434,830,000
Accounts Payable	39,264,000	41,525,000
Accounts Payable & Accrued Expenses	39,264,000	41,525,000
Current Debt	23,122,000	37,235,000
Current Capital Lease Obligations	841,000	916,000
Current Debt and Capital Leases	23,963,000	38,151,000
Other Current Liabilities	65,307,000	64,544,000
Current Liabilities	128,534,000	144,220,000
Long-Term Obligations	44,209,000	40,667,000
Deferred LT Liability Charges	1,800,000	1,893,000
Pensions & OPEB	4,188,000	4,544,000
Other LT Liabilities	19,861,000	20,560,000
Minorities (BS)	525,000	427,000
LT Liabilities	70,058,000	67,664,000
Total Liabilities	199,118,000	212,311,000
Net Assets	234,432,000	222,519,000
Common Share Capital	11,940,000	11,940,000
Share Premium	83,612,000	84,453,000
Retained Earnings	149,087,000	138,602,000
Treasury Stock	9,522,000	10,126,000
Other Equity	(685,000)	(2,350,000)
Shareholders' Equity	234,432,000	222,519,000
Total Liabilities & Stockholders' Equity	433,550,000	434,830,000
Net Current Assets	60,628,000	46,953,000
Total Assets Less Current Liabilities	305,016,000	290,610,000
Shares Outstanding	105,740	104,829

Recent Dividends:
1. Edion Corp, Tokyo common.
No dividends paid.
Annual Dividends:
1. Edion Corp, Tokyo common.
No dividends paid.

EGUARANTEE INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,029,534	10,224,244	9,165,092
Direct Expenses	2,956,653	2,405,500	1,796,965
Gross Profit	8,072,881	7,818,744	7,368,127
SG&A	2,871,547	2,715,230	2,518,098
Other OpEx	0	0	0
Indirect Expenses	2,871,547	2,715,230	2,518,098
Total Operating Expenses	5,828,200	5,120,730	4,315,063
Operating Income	5,201,334	5,103,514	4,850,029
Non-Op Net Interest Income	145,080	92,840	53,388
Other Non-Op	(72,160)	(31,097)	(7,039)
Non-Op Income	72,920	61,743	46,349
EBT Continuing	5,274,254	5,165,257	4,896,378
Taxation (current)	1,788,869	1,668,520	1,426,985
Taxation (deferred)	(186,695)	(118,339)	66,690
Taxation	1,602,174	1,550,181	1,493,675
EAT Continuing	3,672,080	3,615,076	3,402,703
Min Ints	(82,294)	(124,054)	(139,876)
Net Income	3,589,785	3,491,021	3,262,825
Dividends Per Share	40	37	35
EPS - Basic - Cont	77.89	73.10	68.60
EPS - Primary	77.89	73.10	68.60
EPS -Diluted - Cont	77.08	72.24	67.36
EPS - Diluted	77.08	72.24	67.36
Shares (primary)	46,090	47,759	47,560
Shares (diluted)	46,575	48,325	48,436

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,713,611	16,315,316
Short Term Investments	…	300,000
Cash, Equivs & STI	12,713,611	16,615,316
Receivables	661,679	338,567
Prepayments (ST)	1,290,436	1,569,664
Other Current Assets	458,607	383,550
Current Assets	15,124,333	18,907,097
Net PPE	1,974,950	1,976,018
Intangibles Excl Goodwill	145,986	117,221
Intangibles	145,986	117,221
Other LT Assets	12,152,775	12,013,793
LT Assets	14,273,711	14,107,032
Total Assets	29,398,045	33,014,129
Accounts Payable	99,608	90,494
Accounts Payable & Accrued Expenses	99,608	90,494
Other Current Liabilities	6,758,999	6,417,020
Current Liabilities	6,858,607	6,507,514
Long-Term Obligations	0	0
Other LT Liabilities	115,282	115,282
Minorities (BS)	2,044,703	2,027,426
LT Liabilities	115,282	115,282
Total Liabilities	9,018,592	8,650,222
Net Assets	20,379,453	24,363,907
Common Share Capital	3,991,485	3,975,185

Share Premium	3,401,485	3,385,185
Retained Earnings	14,319,031	16,846,869
Treasury Stock	1,488,954	1,068
Other Equity	156,405	157,735
Shareholders' Equity	20,379,452	24,363,906
Total Liabilities & Stockholders' Equity	29,398,045	33,014,129
Net Current Assets	8,265,726	12,399,583
Total Assets Less Current Liabilities	22,539,438	26,506,615
Shares Outstanding	44,417	47,926

Recent Dividends:
1. eGuarantee Inc common.
No dividends paid.
Annual Dividends:
1. eGuarantee Inc common.
No dividends paid.

EHIME BANK, LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	52,674,000	51,450,000	51,876,000
Non-Interest Income	15,840,000	14,693,000	13,284,000
Revenue	68,521,000	66,143,000	65,164,000
Interest Expense	16,988,000	16,758,000	16,650,000
Net Interest Bef Provs	35,686,000	34,692,000	35,226,000
Net Interest Aft Provs	35,686,000	34,692,000	35,226,000
EBT Continuing	10,414,000	7,717,000	7,088,000
Taxation (current)	3,396,000	2,156,000	2,087,000
Taxation (deferred)	(220,000)	(166,000)	(72,000)
Taxation	3,176,000	1,990,000	2,015,000
EAT Continuing	7,238,000	5,727,000	5,073,000
Min Ints	(22,000)	(7,000)	(16,000)
Net Income	7,212,000	5,715,000	5,055,000
Dividends Per Share	46	34	32
EPS - Basic - Cont	184.62	146.47	129.38
EPS - Primary	184.62	146.47	129.38
EPS -Diluted - Cont	184.62	146.47	129.38
EPS - Diluted	184.62	146.47	129.38
Shares (primary)	39,064	39,022	39,075
Shares (diluted)	39,064	39,022	39,075

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	348,358,000	274,464,000
Net PPE	28,287,000	28,329,000
Intangibles Excl Goodwill	2,003,000	2,503,000
Intangibles	2,003,000	2,503,000
Loan Portfolio	2,013,899,000	1,975,795,000
Loan Provisions	(13,426,000)	(13,376,000)
Net Loans & Leases	2,000,473,000	1,962,419,000
Customer Acceptance Liability	7,478,000	5,177,000
Other Assets	696,061,000	689,775,000
Total Assets	3,082,660,000	2,962,667,000
Accrued Exps	55,000	55,000
Pensions & OPEB	239,000	1,603,000
Total Deposits	2,778,574,000	2,702,520,000
Minorities (BS)	278,000	260,000
Debt & Lease Obligations	36,812,000	44,310,000
Other Liabilities	159,651,000	123,033,000
Total Liabilities	2,938,519,000	2,827,211,000
Net Assets	144,141,000	135,456,000
Common Share Capital	21,367,000	21,367,000
Share Premium	15,816,000	15,816,000
Retained Earnings	101,338,000	95,392,000
Treasury Stock	495,000	532,000
Other Equity	6,115,000	3,413,000
Shareholders' Equity	144,141,000	135,456,000
Total Liabilities & Stockholders' Equity	3,082,660,000	2,962,667,000
Shares Outstanding	39,076	39,044

Recent Dividends:
1. Ehime Bank, Ltd. (The) (Japan) common.
No dividends paid.
Annual Dividends:
1. Ehime Bank, Ltd. (The) (Japan) common.
No dividends paid.

EIDAI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	73,774,000	71,202,000	71,665,000
Direct Expenses	57,766,000	56,440,000	56,630,000
Gross Profit	16,008,000	14,762,000	15,035,000
SG&A	15,288,000	15,055,000	14,666,000
D&A (OpEx)	(18,000)	(29,000)	(29,000)
Other OpEx	0	0	0
Indirect Expenses	15,270,000	15,026,000	14,637,000
Total Operating Expenses	73,036,000	71,466,000	71,267,000
Operating Income	738,000	(264,000)	398,000
Non-Op Net Interest Income	(367,000)	(354,000)	(343,000)
Non-Op For Curr Gains	17,000	11,000	10,000
Other Non-Op	(5,008,000)	212,000	2,157,000
Non-Op Income	(5,358,000)	(131,000)	1,824,000
EBT Continuing	(4,620,000)	(395,000)	2,222,000
Taxation (current)	534,000	323,000	739,000
Taxation (deferred)	54,000	139,000	(1,073,000)
Taxation	588,000	462,000	(334,000)
EAT Continuing	(5,208,000)	(857,000)	2,556,000
Min Ints	2,366,000	825,000	665,000
Net Income	(2,846,000)	(29,000)	3,219,000
Dividends Per Share	10	10	10
EPS - Basic - Cont	(64.41)	(0.66)	72.86
EPS - Primary	(64.41)	(0.66)	72.86
EPS -Diluted - Cont	(64.41)	(0.66)	72.86
EPS - Diluted	(64.41)	(0.66)	72.86
Shares (primary)	44,195	44,195	44,195
Shares (diluted)	44,195	44,195	44,195

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,623,000	7,740,000
Short Term Investments	…	1,000,000
Cash, Equivs & STI	5,623,000	8,740,000
Receivables	22,063,000	22,098,000
Raw Materials	6,167,000	5,880,000
WIP	3,330,000	3,446,000
Finished Goods	5,885,000	5,495,000
Inventories - Other	0	0
Inventories	15,382,000	14,821,000
Current Tax Assets	…	116,000
Other Current Assets	1,074,000	668,000
Current Assets	44,142,000	46,443,000
Net PPE	28,541,000	34,598,000
Intangibles Excl Goodwill	943,000	756,000
Intangibles	943,000	756,000
Other LT Assets	7,919,000	6,916,000
LT Assets	37,403,000	42,270,000
Total Assets	81,545,000	88,714,000
Accounts Payable	7,260,000	6,924,000
Accrued Exps	1,010,000	821,000
Accounts Payable & Accrued Expenses	8,270,000	7,745,000
Current Debt	1,991,000	1,641,000
Current Capital Lease Obligations	379,000	364,000
Current Debt and Capital Leases	2,370,000	2,005,000
Other Current Liabilities	9,547,000	11,979,000
Current Liabilities	20,187,000	21,729,000
Long-Term Obligations	18,775,000	19,857,000
Deferred LT Liability Charges	653,000	133,000
Pensions & OPEB	2,383,000	2,434,000
Other LT Liabilities	2,432,000	2,769,000
Minorities (BS)	(4,732,000)	(2,458,000)
LT Liabilities	24,243,000	25,193,000
Total Liabilities	39,698,000	44,464,000
Net Assets	41,847,000	44,250,000
Common Share Capital	3,285,000	3,285,000
Share Premium	1,370,000	1,370,000
Retained Earnings	34,116,000	37,404,000
Treasury Stock	820,000	820,000
Other Equity	3,896,000	3,010,000
Shareholders' Equity	41,847,000	44,249,000
Total Liabilities & Stockholders' Equity	81,545,000	88,714,000
Net Current Assets	23,955,000	24,714,000
Total Assets Less Current Liabilities	61,358,000	66,985,000
Shares Outstanding	44,195	44,195

Recent Dividends:
1. Eidai Co Ltd common.
No dividends paid.
Annual Dividends:
1. Eidai Co Ltd common.
No dividends paid.

EIDAI KAKO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,088,548
Other Revenue	…	…	0
Revenue	9,220,466	8,857,662	9,088,548
Direct Expenses	7,028,815	6,933,627	7,286,505
Gross Profit	2,191,651	1,924,035	1,802,043
SG&A	1,714,561	1,633,255	1,653,173
Other OpEx	0	0	0
Indirect Expenses	1,714,561	1,633,255	1,653,173
Total Operating Expenses	8,743,376	8,566,882	8,939,678
Operating Income	477,090	290,780	148,870
Non-Op Net Interest Income	(9,162)	(7,829)	(8,891)
Non-Op For Curr Gains	6,125	(34,183)	84,335
Other Non-Op	11,129	23,569	9,711
Non-Op Income	8,092	(18,443)	85,155
EBT Continuing	485,182	272,337	234,025
Taxation (current)	161,743	45,867	48,668
Taxation (deferred)	(10,566)	41,236	5,698
Taxation	151,177	87,103	54,366
EAT Continuing	334,005	185,234	179,659
Net Income	334,008	185,233	179,659
Dividends Per Share	70	60	50
EPS - Basic - Cont	265.20	141.13	135.07
EPS - Primary	265.20	141.13	135.07
EPS -Diluted - Cont	265.20	141.13	135.07
EPS - Diluted	265.20	141.13	135.07
Shares (primary)	1,259	1,313	1,330
Shares (diluted)	1,259	1,313	1,330

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,850,116	2,382,204
Cash, Equivs & STI	2,850,116	2,382,204
Receivables	1,610,470	1,652,001
Raw Materials	823,936	805,819
WIP	138,133	139,248
Finished Goods	593,666	789,318
Inventories - Other	0	0
Inventories	1,555,735	1,734,385
Other Current Assets	55,513	45,374
Current Assets	6,071,834	5,813,964
Net PPE	3,011,270	3,131,567
Intangibles Excl Goodwill	220,088	246,446
Intangibles	220,088	246,446
Other LT Assets	817,245	659,581
LT Assets	4,048,603	4,037,594
Total Assets	10,120,437	9,851,558
Accounts Payable	635,385	625,721
Accrued Exps	129,929	122,830
Accounts Payable & Accrued Expenses	765,314	748,551
Current Debt	430,528	444,044
Current Debt and Capital Leases	430,528	444,044
Other Current Liabilities	401,626	289,805

Current Liabilities	1,597,468	1,482,400
Long-Term Obligations	587,189	679,389
Deferred LT Liability Charges	379,401	347,252
Pensions & OPEB	145,764	138,068
Other LT Liabilities	2	425
LT Liabilities	1,112,356	1,165,134
Total Liabilities	2,709,824	2,647,534
Net Assets	7,410,613	7,204,024
Common Share Capital	1,241,700	1,241,700
Share Premium	1,271,253	1,271,253
Retained Earnings	4,167,255	3,911,855
Treasury Stock	359,429	231,880
Other Equity	1,089,833	1,011,095
Shareholders' Equity	7,410,612	7,204,023
Total Liabilities & Stockholders' Equity	10,120,437	9,851,558
Net Current Assets	4,474,366	4,331,564
Total Assets Less Current Liabilities	8,522,969	8,369,158
Shares Outstanding	1,230	1,310

Recent Dividends:

1. Eidai Kako Co Ltd common.

No dividends paid.

Annual Dividends:

1. Eidai Kako Co Ltd common.

No dividends paid.

EIZO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	80,471,000
Other Revenue	…	…	0
Revenue	81,308,000	80,493,000	80,471,000
Direct Expenses	55,407,000	54,293,000	55,050,000
Gross Profit	25,901,000	26,200,000	25,421,000
SG&A	23,535,000	22,493,000	21,512,000
Other OpEx	0	0	0
Indirect Expenses	23,535,000	22,493,000	21,512,000
Total Operating Expenses	78,942,000	76,786,000	76,562,000
Operating Income	2,366,000	3,707,000	3,909,000
Non-Op Net Interest Income	(148,000)	(248,000)	(62,000)
Non-Op For Curr Gains	(76,000)	(446,000)	989,000
Other Non-Op	8,426,000	2,643,000	3,039,000
Non-Op Income	8,202,000	1,949,000	3,966,000
EBT Continuing	10,568,000	5,656,000	7,875,000
Taxation (current)	3,380,000	1,449,000	2,814,000
Taxation (deferred)	(138,000)	56,000	(393,000)
Taxation	3,242,000	1,505,000	2,421,000
EAT Continuing	7,326,000	4,151,000	5,454,000
Net Income	7,323,000	4,149,000	5,455,000
Dividends Per Share	110	105	100
EPS - Basic - Cont	180.64	100.81	132.56
EPS - Primary	180.64	100.81	132.56
EPS -Diluted - Cont	180.64	100.81	132.56
EPS - Diluted	180.64	100.81	132.56
Shares (primary)	40,542	41,157	41,148
Shares (diluted)	40,542	41,157	41,148

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,352,000	21,058,000
Cash, Equivs & STI	20,352,000	21,058,000
Receivables	22,277,000	21,168,000
Raw Materials	20,218,000	17,462,000
WIP	2,479,000	2,120,000
Inventories - Other	15,044,000	17,082,000
Inventories	37,741,000	36,664,000
Other Current Assets	4,406,000	1,819,000
Current Assets	84,776,000	80,709,000
Net PPE	26,321,000	24,382,000
Intangibles Excl Goodwill	836,000	1,024,000
Intangibles	836,000	1,024,000
Other LT Assets	65,549,000	51,644,000
LT Assets	92,706,000	77,050,000
Total Assets	177,482,000	157,759,000
Accounts Payable	4,998,000	4,619,000
Accounts Payable & Accrued Expenses	4,998,000	4,619,000
Current Debt	5,502,000	4,862,000
Current Debt and Capital Leases	5,502,000	4,862,000
Other Current Liabilities	10,849,000	9,262,000
Current Liabilities	21,349,000	18,743,000
Long-Term Obligations	641,000	729,000
Deferred LT Liability Charges	14,054,000	9,321,000
Pensions & OPEB	2,341,000	2,339,000
Other LT Liabilities	2,165,000	2,270,000
LT Liabilities	19,201,000	14,659,000
Total Liabilities	40,551,000	33,403,000
Net Assets	136,931,000	124,356,000
Common Share Capital	4,425,000	4,425,000
Share Premium	4,313,000	4,326,000
Retained Earnings	86,021,000	85,887,000
Treasury Stock	4,770,000	3,979,000
Other Equity	46,941,000	33,696,000
Shareholders' Equity	136,930,000	124,355,000
Total Liabilities & Stockholders' Equity	177,482,000	157,759,000
Net Current Assets	63,427,000	61,966,000
Total Assets Less Current Liabilities	156,133,000	139,016,000
Shares Outstanding	39,534	41,159

Recent Dividends:

1. Eizo Corp common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. Eizo Corp common.

No dividends paid.

After 2-for-1 split: No dividends paid.

ELECOM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	110,169,000
Other Revenue	…	…	0
Revenue	132,132,000	118,007,000	110,169,000
Direct Expenses	79,773,000	71,817,000	67,597,000
Gross Profit	52,359,000	46,190,000	42,572,000
SG&A	36,834,000	32,657,000	30,192,000
Other OpEx	0	0	0
Indirect Expenses	36,834,000	32,657,000	30,192,000
Total Operating Expenses	116,607,000	104,474,000	97,789,000
Operating Income	15,525,000	13,533,000	12,380,000
Non-Op Net Interest Income	609,000	731,000	758,000
Non-Op For Curr Gains	323,000	(1,119,000)	68,000
Other Non-Op	8,286,000	(179,000)	293,000
Non-Op Income	9,218,000	(567,000)	1,119,000
EBT Continuing	24,743,000	12,966,000	13,499,000
Taxation (current)	5,098,000	3,522,000	3,550,000
Taxation (deferred)	(546,000)	143,000	(21,000)
Taxation	4,552,000	3,665,000	3,529,000
EAT Continuing	20,191,000	9,301,000	9,970,000
Min Ints	…	1,000	14,000
Net Income	20,191,000	9,300,000	9,985,000
Dividends Per Share	57	48	44
EPS - Basic - Cont	258.96	119.24	119.94
EPS - Primary	258.96	119.24	119.94
EPS -Diluted - Cont	258.96	119.24	119.93
EPS - Diluted	258.96	119.24	119.93
Shares (primary)	77,968	78,001	83,252
Shares (diluted)	77,968	78,001	83,263

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	58,497,000	43,718,000
Short Term Investments	12,387,000	11,199,000
Cash, Equivs & STI	70,884,000	54,917,000
Receivables	27,294,000	21,033,000
Raw Materials	2,190,000	1,603,000
WIP	662,000	498,000
Inventories - Other	15,339,000	11,937,000
Inventories	18,191,000	14,038,000
Other Current Assets	4,933,000	4,234,000
Current Assets	121,302,000	94,222,000
Net PPE	14,065,000	11,602,000
Intangibles Excl Goodwill	2,567,000	3,364,000
Intangibles	2,567,000	3,364,000
Other LT Assets	7,271,000	5,552,000
LT Assets	23,903,000	20,518,000
Total Assets	145,205,000	114,740,000
Accounts Payable	19,617,000	17,117,000
Accounts Payable & Accrued Expenses	19,617,000	17,117,000
Current Debt	500,000	500,000
Current Debt and Capital Leases	500,000	500,000
Other Current Liabilities	14,146,000	11,646,000
Current Liabilities	34,263,000	29,263,000
Long-Term Obligations	0	0
Pensions & OPEB	2,157,000	1,990,000
Other LT Liabilities	601,000	794,000
Minorities (BS)	…	16,000
LT Liabilities	2,758,000	2,784,000
Total Liabilities	37,022,000	32,064,000
Net Assets	108,183,000	82,676,000
Common Share Capital	12,577,000	12,577,000
Share Premium	14,570,000	12,911,000
Retained Earnings	91,074,000	74,709,000
Treasury Stock	16,849,000	22,880,000
Other Equity	6,811,000	5,359,000
Shareholders' Equity	108,183,000	82,676,000
Total Liabilities & Stockholders' Equity	145,205,000	114,740,000
Net Current Assets	87,039,000	64,959,000
Total Assets Less Current Liabilities	110,942,000	85,477,000
Shares Outstanding	80,539	76,357

Recent Dividends:

1. Elecom Co Ltd common.

No dividends paid.

Annual Dividends:

1. Elecom Co Ltd common.

No dividends paid.

ELECTRIC POWER DEVELOPMENT CO.. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,182,260,000	1,316,674,000	1,257,998,000
Direct Expenses	1,081,266,000	1,178,363,000	1,152,292,000
Gross Profit	100,994,000	138,311,000	105,706,000
Total Operating Expenses	1,081,266,000	1,178,363,000	1,152,292,000
Operating Income	100,994,000	138,311,000	105,706,000
Non-Op Net Interest Income	(21,774,000)	(23,578,000)	(23,490,000)
Other Non-Op	27,494,000	25,361,000	36,321,000
Non-Op Income	5,720,000	1,783,000	12,831,000
EBT Continuing	106,714,000	140,094,000	118,537,000
Taxation (current)	46,915,000	28,795,000	27,393,000
Taxation (deferred)	(14,033,000)	8,769,000	6,446,000
Taxation	32,882,000	37,564,000	33,839,000
EAT Continuing	73,832,000	102,530,000	84,698,000
Min Ints	(15,296,000)	(10,060,000)	(6,920,000)
Net Income	58,537,000	92,469,000	77,774,000
Dividends Per Share	100.66	106.46	91.05
EPS - Basic - Cont	325.51	505.64	425.31
EPS - Primary	325.51	505.64	425.31
EPS -Diluted - Cont	325.51	505.64	425.31
EPS - Diluted	325.51	505.64	425.31
Shares (primary)	179,832	182,875	182,868
Shares (diluted)	179,832	182,875	182,868

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	396,964,000	308,995,000

Short Term Investments	...	107,464,000
Cash, Equivs & STI	396,964,000	416,459,000
Receivables	110,000,000	112,207,000
Inventories	77,338,000	72,191,000
Other Current Assets	81,941,000	72,851,000
Current Assets	666,243,000	673,708,000
Net PPE	2,525,755,000	2,475,211,000
Other LT Assets	547,703,000	519,821,000
LT Assets	3,073,458,000	2,995,032,000
Total Assets	3,739,701,000	3,668,740,000
Accounts Payable	55,644,000	61,997,000
Accounts Payable & Accrued Expenses	55,644,000	61,997,000
Current Debt	213,250,000	229,665,000
Current Debt and Capital Leases	213,250,000	229,665,000
Other Current Liabilities	129,333,000	121,695,000
Current Liabilities	398,227,000	413,357,000
Long-Term Obligations	1,668,687,000	1,651,121,000
Deferred LT Liability Charges	20,526,000	28,575,000
Pensions & OPEB	25,648,000	29,065,000
Other LT Liabilities	92,136,000	83,120,000
Minorities (BS)	129,008,000	127,467,000
LT Liabilities	1,806,997,000	1,791,881,000
Total Liabilities	2,334,232,000	2,332,705,000
Net Assets	1,405,469,000	1,336,035,000
Common Share Capital	180,502,000	180,502,000
Share Premium	128,178,000	128,178,000
Retained Earnings	843,600,000	803,189,000
Treasury Stock	20,774,000	349,000
Other Equity	273,962,000	224,515,000
Shareholders' Equity	1,405,468,000	1,336,035,000
Total Liabilities & Stockholders' Equity	3,739,701,000	3,668,740,000
Net Current Assets	268,016,000	260,351,000
Total Assets Less Current Liabilities	3,341,474,000	3,255,383,000
Shares Outstanding	176,008	182,877

Recent Dividends:

1. Electric Power Development Co.. Ltd. (Japan) common.

No dividends paid.

2. Electric Power Development Co.. Ltd. (Japan) American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	50.00		03/31/2023	06/29/2023
	45.00		09/30/2023	11/30/2023
	55.00		03/31/2024	06/27/2024
	50.00		09/30/2024	11/29/2024
	50.00		03/31/2025	06/27/2025
	50.00		09/30/2025	11/28/2025
	50.00		03/31/2026	06/26/2026

Annual Dividends:

1. Electric Power Development Co.. Ltd. (Japan) common.

No dividends paid.

2. Electric Power Development Co.. Ltd. (Japan) American Depositary Receipt.

2023 ..... 95.00 2024 ..... 105.00 2025 ..... 100.00
2026 ..... 50.00

ELORO RESOURCES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
SG&A	4,342	2,975	3,100
D&A (OpEx)	44	44	44
RR&I	252	223	6,744
Other OpEx	3,258	525	7,143
Indirect Expenses	7,896	3,768	17,032
Total Operating Expenses	7,896	3,768	17,032
Non-Op Gains	...	...	25
Other Non-Op	...	...	0
Non-Op Income	...	...	25
EBT Continuing	(7,896)	(3,768)	(17,006)
Equity Earns	(143)	...	...
Net Income	(8,039)	(3,768)	(17,006)
EPS - Basic - Cont	(0.08)	(0.05)	(0.22)
EPS - Primary	(0.08)	(0.05)	(0.22)
EPS -Diluted - Cont	(0.08)	(0.05)	(0.22)
EPS - Diluted	(0.08)	(0.05)	(0.22)
Shares (primary)	103,238	82,051	76,108
Shares (diluted)	103,238	82,051	76,108

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	24,864	258
Cash & Equivalents	24,864	258
Short Term Investments	391	367
Cash, Equivs & STI	25,255	624
Receivables	132	108
Prepayments (ST)	490	476
Other Current Assets	0	0
Current Assets	25,877	1,209
LT Investments	1,554	...
Other LT Assets	69,376	...
LT Assets	70,930	58,253
Total Assets	96,807	59,462
Accounts Payable	1,607	1,266
Accounts Payable & Accrued Expenses	1,607	1,266
Current Debt	0	0
Current Capital Lease Obligations	39	49
Current Debt and Capital Leases	39	49
Other Current Liabilities	0	0
Current Liabilities	1,646	1,315
Long-Term Obligations	0	0
Other LT Liabilities	...	39
LT Liabilities	...	39
Total Liabilities	1,646	1,355
Net Assets	95,161	58,107
Common Share Capital	150,888	102,287
Share Premium	16,833	21,966
Retained Earnings	(77,295)	(69,256)
For Curr Trans (BS)	456	366
Other Equity	4,280	2,744
Shareholders' Equity	95,161	58,107
Total Liabilities & Stockholders' Equity	96,807	59,462
Net Current Assets	24,232	(107)
Total Assets Less Current Liabilities	95,161	58,146
Shares Outstanding	119,405	85,800

Recent Dividends:

1. Eloro Resources Ltd common.

No dividends paid.

Annual Dividends:

1. Eloro Resources Ltd common.

No dividends paid.

EN-JAPAN INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	67,661,000
Other Revenue	...	...	0
Revenue	59,093,000	65,678,000	67,661,000
Direct Expenses	9,478,000	13,240,000	13,705,000
Gross Profit	49,615,000	52,438,000	53,956,000
SG&A	45,652,000	46,545,000	48,794,000
Other OpEx	0	0	0
Indirect Expenses	45,652,000	46,545,000	48,794,000
Total Operating Expenses	55,130,000	59,785,000	62,499,000
Operating Income	3,963,000	5,893,000	5,162,000
Non-Op Net Interest Income	289,000	313,000	181,000
Non-Op For Curr Gains	47,000	12,000	104,000
Other Non-Op	(670,000)	4,767,000	472,000
Non-Op Income	(334,000)	5,092,000	757,000
EBT Continuing	3,629,000	10,985,000	5,919,000
Taxation (current)	1,380,000	3,704,000	1,623,000
Taxation (deferred)	(370,000)	(353,000)	47,000
Taxation	1,010,000	3,351,000	1,670,000
EAT Continuing	2,619,000	7,634,000	4,249,000
Min Ints	(2,000)	(2,000)	(52,000)
Net Income	2,616,000	7,628,000	4,196,000
Dividends Per Share	32.70	70.10	33.61
EPS - Basic - Cont	66.42	186.76	102.38
EPS - Primary	66.42	186.76	102.38
EPS -Diluted - Cont	65.11	183.34	100.52
EPS - Diluted	65.11	183.34	100.52
Shares (primary)	39,390	40,848	40,986
Shares (diluted)	40,178	41,612	41,744

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,524,000	27,481,000
Short Term Investments	...	2,000,000
Cash, Equivs & STI	18,524,000	29,481,000
Receivables	6,505,000	6,256,000
Supplies	2,000	2,000
Inventories - Other	0	0
Inventories	2,000	2,000
Other Current Assets	2,174,000	1,350,000
Current Assets	27,205,000	37,089,000
Net PPE	597,000	681,000
Intangibles Excl Goodwill	12,691,000	10,073,000
Intangibles	12,691,000	10,073,000
Other LT Assets	9,214,000	9,099,000
LT Assets	22,502,000	19,853,000
Total Assets	49,708,000	56,942,000
Accounts Payable	2,627,000	913,000
Accrued Exps	28,000	29,000
Accounts Payable & Accrued Expenses	2,655,000	942,000
Current Debt	0	0
Current Capital Lease Obligations	161,000	128,000
Current Debt and Capital Leases	161,000	128,000
Other Current Liabilities	11,723,000	15,470,000
Current Liabilities	14,539,000	16,540,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	471,000	52,000
Pensions & OPEB	336,000	260,000
Other LT Liabilities	2,538,000	2,471,000
Minorities (BS)	2,000	14,000
LT Liabilities	3,345,000	2,783,000
Total Liabilities	17,886,000	19,337,000
Net Assets	31,822,000	37,605,000
Common Share Capital	1,194,000	1,194,000
Share Premium	479,000	488,000
Retained Earnings	47,899,000	48,306,000
Treasury Stock	19,966,000	14,971,000
Other Equity	2,216,000	2,587,000
Shareholders' Equity	31,822,000	37,604,000
Total Liabilities & Stockholders' Equity	49,708,000	56,942,000
Net Current Assets	12,666,000	20,549,000
Total Assets Less Current Liabilities	35,169,000	40,402,000
Shares Outstanding	37,757	40,863

Recent Dividends:

1. En-Japan Inc common.

ExDate	Amt	Declared	Record	Payable
	70.10		03/31/2023	06/28/2023
	32.70		03/31/2026	06/24/2026

2. En-Japan Inc American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.24		03/31/2023	07/13/2023

Annual Dividends:

1. En-Japan Inc common.

2023 ..... 70.10 2026 ..... 32.70

2. En-Japan Inc American Depositary Receipt.

2023 ..... 0.24

ENBRIDGE INC

Dividend Announcement On Nov. 5, 2025, Co. announced that its Board of Directors has declared a quarterly dividend of $0.9425 per common share, payable on Dec. 1, 2025 to shareholders of record on Nov. 14, 2025.

ENBRIDGE INC

Dividend Announcement On Dec. 3, 2025, Co. announced that its Board of Directors has declared a quarterly dividend of $0.9700 per common share, payable on Mar. 1, 2026 to shareholders of record on Feb. 17, 2026.

ENBRIDGE INC

Dividend Announcement On Dec. 3, 2025, Co. announced an annualized common share dividend increase from $3.77 to $3.88 per share, or 3%, effective Mar. 1, 2026.

ENBRIDGE INC

Dividend Announcement On May 6, 2026, Co. announced that its Board of Directors has declared a quarterly dividend of $0.9700 per common share, payable on June 1, 2026 to shareholders of record on May 15, 2026.

ENBRIDGE INC

Official Changes On Oct. 2, 2025, Co. announced Cynthia Hansen, Executive Vice President and President, Gas Transmission, has decided to retire on Jan. 1, 2027.Matthew Akman, Executive Vice President, Corporate Strategy and President, Power, has been appointed Executive Vice President and President, Gas Transmission, to succeed Ms. Hansen. Co. also appointed Allen Capps as Senior Vice President, Strategy & President, Power effective Jan. 1, 2026.

ENDO LIGHTING CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	55,473,000	53,735,000	51,706,000
Direct Expenses	32,706,000	32,915,000	31,814,000
Gross Profit	22,767,000	20,820,000	19,892,000
SG&A	17,024,000	15,890,000	14,687,000
Other OpEx	0	0	0
Indirect Expenses	17,024,000	15,890,000	14,687,000
Total Operating Expenses	49,730,000	48,805,000	46,501,000
Operating Income	5,743,000	4,930,000	5,205,000
Non-Op Net Interest Income	308,000	331,000	201,000
Non-Op For Curr Gains	(229,000)	(35,000)	(177,000)
Other Non-Op	65,000	186,000	495,000
Non-Op Income	144,000	482,000	519,000
EBT Continuing	5,887,000	5,412,000	5,724,000
Taxation (current)	1,126,000	1,271,000	1,310,000
Taxation (deferred)	417,000	(658,000)	(236,000)
Taxation	1,543,000	613,000	1,074,000
EAT Continuing	4,344,000	4,799,000	4,650,000
Net Income	4,342,000	4,799,000	4,649,000
Dividends Per Share	88	50	40
EPS - Basic - Cont	294	324.85	314.67
EPS - Primary	294	324.85	314.67
EPS -Diluted - Cont	278.83	324.85	314.67
EPS - Diluted	278.83	324.85	314.67
Shares (primary)	14,769	14,776	14,776
Shares (diluted)	15,572	14,776	14,776

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,988,000	15,692,000
Short Term Investments	1,072,000	639,000
Cash, Equivs & STI	25,060,000	16,331,000
Receivables	11,302,000	11,014,000
Raw Materials	1,376,000	1,478,000
WIP	494,000	367,000
Inventories - Other	11,444,000	12,400,000
Inventories	13,314,000	14,245,000
Other Current Assets	1,278,000	1,482,000
Current Assets	50,954,000	43,072,000
Net PPE	19,282,000	18,176,000
Intangibles Excl Goodwill	3,262,000	3,055,000
Intangibles	3,262,000	3,055,000
Other LT Assets	3,091,000	3,364,000
LT Assets	25,635,000	24,595,000
Total Assets	76,589,000	67,667,000
Accounts Payable	4,899,000	4,906,000
Accounts Payable & Accrued Expenses	4,899,000	4,906,000
Current Debt	4,025,000	5,095,000
Current Capital Lease Obligations	70,000	49,000
Current Debt and Capital Leases	4,095,000	5,144,000
Other Current Liabilities	4,932,000	4,501,000
Current Liabilities	13,926,000	14,551,000
Long-Term Obligations	11,063,000	7,820,000
Deferred LT Liability Charges	163,000	13,000
Pensions & OPEB	422,000	512,000
Other LT Liabilities	989,000	719,000
LT Liabilities	12,637,000	9,064,000
Total Liabilities	26,564,000	23,615,000
Net Assets	50,025,000	44,052,000
Common Share Capital	5,155,000	5,155,000
Share Premium	5,518,000	5,516,000
Retained Earnings	30,054,000	26,746,000
Treasury Stock	15,000	…
Other Equity	9,313,000	6,635,000
Shareholders' Equity	50,025,000	44,052,000
Total Liabilities & Stockholders' Equity	76,589,000	67,667,000
Net Current Assets	37,028,000	28,521,000
Total Assets Less Current Liabilities	62,663,000	53,116,000
Shares Outstanding	14,769	14,776

Recent Dividends:

1. Endo Lighting Corp common.
No dividends paid.

Annual Dividends:

1. Endo Lighting Corp common.
No dividends paid.

ENEOS HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,765,470,000	12,322,494,000	13,856,662,000
Direct Expenses	10,542,049,000	11,218,729,000	12,515,331,000
Gross Profit	1,223,421,000	1,103,765,000	1,341,331,000
SG&A	872,351,000	860,496,000	952,383,000
Other OpEx	(34,535,000)	146,801,000	5,327,000
Indirect Expenses	837,816,000	1,007,297,000	957,710,000
Total Operating Expenses	11,379,865,000	12,226,026,000	13,473,041,000
Operating Income	385,605,000	96,468,000	383,621,000
Non-Op Income	(17,872,000)	(17,874,000)	(16,871,000)
EBT Continuing	367,733,000	78,594,000	366,750,000
Taxation	141,534,000	30,867,000	102,593,000
EAT Continuing	226,199,000	47,727,000	264,157,000
Min Ints	(48,495,000)	(60,850,000)	(57,361,000)
Equity Earns	81,022,000	9,625,000	81,325,000
Disc Ops	…	229,569,000	…
Net Income	258,726,000	226,071,000	288,121,000
Dividends Per Share	60.86	48.71	42.32
EPS - Basic - Cont	96.18	79.96	95.64
EPS - Primary	96.18	79.96	95.64
EPS -Diluted - Cont	96	79.81	95.44
EPS - Diluted	96	79.81	95.44
Shares (primary)	2,689,963	2,827,244	3,012,482
Shares (diluted)	2,695,063	2,832,615	3,018,870

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	877,295,000	846,563,000
Short Term Investments	198,022,000	86,988,000
Cash, Equivs & STI	1,075,317,000	933,551,000
Receivables	1,432,919,000	1,404,083,000
Inventories	1,557,786,000	1,589,786,000
Assets Held for Sale (ST)	…	99,553,000
Other Current Assets	226,834,000	180,565,000
Current Assets	4,292,856,000	4,207,538,000
Net PPE	3,178,457,000	3,037,260,000
LT Investments	1,034,142,000	955,191,000
Goodwill	74,201,000	74,201,000
Intangibles Excl Goodwill	400,227,000	432,251,000
Intangibles	474,428,000	506,452,000
Deferred LT Asset Charges	45,998,000	45,991,000
Other LT Assets	68,433,000	36,945,000
LT Assets	4,801,458,000	4,581,839,000
Total Assets	9,094,314,000	8,789,377,000
Current Debt	588,630,000	535,456,000
Current Capital Lease Obligations	75,836,000	59,769,000
Current Debt and Capital Leases	664,466,000	595,225,000
Other Current Liabilities	2,046,797,000	2,002,341,000
Current Liabilities	2,711,263,000	2,597,566,000
Long-Term Obligations	1,951,263,000	2,080,802,000
Deferred LT Liability Charges	369,542,000	337,592,000
Pensions & OPEB	86,002,000	102,319,000
Other LT Liabilities	218,043,000	200,535,000
Minorities (BS)	388,426,000	369,903,000
LT Liabilities	2,624,850,000	2,721,248,000
Total Liabilities	5,724,539,000	5,688,717,000
Net Assets	3,369,775,000	3,100,660,000
Common Share Capital	100,000,000	100,000,000
Share Premium	687,372,000	935,428,000
Retained Earnings	2,283,207,000	2,072,028,000
Treasury Stock	9,821,000	257,659,000
Other Equity	309,017,000	250,863,000
Shareholders' Equity	3,369,775,000	3,100,660,000
Total Liabilities & Stockholders' Equity	9,094,314,000	8,789,377,000
Net Current Assets	1,581,593,000	1,609,972,000
Total Assets Less Current Liabilities	6,383,051,000	6,191,811,000
Shares Outstanding	2,689,893	2,690,370

Recent Dividends:

1. Eneos Holdings Inc common.
No dividends paid.

2. Eneos Holdings Inc American Depositary Receipt.
No dividends paid.

Annual Dividends:

1. Eneos Holdings Inc common.
No dividends paid.

2. Eneos Holdings Inc American Depositary Receipt.
No dividends paid.

ENOMOTO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,244,080
Other Revenue	…	…	0
Revenue	30,415,428	26,880,395	25,244,080
Direct Expenses	25,868,576	23,733,328	22,589,549
Gross Profit	4,546,852	3,147,067	2,654,531
SG&A	2,896,185	2,528,442	2,494,256
D&A (OpEx)	4,764	5,361	6,740
Other OpEx	0	0	0
Indirect Expenses	2,900,949	2,533,803	2,500,996
Total Operating Expenses	28,769,525	26,267,131	25,090,545
Operating Income	1,645,903	613,264	153,535
Non-Op Net Interest Income	27,256	52,723	23,828
Non-Op For Curr Gains	1,307	(65,139)	17,119
Other Non-Op	(9,565)	(39,346)	1,843
Non-Op Income	18,998	(51,762)	42,790
EBT Continuing	1,664,901	561,502	196,325
Taxation (current)	364,941	191,105	219,598
Taxation (deferred)	68,504	(77,533)	(144,560)
Taxation	433,445	113,572	75,038
EAT Continuing	1,231,456	447,930	121,287
Net Income	1,231,457	447,932	121,285
Dividends Per Share	75	71	70
EPS - Basic - Cont	191.20	68.51	18.16
EPS - Primary	191.20	68.51	18.16
EPS -Diluted - Cont	190.83	68.34	18.11
EPS - Diluted	190.83	68.34	18.11
Shares (primary)	6,440	6,538	6,679
Shares (diluted)	6,453	6,554	6,699

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,334,525	4,445,869
Cash, Equivs & STI	5,334,525	4,445,869
Receivables	6,755,507	6,378,689
Raw Materials	2,942,942	2,581,223
WIP	2,376,172	2,098,413
Finished Goods	1,760,346	1,914,667
Inventories - Other	0	0
Inventories	7,079,460	6,594,303
Other Current Assets	185,346	191,293
Current Assets	19,354,838	17,610,154
Net PPE	13,067,723	13,448,350
Intangibles Excl Goodwill	417,944	515,814
Intangibles	417,944	515,814
Other LT Assets	1,392,461	1,260,366
LT Assets	14,878,128	15,224,530
Total Assets	34,232,967	32,834,685
Accounts Payable	3,042,876	3,968,966
Accrued Exps	572,500	349,000
Accounts Payable & Accrued Expenses	3,615,376	4,317,966
Current Debt	2,728,000	2,128,000
Current Debt and Capital Leases	2,728,000	2,128,000
Other Current Liabilities	1,787,041	1,209,188
Current Liabilities	8,130,417	7,655,154
Long-Term Obligations	1,380,000	1,908,000
Deferred LT Liability Charges	551,949	405,425
Pensions & OPEB	559,501	554,682
Other LT Liabilities	385,003	408,913
LT Liabilities	2,876,453	3,277,020
Total Liabilities	11,006,870	10,932,175
Net Assets	23,226,097	21,902,510
Common Share Capital	4,749,333	4,749,333
Share Premium	5,206,298	5,067,265
Retained Earnings	9,920,843	9,157,986
Treasury Stock	357,671	677,968
Other Equity	3,707,293	3,605,894
Shareholders' Equity	23,226,096	21,902,510
Total Liabilities & Stockholders' Equity	34,232,967	32,834,685
Net Current Assets	11,224,421	9,955,000
Total Assets Less Current Liabilities	26,102,550	25,179,531
Shares Outstanding	6,598	6,372

Recent Dividends:

1. Enomoto Co Ltd common.

No dividends paid.

Annual Dividends:

1. Enomoto Co Ltd common.

No dividends paid.

ENSHU TRUCK CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	46,940,000
Other Revenue	...	...	0
Revenue	49,947,000	48,631,000	46,940,000
Direct Expenses	45,554,000	44,165,000	43,142,000
Gross Profit	4,393,000	4,466,000	3,798,000
SG&A	1,284,000	1,226,000	1,183,000
Other OpEx	0	0	0
Indirect Expenses	1,284,000	1,226,000	1,183,000
Total Operating Expenses	46,838,000	45,391,000	44,325,000
Operating Income	3,109,000	3,240,000	2,615,000
Non-Op Net Interest Income	(68,000)	(71,000)	(76,000)
Other Non-Op	108,000	175,000	116,000
Non-Op Income	40,000	104,000	40,000
EBT Continuing	3,149,000	3,344,000	2,655,000
Taxation (current)	896,000	967,000	636,000
Taxation (deferred)	(5,000)	(11,000)	(24,000)
Taxation	891,000	956,000	612,000
EAT Continuing	2,258,000	2,388,000	2,043,000
Net Income	2,258,000	2,390,000	2,046,000
Dividends Per Share	96	96	94
EPS - Basic - Cont	302.14	319.96	274
EPS - Primary	302.14	319.96	274
EPS -Diluted - Cont	302.14	319.96	274
EPS - Diluted	302.14	319.96	274
Shares (primary)	7,473	7,470	7,467
Shares (diluted)	7,473	7,470	7,467

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,528,000	7,400,000
Cash, Equivs & STI	5,528,000	7,400,000
Receivables	5,241,000	5,359,000
Supplies	26,000	23,000
Inventories - Other	26,000	34,000
Inventories	52,000	57,000
Other Current Assets	438,000	310,000
Current Assets	11,259,000	13,126,000
Net PPE	24,841,000	23,972,000
Intangibles Excl Goodwill	1,769,000	1,054,000
Intangibles	1,769,000	1,054,000
Other LT Assets	1,894,000	1,925,000
LT Assets	28,504,000	26,951,000
Total Assets	39,764,000	40,078,000
Accounts Payable	3,259,000	3,431,000
Accounts Payable & Accrued Expenses	3,259,000	3,431,000
Current Debt	1,233,000	2,392,000
Current Debt and Capital Leases	1,233,000	2,392,000
Other Current Liabilities	2,557,000	2,959,000
Current Liabilities	7,049,000	8,782,000
Long-Term Obligations	7,014,000	7,151,000
Pensions & OPEB	705,000	683,000
Other LT Liabilities	272,000	257,000
LT Liabilities	7,991,000	8,091,000
Total Liabilities	15,041,000	16,873,000
Net Assets	24,723,000	23,205,000
Common Share Capital	1,284,000	1,284,000
Share Premium	1,110,000	1,104,000
Retained Earnings	22,261,000	20,728,000
Treasury Stock	51,000	53,000
Other Equity	118,000	141,000
Shareholders' Equity	24,722,000	23,204,000
Total Liabilities & Stockholders' Equity	39,764,000	40,078,000
Net Current Assets	4,210,000	4,344,000
Total Assets Less Current Liabilities	32,715,000	31,296,000
Shares Outstanding	7,474	7,471

Recent Dividends:

1. Enshu Truck Co Ltd common.

No dividends paid.

Annual Dividends:

1. Enshu Truck Co Ltd common.

No dividends paid.

ENSUIKO SUGAR REFINING CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	31,550,000
Other Revenue	...	...	0
Revenue	32,982,000	32,519,000	31,550,000
Direct Expenses	26,471,000	26,331,000	26,904,000
Gross Profit	6,511,000	6,188,000	4,646,000
SG&A	3,462,000	3,307,000	3,151,000
Other OpEx	0	0	0
Indirect Expenses	3,462,000	3,307,000	3,151,000
Total Operating Expenses	29,933,000	29,638,000	30,055,000
Operating Income	3,049,000	2,881,000	1,495,000
Non-Op Net Interest Income	(55,000)	(58,000)	(61,000)
Non-Op For Curr Gains	25,000	5,000	4,000
Other Non-Op	921,000	264,000	628,000
Non-Op Income	891,000	211,000	571,000
EBT Continuing	3,940,000	3,092,000	2,066,000
Taxation (current)	1,181,000	969,000	602,000
Taxation (deferred)	(7,000)	(12,000)	(12,000)
Taxation	1,174,000	957,000	590,000
EAT Continuing	2,766,000	2,135,000	1,476,000
Net Income	2,766,000	2,137,000	1,475,000
Dividends Per Share	20	15	9
EPS - Basic - Cont	100.58	77.91	53.95
EPS - Primary	100.58	77.91	53.95
EPS -Diluted - Cont	100.58	77.91	53.95
EPS - Diluted	100.58	77.91	53.95
Shares (primary)	27,494	27,421	27,350
Shares (diluted)	27,494	27,421	27,350

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,892,000	3,313,000
Cash, Equivs & STI	2,892,000	3,313,000
Receivables	2,102,000	2,061,000
Raw Materials	1,186,000	1,587,000
WIP	332,000	291,000
Inventories - Other	1,145,000	1,382,000
Inventories	2,663,000	3,260,000
Other Current Assets	1,109,000	1,122,000
Current Assets	8,766,000	9,756,000
Net PPE	9,575,000	9,408,000
Intangibles Excl Goodwill	15,000	18,000
Intangibles	15,000	18,000
Other LT Assets	13,457,000	10,223,000
LT Assets	23,047,000	19,649,000
Total Assets	31,813,000	29,405,000
Accounts Payable	960,000	1,352,000
Accounts Payable & Accrued Expenses	960,000	1,352,000
Current Debt	4,184,000	4,388,000
Current Debt and Capital Leases	4,184,000	4,388,000
Other Current Liabilities	1,921,000	2,207,000
Current Liabilities	7,065,000	7,947,000
Long-Term Obligations	2,546,000	3,860,000
Deferred LT Liability Charges	1,383,000	656,000
Pensions & OPEB	...	108,000
Other LT Liabilities	215,000	215,000
LT Liabilities	4,144,000	4,839,000
Total Liabilities	11,209,000	12,786,000
Net Assets	20,604,000	16,619,000
Common Share Capital	1,750,000	1,750,000
Share Premium	241,000	241,000
Retained Earnings	18,008,000	15,656,000
Treasury Stock	2,862,000	2,890,000
Other Equity	3,466,000	1,861,000
Shareholders' Equity	20,603,000	16,618,000
Total Liabilities & Stockholders' Equity	31,813,000	29,405,000
Net Current Assets	1,701,000	1,809,000
Total Assets Less Current Liabilities	24,748,000	21,458,000
Shares Outstanding	27,520	27,447

Recent Dividends:

1. Ensuiko Sugar Refining Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Ensuiko Sugar Refining Co., Ltd. (Japan) common.

No dividends paid.

EQTEC PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	1,008	2,202	2,547
Direct Expenses	292	1,044	2,174
Gross Profit	716	1,157	373
SG&A	3,796	4,519	4,364
Other OpEx	(290)	235	(493)
Indirect Expenses	3,506	4,753	3,870
Total Operating Expenses	3,798	5,798	6,045
Operating Income	(2,790)	(3,596)	(3,498)
Non-Op Net Interest Income	...	108	121

Other Non-Op	...	(15,921)	(20,381)
Non-Op Income	(11,411)	(15,814)	(20,260)
EBT Continuing	(14,201)	(19,410)	(23,758)
Taxation	3	8	23
EAT Continuing	(14,203)	(19,418)	(23,781)
Min Ints	0	0	0
Disc Ops	...	...	272
Net Income	(14,203)	(19,418)	(23,509)
EPS - Basic - Cont	(0.02)	(0.07)	(0.21)
EPS - Primary	(0.02)	(0.07)	(0.21)
EPS -Diluted - Cont	(0.02)	(0.07)	(0.21)
EPS - Diluted	(0.02)	(0.07)	(0.21)
Shares (primary)	606,571	286,014	114,129
Shares (diluted)	606,571	286,014	114,129

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash	16	307
Cash & Equivalents	16	307
Short Term Investments	...	0
Cash, Equivs & STI	16	307
Receivables	629	808
Inventories	...	115
Other Current Assets	0	0
Current Assets	645	1,229
Net PPE	157	412
LT Investments	12	2,007
Intangibles Excl Goodwill	1,927	10,052
Intangibles	1,927	10,052
Other LT Assets	0	0
LT Assets	2,096	12,472
Total Assets	2,741	13,701
Current Debt	2,459	772
Current Capital Lease Obligations	23	187
Current Debt and Capital Leases	2,482	959
Other Current Liabilities	2,729	2,060
Current Liabilities	5,212	3,019
Long-Term Obligations	4,434	5,437
Other LT Liabilities	127	233
Minorities (BS)	(2,290)	(2,417)
LT Liabilities	4,561	5,669
Total Liabilities	7,483	6,271
Net Assets	(4,742)	7,430
Common Share Capital	37,118	35,031
Share Premium	89,598	89,541
Retained Earnings	(134,153)	(119,836)
Other Equity	2,694	2,694
Shareholders' Equity	(4,742)	7,430
Total Liabilities & Stockholders' Equity	2,741	13,701
Net Current Assets	(4,566)	(1,790)
Total Assets Less Current Liabilities	(2,471)	10,682
Shares Outstanding	928,681	434,775

Recent Dividends:

1. EQTEC PLC deferred convertible A ordinary.
No dividends paid.

2. EQTEC PLC deferred "B" ordinary shares.
No dividends paid.

3. EQTEC PLC ordinary.
No dividends paid.

4. EQTEC PLC deferred ordinary shares.
No dividends paid.

Annual Dividends:

1. EQTEC PLC deferred convertible A ordinary.
No dividends paid.

2. EQTEC PLC deferred "B" ordinary shares.
No dividends paid.

3. EQTEC PLC ordinary.
No dividends paid.

4. EQTEC PLC deferred ordinary shares.
No dividends paid.

ES-CON JAPAN LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	118,861,000
Other Revenue	...	...	0
Revenue	137,029,000	113,603,000	118,861,000
Direct Expenses	96,021,000	77,134,000	83,919,000
Gross Profit	41,008,000	36,469,000	34,942,000
SG&A	14,906,000	15,157,000	15,867,000
Other OpEx	0	0	0
Indirect Expenses	14,906,000	15,157,000	15,867,000
Total Operating Expenses	110,927,000	92,291,000	99,786,000
Operating Income	26,102,000	21,312,000	19,075,000
Non-Op Net Interest Income	(5,366,000)	(3,662,000)	(2,646,000)
Non-Op For Curr Gains	325,000	15,000	387,000
Other Non-Op	(3,330,000)	(503,000)	(1,611,000)
Non-Op Income	(8,371,000)	(4,150,000)	(3,870,000)
EBT Continuing	17,731,000	17,162,000	15,205,000
Taxation (current)	8,302,000	7,179,000	5,788,000
Taxation (deferred)	(2,568,000)	(1,221,000)	(105,000)
Taxation	5,734,000	5,958,000	5,683,000
EAT Continuing	11,997,000	11,204,000	9,522,000
Min Ints	190,000	(10,000)	529,000
Net Income	12,191,000	11,193,000	10,050,000
Dividends Per Share	48	48	48
EPS - Basic - Cont	127.31	117.18	105.44
EPS - Primary	127.31	117.18	105.44
EPS -Diluted - Cont	127.22	116.97	105.23
EPS - Diluted	127.22	116.97	105.23
Shares (primary)	95,760	95,522	95,320
Shares (diluted)	95,826	95,691	95,511

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	62,873,000	46,802,000
Cash, Equivs & STI	62,873,000	46,802,000
Receivables	1,475,000	1,259,000
Inventories	283,555,000	271,138,000
Other Current Assets	24,231,000	15,904,000
Current Assets	372,134,000	335,103,000
Net PPE	95,508,000	83,719,000
Intangibles Excl Goodwill	14,464,000	15,277,000
Intangibles	14,464,000	15,277,000
Other LT Assets	27,593,000	25,712,000
LT Assets	137,565,000	124,708,000
Total Assets	509,773,000	459,847,000
Current Debt	60,762,000	71,122,000
Current Debt and Capital Leases	60,762,000	71,122,000
Other Current Liabilities	31,128,000	24,532,000
Current Liabilities	91,890,000	95,654,000
Long-Term Obligations	309,006,000	265,272,000
Deferred LT Liability Charges	14,691,000	16,295,000
Other LT Liabilities	8,063,000	3,945,000
Minorities (BS)	(612,000)	(459,000)
LT Liabilities	331,760,000	285,512,000
Total Liabilities	423,039,000	380,707,000
Net Assets	86,734,000	79,140,000
Common Share Capital	16,519,000	16,519,000
Share Premium	12,565,000	12,523,000
Retained Earnings	58,777,000	51,247,000
Treasury Stock	1,262,000	1,344,000
Other Equity	135,000	195,000
Shareholders' Equity	86,734,000	79,140,000
Total Liabilities & Stockholders' Equity	509,773,000	459,847,000
Net Current Assets	280,244,000	239,449,000
Total Assets Less Current Liabilities	417,883,000	364,193,000
Shares Outstanding	95,889	95,674

Recent Dividends:

1. Es-Con Japan Ltd common.
No dividends paid.

Annual Dividends:

1. Es-Con Japan Ltd common.
No dividends paid.

ESPEC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	62,126,000
Other Revenue	...	...	0
Revenue	70,034,000	67,288,000	62,126,000
Direct Expenses	45,739,000	43,300,000	40,132,000
Gross Profit	24,295,000	23,988,000	21,994,000
SG&A	17,210,000	16,460,000	15,408,000
Other OpEx	0	0	0
Indirect Expenses	17,210,000	16,460,000	15,408,000
Total Operating Expenses	62,949,000	59,760,000	55,540,000
Operating Income	7,085,000	7,528,000	6,586,000
Non-Op Net Interest Income	34,000	32,000	21,000
Non-Op For Curr Gains	47,000	(104,000)	56,000
Other Non-Op	911,000	670,000	255,000
Non-Op Income	992,000	598,000	332,000
EBT Continuing	8,077,000	8,126,000	6,918,000
Taxation (current)	2,178,000	2,014,000	1,942,000
Taxation (deferred)	19,000	108,000	(4,000)
Taxation	2,197,000	2,122,000	1,938,000
EAT Continuing	5,880,000	6,004,000	4,980,000
Min Ints	...	...	(9,000)
Net Income	5,879,000	6,003,000	4,969,000
Dividends Per Share	115	95	75
EPS - Basic - Cont	270.39	274.97	227.61
EPS - Primary	270.39	274.97	227.61
EPS -Diluted - Cont	270.39	274.97	227.61
EPS - Diluted	270.39	274.97	227.61
Shares (primary)	21,744	21,832	21,832
Shares (diluted)	21,744	21,832	21,832

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,696,000	12,768,000
Cash, Equivs & STI	14,696,000	12,768,000
Receivables	27,357,000	23,793,000
Raw Materials	5,650,000	5,714,000
WIP	3,861,000	3,763,000
Inventories - Other	2,720,000	2,741,000
Inventories	12,231,000	12,218,000
Other Current Assets	2,154,000	1,810,000
Current Assets	56,438,000	50,589,000
Net PPE	16,117,000	15,925,000
Intangibles Excl Goodwill	1,779,000	2,100,000
Intangibles	1,779,000	2,100,000
Other LT Assets	8,587,000	7,232,000
LT Assets	26,483,000	25,257,000
Total Assets	82,922,000	75,847,000
Accounts Payable	4,189,000	3,928,000
Accounts Payable & Accrued Expenses	4,189,000	3,928,000
Current Debt	280,000	101,000
Current Debt and Capital Leases	280,000	101,000
Other Current Liabilities	12,575,000	11,392,000
Current Liabilities	17,044,000	15,421,000
Long-Term Obligations	331,000	25,000
Deferred LT Liability Charges	2,486,000	1,889,000
Pensions & OPEB	109,000	92,000
Other LT Liabilities	1,550,000	1,726,000
LT Liabilities	4,476,000	3,732,000
Total Liabilities	21,521,000	19,153,000
Net Assets	61,401,000	56,694,000
Common Share Capital	6,895,000	6,895,000
Share Premium	7,469,000	7,053,000
Retained Earnings	44,764,000	41,212,000
Treasury Stock	5,417,000	3,318,000
Other Equity	7,690,000	4,851,000
Shareholders' Equity	61,401,000	56,693,000
Total Liabilities & Stockholders' Equity	82,922,000	75,847,000
Net Current Assets	39,394,000	35,168,000
Total Assets Less Current Liabilities	65,878,000	60,426,000
Shares Outstanding	21,369	21,832

Recent Dividends:
1. ESPEC Corp common.
No dividends paid.
Annual Dividends:
1. ESPEC Corp common.
No dividends paid.

EVERTZ TECHNOLOGIES LTD

Annual Report

Standardized Income Statement, Years Ended Apr. 30 (Can$000):

	2026	2025	2024
Sales	...	...	514,616
Other Revenue	...	...	0
Revenue	515,781	501,623	514,616
Direct Expenses	209,794	203,118	212,173
Gross Profit	305,987	298,505	302,443
SG&A	81,822	81,604	77,494
R&D (OpEx)	153,442	151,233	139,415
Other OpEx	(16,599)	(15,844)	(14,862)
Indirect Expenses	218,665	216,993	202,047
Total Operating Expenses	428,459	420,111	414,220
Operating Income	87,322	81,512	100,396
Non-Op Income	914	392	(3,038)
EBT Continuing	88,236	81,904	97,358
Taxation	23,815	22,137	26,331
EAT Continuing	64,421	59,767	71,027
Min Ints	(454)	(374)	(857)
Net Income	63,967	59,393	70,170
Dividends Per Share	1.81	0.79	0.77
EPS - Basic - Cont	0.85	0.78	0.92
EPS - Primary	0.85	0.78	0.92
EPS -Diluted - Cont	0.83	0.77	0.91
EPS - Diluted	0.83	0.77	0.91
Shares (primary)	75,507	76,010	76,089
Shares (diluted)	76,815	76,975	77,045

Standardized Balance Sheet, Years Ended Apr. 30 (Can$000):

	2026	2025
Cash & Equivalents	19,117	111,665
Cash, Equivs & STI	19,117	111,665
Receivables	97,118	87,311
Inventories	200,213	181,011
Current Tax Assets	10,980	1,649
Prepayments (ST)	14,974	9,677
Other Current Assets	0	0
Current Assets	342,402	391,313
Net PPE	41,459	32,211
Goodwill	19,987	20,001
Intangibles Excl Goodwill	...	346
Intangibles	19,987	20,347
Deferred LT Asset Charges	10,161	9,798
Other LT Assets	10,980	15,816
LT Assets	82,587	78,172
Total Assets	424,989	469,485
Accounts Payable	95,325	67,982
Accounts Payable & Accrued Expenses	95,325	67,982
Current Debt	4,414	3,798
Current Capital Lease Obligations	5,289	5,091
Current Debt and Capital Leases	9,703	8,889
Other Current Liabilities	105,625	106,304
Current Liabilities	210,653	183,175
Long-Term Obligations	0	0
Deferred LT Liability Charges	4,609	1,238
Other LT Liabilities	8,448	13,781
Minorities (BS)	3,112	3,168
LT Liabilities	13,057	15,019
Total Liabilities	226,822	201,362
Net Assets	198,167	268,123
Common Share Capital	146,589	144,978
Retained Earnings	16,237	92,382
Accum Other Comp Inc	7,229	6,568
Other Equity	28,112	24,195
Shareholders' Equity	198,167	268,123
Total Liabilities & Stockholders' Equity	424,989	469,485
Net Current Assets	131,749	208,138
Total Assets Less Current Liabilities	214,336	286,310
Shares Outstanding	75,584	75,750

Recent Dividends:
1. Evertz Technologies Ltd common.
No dividends paid.
Annual Dividends:
1. Evertz Technologies Ltd common.
No dividends paid.

EXEO GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	614,095,000
Other Revenue	...	...	0
Revenue	787,715,000	670,822,000	614,095,000
Direct Expenses	673,044,000	570,341,000	524,936,000
Gross Profit	114,671,000	100,481,000	89,159,000
SG&A	62,654,000	58,016,000	55,037,000
Other OpEx	0	0	0
Indirect Expenses	62,654,000	58,016,000	55,037,000
Total Operating Expenses	735,698,000	628,357,000	579,973,000
Operating Income	52,017,000	42,465,000	34,122,000
Non-Op Net Interest Income	(1,016,000)	(788,000)	(570,000)
Non-Op For Curr Gains	1,102,000	1,432,000	2,731,000
Other Non-Op	(748,000)	901,000	(108,000)
Non-Op Income	(662,000)	1,545,000	2,053,000
EBT Continuing	51,355,000	44,010,000	36,175,000
Taxation (current)	20,964,000	17,724,000	16,596,000
Taxation (deferred)	(584,000)	(646,000)	(808,000)
Taxation	20,380,000	17,078,000	15,788,000
EAT Continuing	30,975,000	26,932,000	20,387,000
Min Ints	55,000	(77,000)	(329,000)
Net Income	31,031,000	26,855,000	20,058,000
Dividends Per Share	68	63	60
EPS - Basic - Cont	151.13	128.97	94.76
EPS - Primary	151.13	128.97	94.76
EPS -Diluted - Cont	151.06	128.92	94.73
EPS - Diluted	151.06	128.92	94.73
Shares (primary)	205,331	208,232	211,674
Shares (diluted)	205,422	208,307	211,755

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	41,718,000	40,010,000
Cash, Equivs & STI	41,718,000	40,010,000
Receivables	305,032,000	279,074,000
WIP	58,031,000	57,717,000
Inventories - Other	0	0
Inventories	58,031,000	57,717,000
Other Current Assets	12,222,000	10,927,000
Current Assets	417,003,000	387,728,000
Net PPE	154,475,000	155,716,000
Intangibles Excl Goodwill	29,545,000	25,082,000
Intangibles	29,545,000	25,082,000
Other LT Assets	90,130,000	73,979,000
LT Assets	274,150,000	254,777,000
Total Assets	691,154,000	642,505,000
Accounts Payable	82,463,000	83,031,000
Accounts Payable & Accrued Expenses	82,463,000	83,031,000
Current Debt	41,251,000	52,126,000
Current Debt and Capital Leases	41,251,000	52,126,000
Other Current Liabilities	89,143,000	71,449,000
Current Liabilities	212,857,000	206,606,000
Long-Term Obligations	95,989,000	77,063,000
Deferred LT Liability Charges	18,695,000	13,589,000
Pensions & OPEB	10,406,000	10,772,000
Other LT Liabilities	6,469,000	7,690,000
Minorities (BS)	4,611,000	5,638,000
LT Liabilities	131,559,000	109,114,000
Total Liabilities	349,028,000	321,359,000
Net Assets	342,126,000	321,146,000
Common Share Capital	6,888,000	6,888,000
Share Premium	9,039,000	14,538,000
Retained Earnings	296,421,000	278,791,000
Treasury Stock	3,392,000	2,782,000
Other Equity	33,169,000	23,710,000
Shareholders' Equity	342,125,000	321,145,000
Total Liabilities & Stockholders' Equity	691,154,000	642,505,000
Net Current Assets	204,146,000	181,122,000
Total Assets Less Current Liabilities	478,297,000	435,899,000
Shares Outstanding	204,076	206,896

Recent Dividends:
1. Exeo Group Inc common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Exeo Group Inc common.
No dividends paid.
After 2-for-1 split: No dividends paid.

EXTREME CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,796,110	11,336,259	10,217,437
Direct Expenses	8,214,689	7,799,820	7,320,512
Gross Profit	3,581,421	3,536,439	2,896,925
SG&A	2,141,662	2,018,591	1,799,544
Other OpEx	0	0	0
Indirect Expenses	2,141,662	2,018,591	1,799,544
Total Operating Expenses	10,356,351	9,818,411	9,120,056
Operating Income	1,439,759	1,517,848	1,097,381
Non-Op Net Interest Income	95,302	111,103	109,254
Non-Op For Curr Gains	139,292	16,283	181,950
Other Non-Op	(5,288)	(40,982)	60,240
Non-Op Income	229,306	86,404	351,444
EBT Continuing	1,669,065	1,604,252	1,448,825
Taxation (current)	469,940	489,657	413,261
Taxation (deferred)	(12,667)	(35,759)	(36,272)
Taxation	457,273	453,898	376,989
EAT Continuing	1,211,792	1,150,354	1,071,836
Min Ints	(33,946)	(20,001)	(37,439)
Net Income	1,177,844	1,130,351	1,034,396
Dividends Per Share	62	42	38
EPS - Basic - Cont	220	208.89	188.02
EPS - Primary	220	208.89	188.02
EPS -Diluted - Cont	219.84	208.74	187.85
EPS - Diluted	219.84	208.74	187.85
Shares (primary)	5,354	5,411	5,502
Shares (diluted)	5,358	5,415	5,506

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,191,991	4,605,862
Short Term Investments	343,072	264,520
Cash, Equivs & STI	4,535,063	4,870,382
Receivables	1,359,599	1,222,813
WIP	161,418	143,162
Finished Goods	1,633	434
Inventories - Other	0	0
Inventories	163,051	143,596
Prepayments (ST)	90,679	50,228
Other Current Assets	111,756	105,679
Current Assets	6,260,148	6,392,698
Net PPE	136,590	139,989
Intangibles Excl Goodwill	181,880	196,315
Intangibles	181,880	196,315
Other LT Assets	2,862,850	1,851,109
LT Assets	3,181,320	2,187,413
Total Assets	9,441,468	8,580,111
Accrued Exps	134,550	117,411
Accounts Payable &		

Accrued Expenses	134,550	117,411
Current Debt	650,000	664,600
Current Debt and Capital Leases	650,000	664,600
Other Current Liabilities	1,407,326	1,576,394
Current Liabilities	2,191,876	2,358,405
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,848	458
Pensions & OPEB	11,663	12,335
Other LT Liabilities	0	0
Minorities (BS)	336,249	334,059
LT Liabilities	14,511	12,793
Total Liabilities	2,542,637	2,705,258
Net Assets	6,898,831	5,874,853
Common Share Capital	425,080	424,187
Share Premium	421,895	417,994
Retained Earnings	6,071,419	5,118,430
Treasury Stock	200,981	200,981
Other Equity	181,418	115,223
Shareholders' Equity	6,898,831	5,874,853
Total Liabilities & Stockholders' Equity	9,441,468	8,580,111
Net Current Assets	4,068,272	4,034,293
Total Assets Less Current Liabilities	7,249,592	6,221,706
Shares Outstanding	5,355	5,354

Recent Dividends:
1. Extreme Co Ltd common.
No dividends paid.
Annual Dividends:
1. Extreme Co Ltd common.
No dividends paid.

F&M CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	20,807,672	17,066,373	14,861,769
Direct Expenses	6,733,387	5,474,204	5,071,299
Gross Profit	14,074,285	11,592,169	9,790,470
SG&A	10,215,690	8,875,274	7,662,437
Other OpEx	0	0	0
Indirect Expenses	10,215,690	8,875,274	7,662,437
Total Operating Expenses	16,949,077	14,349,478	12,733,736
Operating Income	3,858,595	2,716,895	2,128,033
Non-Op Net Interest Income	32,997	17,113	8,011
Other Non-Op	10,025	8,369	97,223
Non-Op Income	43,022	25,482	105,234
EBT Continuing	3,901,617	2,742,377	2,233,267
Taxation (current)	1,295,750	934,574	658,714
Taxation (deferred)	(219,840)	(6,532)	(34,661)
Taxation	1,075,910	928,042	624,053
EAT Continuing	2,825,707	1,814,335	1,609,214
Net Income	2,825,711	1,814,338	1,609,219
Dividends Per Share	51	40	38
EPS - Basic - Cont	191.02	123.40	110.28
EPS - Primary	191.02	123.40	110.28
EPS -Diluted - Cont	191.02	123.40	110.28
EPS - Diluted	191.02	123.40	110.28
Shares (primary)	14,793	14,703	14,593
Shares (diluted)	14,793	14,703	14,593

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,740,850	5,834,981
Short Term Investments	100,000	99,955
Cash, Equivs & STI	6,840,850	5,934,936
Receivables	1,605,898	1,101,893
Raw Materials	5,733	7,236
WIP	53	405
Inventories - Other	2,104	2,385
Inventories	7,890	10,026
Other Current Assets	281,365	222,328
Current Assets	8,736,003	7,269,183
Net PPE	2,788,037	2,804,758
Intangibles Excl Goodwill	6,876,853	5,271,082
Intangibles	6,876,853	5,271,082
Other LT Assets	2,241,220	1,960,690
LT Assets	11,906,110	10,036,530
Total Assets	20,642,114	17,305,714
Accounts Payable	9,521	10,212
Accounts Payable & Accrued Expenses	9,521	10,212
Other Current Liabilities	5,028,246	3,922,294
Current Liabilities	5,037,767	3,932,506
Long-Term Obligations	0	0
Pensions & OPEB	115,901	94,371
Other LT Liabilities	65,002	65,302
LT Liabilities	180,903	159,673
Total Liabilities	5,218,670	4,092,179
Net Assets	15,423,444	13,213,535
Common Share Capital	989,650	989,650
Share Premium	2,467,459	2,467,459
Retained Earnings	12,157,719	9,938,502
Treasury Stock	223,828	223,659
Other Equity	32,443	41,582
Shareholders' Equity	15,423,443	13,213,534
Total Liabilities & Stockholders' Equity	20,642,114	17,305,714
Net Current Assets	3,698,236	3,336,677
Total Assets Less Current Liabilities	15,604,347	13,373,208
Shares Outstanding	14,793	14,793

Recent Dividends:
1. F&M Co Ltd common.
No dividends paid.
Annual Dividends:
1. F&M Co Ltd common.
No dividends paid.

F-TECH INC. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	298,759,000
Other Revenue	…	…	0
Revenue	291,866,000	300,831,000	298,759,000
Direct Expenses	264,484,000	275,501,000	276,435,000
Gross Profit	27,382,000	25,330,000	22,324,000
SG&A	18,976,000	19,848,000	18,615,000
Other OpEx	0	0	0
Indirect Expenses	18,976,000	19,848,000	18,615,000
Total Operating Expenses	283,460,000	295,349,000	295,050,000
Operating Income	8,406,000	5,482,000	3,709,000
Non-Op Net Interest Income	(1,811,000)	(2,601,000)	(2,676,000)
Non-Op For Curr Gains	137,000	(390,000)	1,232,000
Other Non-Op	906,000	(8,296,000)	835,000
Non-Op Income	(768,000)	(11,287,000)	(609,000)
EBT Continuing	7,638,000	(5,805,000)	3,100,000
Taxation (current)	3,713,000	2,945,000	3,139,000
Taxation (deferred)	(1,156,000)	798,000	(1,662,000)
Taxation	2,557,000	3,743,000	1,477,000
EAT Continuing	5,081,000	(9,548,000)	1,623,000
Min Ints	(353,000)	2,624,000	59,000
Net Income	4,726,000	(6,925,000)	1,683,000
Dividends Per Share	24	20	20
EPS - Basic - Cont	254.50	(372.97)	90.62
EPS - Primary	254.50	(372.97)	90.62
EPS -Diluted - Cont	254.50	(372.97)	90.62
EPS - Diluted	254.50	(372.97)	90.62
Shares (primary)	18,572	18,567	18,575
Shares (diluted)	18,572	18,567	18,575

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,726,000	14,356,000
Cash, Equivs & STI	18,726,000	14,356,000
Receivables	34,823,000	35,245,000
Raw Materials	14,666,000	14,948,000
WIP	7,041,000	6,751,000
Inventories - Other	5,814,000	6,752,000
Inventories	27,521,000	28,451,000
Other Current Assets	3,023,000	3,443,000
Current Assets	84,093,000	81,495,000
Net PPE	81,464,000	81,428,000
Intangibles Excl Goodwill	681,000	583,000
Intangibles	681,000	583,000
Other LT Assets	16,397,000	14,048,000
LT Assets	98,542,000	96,059,000
Total Assets	182,636,000	177,555,000
Accounts Payable	25,443,000	26,229,000
Accounts Payable & Accrued Expenses	25,443,000	26,229,000
Current Debt	40,897,000	44,115,000
Current Capital Lease Obligations	1,023,000	868,000
Current Debt and Capital Leases	41,920,000	44,983,000
Other Current Liabilities	12,782,000	10,835,000
Current Liabilities	80,145,000	82,047,000
Long-Term Obligations	27,032,000	27,607,000
Deferred LT Liability Charges	2,548,000	2,569,000
Pensions & OPEB	1,019,000	854,000
Other LT Liabilities	204,000	232,000
Minorities (BS)	13,560,000	12,733,000
LT Liabilities	30,803,000	31,262,000
Total Liabilities	124,508,000	126,042,000
Net Assets	58,128,000	51,513,000
Common Share Capital	6,790,000	6,790,000
Share Premium	6,427,000	6,427,000
Retained Earnings	26,341,000	21,989,000
Treasury Stock	76,000	79,000
Other Equity	18,645,000	16,386,000
Shareholders' Equity	58,127,000	51,513,000
Total Liabilities & Stockholders' Equity	182,636,000	177,555,000
Net Current Assets	3,948,000	(552,000)
Total Assets Less Current Liabilities	102,491,000	95,508,000
Shares Outstanding	18,573	18,568

Recent Dividends:
1. F-Tech Inc. (Japan) common.
No dividends paid.
Annual Dividends:
1. F-Tech Inc. (Japan) common.
No dividends paid.

F.C.C. CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	240,283,000
Other Revenue	…	…	0
Revenue	260,836,000	256,619,000	240,283,000
Direct Expenses	212,601,000	207,313,000	198,231,000
Gross Profit	48,235,000	49,306,000	42,052,000
SG&A	29,639,000	31,588,000	26,511,000
Other OpEx	(331,000)	387,000	438,000
Indirect Expenses	29,308,000	31,975,000	26,949,000
Total Operating Expenses	241,909,000	239,288,000	225,180,000
Operating Income	18,927,000	17,331,000	15,103,000
Non-Op Income	2,641,000	2,724,000	4,067,000
EBT Continuing	21,568,000	20,055,000	19,170,000
Taxation	2,760,000	4,148,000	6,713,000
EAT Continuing	18,808,000	15,907,000	12,457,000
Min Ints	(46,000)	(44,000)	(224,000)
Net Income	18,760,000	15,859,000	12,231,000
Dividends Per Share	194	202	74
EPS - Basic - Cont	387.36	323.77	245.91
EPS - Primary	387.36	323.77	245.91
EPS -Diluted - Cont	387.36	323.77	245.91
EPS - Diluted	387.36	323.77	245.91
Shares (primary)	48,432	48,983	49,740
Shares (diluted)	48,432	48,983	49,740

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	71,360,000	68,496,000
Short Term Investments	9,454,000	13,181,000

Cash, Equivs & STI	80,814,000	81,677,000
Receivables	46,178,000	43,473,000
Inventories	36,329,000	32,775,000
Other Current Assets	5,022,000	4,988,000
Current Assets	168,343,000	162,913,000
Net PPE	67,016,000	60,229,000
LT Investments	21,409,000	16,822,000
Intangibles Excl Goodwill	2,655,000	2,456,000
Intangibles	2,655,000	2,456,000
Deferred LT Asset Charges	4,200,000	2,992,000
Other LT Assets	729,000	795,000
LT Assets	96,009,000	83,294,000
Total Assets	264,353,000	246,208,000
Accounts Payable	24,595,000	27,258,000
Accounts Payable & Accrued Expenses	24,595,000	27,258,000
Current Debt	3,846,000	3,000,000
Current Debt and Capital Leases	3,846,000	3,000,000
Other Current Liabilities	19,862,000	18,259,000
Current Liabilities	48,303,000	48,517,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	5,045,000	6,730,000
Pensions & OPEB	3,123,000	2,899,000
Other LT Liabilities	1,582,000	2,617,000
Minorities (BS)	1,283,000	1,222,000
LT Liabilities	9,750,000	12,246,000
Total Liabilities	59,337,000	61,986,000
Net Assets	205,016,000	184,222,000
Common Share Capital	4,175,000	4,175,000
Retained Earnings	166,974,000	156,211,000
Treasury Stock	7,296,000	7,312,000
Other Equity	41,163,000	31,148,000
Shareholders' Equity	205,016,000	184,222,000
Total Liabilities & Stockholders' Equity	264,353,000	246,208,000
Net Current Assets	120,040,000	114,396,000
Total Assets Less Current Liabilities	216,050,000	197,691,000
Shares Outstanding	48,435	48,424

Recent Dividends:

1. F.C.C. Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. F.C.C. Co., Ltd. (Japan) common.

No dividends paid.

FANUC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	795,274,000
Other Revenue	...	...	0
Revenue	857,831,000	797,129,000	795,274,000
Direct Expenses	529,365,000	502,204,000	519,430,000
Gross Profit	328,466,000	294,925,000	275,844,000
SG&A	144,703,000	136,079,000	133,925,000
Other OpEx	0	0	0
Indirect Expenses	144,703,000	136,079,000	133,925,000
Total Operating Expenses	674,068,000	638,283,000	653,355,000
Operating Income	183,763,000	158,846,000	141,919,000
Non-Op Net Interest Income	7,537,000	7,122,000	4,549,000
Non-Op For Curr Gains	...	(454,000)	...
Other Non-Op	36,185,000	31,224,000	35,287,000
Non-Op Income	43,722,000	37,892,000	39,836,000
EBT Continuing	227,485,000	196,738,000	181,755,000
Taxation (current)	51,959,000	45,919,000	48,413,000
Taxation (deferred)	6,129,000	(528,000)	(5,357,000)
Taxation	58,088,000	45,391,000	46,268,000
EAT Continuing	169,397,000	151,347,000	135,487,000
Min Ints	(2,854,000)	(3,790,000)	(2,328,000)
Net Income	166,543,000	147,557,000	133,159,000
Dividends Per Share	51.23	44.88	45.32
EPS - Basic - Cont	178.47	157.31	140.23
EPS - Primary	178.47	157.31	140.23
EPS -Diluted - Cont	178.47	157.31	140.23
EPS - Diluted	178.47	157.31	140.23
Shares (primary)	933,152	938,025	949,589
Shares (diluted)	933,152	938,025	949,589

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	718,071,000	590,504,000
Short Term Investments	35,800,000	16,000,000
Cash, Equivs & STI	753,871,000	606,504,000
Receivables	168,541,000	154,448,000
Raw Materials	84,430,000	107,077,000
WIP	78,986,000	83,219,000
Inventories - Other	128,770,000	116,143,000
Inventories	292,186,000	306,439,000
Other Current Assets	22,428,000	18,396,000
Current Assets	1,237,026,000	1,085,787,000
Net PPE	591,416,000	604,266,000
Intangibles Excl Goodwill	8,542,000	8,800,000
Intangibles	8,542,000	8,800,000
Other LT Assets	253,716,000	238,178,000
LT Assets	853,674,000	851,244,000
Total Assets	2,090,700,000	1,937,031,000
Accounts Payable	46,262,000	37,454,000
Accounts Payable & Accrued Expenses	46,262,000	37,454,000
Other Current Liabilities	133,195,000	120,132,000
Current Liabilities	179,457,000	157,586,000
Long-Term Obligations	0	0
Pensions & OPEB	20,191,000	31,208,000
Other LT Liabilities	8,105,000	8,347,000
Minorities (BS)	18,076,000	15,345,000
LT Liabilities	28,296,000	39,555,000
Total Liabilities	225,829,000	212,486,000
Net Assets	1,864,871,000	1,724,545,000
Common Share Capital	69,014,000	69,014,000
Share Premium	95,995,000	95,995,000
Retained Earnings	1,621,450,000	1,585,779,000
Treasury Stock	137,802,000	173,859,000
Other Equity	216,214,000	147,616,000
Shareholders' Equity	1,864,871,000	1,724,545,000
Total Liabilities & Stockholders' Equity	2,090,700,000	1,937,031,000
Net Current Assets	1,057,569,000	928,201,000
Total Assets Less Current Liabilities	1,911,243,000	1,779,445,000
Shares Outstanding	933,159	933,264

Recent Dividends:

1. Fanuc Corp American Depositary Receipt.

No dividends paid.

After 5-for-1 split:

ExDate	Amt	Declared	Record	Payable
	271.64		03/31/2023	06/30/2023
	40.26		09/30/2023	12/01/2023
	43.88		03/31/2024	06/28/2024
	44.51		09/30/2024	12/02/2024
	49.88		03/31/2025	06/30/2025
	51.33		09/30/2025	12/01/2025
	55.76		03/31/2026	06/26/2026

3. Fanuc Corp common.

ExDate	Amt	Declared	Record	Payable
	0.19		03/31/2023	07/17/2023
	0.14		09/29/2023	12/15/2023
	0.14		03/28/2024	07/12/2024
	0.15		09/30/2024	12/16/2024
	0.17		03/31/2025	07/15/2025
	0.17		09/30/2025	12/15/2025

Annual Dividends:

1. Fanuc Corp American Depositary Receipt.

No dividends paid.

After 5-for-1 split:

2023 ..... 311.90 2024 ..... 88.39 2025 ..... 101.21 2026 ..... 55.76

3. Fanuc Corp common.

2023.....0.32 2024.....0.28 2025.....0.34

FDK CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	62,676,000
Other Revenue	...	...	0
Revenue	59,561,000	63,171,000	62,676,000
Direct Expenses	48,261,000	51,779,000	52,749,000
Gross Profit	11,300,000	11,392,000	9,927,000
SG&A	9,631,000	9,997,000	9,358,000
Other OpEx	0	0	0
Indirect Expenses	9,631,000	9,997,000	9,358,000
Total Operating Expenses	57,892,000	61,776,000	62,107,000
Operating Income	1,669,000	1,395,000	569,000
Non-Op Net Interest Income	(165,000)	(101,000)	(55,000)
Non-Op For Curr Gains	(165,000)	23,000	110,000
Other Non-Op	(390,000)	(402,000)	22,000
Non-Op Income	(720,000)	(480,000)	77,000
EBT Continuing	949,000	915,000	646,000
Taxation (current)	293,000	391,000	369,000
Taxation (deferred)	(42,000)	(22,000)	16,000
Taxation	192,000	369,000	525,000
EAT Continuing	757,000	546,000	121,000
Min Ints	(9,000)	(10,000)	...
Net Income	745,000	536,000	120,000
EPS - Basic - Cont	21.60	15.55	3.50
EPS - Primary	21.60	15.55	3.50
EPS -Diluted - Cont	21.60	15.55	3.50
EPS - Diluted	21.60	15.55	3.50
Shares (primary)	34,505	34,505	34,506
Shares (diluted)	34,505	34,505	34,506

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,239,000	4,600,000
Cash, Equivs & STI	5,239,000	4,600,000
Receivables	14,167,000	14,567,000
Raw Materials	4,405,000	4,853,000
WIP	3,255,000	3,060,000
Inventories - Other	3,000,000	2,636,000
Inventories	10,660,000	10,549,000
Other Current Assets	1,602,000	2,018,000
Current Assets	31,668,000	31,734,000
Net PPE	14,125,000	13,888,000
Intangibles Excl Goodwill	307,000	329,000
Intangibles	307,000	329,000
Other LT Assets	1,153,000	389,000
LT Assets	15,585,000	14,606,000
Total Assets	47,254,000	46,340,000
Accounts Payable	6,994,000	10,369,000
Accounts Payable & Accrued Expenses	6,994,000	10,369,000
Current Debt	15,900,000	14,550,000
Current Capital Lease Obligations	31,000	45,000
Current Debt and Capital Leases	15,931,000	14,595,000
Other Current Liabilities	4,300,000	3,915,000
Current Liabilities	27,225,000	28,879,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	363,000	381,000
Pensions & OPEB	...	48,000
Other LT Liabilities	532,000	617,000
Minorities (BS)	126,000	111,000
LT Liabilities	895,000	1,046,000
Total Liabilities	28,246,000	30,036,000
Net Assets	19,008,000	16,304,000
Common Share Capital	3,000,000	31,709,000
Share Premium	3,095,000	26,225,000
Retained Earnings	8,177,000	(44,456,000)
Treasury Stock	51,000	51,000
Other Equity	4,786,000	2,876,000
Shareholders' Equity	19,007,000	16,303,000
Total Liabilities & Stockholders' Equity	47,254,000	46,340,000
Net Current Assets	4,443,000	2,855,000
Total Assets Less Current Liabilities	20,029,000	17,461,000

Shares Outstanding	34,505	34,505

Recent Dividends:
1. FDK Corp. (Japan) preferred series 1.
No dividends paid.
2. FDK Corp. (Japan) common.
No dividends paid.
3. FDK Corp. (Japan) preferred series 2.
No dividends paid.
Annual Dividends:
1. FDK Corp. (Japan) preferred series 1.
No dividends paid.
2. FDK Corp. (Japan) common.
No dividends paid.
3. FDK Corp. (Japan) preferred series 2.
No dividends paid.

FERROTEC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	222,430,000
Other Revenue	…	…	0
Revenue	288,933,000	274,390,000	222,430,000
Direct Expenses	207,616,000	201,029,000	152,573,000
Gross Profit	81,317,000	73,361,000	69,857,000
SG&A	53,755,000	49,271,000	44,984,000
Other OpEx	0	0	0
Indirect Expenses	53,755,000	49,271,000	44,984,000
Total Operating Expenses	261,371,000	250,300,000	197,557,000
Operating Income	27,562,000	24,090,000	24,873,000
Non-Op Net Interest Income	(1,894,000)	(774,000)	232,000
Non-Op For Curr Gains	(693,000)	1,707,000	1,383,000
Other Non-Op	1,182,000	24,000	(342,000)
Non-Op Income	(1,405,000)	957,000	1,273,000
EBT Continuing	26,157,000	25,047,000	26,146,000
Taxation (current)	7,648,000	6,616,000	5,432,000
Taxation (deferred)	81,000	(869,000)	77,000
Taxation	7,729,000	5,747,000	5,509,000
EAT Continuing	18,428,000	19,300,000	20,637,000
Min Ints	(3,540,000)	(3,607,000)	(5,481,000)
Net Income	14,886,000	15,692,000	15,154,000
Dividends Per Share	148	141	100
EPS - Basic - Cont	317.88	334.13	322.65
EPS - Primary	317.88	334.13	322.65
EPS -Diluted - Cont	276.03	293.04	291.99
EPS - Diluted	276.03	293.04	291.99
Shares (primary)	46,832	46,966	46,968
Shares (diluted)	53,790	53,549	51,899

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	129,918,000	117,727,000
Cash, Equivs & STI	129,918,000	117,727,000
Receivables	100,471,000	91,776,000
Raw Materials	36,904,000	33,611,000
WIP	21,240,000	17,269,000
Inventories - Other	30,163,000	21,197,000
Inventories	88,307,000	72,077,000
Other Current Assets	20,281,000	13,787,000
Current Assets	338,977,000	295,367,000
Net PPE	281,107,000	245,064,000
Intangibles Excl Goodwill	5,795,000	6,166,000
Intangibles	5,795,000	6,166,000
Other LT Assets	63,358,000	53,996,000
LT Assets	350,260,000	305,226,000
Total Assets	689,238,000	600,593,000
Accounts Payable	58,954,000	59,591,000
Accounts Payable & Accrued Expenses	58,954,000	59,591,000
Current Debt	67,222,000	59,074,000
Current Capital Lease Obligations	724,000	950,000
Current Debt and Capital Leases	67,946,000	60,024,000
Other Current Liabilities	36,152,000	32,135,000
Current Liabilities	163,052,000	151,750,000
Long-Term Obligations	135,122,000	103,222,000
Deferred LT Liability Charges	6,250,000	5,057,000
Pensions & OPEB	1,198,000	1,307,000
Other LT Liabilities	21,540,000	15,706,000
Minorities (BS)	102,376,000	86,718,000
LT Liabilities	164,110,000	125,292,000
Total Liabilities	429,538,000	363,761,000
Net Assets	259,700,000	236,832,000
Common Share Capital	29,549,000	29,549,000
Share Premium	69,732,000	69,197,000
Retained Earnings	97,829,000	90,435,000
Treasury Stock	552,000	587,000
Other Equity	63,141,000	48,237,000
Shareholders' Equity	259,699,000	236,831,000
Total Liabilities & Stockholders' Equity	689,238,000	600,593,000
Net Current Assets	175,925,000	143,617,000
Total Assets Less Current Liabilities	526,186,000	448,843,000
Shares Outstanding	46,838	46,821

Recent Dividends:
1. Ferrotec Corp common.
No dividends paid.
Annual Dividends:
1. Ferrotec Corp common.
No dividends paid.

FFRI SECURITY, INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,348,797	3,039,446	2,446,904
Direct Expenses	1,708,479	1,009,715	904,310
Gross Profit	2,640,318	2,029,731	1,542,594
SG&A	1,276,083	1,212,728	1,044,697
Other OpEx	0	0	0
Indirect Expenses	1,276,083	1,212,728	1,044,697
Total Operating Expenses	2,984,562	2,222,443	1,949,007
Operating Income	1,364,235	817,003	497,897
Non-Op Net Interest Income	6,007	796	17
Non-Op For Curr Gains	(101)	(30)	…
Other Non-Op	88,516	62,770	43,014
Non-Op Income	94,422	63,536	43,031
EBT Continuing	1,458,657	880,539	540,928
Taxation (current)	366,453	…	112,523
Taxation (deferred)	(7,726)	…	(3,767)
Taxation	358,727	193,515	108,756
EAT Continuing	1,099,930	687,024	432,172
Net Income	1,099,928	687,023	432,173
Dividends Per Share	18	14	10
EPS - Basic - Cont	139.06	86.86	54.64
EPS - Primary	139.06	86.86	54.64
EPS -Diluted - Cont	139.06	86.86	54.64
EPS - Diluted	139.06	86.86	54.64
Shares (primary)	7,910	7,910	7,910
Shares (diluted)	7,910	7,910	7,910

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,334,197	2,162,980
Cash, Equivs & STI	3,334,197	2,162,980
Receivables	1,287,752	977,851
Finished Goods	666	298
Inventories - Other	0	0
Inventories	666	298
Prepayments (ST)	61,353	69,890
Other Current Assets	22,211	23,011
Current Assets	4,706,179	3,234,030
Net PPE	84,971	67,240
Intangibles Excl Goodwill	97,405	106,598
Intangibles	97,405	106,598
Other LT Assets	990,727	902,939
LT Assets	1,173,103	1,076,777
Total Assets	5,879,282	4,310,807
Accounts Payable	355,723	23,309
Accrued Exps	148,093	113,196
Accounts Payable & Accrued Expenses	503,816	136,505
Current Debt	0	0
Current Capital Lease Obligations	1,457	1,390
Current Debt and Capital Leases	1,457	1,390
Other Current Liabilities	1,567,670	1,359,487
Current Liabilities	2,072,943	1,497,382
Long-Term Obligations	7,479	8,937
Other LT Liabilities	21,190	15,523
LT Liabilities	28,669	24,460
Total Liabilities	2,101,612	1,521,843
Net Assets	3,777,670	2,788,964
Common Share Capital	286,136	286,136
Share Premium	261,136	261,136
Retained Earnings	3,653,656	2,664,462
Treasury Stock	423,259	422,771
Other Equity	0	0
Shareholders' Equity	3,777,669	2,788,963
Total Liabilities & Stockholders' Equity	5,879,282	4,310,807
Net Current Assets	2,633,236	1,736,648
Total Assets Less Current Liabilities	3,806,339	2,813,425
Shares Outstanding	7,910	7,910

Recent Dividends:
1. FFRI Security, Inc common.
No dividends paid.
Annual Dividends:
1. FFRI Security, Inc common.
No dividends paid.

FIDEA HOLDINGS CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	35,991,000	31,419,000	28,642,000
Non-Interest Income	20,060,000	21,716,000	21,299,000
Revenue	56,118,000	53,170,000	49,946,000
Interest Expense	6,301,000	2,834,000	1,061,000
Net Interest Bef Provs	29,690,000	28,585,000	27,581,000
Net Interest Aft Provs	29,690,000	28,585,000	27,581,000
EBT Continuing	4,948,000	3,863,000	3,099,000
Taxation (current)	955,000	1,178,000	1,135,000
Taxation (deferred)	(155,000)	(142,000)	740,000
Taxation	800,000	1,036,000	1,875,000
EAT Continuing	4,148,000	2,827,000	1,224,000
Min Ints	(20,000)	(8,000)	(44,000)
Net Income	4,128,000	2,816,000	1,178,000
Dividends Per Share	75	75	75
EPS - Basic - Cont	228.75	156.21	65.20
EPS - Primary	228.75	156.21	65.20
EPS -Diluted - Cont	228.75	156.21	65.20
EPS - Diluted	228.75	156.21	65.20
Shares (primary)	18,047	18,028	18,082
Shares (diluted)	18,047	18,028	18,082

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	477,113,000	356,739,000
Net PPE	18,822,000	19,748,000
Intangibles Excl Goodwill	1,884,000	1,298,000
Intangibles	1,884,000	1,298,000
Loan Portfolio	1,967,175,000	1,913,574,000
Loan Provisions	(11,697,000)	(12,876,000)
Net Loans & Leases	1,955,478,000	1,900,698,000
Customer Acceptance Liability	16,808,000	18,881,000
Other Assets	445,667,000	624,608,000
Total Assets	2,915,772,000	2,921,972,000
Accrued Exps	98,000	40,000
Pensions & OPEB	433,000	518,000
Total Deposits	2,671,725,000	2,691,787,000
Minorities (BS)	194,000	162,000
Debt & Lease Obligations	103,827,000	103,329,000

Other Liabilities	157,794,000	152,392,000
Total Liabilities	2,830,050,000	2,844,737,000
Net Assets	85,722,000	77,235,000
Common Share Capital	18,000,000	18,000,000
Share Premium	18,171,000	18,172,000
Retained Earnings	61,951,000	59,147,000
Treasury Stock	123,000	178,000
Other Equity	(12,278,000)	(17,907,000)
Shareholders' Equity	85,721,000	77,234,000
Total Liabilities & Stockholders' Equity	2,915,772,000	2,921,972,000
Shares Outstanding	18,060	18,024

Recent Dividends:

1. FIDEA Holdings Co. Ltd. common.

No dividends paid.

2. FIDEA Holdings Co. Ltd. preferred class B.

No dividends paid.

3. FIDEA Holdings Co. Ltd. preferred class A.

No dividends paid.

Annual Dividends:

1. FIDEA Holdings Co. Ltd. common.

No dividends paid.

2. FIDEA Holdings Co. Ltd. preferred class B.

No dividends paid.

3. FIDEA Holdings Co. Ltd. preferred class A.

No dividends paid.

FIINU PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	663	…	…
SG&A	2,419	701	7,223
RR&I	8,553	…	…
Other OpEx	0	0	0
Indirect Expenses	10,972	701	7,223
Total Operating Expenses	10,972	701	7,223
Operating Income	(10,309)	…	…
Non-Op Net Interest Income	…	…	(75)
Other Non-Op	…	…	(1,035)
Non-Op Income	(64)	1	(1,110)
EBT Continuing	(10,373)	(700)	(8,334)
Taxation	(629)	…	(16)
EAT Continuing	(9,745)	…	(8,318)
Net Income	(9,745)	(700)	(8,318)
EPS - Basic - Cont	(0.03)	(0.00)	(0.03)
EPS - Primary	(0.03)	(0.00)	(0.03)
EPS -Diluted - Cont	(0.03)	(0.00)	(0.03)
EPS - Diluted	(0.03)	(0.00)	(0.03)
Shares (primary)	326,824	274,747	271,936
Shares (diluted)	326,824	274,747	271,936

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	3,944	356
Short Term Investments	995	…
Cash, Equivs & STI	4,938	356
Receivables	482	49
Other Current Assets	1,330	0
Current Assets	6,750	405
Net PPE	1	…
Intangibles Excl Goodwill	879	…
Intangibles	879	…
Other LT Assets	0	…
LT Assets	880	…
Total Assets	7,629	405
Current Liabilities	2,676	279
Long-Term Obligations	2,000	0
Deferred LT Liability Charges	64	…
Other LT Liabilities	0	…
LT Liabilities	2,064	…
Total Liabilities	4,740	279
Net Assets	2,890	126
Common Share Capital	39,814	27,520
Share Premium	10,679	9,475
Retained Earnings	(26,599)	(15,749)
Other Equity	(21,004)	(21,121)
Shareholders' Equity	2,890	126
Total Liabilities & Stockholders' Equity	7,629	405
Net Current Assets	4,074	126
Total Assets Less Current Liabilities	4,953	126
Shares Outstanding	398,442	274,747

Recent Dividends:

1. Fiinu Plc ordinary (£0.10 nominal value).

No dividends paid.

Annual Dividends:

1. Fiinu Plc ordinary (£0.10 nominal value).

No dividends paid.

FINDI LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (A$000):

	2025	2024 (revised)	2023
Revenue	75,511	66,522	54,503
Direct Expenses	…	…	24,706
Gross Profit	…	…	29,797
SG&A	12,541	8,934	9,541
D&A (OpEx)	17,031	15,518	10,239
Other OpEx	29,704	30,121	2,067
Indirect Expenses	59,276	54,573	21,847
Total Operating Expenses	59,276	54,573	46,553
Operating Income	16,235	11,949	7,950
Non-Op Income	(29,440)	(9,878)	(5,512)
EBT Continuing	(13,205)	2,071	2,438
Taxation	(1,257)	(1,939)	…
EAT Continuing	(11,948)	4,010	…
Net Income	(11,948)	4,010	2,438
EPS - Basic - Cont	(0.24)	0.09	0.07
EPS - Primary	(0.24)	0.09	0.07
EPS -Diluted - Cont	(0.24)	0.07	0.07
EPS - Diluted	(0.24)	0.07	0.07
Shares (primary)	48,967	43,351	36,459
Shares (diluted)	48,967	54,484	36,459
Taxation (Cumu)	…	(1,939)	…
EPS - Primary (Cumu)	…	0.09	…
EPS - Diluted (Cumu)	…	0.07	…

Standardized Balance Sheet, Years Ended Mar. 31 (A$000):

	2025	2024 (revised)
Cash	56,478	40,545
Cash & Equivalents	56,478	40,545
Short Term Investments	28,992	29,771
Cash, Equivs & STI	85,470	70,316
Receivables	8,284	8,092
Current Tax Assets	3,280	2,023
Other Current Assets	14,718	7,850
Current Assets	111,752	88,281
Net PPE	68,236	39,653
LT Investments	33,067	410
Goodwill	39,716	…
Intangibles Excl Goodwill	22,420	2,129
Intangibles	62,136	2,129
LT Receivables	1,290	639
Other LT Assets	46,992	67,234
LT Assets	211,721	110,065
Total Assets	323,473	198,346
Accounts Payable	20,915	13,652
Accounts Payable & Accrued Expenses	20,915	13,652
Current Debt	42,725	38,626
Current Capital Lease Obligations	5,256	5,340
Current Debt and Capital Leases	47,981	43,966
Other Current Liabilities	70,265	13,011
Current Liabilities	139,161	70,629
Long-Term Obligations	101,676	90,494
Other LT Liabilities	18,112	359
LT Liabilities	119,788	90,853
Total Liabilities	258,949	161,482
Net Assets	64,524	36,864
Common Share Capital	92,140	53,437
Accum Other Comp Inc	(8)	466
Other Equity	(27,608)	(17,039)
Shareholders' Equity	64,524	36,864
Total Liabilities & Stockholders' Equity	323,473	198,346
Net Current Assets	(27,409)	17,652
Total Assets Less Current Liabilities	184,312	127,717
Shares Outstanding	60,551	48,801

Recent Dividends:

1. Findi Ltd ordinary.

No dividends paid.

Annual Dividends:

1. Findi Ltd ordinary.

No dividends paid.

FINE SINTER CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	42,390,968
Other Revenue	…	…	0
Revenue	46,206,754	42,720,389	42,390,968
Direct Expenses	39,657,750	36,967,637	37,021,804
Gross Profit	6,549,004	5,752,752	5,369,164
SG&A	5,353,383	5,069,455	4,955,939
D&A (OpEx)	9,762	101,883	…
Other OpEx	0	0	0
Indirect Expenses	5,363,145	5,171,338	4,955,939
Total Operating Expenses	45,020,895	42,138,975	41,977,743
Operating Income	1,185,859	581,414	413,225
Non-Op Net Interest Income	(355,479)	(421,342)	(354,690)
Non-Op For Curr Gains	4,502	104,952	394,285
Other Non-Op	(2,574,401)	322,138	(744,104)
Non-Op Income	(2,925,378)	5,748	(704,509)
EBT Continuing	(1,739,519)	587,162	(291,284)
Taxation (current)	187,594	188,805	151,319
Taxation (deferred)	348,341	557,196	163,817
Taxation	579,383	746,001	315,136
EAT Continuing	(2,318,902)	(158,839)	(606,420)
Min Ints	(96,068)	(47,699)	12,954
Net Income	(2,414,973)	(206,537)	(593,463)
Dividends Per Share	25	20	20
EPS - Basic - Cont	(564.13)	(48.37)	(135.62)
EPS - Primary	(564.13)	(48.37)	(135.62)
EPS -Diluted - Cont	(564.13)	(48.37)	(135.62)
EPS - Diluted	(564.13)	(48.37)	(135.62)
Shares (primary)	4,281	4,270	4,376
Shares (diluted)	4,281	4,270	4,376

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,851,277	4,420,749
Cash, Equivs & STI	5,851,277	4,420,749
Receivables	9,369,223	9,427,397
Raw Materials	3,594,980	3,921,220
WIP	1,801,159	1,898,012
Inventories - Other	1,166,893	1,085,506
Inventories	6,563,032	6,904,738
Other Current Assets	621,051	609,953
Current Assets	22,404,583	21,362,837
Net PPE	20,736,426	22,928,279
Intangibles Excl Goodwill	704,474	767,993
Intangibles	704,474	767,993
Other LT Assets	2,532,581	2,775,914
LT Assets	23,973,481	26,472,186
Total Assets	46,378,064	47,835,024
Accounts Payable	3,022,913	2,748,900
Accrued Exps	851,524	656,635
Accounts Payable & Accrued Expenses	3,874,437	3,405,535
Current Debt	11,878,576	12,429,176
Current Capital Lease Obligations	117,744	145,135

Current Debt and Capital Leases	11,996,320	12,574,311
Other Current Liabilities	6,101,158	5,441,760
Current Liabilities	21,971,915	21,421,606
Long-Term Obligations	5,440,360	5,118,439
Deferred LT Liability Charges	...	25,639
Pensions & OPEB	3,019,182	3,290,155
Other LT Liabilities	895,039	985,410
Minorities (BS)	704,000	2,896,509
LT Liabilities	9,354,581	9,419,643
Total Liabilities	32,030,497	33,737,759
Net Assets	14,347,567	14,097,265
Common Share Capital	2,203,000	2,203,000
Share Premium	2,997,404	1,720,615
Retained Earnings	4,697,274	7,197,881
Treasury Stock	161,772	161,606
Other Equity	4,611,661	3,137,374
Shareholders' Equity	14,347,567	14,097,264
Total Liabilities & Stockholders' Equity	46,378,064	47,835,024
Net Current Assets	432,668	(58,769)
Total Assets Less Current Liabilities	24,406,149	26,413,418
Shares Outstanding	4,279	4,282

Recent Dividends:
1. Fine Sinter Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Fine Sinter Co., Ltd. common.
No dividends paid.

FIRST POTASH CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	4,067	1,620	2,998
D&A (OpEx)	13	...	...
R&D (OpEx)	998	471	434
Other OpEx	19,526	6,437	5,167
Indirect Expenses	24,604	8,528	8,599
Total Operating Expenses	24,604	8,528	8,599
Non-Op Net Interest Income	256	137	58
Non-Op For Curr Gains	2	10	(4)
Other Non-Op	904	754	253
Non-Op Income	1,162	901	307
EBT Continuing	(23,443)	(7,627)	(8,292)
Net Income	(23,443)	(7,627)	(8,292)
EPS - Basic - Cont	(0.21)	(0.10)	(0.15)
EPS - Primary	(0.21)	(0.10)	(0.15)
EPS -Diluted - Cont	(0.21)	(0.10)	(0.15)
EPS - Diluted	(0.21)	(0.10)	(0.15)
Shares (primary)	114,282	77,530	55,236
Shares (diluted)	114,282	77,530	55,236

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	20,190	1,874
Cash, Equivs & STI	20,190	1,874
Receivables	101	47
Current Tax Assets	3,348	1,245
Prepayments (ST)	1,094	159
Other Current Assets	40	368
Current Assets	24,773	3,693
LT Investments	170	168
Other LT Assets	3,712	3,592
LT Assets	3,882	3,760
Total Assets	28,655	7,453
Accounts Payable	2,884	343
Accounts Payable & Accrued Expenses	2,884	343
Current Debt	0	...
Current Capital Lease Obligations	39	...
Current Debt and Capital Leases	39	...
Other Current Liabilities	183	718
Current Liabilities	3,105	1,061
Long-Term Obligations	787	0
Other LT Liabilities	0	...
LT Liabilities	787	...
Total Liabilities	3,892	1,061
Net Assets	24,763	6,391
Common Share Capital	72,806	30,657
Retained Earnings	(53,018)	(29,575)
Other Equity	4,975	5,309
Shareholders' Equity	24,763	6,391
Total Liabilities & Stockholders' Equity	28,655	7,453
Net Current Assets	21,668	2,631
Total Assets Less Current Liabilities	25,550	6,391
Shares Outstanding	177,199	89,948

Recent Dividends:
1. First Potash Corp common.
No dividends paid.
Annual Dividends:
1. First Potash Corp common.
No dividends paid.

FJ NEXT HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	100,405,000
Other Revenue	...	...	0
Revenue	142,374,000	112,429,000	100,405,000
Direct Expenses	115,507,000	91,785,000	80,231,000
Gross Profit	26,867,000	20,644,000	20,174,000
SG&A	12,464,000	11,155,000	10,742,000
Other OpEx	0	0	0
Indirect Expenses	12,464,000	11,155,000	10,742,000
Total Operating Expenses	127,971,000	102,940,000	90,973,000
Operating Income	14,403,000	9,489,000	9,432,000
Non-Op Net Interest Income	(96,000)	(69,000)	(45,000)
Other Non-Op	49,000	38,000	12,000
Non-Op Income	(47,000)	(31,000)	(33,000)
EBT Continuing	14,356,000	9,458,000	9,399,000
Taxation (current)	4,653,000	3,069,000	3,178,000
Taxation (deferred)	(308,000)	(93,000)	(231,000)
Taxation	4,345,000	2,976,000	2,947,000
EAT Continuing	10,011,000	6,482,000	6,452,000
Net Income	10,011,000	6,483,000	6,453,000
Dividends Per Share	66	54	50
EPS - Basic - Cont	305.73	198.11	197.31
EPS - Primary	305.73	198.11	197.31
EPS -Diluted - Cont	305.73	198.11	197.31
EPS - Diluted	305.73	198.11	197.31
Shares (primary)	32,744	32,725	32,706
Shares (diluted)	32,744	32,725	32,706

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,740,000	24,468,000
Cash, Equivs & STI	25,740,000	24,468,000
Receivables	6,048,000	6,439,000
Raw Materials	35,000	37,000
WIP	39,308,000	43,325,000
Inventories - Other	25,431,000	16,414,000
Inventories	64,774,000	59,776,000
Prepayments (ST)	343,000	297,000
Other Current Assets	1,593,000	1,798,000
Current Assets	98,498,000	92,778,000
Net PPE	13,011,000	10,973,000
Intangibles Excl Goodwill	30,000	34,000
Intangibles	30,000	34,000
Other LT Assets	2,329,000	1,692,000
LT Assets	15,370,000	12,699,000
Total Assets	113,869,000	105,477,000
Accounts Payable	3,878,000	2,197,000
Accrued Exps	691,000	555,000
Accounts Payable & Accrued Expenses	4,569,000	2,752,000
Current Debt	3,350,000	6,500,000
Current Debt and Capital Leases	3,350,000	6,500,000
Other Current Liabilities	8,347,000	6,589,000
Current Liabilities	16,266,000	15,841,000
Long-Term Obligations	11,400,000	11,730,000
Pensions & OPEB	791,000	815,000
Other LT Liabilities	4,284,000	4,168,000
LT Liabilities	16,475,000	16,713,000
Total Liabilities	32,742,000	32,555,000
Net Assets	81,127,000	72,922,000
Common Share Capital	2,774,000	2,774,000
Share Premium	3,090,000	3,078,000
Retained Earnings	76,186,000	68,074,000
Treasury Stock	1,169,000	1,182,000
Other Equity	246,000	178,000
Shareholders' Equity	81,127,000	72,922,000
Total Liabilities & Stockholders' Equity	113,869,000	105,477,000
Net Current Assets	82,232,000	76,937,000
Total Assets Less Current Liabilities	97,603,000	89,636,000
Shares Outstanding	32,752	32,731

Recent Dividends:
1. FJ Next Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. FJ Next Holdings Co Ltd common.
No dividends paid.

FLYING GARDEN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,785,235
Other Revenue	...	...	0
Revenue	9,200,071	8,265,549	7,785,235
Direct Expenses	3,186,947	2,674,357	2,394,206
Gross Profit	6,013,124	5,591,192	5,391,029
SG&A	5,413,631	5,032,453	4,840,500
Other OpEx	0	0	0
Indirect Expenses	5,413,631	5,032,453	4,840,500
Total Operating Expenses	8,600,578	7,706,810	7,234,706
Operating Income	599,493	558,739	550,529
Non-Op Net Interest Income	1,972	247	337
Other Non-Op	15,831	(3,803)	2,801
Non-Op Income	17,803	(3,556)	3,138
EBT Continuing	617,296	555,183	553,667
Taxation (current)	193,446	208,858	183,342
Taxation (deferred)	(30,864)	(5,817)	(26,136)
Taxation	162,582	203,041	157,206
EAT Continuing	454,714	352,142	396,461
Net Income	454,712	352,141	396,460
Dividends Per Share	18	30	30
EPS - Basic - Cont	157.32	243.67	274.33
EPS - Primary	157.32	243.67	274.33
EPS -Diluted - Cont	157.32	243.67	274.33
EPS - Diluted	157.32	243.67	274.33
Shares (primary)	2,890	1,445	1,445
Shares (diluted)	2,890	1,445	1,445

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,733,882	1,550,486
Cash, Equivs & STI	1,733,882	1,550,486
Receivables	264,823	240,427
Raw Materials	43,861	43,660
Finished Goods	8,328	8,605
Inventories - Other	0	0
Inventories	52,189	52,265
Prepayments (ST)	80,569	69,094
Other Current Assets	23,320	14,819
Current Assets	2,154,783	1,927,091
Net PPE	2,202,053	1,921,945
Intangibles Excl Goodwill	160,433	170,591
Intangibles	160,433	170,591
Other LT Assets	888,555	793,571

LT Assets	3,251,041	2,886,107
Total Assets	5,405,825	4,813,199
Accounts Payable	290,785	260,860
Accrued Exps	229,365	183,918
Accounts Payable & Accrued Expenses	520,150	444,778
Other Current Liabilities	630,241	515,054
Current Liabilities	1,150,391	959,832
Long-Term Obligations	0	0
Pensions & OPEB	365,950	353,661
Other LT Liabilities	219,115	240,557
LT Liabilities	585,065	594,218
Total Liabilities	1,735,456	1,554,050
Net Assets	3,670,369	3,259,149
Common Share Capital	50,000	50,000
Share Premium	1,026,082	1,026,082
Retained Earnings	2,600,849	2,189,492
Treasury Stock	6,562	6,425
Other Equity	(1)	(1)
Shareholders' Equity	3,670,368	3,259,148
Total Liabilities & Stockholders' Equity	5,405,825	4,813,199
Net Current Assets	1,004,392	967,259
Total Assets Less Current Liabilities	4,255,434	3,853,367
Shares Outstanding	2,890	1,445

Recent Dividends:

1. Flying Garden Co Ltd common.

No dividends paid.

Annual Dividends:

1. Flying Garden Co Ltd common.

No dividends paid.

FOCUSRITE PLC

Annual Report

Standardized Income Statement, Years Ended (£000):

	02/28/26	08/31/24	08/31/23
Sales	…	…	178,465
Other Revenue	…	…	0
Revenue	245,505	158,524	178,465
Direct Expenses	135,867	88,031	93,616
Gross Profit	109,638	70,493	84,849
SG&A	107,584	64,797	60,506
Other OpEx	0	0	0
Indirect Expenses	107,584	64,797	60,506
Total Operating Expenses	243,451	152,828	154,122
Operating Income	2,054	5,696	24,343
Non-Op Net Interest Income	…	…	(1,699)
Non-Op For Curr Gains	…	…	331
Other Non-Op	…	…	(227)
Non-Op Income	(4,279)	(3,192)	(1,595)
EBT Continuing	(2,225)	2,504	22,748
Taxation	75	(104)	4,951
EAT Continuing	(2,300)	2,608	17,797
Net Income	(2,300)	2,608	17,797
Dividends Per Share	0.09	0.07	0.07
EPS - Basic - Cont	(0.04)	0.04	0.30
EPS - Primary	(0.04)	0.04	0.30
EPS -Diluted - Cont	(0.04)	0.04	0.30
EPS - Diluted	(0.04)	0.04	0.30
Shares (primary)	58,662	58,612	58,506
Shares (diluted)	58,662	59,400	58,953

Standardized Balance Sheet, Years Ended (£000):

	02/28/26	08/31/24
Cash & Equivalents	20,623	22,040
Cash, Equivs & STI	20,623	22,040
Receivables	30,657	37,391
Inventories	44,105	49,267
Current Tax Assets	1,282	226
Other Current Assets	0	0
Current Assets	96,667	108,924
Net PPE	11,580	11,096
Goodwill	14,403	14,194
Intangibles Excl Goodwill	57,157	66,065
Intangibles	71,560	80,259
Deferred LT Asset Charges	4,612	2,666
Other LT Assets	0	0
LT Assets	87,752	94,021
Total Assets	184,419	202,945
Current Debt	…	34,565
Current Debt and Capital Leases	…	34,565
Other Current Liabilities	…	34,816
Current Liabilities	27,352	69,381
Long-Term Obligations	29,218	0
Deferred LT Liability Charges	9,059	10,815
Other LT Liabilities	7,757	6,793
LT Liabilities	46,034	17,608
Total Liabilities	73,386	86,989
Net Assets	111,033	115,956
Common Share Capital	59	59
Share Premium	115	115
Retained Earnings	111,905	118,015
Accum Other Comp Inc	(2,150)	(3,680)
Other Equity	1,104	1,447
Shareholders' Equity	111,033	115,956
Total Liabilities & Stockholders' Equity	184,419	202,945
Net Current Assets	69,315	39,543
Total Assets Less Current Liabilities	157,067	133,564
Shares Outstanding	59,212	59,212

Recent Dividends:

1. Focusrite PLC ordinary.

No dividends paid.

Annual Dividends:

1. Focusrite PLC ordinary.

No dividends paid.

FORVAL TELECOM INC TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	23,115,191
Other Revenue	…	…	0
Revenue	23,973,009	25,684,920	23,115,191
Direct Expenses	18,433,109	19,648,712	17,337,421
Gross Profit	5,539,900	6,036,208	5,777,770
SG&A	4,301,335	4,893,677	4,753,933
Other OpEx	0	0	0
Indirect Expenses	4,301,335	4,893,677	4,753,933
Total Operating Expenses	22,734,444	24,542,389	22,091,354
Operating Income	1,238,565	1,142,531	1,023,837
Non-Op Net Interest Income	(3,797)	(9,459)	(13,241)
Other Non-Op	81,768	20,381	156,070
Non-Op Income	77,971	10,922	142,829
EBT Continuing	1,316,536	1,153,453	1,166,666
Taxation (current)	288,768	209,599	20,309
Taxation (deferred)	42,257	212,087	396,352
Taxation	331,025	421,686	416,661
EAT Continuing	985,511	731,767	750,005
Min Ints	…	1,198	401
Net Income	985,509	732,966	750,406
Dividends Per Share	23	20	18
EPS - Basic - Cont	58.82	43.74	44.78
EPS - Primary	58.82	43.74	44.78
EPS -Diluted - Cont	58.82	43.74	44.78
EPS - Diluted	58.82	43.74	44.78
Shares (primary)	16,756	16,756	16,757
Shares (diluted)	16,756	16,756	16,757

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,176,785	893,763
Short Term Investments	…	547
Cash, Equivs & STI	1,176,785	894,310
Receivables	5,467,323	5,812,555
Raw Materials	476,949	182,114
WIP	19,077	19,383
Inventories - Other	68,612	61,847
Inventories	564,638	263,344
Prepayments (ST)	814,529	722,305
Other Current Assets	15,687	36,550
Current Assets	8,038,962	7,729,064
Net PPE	100,785	125,197
Intangibles Excl Goodwill	1,020,460	1,103,656
Intangibles	1,020,460	1,103,656
Other LT Assets	1,568,778	1,404,813
LT Assets	2,690,023	2,633,666
Total Assets	10,728,985	10,362,730
Accounts Payable	2,958,478	3,022,895
Accounts Payable & Accrued Expenses	2,958,478	3,022,895
Other Current Liabilities	3,601,172	3,774,741
Current Liabilities	6,559,650	6,797,636
Long-Term Obligations	0	0
Pensions & OPEB	203,104	218,836
Other LT Liabilities	25,065	25,726
LT Liabilities	228,169	244,562
Total Liabilities	6,787,820	7,042,199
Net Assets	3,941,165	3,320,531
Common Share Capital	553,660	553,660
Share Premium	53,660	53,489
Retained Earnings	3,334,481	2,714,001
Treasury Stock	637	620
Other Equity	1	0
Shareholders' Equity	3,941,165	3,320,530
Total Liabilities & Stockholders' Equity	10,728,985	10,362,730
Net Current Assets	1,479,312	931,428
Total Assets Less Current Liabilities	4,169,335	3,565,094
Shares Outstanding	16,756	16,756

Recent Dividends:

1. Forval Telecom Inc Tokyo common.

No dividends paid.

Annual Dividends:

1. Forval Telecom Inc Tokyo common.

No dividends paid.

FOSTER ELECTRIC CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	122,447,000
Other Revenue	…	…	0
Revenue	134,910,000	137,607,000	122,447,000
Direct Expenses	111,265,000	113,484,000	103,610,000
Gross Profit	23,645,000	24,123,000	18,837,000
SG&A	15,975,000	17,326,000	14,424,000
Other OpEx	0	0	0
Indirect Expenses	15,975,000	17,326,000	14,424,000
Total Operating Expenses	127,240,000	130,810,000	118,034,000
Operating Income	7,670,000	6,797,000	4,413,000
Non-Op Net Interest Income	(65,000)	(340,000)	(462,000)
Non-Op For Curr Gains	345,000	1,173,000	334,000
Other Non-Op	443,000	48,000	371,000
Non-Op Income	723,000	881,000	243,000
EBT Continuing	8,393,000	7,678,000	4,656,000
Taxation (current)	2,090,000	2,065,000	1,475,000
Taxation (deferred)	(208,000)	5,000	(25,000)
Taxation	1,882,000	1,866,000	1,450,000
EAT Continuing	6,511,000	5,812,000	3,206,000
Min Ints	(1,561,000)	(1,908,000)	(902,000)
Net Income	4,951,000	3,902,000	2,304,000
Dividends Per Share	80	60	25
EPS - Basic - Cont	221.04	174.98	103.70
EPS - Primary	221.04	174.98	103.70
EPS -Diluted - Cont	221.04	174.98	103.70
EPS - Diluted	221.04	174.98	103.70
Shares (primary)	22,400	22,303	22,227
Shares (diluted)	22,400	22,303	22,227

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,235,000	20,388,000
Short Term Investments	426,000	1,115,000
Cash, Equivs & STI	20,661,000	21,503,000

Receivables	28,935,000	32,872,000
Raw Materials	10,945,000	7,275,000
WIP	1,667,000	1,304,000
Finished Goods	17,575,000	17,210,000
Supplies	496,000	322,000
Inventories - Other	0	0
Inventories	30,683,000	26,111,000
Prepayments (ST)	441,000	833,000
Other Current Assets	2,809,000	1,726,000
Current Assets	83,529,000	83,045,000
Net PPE	24,249,000	19,394,000
Intangibles Excl Goodwill	488,000	469,000
Intangibles	488,000	469,000
Other LT Assets	3,978,000	3,917,000
LT Assets	28,715,000	23,780,000
Total Assets	112,244,000	106,826,000
Accounts Payable	14,931,000	18,998,000
Accrued Exps	3,369,000	3,144,000
Accounts Payable & Accrued Expenses	18,300,000	22,142,000
Current Debt	6,453,000	5,502,000
Current Capital Lease Obligations	439,000	485,000
Current Debt and Capital Leases	6,892,000	5,987,000
Other Current Liabilities	6,483,000	5,757,000
Current Liabilities	31,675,000	33,886,000
Long-Term Obligations	2,074,000	2,583,000
Deferred LT Liability Charges	846,000	775,000
Pensions & OPEB	144,000	134,000
Other LT Liabilities	578,000	715,000
Minorities (BS)	9,220,000	7,861,000
LT Liabilities	3,642,000	4,207,000
Total Liabilities	44,538,000	45,955,000
Net Assets	67,706,000	60,871,000
Common Share Capital	6,770,000	6,770,000
Share Premium	7,036,000	6,935,000
Retained Earnings	42,744,000	39,483,000
Treasury Stock	3,822,000	3,937,000
Other Equity	14,978,000	11,619,000
Shareholders' Equity	67,706,000	60,870,000
Total Liabilities & Stockholders' Equity	112,244,000	106,826,000
Net Current Assets	51,854,000	49,159,000
Total Assets Less Current Liabilities	80,569,000	72,940,000
Shares Outstanding	22,468	22,329

Recent Dividends:

1. Foster Electric Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Foster Electric Co., Ltd. common.

No dividends paid.

FOUR SEASONS EDUCATION (CAYMAN) INC

Annual Report

Standardized Income Statement, Years Ended (Y000):

	02/28/26	02/28/25	02/29/24
Sales	254,444	251,076	125,445
Revenue	254,444	251,076	125,445
Direct Expenses	188,791	203,941	79,951
Gross Profit	65,653	47,135	45,494
SG&A	58,916	62,874	51,090
RR&I	…	…	3,674
Other OpEx	0	0	0
Indirect Expenses	58,916	62,874	54,764
Total Operating Expenses	247,707	266,815	134,715
Operating Income	6,737	(15,739)	(9,270)
Non-Op Net Interest Income	6,006	16,200	7,235
Non-Op Gains	15,187	(1,040)	7,117
Other Non-Op	1,796	674	(1,206)
Non-Op Income	22,989	15,834	13,146
EBT Continuing	29,726	95	3,876
Taxation (current)	…	722	1,076
Taxation (deferred)	…	…	25
Taxation	635	722	1,101
Min Ints	(1,696)	(1,428)	(2,186)
Extraord	0	0	0
Acc Changes	0	0	0
Net Income	30,787	801	4,961
Pref Divs & Similar	0	0	0
Net Income to Common	30,787	801	4,961
Dividends Per Share	…	16.16	…
EPS - Basic - Cont	1.36	0.04	0.23
EPS - Primary	1.36	0.04	0.23
EPS -Diluted - Cont	1.34	0.04	0.21
EPS - Diluted	1.34	0.04	0.21
Shares (primary)	22,609	21,807	21,164
Shares (diluted)	22,909	22,053	23,615

Standardized Balance Sheet, Years Ended Feb. 28 (Y000):

	2026	2025
Cash & Equivalents	136,181	210,771
Short Term Investments	95,208	55,442
Cash, Equivs & STI	231,389	266,213
Receivables	20,953	30,269
Other Current Assets	0	496
Current Assets	252,342	296,978
Gross PPE	138,727	138,123
Accumulated Depreciation	18,153	12,895
Net PPE	120,574	125,228
LT Investments	188,886	135,571
Goodwill	1,125	1,125
Intangibles Excl Goodwill	2,235	1,434
Intangibles	3,360	2,559
Other LT Assets	174,335	170,806
LT Assets	487,155	434,164
Total Assets	739,497	731,142
Accounts Payable	3,014	3,746
Accrued Exps	60,384	56,025
Accounts Payable & Accrued Expenses	63,398	59,771
Current Debt	9,000	0
Current Debt and Capital Leases	9,000	…
Related Parties (ST Liab)	5,009	5,256
Other Current Liabilities	59,049	70,558
Current Liabilities	136,456	135,585
Long-Term Obligations	81,000	82,134
Other LT Liabilities	7,259	8,270
Minorities (BS)	41,153	50,542
LT Liabilities	129,412	140,946
Total Liabilities	265,868	276,531
Net Assets	473,629	454,611
Common Share Capital	15	15
Share Premium	749,105	747,376
Retained Earnings	(245,751)	(276,538)
Accum Other Comp Inc	15,375	28,873
Treasury Stock	45,115	45,115
Other Equity	0	0
Shareholders' Equity	473,629	454,611
Total Liabilities & Stockholders' Equity	739,497	731,142
Net Current Assets	115,886	161,393
Total Assets Less Current Liabilities	603,041	595,557
Shares Outstanding	22,614	22,601

Recent Dividends:

1. Four Seasons Education (Cayman) Inc American Depositary Receipts.

No dividends paid.

2. Four Seasons Education (Cayman) Inc ordinary.

No dividends paid.

Annual Dividends:

1. Four Seasons Education (Cayman) Inc American Depositary Receipts.

No dividends paid.

2. Four Seasons Education (Cayman) Inc ordinary.

No dividends paid.

FRANCE BED HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	59,151,000
Other Revenue	…	…	0
Revenue	61,769,000	60,561,000	59,151,000
Direct Expenses	27,955,000	27,505,000	27,261,000
Gross Profit	33,814,000	33,056,000	31,890,000
SG&A	29,478,000	28,359,000	27,302,000
Other OpEx	0	0	0
Indirect Expenses	29,478,000	28,359,000	27,302,000
Total Operating Expenses	57,433,000	55,864,000	54,563,000
Operating Income	4,336,000	4,697,000	4,588,000
Non-Op Net Interest Income	(3,000)	(42,000)	(75,000)
Other Non-Op	(79,000)	(56,000)	195,000
Non-Op Income	(82,000)	(98,000)	120,000
EBT Continuing	4,254,000	4,599,000	4,708,000
Taxation (current)	1,253,000	2,105,000	1,284,000
Taxation (deferred)	254,000	(453,000)	289,000
Taxation	1,507,000	1,652,000	1,573,000
EAT Continuing	2,747,000	2,947,000	3,135,000
Net Income	2,746,000	2,947,000	3,134,000
Dividends Per Share	41	40	39
EPS - Basic - Cont	82.04	85.28	87.28
EPS - Primary	82.04	85.28	87.28
EPS -Diluted - Cont	73.49	76.89	86.85
EPS - Diluted	73.49	76.89	86.85
Shares (primary)	33,472	34,553	35,907
Shares (diluted)	37,366	38,314	36,085

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,355,000	7,223,000
Short Term Investments	8,500,000	10,000,000
Cash, Equivs & STI	14,855,000	17,223,000
Receivables	11,258,000	10,799,000
Raw Materials	2,124,000	2,315,000
WIP	454,000	454,000
Inventories - Other	5,476,000	6,517,000
Inventories	8,054,000	9,286,000
Other Current Assets	1,163,000	1,175,000
Current Assets	35,330,000	38,483,000
Net PPE	20,808,000	20,621,000
Intangibles Excl Goodwill	962,000	1,301,000
Intangibles	962,000	1,301,000
Other LT Assets	10,618,000	10,441,000
LT Assets	32,388,000	32,363,000
Total Assets	67,747,000	70,888,000
Accounts Payable	2,320,000	2,666,000
Accounts Payable & Accrued Expenses	2,320,000	2,666,000
Current Debt	2,430,000	1,830,000
Current Capital Lease Obligations	2,430,000	2,322,000
Current Debt and Capital Leases	4,860,000	4,152,000
Other Current Liabilities	6,388,000	8,728,000
Current Liabilities	13,568,000	15,546,000
Long-Term Obligations	10,159,000	11,059,000
Deferred LT Liability Charges	19,000	20,000
Pensions & OPEB	523,000	495,000
Other LT Liabilities	3,315,000	3,160,000
LT Liabilities	14,016,000	14,734,000
Total Liabilities	27,584,000	30,281,000
Net Assets	40,163,000	40,607,000
Common Share Capital	3,000,000	3,000,000
Retained Earnings	36,802,000	35,418,000
Treasury Stock	1,699,000	205,000
Other Equity	2,059,000	2,394,000
Shareholders' Equity	40,162,000	40,607,000
Total Liabilities & Stockholders' Equity	67,747,000	70,888,000
Net Current Assets	21,762,000	22,937,000
Total Assets Less Current Liabilities	54,179,000	55,342,000
Shares Outstanding	33,373	34,558

Recent Dividends:

1. France Bed Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. France Bed Holdings Co Ltd common.

No dividends paid.

FREESIA MACROSS CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,873,506	6,971,719	6,720,902
Direct Expenses	3,186,203	3,304,492	3,307,844
Gross Profit	3,687,303	3,667,227	3,413,058
SG&A	2,402,489	2,318,521	2,380,693
D&A (OpEx)	(9,744)	(9,744)	(21,905)
Other OpEx	0	0	0
Indirect Expenses	2,392,745	2,308,777	2,358,788
Total Operating Expenses	5,578,948	5,613,269	5,666,632
Operating Income	1,294,558	1,358,450	1,054,270
Non-Op Net Interest Income	(206,887)	(174,184)	(145,481)
Other Non-Op	1,660,696	933,243	797,094
Non-Op Income	1,453,809	759,059	651,613
EBT Continuing	2,748,367	2,117,509	1,705,883
Taxation (current)	390,824	552,415	466,583
Taxation (deferred)	17,720	(6,296)	(1,377)
Taxation	408,544	546,119	465,206
EAT Continuing	2,339,823	1,571,390	1,240,677
Min Ints	(616,085)	(664,687)	(583,136)
Net Income	1,723,737	906,700	657,540
Dividends Per Share	0.60	0.60	0.50
EPS - Basic - Cont	38.30	20.15	14.61
EPS - Primary	38.30	20.15	14.61
EPS -Diluted - Cont	38.30	20.15	14.61
EPS - Diluted	38.30	20.15	14.61
Shares (primary)	45,001	45,002	45,003
Shares (diluted)	45,001	45,002	45,003

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,795,425	1,110,017
Cash, Equivs & STI	1,795,425	1,110,017
Receivables	1,189,783	1,291,137
Inventories	5,941,216	5,901,568
Other Current Assets	661,092	466,258
Current Assets	9,587,516	8,768,980
Net PPE	8,443,314	8,104,529
Intangibles Excl Goodwill	307,507	307,584
Intangibles	307,507	307,584
Other LT Assets	20,986,857	15,874,857
LT Assets	29,737,678	24,286,970
Total Assets	39,325,195	33,055,951
Accounts Payable	432,219	533,874
Accounts Payable & Accrued Expenses	432,219	533,874
Current Debt	2,314,432	1,885,832
Current Debt and Capital Leases	2,314,432	1,885,832
Other Current Liabilities	1,081,531	1,281,736
Current Liabilities	3,828,182	3,701,442
Long-Term Obligations	8,352,367	8,336,388
Deferred LT Liability Charges	2,164,092	1,085,676
Pensions & OPEB	17,098	21,335
Other LT Liabilities	393,499	380,969
Minorities (BS)	7,658,677	7,038,558
LT Liabilities	10,927,056	9,824,368
Total Liabilities	22,413,915	20,564,368
Net Assets	16,911,280	12,491,583
Common Share Capital	2,077,766	2,077,766
Share Premium	1,163,130	1,163,130
Retained Earnings	8,731,108	6,815,583
Treasury Stock	20,750	20,650
Other Equity	4,960,025	2,455,753
Shareholders' Equity	16,911,279	12,491,582
Total Liabilities & Stockholders' Equity	39,325,195	33,055,951
Net Current Assets	5,759,334	5,067,538
Total Assets Less Current Liabilities	35,497,013	29,354,509
Shares Outstanding	45,001	45,002

Recent Dividends:

1. Freesia Macross Corp. (Japan) common.
No dividends paid.

Annual Dividends:

1. Freesia Macross Corp. (Japan) common.
No dividends paid.

FRONTEO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,643,356	6,099,403	7,375,273
Direct Expenses	3,737,404	2,646,816	3,650,206
Gross Profit	3,905,952	3,452,587	3,725,067
SG&A	3,166,598	2,925,037	3,910,396
Other OpEx	0	0	0
Indirect Expenses	3,166,598	2,925,037	3,910,396
Total Operating Expenses	6,904,002	5,571,853	7,560,602
Operating Income	739,354	527,550	(185,329)
Non-Op Net Interest Income	(43,444)	(17,700)	(20,077)
Non-Op For Curr Gains	(3,456)	6,834	24,854
Other Non-Op	(27,295)	(270,221)	(2,656,797)
Non-Op Income	(74,195)	(281,087)	(2,652,020)
EBT Continuing	665,159	246,463	(2,837,349)
Taxation (current)	162,136	63,379	27,836
Taxation (deferred)	(41,225)	(372,002)	(22,064)
Taxation	120,911	(308,623)	5,772
EAT Continuing	544,248	555,086	(2,843,121)
Net Income	544,245	555,086	(2,843,119)
EPS - Basic - Cont	13.86	14.10	(72.25)
EPS - Primary	13.86	14.10	(72.25)
EPS -Diluted - Cont	13.86	14.10	(72.25)
EPS - Diluted	13.86	14.10	(72.25)
Shares (primary)	39,266	39,356	39,350
Shares (diluted)	39,266	39,356	39,350

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,734,528	2,598,740
Cash, Equivs & STI	1,734,528	2,598,740
Receivables	1,480,063	1,066,228
Raw Materials	82,990	...
WIP	62,833	1,900
Supplies	3,994	1,863
Inventories - Other	0	0
Inventories	149,817	3,763
Other Current Assets	470,388	334,305
Current Assets	3,834,796	4,003,036
Net PPE	451,356	299,487
Intangibles Excl Goodwill	2,478,746	824,056
Intangibles	2,478,746	824,056
Other LT Assets	2,437,468	1,340,224
LT Assets	5,367,570	2,463,767
Total Assets	9,202,367	6,466,803
Accounts Payable	138,982	21,911
Accrued Exps	133,807	325,124
Accounts Payable & Accrued Expenses	272,789	347,035
Current Debt	3,041,491	1,648,927
Current Capital Lease Obligations	5,447	28,418
Current Debt and Capital Leases	3,046,938	1,677,345
Other Current Liabilities	861,452	819,998
Current Liabilities	4,181,179	2,844,378
Long-Term Obligations	977,737	309,322
Pensions & OPEB	106,392	49,069
Other LT Liabilities	92,484	36,270
LT Liabilities	1,176,613	394,661
Total Liabilities	5,357,792	3,239,040
Net Assets	3,844,575	3,227,763
Common Share Capital	915,057	899,176
Share Premium	652,204	636,323
Retained Earnings	439,806	(104,438)
Treasury Stock	200,074	140
Other Equity	2,037,581	1,796,842
Shareholders' Equity	3,844,574	3,227,763
Total Liabilities & Stockholders' Equity	9,202,367	6,466,803
Net Current Assets	(346,383)	1,158,658
Total Assets Less Current Liabilities	5,021,188	3,622,425
Shares Outstanding	39,182	39,356

Recent Dividends:

1. FRONTEO Inc American Depositary Receipt.
No dividends paid.

2. FRONTEO Inc common.
No dividends paid.

Annual Dividends:

1. FRONTEO Inc American Depositary Receipt.
No dividends paid.

2. FRONTEO Inc common.
No dividends paid.

FUJI DIE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,446,000	16,595,000	16,678,000
Direct Expenses	12,828,000	12,463,000	12,440,000
Gross Profit	4,618,000	4,132,000	4,238,000
SG&A	3,795,000	3,643,000	3,429,000
Other OpEx	0	0	0
Indirect Expenses	3,795,000	3,643,000	3,429,000
Total Operating Expenses	16,623,000	16,106,000	15,869,000
Operating Income	823,000	489,000	809,000
Non-Op Net Interest Income	18,000	15,000	9,000
Non-Op For Curr Gains	16,000	(7,000)	16,000
Other Non-Op	27,000	106,000	160,000
Non-Op Income	61,000	114,000	185,000
EBT Continuing	884,000	603,000	994,000
Taxation (current)	342,000	135,000	290,000
Taxation (deferred)	(30,000)	1,000	(3,000)
Taxation	312,000	177,000	287,000
EAT Continuing	572,000	426,000	707,000
Net Income	573,000	426,000	709,000
Dividends Per Share	40	40	32
EPS - Basic - Cont	29.03	21.42	35.72
EPS - Primary	29.03	21.42	35.72
EPS -Diluted - Cont	29.03	21.42	35.72
EPS - Diluted	29.03	21.42	35.72
Shares (primary)	19,752	19,885	19,858
Shares (diluted)	19,752	19,885	19,858

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,130,000	6,945,000
Short Term Investments	...	1,000,000
Cash, Equivs & STI	7,130,000	7,945,000
Receivables	3,565,000	3,476,000
Raw Materials	1,845,000	1,299,000
WIP	1,898,000	1,740,000
Finished Goods	245,000	251,000
Inventories - Other	0	0
Inventories	3,988,000	3,290,000
Other Current Assets	387,000	198,000
Current Assets	15,070,000	14,909,000
Net PPE	9,731,000	9,870,000
Intangibles Excl Goodwill	263,000	258,000
Intangibles	263,000	258,000
Other LT Assets	619,000	566,000
LT Assets	10,613,000	10,694,000
Total Assets	25,684,000	25,603,000
Accounts Payable	2,083,000	1,622,000
Accrued Exps	817,000	785,000
Accounts Payable & Accrued Expenses	2,900,000	2,407,000
Current Debt	22,000	28,000
Current Capital Lease Obligations	15,000	17,000
Current Debt and Capital Leases	37,000	45,000
Other Current Liabilities	948,000	943,000
Current Liabilities	3,885,000	3,395,000
Long-Term Obligations	17,000	23,000
Deferred LT Liability Charges	8,000	7,000

Pensions & OPEB	1,326,000	1,429,000
Other LT Liabilities	2,000	1,000
LT Liabilities	1,353,000	1,460,000
Total Liabilities	5,239,000	4,855,000
Net Assets	20,445,000	20,748,000
Common Share Capital	164,000	164,000
Share Premium	12,000	7,000
Retained Earnings	19,463,000	19,686,000
Treasury Stock	344,000	65,000
Other Equity	1,150,000	956,000
Shareholders' Equity	20,445,000	20,748,000
Total Liabilities & Stockholders' Equity	25,684,000	25,603,000
Net Current Assets	11,185,000	11,514,000
Total Assets Less Current Liabilities	21,799,000	22,208,000
Shares Outstanding	19,579	19,894

Recent Dividends:

1. Fuji Die Co Ltd common.

No dividends paid.

Annual Dividends:

1. Fuji Die Co Ltd common.

No dividends paid.

FUJI LATEX CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	7,508,117
Other Revenue	…	…	0
Revenue	6,798,180	7,198,559	7,508,117
Direct Expenses	5,033,259	5,671,134	5,710,837
Gross Profit	1,764,921	1,527,425	1,797,280
SG&A	1,349,149	1,318,881	1,357,548
Other OpEx	0	0	0
Indirect Expenses	1,349,149	1,318,881	1,357,548
Total Operating Expenses	6,382,408	6,990,015	7,068,385
Operating Income	415,772	208,544	439,732
Non-Op Net Interest Income	(60,784)	(46,986)	(42,959)
Non-Op For Curr Gains	(12,102)	(5,202)	5,249
Other Non-Op	(236,001)	226,545	(26,354)
Non-Op Income	(308,887)	174,357	(64,064)
EBT Continuing	106,885	382,901	375,668
Taxation (current)	102,657	37,647	65,525
Taxation (deferred)	(59,407)	47,095	20,487
Taxation	43,250	84,742	86,012
EAT Continuing	63,635	298,159	289,656
Net Income	63,636	298,157	289,654
Dividends Per Share	81	78	50
EPS - Basic - Cont	50.20	235.19	228.42
EPS - Primary	50.20	235.19	228.42
EPS -Diluted - Cont	50.20	235.19	228.42
EPS - Diluted	50.20	235.19	228.42
Shares (primary)	1,267	1,268	1,268
Shares (diluted)	1,267	1,268	1,268

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,265,691	2,338,923
Cash, Equivs & STI	2,265,691	2,338,923
Receivables	1,469,917	2,020,816
Raw Materials	810,866	764,468
WIP	559,018	565,118
Finished Goods	522,186	641,514
Inventories - Other	0	0
Inventories	1,892,070	1,971,100
Other Current Assets	122,592	127,106
Current Assets	5,750,270	6,457,945
Net PPE	4,073,520	4,222,783
Intangibles Excl Goodwill	55,466	37,575
Intangibles	55,466	37,575
Other LT Assets	389,384	334,537
LT Assets	4,518,370	4,594,895
Total Assets	10,270,063	11,056,289
Accounts Payable	292,292	922,811
Accrued Exps	465,913	460,365
Accounts Payable & Accrued Expenses	758,205	1,383,176
Current Debt	3,484,332	3,214,332
Current Capital Lease Obligations	41,682	75,211
Current Debt and Capital Leases	3,526,014	3,289,543
Other Current Liabilities	291,376	139,432
Current Liabilities	4,575,595	4,812,151
Long-Term Obligations	1,528,250	2,016,265
Deferred LT Liability Charges	93,522	130,854
Pensions & OPEB	6,296	8,315
Other LT Liabilities	19,511	20,640
LT Liabilities	1,647,579	2,176,074
Total Liabilities	6,223,175	6,988,225
Net Assets	4,046,888	4,068,064
Common Share Capital	643,099	643,099
Share Premium	248,362	248,362
Retained Earnings	2,813,580	2,767,640
Treasury Stock	41,911	41,472
Other Equity	383,758	450,435
Shareholders' Equity	4,046,888	4,068,064
Total Liabilities & Stockholders' Equity	10,270,063	11,056,289
Net Current Assets	1,174,675	1,645,794
Total Assets Less Current Liabilities	5,694,468	6,244,138
Shares Outstanding	1,267	1,268

Recent Dividends:

1. Fuji Latex Co Ltd common.

No dividends paid.

Annual Dividends:

1. Fuji Latex Co Ltd common.

No dividends paid.

FUJI MEDIA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	566,443,000
Other Revenue	…	…	0
Revenue	551,865,000	550,761,000	566,443,000
Direct Expenses	446,826,000	411,586,000	406,706,000
Gross Profit	105,039,000	139,175,000	159,737,000
SG&A	113,805,000	120,881,000	126,216,000
D&A (OpEx)	…	(573,000)	(573,000)
Other OpEx	0	0	0
Indirect Expenses	113,805,000	120,308,000	125,643,000
Total Operating Expenses	560,631,000	531,894,000	532,349,000
Operating Income	(8,766,000)	18,867,000	34,094,000
Non-Op Net Interest Income	(2,850,000)	(1,652,000)	(991,000)
Other Non-Op	51,516,000	(17,345,000)	21,299,000
Non-Op Income	48,666,000	(18,997,000)	20,308,000
EBT Continuing	39,900,000	(130,000)	54,402,000
Taxation (current)	24,585,000	12,453,000	18,002,000
Taxation (deferred)	8,312,000	7,142,000	(1,142,000)
Taxation	32,897,000	19,595,000	16,860,000
EAT Continuing	7,003,000	(19,725,000)	37,542,000
Min Ints	(502,000)	(410,000)	(458,000)
Net Income	6,499,000	(20,134,000)	37,082,000
Dividends Per Share	125	50	48
EPS - Basic - Cont	32.85	(95.74)	169.27
EPS - Primary	32.85	(95.74)	169.27
EPS -Diluted - Cont	32.85	(95.74)	169.27
EPS - Diluted	32.85	(95.74)	169.27
Shares (primary)	197,876	210,296	219,073
Shares (diluted)	197,876	210,296	219,073

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	84,265,000	84,297,000
Short Term Investments	72,551,000	113,991,000
Cash, Equivs & STI	156,816,000	198,288,000
Receivables	98,292,000	69,409,000
Inventories	89,649,000	82,864,000
Other Current Assets	45,910,000	48,031,000
Current Assets	390,667,000	398,592,000
Net PPE	615,910,000	550,469,000
Intangibles Excl Goodwill	24,164,000	23,708,000
Intangibles	24,164,000	23,708,000
Other LT Assets	433,986,000	467,527,000
LT Assets	1,074,060,000	1,041,704,000
Total Assets	1,464,728,000	1,440,296,000
Accounts Payable	43,210,000	42,349,000
Accounts Payable & Accrued Expenses	43,210,000	42,349,000
Current Debt	277,577,000	69,204,000
Current Debt and Capital Leases	277,577,000	69,204,000
Other Current Liabilities	102,865,000	75,386,000
Current Liabilities	423,652,000	186,939,000
Long-Term Obligations	337,557,000	281,690,000
Deferred LT Liability Charges	104,246,000	102,013,000
Pensions & OPEB	14,179,000	16,483,000
Other LT Liabilities	23,626,000	23,147,000
Minorities (BS)	14,748,000	11,857,000
LT Liabilities	479,608,000	423,333,000
Total Liabilities	918,008,000	622,130,000
Net Assets	546,720,000	818,166,000
Common Share Capital	146,200,000	146,200,000
Share Premium	33,822,000	173,814,000
Retained Earnings	324,189,000	396,115,000
Treasury Stock	79,946,000	39,055,000
Other Equity	122,454,000	141,092,000
Shareholders' Equity	546,719,000	818,166,000
Total Liabilities & Stockholders' Equity	1,464,728,000	1,440,296,000
Net Current Assets	(32,985,000)	211,653,000
Total Assets Less Current Liabilities	1,041,076,000	1,253,357,000
Shares Outstanding	142,446	207,456

Recent Dividends:

1. Fuji Media Holdings Inc American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.10		03/31/2023	07/14/2023
	0.08		09/29/2023	12/20/2023
	0.07		03/28/2024	07/12/2024
	0.08		09/30/2024	12/23/2024
	0.09		03/31/2025	07/11/2025
	0.08		09/30/2025	12/23/2025

2. Fuji Media Holdings Inc common.

ExDate	Amt	Declared	Record	Payable
	30.00		03/31/2023	06/29/2023
	24.00		09/30/2023	12/05/2023
	24.00		03/31/2024	06/27/2024
	25.00		09/30/2024	12/06/2024
	25.00		03/31/2025	06/26/2025
	25.00		09/30/2025	12/09/2025
	100.00		03/31/2026	06/26/2026

Annual Dividends:

1. Fuji Media Holdings Inc American Depositary Receipt.

2023.....0.19 2024.....0.16 2025.....0.17

2. Fuji Media Holdings Inc common.

2023 ..... 54.00 2024 ..... 49.00 2025 ..... 50.00
2026 ..... 100.00

FUJI NIHON SEITO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,889,553
Other Revenue	…	…	0
Revenue	28,443,000	28,209,627	25,889,553
Direct Expenses	20,284,000	20,605,237	19,613,514
Gross Profit	8,159,000	7,604,390	6,276,039
SG&A	4,605,000	4,371,688	4,102,652
Other OpEx	0	0	0
Indirect Expenses	4,605,000	4,371,688	4,102,652
Total Operating			

Expenses	24,889,000	24,976,925	23,716,166
Operating Income	3,554,000	3,232,702	2,173,387
Non-Op Net Interest Income	(21,000)	(2,690)	(7,563)
Non-Op For Curr Gains	6,000	(13,854)	22,271
Other Non-Op	752,000	501,932	878,719
Non-Op Income	737,000	485,388	893,427
EBT Continuing	4,291,000	3,718,090	3,066,814
Taxation (current)	1,078,000	922,661	715,147
Taxation (deferred)	(3,000)	(14,688)	19,237
Taxation	1,075,000	907,973	734,384
EAT Continuing	3,216,000	2,810,117	2,332,430
Min Ints	3,000	35,884	37,704
Net Income	3,220,000	2,845,999	2,370,133
Dividends Per Share	18	34	32
EPS - Basic - Cont	62.77	107.40	88.27
EPS - Primary	62.77	107.40	88.27
EPS -Diluted - Cont	61.92	107.40	88.27
EPS - Diluted	61.92	107.40	88.27
Shares (primary)	51,302	26,498	26,851
Shares (diluted)	51,302	26,498	26,851

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,243,000	6,644,241
Cash, Equivs & STI	8,243,000	6,644,241
Receivables	3,944,000	4,236,536
Raw Materials	1,652,000	1,535,115
WIP	129,000	123,061
Inventories - Other	3,208,000	3,084,209
Inventories	4,989,000	4,742,385
Other Current Assets	2,141,000	2,073,708
Current Assets	19,317,000	17,696,870
Net PPE	3,424,000	2,613,948
Intangibles Excl Goodwill	67,000	32,379
Intangibles	67,000	32,379
Other LT Assets	15,923,000	13,418,795
LT Assets	19,414,000	16,065,122
Total Assets	38,732,000	33,761,992
Accounts Payable	1,889,000	1,608,085
Accounts Payable & Accrued Expenses	1,889,000	1,608,085
Current Debt	2,005,000	2,470,000
Current Debt and Capital Leases	2,005,000	2,470,000
Other Current Liabilities	1,634,000	1,717,256
Current Liabilities	5,528,000	5,795,341
Long-Term Obligations	2,928,000	2,348,000
Deferred LT Liability Charges	1,737,000	1,129,108
Other LT Liabilities	595,000	615,157
Minorities (BS)	43,000	46,907
LT Liabilities	5,260,000	4,092,265
Total Liabilities	10,831,000	9,934,513
Net Assets	27,901,000	23,827,479
Common Share Capital	1,524,000	1,524,460
Share Premium	2,048,000	2,048,412
Retained Earnings	20,091,000	17,743,105
Treasury Stock	16,000	16,685
Other Equity	4,254,000	2,528,186
Shareholders' Equity	27,901,000	23,827,478
Total Liabilities & Stockholders' Equity	38,732,000	33,761,992
Net Current Assets	13,789,000	11,901,529
Total Assets Less Current Liabilities	33,204,000	27,966,651
Shares Outstanding	51,300	25,651

Recent Dividends:

1. Fuji Nihon Seito Corp common.

No dividends paid.

Annual Dividends:

1. Fuji Nihon Seito Corp common.

No dividends paid.

FUJI PS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,230,000	33,771,000	28,566,000
Direct Expenses	27,102,000	29,460,000	24,793,000
Gross Profit	5,128,000	4,311,000	3,773,000
SG&A	3,539,000	3,425,000	3,208,000
Other OpEx	0	0	0
Indirect Expenses	3,539,000	3,425,000	3,208,000
Total Operating Expenses	30,641,000	32,885,000	28,001,000
Operating Income	1,589,000	886,000	565,000
Non-Op Net Interest Income	(124,000)	(96,000)	(53,000)
Other Non-Op	(40,000)	2,315,000	146,000
Non-Op Income	(164,000)	2,219,000	93,000
EBT Continuing	1,425,000	3,105,000	658,000
Taxation (current)	346,000	999,000	198,000
Taxation (deferred)	84,000	(82,000)	42,000
Taxation	430,000	917,000	240,000
EAT Continuing	995,000	2,188,000	418,000
Net Income	994,000	2,188,000	415,000
Dividends Per Share	22	13	11
EPS - Basic - Cont	56.23	123.27	23.38
EPS - Primary	56.23	123.27	23.38
EPS -Diluted - Cont	56.23	123.27	23.38
EPS - Diluted	56.23	123.27	23.38
Shares (primary)	17,662	17,745	17,767
Shares (diluted)	17,662	17,745	17,767

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,960,000	3,083,000
Cash, Equivs & STI	1,960,000	3,083,000
Receivables	22,483,000	23,866,000
Raw Materials	280,000	289,000
WIP	132,000	240,000
Finished Goods	334,000	343,000
Inventories - Other	0	0
Inventories	746,000	872,000
Other Current Assets	245,000	44,000
Current Assets	25,434,000	27,865,000
Net PPE	8,395,000	8,095,000
Intangibles Excl Goodwill	461,000	460,000
Intangibles	461,000	460,000
Other LT Assets	1,323,000	1,336,000
LT Assets	10,179,000	9,891,000
Total Assets	35,613,000	37,756,000
Accounts Payable	4,929,000	6,818,000
Accounts Payable & Accrued Expenses	4,929,000	6,818,000
Current Debt	9,957,000	10,119,000
Current Debt and Capital Leases	9,957,000	10,119,000
Other Current Liabilities	6,125,000	6,992,000
Current Liabilities	21,011,000	23,929,000
Long-Term Obligations	591,000	657,000
Pensions & OPEB	643,000	651,000
Other LT Liabilities	224,000	209,000
LT Liabilities	1,458,000	1,517,000
Total Liabilities	22,470,000	25,447,000
Net Assets	13,143,000	12,309,000
Common Share Capital	2,379,000	2,379,000
Share Premium	1,770,000	1,770,000
Retained Earnings	9,066,000	8,307,000
Treasury Stock	389,000	395,000
Other Equity	317,000	247,000
Shareholders' Equity	13,143,000	12,308,000
Total Liabilities & Stockholders' Equity	35,613,000	37,756,000
Net Current Assets	4,423,000	3,936,000
Total Assets Less Current Liabilities	14,602,000	13,827,000
Shares Outstanding	17,665	17,653

Recent Dividends:

1. Fuji PS Corp common.

No dividends paid.

Annual Dividends:

1. Fuji PS Corp common.

No dividends paid.

FUJI SEAL INTERNATIONAL INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	196,624,000
Other Revenue	...	...	0
Revenue	217,752,000	212,345,000	196,624,000
Direct Expenses	169,415,000	167,356,000	160,768,000
Gross Profit	48,337,000	44,989,000	35,856,000
SG&A	27,873,000	26,145,000	22,546,000
D&A (OpEx)	83,000	101,000	143,000
Other OpEx	0	0	0
Indirect Expenses	27,956,000	26,246,000	22,689,000
Total Operating Expenses	197,371,000	193,602,000	183,457,000
Operating Income	20,381,000	18,743,000	13,167,000
Non-Op Net Interest Income	142,000	100,000	64,000
Non-Op For Curr Gains	1,299,000	(779,000)	1,409,000
Other Non-Op	2,503,000	(195,000)	(780,000)
Non-Op Income	3,944,000	(874,000)	693,000
EBT Continuing	24,325,000	17,869,000	13,860,000
Taxation (current)	2,306,000	5,503,000	3,731,000
Taxation (deferred)	1,363,000	167,000	(147,000)
Taxation	3,669,000	5,670,000	3,584,000
EAT Continuing	20,656,000	12,199,000	10,276,000
Net Income	20,655,000	12,200,000	10,278,000
Dividends Per Share	81	68	60
EPS - Basic - Cont	387.43	224.93	187.77
EPS - Primary	387.43	224.93	187.77
EPS -Diluted - Cont	387.43	224.93	187.77
EPS - Diluted	387.43	224.93	187.77
Shares (primary)	53,313	54,236	54,735
Shares (diluted)	53,313	54,236	54,735

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,801,000	34,394,000
Cash, Equivs & STI	35,801,000	34,394,000
Receivables	66,433,000	65,196,000
Raw Materials	10,550,000	9,739,000
WIP	7,086,000	6,699,000
Inventories - Other	11,162,000	11,184,000
Inventories	28,798,000	27,622,000
Other Current Assets	7,598,000	5,863,000
Current Assets	138,630,000	133,075,000
Net PPE	75,129,000	65,097,000
Intangibles Excl Goodwill	2,197,000	2,187,000
Intangibles	2,197,000	2,187,000
Other LT Assets	10,125,000	9,463,000
LT Assets	87,451,000	76,747,000
Total Assets	226,082,000	209,822,000
Accounts Payable	25,080,000	27,376,000
Accounts Payable & Accrued Expenses	25,080,000	27,376,000
Current Debt	4,745,000	6,751,000
Current Capital Lease Obligations	89,000	72,000
Current Debt and Capital Leases	4,834,000	6,823,000
Other Current Liabilities	23,005,000	22,021,000
Current Liabilities	52,919,000	56,220,000
Long-Term Obligations	5,613,000	2,781,000
Deferred LT Liability Charges	1,739,000	1,284,000
Pensions & OPEB	2,986,000	2,751,000
Other LT Liabilities	1,560,000	1,516,000
LT Liabilities	11,898,000	8,332,000
Total Liabilities	64,817,000	64,553,000
Net Assets	161,265,000	145,269,000
Common Share Capital	5,990,000	5,990,000
Share Premium	6,665,000	6,625,000
Retained Earnings	135,909,000	119,188,000
Treasury Stock	12,056,000	11,230,000
Other Equity	24,756,000	24,696,000
Shareholders' Equity	161,264,000	145,269,000
Total Liabilities & Stockholders' Equity	226,082,000	209,822,000
Net Current Assets	85,711,000	76,855,000
Total Assets Less Current Liabilities	173,163,000	153,602,000

Shares Outstanding	53,344	53,646

Recent Dividends:
1. Fuji Seal International Inc. American Depositary Receipt.
No dividends paid.
2. Fuji Seal International Inc. common.
No dividends paid.
Annual Dividends:
1. Fuji Seal International Inc. American Depositary Receipt.
No dividends paid.
2. Fuji Seal International Inc. common.
No dividends paid.

FUJIBO HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,108,000
Other Revenue	…	…	0
Revenue	45,929,000	42,912,000	36,108,000
Direct Expenses	28,992,000	28,028,000	25,495,000
Gross Profit	16,937,000	14,884,000	10,613,000
SG&A	8,793,000	8,407,000	7,794,000
Other OpEx	0	0	0
Indirect Expenses	8,793,000	8,407,000	7,794,000
Total Operating Expenses	37,785,000	36,435,000	33,289,000
Operating Income	8,144,000	6,477,000	2,819,000
Non-Op Net Interest Income	8,000	(15,000)	(23,000)
Non-Op For Curr Gains	…	(37,000)	(24,000)
Other Non-Op	(522,000)	214,000	479,000
Non-Op Income	(514,000)	162,000	432,000
EBT Continuing	7,630,000	6,639,000	3,251,000
Taxation (current)	2,157,000	2,208,000	1,094,000
Taxation (deferred)	(143,000)	(47,000)	39,000
Taxation	2,014,000	2,161,000	1,133,000
EAT Continuing	5,616,000	4,478,000	2,118,000
Net Income	5,612,000	4,477,000	2,117,000
Dividends Per Share	60.00	130	110
EPS - Basic - Cont	165.94	405.82	185.21
EPS - Primary	165.94	405.82	185.21
EPS -Diluted - Cont	165.94	405.82	185.21
EPS - Diluted	165.94	405.82	185.21
Shares (primary)	33,823	11,032	11,433
Shares (diluted)	33,823	11,032	11,433

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,535,000	8,065,000
Cash, Equivs & STI	9,535,000	8,065,000
Receivables	8,936,000	10,563,000
Raw Materials	2,044,000	1,830,000
WIP	2,655,000	2,558,000
Inventories - Other	1,162,000	1,031,000
Inventories	5,861,000	5,419,000
Other Current Assets	1,248,000	1,005,000
Current Assets	25,580,000	25,052,000
Net PPE	41,220,000	36,776,000
Intangibles Excl Goodwill	376,000	1,073,000
Intangibles	376,000	1,073,000
Other LT Assets	4,639,000	3,707,000
LT Assets	46,235,000	41,556,000
Total Assets	71,816,000	66,608,000
Accounts Payable	3,704,000	4,772,000
Accounts Payable & Accrued Expenses	3,704,000	4,772,000
Current Debt	134,000	321,000
Current Capital Lease Obligations	40,000	44,000
Current Debt and Capital Leases	174,000	365,000
Other Current Liabilities	9,427,000	7,362,000
Current Liabilities	13,305,000	12,499,000
Long-Term Obligations	90,000	150,000
Deferred LT Liability Charges	1,809,000	1,739,000
Pensions & OPEB	4,047,000	4,088,000
Other LT Liabilities	873,000	672,000
LT Liabilities	6,819,000	6,649,000
Total Liabilities	20,124,000	19,148,000
Net Assets	51,692,000	47,460,000
Common Share Capital	6,673,000	6,673,000
Share Premium	1,277,000	1,273,000
Retained Earnings	39,760,000	35,846,000
Treasury Stock	684,000	28,000
Other Equity	4,665,000	3,696,000
Shareholders' Equity	51,691,000	47,460,000
Total Liabilities & Stockholders' Equity	71,816,000	66,608,000
Net Current Assets	12,275,000	12,553,000
Total Assets Less Current Liabilities	58,511,000	54,109,000
Shares Outstanding	33,718	11,343

Recent Dividends:
1. Fujibo Holdings, Inc. common.
No dividends paid.
Annual Dividends:
1. Fujibo Holdings, Inc. common.
No dividends paid.

FUJICCO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	55,715,000
Other Revenue	…	…	0
Revenue	55,534,000	57,077,000	55,715,000
Direct Expenses	39,749,000	40,591,000	39,271,000
Gross Profit	15,785,000	16,486,000	16,444,000
SG&A	14,318,000	15,355,000	14,913,000
Other OpEx	0	0	0
Indirect Expenses	14,318,000	15,355,000	14,913,000
Total Operating Expenses	54,067,000	55,946,000	54,184,000
Operating Income	1,467,000	1,131,000	1,531,000
Non-Op Net Interest Income	25,000	8,000	…
Non-Op For Curr Gains	(26,000)	…	…
Other Non-Op	238,000	120,000	…
Non-Op Income	237,000	128,000	66,000
EBT Continuing	1,704,000	1,259,000	1,597,000
Taxation (current)	242,000	546,000	592,000
Taxation (deferred)	30,000	(239,000)	(106,000)
Taxation	272,000	307,000	486,000
EAT Continuing	1,432,000	952,000	1,111,000
Net Income	1,429,000	951,000	1,110,000
Dividends Per Share	46	46	46
EPS - Basic - Cont	50.18	33.44	39
EPS - Primary	50.18	33.44	39
EPS -Diluted - Cont	50.18	33.44	39
EPS - Diluted	50.18	33.44	39
Shares (primary)	28,471	28,468	28,465
Shares (diluted)	28,471	28,468	28,465

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,249,000	11,692,000
Cash, Equivs & STI	10,249,000	11,692,000
Receivables	10,156,000	9,596,000
Raw Materials	13,509,000	11,026,000
WIP	384,000	314,000
Finished Goods	1,544,000	1,552,000
Inventories - Other	0	0
Inventories	15,437,000	12,892,000
Current Tax Assets	2,000	…
Other Current Assets	482,000	362,000
Current Assets	36,326,000	34,542,000
Net PPE	35,223,000	36,377,000
Intangibles Excl Goodwill	880,000	713,000
Intangibles	880,000	713,000
Other LT Assets	7,659,000	7,797,000
LT Assets	43,762,000	44,887,000
Total Assets	80,089,000	79,429,000
Accounts Payable	4,035,000	3,855,000
Accrued Exps	503,000	630,000
Accounts Payable & Accrued Expenses	4,538,000	4,485,000
Other Current Liabilities	4,210,000	4,314,000
Current Liabilities	8,748,000	8,799,000
Long-Term Obligations	0	0
Pensions & OPEB	497,000	1,057,000
Other LT Liabilities	1,156,000	976,000
Minorities (BS)	65,000	…
LT Liabilities	1,653,000	2,033,000
Total Liabilities	10,467,000	10,833,000
Net Assets	69,622,000	68,596,000
Common Share Capital	6,566,000	6,566,000
Share Premium	1,006,000	1,006,000
Retained Earnings	62,498,000	62,383,000
Treasury Stock	3,035,000	3,046,000
Other Equity	2,586,000	1,687,000
Shareholders' Equity	69,621,000	68,596,000
Total Liabilities & Stockholders' Equity	80,089,000	79,429,000
Net Current Assets	27,578,000	25,743,000
Total Assets Less Current Liabilities	71,341,000	70,630,000
Shares Outstanding	28,473	28,469

Recent Dividends:
1. Fujicco Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Fujicco Co., Ltd. common.
No dividends paid.

FUJII SANGYO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	91,059,805
Other Revenue	…	…	0
Revenue	105,856,000	96,100,124	91,059,805
Direct Expenses	88,436,000	80,384,733	76,026,133
Gross Profit	17,420,000	15,715,391	15,033,672
SG&A	11,220,000	10,355,377	10,066,762
Other OpEx	0	0	0
Indirect Expenses	11,220,000	10,355,377	10,066,762
Total Operating Expenses	99,656,000	90,740,110	86,092,895
Operating Income	6,200,000	5,360,014	4,966,910
Non-Op Net Interest Income	(27,000)	(31,744)	(8,945)
Other Non-Op	1,116,000	878,398	697,676
Non-Op Income	1,089,000	846,654	688,731
EBT Continuing	7,289,000	6,206,668	5,655,641
Taxation (current)	2,339,000	1,874,687	1,866,243
Taxation (deferred)	(87,000)	13,199	(76,036)
Taxation	2,252,000	1,887,886	1,790,207
EAT Continuing	5,037,000	4,318,782	3,865,434
Min Ints	(184,000)	(194,953)	(207,669)
Net Income	4,854,000	4,123,829	3,657,766
Dividends Per Share	160	130	100
EPS - Basic - Cont	574.06	487.65	432.34
EPS - Primary	574.06	487.65	432.34
EPS -Diluted - Cont	574.06	487.65	432.34
EPS - Diluted	574.06	487.65	432.34
Shares (primary)	8,457	8,457	8,460
Shares (diluted)	8,457	8,457	8,460

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,139,000	19,182,125
Cash, Equivs & STI	22,139,000	19,182,125
Receivables	25,651,000	25,289,572
Raw Materials	24,000	14,033
Inventories - Other	4,663,000	4,364,830
Inventories	4,687,000	4,378,863
Other Current Assets	1,694,000	1,562,825
Current Assets	54,171,000	50,413,385
Net PPE	10,047,000	10,735,046
Intangibles Excl Goodwill	90,000	149,569
Intangibles	90,000	149,569
Other LT Assets	5,641,000	5,406,285

LT Assets	15,778,000	16,290,900
Total Assets	69,949,000	66,704,285
Accounts Payable	15,276,000	17,211,511
Accounts Payable & Accrued Expenses	15,276,000	17,211,511
Current Debt	0	610,000
Current Capital Lease Obligations	113,000	95,607
Current Debt and Capital Leases	113,000	705,607
Other Current Liabilities	7,424,000	5,939,268
Current Liabilities	22,813,000	23,856,386
Long-Term Obligations	794,000	869,802
Deferred LT Liability Charges	471,000	298,155
Pensions & OPEB	958,000	989,645
Other LT Liabilities	572,000	611,598
Minorities (BS)	2,679,000	2,423,303
LT Liabilities	2,795,000	2,769,200
Total Liabilities	28,287,000	29,048,889
Net Assets	41,662,000	37,655,396
Common Share Capital	1,883,000	1,883,650
Share Premium	2,075,000	2,075,627
Retained Earnings	37,228,000	33,686,499
Treasury Stock	970,000	970,641
Other Equity	1,446,000	980,260
Shareholders' Equity	41,662,000	37,655,395
Total Liabilities & Stockholders' Equity	69,949,000	66,704,285
Net Current Assets	31,358,000	26,556,999
Total Assets Less Current Liabilities	47,136,000	42,847,899
Shares Outstanding	8,457	8,457

Recent Dividends:

1. Fujii Sangyo Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Fujii Sangyo Corp. (Japan) common.

No dividends paid.

FUJIKURA COMPOSITES INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	40,238,809	41,325,231	37,785,116
Direct Expenses	27,709,296	28,472,999	26,984,686
Gross Profit	12,529,513	12,852,232	10,800,430
SG&A	7,691,010	8,044,276	7,175,864
Other OpEx	0	0	0
Indirect Expenses	7,691,010	8,044,276	7,175,864
Total Operating Expenses	35,400,306	36,517,275	34,160,550
Operating Income	4,838,503	4,807,956	3,624,566
Non-Op Net Interest Income	24,075	50,658	47,031
Non-Op For Curr Gains	(8,901)	8,526	83,178
Other Non-Op	379,872	60,624	478,634
Non-Op Income	395,046	119,808	608,843
EBT Continuing	5,233,549	4,927,764	4,233,409
Taxation (current)	1,178,172	1,281,680	898,899
Taxation (deferred)	67,895	(242,008)	82,169
Taxation	1,246,067	1,039,672	981,068
EAT Continuing	3,987,482	3,888,092	3,252,341
Net Income	3,987,481	3,888,093	3,252,340
Dividends Per Share	76	64	70
EPS - Basic - Cont	208.61	198.22	140.48
EPS - Primary	208.61	198.22	140.48
EPS -Diluted - Cont	208.61	198.22	140.48
EPS - Diluted	208.61	198.22	140.48
Shares (primary)	19,114	19,615	23,152
Shares (diluted)	19,114	19,615	23,152

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,879,001	10,877,895
Cash, Equivs & STI	11,879,001	10,877,895
Receivables	10,368,881	10,625,069
Raw Materials	691,798	968,377
WIP	2,598,735	2,857,882
Finished Goods	3,442,836	4,077,248
Inventories - Other	0	0
Inventories	6,733,369	7,903,507
Other Current Assets	888,290	567,077
Current Assets	29,869,541	29,973,548
Net PPE	13,769,200	13,945,072
Intangibles Excl Goodwill	451,556	307,991
Intangibles	451,556	307,991
Other LT Assets	6,599,845	3,601,362
LT Assets	20,820,601	17,854,425
Total Assets	50,690,143	47,827,974
Accounts Payable	2,271,169	3,059,388
Accrued Exps	516,761	556,230
Accounts Payable & Accrued Expenses	2,787,930	3,615,618
Current Debt	800,000	800,000
Current Debt and Capital Leases	800,000	800,000
Other Current Liabilities	2,658,196	3,508,621
Current Liabilities	6,246,126	7,924,239
Long-Term Obligations	2,577,252	3,250,135
Deferred LT Liability Charges	1,555,136	605,308
Pensions & OPEB	718,008	726,156
Other LT Liabilities	989,008	888,298
LT Liabilities	5,839,404	5,469,897
Total Liabilities	12,085,530	13,394,136
Net Assets	38,604,613	34,433,838
Common Share Capital	3,804,298	3,804,298
Share Premium	3,207,390	3,455,379
Retained Earnings	27,292,681	28,932,600
Treasury Stock	2,430,252	6,010,364
Other Equity	6,730,495	4,251,924
Shareholders' Equity	38,604,612	34,433,837
Total Liabilities & Stockholders' Equity	50,690,143	47,827,974
Net Current Assets	23,623,415	22,049,309
Total Assets Less Current Liabilities	44,444,017	39,903,735
Shares Outstanding	18,818	19,157

Recent Dividends:

1. FUJIKURA COMPOSITES Inc common.

No dividends paid.

Annual Dividends:

1. FUJIKURA COMPOSITES Inc common.

No dividends paid.

FUJIKURA KASEI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	52,611,706
Other Revenue	...	...	0
Revenue	55,636,075	55,528,332	52,611,706
Direct Expenses	38,680,031	39,543,178	37,213,725
Gross Profit	16,956,044	15,985,154	15,397,981
SG&A	14,684,774	14,679,188	14,098,511
Other OpEx	0	0	0
Indirect Expenses	14,684,774	14,679,188	14,098,511
Total Operating Expenses	53,364,805	54,222,366	51,312,236
Operating Income	2,271,270	1,305,966	1,299,470
Non-Op Net Interest Income	51,194	54,873	(6,192)
Non-Op For Curr Gains	(116,068)	236,295	(66,083)
Other Non-Op	1,816,144	(355,893)	775,469
Non-Op Income	1,751,270	(64,725)	703,194
EBT Continuing	4,022,540	1,241,241	2,002,664
Taxation (current)	1,041,823	625,025	553,848
Taxation (deferred)	(181,785)	4,879	6,454
Taxation	860,038	629,904	560,302
EAT Continuing	3,162,502	611,337	1,442,362
Min Ints	(28,854)	(100,531)	(367,696)
Net Income	3,133,648	510,806	1,074,666
Dividends Per Share	20	18	16
EPS - Basic - Cont	106.83	16.94	34.86
EPS - Primary	106.83	16.94	34.86
EPS -Diluted - Cont	106.83	16.94	34.86
EPS - Diluted	106.83	16.94	34.86
Shares (primary)	29,333	30,154	30,829
Shares (diluted)	29,333	30,154	30,829

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,867,045	13,926,544
Cash, Equivs & STI	14,867,045	13,926,544
Receivables	10,740,642	10,235,328
Raw Materials	3,753,447	3,701,442
WIP	119,120	127,045
Inventories - Other	5,104,448	4,756,934
Inventories	8,977,015	8,585,421
Other Current Assets	1,510,599	1,246,183
Current Assets	36,095,301	33,993,476
Net PPE	17,935,596	14,474,016
Intangibles Excl Goodwill	1,272,962	1,396,393
Intangibles	1,272,962	1,396,393
Other LT Assets	16,145,899	9,184,235
LT Assets	35,354,457	25,054,644
Total Assets	71,449,758	59,048,120
Accounts Payable	5,831,152	5,707,670
Accrued Exps	1,202,091	1,125,984
Accounts Payable & Accrued Expenses	7,033,243	6,833,654
Current Debt	2,741,141	2,435,389
Current Capital Lease Obligations	197,008	199,000
Current Debt and Capital Leases	2,938,149	2,634,389
Other Current Liabilities	3,190,481	2,349,925
Current Liabilities	13,161,873	11,817,968
Long-Term Obligations	1,504,000	0
Deferred LT Liability Charges	2,626,093	545,103
Pensions & OPEB	2,624,520	2,794,989
Other LT Liabilities	987,273	693,482
Minorities (BS)	2,161,137	2,301,656
LT Liabilities	7,741,886	4,033,574
Total Liabilities	23,064,896	18,153,198
Net Assets	48,384,862	40,894,922
Common Share Capital	5,352,121	5,352,121
Share Premium	5,078,294	5,032,320
Retained Earnings	25,986,757	23,383,484
Treasury Stock	1,056,675	510,684
Other Equity	13,024,365	7,637,681
Shareholders' Equity	48,384,862	40,894,922
Total Liabilities & Stockholders' Equity	71,449,758	59,048,120
Net Current Assets	22,933,428	22,175,508
Total Assets Less Current Liabilities	58,287,885	47,230,152
Shares Outstanding	29,032	29,899

Recent Dividends:

1. Fujikura Kasei Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Fujikura Kasei Co., Ltd. common.

No dividends paid.

FUJIKURA LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	799,760,000
Other Revenue	...	...	0
Revenue	1,182,358,000	979,375,000	799,760,000
Direct Expenses	850,075,000	718,931,000	629,053,000
Gross Profit	332,283,000	260,444,000	170,707,000
SG&A	143,576,000	124,925,000	101,223,000
Other OpEx	0	0	0
Indirect Expenses	143,576,000	124,925,000	101,223,000
Total Operating Expenses	993,651,000	843,856,000	730,276,000
Operating Income	188,707,000	135,519,000	69,484,000
Non-Op Net Interest Income	(228,000)	(1,644,000)	(3,056,000)
Non-Op For Curr Gains	491,000	(1,296,000)	3,213,000
Other Non-Op	15,644,000	(11,181,000)	(5,426,000)

Non-Op Income	15,907,000	(14,121,000)	(5,269,000)
EBT Continuing	204,614,000	121,398,000	64,215,000
Taxation (current)	50,480,000	34,014,000	14,495,000
Taxation (deferred)	(7,915,000)	(7,084,000)	(3,392,000)
Taxation	42,565,000	26,930,000	11,103,000
EAT Continuing	162,049,000	94,468,000	53,112,000
Min Ints	(4,885,000)	(3,347,000)	(2,100,000)
Net Income	157,163,000	91,123,000	51,011,000
Dividends Per Share	5.66	500	275
EPS - Basic - Cont	94.93	1,651.60	924.80
EPS - Primary	94.93	1,651.60	924.80
EPS -Diluted - Cont	94.93	1,651.60	924.80
EPS - Diluted	94.93	1,651.60	924.80
Shares (primary)	1,655,570	55,174	55,160
Shares (diluted)	1,655,570	55,174	55,160

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	181,219,000	184,991,000
Cash, Equivs & STI	181,219,000	184,991,000
Receivables	252,115,000	202,465,000
Raw Materials	86,513,000	62,981,000
WIP	41,611,000	33,328,000
Inventories - Other	55,675,000	50,896,000
Inventories	183,799,000	147,205,000
Other Current Assets	40,446,000	26,682,000
Current Assets	657,579,000	561,343,000
Net PPE	196,863,000	171,364,000
Intangibles Excl Goodwill	18,067,000	18,274,000
Intangibles	18,067,000	18,274,000
Other LT Assets	96,945,000	79,326,000
LT Assets	311,875,000	268,964,000
Total Assets	969,454,000	830,307,000
Accounts Payable	126,750,000	104,866,000
Accounts Payable & Accrued Expenses	126,750,000	104,866,000
Current Debt	34,727,000	76,886,000
Current Debt and Capital Leases	34,727,000	76,886,000
Other Current Liabilities	116,446,000	99,350,000
Current Liabilities	277,923,000	281,102,000
Long-Term Obligations	66,886,000	86,480,000
Pensions & OPEB	9,894,000	10,592,000
Other LT Liabilities	21,558,000	16,803,000
Minorities (BS)	32,828,000	27,836,000
LT Liabilities	98,338,000	113,875,000
Total Liabilities	409,089,000	422,814,000
Net Assets	560,365,000	407,493,000
Common Share Capital	53,076,000	53,076,000
Share Premium	24,503,000	24,290,000
Retained Earnings	385,288,000	272,764,000
Treasury Stock	10,377,000	10,375,000
Other Equity	107,875,000	67,738,000
Shareholders' Equity	560,365,000	407,493,000
Total Liabilities & Stockholders' Equity	969,454,000	830,307,000
Net Current Assets	379,656,000	280,241,000
Total Assets Less Current Liabilities	691,531,000	549,205,000
Shares Outstanding	1,655,659	55,180

Recent Dividends:

1. Fujikura Ltd common.

No dividends paid.

2. Fujikura Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Fujikura Ltd common.

No dividends paid.

2. Fujikura Ltd American Depositary Receipt.

No dividends paid.

FUJIPREAM CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,248,262
Other Revenue	…	…	0
Revenue	8,115,010	10,620,871	13,248,262
Direct Expenses	6,983,139	9,135,775	11,427,478
Gross Profit	1,131,871	1,485,096	1,820,784
SG&A	1,210,001	1,264,982	1,134,733
Other OpEx	0	0	0
Indirect Expenses	1,210,001	1,264,982	1,134,733
Total Operating Expenses	8,193,140	10,400,757	12,562,211
Operating Income	(78,130)	220,114	686,051
Non-Op Net Interest Income	(9,293)	(849)	4,350
Non-Op For Curr Gains	(6,051)	(1,267)	11,522
Other Non-Op	(2,210,978)	268,034	64,673
Non-Op Income	(2,226,322)	265,918	80,545
EBT Continuing	(2,304,452)	486,032	766,596
Taxation (current)	31,816	69,669	141,752
Taxation (deferred)	(34,998)	152,700	48,449
Taxation	(3,182)	222,369	190,201
EAT Continuing	(2,301,270)	263,663	576,395
Min Ints	…	(812)	(2,198)
Net Income	(2,301,272)	262,848	574,197
Dividends Per Share	6	6	6
EPS - Basic - Cont	(80.53)	9.20	20.09
EPS - Primary	(80.53)	9.20	20.09
EPS -Diluted - Cont	(80.53)	9.20	20.09
EPS - Diluted	(80.53)	9.20	20.09
Shares (primary)	28,575	28,575	28,575
Shares (diluted)	28,575	28,575	28,575

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,843,034	4,212,977
Cash, Equivs & STI	4,843,034	4,212,977
Receivables	1,894,714	2,207,440
Raw Materials	1,219,006	266,698
WIP	256,194	393,442
Inventories - Other	8,486	7,957
Inventories	1,483,686	668,097
Other Current Assets	237,122	69,439
Current Assets	8,458,556	7,157,953
Net PPE	5,187,572	7,585,302
Intangibles Excl Goodwill	1,471	55,667
Intangibles	1,471	55,667
Other LT Assets	992,128	1,164,847
LT Assets	6,181,171	8,805,816
Total Assets	14,639,728	15,963,770
Accounts Payable	2,422,560	666,619
Accounts Payable & Accrued Expenses	2,422,560	666,619
Current Debt	3,166,919	3,445,880
Current Capital Lease Obligations	8,870	7,341
Current Debt and Capital Leases	3,175,789	3,453,221
Other Current Liabilities	350,576	425,838
Current Liabilities	5,948,925	4,545,678
Long-Term Obligations	657,752	1,095,067
Deferred LT Liability Charges	233,720	197,518
Pensions & OPEB	77,299	49,225
Other LT Liabilities	55,378	59,353
LT Liabilities	1,024,149	1,401,163
Total Liabilities	6,973,074	5,946,841
Net Assets	7,666,654	10,016,929
Common Share Capital	2,000,007	2,000,007
Share Premium	2,519,077	2,519,077
Retained Earnings	3,836,231	6,308,952
Treasury Stock	863,930	863,930
Other Equity	175,268	52,822
Shareholders' Equity	7,666,653	10,016,928
Total Liabilities & Stockholders' Equity	14,639,728	15,963,770
Net Current Assets	2,509,631	2,612,275
Total Assets Less Current Liabilities	8,690,803	11,418,092
Shares Outstanding	28,575	28,575

Recent Dividends:

1. Fujipream Corp common.

No dividends paid.

Annual Dividends:

1. Fujipream Corp common.

No dividends paid.

FUJISASH CO LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	101,260,000
Other Revenue	…	…	0
Revenue	101,470,000	104,754,000	101,260,000
Direct Expenses	84,751,000	88,412,000	85,646,000
Gross Profit	16,719,000	16,342,000	15,614,000
SG&A	13,941,000	13,866,000	13,840,000
Other OpEx	0	0	0
Indirect Expenses	13,941,000	13,866,000	13,840,000
Total Operating Expenses	98,692,000	102,278,000	99,486,000
Operating Income	2,778,000	2,476,000	1,774,000
Non-Op Net Interest Income	(339,000)	(290,000)	(240,000)
Non-Op For Curr Gains	241,000	63,000	107,000
Other Non-Op	148,000	596,000	428,000
Non-Op Income	50,000	369,000	295,000
EBT Continuing	2,828,000	2,845,000	2,069,000
Taxation (current)	477,000	627,000	521,000
Taxation (deferred)	137,000	(9,000)	(177,000)
Taxation	784,000	618,000	344,000
EAT Continuing	2,044,000	2,227,000	1,725,000
Min Ints	(9,000)	…	(12,000)
Net Income	2,032,000	2,225,000	1,714,000
Dividends Per Share	30	25	2
EPS - Basic - Cont	161.65	176.43	13.58
EPS - Primary	161.65	176.43	13.58
EPS -Diluted - Cont	161.65	176.43	13.58
EPS - Diluted	161.65	176.43	13.58
Shares (primary)	12,573	12,616	126,186
Shares (diluted)	12,573	12,616	126,186

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,176,000	13,373,000
Cash, Equivs & STI	14,176,000	13,373,000
Receivables	19,298,000	24,320,000
Raw Materials	5,862,000	4,311,000
WIP	2,347,000	2,136,000
Inventories - Other	2,368,000	2,304,000
Inventories	10,577,000	8,751,000
Other Current Assets	1,620,000	1,395,000
Current Assets	45,671,000	47,839,000
Net PPE	30,731,000	27,438,000
Intangibles Excl Goodwill	1,074,000	653,000
Intangibles	1,074,000	653,000
Other LT Assets	8,708,000	8,355,000
LT Assets	40,513,000	36,446,000
Total Assets	86,185,000	84,286,000
Accounts Payable	9,755,000	15,183,000
Accrued Exps	362,000	20,000
Accounts Payable & Accrued Expenses	10,117,000	15,203,000
Current Debt	18,782,000	13,428,000
Current Capital Lease Obligations	384,000	382,000
Current Debt and Capital Leases	19,166,000	13,810,000
Other Current Liabilities	7,480,000	6,973,000
Current Liabilities	36,763,000	35,986,000
Long-Term Obligations	8,957,000	9,516,000
Deferred LT Liability Charges	495,000	474,000
Pensions & OPEB	12,865,000	13,211,000
Other LT Liabilities	1,336,000	1,506,000
Minorities (BS)	259,000	221,000
LT Liabilities	23,653,000	24,707,000
Total Liabilities	60,675,000	60,915,000
Net Assets	25,510,000	23,371,000
Common Share Capital	1,709,000	1,709,000
Share Premium	816,000	816,000
Retained Earnings	19,139,000	17,422,000
Treasury Stock	70,000	14,000
Other Equity	3,916,000	3,437,000
Shareholders' Equity	25,510,000	23,370,000
Total Liabilities &		

Stockholders' Equity	86,185,000	84,286,000
Net Current Assets	8,908,000	11,853,000
Total Assets Less Current Liabilities	49,422,000	48,300,000
Shares Outstanding	12,539	12,612

Recent Dividends:
1. Fujisash Co Ltd. common.
No dividends paid.
2. Fujisash Co Ltd. preferred type 2.
No dividends paid.
3. Fujisash Co Ltd. preferred type 3.
No dividends paid.
4. Fujisash Co Ltd. preferred type 1.
No dividends paid.
Annual Dividends:
1. Fujisash Co Ltd. common.
No dividends paid.
2. Fujisash Co Ltd. preferred type 2.
No dividends paid.
3. Fujisash Co Ltd. preferred type 3.
No dividends paid.
4. Fujisash Co Ltd. preferred type 1.
No dividends paid.

FUJISHOJI CO., LTD, OSAKA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,983,000
Other Revenue	…	…	0
Revenue	23,542,000	34,597,000	36,983,000
Direct Expenses	11,469,000	16,935,000	17,480,000
Gross Profit	12,073,000	17,662,000	19,503,000
SG&A	15,976,000	14,470,000	14,621,000
Other OpEx	0	0	0
Indirect Expenses	15,976,000	14,470,000	14,621,000
Total Operating Expenses	27,445,000	31,405,000	32,101,000
Operating Income	(3,903,000)	3,192,000	4,882,000
Non-Op Net Interest Income	14,000	8,000	4,000
Other Non-Op	1,933,000	177,000	(14,000)
Non-Op Income	1,947,000	185,000	(10,000)
EBT Continuing	(1,956,000)	3,377,000	4,872,000
Taxation (current)	37,000	739,000	875,000
Taxation (deferred)	90,000	68,000	351,000
Taxation	127,000	807,000	1,226,000
EAT Continuing	(2,083,000)	2,570,000	3,646,000
Net Income	(2,083,000)	2,568,000	3,643,000
Dividends Per Share	50	55	55
EPS - Basic - Cont	(99.60)	122.86	174.38
EPS - Primary	(99.60)	122.86	174.38
EPS -Diluted - Cont	(99.60)	122.86	174.38
EPS - Diluted	(99.60)	122.86	174.38
Shares (primary)	20,919	20,903	20,895
Shares (diluted)	20,919	20,903	20,895

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,815,000	21,551,000
Short Term Investments	399,000	100,000
Cash, Equivs & STI	16,214,000	21,651,000
Receivables	2,316,000	1,652,000
Raw Materials	7,097,000	6,589,000
Finished Goods	375,000	15,000
Inventories - Other	0	0
Inventories	7,472,000	6,604,000
Current Tax Assets	350,000	229,000
Prepayments (ST)	595,000	1,927,000
Other Current Assets	867,000	362,000
Current Assets	27,814,000	32,425,000
Net PPE	7,182,000	7,063,000
Intangibles Excl Goodwill	679,000	764,000
Intangibles	679,000	764,000
Other LT Assets	12,016,000	12,918,000
LT Assets	19,877,000	20,745,000
Total Assets	47,692,000	53,170,000
Accounts Payable	1,211,000	2,266,000
Accrued Exps	517,000	647,000
Accounts Payable & Accrued Expenses	1,728,000	2,913,000
Other Current Liabilities	1,388,000	1,660,000
Current Liabilities	3,116,000	4,573,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	314,000	549,000
Pensions & OPEB	377,000	354,000
Other LT Liabilities	948,000	915,000
LT Liabilities	1,639,000	1,818,000
Total Liabilities	4,756,000	6,391,000
Net Assets	42,936,000	46,779,000
Common Share Capital	3,281,000	3,281,000
Share Premium	3,228,000	3,228,000
Retained Earnings	34,353,000	37,592,000
Treasury Stock	2,637,000	2,661,000
Other Equity	4,710,000	5,338,000
Shareholders' Equity	42,935,000	46,778,000
Total Liabilities & Stockholders' Equity	47,692,000	53,170,000
Net Current Assets	24,698,000	27,852,000
Total Assets Less Current Liabilities	44,576,000	48,597,000
Shares Outstanding	20,925	20,907

Recent Dividends:
1. Fujishoji Co., Ltd, Osaka common.
No dividends paid.
Annual Dividends:
1. Fujishoji Co., Ltd, Osaka common.
No dividends paid.

FUJITA CORP CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	4,588,798
Other Revenue	…	…	0
Revenue	5,068,508	4,892,525	4,588,798
Direct Expenses	2,025,332	2,001,032	1,942,709
Gross Profit	3,043,176	2,891,493	2,646,089
SG&A	2,882,577	2,777,546	2,552,174
Other OpEx	0	0	0
Indirect Expenses	2,882,577	2,777,546	2,552,174
Total Operating Expenses	4,907,909	4,778,578	4,494,883
Operating Income	160,599	113,947	93,915
Non-Op Net Interest Income	(48,963)	(51,713)	(47,286)
Other Non-Op	3,986	47,214	21,447
Non-Op Income	(44,977)	(4,499)	(25,839)
EBT Continuing	115,622	109,448	68,076
Taxation (current)	5,501	39,755	15,488
Taxation (deferred)	(14,995)	(27,117)	…
Taxation	(9,494)	12,638	15,488
EAT Continuing	125,116	96,810	52,588
Net Income	123,315	94,811	50,583
Pref Divs & Similar	1,800	2,000	2,000
Net Income to Common	121,515	92,811	48,583
Dividends Per Share	3	2	…
EPS - Basic - Cont	36.02	27.78	14.82
EPS - Primary	36.02	27.78	14.82
EPS -Diluted - Cont	36.02	27.78	14.82
EPS - Diluted	36.02	27.78	14.82
Shares (primary)	3,423	3,413	3,413
Shares (diluted)	3,423	3,413	3,413

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	328,479	365,424
Cash, Equivs & STI	328,479	365,424
Receivables	179,144	180,057
Raw Materials	79,214	65,558
WIP	10,133	12,537
Finished Goods	33,047	25,028
Inventories - Other	0	0
Inventories	122,394	103,123
Other Current Assets	98,251	56,725
Current Assets	728,268	705,329
Net PPE	1,387,223	1,391,237
Intangibles Excl Goodwill	178,486	193,346
Intangibles	178,486	193,346
Other LT Assets	522,189	509,034
LT Assets	2,087,898	2,093,617
Total Assets	2,816,166	2,798,946
Accounts Payable	119,242	87,639
Accounts Payable & Accrued Expenses	119,242	87,639
Current Debt	466,762	385,161
Current Capital Lease Obligations	8,092	5,611
Current Debt and Capital Leases	474,854	390,772
Other Current Liabilities	239,294	307,057
Current Liabilities	833,390	785,468
Long-Term Obligations	1,547,808	1,675,842
Other LT Liabilities	88,968	99,052
Minorities (BS)	70	70
LT Liabilities	1,636,776	1,774,894
Total Liabilities	2,470,237	2,560,432
Net Assets	345,929	238,514
Share Premium	162,259	549,534
Retained Earnings	95,287	(1,205,885)
Treasury Stock	53	53
Other Equity	88,436	894,917
Shareholders' Equity	345,929	238,513
Total Liabilities & Stockholders' Equity	2,816,166	2,798,946
Net Current Assets	(105,122)	(80,139)
Total Assets Less Current Liabilities	1,982,776	2,013,478
Shares Outstanding	3,432	3,413

Recent Dividends:
1. Fujita Corp Co., Ltd. preferred series A.
No dividends paid.
2. Fujita Corp Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Fujita Corp Co., Ltd. preferred series A.
No dividends paid.
2. Fujita Corp Co., Ltd. common.
No dividends paid.

FUJITA ENGINEERING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	32,273,496
Other Revenue	…	…	0
Revenue	29,769,440	32,646,679	32,273,496
Direct Expenses	24,313,056	26,804,124	27,435,497
Gross Profit	5,456,384	5,842,555	4,837,999
SG&A	2,837,807	2,890,846	2,655,351
Other OpEx	0	0	0
Indirect Expenses	2,837,807	2,890,846	2,655,351
Total Operating Expenses	27,150,863	29,694,970	30,090,848
Operating Income	2,618,577	2,951,709	2,182,648
Non-Op Net Interest Income	74,706	47,396	24,308
Non-Op For Curr Gains	478	20,732	16,957
Other Non-Op	62,828	(283,613)	123,069
Non-Op Income	138,012	(215,485)	164,334
EBT Continuing	2,756,589	2,736,224	2,346,982
Taxation (current)	859,801	1,041,512	799,838
Taxation (deferred)	56,514	(92,748)	(43,914)
Taxation	916,315	948,764	755,924
EAT Continuing	1,840,274	1,787,460	1,591,058
Net Income	1,840,275	1,787,462	1,591,060
Dividends Per Share	75	60	60
EPS - Basic - Cont	200.47	194.98	173.80
EPS - Primary	200.47	194.98	173.80
EPS -Diluted - Cont	200.47	194.98	173.80
EPS - Diluted	200.47	194.98	173.80
Shares (primary)	9,180	9,167	9,154
Shares (diluted)	9,180	9,167	9,154

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,970,331	6,093,482
Short Term Investments	1,299,490	1,899,702
Cash, Equivs & STI	8,269,821	7,993,184
Receivables	10,547,769	10,470,237
Raw Materials	24,424	25,738
WIP	1,222,723	926,484
Finished Goods	132,900	83,450
Inventories - Other	0	0
Inventories	1,380,047	1,035,672
Other Current Assets	595,219	1,076,774
Current Assets	20,792,856	20,575,867
Net PPE	3,243,891	3,288,598
Intangibles Excl Goodwill	65,967	80,892
Intangibles	65,967	80,892
Other LT Assets	7,707,896	6,348,667
LT Assets	11,017,754	9,718,157
Total Assets	31,810,611	30,294,025
Accounts Payable	4,262,736	4,060,927
Accrued Exps	321,292	329,903
Accounts Payable & Accrued Expenses	4,584,028	4,390,830
Current Debt	255,000	355,000
Current Capital Lease Obligations	43,076	57,548
Current Debt and Capital Leases	298,076	412,548
Other Current Liabilities	4,369,066	4,781,698
Current Liabilities	9,251,170	9,585,076
Long-Term Obligations	110,525	153,601
Deferred LT Liability Charges	135,057	…
Pensions & OPEB	1,652,923	1,563,058
Other LT Liabilities	9,087	7,845
LT Liabilities	1,907,592	1,724,504
Total Liabilities	11,158,763	11,309,581
Net Assets	20,651,848	18,984,444
Common Share Capital	1,029,213	1,029,213
Share Premium	818,328	805,932
Retained Earnings	18,217,868	16,974,126
Treasury Stock	484,814	490,681
Other Equity	1,071,252	665,853
Shareholders' Equity	20,651,847	18,984,443
Total Liabilities & Stockholders' Equity	31,810,611	30,294,025
Net Current Assets	11,541,686	10,990,791
Total Assets Less Current Liabilities	22,559,441	20,708,949
Shares Outstanding	9,184	9,172

Recent Dividends:

1. Fujita Engineering Co Ltd common.

No dividends paid.

Annual Dividends:

1. Fujita Engineering Co Ltd common.

No dividends paid.

FUJIX LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,474,552	5,646,425	5,805,692
Direct Expenses	4,236,285	4,291,445	4,353,618
Gross Profit	1,238,267	1,354,980	1,452,074
SG&A	1,460,391	1,550,813	1,568,001
Other OpEx	0	0	0
Indirect Expenses	1,460,391	1,550,813	1,568,001
Total Operating Expenses	5,696,676	5,842,258	5,921,619
Operating Income	(222,124)	(195,833)	(115,927)
Non-Op Net Interest Income	10,984	8,189	7,468
Non-Op For Curr Gains	…	(17,993)	…
Other Non-Op	103,629	105,283	181,550
Non-Op Income	114,613	95,479	189,018
EBT Continuing	(107,511)	(100,354)	73,091
Taxation (current)	30,430	25,779	41,291
Taxation (deferred)	(5,821)	(4,533)	(25,875)
Taxation	24,609	21,246	15,416
EAT Continuing	(132,120)	(121,600)	57,675
Min Ints	8,408	13,755	32,493
Net Income	(123,715)	(107,845)	90,168
Dividends Per Share	50	50	50
EPS - Basic - Cont	(89.88)	(78.34)	65.50
EPS - Primary	(89.88)	(78.34)	65.50
EPS -Diluted - Cont	(89.88)	(78.34)	65.50
EPS - Diluted	(89.88)	(78.34)	65.50
Shares (primary)	1,377	1,377	1,376
Shares (diluted)	1,377	1,377	1,376

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,482,013	2,538,547
Cash, Equivs & STI	2,482,013	2,538,547
Receivables	1,209,088	1,312,333
Raw Materials	523,781	467,303
WIP	1,019,099	960,090
Inventories - Other	1,413,546	1,376,305
Inventories	2,956,426	2,803,698
Other Current Assets	70,373	64,919
Current Assets	6,717,900	6,719,497
Net PPE	2,325,625	2,459,968
Intangibles Excl Goodwill	231,288	228,617
Intangibles	231,288	228,617
Other LT Assets	3,226,271	2,454,912
LT Assets	5,783,184	5,143,497
Total Assets	12,501,084	11,862,995
Accounts Payable	433,111	375,857
Accounts Payable & Accrued Expenses	433,111	375,857
Other Current Liabilities	217,705	211,685
Current Liabilities	650,816	587,542
Long-Term Obligations	0	0
Deferred LT Liability Charges	975,358	757,942
Pensions & OPEB	298,908	293,535
Other LT Liabilities	37,229	38,185
Minorities (BS)	703,929	741,147
LT Liabilities	1,311,495	1,089,662
Total Liabilities	2,666,240	2,418,351
Net Assets	9,834,844	9,444,644
Common Share Capital	923,325	923,325
Share Premium	771,087	771,087
Retained Earnings	5,709,506	5,902,052
Treasury Stock	109,611	109,415
Other Equity	2,540,536	1,957,594
Shareholders' Equity	9,834,843	9,444,643
Total Liabilities & Stockholders' Equity	12,501,084	11,862,995
Net Current Assets	6,067,084	6,131,955
Total Assets Less Current Liabilities	11,850,268	11,275,453
Shares Outstanding	1,376	1,377

Recent Dividends:

1. Fujix Ltd common.

No dividends paid.

Annual Dividends:

1. Fujix Ltd common.

No dividends paid.

FUKOKU CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	88,847,000
Other Revenue	…	…	0
Revenue	90,025,000	89,657,000	88,847,000
Direct Expenses	72,930,000	72,640,000	73,753,000
Gross Profit	17,095,000	17,017,000	15,094,000
SG&A	13,288,000	12,294,000	11,446,000
Other OpEx	0	0	0
Indirect Expenses	13,288,000	12,294,000	11,446,000
Total Operating Expenses	86,218,000	84,934,000	85,199,000
Operating Income	3,807,000	4,723,000	3,648,000
Non-Op Net Interest Income	(113,000)	(122,000)	(153,000)
Non-Op For Curr Gains	94,000	74,000	260,000
Other Non-Op	(842,000)	(222,000)	338,000
Non-Op Income	(861,000)	(270,000)	445,000
EBT Continuing	2,946,000	4,453,000	4,093,000
Taxation (current)	1,362,000	1,140,000	880,000
Taxation (deferred)	142,000	108,000	87,000
Taxation	1,504,000	1,248,000	967,000
EAT Continuing	1,442,000	3,205,000	3,126,000
Min Ints	(296,000)	(272,000)	(74,000)
Net Income	1,144,000	2,931,000	3,050,000
Dividends Per Share	85	75	60
EPS - Basic - Cont	73.67	181.87	189.35
EPS - Primary	73.67	181.87	189.35
EPS -Diluted - Cont	73.67	181.87	189.35
EPS - Diluted	73.67	181.87	189.35
Shares (primary)	15,537	16,118	16,112
Shares (diluted)	15,537	16,118	16,112

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,327,000	12,422,000
Cash, Equivs & STI	14,327,000	12,422,000
Receivables	20,169,000	20,170,000
Raw Materials	4,045,000	3,725,000
WIP	1,170,000	1,240,000
Inventories - Other	6,864,000	6,596,000
Inventories	12,079,000	11,561,000
Other Current Assets	1,468,000	1,444,000
Current Assets	48,043,000	45,597,000
Net PPE	28,823,000	29,000,000
Intangibles Excl Goodwill	1,986,000	1,903,000
Intangibles	1,986,000	1,903,000
Other LT Assets	2,834,000	2,901,000
LT Assets	33,643,000	33,804,000
Total Assets	81,686,000	79,402,000
Accounts Payable	8,292,000	8,781,000
Accounts Payable & Accrued Expenses	8,292,000	8,781,000
Current Debt	9,502,000	8,839,000
Current Debt and Capital Leases	9,502,000	8,839,000
Other Current Liabilities	6,997,000	6,619,000
Current Liabilities	24,791,000	24,239,000
Long-Term Obligations	6,944,000	3,712,000
Deferred LT Liability Charges	2,001,000	1,713,000
Pensions & OPEB	2,262,000	1,951,000
Other LT Liabilities	1,883,000	1,850,000
Minorities (BS)	2,935,000	2,662,000
LT Liabilities	13,090,000	9,226,000
Total Liabilities	40,816,000	36,127,000
Net Assets	40,870,000	43,275,000
Common Share Capital	1,395,000	1,395,000
Share Premium	1,514,000	1,581,000
Retained Earnings	32,653,000	35,009,000
Treasury Stock	2,266,000	1,393,000
Other Equity	7,574,000	6,682,000
Shareholders' Equity	40,870,000	43,274,000
Total Liabilities & Stockholders' Equity	81,686,000	79,402,000
Net Current Assets	23,252,000	21,358,000
Total Assets Less Current Liabilities	56,895,000	55,163,000
Shares Outstanding	14,222	16,119

Recent Dividends:

1. Fukoku Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Fukoku Co., Ltd. (Japan) common.

No dividends paid.

FUKUDA DENSHI CO.LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	140,323,000
Other Revenue	…	…	0
Revenue	139,697,000	139,007,000	140,323,000
Direct Expenses	63,174,000	65,190,000	65,875,000

Gross Profit	76,523,000	73,817,000	74,448,000
SG&A	49,914,000	47,942,000	47,941,000
Other OpEx	0	0	0
Indirect Expenses	49,914,000	47,942,000	47,941,000
Total Operating Expenses	113,088,000	113,132,000	113,816,000
Operating Income	26,609,000	25,875,000	26,507,000
Non-Op Net Interest Income	70,000	48,000	61,000
Non-Op For Curr Gains	(124,000)	(39,000)	(106,000)
Other Non-Op	472,000	1,244,000	524,000
Non-Op Income	418,000	1,253,000	479,000
EBT Continuing	27,027,000	27,128,000	26,986,000
Taxation (current)	7,970,000	7,942,000	8,769,000
Taxation (deferred)	266,000	579,000	(476,000)
Taxation	8,236,000	8,521,000	8,293,000
EAT Continuing	18,791,000	18,607,000	18,693,000
Net Income	18,790,000	18,606,000	18,693,000
Dividends Per Share	230	195	185
EPS - Basic - Cont	683.41	645.41	622.44
EPS - Primary	683.41	645.41	622.44
EPS -Diluted - Cont	683.41	645.41	622.44
EPS - Diluted	683.41	645.41	622.44
Shares (primary)	27,496	28,828	30,032
Shares (diluted)	27,496	28,828	30,032

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	65,724,000	72,374,000
Cash, Equivs & STI	65,724,000	72,374,000
Receivables	39,238,000	39,024,000
Raw Materials	3,721,000	3,548,000
WIP	171,000	234,000
Inventories - Other	8,340,000	9,513,000
Inventories	12,232,000	13,295,000
Other Current Assets	2,913,000	2,446,000
Current Assets	120,107,000	127,139,000
Net PPE	61,660,000	56,405,000
Intangibles Excl Goodwill	1,941,000	1,777,000
Intangibles	1,941,000	1,777,000
Other LT Assets	41,665,000	36,000,000
LT Assets	105,266,000	94,182,000
Total Assets	225,373,000	221,321,000
Accounts Payable	10,581,000	11,737,000
Accounts Payable & Accrued Expenses	10,581,000	11,737,000
Current Debt	1,800,000	1,750,000
Current Capital Lease Obligations	323,000	279,000
Current Debt and Capital Leases	2,123,000	2,029,000
Other Current Liabilities	18,263,000	21,453,000
Current Liabilities	30,967,000	35,219,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,686,000	...
Pensions & OPEB	172,000	1,138,000
Other LT Liabilities	3,751,000	3,311,000
LT Liabilities	5,609,000	4,449,000
Total Liabilities	36,577,000	39,669,000
Net Assets	188,796,000	181,652,000
Common Share Capital	4,621,000	4,621,000
Share Premium	17,964,000	17,506,000
Retained Earnings	193,546,000	180,440,000
Treasury Stock	39,127,000	27,258,000
Other Equity	11,792,000	6,343,000
Shareholders' Equity	188,796,000	181,652,000
Total Liabilities & Stockholders' Equity	225,373,000	221,321,000
Net Current Assets	89,140,000	91,920,000
Total Assets Less Current Liabilities	194,406,000	186,102,000
Shares Outstanding	27,016	28,829

Recent Dividends:

1. Fukuda Denshi Co.Ltd common.

No dividends paid.

Annual Dividends:

1. Fukuda Denshi Co.Ltd common.

No dividends paid.

FUKUI BANK LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	45,320,000	38,322,000	30,417,000
Non-Interest Income	33,777,000	26,040,000	25,002,000
Revenue	79,128,000	64,631,000	55,423,000
Interest Expense	8,480,000	2,921,000	791,000
Net Interest Bef Provs	36,840,000	35,401,000	29,626,000
Net Interest Aft Provs	36,840,000	35,401,000	29,626,000
EBT Continuing	13,039,000	8,817,000	5,615,000
Taxation (current)	5,134,000	1,648,000	1,445,000
Taxation (deferred)	(714,000)	5,000	70,000
Taxation	4,420,000	1,653,000	1,515,000
EAT Continuing	8,619,000	7,164,000	4,100,000
Min Ints	(15,000)	7,000	(247,000)
Net Income	8,601,000	7,166,000	3,717,000
Dividends Per Share	108	58	50
EPS - Basic - Cont	363.64	309.15	160.96
EPS - Primary	363.64	309.15	160.96
EPS -Diluted - Cont	363.64	309.15	160.96
EPS - Diluted	363.64	309.15	160.96
Shares (primary)	23,654	23,181	23,095
Shares (diluted)	23,654	23,181	23,095

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	807,582,000	879,680,000
Net PPE	29,340,000	29,843,000
Intangibles Excl Goodwill	618,000	1,234,000
Intangibles	618,000	1,234,000
Loan Portfolio	2,442,519,000	2,361,120,000
Loan Provisions	(20,056,000)	(18,821,000)
Net Loans & Leases	2,422,463,000	2,342,299,000
Customer Acceptance Liability	11,407,000	9,905,000
Other Assets	1,042,953,000	1,023,834,000
Total Assets	4,314,363,000	4,286,795,000
Pensions & OPEB	5,240,000	5,694,000
Total Deposits	3,409,437,000	3,410,933,000
Minorities (BS)	86,000	71,000
Debt & Lease Obligations	376,199,000	523,548,000
Other Liabilities	746,800,000	733,789,000
Total Liabilities	4,161,477,000	4,150,416,000
Net Assets	152,886,000	136,379,000
Common Share Capital	17,965,000	17,965,000
Share Premium	10,083,000	10,075,000
Retained Earnings	108,774,000	101,664,000
Treasury Stock	901,000	826,000
Other Equity	16,965,000	7,501,000
Shareholders' Equity	152,886,000	136,379,000
Total Liabilities & Stockholders' Equity	4,314,363,000	4,286,795,000
Shares Outstanding	23,656	23,678

Recent Dividends:

1. Fukui Bank Ltd. common.

No dividends paid.

Annual Dividends:

1. Fukui Bank Ltd. common.

No dividends paid.

FUKUI COMPUTER HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,821,000
Other Revenue	...	...	0
Revenue	16,653,000	14,717,000	13,821,000
Direct Expenses	3,034,000	3,068,000	3,071,000
Gross Profit	13,619,000	11,649,000	10,750,000
SG&A	6,355,000	5,563,000	5,163,000
Other OpEx	0	0	0
Indirect Expenses	6,355,000	5,563,000	5,163,000
Total Operating Expenses	9,389,000	8,631,000	8,234,000
Operating Income	7,264,000	6,086,000	5,587,000
Non-Op Net Interest Income	132,000	53,000	24,000
Other Non-Op	(598,000)	41,000	64,000
Non-Op Income	(466,000)	94,000	88,000
EBT Continuing	6,798,000	6,180,000	5,675,000
Taxation (current)	2,609,000	2,040,000	1,894,000
Taxation (deferred)	(121,000)	(48,000)	(35,000)
Taxation	2,488,000	1,992,000	1,859,000
EAT Continuing	4,310,000	4,188,000	3,816,000
Net Income	4,313,000	4,190,000	3,817,000
Dividends Per Share	73	70	65
EPS - Basic - Cont	208.63	202.65	184.63
EPS - Primary	208.63	202.65	184.63
EPS -Diluted - Cont	208.63	202.65	184.63
EPS - Diluted	208.63	202.65	184.63
Shares (primary)	20,675	20,675	20,675
Shares (diluted)	20,675	20,675	20,675

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,085,000	21,172,000
Cash, Equivs & STI	24,085,000	21,172,000
Receivables	1,504,000	1,484,000
Raw Materials	2,000	3,000
WIP	5,000	14,000
Finished Goods	73,000	64,000
Inventories - Other	0	0
Inventories	80,000	81,000
Other Current Assets	267,000	340,000
Current Assets	25,936,000	23,077,000
Net PPE	3,087,000	3,225,000
Intangibles Excl Goodwill	236,000	227,000
Intangibles	236,000	227,000
Other LT Assets	7,557,000	6,515,000
LT Assets	10,880,000	9,967,000
Total Assets	36,816,000	33,044,000
Accounts Payable	57,000	61,000
Accrued Exps	1,032,000	905,000
Accounts Payable & Accrued Expenses	1,089,000	966,000
Other Current Liabilities	5,387,000	4,739,000
Current Liabilities	6,476,000	5,705,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	260,000	236,000
Other LT Liabilities	0	0
LT Liabilities	260,000	236,000
Total Liabilities	6,737,000	5,942,000
Net Assets	30,079,000	27,102,000
Common Share Capital	1,631,000	1,631,000
Share Premium	1,500,000	1,500,000
Retained Earnings	26,264,000	23,398,000
Treasury Stock	59,000	59,000
Other Equity	742,000	632,000
Shareholders' Equity	30,078,000	27,102,000
Total Liabilities & Stockholders' Equity	36,816,000	33,044,000
Net Current Assets	19,460,000	17,372,000
Total Assets Less Current Liabilities	30,340,000	27,339,000
Shares Outstanding	20,675	20,675

Recent Dividends:

1. Fukui Computer Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Fukui Computer Holdings Inc common.

No dividends paid.

FUKUSHIMA BANK LTD (THE)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	9,619,000	8,013,000	7,541,000
Non-Interest Income	5,554,000	5,401,000	5,760,000
Revenue	15,251,000	13,414,000	13,303,000
Interest Expense	1,891,000	546,000	99,000
Net Interest Bef Provs	7,728,000	7,467,000	7,442,000

Net Interest Aft Provs	7,728,000	7,467,000	7,442,000
EBT Continuing	717,000	(1,514,000)	1,188,000
Taxation (current)	37,000	54,000	36,000
Taxation (deferred)	(67,000)	(322,000)	278,000
Taxation	(30,000)	(268,000)	314,000
EAT Continuing	747,000	(1,246,000)	874,000
Min Ints	(6,000)	(5,000)	(3,000)
Net Income	736,000	(1,252,000)	866,000
Dividends Per Share	5	5	5
EPS - Basic - Cont	21.12	(39.26)	30.98
EPS - Primary	21.12	(39.26)	30.98
EPS -Diluted - Cont	21.12	(39.26)	30.98
EPS - Diluted	21.12	(39.26)	30.98
Shares (primary)	34,873	31,886	27,973
Shares (diluted)	34,873	31,886	27,973

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,275,000	56,585,000
Net PPE	9,370,000	9,974,000
Intangibles Excl Goodwill	272,000	296,000
Intangibles	272,000	296,000
Loan Portfolio	587,683,000	574,217,000
Loan Provisions	(5,258,000)	(5,198,000)
Net Loans & Leases	582,425,000	569,019,000
Customer Acceptance Liability	191,000	234,000
Other Assets	169,514,000	168,988,000
Total Assets	794,047,000	805,096,000
Pensions & OPEB	239,000	235,000
Total Deposits	758,701,000	775,550,000
Minorities (BS)	153,000	147,000
Debt & Lease Obligations	7,373,000	2,114,000
Other Liabilities	11,325,000	5,400,000
Total Liabilities	770,265,000	781,185,000
Net Assets	23,782,000	23,911,000
Common Share Capital	19,638,000	19,638,000
Share Premium	2,758,000	2,758,000
Retained Earnings	9,494,000	8,931,000
Treasury Stock	20,000	20,000
Other Equity	(8,088,000)	(7,397,000)
Shareholders' Equity	23,782,000	23,910,000
Total Liabilities & Stockholders' Equity	794,047,000	805,096,000
Shares Outstanding	34,872	34,873

Recent Dividends:

1. Fukushima Bank Ltd (The) common.

No dividends paid.

Annual Dividends:

1. Fukushima Bank Ltd (The) common.

No dividends paid.

FUKUSHIMA GALILEI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	115,815,000
Other Revenue	...	...	0
Revenue	138,616,000	130,639,000	115,815,000
Direct Expenses	99,987,000	94,541,000	83,418,000
Gross Profit	38,629,000	36,098,000	32,397,000
SG&A	21,550,000	19,526,000	17,098,000
Other OpEx	0	0	0
Indirect Expenses	21,550,000	19,526,000	17,098,000
Total Operating Expenses	121,537,000	114,067,000	100,516,000
Operating Income	17,079,000	16,572,000	15,299,000
Non-Op Net Interest Income	134,000	118,000	100,000
Non-Op For Curr Gains	206,000	(83,000)	471,000
Other Non-Op	330,000	766,000	374,000
Non-Op Income	670,000	801,000	945,000
EBT Continuing	17,749,000	17,373,000	16,244,000
Taxation (current)	5,352,000	5,255,000	4,019,000
Taxation (deferred)	114,000	34,000	(110,000)
Taxation	5,466,000	5,289,000	3,909,000
EAT Continuing	12,283,000	12,084,000	12,335,000
Min Ints	(82,000)	(77,000)	(28,000)
Net Income	12,197,000	12,008,000	12,306,000
Dividends Per Share	82	74	52.50
EPS - Basic - Cont	306.74	299.79	307.76
EPS - Primary	306.74	299.79	307.76
EPS -Diluted - Cont	306.74	299.79	307.76
EPS - Diluted	306.74	299.79	307.76
Shares (primary)	40,080	40,055	39,988
Shares (diluted)	40,080	40,055	39,988

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	48,047,000	53,408,000
Cash, Equivs & STI	48,047,000	53,408,000
Receivables	29,833,000	30,724,000
Raw Materials	4,806,000	5,104,000
WIP	2,380,000	2,301,000
Inventories - Other	3,748,000	3,444,000
Inventories	10,934,000	10,849,000
Current Tax Assets	3,530,000	...
Other Current Assets	1,012,000	1,337,000
Current Assets	93,356,000	96,318,000
Net PPE	38,061,000	26,109,000
Intangibles Excl Goodwill	1,355,000	1,350,000
Intangibles	1,355,000	1,350,000
Other LT Assets	21,655,000	17,785,000
LT Assets	61,071,000	45,244,000
Total Assets	154,427,000	141,562,000
Accounts Payable	18,216,000	22,672,000
Accounts Payable & Accrued Expenses	18,216,000	22,672,000
Other Current Liabilities	18,348,000	13,360,000
Current Liabilities	36,564,000	36,032,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,943,000	607,000
Pensions & OPEB	321,000	329,000
Other LT Liabilities	1,206,000	1,387,000
Minorities (BS)	99,000	714,000
LT Liabilities	4,470,000	2,323,000
Total Liabilities	41,133,000	39,070,000
Net Assets	113,294,000	102,492,000
Common Share Capital	2,760,000	2,760,000
Share Premium	3,904,000	3,681,000
Retained Earnings	102,330,000	93,097,000
Treasury Stock	3,740,000	3,770,000
Other Equity	8,039,000	6,724,000
Shareholders' Equity	113,293,000	102,492,000
Total Liabilities & Stockholders' Equity	154,427,000	141,562,000
Net Current Assets	56,792,000	60,286,000
Total Assets Less Current Liabilities	117,863,000	105,530,000
Shares Outstanding	40,090	40,064

Recent Dividends:

1. Fukushima Galilei Co Ltd common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. Fukushima Galilei Co Ltd common.

No dividends paid.

After 2-for-1 split: No dividends paid.

FUKUTOME MEAT PACKERS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,756,000	24,621,000	25,193,000
Direct Expenses	20,263,000	21,044,000	21,358,000
Gross Profit	3,493,000	3,577,000	3,835,000
SG&A	4,287,000	4,198,000	4,254,000
Other OpEx	0	0	0
Indirect Expenses	4,287,000	4,198,000	4,254,000
Total Operating Expenses	24,550,000	25,242,000	25,612,000
Operating Income	(794,000)	(621,000)	(419,000)
Non-Op Net Interest Income	(86,000)	(70,000)	(68,000)
Other Non-Op	1,220,000	78,000	665,000
Non-Op Income	1,134,000	8,000	597,000
EBT Continuing	340,000	(613,000)	178,000
Taxation (current)	24,000	26,000	29,000
Taxation	24,000	26,000	29,000
EAT Continuing	316,000	(639,000)	149,000
Net Income	317,000	(640,000)	150,000
EPS - Basic - Cont	95.07	(191.87)	44.97
EPS - Primary	95.07	(191.87)	44.97
EPS -Diluted - Cont	95.07	(191.87)	44.97
EPS - Diluted	95.07	(191.87)	44.97
Shares (primary)	3,337	3,337	3,337
Shares (diluted)	3,337	3,337	3,337

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,223,000	1,870,000
Cash, Equivs & STI	2,223,000	1,870,000
Receivables	2,439,000	2,392,000
Raw Materials	318,000	271,000
WIP	44,000	38,000
Inventories - Other	988,000	915,000
Inventories	1,350,000	1,224,000
Other Current Assets	71,000	57,000
Current Assets	6,083,000	5,543,000
Net PPE	4,081,000	4,653,000
Intangibles Excl Goodwill	98,000	75,000
Intangibles	98,000	75,000
Other LT Assets	2,422,000	2,249,000
LT Assets	6,601,000	6,977,000
Total Assets	12,684,000	12,521,000
Accounts Payable	1,757,000	1,985,000
Accounts Payable & Accrued Expenses	1,757,000	1,985,000
Current Debt	4,641,000	4,928,000
Current Capital Lease Obligations	38,000	45,000
Current Debt and Capital Leases	4,679,000	4,973,000
Other Current Liabilities	832,000	1,083,000
Current Liabilities	7,268,000	8,041,000
Long-Term Obligations	1,268,000	770,000
Deferred LT Liability Charges	364,000	282,000
Pensions & OPEB	1,194,000	1,428,000
Other LT Liabilities	101,000	152,000
LT Liabilities	2,927,000	2,632,000
Total Liabilities	10,195,000	10,673,000
Net Assets	2,489,000	1,848,000
Common Share Capital	2,691,000	2,691,000
Share Premium	1,503,000	1,503,000
Retained Earnings	(2,624,000)	(2,941,000)
Treasury Stock	81,000	81,000
Other Equity	1,000,000	675,000
Shareholders' Equity	2,489,000	1,847,000
Total Liabilities & Stockholders' Equity	12,684,000	12,521,000
Net Current Assets	(1,185,000)	(2,498,000)
Total Assets Less Current Liabilities	5,416,000	4,480,000
Shares Outstanding	3,337	3,337

Recent Dividends:

1. Fukutome Meat Packers Ltd common.

No dividends paid.

Annual Dividends:

1. Fukutome Meat Packers Ltd common.

No dividends paid.

FUMAKILLA LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	67,672,000
Other Revenue	...	...	0
Revenue	77,366,000	73,854,000	67,672,000
Direct Expenses	53,434,000	51,302,000	47,661,000
Gross Profit	23,932,000	22,552,000	20,011,000
SG&A	21,741,000	19,905,000	17,607,000
Other OpEx	0	0	0
Indirect Expenses	21,741,000	19,905,000	17,607,000

Total Operating Expenses	75,175,000	71,207,000	65,268,000
Operating Income	2,191,000	2,647,000	2,404,000
Non-Op Net Interest Income	(31,000)	5,000	25,000
Non-Op For Curr Gains	(311,000)	(470,000)	(13,000)
Other Non-Op	437,000	462,000	350,000
Non-Op Income	95,000	(3,000)	362,000
EBT Continuing	2,286,000	2,644,000	2,766,000
Taxation (current)	1,028,000	907,000	939,000
Taxation (deferred)	(152,000)	(35,000)	139,000
Taxation	876,000	872,000	1,078,000
EAT Continuing	1,410,000	1,772,000	1,688,000
Min Ints	(202,000)	(309,000)	(309,000)
Net Income	1,206,000	1,462,000	1,377,000
Dividends Per Share	24	22	22
EPS - Basic - Cont	73.24	88.77	83.58
EPS - Primary	73.24	88.77	83.58
EPS -Diluted - Cont	73.24	88.77	83.58
EPS - Diluted	73.24	88.77	83.58
Shares (primary)	16,479	16,480	16,480
Shares (diluted)	16,479	16,480	16,480

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,823,000	10,048,000
Cash, Equivs & STI	9,823,000	10,048,000
Receivables	18,012,000	18,033,000
Raw Materials	4,303,000	4,653,000
WIP	729,000	753,000
Inventories - Other	10,280,000	8,839,000
Inventories	15,312,000	14,245,000
Other Current Assets	2,449,000	2,176,000
Current Assets	45,596,000	44,502,000
Net PPE	12,271,000	10,657,000
Intangibles Excl Goodwill	2,679,000	2,966,000
Intangibles	2,679,000	2,966,000
Other LT Assets	8,009,000	6,845,000
LT Assets	22,959,000	20,468,000
Total Assets	68,556,000	64,970,000
Accounts Payable	9,166,000	9,587,000
Accounts Payable & Accrued Expenses	9,166,000	9,587,000
Current Debt	16,546,000	15,807,000
Current Capital Lease Obligations	86,000	104,000
Current Debt and Capital Leases	16,632,000	15,911,000
Other Current Liabilities	8,028,000	7,740,000
Current Liabilities	33,826,000	33,238,000
Long-Term Obligations	1,545,000	560,000
Deferred LT Liability Charges	1,534,000	1,270,000
Pensions & OPEB	1,456,000	1,336,000
Other LT Liabilities	866,000	842,000
Minorities (BS)	2,510,000	2,467,000
LT Liabilities	5,401,000	4,008,000
Total Liabilities	41,738,000	39,713,000
Net Assets	26,818,000	25,257,000
Common Share Capital	3,698,000	3,698,000
Share Premium	4,659,000	4,659,000
Retained Earnings	12,402,000	11,558,000
Treasury Stock	10,000	9,000
Other Equity	6,068,000	5,350,000
Shareholders' Equity	26,817,000	25,256,000
Total Liabilities & Stockholders' Equity	68,556,000	64,970,000
Net Current Assets	11,770,000	11,264,000
Total Assets Less Current Liabilities	34,730,000	31,732,000
Shares Outstanding	16,479	16,480

Recent Dividends:

1. Fumakilla Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Fumakilla Ltd (Japan) common.

No dividends paid.

FURUKAWA ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,056,528,000
Other Revenue	...	...	0
Revenue	1,307,560,000	1,201,762,000	1,056,528,000
Direct Expenses	1,077,746,000	1,000,044,000	897,535,000
Gross Profit	229,814,000	201,718,000	158,993,000
SG&A	165,957,000	154,620,000	147,821,000
Other OpEx	0	0	0
Indirect Expenses	165,957,000	154,620,000	147,821,000
Total Operating Expenses	1,243,703,000	1,154,664,000	1,045,356,000
Operating Income	63,857,000	47,098,000	11,172,000
Non-Op Net Interest Income	(8,023,000)	(8,025,000)	(7,363,000)
Non-Op For Curr Gains	155,000	(2,210,000)	(96,000)
Other Non-Op	48,954,000	17,227,000	16,354,000
Non-Op Income	41,086,000	6,992,000	8,895,000
EBT Continuing	104,943,000	54,090,000	20,067,000
Taxation (current)	19,440,000	18,566,000	9,262,000
Taxation (deferred)	9,607,000	(1,807,000)	2,325,000
Taxation	29,047,000	16,759,000	11,587,000
EAT Continuing	75,896,000	37,331,000	8,480,000
Min Ints	(3,383,000)	(3,964,000)	(1,968,000)
Net Income	72,514,000	33,366,000	6,508,000
Dividends Per Share	61.03	30.20	39.10
EPS - Basic - Cont	1,030.17	473.49	92.40
EPS - Primary	1,030.17	473.49	92.40
EPS -Diluted - Cont	1,030.17	473.49	92.40
EPS - Diluted	1,030.17	473.49	92.40
Shares (primary)	70,391	70,469	70,442
Shares (diluted)	70,391	70,469	70,442

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	69,150,000	59,967,000
Short Term Investments	1,822,000	6,813,000
Cash, Equivs & STI	70,972,000	66,780,000
Receivables	261,591,000	259,314,000
Raw Materials	82,384,000	69,930,000
WIP	53,427,000	48,660,000
Inventories - Other	75,085,000	76,450,000
Inventories	210,896,000	195,040,000
Other Current Assets	52,049,000	35,303,000
Current Assets	595,508,000	556,437,000
Net PPE	276,925,000	277,017,000
Intangibles Excl Goodwill	25,404,000	22,872,000
Intangibles	25,404,000	22,872,000
Other LT Assets	168,535,000	130,689,000
LT Assets	470,864,000	430,578,000
Total Assets	1,066,372,000	987,016,000
Accounts Payable	140,543,000	136,673,000
Accounts Payable & Accrued Expenses	140,543,000	136,673,000
Current Debt	174,405,000	154,796,000
Current Debt and Capital Leases	174,405,000	154,796,000
Other Current Liabilities	113,717,000	102,992,000
Current Liabilities	428,665,000	394,461,000
Long-Term Obligations	154,958,000	163,832,000
Deferred LT Liability Charges	15,060,000	...
Pensions & OPEB	13,641,000	31,559,000
Other LT Liabilities	18,816,000	23,828,000
Minorities (BS)	18,182,000	31,896,000
LT Liabilities	202,475,000	219,219,000
Total Liabilities	649,323,000	645,576,000
Net Assets	417,049,000	341,440,000
Common Share Capital	69,395,000	69,395,000
Share Premium	23,808,000	23,907,000
Retained Earnings	264,698,000	198,840,000
Treasury Stock	1,745,000	651,000
Other Equity	60,893,000	49,949,000
Shareholders' Equity	417,049,000	341,440,000
Total Liabilities & Stockholders' Equity	1,066,372,000	987,016,000
Net Current Assets	166,843,000	161,976,000
Total Assets Less Current Liabilities	637,707,000	592,555,000
Shares Outstanding	70,350	70,473

Recent Dividends:

1. Furukawa Electric Co Ltd common.

No dividends paid.

2. Furukawa Electric Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.28		03/31/2023	07/11/2023
	0.00			12/18/2023
	0.19		03/28/2024	07/12/2024
	0.42		03/31/2025	07/11/2025

3. Furukawa Electric Co Ltd deferred common.

No dividends paid.

Annual Dividends:

1. Furukawa Electric Co Ltd common.

No dividends paid.

2. Furukawa Electric Co Ltd American Depositary Receipts.

2023.....0.28 2024.....0.19 2025.....0.42

3. Furukawa Electric Co Ltd deferred common.

No dividends paid.

FURYU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	44,767,484	44,305,986	42,768,993
Direct Expenses	27,154,713	27,413,829	25,969,121
Gross Profit	17,612,771	16,892,157	16,799,872
SG&A	14,296,822	14,652,666	13,028,830
Other OpEx	0	0	0
Indirect Expenses	14,296,822	14,652,666	13,028,830
Total Operating Expenses	41,451,535	42,066,495	38,997,951
Operating Income	3,315,949	2,239,491	3,771,042
Non-Op Net Interest Income	234	(208)	(117)
Non-Op For Curr Gains	1,286	17,909	(28,646)
Other Non-Op	(138,154)	8,494	(35,926)
Non-Op Income	(136,634)	26,195	(64,689)
EBT Continuing	3,179,315	2,265,686	3,706,353
Taxation (current)	1,173,695	...	...
Taxation (deferred)	(55,113)	...	...
Taxation	1,118,582	638,345	1,217,702
EAT Continuing	2,060,733	1,627,341	2,488,651
Net Income	2,060,727	1,627,342	2,491,088
Dividends Per Share	40	39	39
EPS - Basic - Cont	77.81	61.50	94.22
EPS - Primary	77.81	61.50	94.22
EPS -Diluted - Cont	77.81	61.50	94.22
EPS - Diluted	77.81	61.50	94.22
Shares (primary)	26,484	26,461	26,440
Shares (diluted)	26,484	26,461	26,440

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,752,896	11,733,051
Cash, Equivs & STI	13,752,896	11,733,051
Receivables	6,523,105	5,629,060
Raw Materials	456,499	610,175
WIP	129,506	37,568
Finished Goods	2,534,062	2,264,597
Inventories - Other	0	0
Inventories	3,120,067	2,912,340
Prepayments (ST)	1,207,747	1,197,584
Other Current Assets	504,850	921,145
Current Assets	25,108,665	22,393,180
Net PPE	2,595,325	2,940,927
Intangibles Excl Goodwill	988,329	971,048
Intangibles	988,329	971,048
Other LT Assets	1,643,420	1,805,320
LT Assets	5,227,074	5,717,295
Total Assets	30,335,740	28,110,476
Accounts Payable	1,505,145	1,373,663

Accrued Exps	1,638,089	1,451,740
Accounts Payable & Accrued Expenses	3,143,234	2,825,403
Current Debt	0	0
Current Capital Lease Obligations	321,219	278,403
Current Debt and Capital Leases	321,219	278,403
Other Current Liabilities	2,875,600	2,258,276
Current Liabilities	6,340,053	5,362,082
Long-Term Obligations	0	0
Deferred LT Liability Charges	20,328	…
Pensions & OPEB	328,459	309,728
Other LT Liabilities	19,083	14,632
LT Liabilities	367,870	324,360
Total Liabilities	6,707,923	5,686,442
Net Assets	23,627,817	22,424,034
Common Share Capital	1,639,216	1,639,216
Share Premium	1,614,716	1,614,716
Retained Earnings	22,121,927	21,098,548
Treasury Stock	1,940,349	1,949,562
Other Equity	192,306	21,116
Shareholders' Equity	23,627,816	22,424,034
Total Liabilities & Stockholders' Equity	30,335,740	28,110,476
Net Current Assets	18,768,612	17,031,098
Total Assets Less Current Liabilities	23,995,687	22,748,394
Shares Outstanding	26,487	26,479

Recent Dividends:

1. Furyu Corp common.

No dividends paid.

Annual Dividends:

1. Furyu Corp common.

No dividends paid.

FUSO PHARMACEUTICAL INDUSTRIES LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	55,406,000
Other Revenue	…	…	1,000
Revenue	62,307,000	60,563,000	55,407,000
Direct Expenses	46,312,000	44,030,000	41,568,000
Gross Profit	15,995,000	16,533,000	13,839,000
SG&A	13,355,000	12,401,000	11,874,000
Other OpEx	0	0	0
Indirect Expenses	13,355,000	12,401,000	11,874,000
Total Operating Expenses	59,667,000	56,431,000	53,442,000
Operating Income	2,640,000	4,132,000	1,965,000
Non-Op Net Interest Income	(186,000)	(54,000)	(75,000)
Other Non-Op	(14,000)	(9,047,000)	(21,000)
Non-Op Income	(200,000)	(9,101,000)	(96,000)
EBT Continuing	2,440,000	(4,969,000)	1,869,000
Taxation (current)	370,000	1,029,000	425,000
Taxation (deferred)	56,000	(2,711,000)	(35,000)
Taxation	426,000	(1,682,000)	390,000
EAT Continuing	2,014,000	(3,287,000)	1,479,000
Net Income	2,012,000	(3,288,000)	1,378,000
Dividends Per Share	90	82	70
EPS - Basic - Cont	235.63	(384.95)	159.98
EPS - Primary	235.63	(384.95)	159.98
EPS -Diluted - Cont	235.63	(384.95)	159.98
EPS - Diluted	235.63	(384.95)	159.98
Shares (primary)	8,539	8,543	8,611
Shares (diluted)	8,539	8,543	8,611

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,846,000	6,264,000
Short Term Investments	…	258,000
Cash, Equivs & STI	4,846,000	6,522,000
Receivables	26,897,000	26,233,000
Raw Materials	2,082,000	2,256,000
WIP	75,000	43,000
Finished Goods	13,525,000	12,642,000
Inventories - Other	0	0
Inventories	15,682,000	14,941,000
Prepayments (ST)	9,674,000	558,000
Other Current Assets	237,000	88,000
Current Assets	57,336,000	48,342,000
Net PPE	22,186,000	23,111,000
Intangibles Excl Goodwill	1,352,000	1,514,000
Intangibles	1,352,000	1,514,000
Other LT Assets	9,449,000	8,761,000
LT Assets	32,987,000	33,386,000
Total Assets	90,323,000	81,729,000
Accounts Payable	7,079,000	8,628,000
Accrued Exps	1,724,000	1,765,000
Accounts Payable & Accrued Expenses	8,803,000	10,393,000
Current Debt	26,604,000	18,827,000
Current Debt and Capital Leases	26,604,000	18,827,000
Other Current Liabilities	16,277,000	14,911,000
Current Liabilities	51,684,000	44,131,000
Long-Term Obligations	1,858,000	2,462,000
Deferred LT Liability Charges	1,354,000	1,315,000
Pensions & OPEB	177,000	506,000
Other LT Liabilities	192,000	271,000
LT Liabilities	3,581,000	4,554,000
Total Liabilities	55,265,000	48,685,000
Net Assets	35,058,000	33,044,000
Common Share Capital	10,758,000	10,758,000
Share Premium	14,951,000	14,951,000
Retained Earnings	13,881,000	12,612,000
Treasury Stock	2,595,000	2,593,000
Other Equity	(1,938,000)	(2,685,000)
Shareholders' Equity	35,057,000	33,043,000
Total Liabilities & Stockholders' Equity	90,323,000	81,729,000
Net Current Assets	5,652,000	4,211,000
Total Assets Less Current Liabilities	38,639,000	37,598,000
Shares Outstanding	8,537	8,540

Recent Dividends:

1. Fuso Pharmaceutical Industries Ltd. common.

No dividends paid.

Annual Dividends:

1. Fuso Pharmaceutical Industries Ltd. common.

No dividends paid.

FUYO GENERAL LEASE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	788,669,000	678,395,000	708,538,000
Direct Expenses	685,445,000	558,764,000	598,967,000
Gross Profit	103,224,000	119,631,000	109,571,000
SG&A	62,680,000	54,870,000	49,524,000
Other OpEx	0	0	0
Indirect Expenses	62,680,000	54,870,000	49,524,000
Total Operating Expenses	748,125,000	613,634,000	648,491,000
Operating Income	40,544,000	64,761,000	60,047,000
Non-Op Net Interest Income	(3,894,000)	(2,601,000)	(1,565,000)
Non-Op For Curr Gains	(1,076,000)	429,000	(198,000)
Other Non-Op	4,400,000	6,276,000	8,566,000
Non-Op Income	(570,000)	4,104,000	6,803,000
EBT Continuing	39,974,000	68,865,000	66,850,000
Taxation (current)	23,397,000	16,608,000	20,376,000
Taxation (deferred)	(8,276,000)	4,726,000	(3,193,000)
Taxation	15,121,000	21,334,000	17,183,000
EAT Continuing	24,853,000	47,531,000	49,667,000
Min Ints	(3,283,000)	(2,249,000)	(2,446,000)
Net Income	21,565,000	45,277,000	47,219,000
Dividends Per Share	158	151.67	146.67
EPS - Basic - Cont	239.13	501.66	523.81
EPS - Primary	239.13	501.66	523.81
EPS -Diluted - Cont	238.88	500.78	522.34
EPS - Diluted	238.88	500.78	522.34
Shares (primary)	90,185	90,256	90,144
Shares (diluted)	90,275	90,413	90,396

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	79,950,000	66,598,000
Short Term Investments	1,462,177,000	1,399,594,000
Cash, Equivs & STI	1,542,127,000	1,466,192,000
Receivables	738,887,000	612,138,000
Other Current Assets	131,452,000	136,853,000
Current Assets	2,412,466,000	2,215,183,000
Net PPE	1,120,948,000	1,086,443,000
Intangibles Excl Goodwill	69,503,000	61,842,000
Intangibles	69,503,000	61,842,000
Other LT Assets	240,644,000	203,396,000
LT Assets	1,431,095,000	1,351,681,000
Total Assets	3,843,725,000	3,567,110,000
Accounts Payable	46,457,000	36,454,000
Accounts Payable & Accrued Expenses	46,457,000	36,454,000
Current Debt	1,500,528,000	1,357,440,000
Current Capital Lease Obligations	4,092,000	4,555,000
Current Debt and Capital Leases	1,504,620,000	1,361,995,000
Other Current Liabilities	103,246,000	77,634,000
Current Liabilities	1,654,323,000	1,476,083,000
Long-Term Obligations	1,485,449,000	1,441,958,000
Deferred LT Liability Charges	40,344,000	28,289,000
Pensions & OPEB	4,273,000	3,869,000
Other LT Liabilities	91,026,000	85,697,000
Minorities (BS)	65,295,000	55,650,000
LT Liabilities	1,621,092,000	1,559,813,000
Total Liabilities	3,340,711,000	3,091,546,000
Net Assets	503,014,000	475,564,000
Common Share Capital	10,532,000	10,532,000
Share Premium	1,887,000	1,902,000
Retained Earnings	380,676,000	373,265,000
Treasury Stock	1,836,000	1,709,000
Other Equity	111,755,000	91,573,000
Shareholders' Equity	503,014,000	475,563,000
Total Liabilities & Stockholders' Equity	3,843,725,000	3,567,110,000
Net Current Assets	758,143,000	739,100,000
Total Assets Less Current Liabilities	2,189,402,000	2,091,027,000
Shares Outstanding	90,201	90,207

Recent Dividends:

1. Fuyo General Lease Co Ltd common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. Fuyo General Lease Co Ltd common.

No dividends paid.

After 3-for-1 split: No dividends paid.

G-7 HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	192,992,000
Other Revenue	…	…	0
Revenue	232,199,000	214,129,000	192,992,000
Direct Expenses	176,291,000	162,189,000	147,303,000
Gross Profit	55,908,000	51,940,000	45,689,000
SG&A	48,637,000	44,816,000	38,769,000
Other OpEx	0	0	0
Indirect Expenses	48,637,000	44,816,000	38,769,000
Total Operating Expenses	224,928,000	207,005,000	186,072,000
Operating Income	7,271,000	7,124,000	6,920,000
Non-Op Net Interest Income	(141,000)	(67,000)	(33,000)
Non-Op For Curr Gains	98,000	…	…
Other Non-Op	(125,000)	71,000	234,000
Non-Op Income	(168,000)	4,000	201,000
EBT Continuing	7,103,000	7,128,000	7,121,000
Taxation (current)	2,463,000	2,125,000	2,460,000
Taxation (deferred)	(128,000)	62,000	(512,000)
Taxation	2,335,000	2,187,000	1,948,000
EAT Continuing	4,768,000	4,941,000	5,173,000

Net Income	4,768,000	4,939,000	5,176,000
Dividends Per Share	70	40	40
EPS - Basic - Cont	109.04	112.72	117.46
EPS - Primary	109.04	112.72	117.46
EPS -Diluted - Cont	109.04	112.72	117.46
EPS - Diluted	109.04	112.72	117.46
Shares (primary)	43,720	43,817	44,063
Shares (diluted)	43,720	43,817	44,063

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,793,000	16,869,000
Cash, Equivs & STI	20,793,000	16,869,000
Receivables	7,698,000	6,877,000
Inventories	10,772,000	9,108,000
Other Current Assets	2,830,000	2,044,000
Current Assets	42,093,000	34,898,000
Net PPE	23,386,000	21,681,000
Intangibles Excl Goodwill	6,329,000	4,967,000
Intangibles	6,329,000	4,967,000
Other LT Assets	9,752,000	9,147,000
LT Assets	39,467,000	35,795,000
Total Assets	81,560,000	70,693,000
Accounts Payable	10,702,000	9,877,000
Accounts Payable & Accrued Expenses	10,702,000	9,877,000
Current Debt	10,019,000	9,360,000
Current Debt and Capital Leases	10,019,000	9,360,000
Other Current Liabilities	8,961,000	8,150,000
Current Liabilities	29,682,000	27,387,000
Long-Term Obligations	10,290,000	4,650,000
Deferred LT Liability Charges	43,000	43,000
Pensions & OPEB	811,000	868,000
Other LT Liabilities	5,209,000	5,170,000
LT Liabilities	16,353,000	10,731,000
Total Liabilities	46,036,000	38,118,000
Net Assets	35,524,000	32,575,000
Common Share Capital	1,791,000	1,791,000
Share Premium	2,789,000	2,789,000
Retained Earnings	32,014,000	29,007,000
Treasury Stock	542,000	625,000
Other Equity	(528,000)	(388,000)
Shareholders' Equity	35,524,000	32,574,000
Total Liabilities & Stockholders' Equity	81,560,000	70,693,000
Net Current Assets	12,411,000	7,511,000
Total Assets Less Current Liabilities	51,878,000	43,306,000
Shares Outstanding	43,751	43,703

Recent Dividends:
1. G-7 Holdings Inc common.
No dividends paid.
Annual Dividends:
1. G-7 Holdings Inc common.
No dividends paid.

G-TEKT CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	333,413,000	339,233,000	344,601,000
Direct Expenses	299,105,000	304,995,000	311,463,000
Gross Profit	34,308,000	34,238,000	33,138,000
SG&A	18,683,000	17,856,000	16,895,000
Other OpEx	0	0	0
Indirect Expenses	18,683,000	17,856,000	16,895,000
Total Operating Expenses	317,788,000	322,851,000	328,358,000
Operating Income	15,625,000	16,382,000	16,243,000
Non-Op Net Interest Income	(253,000)	229,000	(208,000)
Non-Op For Curr Gains	912,000	(384,000)	1,616,000
Other Non-Op	2,730,000	1,043,000	718,000
Non-Op Income	3,389,000	888,000	2,126,000
EBT Continuing	19,014,000	17,270,000	18,369,000
Taxation (current)	4,997,000	4,764,000	3,701,000
Taxation (deferred)	(136,000)	(648,000)	620,000
Taxation	4,861,000	4,116,000	4,321,000
EAT Continuing	14,153,000	13,154,000	14,048,000
Min Ints	(696,000)	(712,000)	(808,000)
Net Income	13,455,000	12,440,000	13,240,000
Dividends Per Share	96	87	67
EPS - Basic - Cont	314.31	289.39	307.52
EPS - Primary	314.31	289.39	307.52
EPS -Diluted - Cont	314.31	289.39	307.52
EPS - Diluted	314.31	289.39	307.52
Shares (primary)	42,808	42,990	43,055
Shares (diluted)	42,808	42,990	43,055

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	48,131,000	43,002,000
Cash, Equivs & STI	48,131,000	43,002,000
Receivables	53,380,000	48,187,000
Raw Materials	4,412,000	4,385,000
WIP	38,002,000	34,724,000
Finished Goods	2,131,000	2,044,000
Supplies	2,100,000	1,913,000
Inventories - Other	0	0
Inventories	46,645,000	43,066,000
Other Current Assets	7,336,000	7,161,000
Current Assets	155,492,000	141,416,000
Net PPE	199,511,000	165,877,000
Intangibles Excl Goodwill	1,945,000	1,303,000
Intangibles	1,945,000	1,303,000
Other LT Assets	15,497,000	12,790,000
LT Assets	216,953,000	179,970,000
Total Assets	372,445,000	321,386,000
Accounts Payable	33,650,000	32,395,000
Accounts Payable & Accrued Expenses	33,650,000	32,395,000
Current Debt	42,187,000	27,488,000
Current Debt and Capital Leases	42,187,000	27,488,000
Other Current Liabilities	26,102,000	17,492,000
Current Liabilities	101,939,000	77,375,000
Long-Term Obligations	19,353,000	21,935,000
Deferred LT Liability Charges	6,151,000	5,353,000
Pensions & OPEB	2,180,000	1,768,000
Other LT Liabilities	3,379,000	2,598,000
Minorities (BS)	16,234,000	14,361,000
LT Liabilities	31,063,000	31,654,000
Total Liabilities	149,236,000	123,390,000
Net Assets	223,209,000	197,996,000
Common Share Capital	4,656,000	4,656,000
Share Premium	23,622,000	23,622,000
Retained Earnings	140,842,000	131,508,000
Treasury Stock	1,953,000	1,975,000
Other Equity	56,042,000	40,185,000
Shareholders' Equity	223,209,000	197,996,000
Total Liabilities & Stockholders' Equity	372,445,000	321,386,000
Net Current Assets	53,553,000	64,041,000
Total Assets Less Current Liabilities	270,506,000	244,011,000
Shares Outstanding	42,813	42,800

Recent Dividends:
1. G-TEKT Corp common.
No dividends paid.
Annual Dividends:
1. G-TEKT Corp common.
No dividends paid.

GAKKYUSHA CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,198,208
Other Revenue	...	...	0
Revenue	13,069,103	13,289,916	13,198,208
Direct Expenses	8,044,682	8,552,616	8,398,341
Gross Profit	5,024,421	4,737,300	4,799,867
SG&A	2,120,389	2,116,093	2,105,331
Other OpEx	0	0	0
Indirect Expenses	2,120,389	2,116,093	2,105,331
Total Operating Expenses	10,165,071	10,668,709	10,503,672
Operating Income	2,904,032	2,621,207	2,694,536
Non-Op Net Interest Income	25,962	(2,230)	(11,623)
Non-Op For Curr Gains	45,334	(2,803)	...
Other Non-Op	(259,620)	(6,973)	(14,338)
Non-Op Income	(188,324)	(12,006)	(25,961)
EBT Continuing	2,715,708	2,609,201	2,668,575
Taxation (current)	886,363	836,343	827,326
Taxation (deferred)	(19,223)	(90,013)	13,867
Taxation	867,140	746,330	841,193
EAT Continuing	1,848,568	1,862,871	1,827,382
Min Ints	18	(24)	395
Net Income	1,848,586	1,862,845	1,827,777
Dividends Per Share	103	90	87
EPS - Basic - Cont	170.09	171.40	167.98
EPS - Primary	170.09	171.40	167.98
EPS -Diluted - Cont	170.09	171.40	167.98
EPS - Diluted	170.09	171.40	167.98
Shares (primary)	10,868	10,868	10,881
Shares (diluted)	10,868	10,868	10,881

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,417,345	2,642,584
Cash, Equivs & STI	3,417,345	2,642,584
Receivables	60,820	71,328
Supplies	3,573	6,389
Inventories - Other	45,857	51,990
Inventories	49,430	58,379
Other Current Assets	259,622	745,461
Current Assets	3,787,217	3,517,752
Net PPE	6,069,059	6,509,694
Intangibles Excl Goodwill	82,099	88,744
Intangibles	82,099	88,744
Other LT Assets	2,627,786	2,040,387
LT Assets	8,778,944	8,638,825
Total Assets	12,566,161	12,156,578
Accounts Payable	17,216	19,470
Accounts Payable & Accrued Expenses	17,216	19,470
Current Debt	148,663	148,663
Current Capital Lease Obligations	116,636	128,344
Current Debt and Capital Leases	265,299	277,007
Other Current Liabilities	2,391,110	2,548,295
Current Liabilities	2,673,625	2,844,772
Long-Term Obligations	1,171,149	1,376,491
Pensions & OPEB	29,450	55,263
Other LT Liabilities	517,646	542,018
Minorities (BS)	2,533	2,552
LT Liabilities	1,718,245	1,973,772
Total Liabilities	4,394,404	4,821,097
Net Assets	8,171,757	7,335,481
Common Share Capital	1,216,356	1,216,356
Share Premium	410,842	410,842
Retained Earnings	6,769,011	5,952,903
Treasury Stock	226,026	226,026
Other Equity	1,574	(18,594)
Shareholders' Equity	8,171,757	7,335,481
Total Liabilities & Stockholders' Equity	12,566,161	12,156,578
Net Current Assets	1,113,592	672,980
Total Assets Less Current Liabilities	9,892,536	9,311,806
Shares Outstanding	10,868	10,868

Recent Dividends:
1. Gakkyusha Co Ltd common.
No dividends paid.
Annual Dividends:
1. Gakkyusha Co Ltd common.
No dividends paid.

GAMECARD-JOYCO HOLDINGS, INC.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,289,000
Other Revenue	…	…	0
Revenue	25,385,000	37,946,000	36,289,000
Direct Expenses	14,555,000	23,089,000	20,092,000
Gross Profit	10,830,000	14,857,000	16,197,000
SG&A	6,295,000	5,839,000	5,674,000
Other OpEx	0	0	0
Indirect Expenses	6,295,000	5,839,000	5,674,000
Total Operating Expenses	20,850,000	28,928,000	25,766,000
Operating Income	4,535,000	9,018,000	10,523,000
Non-Op Net Interest Income	386,000	144,000	120,000
Other Non-Op	(155,000)	230,000	(25,000)
Non-Op Income	231,000	374,000	95,000
EBT Continuing	4,766,000	9,392,000	10,618,000
Taxation (current)	1,560,000	2,650,000	3,134,000
Taxation (deferred)	(57,000)	151,000	(67,000)
Taxation	1,503,000	2,801,000	3,067,000
EAT Continuing	3,263,000	6,591,000	7,551,000
Net Income	3,262,000	6,587,000	7,551,000
Dividends Per Share	100	100	60
EPS - Basic - Cont	232.59	456.96	527.77
EPS - Primary	232.59	456.96	527.77
EPS -Diluted - Cont	232.59	456.92	526.53
EPS - Diluted	232.59	456.92	526.53
Shares (primary)	14,026	14,414	14,306
Shares (diluted)	14,026	14,415	14,339

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,327,000	11,303,000
Short Term Investments	27,030,000	27,033,000
Cash, Equivs & STI	38,357,000	38,336,000
Receivables	2,303,000	3,710,000
Raw Materials	157,000	117,000
Finished Goods	9,062,000	10,099,000
Inventories - Other	0	0
Inventories	9,219,000	10,216,000
Other Current Assets	610,000	5,168,000
Current Assets	50,489,000	57,430,000
Net PPE	638,000	546,000
Intangibles Excl Goodwill	1,505,000	518,000
Intangibles	1,505,000	518,000
Other LT Assets	13,682,000	8,519,000
LT Assets	15,825,000	9,583,000
Total Assets	66,314,000	67,014,000
Accounts Payable	1,077,000	3,044,000
Accrued Exps	150,000	162,000
Accounts Payable & Accrued Expenses	1,227,000	3,206,000
Current Debt	0	0
Current Capital Lease Obligations	142,000	141,000
Current Debt and Capital Leases	142,000	141,000
Other Current Liabilities	1,885,000	2,675,000
Current Liabilities	3,254,000	6,022,000
Long-Term Obligations	229,000	256,000
Deferred LT Liability Charges	33,000	6,000
Pensions & OPEB	514,000	478,000
Other LT Liabilities	1,908,000	1,651,000
LT Liabilities	2,684,000	2,391,000
Total Liabilities	5,938,000	8,413,000
Net Assets	60,376,000	58,601,000
Common Share Capital	5,956,000	5,956,000
Share Premium	5,520,000	5,518,000
Retained Earnings	50,309,000	48,449,000
Treasury Stock	1,339,000	1,347,000
Other Equity	(70,000)	24,000
Shareholders' Equity	60,376,000	58,600,000
Total Liabilities & Stockholders' Equity	66,314,000	67,014,000
Net Current Assets	47,235,000	51,408,000
Total Assets Less Current Liabilities	63,060,000	60,992,000
Shares Outstanding	14,027	14,023

Recent Dividends:

1. Gamecard-Joyco Holdings, Inc. common.
No dividends paid.

Annual Dividends:

1. Gamecard-Joyco Holdings, Inc. common.
No dividends paid.

GAVAZZI (CARLO) HOLDING AG (SWITZERLAND)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (SwF000):

	2026	2025	2024
Sales	…	…	172,204
Other Revenue	…	…	0
Revenue	136,937	130,485	172,204
Direct Expenses	63,420	59,129	77,526
Gross Profit	73,517	71,356	94,678
SG&A	56,573	55,258	61,164
R&D (OpEx)	9,262	8,478	7,714
Other OpEx	3,363	905	495
Indirect Expenses	69,198	64,641	69,373
Total Operating Expenses	132,618	123,770	146,899
Operating Income	4,319	6,715	25,305
Non-Op Income	(1,115)	(627)	45
EBT Continuing	3,204	6,088	25,350
Taxation	1,380	2,025	6,664
EAT Continuing	1,824	4,063	18,686
Net Income	1,824	4,063	18,686
Dividends Per Share	…	1.60	9.60
EPS - Basic - Cont	2.57	5.72	26.29
EPS - Primary	2.57	5.72	26.29
EPS -Diluted - Cont	2.57	5.72	26.29
EPS - Diluted	2.57	5.72	26.29
Shares (primary)	711	711	711
Shares (diluted)	711	711	711

Standardized Balance Sheet, Years Ended Mar. 31 (SwF000):

	2026	2025
Cash	26,550	25,085
Cash & Equivalents	68,722	72,653
Cash, Equivs & STI	68,722	72,653
Receivables	34,970	30,770
Inventories	38,653	34,801
Other Current Assets	0	0
Current Assets	142,345	138,224
Net PPE	13,255	14,175
Intangibles Excl Goodwill	6,654	6,705
Intangibles	6,654	6,705
LT Receivables	514	1,398
Deferred LT Asset Charges	7,417	5,750
Other LT Assets	5,239	6,666
LT Assets	33,079	34,694
Total Assets	175,424	172,918
Accounts Payable	12,967	8,524
Accounts Payable & Accrued Expenses	12,967	8,524
Current Debt	0	0
Current Capital Lease Obligations	2,402	2,531
Current Debt and Capital Leases	2,402	2,531
Other Current Liabilities	20,469	17,640
Current Liabilities	35,838	28,695
Long-Term Obligations	0	0
Deferred LT Liability Charges	47	115
Pensions & OPEB	3,317	4,040
Other LT Liabilities	4,040	5,265
LT Liabilities	7,404	9,420
Total Liabilities	43,242	38,115
Net Assets	132,182	134,803
Common Share Capital	10,661	10,661
Retained Earnings	163,541	161,717
Other Equity	(42,020)	(37,575)
Shareholders' Equity	132,182	134,803
Total Liabilities & Stockholders' Equity	175,424	172,918
Net Current Assets	106,507	109,529
Total Assets Less Current Liabilities	139,586	144,223
Shares Outstanding	711	711

Recent Dividends:

1. Gavazzi (Carlo) Holding AG (Switzerland) bearer.
No dividends paid.

2. Gavazzi (Carlo) Holding AG (Switzerland) registered.
No dividends paid.

Annual Dividends:

1. Gavazzi (Carlo) Holding AG (Switzerland) bearer.
No dividends paid.

2. Gavazzi (Carlo) Holding AG (Switzerland) registered.
No dividends paid.

GEECHS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,375,627	25,162,448	23,739,835
Direct Expenses	22,414,004	21,591,114	19,595,727
Gross Profit	3,961,623	3,571,334	4,144,108
SG&A	3,085,934	3,075,793	4,053,248
Other OpEx	0	0	0
Indirect Expenses	3,085,934	3,075,793	4,053,248
Total Operating Expenses	25,499,938	24,666,907	23,648,975
Operating Income	875,689	495,541	90,860
Non-Op Net Interest Income	(35,821)	(21,160)	(15,535)
Non-Op For Curr Gains	(5,995)	(1,519)	(1,814)
Other Non-Op	85,606	(512,115)	(1,541,510)
Non-Op Income	43,790	(534,794)	(1,558,859)
EBT Continuing	919,479	(39,253)	(1,467,999)
Taxation (current)	288,627	172,924	373,957
Taxation (deferred)	(17,158)	(92,797)	(219,928)
Taxation	271,469	80,127	154,029
EAT Continuing	648,010	(119,380)	(1,622,028)
Min Ints	(5,006)	169,176	148,649
Net Income	643,001	49,795	(1,473,379)
Dividends Per Share	30	10	10
EPS - Basic - Cont	62.73	4.82	(142.75)
EPS - Primary	62.73	4.82	(142.75)
EPS -Diluted - Cont	62.72	4.82	(142.75)
EPS - Diluted	62.72	4.82	(142.75)
Shares (primary)	10,250	10,326	10,321
Shares (diluted)	10,252	10,326	10,321

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,747,062	3,606,612
Cash, Equivs & STI	3,747,062	3,606,612
Receivables	3,106,340	2,719,756
Supplies	105	101
Inventories - Other	0	0
Inventories	105	101
Prepayments (ST)	93,993	64,482
Other Current Assets	25,075	61,168
Current Assets	6,972,575	6,452,119
Net PPE	97,165	21,348
Intangibles Excl Goodwill	579,817	640,096
Intangibles	579,817	640,096
Other LT Assets	202,483	261,340
LT Assets	879,465	922,784
Total Assets	7,852,040	7,374,904
Accounts Payable	1,263,640	1,247,765
Accrued Exps	558,553	619,932
Accounts Payable & Accrued Expenses	1,822,193	1,867,697
Current Debt	418,839	336,354
Current Capital Lease Obligations	50,566	67,468
Current Debt and Capital Leases	469,405	403,822
Other Current Liabilities	893,208	380,828
Current Liabilities	3,184,806	2,652,347
Long-Term Obligations	1,442,361	1,714,298
Deferred LT Liability Charges	78,602	84,049
Pensions & OPEB	13,866	18,573
Other LT Liabilities	77,722	34,488
Minorities (BS)	98	28,942

LT Liabilities	1,612,551	1,851,408
Total Liabilities	4,797,456	4,532,698
Net Assets	3,054,584	2,842,206
Common Share Capital	1,112,414	1,112,363
Share Premium	991,519	1,062,306
Retained Earnings	939,983	502,712
Treasury Stock	99,973	…
Other Equity	110,641	164,824
Shareholders' Equity	3,054,584	2,842,205
Total Liabilities & Stockholders' Equity	7,852,040	7,374,904
Net Current Assets	3,787,769	3,799,772
Total Assets Less Current Liabilities	4,667,234	4,722,557
Shares Outstanding	10,160	10,330

Recent Dividends:

1. Geechs Inc common.

No dividends paid.

Annual Dividends:

1. Geechs Inc common.

No dividends paid.

GEO HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	433,848,000
Other Revenue	…	…	0
Revenue	481,249,000	427,669,000	433,848,000
Direct Expenses	291,802,000	256,997,000	274,024,000
Gross Profit	189,447,000	170,672,000	159,824,000
SG&A	175,207,000	159,421,000	143,009,000
Other OpEx	0	0	0
Indirect Expenses	175,207,000	159,421,000	143,009,000
Total Operating Expenses	467,009,000	416,418,000	417,033,000
Operating Income	14,240,000	11,251,000	16,815,000
Non-Op Net Interest Income	(824,000)	(415,000)	(155,000)
Non-Op For Curr Gains	762,000	…	1,043,000
Other Non-Op	(1,751,000)	(1,922,000)	(396,000)
Non-Op Income	(1,813,000)	(2,337,000)	492,000
EBT Continuing	12,427,000	8,914,000	17,307,000
Taxation (current)	4,496,000	4,843,000	4,880,000
Taxation (deferred)	(901,000)	(567,000)	1,475,000
Taxation	3,595,000	4,276,000	6,355,000
EAT Continuing	8,832,000	4,638,000	10,952,000
Min Ints	(93,000)	(99,000)	(47,000)
Net Income	8,738,000	4,537,000	10,902,000
Dividends Per Share	34	34	29
EPS - Basic - Cont	219.77	114.27	275.31
EPS - Primary	219.77	114.27	275.31
EPS -Diluted - Cont	219.36	113.81	273.43
EPS - Diluted	219.36	113.81	273.43
Shares (primary)	39,761	39,710	39,602
Shares (diluted)	39,834	39,870	39,874

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	86,656,000	60,090,000
Cash, Equivs & STI	86,656,000	60,090,000
Receivables	18,435,000	15,760,000
Inventories	77,062,000	73,887,000
Other Current Assets	14,240,000	15,335,000
Current Assets	196,393,000	165,072,000
Net PPE	64,498,000	56,283,000
Intangibles Excl Goodwill	5,447,000	5,030,000
Intangibles	5,447,000	5,030,000
Other LT Assets	28,872,000	26,422,000
LT Assets	98,817,000	87,735,000
Total Assets	295,211,000	252,807,000
Accounts Payable	12,469,000	12,686,000
Accounts Payable & Accrued Expenses	12,469,000	12,686,000
Current Debt	13,421,000	10,849,000
Current Debt and Capital Leases	13,421,000	10,849,000
Other Current Liabilities	29,009,000	23,068,000
Current Liabilities	54,899,000	46,603,000
Long-Term Obligations	105,228,000	83,650,000
Deferred LT Liability Charges	235,000	73,000
Other LT Liabilities	36,658,000	32,011,000
Minorities (BS)	121,000	65,000
LT Liabilities	142,121,000	115,734,000
Total Liabilities	197,141,000	162,403,000
Net Assets	98,070,000	90,404,000
Common Share Capital	9,317,000	9,263,000
Share Premium	3,729,000	3,676,000
Retained Earnings	84,913,000	77,527,000
Other Equity	110,000	(62,000)
Shareholders' Equity	98,069,000	90,404,000
Total Liabilities & Stockholders' Equity	295,211,000	252,807,000
Net Current Assets	141,494,000	118,469,000
Total Assets Less Current Liabilities	240,312,000	206,204,000
Shares Outstanding	39,783	39,718

Recent Dividends:

1. Geo Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Geo Holdings Corp common.

No dividends paid.

GEOMATEC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,008,753	5,280,866	4,605,542
Direct Expenses	4,545,879	3,743,273	3,939,167
Gross Profit	1,462,874	1,537,593	666,375
SG&A	1,121,649	1,213,832	1,322,074
Other OpEx	0	0	0
Indirect Expenses	1,121,649	1,213,832	1,322,074
Total Operating Expenses	5,667,528	4,957,105	5,261,241
Operating Income	341,225	323,761	(655,699)
Non-Op Net Interest Income	(14,396)	(15,003)	(10,056)
Non-Op For Curr Gains	27,701	(4,095)	14,235
Other Non-Op	132,484	74,792	(1,007,156)
Non-Op Income	145,789	55,694	(1,002,977)
EBT Continuing	487,014	379,455	(1,658,676)
Taxation (current)	34,350	19,000	10,816
Taxation (deferred)	(186,182)	…	…
Taxation	(151,832)	19,000	10,816
EAT Continuing	638,846	360,455	(1,669,492)
Net Income	638,845	360,456	(1,669,490)
EPS - Basic - Cont	80.76	45.56	(211.05)
EPS - Primary	80.76	45.56	(211.05)
EPS -Diluted - Cont	80.76	45.56	(211.05)
EPS - Diluted	80.76	45.56	(211.05)
Shares (primary)	7,910	7,910	7,910
Shares (diluted)	7,910	7,910	7,910

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,729,857	3,029,193
Short Term Investments	300,000	…
Cash, Equivs & STI	4,029,857	3,029,193
Receivables	4,285,544	5,179,050
Raw Materials	1,467,209	1,909,323
WIP	597,577	538,313
Finished Goods	81,596	19,057
Inventories - Other	0	0
Inventories	2,146,382	2,466,693
Prepayments (ST)	52,352	45,328
Other Current Assets	25,398	24,031
Current Assets	10,539,533	10,744,295
Net PPE	2,012,110	1,968,446
Intangibles Excl Goodwill	162,101	155,755
Intangibles	162,101	155,755
Other LT Assets	3,746,601	3,489,944
LT Assets	5,920,812	5,614,145
Total Assets	16,460,346	16,358,441
Accounts Payable	3,770,383	4,252,877
Accrued Exps	248,648	245,680
Accounts Payable & Accrued Expenses	4,019,031	4,498,557
Current Debt	630,580	786,265
Current Capital Lease Obligations	1,364	1,332
Current Debt and Capital Leases	631,944	787,597
Other Current Liabilities	388,733	421,189
Current Liabilities	5,039,708	5,707,343
Long-Term Obligations	1,107,475	1,246,088
Deferred LT Liability Charges	…	23,826
Pensions & OPEB	251,631	258,775
Other LT Liabilities	17,899	17,899
LT Liabilities	1,377,005	1,546,588
Total Liabilities	6,416,713	7,253,932
Net Assets	10,043,633	9,104,509
Common Share Capital	4,043,850	4,043,850
Share Premium	8,297,350	8,297,350
Retained Earnings	(1,734,069)	(2,372,914)
Treasury Stock	1,311,165	1,311,155
Other Equity	747,666	447,378
Shareholders' Equity	10,043,632	9,104,509
Total Liabilities & Stockholders' Equity	16,460,346	16,358,441
Net Current Assets	5,499,825	5,036,952
Total Assets Less Current Liabilities	11,420,638	10,651,098
Shares Outstanding	7,910	7,910

Recent Dividends:

1. Geomatec Co Ltd common.

No dividends paid.

Annual Dividends:

1. Geomatec Co Ltd common.

No dividends paid.

GEOSTR CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	26,910,057
Other Revenue	…	…	0
Revenue	28,858,829	28,527,972	26,910,057
Direct Expenses	23,566,949	24,034,842	22,293,486
Gross Profit	5,291,880	4,493,130	4,616,571
SG&A	3,240,980	2,941,932	2,785,437
Other OpEx	0	0	0
Indirect Expenses	3,240,980	2,941,932	2,785,437
Total Operating Expenses	26,807,929	26,976,774	25,078,923
Operating Income	2,050,900	1,551,198	1,831,134
Non-Op Net Interest Income	31,560	7,677	2,391
Other Non-Op	774,348	(272,397)	(147,102)
Non-Op Income	805,908	(264,720)	(144,711)
EBT Continuing	2,856,808	1,286,478	1,686,423
Taxation (current)	686,707	383,504	564,121
Taxation (deferred)	318,053	67,507	19,329
Taxation	1,004,760	451,011	583,450
EAT Continuing	1,852,048	835,467	1,102,973
Net Income	1,852,049	835,468	1,102,973
Dividends Per Share	13	11	11
EPS - Basic - Cont	59.41	26.71	35.26
EPS - Primary	59.41	26.71	35.26
EPS -Diluted - Cont	59.41	26.71	35.26
EPS - Diluted	59.41	26.71	35.26
Shares (primary)	31,177	31,285	31,285
Shares (diluted)	31,177	31,285	31,285

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	710,303	575,562
Cash, Equivs & STI	710,303	575,562
Receivables	11,340,848	11,658,119
Raw Materials	2,441,603	3,055,209
WIP	1,080,510	1,895,845
Inventories - Other	3,068,949	4,562,045

Inventories	6,591,062	9,513,099
Other Current Assets	7,693,960	4,100,801
Current Assets	26,336,173	25,847,581
Net PPE	8,233,539	8,282,439
Intangibles Excl Goodwill	24,252	25,381
Intangibles	24,252	25,381
Other LT Assets	2,291,755	2,564,548
LT Assets	10,549,546	10,872,368
Total Assets	36,885,720	36,719,950
Accounts Payable	2,813,064	3,567,039
Accrued Exps	1,243,576	405,075
Accounts Payable & Accrued Expenses	4,056,640	3,972,114
Current Debt	270,000	280,000
Current Capital Lease Obligations	6,704	5,899
Current Debt and Capital Leases	276,704	285,899
Other Current Liabilities	7,065,251	8,313,388
Current Liabilities	11,398,595	12,571,401
Long-Term Obligations	35,378	26,193
Pensions & OPEB	183,627	296,586
Other LT Liabilities	147,679	85,240
LT Liabilities	366,684	408,019
Total Liabilities	11,765,280	12,979,421
Net Assets	25,120,440	23,740,529
Common Share Capital	3,352,250	3,352,250
Share Premium	4,384,580	4,384,580
Retained Earnings	16,663,783	15,187,152
Treasury Stock	308,191	28,691
Other Equity	1,028,018	845,237
Shareholders' Equity	25,120,440	23,740,528
Total Liabilities & Stockholders' Equity	36,885,720	36,719,950
Net Current Assets	14,937,578	13,276,180
Total Assets Less Current Liabilities	25,487,125	24,148,549
Shares Outstanding	30,635	31,285

Recent Dividends:

1. Geostr Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Geostr Corp (Japan) common.

No dividends paid.

GERRESHEIMER AG (DUESSELDORF)

Annual Report

Standardized Income Statement, Years Ended Nov. 30 (Eu000):

	2025	2024 (revised)	2023
Revenue	2,320,885	1,991,269	1,990,486
Direct Expenses	1,895,633	1,423,023	1,393,172
Gross Profit	425,252	568,246	597,314
SG&A	438,669	387,458	372,620
R&D (OpEx)	80,981	23,754	16,127
Other OpEx	114,923	(3,993)	(4,824)
Indirect Expenses	634,573	407,219	383,923
Total Operating Expenses	2,530,206	1,830,242	1,777,095
Operating Income	(209,321)	161,027	213,391
Non-Op Income	(120,812)	(50,655)	(45,962)
EBT Continuing	(330,133)	110,372	167,429
Taxation	(11,410)	26,034	47,344
EAT Continuing	(318,723)	84,338	120,085
Min Ints	(1,593)	(2,061)	(3,959)
Net Income	(320,316)	82,275	116,126
Dividends Per Share	0.01	0.20	0.20
EPS - Basic - Cont	(9.27)	2.37	3.48
EPS - Primary	(9.27)	2.37	3.48
EPS -Diluted - Cont	(9.27)	2.37	3.48
EPS - Diluted	(9.27)	2.37	3.48
Shares (primary)	34,540	34,540	33,336
Shares (diluted)	34,540	34,540	33,336
Taxation (Cumu)	...	26,034	...
Min Ints (Cumu)	...	(2,061)	...
EPS - Primary (Cumu)	...	2.37	...
EPS - Diluted (Cumu)	...	2.37	...

Standardized Balance Sheet, Years Ended Nov. 30 (Eu000):

	2025	2024 (revised)
Cash & Equivalents	176,213	186,378
Short Term Investments	23,337	31,571
Cash, Equivs & STI	199,550	217,949
Receivables	442,836	369,133
Inventories	450,358	361,428
Current Tax Assets	9,942	8,388
Assets Held for Sale (ST)	...	3,141
Other Current Assets	0	0
Current Assets	1,102,686	960,039
Net PPE	1,857,034	1,504,830
LT Investments	16,943	42,407
Goodwill	870,735	676,353
Intangibles Excl Goodwill	603,888	559,789
Intangibles	1,474,623	1,236,142
LT Receivables	1,569	4,037
Deferred LT Asset Charges	37,465	19,724
Other LT Assets	2,809	5,596
LT Assets	3,390,443	2,812,736
Total Assets	4,493,129	3,772,775
Accounts Payable	426,969	370,031
Accrued Exps	11,372	12,589
Accounts Payable & Accrued Expenses	438,341	382,620
Other Current Liabilities	922,360	609,929
Current Liabilities	1,360,701	992,549
Long-Term Obligations	0	0
Deferred LT Liability Charges	181,306	107,256
Pensions & OPEB	90,389	98,758
Other LT Liabilities	1,753,641	1,069,419
Minorities (BS)	25,858	27,043
LT Liabilities	2,025,336	1,275,433
Total Liabilities	3,411,895	2,295,025
Net Assets	1,081,234	1,477,750
Common Share Capital	34,540	34,540
Share Premium	267,789	778,475
Retained Earnings	907,049	712,953
Accum Other Comp Inc	(128,144)	(48,219)
Other Equity	0	1
Shareholders' Equity	1,081,234	1,477,750
Total Liabilities & Stockholders' Equity	4,493,129	3,772,775
Net Current Assets	(258,015)	(32,510)
Total Assets Less Current Liabilities	3,132,428	2,780,226
Shares Outstanding	34,540	34,540

Recent Dividends:

1. Gerresheimer AG (Duesseldorf) American Depositary Receipts.

No dividends paid.

2. Gerresheimer AG (Duesseldorf) bearer (nominal value: Euro1.00).

No dividends paid.

Annual Dividends:

1. Gerresheimer AG (Duesseldorf) American Depositary Receipts.

No dividends paid.

2. Gerresheimer AG (Duesseldorf) bearer (nominal value: Euro1.00).

No dividends paid.

GIKEN HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,675,110	4,906,441	5,169,733
Direct Expenses	3,379,112	3,608,878	3,950,897
Gross Profit	1,295,998	1,297,563	1,218,836
SG&A	594,302	673,576	689,608
Other OpEx	0	0	0
Indirect Expenses	594,302	673,576	689,608
Total Operating Expenses	3,973,414	4,282,454	4,640,505
Operating Income	701,696	623,987	529,228
Non-Op Net Interest Income	(44,070)	(53,336)	(49,365)
Non-Op For Curr Gains	...	(7,386)	(18,898)
Other Non-Op	275,777	189,198	212,995
Non-Op Income	231,707	128,476	144,732
EBT Continuing	933,403	752,463	673,960
Taxation (current)	333,849	247,975	239,553
Taxation (deferred)	(13,985)	12,537	(9,813)
Taxation	319,864	260,512	229,740
EAT Continuing	613,539	491,951	444,220
Net Income	613,539	491,949	444,222
Dividends Per Share	2.20	2.20	2
EPS - Basic - Cont	37.79	30.30	27.36
EPS - Primary	37.79	30.30	27.36
EPS -Diluted - Cont	37.79	30.30	27.36
EPS - Diluted	37.79	30.30	27.36
Shares (primary)	16,234	16,235	16,235
Shares (diluted)	16,234	16,235	16,235

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,482,660	1,648,906
Short Term Investments	211,570	215,266
Cash, Equivs & STI	1,694,230	1,864,172
Receivables	1,334,574	1,668,301
Inventories	515,354	516,697
Other Current Assets	29,055	33,718
Current Assets	3,573,213	4,082,888
Net PPE	6,191,138	6,135,170
Intangibles Excl Goodwill	739	1,429
Intangibles	739	1,429
Other LT Assets	8,511,049	5,945,451
LT Assets	14,702,926	12,082,050
Total Assets	18,276,139	16,164,939
Accounts Payable	968,219	1,121,741
Accrued Exps	31,648	31,124
Accounts Payable & Accrued Expenses	999,867	1,152,865
Current Debt	820,511	537,493
Current Capital Lease Obligations	...	1,346
Current Debt and Capital Leases	820,511	538,839
Other Current Liabilities	656,152	568,956
Current Liabilities	2,476,530	2,260,660
Long-Term Obligations	2,037,030	2,766,632
Deferred LT Liability Charges	735,247	90,279
Pensions & OPEB	70,485	83,353
Other LT Liabilities	34,284	47,985
LT Liabilities	2,877,046	2,988,249
Total Liabilities	5,353,576	5,248,909
Net Assets	12,922,563	10,916,030
Common Share Capital	1,120,000	1,120,000
Share Premium	1,473,840	1,473,840
Retained Earnings	8,587,159	7,991,477
Treasury Stock	965	869
Other Equity	1,742,529	331,581
Shareholders' Equity	12,922,563	10,916,029
Total Liabilities & Stockholders' Equity	18,276,139	16,164,939
Net Current Assets	1,096,683	1,822,228
Total Assets Less Current Liabilities	15,799,609	13,904,279
Shares Outstanding	16,234	16,235

Recent Dividends:

1. Giken Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Giken Holdings Co Ltd common.

No dividends paid.

GLADIATOR METALS CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	2,862	2,839	2,284
D&A (OpEx)	91	21	13
Other OpEx	13,396	5,773	4,299
Indirect Expenses	16,349	8,633	6,596
Total Operating Expenses	16,349	8,633	6,596
Non-Op Income	451	324	233
EBT Continuing	(15,898)	(8,309)	(6,363)

Net Income	(15,898)	(8,309)	(6,363)
EPS - Basic - Cont	(0.18)	(0.14)	(0.18)
EPS - Primary	(0.18)	(0.14)	(0.18)
EPS -Diluted - Cont	(0.18)	(0.14)	(0.18)
EPS - Diluted	(0.18)	(0.14)	(0.18)
Shares (primary)	88,719	60,045	36,270
Shares (diluted)	88,719	60,045	36,270

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	19,742	17,699
Cash, Equivs & STI	19,742	17,699
Receivables	84	150
Prepayments (ST)	373	284
Other Current Assets	0	0
Current Assets	20,199	18,132
Net PPE	23	41
Other LT Assets	7,144	1,469
LT Assets	7,168	1,509
Total Assets	27,367	19,642
Accounts Payable	543	459
Accounts Payable & Accrued Expenses	543	459
Other Current Liabilities	4,921	5,426
Current Liabilities	5,464	5,885
Long-Term Obligations	39	0
Other LT Liabilities	0	…
LT Liabilities	39	…
Total Liabilities	5,503	5,885
Net Assets	21,864	13,757
Common Share Capital	52,621	30,284
Retained Earnings	(35,303)	(19,405)
Other Equity	4,546	2,878
Shareholders' Equity	21,864	13,757
Total Liabilities & Stockholders' Equity	27,367	19,642
Net Current Assets	14,735	12,247
Total Assets Less Current Liabilities	21,903	13,757
Shares Outstanding	105,152	78,926

Recent Dividends:

1. Gladiator Metals Corp common.

No dividends paid.

Annual Dividends:

1. Gladiator Metals Corp common.

No dividends paid.

GLOME HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	1,238,000
Other Revenue	…	…	0
Revenue	2,003,000	2,043,000	1,238,000
Direct Expenses	1,119,000	1,070,000	374,000
Gross Profit	884,000	973,000	864,000
SG&A	921,000	1,018,000	1,008,000
Other OpEx	0	0	0
Indirect Expenses	921,000	1,018,000	1,008,000
Total Operating Expenses	2,040,000	2,088,000	1,382,000
Operating Income	(37,000)	(45,000)	(144,000)
Non-Op Net Interest Income	5,000	2,000	1,000
Other Non-Op	(495,000)	142,000	(41,000)
Non-Op Income	(490,000)	144,000	(40,000)
EBT Continuing	(527,000)	99,000	(184,000)
Taxation (current)	…	…	3,000
Taxation (deferred)	…	…	10,000
Taxation	8,000	27,000	13,000
EAT Continuing	(535,000)	72,000	(197,000)
Net Income	(538,000)	71,000	(197,000)
Dividends Per Share	…	2	…
EPS - Basic - Cont	(59.55)	7.82	(21.91)
EPS - Primary	(59.55)	7.82	(21.91)
EPS -Diluted - Cont	(59.55)	7.82	(21.91)
EPS - Diluted	(59.55)	7.82	(21.91)
Shares (primary)	9,050	9,050	9,050
Shares (diluted)	9,050	9,050	9,050

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,546,000	2,186,000
Short Term Investments	936,000	494,000
Cash, Equivs & STI	3,482,000	2,680,000
Receivables	1,591,000	1,483,000
Inventories	13,000	16,000
Other Current Assets	151,000	160,000
Current Assets	5,237,000	4,339,000
Net PPE	1,368,000	1,511,000
Intangibles Excl Goodwill	44,000	65,000
Intangibles	44,000	65,000
Other LT Assets	1,246,000	2,729,000
LT Assets	2,658,000	4,305,000
Total Assets	7,895,000	8,645,000
Accounts Payable	176,000	320,000
Accounts Payable & Accrued Expenses	176,000	320,000
Current Debt	9,000	10,000
Current Capital Lease Obligations	2,000	2,000
Current Debt and Capital Leases	11,000	12,000
Other Current Liabilities	235,000	264,000
Current Liabilities	422,000	596,000
Long-Term Obligations	25,000	35,000
Pensions & OPEB	2,000	…
Other LT Liabilities	172,000	175,000
LT Liabilities	199,000	210,000
Total Liabilities	622,000	806,000
Net Assets	7,273,000	7,839,000
Common Share Capital	3,049,000	3,049,000
Share Premium	3,012,000	3,012,000
Retained Earnings	1,069,000	1,626,000
Other Equity	143,000	151,000
Shareholders' Equity	7,273,000	7,838,000
Total Liabilities & Stockholders' Equity	7,895,000	8,645,000
Net Current Assets	4,815,000	3,743,000
Total Assets Less Current Liabilities	7,473,000	8,049,000
Shares Outstanding	9,050	9,050

Recent Dividends:

1. GLOME Holdings Inc common.

No dividends paid.

Annual Dividends:

1. GLOME Holdings Inc common.

No dividends paid.

GMB CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	105,280,570	103,712,142	96,291,785
Direct Expenses	85,876,640	85,602,678	79,618,004
Gross Profit	19,403,930	18,109,464	16,673,781
SG&A	16,083,399	16,166,400	15,042,790
Other OpEx	0	0	0
Indirect Expenses	16,083,399	16,166,400	15,042,790
Total Operating Expenses	101,960,039	101,769,078	94,660,794
Operating Income	3,320,531	1,943,064	1,630,991
Non-Op Net Interest Income	(1,009,955)	(1,093,045)	(1,102,154)
Non-Op For Curr Gains	559,555	755,704	839,956
Other Non-Op	(1,874,675)	124,362	(189,213)
Non-Op Income	(2,325,075)	(212,979)	(451,411)
EBT Continuing	995,456	1,730,085	1,179,580
Taxation (current)	968,129	588,786	815,944
Taxation (deferred)	345,343	(115,346)	(230,173)
Taxation	1,513,469	473,440	585,771
EAT Continuing	(518,013)	1,256,645	593,809
Min Ints	(517,476)	(664,278)	(184,821)
Net Income	(1,035,490)	592,367	408,988
Dividends Per Share	40	40	30
EPS - Basic - Cont	(194.60)	111.66	77.24
EPS - Primary	(194.60)	111.66	77.24
EPS -Diluted - Cont	(194.60)	111.66	77.24
EPS - Diluted	(194.60)	111.66	77.24
Shares (primary)	5,321	5,305	5,295
Shares (diluted)	5,321	5,305	5,295

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,581,583	6,144,438
Short Term Investments	…	7,104
Cash, Equivs & STI	7,581,583	6,151,542
Receivables	25,380,345	21,664,722
Raw Materials	6,948,810	7,137,245
WIP	7,956,751	6,856,121
Inventories - Other	10,805,225	9,684,346
Inventories	25,710,786	23,677,712
Current Tax Assets	546	222,734
Other Current Assets	2,341,408	2,202,263
Current Assets	61,014,668	53,918,973
Net PPE	32,015,300	31,464,905
Intangibles Excl Goodwill	328,542	424,043
Intangibles	328,542	424,043
Other LT Assets	2,795,422	2,741,053
LT Assets	35,139,264	34,630,001
Total Assets	96,153,933	88,548,974
Accounts Payable	12,792,227	12,894,694
Accounts Payable & Accrued Expenses	12,792,227	12,894,694
Current Debt	33,098,124	28,890,643
Current Capital Lease Obligations	644,112	…
Current Debt and Capital Leases	33,742,236	28,890,643
Other Current Liabilities	6,369,612	5,976,587
Current Liabilities	52,904,075	47,761,924
Long-Term Obligations	6,401,507	3,169,971
Deferred LT Liability Charges	1,200,417	755,527
Pensions & OPEB	1,152,404	1,924,629
Other LT Liabilities	211,596	956,483
Minorities (BS)	11,491,536	10,867,063
LT Liabilities	8,965,924	6,806,610
Total Liabilities	73,361,536	65,435,598
Net Assets	22,792,397	23,113,376
Common Share Capital	894,574	887,026
Share Premium	1,066,477	1,058,930
Retained Earnings	16,952,671	18,200,869
Treasury Stock	2,723	2,723
Other Equity	3,881,397	2,969,274
Shareholders' Equity	22,792,396	23,113,376
Total Liabilities & Stockholders' Equity	96,153,933	88,548,974
Net Current Assets	8,110,593	6,157,049
Total Assets Less Current Liabilities	43,249,858	40,787,050
Shares Outstanding	5,327	5,308

Recent Dividends:

1. GMB Corp common.

No dividends paid.

Annual Dividends:

1. GMB Corp common.

No dividends paid.

GODO STEEL LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	222,850,000
Other Revenue	…	…	0
Revenue	191,772,000	205,199,000	222,850,000
Direct Expenses	159,019,000	168,959,000	183,423,000
Gross Profit	32,753,000	36,240,000	39,427,000
SG&A	22,939,000	22,490,000	21,576,000
Other OpEx	0	0	0
Indirect Expenses	22,939,000	22,490,000	21,576,000
Total Operating Expenses	181,958,000	191,449,000	204,999,000
Operating Income	9,814,000	13,750,000	17,851,000
Non-Op Net Interest			

Income	(676,000)	(619,000)	(510,000)
Other Non-Op	2,087,000	2,405,000	2,871,000
Non-Op Income	1,411,000	1,786,000	2,361,000
EBT Continuing	11,225,000	15,536,000	20,212,000
Taxation (current)	2,872,000	3,494,000	4,153,000
Taxation (deferred)	287,000	693,000	836,000
Taxation	3,159,000	4,187,000	4,989,000
EAT Continuing	8,066,000	11,349,000	15,223,000
Min Ints	(14,000)	(25,000)	(28,000)
Net Income	8,051,000	11,322,000	15,193,000
Dividends Per Share	180	240	280
EPS - Basic - Cont	550.56	774.19	1,038.84
EPS - Primary	550.56	774.19	1,038.84
EPS -Diluted - Cont	550.56	774.19	1,038.84
EPS - Diluted	550.56	774.19	1,038.84
Shares (primary)	14,624	14,625	14,626
Shares (diluted)	14,624	14,625	14,626

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,504,000	28,400,000
Cash, Equivs & STI	26,504,000	28,400,000
Receivables	48,486,000	54,385,000
Inventories	44,367,000	46,220,000
Other Current Assets	1,000,000	795,000
Current Assets	120,357,000	129,800,000
Net PPE	94,872,000	90,695,000
Intangibles Excl Goodwill	3,138,000	3,387,000
Intangibles	3,138,000	3,387,000
Other LT Assets	37,139,000	30,277,000
LT Assets	135,149,000	124,359,000
Total Assets	255,507,000	254,159,000
Accounts Payable	27,833,000	26,015,000
Accounts Payable & Accrued Expenses	27,833,000	26,015,000
Current Debt	26,283,000	33,165,000
Current Capital Lease Obligations	117,000	110,000
Current Debt and Capital Leases	26,400,000	33,275,000
Other Current Liabilities	12,204,000	14,083,000
Current Liabilities	66,437,000	73,373,000
Long-Term Obligations	27,723,000	30,930,000
Deferred LT Liability Charges	11,527,000	8,827,000
Pensions & OPEB	4,603,000	5,373,000
Other LT Liabilities	966,000	907,000
Minorities (BS)	460,000	449,000
LT Liabilities	44,819,000	46,037,000
Total Liabilities	111,717,000	119,859,000
Net Assets	143,790,000	134,300,000
Common Share Capital	34,896,000	34,896,000
Share Premium	12,430,000	12,430,000
Retained Earnings	83,867,000	79,326,000
Treasury Stock	4,730,000	4,726,000
Other Equity	17,326,000	12,374,000
Shareholders' Equity	143,789,000	134,300,000
Total Liabilities & Stockholders' Equity	255,507,000	254,159,000
Net Current Assets	53,920,000	56,427,000
Total Assets Less Current Liabilities	189,070,000	180,786,000
Shares Outstanding	14,624	14,625

Recent Dividends:
1. Godo Steel Ltd common.
No dividends paid.
Annual Dividends:
1. Godo Steel Ltd common.
No dividends paid.

GOLDFLARE EXPLORATION INC
Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	178	377	447
D&A (OpEx)	2	4	23
RR&I	82	22	…
Other OpEx	21	5	12
Indirect Expenses	282	407	482
Total Operating Expenses	282	407	482
Non-Op Net Interest Income	(31)	(3)	7
Other Non-Op	(122)	5	(4)
Non-Op Income	(153)	2	4
EBT Continuing	(435)	(406)	(478)
Taxation	(19)	(8)	(185)
EAT Continuing	(417)	(398)	(293)
Net Income	(417)	(398)	(293)
EPS - Basic - Cont	(0.01)	(0.01)	0
EPS - Primary	(0.01)	(0.01)	0
EPS -Diluted - Cont	(0.01)	(0.01)	0
EPS - Diluted	(0.01)	(0.01)	0
Shares (primary)	26,339	24,097	20,526
Shares (diluted)	26,339	24,097	20,526

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	67	…
Cash & Equivalents	67	31
Cash, Equivs & STI	67	31
Current Tax Assets	47	8
Prepayments (ST)	…	2
Other Current Assets	0	0
Current Assets	114	42
Net PPE	6	7
LT Investments	…	0
Other LT Assets	3,432	3,516
LT Assets	3,438	3,523
Total Assets	3,552	3,565
Current Debt	39	…
Current Debt and Capital Leases	39	…
Other Current Liabilities	491	…
Current Liabilities	530	142
Long-Term Obligations	0	0
Total Liabilities	530	142
Net Assets	3,022	3,424
Common Share Capital	24,480	24,470
Share Premium	7,431	7,361
Retained Earnings	(28,919)	(28,502)
Other Equity	30	94
Shareholders' Equity	3,022	3,424
Total Liabilities & Stockholders' Equity	3,552	3,565
Net Current Assets	(416)	(100)
Total Assets Less Current Liabilities	3,022	3,424
Shares Outstanding	26,352	26,018

Recent Dividends:
1. Goldflare Exploration Inc class A.
No dividends paid.
Annual Dividends:
1. Goldflare Exploration Inc class A.
No dividends paid.

GOLDWIN INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	126,907,000
Other Revenue	…	…	0
Revenue	137,516,000	132,305,000	126,907,000
Direct Expenses	64,569,000	63,379,000	59,734,000
Gross Profit	72,947,000	68,926,000	67,173,000
SG&A	47,087,000	47,020,000	43,326,000
Other OpEx	0	0	0
Indirect Expenses	47,087,000	47,020,000	43,326,000
Total Operating Expenses	111,656,000	110,399,000	103,060,000
Operating Income	25,860,000	21,906,000	23,847,000
Non-Op Net Interest Income	0	(6,000)	0
Other Non-Op	6,275,000	8,323,000	8,705,000
Non-Op Income	6,275,000	8,317,000	8,705,000
EBT Continuing	32,135,000	30,223,000	32,552,000
Taxation (current)	5,920,000	6,585,000	9,027,000
Taxation (deferred)	2,058,000	(819,000)	(823,000)
Taxation	7,978,000	5,766,000	8,204,000
EAT Continuing	24,157,000	24,457,000	24,348,000
Min Ints	(57,000)	(8,000)	(66,000)
Net Income	24,094,000	24,444,000	24,281,000
Dividends Per Share	58	54.33	54
EPS - Basic - Cont	175.76	181.99	179.70
EPS - Primary	175.76	181.99	179.70
EPS -Diluted - Cont	175.76	181.99	179.70
EPS - Diluted	175.76	181.99	179.70
Shares (primary)	137,089	134,317	135,123
Shares (diluted)	137,089	134,317	135,123

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	58,497,000	52,526,000
Cash, Equivs & STI	58,497,000	52,526,000
Receivables	22,600,000	19,533,000
Raw Materials	878,000	962,000
WIP	233,000	372,000
Inventories - Other	18,629,000	17,884,000
Inventories	19,740,000	19,218,000
Other Current Assets	2,086,000	2,161,000
Current Assets	102,923,000	93,438,000
Net PPE	16,308,000	10,824,000
Intangibles Excl Goodwill	3,164,000	2,808,000
Intangibles	3,164,000	2,808,000
Other LT Assets	45,832,000	43,806,000
LT Assets	65,304,000	57,438,000
Total Assets	168,227,000	150,877,000
Accounts Payable	20,701,000	20,209,000
Accrued Exps	2,315,000	2,649,000
Accounts Payable & Accrued Expenses	23,016,000	22,858,000
Current Debt	6,000	354,000
Current Capital Lease Obligations	893,000	718,000
Current Debt and Capital Leases	899,000	1,072,000
Other Current Liabilities	8,411,000	13,461,000
Current Liabilities	32,326,000	37,391,000
Long-Term Obligations	1,063,000	0
Deferred LT Liability Charges	1,007,000	…
Pensions & OPEB	201,000	186,000
Other LT Liabilities	3,131,000	2,096,000
Minorities (BS)	1,091,000	820,000
LT Liabilities	5,402,000	2,282,000
Total Liabilities	38,819,000	40,494,000
Net Assets	129,408,000	110,383,000
Common Share Capital	7,079,000	7,079,000
Share Premium	1,581,000	1,578,000
Retained Earnings	128,016,000	113,468,000
Treasury Stock	14,426,000	15,838,000
Other Equity	7,158,000	4,096,000
Shareholders' Equity	129,408,000	110,383,000
Total Liabilities & Stockholders' Equity	168,227,000	150,877,000
Net Current Assets	70,597,000	56,047,000
Total Assets Less Current Liabilities	135,901,000	113,486,000
Shares Outstanding	136,769	132,992

Recent Dividends:
1. Goldwin Inc common.
No dividends paid.
Annual Dividends:
1. Goldwin Inc common.
No dividends paid.

GOLF DO CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,184,822	5,917,036	5,773,318
Direct Expenses	3,798,278	3,665,008	3,604,024
Gross Profit	2,386,544	2,252,028	2,169,294
SG&A	2,287,479	2,223,502	2,170,578
Other OpEx	0	0	0
Indirect Expenses	2,287,479	2,223,502	2,170,578
Total Operating			

Expenses	6,085,757	5,888,510	5,774,602
Operating Income	99,065	28,526	(1,284)
Non-Op Net Interest Income	(18,484)	(10,262)	(8,897)
Non-Op For Curr Gains	588	(92)	(196)
Other Non-Op	6,628	44,374	(28,684)
Non-Op Income	(11,268)	34,020	(37,777)
EBT Continuing	87,797	62,546	(39,061)
Taxation (current)	44,401	29,155	9,524
Taxation (deferred)	(23,963)	15,841	2,568
Taxation	20,438	44,996	12,092
EAT Continuing	67,359	17,550	(51,153)
Net Income	67,358	17,546	(51,154)
Dividends Per Share	3	5	5
EPS - Basic - Cont	13.61	7	(20.41)
EPS - Primary	13.61	7	(20.41)
EPS -Diluted - Cont	12.98	6.81	(20.41)
EPS - Diluted	12.98	6.81	(20.41)
Shares (primary)	4,951	2,506	2,506
Shares (diluted)	5,250	2,576	2,506

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	687,111	891,717
Short Term Investments	1,200	...
Cash, Equivs & STI	688,311	891,717
Receivables	410,514	428,169
Inventories	1,828,717	1,654,364
Current Tax Assets	367	375
Other Current Assets	0	2
Current Assets	2,927,909	2,974,627
Net PPE	373,482	286,180
Intangibles Excl Goodwill	277,341	316,496
Intangibles	277,341	316,496
Other LT Assets	303,281	260,276
LT Assets	954,104	862,952
Total Assets	3,882,014	3,837,579
Accounts Payable	419,861	429,950
Accounts Payable & Accrued Expenses	419,861	429,950
Current Debt	1,366,660	1,166,640
Current Debt and Capital Leases	1,366,660	1,166,640
Other Current Liabilities	476,918	396,364
Current Liabilities	2,263,439	1,992,954
Long-Term Obligations	441,793	708,453
Pensions & OPEB	170,652	181,373
Other LT Liabilities	127,285	131,900
LT Liabilities	739,730	1,021,726
Total Liabilities	3,003,169	3,014,680
Net Assets	878,845	822,899
Common Share Capital	515,838	515,838
Share Premium	169,240	169,240
Retained Earnings	136,498	81,672
Treasury Stock	128,808	98,208
Other Equity	186,076	154,357
Shareholders' Equity	878,844	822,899
Total Liabilities & Stockholders' Equity	3,882,014	3,837,579
Net Current Assets	664,470	981,673
Total Assets Less Current Liabilities	1,618,575	1,844,625
Shares Outstanding	4,863	2,506

Recent Dividends:
1. Golf Do Co Ltd common.
No dividends paid.
Annual Dividends:
1. Golf Do Co Ltd common.
No dividends paid.

GOURMET KINEYA CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	37,033,372
Other Revenue	...	...	0
Revenue	44,089,511	42,072,804	37,033,372
Direct Expenses	28,990,467	27,011,973	23,634,317
Gross Profit	15,099,044	15,060,831	13,399,055
SG&A	14,575,117	14,113,462	12,976,704
Other OpEx	0	0	0
Indirect Expenses	14,575,117	14,113,462	12,976,704
Total Operating Expenses	43,565,584	41,125,435	36,611,021
Operating Income	523,927	947,369	422,351
Non-Op Net Interest Income	(167,980)	(172,965)	(163,213)
Other Non-Op	(52,863)	(309,587)	732,636
Non-Op Income	(220,843)	(482,552)	569,423
EBT Continuing	303,084	464,817	991,774
Taxation (current)	133,758	132,576	252,214
Taxation (deferred)	(73,237)	(323,614)	(342,660)
Taxation	60,521	(191,038)	(90,446)
EAT Continuing	242,563	655,855	1,082,220
Min Ints	(17,376)	(6,667)	14,126
Net Income	225,186	649,189	1,096,345
Dividends Per Share	7	7	6
EPS - Basic - Cont	9.84	28.38	47.93
EPS - Primary	9.84	28.38	47.93
EPS -Diluted - Cont	9.84	28.38	47.93
EPS - Diluted	9.84	28.38	47.93
Shares (primary)	22,874	22,874	22,874
Shares (diluted)	22,874	22,874	22,874

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,727,656	5,070,733
Short Term Investments	120,467	115,716
Cash, Equivs & STI	4,848,123	5,186,449
Receivables	2,979,671	3,134,258
Raw Materials	547,207	441,692
Inventories - Other	318,959	375,673
Inventories	866,166	817,365
Current Tax Assets	103,846	85,991
Other Current Assets	227,089	212,814
Current Assets	9,024,895	9,436,877
Net PPE	15,950,767	15,875,266
Intangibles Excl Goodwill	201,325	266,382
Intangibles	201,325	266,382
Other LT Assets	5,769,962	5,879,402
LT Assets	21,922,054	22,021,050
Total Assets	30,946,950	31,457,928
Accounts Payable	1,378,760	1,434,014
Accrued Exps	1,678,566	1,728,114
Accounts Payable & Accrued Expenses	3,057,326	3,162,128
Current Debt	4,401,670	3,462,030
Current Debt and Capital Leases	4,401,670	3,462,030
Other Current Liabilities	1,292,950	1,366,602
Current Liabilities	8,751,946	7,990,760
Long-Term Obligations	8,935,755	10,483,197
Deferred LT Liability Charges	1,026,472	1,058,430
Pensions & OPEB	83,939	86,242
Other LT Liabilities	2,601,507	2,426,751
Minorities (BS)	202,427	166,033
LT Liabilities	12,647,673	14,054,620
Total Liabilities	21,602,046	22,211,414
Net Assets	9,344,904	9,246,514
Common Share Capital	100,000	100,000
Share Premium	8,345,288	8,345,288
Retained Earnings	759,247	694,179
Treasury Stock	35,493	35,493
Other Equity	175,861	142,540
Shareholders' Equity	9,344,903	9,246,514
Total Liabilities & Stockholders' Equity	30,946,950	31,457,928
Net Current Assets	272,949	1,446,117
Total Assets Less Current Liabilities	22,195,004	23,467,168
Shares Outstanding	22,874	22,874

Recent Dividends:
1. Gourmet Kineya Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Gourmet Kineya Co., Ltd. (Japan) common.
No dividends paid.

GRANDY HOUSE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	51,521,546
Other Revenue	...	...	0
Revenue	52,980,933	53,960,131	51,521,546
Direct Expenses	45,134,986	46,618,203	43,942,428
Gross Profit	7,845,947	7,341,928	7,579,118
SG&A	5,953,038	6,129,488	6,404,108
Other OpEx	0	0	0
Indirect Expenses	5,953,038	6,129,488	6,404,108
Total Operating Expenses	51,088,024	52,747,691	50,346,536
Operating Income	1,892,909	1,212,440	1,175,010
Non-Op Net Interest Income	(451,774)	(419,813)	(367,090)
Other Non-Op	28,406	(27,416)	61,894
Non-Op Income	(423,368)	(447,229)	(305,196)
EBT Continuing	1,469,541	765,211	869,814
Taxation (current)	556,854	312,984	395,597
Taxation (deferred)	(4,177)	(34,025)	57,362
Taxation	552,677	278,959	452,959
EAT Continuing	916,864	486,252	416,855
Net Income	916,864	486,250	416,854
Dividends Per Share	32	32	32
EPS - Basic - Cont	31.74	17.01	14.54
EPS - Primary	31.74	17.01	14.54
EPS -Diluted - Cont	31.74	17.01	14.49
EPS - Diluted	31.74	17.01	14.49
Shares (primary)	28,882	28,580	28,660
Shares (diluted)	28,882	28,580	28,774

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,937,169	10,857,676
Cash, Equivs & STI	9,937,169	10,857,676
Receivables	460,958	450,350
Raw Materials	125,434	128,448
WIP	31,309,468	29,718,182
Finished Goods	318,452	289,079
Inventories - Other	9,989,886	11,871,088
Inventories	41,743,240	42,006,797
Other Current Assets	907,776	694,023
Current Assets	53,049,143	54,008,846
Net PPE	11,939,176	11,840,760
Intangibles Excl Goodwill	515,731	664,222
Intangibles	515,731	664,222
Other LT Assets	3,321,379	2,140,582
LT Assets	15,776,286	14,645,564
Total Assets	68,943,144	68,770,749
Current Debt	18,798,780	20,863,496
Current Capital Lease Obligations	28,778	24,636
Current Debt and Capital Leases	18,827,558	20,888,132
Other Current Liabilities	5,335,015	5,653,867
Current Liabilities	24,162,573	26,541,999
Long-Term Obligations	17,953,869	15,733,410
Pensions & OPEB	1,289,120	1,274,398
Other LT Liabilities	363,075	354,587
LT Liabilities	19,606,064	17,362,395
Total Liabilities	43,768,637	43,904,395
Net Assets	25,174,507	24,866,354
Common Share Capital	2,077,500	2,077,500
Share Premium	2,683,130	2,680,739
Retained Earnings	20,966,377	20,983,775
Treasury Stock	917,795	1,080,576
Other Equity	365,294	204,916
Shareholders' Equity	25,174,506	24,866,354
Total Liabilities & Stockholders' Equity	68,943,144	68,770,749
Net Current Assets	28,886,570	27,466,847
Total Assets Less Current Liabilities	44,780,571	42,228,750
Shares Outstanding	28,996	28,705

Recent Dividends:
1. Grandy House Corp common.
No dividends paid.

Annual Dividends:

1. Grandy House Corp common.

No dividends paid.

GROUPE PARTOUCHE (FRANCE)

Annual Report

Standardized Income Statement, Years Ended Oct. 31 (Eu000):

	2025	2024	2023
Revenue	460,195	434,317	423,811
SG&A	182,578	183,472	177,211
D&A (OpEx)	60,824	51,761	48,938
RR&I	…	3,072	…
Other OpEx	129,924	180,762	170,289
Indirect Expenses	373,326	419,067	396,438
Total Operating Expenses	373,326	419,067	396,438
Operating Income	86,869	15,250	27,373
Non-Op Gains	…	(1)	29
Other Non-Op	…	(3,334)	(2,882)
Non-Op Income	(6,467)	(3,335)	(2,853)
EBT Continuing	80,402	11,915	24,520
Taxation	22,827	7,504	1,066
EAT Continuing	57,575	4,411	23,454
Min Ints	(1,560)	(2,963)	(4,463)
Equity Earns	…	(354)	…
Net Income	51,103	1,094	18,899
Pref Divs & Similar	4,913	…	94
Net Income to Common	46,190	…	18,805
Dividends Per Share	1.25	0.64	0.32
EPS - Basic - Cont	5.31	0.11	2
EPS - Primary	5.31	0.11	2
EPS -Diluted - Cont	5.31	0.11	2
EPS - Diluted	5.31	0.11	2
Shares (primary)	9,619	9,617	9,614
Shares (diluted)	9,619	9,617	9,614

Standardized Balance Sheet, Years Ended Oct. 31 (Eu000):

	2025	2024
Cash & Equivalents	164,054	117,166
Cash, Equivs & STI	164,054	117,166
Receivables	28,373	25,658
Inventories	5,193	5,409
Current Tax Assets	736	1,688
Other Current Assets	23,628	16,951
Current Assets	221,984	166,872
Net PPE	547,516	454,197
LT Investments	47,162	12,562
Goodwill	200,580	200,128
Intangibles Excl Goodwill	4,130	4,256
Intangibles	204,710	204,384
Deferred LT Asset Charges	3,483	3,417
Other LT Assets	3,771	3,646
LT Assets	806,642	678,206
Total Assets	1,028,626	845,078
Accounts Payable	104,545	110,387
Accounts Payable & Accrued Expenses	104,545	110,387
Current Debt	93,792	51,196
Current Debt and Capital Leases	93,792	51,196
Other Current Liabilities	54,940	44,190
Current Liabilities	253,277	205,773
Long-Term Obligations	325,160	246,795
Deferred LT Liability Charges	14,709	6,458
Pensions & OPEB	12,905	12,903
Other LT Liabilities	12,067	8,180
Minorities (BS)	21,335	23,708
LT Liabilities	364,841	274,336
Total Liabilities	639,453	503,817
Net Assets	389,173	341,261
Common Share Capital	192,541	192,541
Share Premium	9,411	9,411
Retained Earnings	51,103	1,094
Accum Other Comp Inc	(29)	(63)
Treasury Stock	292	320
Other Equity	136,439	138,597
Shareholders' Equity	389,173	341,260
Total Liabilities & Stockholders' Equity	1,028,626	845,078
Net Current Assets	(31,293)	(38,901)
Total Assets Less Current Liabilities	775,349	639,305
Shares Outstanding	9,620	9,618

Recent Dividends:

1. Groupe Partouche (France) ordinary (nominal value: Euro20.00).

No dividends paid.

Annual Dividends:

1. Groupe Partouche (France) ordinary (nominal value: Euro20.00).

No dividends paid.

GROWENS SPA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023 (revised)
Revenue	77,429	74,460	75,060
Direct Expenses	56,929	56,760	60,245
Gross Profit	20,500	17,700	14,816
SG&A	15,015	14,776	13,433
D&A (OpEx)	4,355	3,939	3,129
R&D (OpEx)	2,945	3,035	1,942
Other OpEx	0	0	0
Indirect Expenses	22,314	21,750	18,504
Total Operating Expenses	79,243	78,510	78,749
Operating Income	(1,814)	(4,049)	(3,688)
Non-Op Income	111	1,341	1,025
EBT Continuing	(1,703)	(2,708)	(2,663)
Taxation (current)	529	31	376
Taxation (deferred)	115	(204)	(13)
Taxation	645	(173)	363
EAT Continuing	(2,347)	(2,535)	(3,025)
Min Ints	92	105	82
Disc Ops	…	…	61,157
Net Income	(2,255)	(2,430)	58,213
Dividends Per Share	…	0.38	3.16
EPS - Basic - Cont	(0.17)	(0.20)	4.16
EPS - Primary	(0.17)	(0.20)	4.16
EPS -Diluted - Cont	(0.17)	(0.20)	4.16
EPS - Diluted	(0.17)	(0.20)	4.16
Shares (primary)	13,324	12,684	14,008
Shares (diluted)	13,324	12,684	14,008
Taxation (Cumu)	…	…	363
Min Ints (Cumu)	…	…	82
EPS - Primary (Cumu)	…	…	4.16
EPS - Diluted (Cumu)	…	…	4.16

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	2,115	4,971
Cash, Equivs & STI	2,115	4,971
Receivables	12,356	9,406
Other Current Assets	21,019	19,396
Current Assets	35,490	33,773
Net PPE	224	229
LT Investments	498	451
Goodwill	8,498	8,498
Intangibles Excl Goodwill	6,913	6,859
Intangibles	15,411	15,357
Deferred LT Asset Charges	2,337	2,191
Other LT Assets	2,436	7,582
LT Assets	20,906	25,810
Total Assets	56,396	59,583
Accounts Payable	11,710	11,003
Accounts Payable & Accrued Expenses	11,710	11,003
Current Debt	3,027	2,731
Current Capital Lease Obligations	457	447
Current Debt and Capital Leases	3,484	3,178
Other Current Liabilities	5,887	6,373
Current Liabilities	21,081	20,554
Long-Term Obligations	807	1,914
Deferred LT Liability Charges	1,340	910
Pensions & OPEB	1,186	1,301
Other LT Liabilities	533	333
Minorities (BS)	34	99
LT Liabilities	3,867	4,458
Total Liabilities	24,982	25,111
Net Assets	31,413	34,471
Common Share Capital	385	385
Retained Earnings	(2,255)	(2,430)
Other Equity	33,284	36,517
Shareholders' Equity	31,413	34,471
Total Liabilities & Stockholders' Equity	56,396	59,583
Net Current Assets	14,409	13,218
Total Assets Less Current Liabilities	35,315	39,028
Shares Outstanding	13,964	12,684

Recent Dividends:

1. Growens SPA ordinary.

No dividends paid.

Annual Dividends:

1. Growens SPA ordinary.

No dividends paid.

GS YUASA CORP KYOTO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	562,897,000
Other Revenue	…	…	0
Revenue	608,995,000	580,340,000	562,897,000
Direct Expenses	453,946,000	440,859,000	436,717,000
Gross Profit	155,049,000	139,481,000	126,180,000
SG&A	94,875,000	89,452,000	84,584,000
Other OpEx	0	0	0
Indirect Expenses	94,875,000	89,452,000	84,584,000
Total Operating Expenses	548,821,000	530,311,000	521,301,000
Operating Income	60,174,000	50,029,000	41,596,000
Non-Op Net Interest Income	(5,976,000)	(4,151,000)	(2,888,000)
Non-Op For Curr Gains	(270,000)	(2,504,000)	(137,000)
Other Non-Op	8,621,000	3,568,000	4,321,000
Non-Op Income	2,375,000	(3,087,000)	1,296,000
EBT Continuing	62,549,000	46,942,000	42,892,000
Taxation (current)	15,986,000	12,065,000	5,927,000
Taxation (deferred)	(944,000)	974,000	(1,237,000)
Taxation	15,042,000	13,039,000	4,690,000
EAT Continuing	47,507,000	33,903,000	38,202,000
Min Ints	(5,639,000)	(3,483,000)	(6,137,000)
Net Income	41,863,000	30,416,000	32,064,000
Dividends Per Share	90	75	70
EPS - Basic - Cont	417.33	303.25	369.74
EPS - Primary	417.33	303.25	369.74
EPS -Diluted - Cont	417.33	303.25	369.74
EPS - Diluted	417.33	303.25	369.74
Shares (primary)	100,313	100,302	86,720
Shares (diluted)	100,313	100,302	86,720

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	36,747,000	60,788,000
Cash, Equivs & STI	36,747,000	60,788,000
Receivables	118,402,000	112,201,000
Raw Materials	38,831,000	32,170,000
WIP	27,378,000	24,863,000
Inventories - Other	73,883,000	67,704,000
Inventories	140,092,000	124,737,000
Other Current Assets	17,935,000	22,493,000
Current Assets	313,176,000	320,219,000
Net PPE	255,045,000	219,636,000
Intangibles Excl Goodwill	4,520,000	4,797,000
Intangibles	4,520,000	4,797,000
Other LT Assets	168,243,000	149,086,000
LT Assets	427,808,000	373,519,000
Total Assets	740,985,000	693,738,000
Accounts Payable	52,268,000	73,728,000

Accrued Exps	269,000	269,000
Accounts Payable & Accrued Expenses	52,537,000	73,997,000
Current Debt	38,226,000	44,255,000
Current Debt and Capital Leases	38,226,000	44,255,000
Other Current Liabilities	92,920,000	68,021,000
Current Liabilities	183,683,000	186,273,000
Long-Term Obligations	61,095,000	70,777,000
Deferred LT Liability Charges	37,548,000	32,307,000
Pensions & OPEB	6,059,000	5,466,000
Other LT Liabilities	8,501,000	7,928,000
Minorities (BS)	49,434,000	43,940,000
LT Liabilities	113,203,000	116,478,000
Total Liabilities	346,320,000	346,691,000
Net Assets	394,665,000	347,047,000
Common Share Capital	52,841,000	52,841,000
Share Premium	72,975,000	73,450,000
Retained Earnings	186,794,000	153,468,000
Treasury Stock	330,000	375,000
Other Equity	82,384,000	67,663,000
Shareholders' Equity	394,664,000	347,047,000
Total Liabilities & Stockholders' Equity	740,985,000	693,738,000
Net Current Assets	129,493,000	133,946,000
Total Assets Less Current Liabilities	557,302,000	507,465,000
Shares Outstanding	100,319	100,302

Recent Dividends:

1. GS Yuasa Corp Kyoto common.

No dividends paid.

Annual Dividends:

1. GS Yuasa Corp Kyoto common.

No dividends paid.

GSI CREOS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	146,194,000
Other Revenue	…	…	0
Revenue	188,677,000	165,541,000	146,194,000
Direct Expenses	170,004,000	148,683,000	130,043,000
Gross Profit	18,673,000	16,858,000	16,151,000
SG&A	15,067,000	13,907,000	13,269,000
Other OpEx	0	0	0
Indirect Expenses	15,067,000	13,907,000	13,269,000
Total Operating Expenses	185,071,000	162,590,000	143,312,000
Operating Income	3,606,000	2,951,000	2,882,000
Non-Op Net Interest Income	(95,000)	(170,000)	(126,000)
Non-Op For Curr Gains	305,000	(306,000)	79,000
Other Non-Op	272,000	455,000	(20,000)
Non-Op Income	482,000	(21,000)	(67,000)
EBT Continuing	4,088,000	2,930,000	2,815,000
Taxation (current)	971,000	877,000	789,000
Taxation (deferred)	572,000	(305,000)	6,000
Taxation	1,543,000	572,000	795,000
EAT Continuing	2,545,000	2,358,000	2,020,000
Net Income	2,545,000	2,359,000	2,019,000
Dividends Per Share	104	97	83
EPS - Basic - Cont	207.24	192.20	164.64
EPS - Primary	207.24	192.20	164.64
EPS -Diluted - Cont	207.24	192.20	164.64
EPS - Diluted	207.24	192.20	164.64
Shares (primary)	12,276	12,271	12,263
Shares (diluted)	12,276	12,271	12,263

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,935,000	7,994,000
Cash, Equivs & STI	7,935,000	7,994,000
Receivables	48,748,000	39,356,000
Raw Materials	393,000	461,000
WIP	1,460,000	1,521,000
Finished Goods	15,061,000	15,449,000
Inventories - Other	0	0
Inventories	16,914,000	17,431,000
Other Current Assets	2,765,000	3,806,000
Current Assets	76,362,000	68,587,000
Net PPE	3,577,000	2,945,000
Intangibles Excl Goodwill	436,000	434,000
Intangibles	436,000	434,000
Other LT Assets	8,930,000	7,999,000
LT Assets	12,943,000	11,378,000
Total Assets	89,305,000	79,965,000
Accounts Payable	36,881,000	26,923,000
Accounts Payable & Accrued Expenses	36,881,000	26,923,000
Current Debt	10,851,000	12,137,000
Current Capital Lease Obligations	165,000	148,000
Current Debt and Capital Leases	11,016,000	12,285,000
Other Current Liabilities	5,130,000	7,559,000
Current Liabilities	53,027,000	46,767,000
Long-Term Obligations	1,168,000	1,192,000
Deferred LT Liability Charges	1,521,000	531,000
Pensions & OPEB	683,000	722,000
Other LT Liabilities	695,000	666,000
LT Liabilities	4,067,000	3,111,000
Total Liabilities	57,095,000	49,879,000
Net Assets	32,210,000	30,086,000
Common Share Capital	7,186,000	7,186,000
Share Premium	886,000	876,000
Retained Earnings	19,225,000	17,842,000
Treasury Stock	381,000	280,000
Other Equity	5,294,000	4,462,000
Shareholders' Equity	32,210,000	30,086,000
Total Liabilities & Stockholders' Equity	89,305,000	79,965,000
Net Current Assets	23,335,000	21,820,000
Total Assets Less Current Liabilities	36,278,000	33,198,000
Shares Outstanding	12,240	12,273

Recent Dividends:

1. GSI Creos Corp common.

No dividends paid.

Annual Dividends:

1. GSI Creos Corp common.

No dividends paid.

GUNZE, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	132,885,000
Other Revenue	…	…	0
Revenue	130,918,000	137,117,000	132,885,000
Direct Expenses	91,042,000	93,934,000	91,164,000
Gross Profit	39,876,000	43,183,000	41,721,000
SG&A	34,992,000	35,260,000	34,943,000
Other OpEx	0	0	0
Indirect Expenses	34,992,000	35,260,000	34,943,000
Total Operating Expenses	126,034,000	129,194,000	126,107,000
Operating Income	4,884,000	7,923,000	6,778,000
Non-Op Net Interest Income	(32,000)	(19,000)	(138,000)
Non-Op For Curr Gains	17,000	(26,000)	(6,000)
Other Non-Op	(3,723,000)	1,214,000	(2,130,000)
Non-Op Income	(3,738,000)	1,169,000	(2,274,000)
EBT Continuing	1,146,000	9,092,000	4,504,000
Taxation (current)	…	…	1,924,000
Taxation (deferred)	…	…	(2,575,000)
Taxation	559,000	2,760,000	(651,000)
EAT Continuing	587,000	6,332,000	5,155,000
Min Ints	(75,000)	(51,000)	(45,000)
Net Income	509,000	6,279,000	5,109,000
Dividends Per Share	216	195	153
EPS - Basic - Cont	15.83	189.70	301.11
EPS - Primary	15.83	189.70	301.11
EPS -Diluted - Cont	15.80	189.27	300.42
EPS - Diluted	15.80	189.27	300.42
Shares (primary)	32,209	33,101	16,969
Shares (diluted)	32,215	33,175	17,008

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,936,000	10,541,000
Short Term Investments	131,000	107,000
Cash, Equivs & STI	10,067,000	10,648,000
Receivables	22,525,000	24,992,000
Raw Materials	6,479,000	6,631,000
WIP	7,527,000	7,606,000
Inventories - Other	19,104,000	24,233,000
Inventories	33,110,000	38,470,000
Other Current Assets	3,564,000	3,864,000
Current Assets	69,266,000	77,974,000
Net PPE	68,899,000	67,764,000
Intangibles Excl Goodwill	1,385,000	1,786,000
Intangibles	1,385,000	1,786,000
Other LT Assets	14,062,000	12,152,000
LT Assets	84,346,000	81,702,000
Total Assets	153,612,000	159,677,000
Accounts Payable	7,164,000	8,138,000
Accounts Payable & Accrued Expenses	7,164,000	8,138,000
Current Debt	9,140,000	4,391,000
Current Debt and Capital Leases	9,140,000	4,391,000
Other Current Liabilities	11,332,000	12,022,000
Current Liabilities	27,636,000	24,551,000
Long-Term Obligations	5,261,000	5,668,000
Pensions & OPEB	2,603,000	4,133,000
Other LT Liabilities	4,364,000	4,342,000
Minorities (BS)	1,894,000	1,796,000
LT Liabilities	12,228,000	14,143,000
Total Liabilities	41,759,000	40,490,000
Net Assets	111,853,000	119,187,000
Common Share Capital	26,071,000	26,071,000
Share Premium	6,571,000	6,560,000
Retained Earnings	69,755,000	85,297,000
Treasury Stock	761,000	5,273,000
Other Equity	10,216,000	6,531,000
Shareholders' Equity	111,852,000	119,186,000
Total Liabilities & Stockholders' Equity	153,612,000	159,677,000
Net Current Assets	41,630,000	53,423,000
Total Assets Less Current Liabilities	125,976,000	135,126,000
Shares Outstanding	31,345	32,470

Recent Dividends:

1. Gunze, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Gunze, Ltd. (Japan) common.

No dividends paid.

GURUNAVI INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	12,982,592
Other Revenue	…	…	0
Revenue	14,132,741	13,458,275	12,982,592
Direct Expenses	5,770,332	5,140,604	5,081,078
Gross Profit	8,362,409	8,317,671	7,901,514
SG&A	7,961,626	8,055,196	8,240,602
Other OpEx	0	0	0
Indirect Expenses	7,961,626	8,055,196	8,240,602
Total Operating Expenses	13,731,958	13,195,800	13,321,680
Operating Income	400,783	262,475	(339,088)
Non-Op Net Interest Income	(63,402)	(29,695)	(22,599)
Non-Op For Curr Gains	(8,326)	(3,886)	(7,402)
Other Non-Op	(90,004)	(2,178)	9,004
Non-Op Income	(161,732)	(35,759)	(20,997)
EBT Continuing	239,051	226,716	(360,085)
Taxation (current)	4,563	15,696	3,065
Taxation	4,563	15,696	3,065
EAT Continuing	234,488	211,020	(363,150)

Min Ints	1,581	...	...
Net Income	236,068	211,018	(363,151)
EPS - Basic - Cont	4.18	2	(8.98)
EPS - Primary	4.18	2	(8.98)
EPS -Diluted - Cont	4.18	2	(8.98)
EPS - Diluted	4.18	2	(8.98)
Shares (primary)	56,396	56,432	56,014
Shares (diluted)	56,396	56,432	56,014

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,300,833	5,042,128
Cash, Equivs & STI	3,300,833	5,042,128
Receivables	3,992,635	3,180,911
Other Current Assets	693,677	421,464
Current Assets	7,987,145	8,644,503
Net PPE	244,141	491,757
Intangibles Excl Goodwill	1,870,821	983,150
Intangibles	1,870,821	983,150
Other LT Assets	809,153	1,009,497
LT Assets	2,924,115	2,484,404
Total Assets	10,911,260	11,128,907
Accounts Payable	154,279	129,950
Accounts Payable & Accrued Expenses	154,279	129,950
Current Debt	243,996	1,200,000
Current Debt and Capital Leases	243,996	1,200,000
Other Current Liabilities	2,013,413	2,317,554
Current Liabilities	2,411,688	3,647,504
Long-Term Obligations	3,034,006	2,200,000
Deferred LT Liability Charges	53,187	47,251
Other LT Liabilities	168,851	256,141
Minorities (BS)	31,927	32,575
LT Liabilities	3,256,044	2,503,392
Total Liabilities	5,699,660	6,183,472
Net Assets	5,211,600	4,945,435
Share Premium	5,502,562	5,529,704
Retained Earnings	466,228	230,160
Treasury Stock	1,048,858	1,088,584
Other Equity	291,668	274,155
Shareholders' Equity	5,211,600	4,945,435
Total Liabilities & Stockholders' Equity	10,911,260	11,128,907
Net Current Assets	5,575,457	4,996,999
Total Assets Less Current Liabilities	8,499,572	7,481,403
Shares Outstanding	56,374	56,402

Recent Dividends:

1. Gurunavi Inc preferred class A.

No dividends paid.

2. Gurunavi Inc common.

No dividends paid.

Annual Dividends:

1. Gurunavi Inc preferred class A.

No dividends paid.

2. Gurunavi Inc common.

No dividends paid.

H-ONE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	232,730,000
Other Revenue	...	...	0
Revenue	209,659,000	228,145,000	232,730,000
Direct Expenses	176,873,000	196,440,000	210,499,000
Gross Profit	32,786,000	31,705,000	22,231,000
SG&A	16,351,000	17,344,000	18,209,000
Other OpEx	1,787,000	2,500,000	22,847,000
Indirect Expenses	18,138,000	19,844,000	41,056,000
Total Operating Expenses	195,011,000	216,284,000	251,555,000
Operating Income	14,648,000	11,861,000	(18,825,000)
Non-Op Income	621,000	(1,033,000)	(529,000)
EBT Continuing	15,269,000	10,828,000	(19,354,000)
Taxation	2,852,000	(733,000)	2,689,000
EAT Continuing	12,417,000	11,561,000	(22,043,000)
Min Ints	(1,443,000)	(832,000)	387,000
Net Income	10,974,000	10,728,000	(21,656,000)
Dividends Per Share	64	50	20
EPS - Basic - Cont	390.06	382.82	(774.64)
EPS - Primary	390.06	382.82	(774.64)
EPS -Diluted - Cont	386.55	377.89	(774.64)
EPS - Diluted	386.55	377.89	(774.64)
Shares (primary)	28,135	28,025	27,956
Shares (diluted)	28,135	28,025	27,956

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,341,000	19,310,000
Short Term Investments	354,000	819,000
Cash, Equivs & STI	22,695,000	20,129,000
Receivables	31,431,000	36,345,000
Inventories	31,226,000	26,544,000
Other Current Assets	3,490,000	3,344,000
Current Assets	88,842,000	86,362,000
Net PPE	88,656,000	68,599,000
LT Investments	17,124,000	15,855,000
Intangibles Excl Goodwill	527,000	574,000
Intangibles	527,000	574,000
Deferred LT Asset Charges	1,355,000	542,000
Other LT Assets	8,903,000	6,601,000
LT Assets	116,565,000	92,171,000
Total Assets	205,407,000	178,534,000
Accounts Payable	26,279,000	23,432,000
Accounts Payable & Accrued Expenses	26,279,000	23,432,000
Current Debt	23,632,000	41,127,000
Current Debt and Capital Leases	23,632,000	41,127,000
Other Current Liabilities	18,216,000	14,461,000
Current Liabilities	68,127,000	79,020,000
Long-Term Obligations	43,749,000	24,217,000
Deferred LT Liability Charges	2,749,000	1,514,000
Pensions & OPEB	4,320,000	4,108,000
Other LT Liabilities	3,541,000	4,133,000
Minorities (BS)	3,528,000	1,541,000
LT Liabilities	54,359,000	33,972,000
Total Liabilities	126,015,000	114,533,000
Net Assets	79,392,000	64,001,000
Common Share Capital	4,366,000	4,366,000
Share Premium	12,920,000	12,914,000
Retained Earnings	37,021,000	27,840,000
Treasury Stock	173,000	239,000
Other Equity	25,257,000	19,119,000
Shareholders' Equity	79,391,000	64,000,000
Total Liabilities & Stockholders' Equity	205,407,000	178,534,000
Net Current Assets	20,715,000	7,342,000
Total Assets Less Current Liabilities	137,280,000	99,514,000
Shares Outstanding	28,147	28,054

Recent Dividends:

1. H-One Co Ltd common.

No dividends paid.

Annual Dividends:

1. H-One Co Ltd common.

No dividends paid.

H2O RETAILING CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	657,400,000
Other Revenue	...	...	0
Revenue	680,215,000	681,759,000	657,400,000
Direct Expenses	372,042,000	374,403,000	369,792,000
Gross Profit	308,173,000	307,356,000	287,608,000
SG&A	275,785,000	272,526,000	261,420,000
Other OpEx	0	0	0
Indirect Expenses	275,785,000	272,526,000	261,420,000
Total Operating Expenses	647,827,000	646,929,000	631,212,000
Operating Income	32,388,000	34,830,000	26,188,000
Non-Op Net Interest Income	(669,000)	(618,000)	(573,000)
Non-Op For Curr Gains	122,000	274,000	161,000
Other Non-Op	3,635,000	16,844,000	(3,489,000)
Non-Op Income	3,088,000	16,500,000	(3,901,000)
EBT Continuing	35,476,000	51,330,000	22,287,000
Taxation (current)	6,737,000	10,929,000	6,289,000
Taxation (deferred)	(2,093,000)	4,717,000	(8,129,000)
Taxation	4,644,000	15,646,000	(1,840,000)
EAT Continuing	30,832,000	35,684,000	24,127,000
Min Ints	(881,000)	(841,000)	(2,224,000)
Net Income	29,950,000	34,842,000	21,905,000
Dividends Per Share	46	42	28
EPS - Basic - Cont	254.39	295.51	189.82
EPS - Primary	254.39	295.51	189.82
EPS -Diluted - Cont	252.09	289.19	188.05
EPS - Diluted	252.09	289.19	188.05
Shares (primary)	117,737	117,908	115,398
Shares (diluted)	118,807	120,481	116,490

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	57,812,000	55,590,000
Cash, Equivs & STI	57,812,000	55,590,000
Receivables	84,836,000	88,740,000
Raw Materials	664,000	681,000
WIP	84,000	36,000
Inventories - Other	20,373,000	19,693,000
Inventories	21,121,000	20,410,000
Other Current Assets	5,394,000	4,776,000
Current Assets	169,163,000	169,516,000
Net PPE	306,159,000	318,847,000
Intangibles Excl Goodwill	47,263,000	48,379,000
Intangibles	47,263,000	48,379,000
Other LT Assets	192,124,000	193,757,000
LT Assets	545,546,000	560,983,000
Total Assets	714,709,000	730,499,000
Accounts Payable	75,684,000	72,488,000
Accrued Exps	166,000	206,000
Accounts Payable & Accrued Expenses	75,850,000	72,694,000
Current Debt	17,250,000	46,369,000
Current Capital Lease Obligations	699,000	681,000
Current Debt and Capital Leases	17,949,000	47,050,000
Other Current Liabilities	107,764,000	114,031,000
Current Liabilities	201,563,000	233,775,000
Long-Term Obligations	116,845,000	108,242,000
Deferred LT Liability Charges	34,069,000	35,471,000
Pensions & OPEB	8,758,000	10,220,000
Other LT Liabilities	28,032,000	29,370,000
Minorities (BS)	14,049,000	12,700,000
LT Liabilities	187,704,000	183,303,000
Total Liabilities	403,317,000	429,779,000
Net Assets	311,392,000	300,720,000
Common Share Capital	17,796,000	17,796,000
Share Premium	80,607,000	80,635,000
Retained Earnings	180,245,000	155,564,000
Treasury Stock	20,269,000	5,546,000
Other Equity	53,012,000	52,271,000
Shareholders' Equity	311,391,000	300,720,000
Total Liabilities & Stockholders' Equity	714,709,000	730,499,000
Net Current Assets	(32,400,000)	(64,259,000)
Total Assets Less Current Liabilities	513,146,000	496,724,000
Shares Outstanding	115,003	122,219

Recent Dividends:

1. H2O Retailing Corp common.

No dividends paid.

Annual Dividends:

1. H2O Retailing Corp common.

No dividends paid.

HAGOROMO FOODS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	73,501,607
Other Revenue	…	…	0
Revenue	75,078,037	74,650,697	73,501,607
Direct Expenses	58,940,289	58,684,700	58,513,506
Gross Profit	16,137,748	15,965,997	14,988,101
SG&A	12,991,353	13,116,514	13,153,265
Other OpEx	0	0	0
Indirect Expenses	12,991,353	13,116,514	13,153,265
Total Operating Expenses	71,931,642	71,801,214	71,666,771
Operating Income	3,146,395	2,849,483	1,834,836
Non-Op Net Interest Income	(37,505)	(16,944)	(16,783)
Other Non-Op	641,976	657,541	688,691
Non-Op Income	604,471	640,597	671,908
EBT Continuing	3,750,866	3,490,080	2,506,744
Taxation (current)	1,067,187	981,866	411,758
Taxation (deferred)	46,973	48,487	345,038
Taxation	1,114,160	1,030,353	756,796
EAT Continuing	2,636,706	2,459,727	1,749,948
Net Income	2,636,706	2,459,726	1,749,946
Dividends Per Share	70	60	50
EPS - Basic - Cont	280.19	261.38	185.96
EPS - Primary	280.19	261.38	185.96
EPS -Diluted - Cont	280.19	261.38	185.96
EPS - Diluted	280.19	261.38	185.96
Shares (primary)	9,411	9,411	9,411
Shares (diluted)	9,411	9,411	9,411

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,017,276	1,484,961
Short Term Investments	87,670	8,341,853
Cash, Equivs & STI	4,104,946	9,826,814
Receivables	17,018,141	10,743,469
Raw Materials	3,883,610	4,021,821
WIP	63,790	61,384
Finished Goods	10,308,219	11,109,731
Inventories - Other	0	0
Inventories	14,255,619	15,192,936
Other Current Assets	2,634,725	1,806,914
Current Assets	38,013,431	37,570,133
Net PPE	14,598,864	13,074,223
Intangibles Excl Goodwill	1,166,593	496,082
Intangibles	1,166,593	496,082
Other LT Assets	26,614,378	17,593,306
LT Assets	42,379,835	31,163,611
Total Assets	80,393,266	68,733,744
Accounts Payable	10,291,302	11,910,113
Accounts Payable & Accrued Expenses	10,291,302	11,910,113
Current Debt	809,884	643,154
Current Capital Lease Obligations	10,812	10,796
Current Debt and Capital Leases	820,696	653,950
Other Current Liabilities	7,818,205	7,661,194
Current Liabilities	18,930,203	20,225,257
Long-Term Obligations	4,261,771	2,506,655
Deferred LT Liability Charges	6,469,887	3,618,007
Pensions & OPEB	910,141	822,562
Other LT Liabilities	156,807	175,482
LT Liabilities	11,798,606	7,122,706
Total Liabilities	30,728,809	27,347,964
Net Assets	49,664,457	41,385,780
Common Share Capital	1,441,669	1,441,669
Share Premium	942,527	942,527
Retained Earnings	34,086,414	32,061,394
Treasury Stock	2,163,292	2,163,292
Other Equity	15,357,138	9,103,482
Shareholders' Equity	49,664,456	41,385,780
Total Liabilities & Stockholders' Equity	80,393,266	68,733,744
Net Current Assets	19,083,228	17,344,876
Total Assets Less Current Liabilities	61,463,063	48,508,487
Shares Outstanding	9,411	9,411

Recent Dividends:

1. Hagoromo Foods Corp common.
No dividends paid.

Annual Dividends:

1. Hagoromo Foods Corp common.
No dividends paid.

HAKUDO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	57,253,111
Other Revenue	…	…	0
Revenue	68,109,588	66,410,187	57,253,111
Direct Expenses	57,500,162	55,837,003	47,985,481
Gross Profit	10,609,426	10,573,184	9,267,630
SG&A	7,737,218	7,589,793	6,744,296
Other OpEx	0	0	0
Indirect Expenses	7,737,218	7,589,793	6,744,296
Total Operating Expenses	65,237,380	63,426,796	54,729,777
Operating Income	2,872,208	2,983,391	2,523,334
Non-Op Net Interest Income	28,411	16,247	6,971
Non-Op For Curr Gains	14,871	49,678	28,701
Other Non-Op	274,643	165,255	288,588
Non-Op Income	317,925	231,180	324,260
EBT Continuing	3,190,133	3,214,571	2,847,594
Taxation (current)	1,093,674	964,663	914,041
Taxation (deferred)	(49,830)	12,924	42,635
Taxation	1,043,844	977,587	956,676
EAT Continuing	2,146,289	2,236,984	1,890,918
Min Ints	…	…	25,772
Net Income	2,146,289	2,236,985	1,916,689
Dividends Per Share	86	89	80
EPS - Basic - Cont	189.24	197.23	168.99
EPS - Primary	189.24	197.23	168.99
EPS -Diluted - Cont	189.24	197.23	168.99
EPS - Diluted	189.24	197.23	168.99
Shares (primary)	11,342	11,342	11,342
Shares (diluted)	11,342	11,342	11,342

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,670,038	5,473,665
Cash, Equivs & STI	7,670,038	5,473,665
Receivables	16,421,568	16,789,096
Raw Materials	30,152	29,116
Inventories - Other	12,501,845	12,492,938
Inventories	12,531,997	12,522,054
Other Current Assets	301,772	243,815
Current Assets	36,925,375	35,028,630
Net PPE	6,518,066	6,404,999
Intangibles Excl Goodwill	1,346,881	1,470,053
Intangibles	1,346,881	1,470,053
Other LT Assets	2,774,028	1,841,567
LT Assets	10,638,975	9,716,619
Total Assets	47,564,350	44,745,250
Accounts Payable	8,717,747	7,707,654
Accrued Exps	1,004,131	888,226
Accounts Payable & Accrued Expenses	9,721,878	8,595,880
Other Current Liabilities	12,237,867	12,323,915
Current Liabilities	21,959,745	20,919,795
Long-Term Obligations	0	0
Pensions & OPEB	12,947	13,566
Other LT Liabilities	126,194	56,698
Minorities (BS)	3	2
LT Liabilities	139,141	70,264
Total Liabilities	22,098,890	20,990,061
Net Assets	25,465,460	23,755,189
Common Share Capital	1,000,000	1,000,000
Share Premium	408,820	621,397
Retained Earnings	22,546,476	21,171,423
Treasury Stock	2,067	2,067
Other Equity	1,512,230	964,436
Shareholders' Equity	25,465,459	23,755,189
Total Liabilities & Stockholders' Equity	47,564,350	44,745,250
Net Current Assets	14,965,630	14,108,835
Total Assets Less Current Liabilities	25,604,605	23,825,455
Shares Outstanding	11,342	11,342

Recent Dividends:

1. Hakudo Co Ltd common.
No dividends paid.

Annual Dividends:

1. Hakudo Co Ltd common.
No dividends paid.

HAKUHODO DY HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	946,776,000
Other Revenue	…	…	0
Revenue	861,003,000	953,316,000	946,776,000
Direct Expenses	454,965,000	553,717,000	552,601,000
Gross Profit	406,038,000	399,599,000	394,175,000
SG&A	361,361,000	362,017,000	359,886,000
Other OpEx	0	0	0
Indirect Expenses	361,361,000	362,017,000	359,886,000
Total Operating Expenses	816,326,000	915,734,000	912,487,000
Operating Income	44,677,000	37,582,000	34,289,000
Non-Op Net Interest Income	(1,056,000)	(526,000)	(653,000)
Non-Op For Curr Gains	1,430,000	(624,000)	1,358,000
Other Non-Op	(7,306,000)	(5,090,000)	16,340,000
Non-Op Income	(6,932,000)	(6,240,000)	17,045,000
EBT Continuing	37,745,000	31,342,000	51,334,000
Taxation (current)	22,238,000	24,011,000	23,762,000
Taxation (deferred)	(2,138,000)	(5,052,000)	779,000
Taxation	20,100,000	18,959,000	24,541,000
EAT Continuing	17,645,000	12,383,000	26,793,000
Min Ints	(865,000)	(1,614,000)	(1,869,000)
Net Income	16,775,000	10,768,000	24,923,000
Dividends Per Share	65.06	64.85	62.09
EPS - Basic - Cont	46.09	29.32	67.87
EPS - Primary	46.09	29.32	67.87
EPS -Diluted - Cont	46.08	29.31	67.86
EPS - Diluted	46.08	29.31	67.86
Shares (primary)	363,962	367,289	367,219
Shares (diluted)	363,962	367,289	367,227

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	238,960,000	211,504,000
Short Term Investments	7,524,000	11,775,000
Cash, Equivs & STI	246,484,000	223,279,000
Receivables	423,803,000	412,682,000
Inventories	22,600,000	28,460,000
Other Current Assets	50,072,000	48,852,000
Current Assets	742,959,000	713,273,000
Net PPE	52,867,000	57,791,000
Intangibles Excl Goodwill	91,990,000	99,610,000
Intangibles	91,990,000	99,610,000
Other LT Assets	193,315,000	179,517,000
LT Assets	338,172,000	336,918,000
Total Assets	1,081,132,000	1,050,191,000
Accounts Payable	270,819,000	260,020,000
Accrued Exps	26,237,000	28,190,000
Accounts Payable & Accrued Expenses	297,056,000	288,210,000
Current Debt	30,155,000	7,467,000
Current Debt and Capital Leases	30,155,000	7,467,000
Other Current Liabilities	208,595,000	174,157,000
Current Liabilities	535,806,000	469,834,000
Long-Term Obligations	95,323,000	114,091,000
Deferred LT Liability Charges	11,144,000	8,806,000
Pensions & OPEB	12,379,000	16,976,000
Other LT Liabilities	23,962,000	26,802,000
Minorities (BS)	13,385,000	23,299,000
LT Liabilities	142,808,000	166,675,000
Total Liabilities	692,000,000	659,808,000
Net Assets	389,132,000	390,383,000
Common Share Capital	10,790,000	10,790,000

Retained Earnings	321,110,000	346,296,000
Treasury Stock	4,864,000	20,774,000
Other Equity	62,095,000	54,071,000
Shareholders' Equity	389,131,000	390,383,000
Total Liabilities & Stockholders' Equity	1,081,132,000	1,050,191,000
Net Current Assets	207,153,000	243,439,000
Total Assets Less Current Liabilities	545,326,000	580,357,000
Shares Outstanding	359,032	367,385

Recent Dividends:

1. Hakuhodo Dy Holdings Inc American Depositary Receipt.

No dividends paid.

2. Hakuhodo Dy Holdings Inc common.

ExDate	Amt	Declared	Record	Payable
	16.00		03/31/2023	06/30/2023
	16.00		09/30/2023	12/04/2023
	16.00		03/29/2024	06/28/2024
	16.00		09/30/2024	12/06/2024
	16.00		03/31/2025	06/30/2025
	16.00		09/30/2025	12/05/2025

Annual Dividends:

1. Hakuhodo Dy Holdings Inc American Depositary Receipt.

No dividends paid.

2. Hakuhodo Dy Holdings Inc common.

2023 ..... 32.00 2024 ..... 32.00 2025 ..... 32.00

HAKUTO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	182,046,000
Other Revenue	...	...	0
Revenue	181,178,000	183,133,000	182,046,000
Direct Expenses	153,098,000	155,254,000	155,213,000
Gross Profit	28,080,000	27,879,000	26,833,000
SG&A	22,000,000	19,965,000	19,196,000
Other OpEx	0	0	0
Indirect Expenses	22,000,000	19,965,000	19,196,000
Total Operating Expenses	175,098,000	175,219,000	174,409,000
Operating Income	6,080,000	7,914,000	7,637,000
Non-Op Net Interest Income	(378,000)	(275,000)	(167,000)
Non-Op For Curr Gains	(609,000)	(897,000)	(753,000)
Other Non-Op	2,681,000	819,000	723,000
Non-Op Income	1,694,000	(353,000)	(197,000)
EBT Continuing	7,774,000	7,561,000	7,440,000
Taxation (current)	2,553,000	2,315,000	2,041,000
Taxation (deferred)	212,000	114,000	221,000
Taxation	2,765,000	2,429,000	2,262,000
EAT Continuing	5,009,000	5,132,000	5,178,000
Net Income	5,010,000	5,132,000	5,176,000
Dividends Per Share	200	260	280
EPS - Basic - Cont	266.14	272.76	276.20
EPS - Primary	266.14	272.76	276.20
EPS -Diluted - Cont	266.14	272.76	276.20
EPS - Diluted	266.14	272.76	276.20
Shares (primary)	18,824	18,815	18,740
Shares (diluted)	18,824	18,815	18,740

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,957,000	14,929,000
Cash, Equivs & STI	18,957,000	14,929,000
Receivables	56,783,000	45,727,000
Raw Materials	1,718,000	1,546,000
WIP	96,000	83,000
Inventories - Other	44,496,000	42,854,000
Inventories	46,310,000	44,483,000
Other Current Assets	5,018,000	4,393,000
Current Assets	127,068,000	109,532,000
Net PPE	7,710,000	6,988,000
Intangibles Excl Goodwill	17,618,000	4,625,000
Intangibles	17,618,000	4,625,000
Other LT Assets	12,087,000	9,230,000
LT Assets	37,415,000	20,843,000
Total Assets	164,484,000	130,376,000
Accounts Payable	22,550,000	17,571,000
Accounts Payable & Accrued Expenses	22,550,000	17,571,000
Current Debt	33,231,000	19,598,000
Current Capital Lease Obligations	456,000	313,000
Current Debt and Capital Leases	33,687,000	19,911,000
Other Current Liabilities	11,121,000	9,714,000
Current Liabilities	67,358,000	47,196,000
Long-Term Obligations	24,147,000	15,218,000
Deferred LT Liability Charges	2,044,000	1,541,000
Pensions & OPEB	466,000	338,000
Other LT Liabilities	636,000	535,000
Minorities (BS)	1,446,000	...
LT Liabilities	27,293,000	17,632,000
Total Liabilities	96,097,000	64,829,000
Net Assets	68,387,000	65,547,000
Common Share Capital	8,100,000	8,100,000
Share Premium	2,548,000	2,532,000
Retained Earnings	50,056,000	49,375,000
Treasury Stock	4,724,000	4,746,000
Other Equity	12,407,000	10,285,000
Shareholders' Equity	68,387,000	65,546,000
Total Liabilities & Stockholders' Equity	164,484,000	130,376,000
Net Current Assets	59,710,000	62,336,000
Total Assets Less Current Liabilities	97,126,000	83,180,000
Shares Outstanding	18,826	18,817

Recent Dividends:

1. Hakuto Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hakuto Co., Ltd. (Japan) common.

No dividends paid.

HALMA PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	2,582,300	2,248,100	2,034,100
Direct Expenses	180,100	169,600	156,800
Gross Profit	2,402,200	2,078,500	1,877,300
SG&A	761,100	724,100	636,100
Other OpEx	1,115,300	944,900	873,500
Indirect Expenses	1,876,400	1,669,000	1,509,600
Total Operating Expenses	2,056,500	1,838,600	1,666,400
Operating Income	525,800	409,500	367,700
Non-Op Income	(35,100)	(25,200)	(27,400)
EBT Continuing	490,700	384,300	340,300
Taxation	118,400	87,900	71,500
EAT Continuing	372,300	296,400	268,800
Net Income	372,300	296,400	268,800
Dividends Per Share	0.41	0.38	0.35
EPS - Basic - Cont	0.99	0.78	0.71
EPS - Primary	0.99	0.78	0.71
EPS -Diluted - Cont	0.98	0.78	0.71
EPS - Diluted	0.98	0.78	0.71
Shares (primary)	377,700	377,600	377,300
Shares (diluted)	379,200	379,200	378,700

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	143,400	313,200
Short Term Investments	0	0
Cash, Equivs & STI	143,400	313,200
Receivables	601,000	485,900
Inventories	322,200	300,300
Current Tax Assets	30,100	14,700
Assets Held for Sale (ST)	22,000	...
Other Current Assets	900	1,100
Current Assets	1,119,600	1,115,200
Net PPE	310,300	283,200
LT Investments	21,400	12,500
Goodwill	1,509,000	1,263,300
Intangibles Excl Goodwill	745,100	576,000
Intangibles	2,254,100	1,839,300
Deferred LT Asset Charges	4,300	4,400
Other LT Assets	3,000	4,000
LT Assets	2,593,100	2,143,400
Total Assets	3,712,700	3,258,600
Current Debt	48,900	35,600
Current Capital Lease Obligations	25,200	23,100
Current Debt and Capital Leases	74,100	58,700
Other Current Liabilities	448,300	399,100
Current Liabilities	522,400	457,800
Long-Term Obligations	756,700	703,800
Deferred LT Liability Charges	144,000	73,400
Pensions & OPEB	1,100	2,000
Other LT Liabilities	120,500	122,200
LT Liabilities	1,022,300	901,400
Total Liabilities	1,544,700	1,359,200
Net Assets	2,168,000	1,899,400
Common Share Capital	38,000	38,000
Share Premium	23,600	23,600
Retained Earnings	2,077,600	1,792,400
Treasury Stock	55,900	46,900
For Curr Trans (BS)	88,300	88,500
Other Equity	(3,600)	3,800
Shareholders' Equity	2,168,000	1,899,400
Total Liabilities & Stockholders' Equity	3,712,700	3,258,600
Net Current Assets	597,200	657,400
Total Assets Less Current Liabilities	3,190,300	2,800,800
Shares Outstanding	379,645	379,645

Recent Dividends:

1. Halma PLC ordinary.

No dividends paid.

2. Halma PLC American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Halma PLC ordinary.

No dividends paid.

2. Halma PLC American Depositary Receipt.

No dividends paid.

HARADA INDUSTRY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	42,192,309	44,817,176	46,993,276
Direct Expenses	32,657,178	35,582,864	38,333,910
Gross Profit	9,535,131	9,234,312	8,659,366
SG&A	7,137,083	7,504,893	7,633,232
Other OpEx	0	0	0
Indirect Expenses	7,137,083	7,504,893	7,633,232
Total Operating Expenses	39,794,261	43,087,757	45,967,142
Operating Income	2,398,048	1,729,419	1,026,134
Non-Op Net Interest Income	(272,132)	(359,840)	(545,455)
Non-Op For Curr Gains	145,606	(149,266)	(85,655)
Other Non-Op	(526,326)	88,460	2,017,883
Non-Op Income	(652,852)	(420,646)	1,386,773
EBT Continuing	1,745,196	1,308,773	2,412,907
Taxation (current)	752,550	1,277,541	1,819,545
Taxation (deferred)	558,915	(134,996)	(292,313)
Taxation	1,311,465	1,142,545	1,527,232
EAT Continuing	433,731	166,228	885,675
Net Income	433,729	166,225	885,674
Dividends Per Share	7.50	7.50	15
EPS - Basic - Cont	20.51	7.67	40.72
EPS - Primary	20.51	7.67	40.72
EPS -Diluted - Cont	20.51	7.67	40.72
EPS - Diluted	20.51	7.67	40.72

Shares (primary)	21,152	21,683	21,750
Shares (diluted)	21,152	21,683	21,750

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,982,965	6,448,602
Cash, Equivs & STI	6,982,965	6,448,602
Receivables	5,337,068	7,547,802
Raw Materials	5,751,290	6,176,836
WIP	940,687	737,198
Finished Goods	5,354,450	6,108,333
Inventories - Other	0	0
Inventories	12,046,427	13,022,367
Other Current Assets	2,285,081	1,789,994
Current Assets	26,651,541	28,808,765
Net PPE	5,613,859	6,340,137
Intangibles Excl Goodwill	65,659	63,450
Intangibles	65,659	63,450
Other LT Assets	3,512,067	3,719,916
LT Assets	9,191,585	10,123,503
Total Assets	35,843,126	38,932,269
Accounts Payable	3,022,935	3,919,115
Accrued Exps	433,725	471,477
Accounts Payable & Accrued Expenses	3,456,660	4,390,592
Current Debt	14,067,329	16,534,101
Current Debt and Capital Leases	14,067,329	16,534,101
Other Current Liabilities	3,140,955	2,907,620
Current Liabilities	20,664,944	23,832,313
Long-Term Obligations	0	0
Pensions & OPEB	697,610	578,636
Other LT Liabilities	770,947	1,140,221
LT Liabilities	1,468,557	1,718,857
Total Liabilities	22,133,501	25,551,171
Net Assets	13,709,625	13,381,098
Common Share Capital	2,019,181	2,019,181
Share Premium	1,859,981	1,859,981
Retained Earnings	6,846,708	6,571,618
Treasury Stock	302,485	302,485
Other Equity	3,286,239	3,232,802
Shareholders' Equity	13,709,624	13,381,097
Total Liabilities & Stockholders' Equity	35,843,126	38,932,269
Net Current Assets	5,986,597	4,976,452
Total Assets Less Current Liabilities	15,178,182	15,099,956
Shares Outstanding	21,152	21,152

Recent Dividends:

1. Harada Industry Co Ltd common.

No dividends paid.

Annual Dividends:

1. Harada Industry Co Ltd common.

No dividends paid.

HARD OFF CORP SHIBATA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	30,105,147
Other Revenue	…	…	0
Revenue	39,276,974	33,531,023	30,105,147
Direct Expenses	12,486,748	10,534,041	9,446,598
Gross Profit	26,790,226	22,996,982	20,658,549
SG&A	23,402,927	19,778,765	17,854,700
Other OpEx	0	0	0
Indirect Expenses	23,402,927	19,778,765	17,854,700
Total Operating Expenses	35,889,675	30,312,806	27,301,298
Operating Income	3,387,299	3,218,217	2,803,849
Non-Op Net Interest Income	(63,724)	(17,633)	(9,833)
Non-Op For Curr Gains	12,838	11,317	13,658
Other Non-Op	186,555	21,027	101,346
Non-Op Income	135,669	14,711	105,171
EBT Continuing	3,522,968	3,232,928	2,909,020
Taxation (current)	1,078,709	1,015,777	886,637
Taxation (deferred)	(82,172)	(102,958)	(88,883)
Taxation	996,537	912,819	797,754
EAT Continuing	2,526,431	2,320,109	2,111,266
Min Ints	(7,322)	(6,078)	(18,087)
Net Income	2,519,110	2,314,029	2,093,182
Dividends Per Share	85	78	76
EPS - Basic - Cont	181.19	166.52	150.62
EPS - Primary	181.19	166.52	150.62
EPS -Diluted - Cont	181.19	166.52	150.62
EPS - Diluted	181.19	166.52	150.62
Shares (primary)	13,903	13,896	13,897
Shares (diluted)	13,903	13,896	13,897

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,307,878	3,009,386
Cash, Equivs & STI	3,307,878	3,009,386
Receivables	1,723,890	1,377,476
WIP	…	637
Inventories - Other	…	8,971,859
Inventories	11,201,218	8,972,496
Other Current Assets	757,280	558,858
Current Assets	16,990,266	13,918,216
Net PPE	5,902,740	4,809,431
Intangibles Excl Goodwill	1,695,725	795,981
Intangibles	1,695,725	795,981
Other LT Assets	7,050,135	6,094,106
LT Assets	14,648,600	11,699,518
Total Assets	31,638,866	25,617,734
Accounts Payable	100,549	168,105
Accrued Exps	1,578,548	1,264,332
Accounts Payable & Accrued Expenses	1,679,097	1,432,437
Current Debt	5,376,682	2,950,000
Current Capital Lease Obligations	124,811	96,328
Current Debt and Capital Leases	5,501,493	3,046,328
Other Current Liabilities	1,790,267	1,561,257
Current Liabilities	8,970,857	6,040,022
Long-Term Obligations	484,233	0
Deferred LT Liability Charges	38,316	…
Pensions & OPEB	86,381	…
Other LT Liabilities	1,729,033	1,204,601
Minorities (BS)	113,354	102,777
LT Liabilities	2,337,963	1,204,601
Total Liabilities	11,422,175	7,347,401
Net Assets	20,216,691	18,270,333
Common Share Capital	1,676,275	1,676,275
Share Premium	1,930,432	1,910,632
Retained Earnings	14,567,475	13,132,286
Treasury Stock	22,100	30,278
Other Equity	2,064,609	1,581,418
Shareholders' Equity	20,216,691	18,270,333
Total Liabilities & Stockholders' Equity	31,638,866	25,617,734
Net Current Assets	8,019,409	7,878,194
Total Assets Less Current Liabilities	22,668,009	19,577,712
Shares Outstanding	13,913	13,896

Recent Dividends:

1. Hard Off Corp Shibata common.

No dividends paid.

Annual Dividends:

1. Hard Off Corp Shibata common.

No dividends paid.

HARIMA B.STEM CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	30,944,787	28,025,552	26,618,066
Direct Expenses	26,206,817	24,151,816	23,158,956
Gross Profit	4,737,970	3,873,736	3,459,110
SG&A	3,221,649	2,737,644	2,494,187
Other OpEx	0	0	0
Indirect Expenses	3,221,649	2,737,644	2,494,187
Total Operating Expenses	29,428,466	26,889,460	25,653,143
Operating Income	1,516,321	1,136,092	964,923
Non-Op Net Interest Income	(3,278)	(4,784)	(2,806)
Other Non-Op	121,297	90,094	95,935
Non-Op Income	118,019	85,310	93,129
EBT Continuing	1,634,340	1,221,402	1,058,052
Taxation (current)	529,994	344,176	331,591
Taxation (deferred)	(78,889)	11,677	(31,793)
Taxation	451,105	355,853	299,798
EAT Continuing	1,183,235	865,549	758,254
Min Ints	…	(5,281)	(1,429)
Net Income	1,183,236	860,267	756,828
Dividends Per Share	32	26	15
EPS - Basic - Cont	129.06	94.41	83.74
EPS - Primary	129.06	94.41	83.74
EPS -Diluted - Cont	112.84	94.41	83.74
EPS - Diluted	112.84	94.41	83.74
Shares (primary)	9,168	9,112	9,038
Shares (diluted)	10,486	9,112	9,038

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,332,183	4,766,959
Cash, Equivs & STI	4,332,183	4,766,959
Receivables	5,250,409	4,374,606
Supplies	140,046	80,890
Inventories - Other	27,489	13,041
Inventories	167,535	93,931
Other Current Assets	273,292	231,620
Current Assets	10,023,419	9,467,116
Net PPE	2,657,721	2,545,583
Intangibles Excl Goodwill	1,371,296	263,869
Intangibles	1,371,296	263,869
Other LT Assets	3,189,063	2,514,455
LT Assets	7,218,080	5,323,907
Total Assets	17,241,499	14,791,023
Accounts Payable	1,562,050	1,236,001
Accrued Exps	443,354	423,656
Accounts Payable & Accrued Expenses	2,005,404	1,659,657
Current Debt	388,600	424,600
Current Debt and Capital Leases	388,600	424,600
Other Current Liabilities	2,785,922	2,515,780
Current Liabilities	5,179,926	4,600,037
Long-Term Obligations	1,238,570	402,823
Deferred LT Liability Charges	226,641	12,596
Pensions & OPEB	602,014	559,798
Other LT Liabilities	28,209	21,041
LT Liabilities	2,095,434	996,258
Total Liabilities	7,275,361	5,596,296
Net Assets	9,966,138	9,194,727
Common Share Capital	654,460	654,460
Share Premium	734,141	699,276
Retained Earnings	8,822,249	7,905,307
Treasury Stock	454,309	194,960
Other Equity	209,597	130,644
Shareholders' Equity	9,966,138	9,194,727
Total Liabilities & Stockholders' Equity	17,241,499	14,791,023
Net Current Assets	4,843,493	4,867,079
Total Assets Less Current Liabilities	12,061,573	10,190,986
Shares Outstanding	8,915	9,140

Recent Dividends:

1. Harima B.Stem Corp common.

No dividends paid.

Annual Dividends:

1. Harima B.Stem Corp common.

No dividends paid.

HARIMA CHEMICALS GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	92,330,000
Other Revenue	…	…	0
Revenue	103,763,000	101,006,000	92,330,000
Direct Expenses	80,823,000	79,211,000	74,408,000

Gross Profit	22,940,000	21,795,000	17,922,000
SG&A	19,656,000	19,711,000	18,133,000
Other OpEx	0	0	0
Indirect Expenses	19,656,000	19,711,000	18,133,000
Total Operating Expenses	100,479,000	98,922,000	92,541,000
Operating Income	3,284,000	2,084,000	(211,000)
Non-Op Net Interest Income	(1,059,000)	(882,000)	(363,000)
Non-Op For Curr Gains	(158,000)	71,000	(471,000)
Other Non-Op	1,107,000	548,000	793,000
Non-Op Income	(110,000)	(263,000)	(41,000)
EBT Continuing	3,174,000	1,821,000	(252,000)
Taxation (current)	678,000	587,000	680,000
Taxation (deferred)	152,000	452,000	(40,000)
Taxation	830,000	1,039,000	640,000
EAT Continuing	2,344,000	782,000	(892,000)
Min Ints	2,000	(15,000)	(270,000)
Net Income	2,345,000	763,000	(1,161,000)
Dividends Per Share	42	42	42
EPS - Basic - Cont	96.56	31.46	(47.96)
EPS - Primary	96.56	31.46	(47.96)
EPS -Diluted - Cont	96.56	31.46	(47.96)
EPS - Diluted	96.56	31.46	(47.96)
Shares (primary)	24,296	24,256	24,223
Shares (diluted)	24,296	24,256	24,223

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,264,000	4,746,000
Cash, Equivs & STI	6,264,000	4,746,000
Receivables	20,563,000	20,696,000
Raw Materials	13,377,000	13,713,000
Inventories - Other	10,674,000	10,736,000
Inventories	24,051,000	24,449,000
Other Current Assets	2,493,000	2,252,000
Current Assets	53,371,000	52,143,000
Net PPE	33,783,000	32,383,000
Intangibles Excl Goodwill	4,389,000	4,690,000
Intangibles	4,389,000	4,690,000
Other LT Assets	11,343,000	10,828,000
LT Assets	49,515,000	47,901,000
Total Assets	102,886,000	100,044,000
Accounts Payable	9,326,000	10,980,000
Accounts Payable & Accrued Expenses	9,326,000	10,980,000
Current Debt	21,887,000	28,466,000
Current Capital Lease Obligations	417,000	360,000
Current Debt and Capital Leases	22,304,000	28,826,000
Other Current Liabilities	9,330,000	6,072,000
Current Liabilities	40,960,000	45,878,000
Long-Term Obligations	15,887,000	11,743,000
Deferred LT Liability Charges	1,307,000	1,273,000
Pensions & OPEB	32,000	116,000
Other LT Liabilities	3,193,000	3,022,000
Minorities (BS)	706,000	677,000
LT Liabilities	20,419,000	16,154,000
Total Liabilities	62,086,000	62,710,000
Net Assets	40,800,000	37,334,000
Common Share Capital	10,012,000	10,012,000
Share Premium	8,608,000	8,609,000
Retained Earnings	17,887,000	16,561,000
Treasury Stock	1,690,000	1,727,000
Other Equity	5,983,000	3,878,000
Shareholders' Equity	40,800,000	37,333,000
Total Liabilities & Stockholders' Equity	102,886,000	100,044,000
Net Current Assets	12,411,000	6,265,000
Total Assets Less Current Liabilities	61,926,000	54,166,000
Shares Outstanding	24,310	24,265

Recent Dividends:

1. Harima Chemicals Group Inc common.

No dividends paid.

Annual Dividends:

1. Harima Chemicals Group Inc common.

No dividends paid.

HARIMA-KYOWA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	59,843,192	61,824,355	61,583,283
Direct Expenses	52,147,572	54,594,163	54,456,200
Gross Profit	7,695,620	7,230,192	7,127,083
SG&A	6,002,013	5,318,399	5,303,322
Other OpEx	0	0	0
Indirect Expenses	6,002,013	5,318,399	5,303,322
Total Operating Expenses	58,149,585	59,912,562	59,759,522
Operating Income	1,693,607	1,911,793	1,823,761
Non-Op Net Interest Income	35,972	56,319	55,355
Non-Op For Curr Gains	...	(20,861)	36,436
Other Non-Op	351,974	(14,255)	135,894
Non-Op Income	387,946	21,203	227,685
EBT Continuing	2,081,553	1,932,996	2,051,446
Taxation (current)	591,364	662,234	652,365
Taxation (deferred)	(22,606)	(19,507)	(7,490)
Taxation	568,758	642,727	644,875
EAT Continuing	1,512,795	1,290,269	1,406,571
Min Ints	702	(1,197)	55
Net Income	1,513,499	1,289,072	1,406,629
Dividends Per Share	60	50	45
EPS - Basic - Cont	281.16	239.59	261.74
EPS - Primary	281.16	239.59	261.74
EPS -Diluted - Cont	281.16	239.59	261.74
EPS - Diluted	281.16	239.59	261.74
Shares (primary)	5,383	5,380	5,374
Shares (diluted)	5,383	5,380	5,374

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,819,346	3,584,974
Cash, Equivs & STI	3,819,346	3,584,974
Receivables	11,303,129	10,572,398
Inventories	2,934,427	2,533,596
Prepayments (ST)	922,080	1,011,434
Other Current Assets	35,372	32,414
Current Assets	19,014,354	17,734,816
Net PPE	14,091,040	13,895,503
Intangibles Excl Goodwill	102,826	88,711
Intangibles	102,826	88,711
Other LT Assets	4,591,727	4,577,598
LT Assets	18,785,593	18,561,812
Total Assets	37,799,948	36,296,628
Accounts Payable	6,038,791	5,251,343
Accounts Payable & Accrued Expenses	6,038,791	5,251,343
Current Debt	1,169,968	1,149,972
Current Debt and Capital Leases	1,169,968	1,149,972
Other Current Liabilities	1,090,256	2,272,276
Current Liabilities	8,299,015	8,673,591
Long-Term Obligations	1,565,082	1,311,713
Deferred LT Liability Charges	507,560	439,240
Pensions & OPEB	861,111	875,945
Other LT Liabilities	312,924	190,282
Minorities (BS)	28,693	29,396
LT Liabilities	3,246,677	2,817,180
Total Liabilities	11,574,386	11,520,168
Net Assets	26,225,562	24,776,460
Common Share Capital	719,530	719,530
Share Premium	763,336	763,336
Retained Earnings	23,467,373	22,223,043
Treasury Stock	50,532	50,225
Other Equity	1,325,854	1,120,775
Shareholders' Equity	26,225,561	24,776,459
Total Liabilities & Stockholders' Equity	37,799,948	36,296,628
Net Current Assets	10,715,339	9,061,225
Total Assets Less Current Liabilities	29,500,933	27,623,037
Shares Outstanding	5,383	5,383

Recent Dividends:

1. Harima-Kyowa Co Ltd common.

No dividends paid.

Annual Dividends:

1. Harima-Kyowa Co Ltd common.

No dividends paid.

HARUYAMA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	35,915,837
Other Revenue	...	...	0
Revenue	35,212,653	36,135,998	35,915,837
Direct Expenses	14,628,356	14,666,818	14,425,768
Gross Profit	20,584,297	21,469,180	21,490,069
SG&A	21,242,267	20,843,504	20,562,960
Other OpEx	0	0	0
Indirect Expenses	21,242,267	20,843,504	20,562,960
Total Operating Expenses	35,870,623	35,510,322	34,988,728
Operating Income	(657,970)	625,676	927,109
Non-Op Net Interest Income	(48,082)	(29,708)	(30,942)
Other Non-Op	(63,652)	253,320	(348,906)
Non-Op Income	(111,734)	223,612	(379,848)
EBT Continuing	(769,704)	849,288	547,261
Taxation (current)	98,128	135,791	226,219
Taxation (deferred)	226,252	43,480	(84,576)
Taxation	324,380	179,271	141,643
EAT Continuing	(1,094,084)	670,017	405,618
Net Income	(1,094,084)	670,014	405,617
Dividends Per Share	15.50	20	15.50
EPS - Basic - Cont	(69.38)	41.15	24.80
EPS - Primary	(69.38)	41.15	24.80
EPS -Diluted - Cont	(69.38)	41.15	24.80
EPS - Diluted	(69.38)	41.15	24.80
Shares (primary)	15,770	16,283	16,357
Shares (diluted)	15,770	16,283	16,357

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,317,713	10,551,126
Cash, Equivs & STI	8,317,713	10,551,126
Receivables	2,870,707	3,316,706
Supplies	25,027	26,651
Inventories - Other	9,471,655	8,805,123
Inventories	9,496,682	8,831,774
Other Current Assets	756,327	803,782
Current Assets	21,441,429	23,503,388
Net PPE	12,120,543	12,016,666
Intangibles Excl Goodwill	1,175,534	923,084
Intangibles	1,175,534	923,084
Other LT Assets	6,719,616	7,006,413
LT Assets	20,015,693	19,946,163
Total Assets	41,457,122	43,449,551
Accounts Payable	2,055,559	3,901,306
Accrued Exps	52,358	53,040
Accounts Payable & Accrued Expenses	2,107,917	3,954,346
Current Debt	7,512,419	5,454,674
Current Capital Lease Obligations	1,168	2,568
Current Debt and Capital Leases	7,513,587	5,457,242
Other Current Liabilities	2,525,084	3,134,169
Current Liabilities	12,146,588	12,545,757
Long-Term Obligations	2,977,711	3,313,932
Pensions & OPEB	1,387,037	1,395,413
Other LT Liabilities	2,270,607	2,028,456
LT Liabilities	6,635,355	6,737,801
Total Liabilities	18,781,944	19,283,558
Net Assets	22,675,178	24,165,993
Common Share Capital	3,991,368	3,991,368
Share Premium	3,862,125	3,862,125
Retained Earnings	15,179,245	16,593,543
Treasury Stock	593,894	350,670
Other Equity	236,333	69,626
Shareholders' Equity	22,675,177	24,165,992
Total Liabilities & Stockholders' Equity	41,457,122	43,449,551
Net Current Assets	9,294,841	10,957,631

Total Assets Less Current Liabilities	29,310,534	30,903,794
Shares Outstanding	15,680	16,011

Recent Dividends:
1. Haruyama Holdings Inc common.
No dividends paid.
Annual Dividends:
1. Haruyama Holdings Inc common.
No dividends paid.

HASEGAWA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2022
Revenue	21,122,000	21,228,000	19,792,217
Direct Expenses	7,635,000	7,765,000	7,187,756
Gross Profit	13,487,000	13,463,000	12,604,461
SG&A	12,714,000	12,258,000	11,300,421
Other OpEx	0	0	0
Indirect Expenses	12,714,000	12,258,000	11,300,421
Total Operating Expenses	20,349,000	20,023,000	18,488,177
Operating Income	773,000	1,205,000	1,304,040
Non-Op Net Interest Income	(48,000)	(34,000)	(25,229)
Other Non-Op	(115,000)	118,000	(113,250)
Non-Op Income	(163,000)	84,000	(138,479)
EBT Continuing	610,000	1,289,000	1,165,561
Taxation (current)	166,000	299,000	346,582
Taxation (deferred)	152,000	83,000	111,893
Taxation	318,000	382,000	458,475
EAT Continuing	292,000	907,000	707,086
Net Income	291,000	905,000	707,089
Dividends Per Share	15	15	5.50
EPS - Basic - Cont	16.02	49.76	38.90
EPS - Primary	16.02	49.76	38.90
EPS -Diluted - Cont	16.02	49.76	38.90
EPS - Diluted	16.02	49.76	38.90
Shares (primary)	18,190	18,191	18,174
Shares (diluted)	18,190	18,191	18,174

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,467,000	1,457,000
Short Term Investments	...	2,000
Cash, Equivs & STI	2,467,000	1,459,000
Receivables	1,038,000	1,071,000
Finished Goods	4,452,000	4,659,000
Inventories - Other	0	0
Inventories	4,452,000	4,659,000
Other Current Assets	403,000	357,000
Current Assets	8,360,000	7,546,000
Net PPE	2,605,000	2,533,000
Intangibles Excl Goodwill	372,000	215,000
Intangibles	372,000	215,000
Other LT Assets	9,908,000	9,621,000
LT Assets	12,885,000	12,369,000
Total Assets	21,246,000	19,916,000
Accounts Payable	520,000	624,000
Accrued Exps	344,000	330,000
Accounts Payable & Accrued Expenses	864,000	954,000
Current Debt	1,370,000	1,100,000
Current Capital Lease Obligations	85,000	20,000
Current Debt and Capital Leases	1,455,000	1,120,000
Other Current Liabilities	1,907,000	2,021,000
Current Liabilities	4,226,000	4,095,000
Long-Term Obligations	3,208,000	2,498,000
Deferred LT Liability Charges	429,000	173,000
Pensions & OPEB	46,000	48,000
Other LT Liabilities	551,000	559,000
LT Liabilities	4,234,000	3,278,000
Total Liabilities	8,461,000	7,373,000
Net Assets	12,785,000	12,543,000
Common Share Capital	4,037,000	4,037,000
Share Premium	1,583,000	1,583,000
Retained Earnings	6,778,000	6,761,000
Treasury Stock	171,000	171,000
Other Equity	557,000	332,000
Shareholders' Equity	12,784,000	12,542,000
Total Liabilities & Stockholders' Equity	21,246,000	19,916,000
Net Current Assets	4,134,000	3,451,000
Total Assets Less Current Liabilities	17,020,000	15,821,000
Shares Outstanding	18,190	18,190

Recent Dividends:
1. Hasegawa Co Ltd common.
No dividends paid.
Annual Dividends:
1. Hasegawa Co Ltd common.
No dividends paid.

HASEKO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	436,045,000
Other Revenue	...	...	658,376,000
Revenue	1,273,136,000	1,177,353,000	1,094,421,000
Direct Expenses	1,083,295,000	1,010,828,000	933,811,000
Gross Profit	189,841,000	166,525,000	160,610,000
SG&A	91,098,000	81,825,000	74,862,000
Other OpEx	0	0	0
Indirect Expenses	91,098,000	81,825,000	74,862,000
Total Operating Expenses	1,174,393,000	1,092,653,000	1,008,673,000
Operating Income	98,743,000	84,700,000	85,748,000
Non-Op Net Interest Income	(3,983,000)	(3,203,000)	(2,239,000)
Non-Op For Curr Gains	986,000	...	459,000
Other Non-Op	(6,290,000)	(20,807,000)	(1,124,000)
Non-Op Income	(9,287,000)	(24,010,000)	(2,904,000)
EBT Continuing	89,456,000	60,690,000	82,844,000
Taxation (current)	36,440,000	26,888,000	28,347,000
Taxation (deferred)	(1,886,000)	(647,000)	(1,544,000)
Taxation	34,554,000	26,241,000	26,803,000
EAT Continuing	54,902,000	34,449,000	56,041,000
Min Ints	(62,000)	...	(1,000)
Net Income	54,839,000	34,451,000	56,038,000
Dividends Per Share	95	85	85
EPS - Basic - Cont	204.54	126.20	205.45
EPS - Primary	204.54	126.20	205.45
EPS -Diluted - Cont	204.54	126.20	205.45
EPS - Diluted	204.54	126.20	205.45
Shares (primary)	268,102	272,982	272,754
Shares (diluted)	268,102	272,982	272,754

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	279,968,000	235,976,000
Short Term Investments	11,760,000	3,305,000
Cash, Equivs & STI	291,728,000	239,281,000
Receivables	137,446,000	148,486,000
WIP	296,445,000	281,933,000
Inventories - Other	304,141,000	363,269,000
Inventories	600,586,000	645,202,000
Other Current Assets	22,206,000	20,231,000
Current Assets	1,051,966,000	1,053,200,000
Net PPE	142,768,000	143,883,000
Intangibles Excl Goodwill	13,523,000	12,404,000
Intangibles	13,523,000	12,404,000
Other LT Assets	209,467,000	155,716,000
LT Assets	365,758,000	312,003,000
Total Assets	1,417,724,000	1,365,203,000
Accounts Payable	101,782,000	105,413,000
Accounts Payable & Accrued Expenses	101,782,000	105,413,000
Current Debt	10,000,000	75,000,000
Current Debt and Capital Leases	10,000,000	75,000,000
Other Current Liabilities	286,509,000	262,411,000
Current Liabilities	398,291,000	442,824,000
Long-Term Obligations	415,000,000	345,000,000
Deferred LT Liability Charges	11,000	11,000
Pensions & OPEB	2,083,000	1,946,000
Other LT Liabilities	38,889,000	43,390,000
Minorities (BS)	716,000	...
LT Liabilities	455,983,000	390,347,000
Total Liabilities	854,990,000	833,170,000
Net Assets	562,734,000	532,033,000
Common Share Capital	57,500,000	57,500,000
Share Premium	7,624,000	7,373,000
Retained Earnings	489,444,000	472,561,000
Treasury Stock	43,882,000	37,398,000
Other Equity	52,049,000	31,997,000
Shareholders' Equity	562,735,000	532,033,000
Total Liabilities & Stockholders' Equity	1,417,724,000	1,365,203,000
Net Current Assets	653,675,000	610,376,000
Total Assets Less Current Liabilities	1,019,433,000	922,379,000
Shares Outstanding	264,644	272,753

Recent Dividends:
1. Haseko Corp American Depositary Receipt.
No dividends paid.
2. Haseko Corp common.
No dividends paid.
3. Haseko Corp preferred type A series 5.
No dividends paid.
4. Haseko Corp preferred type A series 2.
No dividends paid.
5. Haseko Corp preferred type B series 1.
No dividends paid.
6. Haseko Corp preferred type A series 3.
No dividends paid.
7. Haseko Corp preferred type A series 4.
No dividends paid.
8. Haseko Corp preferred type A series 1.
No dividends paid.
Annual Dividends:
1. Haseko Corp American Depositary Receipt.
No dividends paid.
2. Haseko Corp common.
No dividends paid.
3. Haseko Corp preferred type A series 5.
No dividends paid.
4. Haseko Corp preferred type A series 2.
No dividends paid.
5. Haseko Corp preferred type B series 1.
No dividends paid.
6. Haseko Corp preferred type A series 3.
No dividends paid.
7. Haseko Corp preferred type A series 4.
No dividends paid.
8. Haseko Corp preferred type A series 1.
No dividends paid.

HASHIMOTO SOGYO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	155,633,000
Other Revenue	...	...	0
Revenue	172,462,000	165,339,000	155,633,000
Direct Expenses	154,167,000	147,896,000	139,201,000
Gross Profit	18,295,000	17,443,000	16,432,000
SG&A	15,768,000	14,999,000	14,122,000
Other OpEx	0	0	0
Indirect Expenses	15,768,000	14,999,000	14,122,000
Total Operating Expenses	169,935,000	162,895,000	153,323,000
Operating Income	2,527,000	2,444,000	2,310,000
Non-Op Net Interest Income	(203,000)	(119,000)	(27,000)
Other Non-Op	1,879,000	1,753,000	2,178,000
Non-Op Income	1,676,000	1,634,000	2,151,000
EBT Continuing	4,203,000	4,078,000	4,461,000
Taxation (current)	1,419,000	1,319,000	1,335,000
Taxation (deferred)	(37,000)	(135,000)	530,000
Taxation	1,382,000	1,184,000	1,865,000
EAT Continuing	2,821,000	2,894,000	2,596,000
Min Ints	...	...	16,000
Net Income	2,819,000	2,890,000	2,609,000

Dividends Per Share	50	48	42
EPS - Basic - Cont	144.94	145.70	128.84
EPS - Primary	144.94	145.70	128.84
EPS -Diluted - Cont	144.54	145.16	128.33
EPS - Diluted	144.54	145.16	128.33
Shares (primary)	19,447	19,838	20,256
Shares (diluted)	19,496	19,909	20,336

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,595,000	4,810,000
Short Term Investments	199,000	301,000
Cash, Equivs & STI	5,794,000	5,111,000
Receivables	28,921,000	30,222,000
WIP	318,000	406,000
Inventories - Other	10,127,000	9,451,000
Inventories	10,445,000	9,857,000
Current Tax Assets	55,000	…
Other Current Assets	2,198,000	3,484,000
Current Assets	47,413,000	48,674,000
Net PPE	19,313,000	18,475,000
Intangibles Excl Goodwill	1,107,000	1,165,000
Intangibles	1,107,000	1,165,000
Other LT Assets	17,161,000	17,185,000
LT Assets	37,581,000	36,825,000
Total Assets	84,994,000	85,500,000
Accounts Payable	16,895,000	17,011,000
Accrued Exps	615,000	613,000
Accounts Payable & Accrued Expenses	17,510,000	17,624,000
Current Debt	4,014,000	10,289,000
Current Debt and Capital Leases	4,014,000	10,289,000
Other Current Liabilities	17,224,000	16,202,000
Current Liabilities	38,748,000	44,115,000
Long-Term Obligations	4,421,000	4,732,000
Deferred LT Liability Charges	4,182,000	3,162,000
Pensions & OPEB	285,000	265,000
Other LT Liabilities	878,000	908,000
LT Liabilities	9,766,000	9,067,000
Total Liabilities	48,514,000	53,182,000
Net Assets	36,480,000	32,318,000
Common Share Capital	542,000	542,000
Share Premium	499,000	497,000
Retained Earnings	31,059,000	29,195,000
Treasury Stock	1,581,000	1,613,000
Other Equity	5,960,000	3,696,000
Shareholders' Equity	36,479,000	32,317,000
Total Liabilities & Stockholders' Equity	84,994,000	85,500,000
Net Current Assets	8,665,000	4,559,000
Total Assets Less Current Liabilities	46,246,000	41,385,000
Shares Outstanding	19,459	19,422

Recent Dividends:

1. Hashimoto Sogyo Holdings Co Ltd common.
No dividends paid.

Annual Dividends:

1. Hashimoto Sogyo Holdings Co Ltd common.
No dividends paid.

HAYASHIKANE SANGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	47,376,157
Other Revenue	…	…	0
Revenue	45,586,000	49,267,000	47,376,157
Direct Expenses	39,448,000	43,605,000	42,176,594
Gross Profit	6,138,000	5,662,000	5,199,563
SG&A	4,821,000	4,586,000	4,501,175
Other OpEx	0	0	0
Indirect Expenses	4,821,000	4,586,000	4,501,175
Total Operating Expenses	44,269,000	48,191,000	46,677,769
Operating Income	1,317,000	1,076,000	698,388
Non-Op Net Interest Income	(103,000)	(98,000)	(93,757)
Other Non-Op	479,000	683,000	434,669
Non-Op Income	376,000	585,000	340,912
EBT Continuing	1,693,000	1,661,000	1,039,300
Taxation (current)	424,000	625,000	327,400
Taxation (deferred)	(6,000)	(19,000)	(37,275)
Taxation	418,000	606,000	290,125
EAT Continuing	1,275,000	1,055,000	749,175
Net Income	1,276,000	1,056,000	749,174
Dividends Per Share	43	25	15
EPS - Basic - Cont	153.70	123.42	85.90
EPS - Primary	153.70	123.42	85.90
EPS -Diluted - Cont	153.70	123.42	85.90
EPS - Diluted	153.70	123.42	85.90
Shares (primary)	8,298	8,555	8,721
Shares (diluted)	8,298	8,555	8,721

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,961,000	3,156,000
Cash, Equivs & STI	1,961,000	3,156,000
Receivables	5,587,000	4,576,000
Raw Materials	2,479,000	2,163,000
WIP	2,234,000	2,234,000
Inventories - Other	1,970,000	1,983,000
Inventories	6,683,000	6,380,000
Other Current Assets	649,000	1,213,000
Current Assets	14,880,000	15,325,000
Net PPE	6,961,000	6,877,000
Intangibles Excl Goodwill	534,000	453,000
Intangibles	534,000	453,000
Other LT Assets	5,860,000	4,977,000
LT Assets	13,355,000	12,307,000
Total Assets	28,236,000	27,632,000
Accounts Payable	2,547,000	2,527,000
Accounts Payable & Accrued Expenses	2,547,000	2,527,000
Current Debt	4,774,000	4,906,000
Current Capital Lease Obligations	393,000	375,000
Current Debt and Capital Leases	5,167,000	5,281,000
Other Current Liabilities	2,118,000	2,857,000
Current Liabilities	9,832,000	10,665,000
Long-Term Obligations	1,457,000	1,820,000
Deferred LT Liability Charges	229,000	…
Pensions & OPEB	1,669,000	1,878,000
Other LT Liabilities	1,480,000	1,477,000
LT Liabilities	4,835,000	5,175,000
Total Liabilities	14,668,000	15,841,000
Net Assets	13,568,000	11,791,000
Common Share Capital	3,415,000	3,415,000
Share Premium	3,000	2,000
Retained Earnings	8,316,000	7,252,000
Treasury Stock	449,000	246,000
Other Equity	2,283,000	1,368,000
Shareholders' Equity	13,568,000	11,791,000
Total Liabilities & Stockholders' Equity	28,236,000	27,632,000
Net Current Assets	5,048,000	4,660,000
Total Assets Less Current Liabilities	18,404,000	16,967,000
Shares Outstanding	8,166	8,448

Recent Dividends:

1. Hayashikane Sangyo Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Hayashikane Sangyo Co., Ltd. (Japan) common.
No dividends paid.

HAYDALE GRAPHENE INDUSTRIALS PLC

Annual Report

Standardized Income Statement, Years Ended (£000):

	09/30/25	06/30/24 (revised)	06/30/23
Revenue	726	939	4,301
Direct Expenses	269	469	1,911
Gross Profit	457	470	2,390
SG&A	4,021	3,880	8,932
Other OpEx	(133)	(234)	(377)
Indirect Expenses	3,888	3,646	8,555
Total Operating Expenses	4,157	4,115	10,466
Operating Income	(3,431)	(3,176)	(6,165)
Non-Op Income	(192)	(198)	(407)
EBT Continuing	(3,623)	(3,374)	(6,572)
Taxation	(207)	(241)	(407)
EAT Continuing	(3,416)	(3,133)	(6,165)
Disc Ops	(5,559)	(2,977)	…
Net Income	(8,975)	(6,110)	(6,165)
EPS - Basic - Cont	(0.00)	(0.00)	(0.01)
EPS - Primary	(0.00)	(0.00)	(0.01)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.01)
EPS - Diluted	(0.00)	(0.00)	(0.01)
Shares (primary)	3,314,913	1,534,906	729,239
Shares (diluted)	3,314,913	1,534,906	729,239
Taxation (Cumu)	…	(241)	…
EPS - Primary (Cumu)	…	(0.00)	…
EPS - Diluted (Cumu)	…	(0.00)	…

Standardized Balance Sheet, Years Ended (£000):

	09/30/25	06/30/24 (revised)
Cash	1,680	1,717
Cash & Equivalents	1,680	1,717
Cash, Equivs & STI	1,680	1,717
Receivables	793	1,715
Inventories	375	1,670
Other Current Assets	0	0
Current Assets	2,848	5,102
Net PPE	690	4,867
Intangibles Excl Goodwill	827	1,338
Intangibles	827	1,338
Other LT Assets	0	0
LT Assets	1,517	6,205
Total Assets	4,365	11,307
Current Debt	156	14
Current Debt and Capital Leases	156	14
Other Current Liabilities	1,091	2,364
Current Liabilities	1,247	2,378
Long-Term Obligations	1,815	2,950
Pensions & OPEB	…	304
Other LT Liabilities	0	0
LT Liabilities	1,815	3,254
Total Liabilities	3,062	5,632
Net Assets	1,303	5,675
Common Share Capital	16,982	16,730
Share Premium	39,603	35,374
Retained Earnings	(55,410)	(46,536)
For Curr Trans (BS)	…	(301)
Other Equity	128	408
Shareholders' Equity	1,303	5,675
Total Liabilities & Stockholders' Equity	4,365	11,307
Net Current Assets	1,601	2,724
Total Assets Less Current Liabilities	3,118	8,929
Shares Outstanding	4,322,956	1,798,462

Recent Dividends:

1. Haydale Graphene Industrials PLC ordinary.
No dividends paid.

Annual Dividends:

1. Haydale Graphene Industrials PLC ordinary.
No dividends paid.

HAZAMA ANDO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	364,008,000
Other Revenue	…	…	30,120,000
Revenue	439,615,000	425,160,000	394,128,000
Direct Expenses	375,655,000	364,197,000	350,815,000
Gross Profit	63,960,000	60,963,000	43,313,000
SG&A	30,341,000	25,718,000	24,721,000
Other OpEx	0	0	0
Indirect Expenses	30,341,000	25,718,000	24,721,000
Total Operating			

Expenses	405,996,000	389,915,000	375,536,000
Operating Income	33,619,000	35,245,000	18,592,000
Non-Op Net Interest Income	(581,000)	(403,000)	(294,000)
Non-Op For Curr Gains	(277,000)	(289,000)	254,000
Other Non-Op	10,290,000	3,743,000	364,000
Non-Op Income	9,432,000	3,051,000	324,000
EBT Continuing	43,051,000	38,296,000	18,916,000
Taxation (current)	12,686,000	11,899,000	6,729,000
Taxation (deferred)	561,000	(33,000)	(1,695,000)
Taxation	13,247,000	11,866,000	5,034,000
EAT Continuing	29,804,000	26,430,000	13,882,000
Min Ints	(54,000)	18,000	(2,000)
Net Income	29,746,000	26,444,000	13,878,000
Dividends Per Share	80	70	60
EPS - Basic - Cont	189.68	168.75	88.64
EPS - Primary	189.68	168.75	88.64
EPS -Diluted - Cont	189.68	168.75	88.64
EPS - Diluted	189.68	168.75	88.64
Shares (primary)	156,820	156,704	156,570
Shares (diluted)	156,820	156,704	156,570

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	66,170,000	57,294,000
Cash, Equivs & STI	66,170,000	57,294,000
Receivables	200,636,000	213,929,000
WIP	5,452,000	3,583,000
Inventories - Other	6,536,000	4,686,000
Inventories	11,988,000	8,269,000
Other Current Assets	21,941,000	8,321,000
Current Assets	300,735,000	287,813,000
Net PPE	35,773,000	35,440,000
Intangibles Excl Goodwill	5,574,000	1,772,000
Intangibles	5,574,000	1,772,000
Other LT Assets	69,492,000	46,948,000
LT Assets	110,839,000	84,160,000
Total Assets	411,575,000	371,974,000
Accounts Payable	59,764,000	58,138,000
Accounts Payable & Accrued Expenses	59,764,000	58,138,000
Current Debt	20,995,000	20,982,000
Current Debt and Capital Leases	20,995,000	20,982,000
Other Current Liabilities	105,623,000	107,353,000
Current Liabilities	186,382,000	186,473,000
Long-Term Obligations	6,519,000	6,916,000
Deferred LT Liability Charges	3,531,000	…
Pensions & OPEB	2,251,000	3,721,000
Other LT Liabilities	3,511,000	2,679,000
Minorities (BS)	1,115,000	976,000
LT Liabilities	15,812,000	13,316,000
Total Liabilities	203,310,000	200,766,000
Net Assets	208,265,000	171,208,000
Common Share Capital	17,006,000	17,006,000
Share Premium	17,678,000	17,678,000
Retained Earnings	162,349,000	145,412,000
Treasury Stock	21,335,000	21,455,000
Other Equity	32,567,000	12,566,000
Shareholders' Equity	208,265,000	171,207,000
Total Liabilities & Stockholders' Equity	411,575,000	371,974,000
Net Current Assets	114,353,000	101,340,000
Total Assets Less Current Liabilities	225,193,000	185,501,000
Shares Outstanding	156,883	156,766

Recent Dividends:

1. Hazama Ando Corp preferred series IV.
No dividends paid.
2. Hazama Ando Corp common.
No dividends paid.
3. Hazama Ando Corp preferred series III.
No dividends paid.
4. Hazama Ando Corp preferred series I.
No dividends paid.
5. Hazama Ando Corp preferred series II.
No dividends paid.

Annual Dividends:

1. Hazama Ando Corp preferred series IV.
No dividends paid.
2. Hazama Ando Corp common.
No dividends paid.
3. Hazama Ando Corp preferred series III.
No dividends paid.
4. Hazama Ando Corp preferred series I.
No dividends paid.
5. Hazama Ando Corp preferred series II.
No dividends paid.

HEIWA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Revenue	258,107,000	145,867,000	136,381,000
Direct Expenses	172,631,000	93,377,000	89,585,000
Gross Profit	85,476,000	52,490,000	46,796,000
SG&A	42,052,000	24,799,000	23,365,000
Other OpEx	0	0	0
Indirect Expenses	42,052,000	24,799,000	23,365,000
Total Operating Expenses	214,683,000	118,176,000	112,950,000
Operating Income	43,424,000	27,691,000	23,431,000
Non-Op Net Interest Income	(9,840,000)	(1,205,000)	(330,000)
Other Non-Op	(191,000)	(5,154,000)	(354,000)
Non-Op Income	(10,031,000)	(6,359,000)	(684,000)
EBT Continuing	33,393,000	21,332,000	22,747,000
Taxation (current)	17,036,000	7,678,000	8,147,000
Taxation (deferred)	4,657,000	589,000	(2,012,000)
Taxation	21,693,000	8,267,000	6,135,000
EAT Continuing	11,700,000	13,065,000	16,612,000
Min Ints	(27,000)	…	…
Net Income	11,670,000	13,064,000	16,612,000
Dividends Per Share	80	80	80
EPS - Basic - Cont	118.33	132.46	168.43
EPS - Primary	118.33	132.46	168.43
EPS -Diluted - Cont	118.33	132.46	168.43
EPS - Diluted	118.33	132.46	168.43
Shares (primary)	98,627	98,627	98,628
Shares (diluted)	98,627	98,627	98,628
Taxation (Cumu)	…	8,267,000	…
EPS - Primary (Cumu)	…	132.46	…
EPS - Diluted (Cumu)	…	132.46	…

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	49,928,000	77,799,000
Short Term Investments	11,399,000	14,448,000
Cash, Equivs & STI	61,327,000	92,247,000
Receivables	12,108,000	13,301,000
Raw Materials	17,387,000	15,949,000
Inventories - Other	3,788,000	3,758,000
Inventories	21,175,000	19,707,000
Other Current Assets	15,100,000	12,552,000
Current Assets	109,710,000	137,807,000
Net PPE	758,545,000	736,407,000
Intangibles Excl Goodwill	192,531,000	202,787,000
Intangibles	192,531,000	202,787,000
Other LT Assets	16,790,000	27,149,000
LT Assets	967,866,000	966,343,000
Total Assets	1,077,576,000	1,104,151,000
Accounts Payable	6,164,000	5,842,000
Accounts Payable & Accrued Expenses	6,164,000	5,842,000
Current Debt	41,029,000	44,433,000
Current Debt and Capital Leases	41,029,000	44,433,000
Other Current Liabilities	63,312,000	61,136,000
Current Liabilities	110,505,000	111,411,000
Long-Term Obligations	552,538,000	583,992,000
Deferred LT Liability Charges	97,968,000	98,313,000
Pensions & OPEB	5,240,000	5,425,000
Other LT Liabilities	62,414,000	60,677,000
Minorities (BS)	228,000	213,000
LT Liabilities	718,160,000	748,407,000
Total Liabilities	828,894,000	860,032,000
Net Assets	248,682,000	244,119,000
Common Share Capital	16,755,000	16,755,000
Share Premium	54,864,000	54,864,000
Retained Earnings	177,393,000	173,612,000
Treasury Stock	1,358,000	1,357,000
Other Equity	1,028,000	244,000
Shareholders' Equity	248,682,000	244,118,000
Total Liabilities & Stockholders' Equity	1,077,576,000	1,104,151,000
Net Current Assets	(795,000)	26,396,000
Total Assets Less Current Liabilities	967,071,000	992,740,000
Shares Outstanding	98,627	98,627

Recent Dividends:

1. Heiwa Corp common.
No dividends paid.

Annual Dividends:

1. Heiwa Corp common.
No dividends paid.

HEIWA PAPER CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,796,925	16,032,057	16,124,095
Direct Expenses	12,509,748	12,758,139	12,835,583
Gross Profit	3,287,177	3,273,918	3,288,512
SG&A	3,187,770	3,131,238	3,130,460
Other OpEx	0	0	0
Indirect Expenses	3,187,770	3,131,238	3,130,460
Total Operating Expenses	15,697,518	15,889,377	15,966,043
Operating Income	99,407	142,680	158,052
Non-Op Net Interest Income	(21,451)	(22,674)	(15,573)
Non-Op For Curr Gains	3,622	(612)	1,652
Other Non-Op	59,598	72,795	76,314
Non-Op Income	41,769	49,509	62,393
EBT Continuing	141,176	192,189	220,445
Taxation (current)	85,399	80,008	78,913
Taxation (deferred)	(22,856)	(4,845)	5,197
Taxation	62,543	75,163	84,110
EAT Continuing	78,633	117,026	136,335
Net Income	78,633	117,026	136,334
Dividends Per Share	12	12	12
EPS - Basic - Cont	8.38	12.37	14.41
EPS - Primary	8.38	12.37	14.41
EPS -Diluted - Cont	8.38	12.37	14.41
EPS - Diluted	8.38	12.37	14.41
Shares (primary)	9,381	9,460	9,460
Shares (diluted)	9,381	9,460	9,460

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,224,226	2,673,804
Cash, Equivs & STI	2,224,226	2,673,804
Receivables	4,639,816	5,060,887
Raw Materials	48,817	49,483
Finished Goods	3,685,903	3,875,225
Inventories - Other	0	0
Inventories	3,734,720	3,924,708
Other Current Assets	93,951	148,060
Current Assets	10,692,713	11,807,459
Net PPE	2,910,206	2,745,884
Intangibles Excl Goodwill	42,937	25,171
Intangibles	42,937	25,171
Other LT Assets	4,128,604	3,392,517
LT Assets	7,081,747	6,163,572
Total Assets	17,774,460	17,971,031
Accounts Payable	4,267,989	4,205,942
Accrued Exps	125,889	138,057
Accounts Payable & Accrued Expenses	4,393,878	4,343,999
Current Debt	1,722,477	2,243,739
Current Capital Lease Obligations	82,822	94,027
Current Debt and Capital Leases	1,805,299	2,337,766

Other Current Liabilities	313,650	460,171
Current Liabilities	6,512,827	7,141,936
Long-Term Obligations	28,514	107,266
Deferred LT Liability Charges	620,005	441,047
Pensions & OPEB	266,279	258,026
Other LT Liabilities	100,165	106,198
LT Liabilities	1,014,963	912,537
Total Liabilities	7,527,791	8,054,473
Net Assets	10,246,669	9,916,558
Common Share Capital	2,107,843	2,107,843
Share Premium	2,331,387	2,331,387
Retained Earnings	4,596,582	4,631,463
Treasury Stock	386,546	293,972
Other Equity	1,597,403	1,139,837
Shareholders' Equity	10,246,669	9,916,558
Total Liabilities & Stockholders' Equity	17,774,460	17,971,031
Net Current Assets	4,179,886	4,665,523
Total Assets Less Current Liabilities	11,261,633	10,829,095
Shares Outstanding	9,251	9,460

Recent Dividends:

1. Heiwa Paper Co Ltd common.

No dividends paid.

Annual Dividends:

1. Heiwa Paper Co Ltd common.

No dividends paid.

HEIWA REAL ESTATE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	44,433,000
Other Revenue	…	…	0
Revenue	50,855,000	42,075,000	44,433,000
Direct Expenses	29,536,000	23,028,000	25,863,000
Gross Profit	21,319,000	19,047,000	18,570,000
SG&A	6,209,000	5,850,000	5,547,000
Other OpEx	0	0	0
Indirect Expenses	6,209,000	5,850,000	5,547,000
Total Operating Expenses	35,745,000	28,878,000	31,410,000
Operating Income	15,110,000	13,197,000	13,023,000
Non-Op Net Interest Income	(2,431,000)	(1,873,000)	(1,647,000)
Other Non-Op	3,220,000	1,110,000	1,036,000
Non-Op Income	789,000	(763,000)	(611,000)
EBT Continuing	15,899,000	12,434,000	12,412,000
Taxation (current)	4,771,000	4,361,000	4,040,000
Taxation (deferred)	94,000	(1,493,000)	(81,000)
Taxation	4,865,000	2,868,000	3,959,000
EAT Continuing	11,034,000	9,566,000	8,453,000
Net Income	11,033,000	9,566,000	8,450,000
Dividends Per Share	98	172	166
EPS - Basic - Cont	165.63	283.11	236.13
EPS - Primary	165.63	283.11	236.13
EPS -Diluted - Cont	165.63	283.11	236.13
EPS - Diluted	165.63	283.11	236.13
Shares (primary)	66,611	33,789	35,789
Shares (diluted)	66,611	33,789	35,789

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,931,000	19,343,000
Short Term Investments	11,183,000	5,997,000
Cash, Equivs & STI	31,114,000	25,340,000
Receivables	2,114,000	2,291,000
WIP	245,000	32,000
Inventories - Other	55,822,000	29,821,000
Inventories	56,067,000	29,853,000
Other Current Assets	4,078,000	2,552,000
Current Assets	93,373,000	60,036,000
Net PPE	272,043,000	282,350,000
Intangibles Excl Goodwill	31,113,000	31,164,000
Intangibles	31,113,000	31,164,000
Other LT Assets	55,028,000	45,663,000
LT Assets	358,184,000	359,177,000
Total Assets	451,838,000	419,541,000
Accounts Payable	1,871,000	1,698,000
Accrued Exps	148,000	126,000
Accounts Payable & Accrued Expenses	2,019,000	1,824,000
Current Debt	31,783,000	23,754,000
Current Debt and Capital Leases	31,783,000	23,754,000
Other Current Liabilities	8,170,000	6,829,000
Current Liabilities	41,972,000	32,407,000
Long-Term Obligations	232,765,000	221,925,000
Deferred LT Liability Charges	17,320,000	14,701,000
Pensions & OPEB	190,000	180,000
Other LT Liabilities	32,828,000	32,328,000
LT Liabilities	283,103,000	269,134,000
Total Liabilities	325,075,000	301,541,000
Net Assets	126,763,000	118,000,000
Common Share Capital	21,492,000	21,492,000
Share Premium	19,720,000	19,720,000
Retained Earnings	57,720,000	64,580,000
Treasury Stock	9,016,000	19,043,000
Other Equity	36,847,000	31,250,000
Shareholders' Equity	126,763,000	117,999,000
Total Liabilities & Stockholders' Equity	451,838,000	419,541,000
Net Current Assets	51,401,000	27,629,000
Total Assets Less Current Liabilities	409,866,000	387,134,000
Shares Outstanding	66,070	33,388

Recent Dividends:

1. Heiwa Real Estate Co Ltd common.

No dividends paid.

Annual Dividends:

1. Heiwa Real Estate Co Ltd common.

No dividends paid.

HELIOS TECHNO HOLDING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	10,871,072
Other Revenue	…	…	0
Revenue	14,188,768	9,869,997	10,871,072
Direct Expenses	9,036,966	6,034,145	6,787,072
Gross Profit	5,151,802	3,835,852	4,084,000
SG&A	3,302,973	2,935,476	2,611,634
Other OpEx	0	0	0
Indirect Expenses	3,302,973	2,935,476	2,611,634
Total Operating Expenses	12,339,939	8,969,621	9,398,706
Operating Income	1,848,829	900,376	1,472,366
Non-Op Net Interest Income	3,540	(1,977)	(5,980)
Non-Op For Curr Gains	(5,724)	(7,360)	(8,692)
Other Non-Op	459,928	101,406	1,663,954
Non-Op Income	457,744	92,069	1,649,282
EBT Continuing	2,306,573	992,445	3,121,648
Taxation (current)	784,369	192,370	817,557
Taxation (deferred)	(114,928)	71,778	12,241
Taxation	669,441	264,148	829,798
EAT Continuing	1,637,132	728,297	2,291,850
Net Income	1,637,134	728,296	2,291,849
Dividends Per Share	91	41	35
EPS - Basic - Cont	90.20	40.13	126.29
EPS - Primary	90.20	40.13	126.29
EPS -Diluted - Cont	90.20	40.13	126.29
EPS - Diluted	90.20	40.13	126.29
Shares (primary)	18,151	18,148	18,147
Shares (diluted)	18,151	18,148	18,147

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,309,004	12,013,854
Cash, Equivs & STI	12,309,004	12,013,854
Receivables	1,956,232	2,643,024
Raw Materials	860,979	715,923
WIP	1,380,933	1,861,511
Finished Goods	140,904	50,551
Inventories - Other	0	0
Inventories	2,382,816	2,627,985
Prepayments (ST)	18,791	327,337
Other Current Assets	178,578	409,970
Current Assets	16,845,421	18,022,170
Net PPE	2,411,668	1,756,599
Intangibles Excl Goodwill	68,060	31,181
Intangibles	68,060	31,181
Other LT Assets	1,782,562	1,359,391
LT Assets	4,262,290	3,147,171
Total Assets	21,107,711	21,169,342
Accounts Payable	1,110,353	884,566
Accrued Exps	343,636	217,726
Accounts Payable & Accrued Expenses	1,453,989	1,102,292
Current Debt	8,580	8,580
Current Debt and Capital Leases	8,580	8,580
Other Current Liabilities	2,022,415	3,696,003
Current Liabilities	3,484,984	4,806,875
Long-Term Obligations	33,545	42,125
Deferred LT Liability Charges	172,656	153,343
Other LT Liabilities	143,653	60,164
LT Liabilities	349,854	255,632
Total Liabilities	3,834,839	5,062,507
Net Assets	17,272,872	16,106,835
Common Share Capital	2,133,177	2,133,177
Share Premium	2,575,192	2,572,667
Retained Earnings	12,857,936	11,964,861
Treasury Stock	1,165,601	1,166,575
Other Equity	872,168	602,704
Shareholders' Equity	17,272,872	16,106,834
Total Liabilities & Stockholders' Equity	21,107,711	21,169,342
Net Current Assets	13,360,437	13,215,295
Total Assets Less Current Liabilities	17,622,727	16,362,467
Shares Outstanding	18,152	18,148

Recent Dividends:

1. Helios Techno Holding Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Helios Techno Holding Co., Ltd. common.

No dividends paid.

HEPHAIST CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	2,310,401
Other Revenue	…	…	0
Revenue	1,636,795	2,245,026	2,310,401
Direct Expenses	1,439,149	1,911,132	1,994,464
Gross Profit	197,646	333,894	315,937
SG&A	459,854	455,389	474,590
Other OpEx	0	0	0
Indirect Expenses	459,854	455,389	474,590
Total Operating Expenses	1,899,003	2,366,521	2,469,054
Operating Income	(262,208)	(121,495)	(158,653)
Non-Op Net Interest Income	(20,936)	(16,449)	(9,077)
Non-Op For Curr Gains	1,935	2,422	3,413
Other Non-Op	(432,613)	(54,272)	8,203
Non-Op Income	(451,614)	(68,299)	2,539
EBT Continuing	(713,822)	(189,794)	(156,114)
Taxation (current)	3,194	3,534	5,158
Taxation (deferred)	1,496	10,137	60,555
Taxation	4,690	13,671	65,713
EAT Continuing	(718,512)	(203,465)	(221,827)
Net Income	(718,511)	(203,461)	(221,824)
Dividends Per Share	…	1	1
EPS - Basic - Cont	(115.18)	(32.62)	(35.44)
EPS - Primary	(115.18)	(32.62)	(35.44)
EPS -Diluted - Cont	(115.18)	(32.62)	(35.44)
EPS - Diluted	(115.18)	(32.62)	(35.44)
Shares (primary)	6,238	6,238	6,259
Shares (diluted)	6,238	6,238	6,259

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	402,946	559,165
Cash, Equivs & STI	402,946	559,165
Receivables	341,053	675,620
Raw Materials	262,020	256,855
WIP	514,025	433,020
Finished Goods	435,881	443,933
Inventories - Other	0	0
Inventories	1,211,926	1,133,808
Other Current Assets	22,857	25,921
Current Assets	1,978,782	2,394,514
Net PPE	1,798,247	2,284,053
Intangibles Excl Goodwill	6,100	7,175
Intangibles	6,100	7,175
Other LT Assets	355,655	321,827
LT Assets	2,160,002	2,613,055
Total Assets	4,138,785	5,007,569
Accounts Payable	48,207	235,827
Accrued Exps	14,555	21,243
Accounts Payable & Accrued Expenses	62,762	257,070
Current Debt	574,404	341,878
Current Capital Lease Obligations	63,344	50,998
Current Debt and Capital Leases	637,748	392,876
Other Current Liabilities	76,652	209,559
Current Liabilities	777,162	859,505
Long-Term Obligations	939,088	1,022,834
Pensions & OPEB	304,556	292,192
Other LT Liabilities	16,801	14,401
LT Liabilities	1,260,445	1,329,427
Total Liabilities	2,037,608	2,188,933
Net Assets	2,101,177	2,818,636
Common Share Capital	732,552	732,552
Share Premium	701,432	701,432
Retained Earnings	634,273	1,359,023
Treasury Stock	15,426	15,416
Other Equity	48,346	41,045
Shareholders' Equity	2,101,177	2,818,636
Total Liabilities & Stockholders' Equity	4,138,785	5,007,569
Net Current Assets	1,201,620	1,535,009
Total Assets Less Current Liabilities	3,361,623	4,148,064
Shares Outstanding	6,238	6,238

Recent Dividends:

1. Hephaist Co Ltd common.

No dividends paid.

Annual Dividends:

1. Hephaist Co Ltd common.

No dividends paid.

HIBINO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	67,603,000	59,473,000	50,491,048
Direct Expenses	43,049,000	38,292,000	32,931,149
Gross Profit	24,554,000	21,181,000	17,559,899
SG&A	19,488,000	17,010,000	14,745,867
Other OpEx	0	0	0
Indirect Expenses	19,488,000	17,010,000	14,745,867
Total Operating Expenses	62,537,000	55,302,000	47,677,016
Operating Income	5,066,000	4,171,000	2,814,032
Non-Op Net Interest Income	(278,000)	(195,000)	(141,461)
Non-Op For Curr Gains	47,000	(180,000)	287,740
Other Non-Op	59,000	(537,000)	(170,602)
Non-Op Income	(172,000)	(912,000)	(24,323)
EBT Continuing	4,894,000	3,259,000	2,789,709
Taxation (current)	2,169,000	1,607,000	911,473
Taxation (deferred)	(442,000)	(127,000)	149,296
Taxation	1,727,000	1,480,000	1,060,769
EAT Continuing	3,167,000	1,779,000	1,728,940
Min Ints	(112,000)	(56,000)	(101,614)
Net Income	3,054,000	1,722,000	1,627,325
Dividends Per Share	85	70	45
EPS - Basic - Cont	307.93	173.49	164
EPS - Primary	307.93	173.49	164
EPS -Diluted - Cont	307.93	173.49	164
EPS - Diluted	307.93	173.49	164
Shares (primary)	9,921	9,930	9,922
Shares (diluted)	9,921	9,930	9,922

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,434,000	3,786,000
Cash, Equivs & STI	3,434,000	3,786,000
Receivables	13,923,000	13,084,000
Raw Materials	141,000	139,000
WIP	541,000	1,474,000
Inventories - Other	7,519,000	6,525,000
Inventories	8,201,000	8,138,000
Other Current Assets	1,531,000	1,606,000
Current Assets	27,089,000	26,614,000
Net PPE	9,745,000	9,810,000
Intangibles Excl Goodwill	3,219,000	3,526,000
Intangibles	3,219,000	3,526,000
Other LT Assets	4,416,000	4,162,000
LT Assets	17,380,000	17,498,000
Total Assets	44,470,000	44,112,000
Accounts Payable	4,139,000	3,920,000
Accounts Payable & Accrued Expenses	4,139,000	3,920,000
Current Debt	6,761,000	11,172,000
Current Capital Lease Obligations	198,000	211,000
Current Debt and Capital Leases	6,959,000	11,383,000
Other Current Liabilities	7,564,000	6,427,000
Current Liabilities	18,662,000	21,730,000
Long-Term Obligations	7,556,000	7,224,000
Pensions & OPEB	2,144,000	2,181,000
Other LT Liabilities	1,109,000	969,000
Minorities (BS)	954,000	576,000
LT Liabilities	10,809,000	10,374,000
Total Liabilities	30,426,000	32,680,000
Net Assets	14,044,000	11,432,000
Common Share Capital	1,748,000	1,748,000
Share Premium	2,038,000	2,026,000
Retained Earnings	9,922,000	7,533,000
Treasury Stock	302,000	233,000
Other Equity	637,000	357,000
Shareholders' Equity	14,043,000	11,431,000
Total Liabilities & Stockholders' Equity	44,470,000	44,112,000
Net Current Assets	8,427,000	4,884,000
Total Assets Less Current Liabilities	25,808,000	22,382,000
Shares Outstanding	9,915	9,934

Recent Dividends:

1. Hibino Corp common.

No dividends paid.

Annual Dividends:

1. Hibino Corp common.

No dividends paid.

HIBIYA ENGINEERING LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	83,762,000
Other Revenue	...	...	0
Revenue	94,080,000	89,786,000	83,762,000
Direct Expenses	73,021,000	72,519,000	68,858,000
Gross Profit	21,059,000	17,267,000	14,904,000
SG&A	10,387,000	9,809,000	9,165,000
Other OpEx	0	0	0
Indirect Expenses	10,387,000	9,809,000	9,165,000
Total Operating Expenses	83,408,000	82,328,000	78,023,000
Operating Income	10,672,000	7,458,000	5,739,000
Non-Op Net Interest Income	120,000	67,000	37,000
Other Non-Op	1,085,000	1,209,000	1,060,000
Non-Op Income	1,205,000	1,276,000	1,097,000
EBT Continuing	11,877,000	8,734,000	6,836,000
Taxation (current)	3,406,000	3,007,000	1,567,000
Taxation (deferred)	(262,000)	(244,000)	395,000
Taxation	3,144,000	2,763,000	1,962,000
EAT Continuing	8,733,000	5,971,000	4,874,000
Min Ints	(51,000)	(64,000)	(71,000)
Net Income	8,681,000	5,906,000	4,800,000
Dividends Per Share	75	94	86
EPS - Basic - Cont	200.27	265.06	211.06
EPS - Primary	200.27	265.06	211.06
EPS -Diluted - Cont	199.50	263.90	210.20
EPS - Diluted	199.50	263.90	210.20
Shares (primary)	43,349	22,286	22,746
Shares (diluted)	43,514	22,380	22,835

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,393,000	19,781,000
Short Term Investments	6,984,000	6,992,000
Cash, Equivs & STI	34,377,000	26,773,000
Receivables	40,239,000	44,053,000
WIP	1,975,000	1,663,000
Inventories - Other	0	0
Inventories	1,975,000	1,663,000
Other Current Assets	471,000	397,000
Current Assets	77,062,000	72,886,000
Net PPE	873,000	876,000
Intangibles Excl Goodwill	306,000	260,000
Intangibles	306,000	260,000
Other LT Assets	32,693,000	25,892,000
LT Assets	33,872,000	27,028,000
Total Assets	110,935,000	99,915,000
Accounts Payable	11,270,000	15,841,000
Accounts Payable & Accrued Expenses	11,270,000	15,841,000
Current Debt	0	0
Current Capital Lease Obligations	4,000	5,000
Current Debt and Capital Leases	4,000	5,000
Other Current Liabilities	15,213,000	10,690,000
Current Liabilities	26,487,000	26,536,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,056,000	1,252,000
Pensions & OPEB	699,000	416,000
Other LT Liabilities	23,000	26,000
Minorities (BS)	1,084,000	1,005,000
LT Liabilities	3,778,000	1,694,000
Total Liabilities	31,349,000	29,235,000
Net Assets	79,586,000	70,680,000
Common Share Capital	5,753,000	5,753,000
Share Premium	6,140,000	6,140,000
Retained Earnings	56,922,000	55,458,000
Treasury Stock	1,324,000	4,309,000
Other Equity	12,094,000	7,634,000
Shareholders' Equity	79,585,000	70,676,000
Total Liabilities & Stockholders' Equity	110,935,000	99,915,000
Net Current Assets	50,575,000	46,350,000
Total Assets Less Current Liabilities	84,448,000	73,379,000
Shares Outstanding	43,069	22,018

Recent Dividends:

1. Hibiya Engineering Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Hibiya Engineering Ltd (Japan) common.

No dividends paid.

HIDDN SOLUTIONS ASA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (NKr000):

	2025	2024	2023
Revenue	578,784	574,733	572,981
Direct Expenses	148,457	146,684	132,673
Gross Profit	430,327	428,049	440,308
SG&A	312,026	369,272	346,608

D&A (OpEx)	31,974	70,025	48,307
Other OpEx	54,354	74,002	69,236
Indirect Expenses	398,354	513,299	464,151
Total Operating Expenses	546,811	659,983	596,824
Operating Income	31,973	(85,250)	(23,843)
Non-Op Income	(168)	(6,079)	(6,206)
EBT Continuing	31,805	(91,329)	(30,049)
Taxation	7,497	(8,616)	(6,998)
EAT Continuing	24,308	(82,713)	(23,051)
Disc Ops	29,716	...	...
Net Income	54,023	(82,713)	(23,052)
Dividends Per Share	1	...	...
EPS - Basic - Cont	1.11	(1.19)	(0.33)
EPS - Primary	1.11	(1.19)	(0.33)
EPS -Diluted - Cont	1.01	(1.19)	(0.33)
EPS - Diluted	1.01	(1.19)	(0.33)
Shares (primary)	48,833	69,572	69,057
Shares (diluted)	53,560	69,572	69,057

Standardized Balance Sheet, Years Ended Dec. 31 (NKr000):

	2025	2024
Cash & Equivalents	73,807	23,119
Cash, Equivs & STI	73,807	23,119
Receivables	120,288	102,139
Inventories	3,827	7,817
Other Current Assets	12,481	10,425
Current Assets	210,403	143,500
Net PPE	3,665	4,944
LT Investments	24,092	39,167
Goodwill	178,491	184,258
Intangibles Excl Goodwill	3,310	13,829
Intangibles	181,801	198,087
Deferred LT Asset Charges	19,162	25,388
Other LT Assets	26,607	31,164
LT Assets	255,327	298,750
Total Assets	465,730	442,251
Accounts Payable	33,662	52,432
Accounts Payable & Accrued Expenses	33,662	52,432
Current Debt	0	37,819
Current Capital Lease Obligations	9,726	14,373
Current Debt and Capital Leases	9,726	52,192
Other Current Liabilities	102,268	107,813
Current Liabilities	145,656	212,437
Long-Term Obligations	14,508	20,752
Deferred LT Liability Charges	1,911	5,623
Other LT Liabilities	2,904	14,286
LT Liabilities	19,323	40,661
Total Liabilities	164,980	253,098
Net Assets	300,750	189,153
Common Share Capital	67,265	194,802
Share Premium	407,702	220,577
Retained Earnings	(179,500)	(233,524)
Accum Other Comp Inc	5,283	7,297
Other Equity	0	1
Shareholders' Equity	300,750	189,153
Total Liabilities & Stockholders' Equity	465,730	442,251
Net Current Assets	64,747	(68,937)
Total Assets Less Current Liabilities	320,074	229,814
Shares Outstanding	67,265	69,572

Recent Dividends:
1. Hiddn Solutions ASA ordinary.
No dividends paid.
Annual Dividends:
1. Hiddn Solutions ASA ordinary.
No dividends paid.

HIGASHIMARU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,332,000	14,126,000	13,010,000
Direct Expenses	10,586,000	11,648,000	10,772,000
Gross Profit	2,746,000	2,478,000	2,238,000
SG&A	2,311,000	2,331,000	2,250,000
Other OpEx	0	0	0
Indirect Expenses	2,311,000	2,331,000	2,250,000
Total Operating Expenses	12,897,000	13,979,000	13,022,000
Operating Income	435,000	147,000	(12,000)
Non-Op Net Interest Income	(54,000)	(47,000)	(34,000)
Non-Op For Curr Gains	2,000	9,000	7,000
Other Non-Op	(1,547,000)	40,000	75,000
Non-Op Income	(1,599,000)	2,000	48,000
EBT Continuing	(1,164,000)	149,000	36,000
Taxation (current)	39,000	157,000	158,000
Taxation (deferred)	(490,000)	(89,000)	(16,000)
Taxation	(451,000)	68,000	142,000
EAT Continuing	(713,000)	81,000	(106,000)
Net Income	(714,000)	81,000	(105,000)
Dividends Per Share	12	12	9
EPS - Basic - Cont	(180.22)	20.45	(26.47)
EPS - Primary	(180.22)	20.45	(26.47)
EPS -Diluted - Cont	(180.22)	20.45	(26.47)
EPS - Diluted	(180.22)	20.45	(26.47)
Shares (primary)	3,961	3,952	3,943
Shares (diluted)	3,961	3,952	3,943

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,575,000	1,638,000
Cash, Equivs & STI	1,575,000	1,638,000
Receivables	1,846,000	1,937,000
Raw Materials	1,731,000	1,837,000
WIP	105,000	398,000
Inventories - Other	744,000	822,000
Inventories	2,580,000	3,057,000
Other Current Assets	128,000	124,000
Current Assets	6,129,000	6,756,000
Net PPE	3,899,000	5,995,000
Intangibles Excl Goodwill	42,000	59,000
Intangibles	42,000	59,000
Other LT Assets	2,059,000	1,416,000
LT Assets	6,000,000	7,470,000
Total Assets	12,129,000	14,226,000
Accounts Payable	757,000	579,000
Accounts Payable & Accrued Expenses	757,000	579,000
Current Debt	2,959,000	3,796,000
Current Capital Lease Obligations	97,000	100,000
Current Debt and Capital Leases	3,056,000	3,896,000
Other Current Liabilities	700,000	938,000
Current Liabilities	4,513,000	5,413,000
Long-Term Obligations	2,866,000	3,182,000
Pensions & OPEB	83,000	134,000
Other LT Liabilities	208,000	362,000
LT Liabilities	3,157,000	3,678,000
Total Liabilities	7,671,000	9,091,000
Net Assets	4,458,000	5,135,000
Common Share Capital	603,000	603,000
Share Premium	429,000	430,000
Retained Earnings	3,945,000	4,719,000
Treasury Stock	855,000	865,000
Other Equity	336,000	247,000
Shareholders' Equity	4,458,000	5,134,000
Total Liabilities & Stockholders' Equity	12,129,000	14,226,000
Net Current Assets	1,616,000	1,343,000
Total Assets Less Current Liabilities	7,616,000	8,813,000
Shares Outstanding	3,964	3,955

Recent Dividends:
1. Higashimaru Co Ltd common.
No dividends paid.
Annual Dividends:
1. Higashimaru Co Ltd common.
No dividends paid.

HIKARI TSUSHIN INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	601,948,000
Other Revenue	...	...	0
Revenue	734,791,000	686,553,000	601,948,000
Direct Expenses	370,835,000	343,254,000	286,778,000
Gross Profit	363,956,000	343,299,000	315,170,000
SG&A	250,881,000	238,566,000	219,753,000
Other OpEx	(3,589,000)	(305,000)	2,927,000
Indirect Expenses	247,292,000	238,261,000	222,680,000
Total Operating Expenses	618,127,000	581,515,000	509,458,000
Operating Income	116,664,000	105,038,000	92,490,000
Non-Op Gains	...	...	2,056,000
Other Non-Op	...	...	73,453,000
Non-Op Income	82,416,000	45,680,000	75,509,000
EBT Continuing	199,080,000	150,718,000	167,999,000
Taxation	42,852,000	29,430,000	44,255,000
EAT Continuing	156,228,000	121,288,000	123,744,000
Min Ints	(5,214,000)	(3,764,000)	(1,519,000)
Net Income	150,976,000	117,506,000	122,217,000
Pref Divs & Similar	37,000	17,000	7,000
Net Income to Common	150,939,000	117,489,000	122,210,000
Dividends Per Share	751	661	638
EPS - Basic - Cont	3,440.12	2,671.18	2,753.52
EPS - Primary	3,440.12	2,671.18	2,753.52
EPS -Diluted - Cont	3,436.87	2,667.29	2,747.44
EPS - Diluted	3,436.87	2,667.29	2,747.44
Shares (primary)	43,887	43,990	44,386
Shares (diluted)	43,887	44,015	44,413

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	539,854,000	470,273,000
Short Term Investments	51,682,000	17,949,000
Cash, Equivs & STI	591,536,000	488,222,000
Receivables	411,908,000	333,150,000
Inventories	1,789,000	2,356,000
Other Current Assets	14,407,000	25,152,000
Current Assets	1,019,640,000	848,880,000
Net PPE	41,744,000	38,975,000
LT Investments	1,685,890,000	1,388,389,000
Goodwill	18,395,000	18,798,000
Intangibles Excl Goodwill	6,671,000	6,696,000
Intangibles	25,066,000	25,494,000
Deferred LT Asset Charges	69,005,000	58,667,000
Other LT Assets	12,520,000	10,620,000
LT Assets	1,834,225,000	1,522,145,000
Total Assets	2,853,866,000	2,371,026,000
Accounts Payable	263,788,000	284,742,000
Accounts Payable & Accrued Expenses	263,788,000	284,742,000
Current Debt	161,307,000	179,876,000
Current Debt and Capital Leases	161,307,000	179,876,000
Other Current Liabilities	57,502,000	40,565,000
Current Liabilities	482,597,000	505,183,000
Long-Term Obligations	927,165,000	754,444,000
Deferred LT Liability Charges	210,714,000	151,987,000
Other LT Liabilities	15,740,000	15,841,000
Minorities (BS)	31,982,000	28,800,000
LT Liabilities	1,153,619,000	922,272,000
Total Liabilities	1,668,198,000	1,456,256,000
Net Assets	1,185,668,000	914,770,000
Common Share Capital	54,259,000	54,259,000
Share Premium	1,716,000	984,000
Retained Earnings	1,108,757,000	863,716,000
Treasury Stock	6,215,000	10,864,000
Other Equity	27,151,000	6,674,000
Shareholders' Equity	1,185,668,000	914,769,000
Total Liabilities & Stockholders' Equity	2,853,866,000	2,371,026,000
Net Current Assets	537,043,000	343,697,000
Total Assets Less Current Liabilities	2,371,269,000	1,865,843,000
Shares Outstanding	43,822	43,884

Recent Dividends:
1. Hikari Tsushin Inc American Depositary Receipt.
No dividends paid.
2. Hikari Tsushin Inc common.
No dividends paid.
Annual Dividends:
1. Hikari Tsushin Inc American Depositary Receipt.
No dividends paid.
2. Hikari Tsushin Inc common.
No dividends paid.

HIP CORP (YOKOHAMA)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,193,609	5,969,419	5,660,130
Direct Expenses	4,823,037	4,634,797	4,365,821
Gross Profit	1,370,572	1,334,622	1,294,309
SG&A	797,654	769,441	740,131
Other OpEx	0	0	0
Indirect Expenses	797,654	769,441	740,131
Total Operating Expenses	5,620,691	5,404,238	5,105,952
Operating Income	572,918	565,181	554,178
Non-Op Net Interest Income	5,851	(3,094)	(3,911)
Other Non-Op	1,457	2,328	(55,852)
Non-Op Income	7,308	(766)	(59,763)
EBT Continuing	580,226	564,415	494,415
Taxation (current)	159,687	130,337	187,981
Taxation (deferred)	(12,212)	20,407	(82,151)
Taxation	147,475	150,744	105,830
EAT Continuing	432,751	413,671	388,585
Net Income	432,753	413,669	388,587
Dividends Per Share	70	54	50
EPS - Basic - Cont	112.03	105.73	97.91
EPS - Primary	112.03	105.73	97.91
EPS -Diluted - Cont	112.03	105.73	97.91
EPS - Diluted	112.03	105.73	97.91
Shares (primary)	3,863	3,912	3,969
Shares (diluted)	3,863	3,912	3,969

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,076,749	3,432,998
Cash, Equivs & STI	3,076,749	3,432,998
Receivables	816,907	748,578
Raw Materials	955	1,030
Inventories - Other	0	0
Inventories	955	1,030
Prepayments (ST)	62,631	66,251
Other Current Assets	8,657	11,696
Current Assets	3,965,899	4,260,553
Net PPE	1,239,889	1,255,981
Intangibles Excl Goodwill	1,921	6,479
Intangibles	1,921	6,479
Other LT Assets	493,460	381,640
LT Assets	1,735,270	1,644,100
Total Assets	5,701,169	5,904,654
Accounts Payable	...	907
Accrued Exps	852,480	832,051
Accounts Payable & Accrued Expenses	852,480	832,958
Current Debt	...	400,000
Current Debt and Capital Leases	...	400,000
Other Current Liabilities	273,349	203,177
Current Liabilities	1,125,829	1,436,135
Long-Term Obligations	0	0
Pensions & OPEB	498,427	488,636
Other LT Liabilities	1	0
LT Liabilities	498,428	488,636
Total Liabilities	1,624,258	1,924,772
Net Assets	4,076,911	3,979,882
Common Share Capital	377,525	377,525
Share Premium	337,525	337,525
Retained Earnings	3,589,713	3,366,761
Treasury Stock	227,851	101,928
Other Equity	(1)	(1)
Shareholders' Equity	4,076,911	3,979,882
Total Liabilities & Stockholders' Equity	5,701,169	5,904,654
Net Current Assets	2,840,070	2,824,418
Total Assets Less Current Liabilities	4,575,340	4,468,519
Shares Outstanding	3,805	3,885

Recent Dividends:
1. HIP Corp (Yokohama) common.
No dividends paid.
Annual Dividends:
1. HIP Corp (Yokohama) common.
No dividends paid.

HIRAKAWA HEWTECH CORP, TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,326,000
Other Revenue	...	...	0
Revenue	38,423,000	30,802,000	29,326,000
Direct Expenses	28,490,000	23,577,000	22,795,000
Gross Profit	9,933,000	7,225,000	6,531,000
SG&A	5,515,000	4,957,000	4,862,000
Other OpEx	0	0	0
Indirect Expenses	5,515,000	4,957,000	4,862,000
Total Operating Expenses	34,005,000	28,534,000	27,657,000
Operating Income	4,418,000	2,268,000	1,669,000
Non-Op Net Interest Income	190,000	225,000	140,000
Non-Op For Curr Gains	(34,000)	83,000	162,000
Other Non-Op	(1,392,000)	(55,000)	(294,000)
Non-Op Income	(1,236,000)	253,000	8,000
EBT Continuing	3,182,000	2,521,000	1,677,000
Taxation (current)	1,132,000	433,000	885,000
Taxation (deferred)	343,000	60,000	(650,000)
Taxation	1,475,000	493,000	235,000
EAT Continuing	1,707,000	2,028,000	1,442,000
Min Ints	(61,000)	...	4,000
Net Income	1,642,000	2,026,000	1,444,000
Dividends Per Share	47	45	36
EPS - Basic - Cont	105.87	137.36	102.80
EPS - Primary	105.87	137.36	102.80
EPS -Diluted - Cont	105.87	137.36	102.80
EPS - Diluted	105.87	137.36	102.80
Shares (primary)	15,518	14,749	14,047
Shares (diluted)	15,518	14,749	14,047

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,897,000	13,778,000
Short Term Investments	167,000	159,000
Cash, Equivs & STI	18,064,000	13,937,000
Receivables	9,368,000	7,977,000
Raw Materials	6,109,000	4,012,000
WIP	1,588,000	835,000
Finished Goods	3,332,000	2,567,000
Inventories - Other	0	0
Inventories	11,029,000	7,414,000
Other Current Assets	576,000	771,000
Current Assets	39,037,000	30,099,000
Net PPE	12,458,000	12,989,000
Intangibles Excl Goodwill	888,000	898,000
Intangibles	888,000	898,000
Other LT Assets	4,278,000	3,119,000
LT Assets	17,624,000	17,006,000
Total Assets	56,662,000	47,106,000
Accounts Payable	2,478,000	1,695,000
Accounts Payable & Accrued Expenses	2,478,000	1,695,000
Current Debt	1,711,000	1,168,000
Current Debt and Capital Leases	1,711,000	1,168,000
Other Current Liabilities	2,850,000	1,837,000
Current Liabilities	7,039,000	4,700,000
Long-Term Obligations	3,520,000	1,781,000
Pensions & OPEB	1,982,000	1,805,000
Other LT Liabilities	459,000	100,000
Minorities (BS)	1,252,000	...
LT Liabilities	5,961,000	3,686,000
Total Liabilities	14,253,000	8,386,000
Net Assets	42,409,000	38,720,000
Common Share Capital	1,555,000	1,555,000
Share Premium	1,415,000	1,412,000
Retained Earnings	31,533,000	30,969,000
Treasury Stock	1,846,000	2,340,000
Other Equity	9,752,000	7,123,000
Shareholders' Equity	42,409,000	38,719,000
Total Liabilities & Stockholders' Equity	56,662,000	47,106,000
Net Current Assets	31,998,000	25,399,000
Total Assets Less Current Liabilities	49,623,000	42,406,000
Shares Outstanding	15,546	14,750

Recent Dividends:
1. Hirakawa Hewtech Corp, Tokyo common.
No dividends paid.
Annual Dividends:
1. Hirakawa Hewtech Corp, Tokyo common.
No dividends paid.

HIRAKI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,895,863	12,960,074	13,313,840
Direct Expenses	6,608,265	7,106,903	7,233,036
Gross Profit	5,287,598	5,853,171	6,080,804
SG&A	5,608,161	5,856,985	6,127,128
Other OpEx	0	0	0
Indirect Expenses	5,608,161	5,856,985	6,127,128
Total Operating Expenses	12,216,426	12,963,888	13,360,164
Operating Income	(320,563)	(3,814)	(46,324)
Non-Op Net Interest Income	(23,591)	(24,822)	(22,900)
Non-Op For Curr Gains	(1,352)	(3,028)	29,909
Other Non-Op	8,142	(576,081)	40,274
Non-Op Income	(16,801)	(603,931)	47,283
EBT Continuing	(337,364)	(607,745)	959
Taxation (current)	14,952	25,824	26,267
Taxation (deferred)	74,374	138,333	(10,146)
Taxation	89,326	164,157	16,121
EAT Continuing	(426,690)	(771,902)	(15,162)
Net Income	(426,690)	(771,903)	(15,162)
Dividends Per Share	20	20	20
EPS - Basic - Cont	(87.66)	(158.59)	(3.12)
EPS - Primary	(87.66)	(158.59)	(3.12)
EPS -Diluted - Cont	(87.66)	(158.59)	(3.12)
EPS - Diluted	(87.66)	(158.59)	(3.12)
Shares (primary)	4,867	4,867	4,867
Shares (diluted)	4,867	4,867	4,867

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,016,320	6,480,986
Cash, Equivs & STI	6,016,320	6,480,986
Receivables	675,507	763,348
Raw Materials	10,566	11,254
Finished Goods	3,076,263	2,961,134
Inventories - Other	0	0
Inventories	3,086,829	2,972,388
Other Current Assets	107,179	100,400
Current Assets	9,885,835	10,317,122
Net PPE	4,241,289	4,418,705
Intangibles Excl Goodwill	33,448	52,135
Intangibles	33,448	52,135
Other LT Assets	261,465	200,608
LT Assets	4,536,202	4,671,448
Total Assets	14,422,037	14,988,570
Accounts Payable	702,985	723,490
Accrued Exps	100,718	102,134
Accounts Payable & Accrued Expenses	803,703	825,624
Current Debt	1,855,133	1,917,616

Current Debt and Capital Leases	1,855,133	1,917,616
Other Current Liabilities	730,958	712,863
Current Liabilities	3,389,794	3,456,103
Long-Term Obligations	4,630,718	4,718,307
Deferred LT Liability Charges	88,691	…
Pensions & OPEB	203,685	201,481
Other LT Liabilities	108,048	130,267
LT Liabilities	5,031,142	5,050,055
Total Liabilities	8,420,936	8,506,159
Net Assets	6,001,101	6,482,411
Common Share Capital	450,452	450,452
Share Premium	1,148,990	1,148,990
Retained Earnings	4,441,243	4,965,282
Treasury Stock	154,633	154,633
Other Equity	115,049	72,320
Shareholders' Equity	6,001,101	6,482,411
Total Liabilities & Stockholders' Equity	14,422,037	14,988,570
Net Current Assets	6,496,041	6,861,019
Total Assets Less Current Liabilities	11,032,243	11,532,467
Shares Outstanding	4,867	4,867

Recent Dividends:
1. Hiraki Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Hiraki Co., Ltd. common.
No dividends paid.

HIRAMATSU INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,859,262
Other Revenue	…	…	0
Revenue	9,881,044	10,662,788	13,859,262
Direct Expenses	4,401,024	4,668,558	5,766,717
Gross Profit	5,480,020	5,994,230	8,092,545
SG&A	5,279,549	5,744,459	7,825,651
Other OpEx	0	0	0
Indirect Expenses	5,279,549	5,744,459	7,825,651
Total Operating Expenses	9,680,573	10,413,017	13,592,368
Operating Income	200,471	249,771	266,894
Non-Op Net Interest Income	(28,148)	(45,102)	(89,590)
Non-Op For Curr Gains	(15,186)	938	(10,290)
Other Non-Op	6,807	1,316,011	(292,305)
Non-Op Income	(36,527)	1,271,847	(392,185)
EBT Continuing	163,944	1,521,618	(125,291)
Taxation (current)	31,037	32,215	32,424
Taxation (deferred)	(86,933)	(41,325)	(4,606)
Taxation	(55,896)	(9,110)	27,818
EAT Continuing	219,840	1,530,728	(153,109)
Net Income	219,838	1,530,727	(153,107)
EPS - Basic - Cont	3.11	21.68	(2.17)
EPS - Primary	3.11	21.68	(2.17)
EPS -Diluted - Cont	3.11	21.16	(2.17)
EPS - Diluted	3.11	21.16	(2.17)
Shares (primary)	70,631	70,601	70,608
Shares (diluted)	70,631	72,341	70,608

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,966,198	6,645,161
Cash, Equivs & STI	4,966,198	6,645,161
Receivables	483,831	544,310
Raw Materials	2,044,994	1,659,667
Inventories - Other	0	0
Inventories	2,044,994	1,659,667
Current Tax Assets	491,884	…
Prepayments (ST)	60,830	155,973
Other Current Assets	458,128	418,533
Current Assets	8,505,865	9,423,644
Net PPE	2,187,054	1,656,375
Intangibles Excl Goodwill	28,380	24,058
Intangibles	28,380	24,058
Other LT Assets	1,193,076	1,037,996
LT Assets	3,408,510	2,718,429
Total Assets	11,914,375	12,142,074
Accounts Payable	477,329	420,915
Accrued Exps	463,778	882,191
Accounts Payable & Accrued Expenses	941,107	1,303,106
Current Debt	1,930,000	1,930,000
Current Capital Lease Obligations	4,070	…
Current Debt and Capital Leases	1,934,070	1,930,000
Other Current Liabilities	983,799	910,646
Current Liabilities	3,858,976	4,143,752
Long-Term Obligations	1,667,500	1,897,500
Other LT Liabilities	271,610	205,620
LT Liabilities	1,939,110	2,103,120
Total Liabilities	5,798,087	6,246,872
Net Assets	6,116,288	5,895,202
Common Share Capital	100,000	100,000
Share Premium	7,628,461	7,645,077
Retained Earnings	276,078	56,240
Treasury Stock	2,020,305	2,042,934
Other Equity	132,054	136,818
Shareholders' Equity	6,116,288	5,895,201
Total Liabilities & Stockholders' Equity	11,914,375	12,142,074
Net Current Assets	4,646,889	5,279,892
Total Assets Less Current Liabilities	8,055,399	7,998,322
Shares Outstanding	70,647	70,602

Recent Dividends:
1. Hiramatsu Inc common.
No dividends paid.
Annual Dividends:
1. Hiramatsu Inc common.
No dividends paid.

HIRANO TECSEED CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,285,374	48,355,528	46,946,274
Direct Expenses	26,646,283	41,833,373	39,434,331
Gross Profit	5,639,091	6,522,155	7,511,943
SG&A	4,040,083	4,840,604	4,275,573
Other OpEx	0	0	0
Indirect Expenses	4,040,083	4,840,604	4,275,573
Total Operating Expenses	30,686,366	46,673,977	43,709,904
Operating Income	1,599,008	1,681,551	3,236,370
Non-Op Net Interest Income	(75,707)	(84,666)	(52,756)
Other Non-Op	183,464	(207,605)	338,226
Non-Op Income	107,757	(292,271)	285,470
EBT Continuing	1,706,765	1,389,280	3,521,840
Taxation (current)	570,987	610,297	1,117,258
Taxation (deferred)	(177,649)	(511,919)	(33,838)
Taxation	393,338	483,378	1,083,420
EAT Continuing	1,313,427	905,902	2,438,420
Net Income	1,313,426	905,898	2,438,420
Dividends Per Share	84	90	88
EPS - Basic - Cont	86.79	59.91	161.69
EPS - Primary	86.79	59.91	161.69
EPS -Diluted - Cont	86.79	59.91	161.69
EPS - Diluted	86.79	59.91	161.69
Shares (primary)	15,133	15,120	15,080
Shares (diluted)	15,133	15,120	15,080

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,131,482	11,755,531
Short Term Investments	300,000	…
Cash, Equivs & STI	12,431,482	11,755,531
Receivables	27,948,476	31,603,029
Raw Materials	156,436	310,363
WIP	59,602	123,415
Inventories - Other	0	0
Inventories	216,038	433,778
Prepayments (ST)	1,143,517	2,750,619
Other Current Assets	1,156,021	1,962,477
Current Assets	42,895,534	48,505,434
Net PPE	7,959,258	7,437,414
Intangibles Excl Goodwill	372,218	416,746
Intangibles	372,218	416,746
Other LT Assets	6,558,223	5,333,695
LT Assets	14,889,699	13,187,855
Total Assets	57,785,234	61,693,290
Accounts Payable	4,699,610	10,627,519
Accrued Exps	474,379	437,294
Accounts Payable & Accrued Expenses	5,173,989	11,064,813
Current Debt	4,075,376	6,428,596
Current Capital Lease Obligations	21,105	21,471
Current Debt and Capital Leases	4,096,481	6,450,067
Other Current Liabilities	7,748,994	4,990,629
Current Liabilities	17,019,464	22,505,509
Long-Term Obligations	619,504	386,483
Deferred LT Liability Charges	252,305	…
Pensions & OPEB	398,098	498,696
Other LT Liabilities	95,835	62,060
LT Liabilities	1,365,742	947,239
Total Liabilities	18,385,206	23,452,749
Net Assets	39,400,028	38,240,541
Common Share Capital	1,847,821	1,847,821
Share Premium	1,403,105	1,398,360
Retained Earnings	33,009,020	33,011,988
Treasury Stock	297,893	314,313
Other Equity	3,437,974	2,296,684
Shareholders' Equity	39,400,027	38,240,540
Total Liabilities & Stockholders' Equity	57,785,234	61,693,290
Net Current Assets	25,876,070	25,999,925
Total Assets Less Current Liabilities	40,765,770	39,187,781
Shares Outstanding	15,138	15,124

Recent Dividends:
1. Hirano Tecseed Co Ltd common.
No dividends paid.
Annual Dividends:
1. Hirano Tecseed Co Ltd common.
No dividends paid.

HIRATA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	94,906,641	88,483,792	82,839,457
Direct Expenses	74,099,811	69,521,303	65,044,905
Gross Profit	20,806,830	18,962,489	17,794,552
SG&A	12,491,448	12,064,336	11,746,641
Other OpEx	0	0	0
Indirect Expenses	12,491,448	12,064,336	11,746,641
Total Operating Expenses	86,591,259	81,585,639	76,791,546
Operating Income	8,315,382	6,898,153	6,047,911
Non-Op Net Interest Income	(258,158)	(213,873)	(94,783)
Non-Op For Curr Gains	76,876	(101,945)	47,858
Other Non-Op	217,573	322,552	761,656
Non-Op Income	36,291	6,734	714,731
EBT Continuing	8,351,673	6,904,887	6,762,642
Taxation (current)	2,799,804	1,797,102	2,153,483
Taxation (deferred)	(517,155)	378,619	414,194
Taxation	2,282,649	2,175,721	2,567,677
EAT Continuing	6,069,024	4,729,166	4,194,965
Min Ints	8,465	48,978	149,222
Net Income	6,077,490	4,778,142	4,344,188
Dividends Per Share	70	40	33.33
EPS - Basic - Cont	198.54	154.33	139.42
EPS - Primary	198.54	154.33	139.42
EPS -Diluted - Cont	198.54	154.33	139.42
EPS - Diluted	198.54	154.33	139.42
Shares (primary)	30,611	30,961	31,158

Shares (diluted)	30,611	30,961	31,158

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,003,135	12,882,428
Cash, Equivs & STI	13,003,135	12,882,428
Receivables	48,470,825	56,547,999
Inventories	17,447,332	15,510,221
Other Current Assets	2,811,037	3,094,640
Current Assets	81,732,329	88,035,288
Net PPE	28,164,515	26,592,773
Intangibles Excl Goodwill	1,310,870	1,160,743
Intangibles	1,310,870	1,160,743
Other LT Assets	20,068,949	14,489,754
LT Assets	49,544,334	42,243,270
Total Assets	131,276,663	130,278,558
Accounts Payable	10,415,152	10,574,784
Accrued Exps	4,123,868	3,722,672
Accounts Payable & Accrued Expenses	14,539,020	14,297,456
Current Debt	13,953,307	22,330,396
Current Debt and Capital Leases	13,953,307	22,330,396
Other Current Liabilities	10,119,882	6,667,459
Current Liabilities	38,612,209	43,295,311
Long-Term Obligations	8,940,467	11,836,458
Deferred LT Liability Charges	5,363,788	4,348,032
Other LT Liabilities	1,454,237	1,959,485
Minorities (BS)	236,756	227,537
LT Liabilities	15,758,492	18,143,975
Total Liabilities	54,607,457	61,666,824
Net Assets	76,669,206	68,611,734
Common Share Capital	2,633,962	2,633,962
Share Premium	14,333,762	14,319,556
Retained Earnings	49,365,435	44,518,866
Treasury Stock	3,351,259	3,411,808
Other Equity	13,687,306	10,551,158
Shareholders' Equity	76,669,206	68,611,734
Total Liabilities & Stockholders' Equity	131,276,663	130,278,558
Net Current Assets	43,120,120	44,739,977
Total Assets Less Current Liabilities	92,664,454	86,983,247
Shares Outstanding	30,626	30,590

Recent Dividends:

1. Hirata Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. Hirata Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

HIROSE ELECTRIC CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	165,509,000
Other Revenue	...	...	0
Revenue	211,264,000	189,420,000	165,509,000
Direct Expenses	122,268,000	104,048,000	93,012,000
Gross Profit	88,996,000	85,372,000	72,497,000
SG&A	45,710,000	42,467,000	37,237,000
Other OpEx	291,000	233,000	1,243,000
Indirect Expenses	46,001,000	42,700,000	38,480,000
Total Operating Expenses	168,269,000	146,748,000	131,492,000
Operating Income	42,995,000	42,672,000	34,017,000
Non-Op Income	3,631,000	3,546,000	4,744,000
EBT Continuing	46,626,000	46,218,000	38,761,000
Taxation	13,484,000	13,185,000	12,281,000
EAT Continuing	33,142,000	33,033,000	26,480,000
Net Income	33,142,000	33,033,000	26,480,000
Dividends Per Share	24.46	47.30	48.37
EPS - Basic - Cont	991.91	976.33	772.38
EPS - Primary	991.91	976.33	772.38
EPS -Diluted - Cont	991.91	976.33	772.33
EPS - Diluted	991.91	976.33	772.33
Shares (primary)	33,412	33,834	34,284
Shares (diluted)	33,412	33,834	34,286

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	87,335,000	85,666,000
Short Term Investments	57,594,000	87,589,000
Cash, Equivs & STI	144,929,000	173,255,000
Receivables	49,871,000	40,394,000
Inventories	30,193,000	25,091,000
Other Current Assets	8,800,000	10,036,000
Current Assets	233,793,000	248,776,000
Net PPE	90,360,000	86,384,000
LT Investments	86,806,000	63,785,000
Intangibles Excl Goodwill	7,730,000	6,615,000
Intangibles	7,730,000	6,615,000
Deferred LT Asset Charges	2,788,000	2,291,000
Other LT Assets	9,700,000	9,015,000
LT Assets	197,384,000	168,090,000
Total Assets	431,177,000	416,866,000
Accounts Payable	16,747,000	12,896,000
Accounts Payable & Accrued Expenses	16,747,000	12,896,000
Current Debt	0	0
Current Capital Lease Obligations	1,046,000	1,048,000
Current Debt and Capital Leases	1,046,000	1,048,000
Other Current Liabilities	15,008,000	15,120,000
Current Liabilities	32,801,000	29,064,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	13,445,000	12,087,000
Pensions & OPEB	433,000	304,000
Other LT Liabilities	6,423,000	5,264,000
LT Liabilities	20,301,000	17,655,000
Total Liabilities	53,102,000	46,719,000
Net Assets	378,075,000	370,147,000
Common Share Capital	9,404,000	9,404,000
Share Premium	11,462,000	11,224,000
Retained Earnings	364,932,000	348,972,000
Treasury Stock	47,774,000	27,462,000
Other Equity	40,051,000	28,009,000
Shareholders' Equity	378,075,000	370,147,000
Total Liabilities & Stockholders' Equity	431,177,000	416,866,000
Net Current Assets	200,992,000	219,712,000
Total Assets Less Current Liabilities	398,376,000	387,802,000
Shares Outstanding	32,721	33,836

Recent Dividends:

1. Hirose Electric Co Ltd (Japan) American Depositary Receipt.

No dividends paid.

2. Hirose Electric Co Ltd (Japan) common.

ExDate	Amt	Declared	Record	Payable
	280.00		03/31/2023	06/26/2023
	220.00		09/30/2023	12/01/2023
	220.00		03/31/2024	06/24/2024
	245.00		09/30/2024	12/02/2024
	245.00		09/30/2025	12/01/2025

Annual Dividends:

1. Hirose Electric Co Ltd (Japan) American Depositary Receipt.

No dividends paid.

2. Hirose Electric Co Ltd (Japan) common.

2023 ..... 500.00 2024 ..... 465.00 2025 ..... 245.00

HIROSHIMA ELECTRIC RAILWAY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	30,466,000
Other Revenue	...	...	0
Revenue	37,470,000	33,709,000	30,466,000
Direct Expenses	31,102,000	28,538,000	25,454,000
Gross Profit	6,368,000	5,171,000	5,012,000
SG&A	6,658,000	6,590,000	6,100,000
Other OpEx	0	0	0
Indirect Expenses	6,658,000	6,590,000	6,100,000
Total Operating Expenses	37,760,000	35,128,000	31,554,000
Operating Income	(290,000)	(1,419,000)	(1,088,000)
Non-Op Net Interest Income	(328,000)	(256,000)	(225,000)
Other Non-Op	2,051,000	2,800,000	2,201,000
Non-Op Income	1,723,000	2,544,000	1,976,000
EBT Continuing	1,433,000	1,125,000	888,000
Taxation (current)	192,000	114,000	129,000
Taxation (deferred)	(43,000)	(467,000)	(2,000)
Taxation	149,000	(353,000)	127,000
EAT Continuing	1,284,000	1,478,000	761,000
Min Ints	(125,000)	(99,000)	(104,000)
Net Income	1,158,000	1,379,000	656,000
Dividends Per Share	8	8	6
EPS - Basic - Cont	38.14	45.42	21.61
EPS - Primary	38.14	45.42	21.61
EPS -Diluted - Cont	38.14	45.42	21.61
EPS - Diluted	38.14	45.42	21.61
Shares (primary)	30,385	30,375	30,370
Shares (diluted)	30,385	30,375	30,370

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,266,000	4,046,000
Cash, Equivs & STI	3,266,000	4,046,000
Receivables	4,464,000	3,491,000
Raw Materials	955,000	732,000
Inventories - Other	3,369,000	3,132,000
Inventories	4,324,000	3,864,000
Other Current Assets	5,680,000	5,043,000
Current Assets	17,734,000	16,444,000
Net PPE	74,777,000	74,172,000
Intangibles Excl Goodwill	2,113,000	1,786,000
Intangibles	2,113,000	1,786,000
Other LT Assets	14,097,000	11,679,000
LT Assets	90,987,000	87,637,000
Total Assets	108,722,000	104,082,000
Accounts Payable	1,956,000	1,275,000
Accrued Exps	1,314,000	1,045,000
Accounts Payable & Accrued Expenses	3,270,000	2,320,000
Current Debt	15,476,000	14,041,000
Current Debt and Capital Leases	15,476,000	14,041,000
Other Current Liabilities	11,241,000	15,558,000
Current Liabilities	29,987,000	31,919,000
Long-Term Obligations	15,102,000	12,737,000
Deferred LT Liability Charges	13,212,000	11,786,000
Pensions & OPEB	799,000	834,000
Other LT Liabilities	4,098,000	4,043,000
Minorities (BS)	1,150,000	1,041,000
LT Liabilities	33,211,000	29,400,000
Total Liabilities	64,349,000	62,360,000
Net Assets	44,373,000	41,722,000
Common Share Capital	2,335,000	2,335,000
Share Premium	2,027,000	2,023,000
Retained Earnings	13,565,000	12,563,000
Treasury Stock	45,000	55,000
Other Equity	26,491,000	24,855,000
Shareholders' Equity	44,373,000	41,721,000
Total Liabilities & Stockholders' Equity	108,722,000	104,082,000
Net Current Assets	(12,253,000)	(15,475,000)
Total Assets Less Current Liabilities	78,735,000	72,163,000
Shares Outstanding	30,389	30,377

Recent Dividends:

1. Hiroshima Electric Railway Co Ltd common.

No dividends paid.

Annual Dividends:

1. Hiroshima Electric Railway Co Ltd common.

No dividends paid.

HIROSHIMA GAS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	90,670,000
Other Revenue	...	...	0
Revenue	88,396,000	91,595,000	90,670,000
Direct Expenses	62,033,000	65,364,000	61,863,000
Gross Profit	26,363,000	26,231,000	28,807,000
SG&A	24,778,000	24,978,000	25,621,000
Other OpEx	0	0	0
Indirect Expenses	24,778,000	24,978,000	25,621,000
Total Operating Expenses	86,811,000	90,342,000	87,484,000
Operating Income	1,585,000	1,253,000	3,186,000
Non-Op Net Interest Income	(153,000)	(180,000)	(182,000)
Other Non-Op	1,302,000	1,199,000	431,000
Non-Op Income	1,149,000	1,019,000	249,000
EBT Continuing	2,734,000	2,272,000	3,435,000
Taxation (current)	585,000	601,000	968,000
Taxation (deferred)	4,000	(70,000)	54,000
Taxation	589,000	531,000	1,022,000
EAT Continuing	2,145,000	1,741,000	2,413,000
Min Ints	(38,000)	(55,000)	(80,000)
Net Income	2,105,000	1,687,000	2,329,000
Dividends Per Share	12	12	12
EPS - Basic - Cont	30.65	24.62	34.03
EPS - Primary	30.65	24.62	34.03
EPS -Diluted - Cont	30.65	24.62	34.03
EPS - Diluted	30.65	24.62	34.03
Shares (primary)	68,685	68,559	68,444
Shares (diluted)	68,685	68,559	68,444

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,514,000	20,615,000
Cash, Equivs & STI	18,514,000	20,615,000
Receivables	7,748,000	8,476,000
Raw Materials	7,971,000	7,494,000
Inventories - Other	909,000	1,023,000
Inventories	8,880,000	8,517,000
Other Current Assets	3,207,000	3,035,000
Current Assets	38,349,000	40,643,000
Net PPE	69,647,000	68,531,000
Intangibles Excl Goodwill	735,000	185,000
Intangibles	735,000	185,000
Other LT Assets	23,100,000	20,234,000
LT Assets	93,482,000	88,950,000
Total Assets	131,832,000	129,593,000
Accounts Payable	7,179,000	5,569,000
Accounts Payable & Accrued Expenses	7,179,000	5,569,000
Current Debt	5,794,000	6,026,000
Current Debt and Capital Leases	5,794,000	6,026,000
Other Current Liabilities	6,682,000	5,452,000
Current Liabilities	19,655,000	17,047,000
Long-Term Obligations	33,882,000	38,073,000
Pensions & OPEB	294,000	294,000
Other LT Liabilities	3,189,000	2,586,000
Minorities (BS)	3,307,000	3,336,000
LT Liabilities	37,365,000	40,953,000
Total Liabilities	60,327,000	61,336,000
Net Assets	71,505,000	68,257,000
Common Share Capital	5,315,000	5,291,000
Share Premium	1,311,000	1,271,000
Retained Earnings	59,016,000	57,735,000
Other Equity	5,863,000	3,959,000
Shareholders' Equity	71,505,000	68,256,000
Total Liabilities & Stockholders' Equity	131,832,000	129,593,000
Net Current Assets	18,694,000	23,596,000
Total Assets Less Current Liabilities	112,177,000	112,546,000
Shares Outstanding	68,736	68,602

Recent Dividends:

1. Hiroshima Gas Co Ltd common.

No dividends paid.

Annual Dividends:

1. Hiroshima Gas Co Ltd common.

No dividends paid.

HISAKA WORKS, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	34,180,000
Other Revenue	...	...	0
Revenue	44,890,000	38,353,000	34,180,000
Direct Expenses	34,513,000	28,579,000	25,876,000
Gross Profit	10,377,000	9,774,000	8,304,000
SG&A	7,073,000	6,842,000	5,847,000
Other OpEx	0	0	0
Indirect Expenses	7,073,000	6,842,000	5,847,000
Total Operating Expenses	41,586,000	35,421,000	31,723,000
Operating Income	3,304,000	2,932,000	2,457,000
Non-Op Net Interest Income	8,000	8,000	13,000
Non-Op For Curr Gains	(111,000)	(15,000)	29,000
Other Non-Op	1,586,000	2,225,000	763,000
Non-Op Income	1,483,000	2,218,000	805,000
EBT Continuing	4,787,000	5,150,000	3,262,000
Taxation (current)	1,310,000	1,386,000	694,000
Taxation (deferred)	(154,000)	(113,000)	94,000
Taxation	1,320,000	1,273,000	788,000
EAT Continuing	3,467,000	3,877,000	2,474,000
Min Ints	(13,000)	(94,000)	(51,000)
Net Income	3,449,000	3,782,000	2,420,000
Dividends Per Share	55	45	42
EPS - Basic - Cont	130.21	135.78	85.83
EPS - Primary	130.21	135.78	85.83
EPS -Diluted - Cont	130.21	135.78	85.83
EPS - Diluted	130.21	135.78	85.83
Shares (primary)	26,493	27,856	28,206
Shares (diluted)	26,493	27,856	28,206

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,009,000	12,914,000
Cash, Equivs & STI	12,009,000	12,914,000
Receivables	11,697,000	11,796,000
Raw Materials	2,113,000	2,624,000
WIP	5,940,000	7,274,000
Inventories - Other	3,588,000	3,488,000
Inventories	11,641,000	13,386,000
Other Current Assets	485,000	555,000
Current Assets	35,832,000	38,651,000
Net PPE	26,282,000	27,077,000
Intangibles Excl Goodwill	1,704,000	1,309,000
Intangibles	1,704,000	1,309,000
Other LT Assets	19,264,000	15,659,000
LT Assets	47,250,000	44,045,000
Total Assets	83,082,000	82,697,000
Accounts Payable	3,201,000	2,787,000
Accounts Payable & Accrued Expenses	3,201,000	2,787,000
Current Debt	1,665,000	...
Current Debt and Capital Leases	1,665,000	...
Other Current Liabilities	7,497,000	11,992,000
Current Liabilities	12,363,000	14,779,000
Long-Term Obligations	3,334,000	5,000,000
Deferred LT Liability Charges	3,491,000	2,626,000
Pensions & OPEB	230,000	214,000
Other LT Liabilities	383,000	58,000
Minorities (BS)	239,000	374,000
LT Liabilities	7,438,000	7,898,000
Total Liabilities	20,041,000	23,051,000
Net Assets	63,041,000	59,646,000
Common Share Capital	4,150,000	4,150,000
Share Premium	5,224,000	5,438,000
Retained Earnings	46,454,000	44,369,000
Treasury Stock	2,627,000	1,321,000
Other Equity	9,840,000	7,009,000
Shareholders' Equity	63,041,000	59,645,000
Total Liabilities & Stockholders' Equity	83,082,000	82,697,000
Net Current Assets	23,469,000	23,872,000
Total Assets Less Current Liabilities	70,719,000	67,918,000
Shares Outstanding	26,294	27,257

Recent Dividends:

1. Hisaka Works, Ltd. common.

No dividends paid.

Annual Dividends:

1. Hisaka Works, Ltd. common.

No dividends paid.

HITACHI CONSTRUCTION MACHINERY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,405,928,000
Other Revenue	...	...	0
Revenue	1,405,493,000	1,371,285,000	1,405,928,000
Direct Expenses	988,077,000	942,641,000	970,758,000
Gross Profit	417,416,000	428,644,000	435,170,000
SG&A	284,465,000	283,655,000	267,142,000
Other OpEx	2,807,000	(9,741,000)	5,338,000
Indirect Expenses	287,272,000	273,914,000	272,480,000
Total Operating Expenses	1,275,349,000	1,216,555,000	1,243,238,000
Operating Income	130,144,000	154,730,000	162,690,000
Non-Op Income	(5,918,000)	(20,562,000)	(2,214,000)
EBT Continuing	124,226,000	134,168,000	160,476,000
Taxation	41,538,000	43,804,000	44,186,000
EAT Continuing	82,688,000	90,364,000	116,290,000
Min Ints	(9,495,000)	(10,366,000)	(11,173,000)
Disc Ops	...	1,430,000	(11,823,000)
Net Income	73,193,000	81,428,000	93,294,000
Dividends Per Share	369.84	265.38	283.52
EPS - Basic - Cont	344.06	382.83	438.68
EPS - Primary	344.06	382.83	438.68
EPS -Diluted - Cont	344.06	382.83	438.68
EPS - Diluted	344.06	382.83	438.68
Shares (primary)	212,732	212,699	212,670
Shares (diluted)	212,732	212,699	212,670

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	141,456,000	147,136,000
Short Term Investments	27,418,000	31,324,000
Cash, Equivs & STI	168,874,000	178,460,000
Receivables	297,361,000	270,882,000
Inventories	541,224,000	531,183,000
Current Tax Assets	5,538,000	2,745,000
Assets Held for Sale (ST)	10,797,000	...
Other Current Assets	19,257,000	17,485,000
Current Assets	1,043,051,000	1,000,755,000
Net PPE	492,584,000	486,031,000
LT Investments	59,826,000	52,264,000
Goodwill	63,809,000	58,540,000
Intangibles Excl Goodwill	49,050,000	46,703,000
Intangibles	112,859,000	105,243,000
LT Receivables	46,146,000	47,647,000
Deferred LT Asset Charges	26,882,000	25,438,000
Other LT Assets	75,973,000	73,628,000
LT Assets	814,270,000	790,251,000
Total Assets	1,857,321,000	1,791,006,000
Current Debt	316,159,000	326,693,000
Current Capital Lease Obligations	11,715,000	12,166,000
Current Debt and Capital Leases	327,874,000	338,859,000
Other Current Liabilities	280,787,000	274,397,000
Current Liabilities	608,661,000	613,256,000
Long-Term Obligations	240,661,000	271,564,000
Deferred LT Liability Charges	13,868,000	11,861,000
Pensions & OPEB	22,099,000	20,404,000
Other LT Liabilities	16,362,000	15,969,000
Minorities (BS)	55,504,000	48,615,000
LT Liabilities	292,990,000	319,798,000
Total Liabilities	957,155,000	981,669,000
Net Assets	900,166,000	809,337,000
Common Share Capital	81,577,000	81,577,000
Share Premium	75,863,000	75,768,000

Retained Earnings	614,725,000	580,257,000
Treasury Stock	2,997,000	3,033,000
Other Equity	130,998,000	74,768,000
Shareholders' Equity	900,166,000	809,337,000
Total Liabilities & Stockholders' Equity	1,857,321,000	1,791,006,000
Net Current Assets	434,390,000	387,499,000
Total Assets Less Current Liabilities	1,248,660,000	1,177,750,000
Shares Outstanding	212,736	212,704

Recent Dividends:

1. Hitachi Construction Machinery Co Ltd common.

No dividends paid.

2. Hitachi Construction Machinery Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Hitachi Construction Machinery Co Ltd common.

No dividends paid.

2. Hitachi Construction Machinery Co Ltd American Depositary Receipt.

No dividends paid.

HITACHI, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	9,728,716,000
Other Revenue	...	...	0
Revenue	10,586,781,000	9,783,370,000	9,728,716,000
Direct Expenses	7,407,252,000	6,962,527,000	7,146,629,000
Gross Profit	3,179,529,000	2,820,843,000	2,582,087,000
SG&A	1,980,254,000	1,849,237,000	1,826,271,000
Other OpEx	0	0	0
Indirect Expenses	1,980,254,000	1,849,237,000	1,826,271,000
Total Operating Expenses	9,387,506,000	8,811,764,000	8,972,900,000
Operating Income	1,199,275,000	971,606,000	755,816,000
Non-Op Net Interest Income	(940,000)	(14,874,000)	(32,141,000)
Other Non-Op	74,774,000	6,001,000	102,126,000
Non-Op Income	73,834,000	(8,873,000)	69,985,000
EBT Continuing	1,273,109,000	962,733,000	825,801,000
Taxation	421,678,000	305,868,000	199,053,000
EAT Continuing	851,431,000	656,865,000	626,748,000
Min Ints	(49,063,000)	(41,141,000)	(36,852,000)
Net Income	802,368,000	615,724,000	589,896,000
Dividends Per Share	22.04	40.60	29.97
EPS - Basic - Cont	176.76	133.85	126.91
EPS - Primary	176.76	133.85	126.91
EPS -Diluted - Cont	176.63	133.72	126.75
EPS - Diluted	176.63	133.72	126.75
Shares (primary)	4,539,315	4,599,967	4,648,027
Shares (diluted)	4,539,315	4,604,577	4,654,011

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,323,480,000	866,242,000
Short Term Investments	355,304,000	318,421,000
Cash, Equivs & STI	1,678,784,000	1,184,663,000
Receivables	4,004,890,000	3,496,340,000
Inventories	1,770,479,000	1,566,282,000
Other Current Assets	413,086,000	350,558,000
Current Assets	7,867,239,000	6,597,843,000
Net PPE	1,652,913,000	1,341,537,000
LT Investments	1,205,701,000	1,185,798,000
Goodwill	2,647,501,000	2,486,823,000
Intangibles Excl Goodwill	1,215,731,000	1,199,996,000
Intangibles	3,863,232,000	3,686,819,000
Other LT Assets	452,161,000	472,816,000
LT Assets	7,174,007,000	6,686,970,000
Total Assets	15,041,246,000	13,284,813,000
Accounts Payable	1,658,755,000	1,572,764,000
Accrued Exps	799,334,000	736,286,000
Accounts Payable & Accrued Expenses	2,458,089,000	2,309,050,000
Current Debt	469,284,000	441,964,000
Current Debt and Capital Leases	469,284,000	441,964,000
Other Current Liabilities	4,239,766,000	3,156,831,000
Current Liabilities	7,167,139,000	5,907,845,000
Long-Term Obligations	539,753,000	764,152,000
Pensions & OPEB	235,675,000	247,497,000
Other LT Liabilities	326,072,000	333,902,000
Minorities (BS)	204,238,000	184,326,000
LT Liabilities	1,101,500,000	1,345,551,000
Total Liabilities	8,472,877,000	7,437,722,000
Net Assets	6,568,369,000	5,847,091,000
Common Share Capital	466,666,000	464,384,000
Retained Earnings	4,759,761,000	4,350,503,000
Accum Other Comp Inc	1,502,404,000	1,040,791,000
Treasury Stock	160,462,000	8,587,000
Other Equity	0	0
Shareholders' Equity	6,568,369,000	5,847,091,000
Total Liabilities & Stockholders' Equity	15,041,246,000	13,284,813,000
Net Current Assets	700,100,000	689,998,000
Total Assets Less Current Liabilities	7,874,107,000	7,376,968,000
Shares Outstanding	4,499,762	4,577,875

Recent Dividends:

1. Hitachi, Ltd. common.

ExDate	Amt	Declared	Record	Payable
	1.08		03/31/2023	06/09/2023
	1.07		09/29/2023	12/04/2023
	1.29		03/28/2024	06/11/2024

After 400% split:

ExDate	Amt	Declared	Record	Payable
	0.00		09/30/2024	12/05/2024
	0.15		03/28/2025	06/12/2025
	0.15		09/28/2025	12/05/2025
	0.17		03/30/2026	06/11/2026

3. Hitachi, Ltd. American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Hitachi, Ltd. common.

2023.....2.15 2024.....1.29

After 400% split:

2024.....0.00 2025.....0.30 2026.....0.17

3. Hitachi, Ltd. American Depositary Receipts.

No dividends paid.

HOCHIKI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	93,485,000
Other Revenue	...	...	0
Revenue	105,855,000	100,900,000	93,485,000
Direct Expenses	64,186,000	63,747,000	61,238,000
Gross Profit	41,669,000	37,153,000	32,247,000
SG&A	29,602,000	27,600,000	24,871,000
Other OpEx	0	0	0
Indirect Expenses	29,602,000	27,600,000	24,871,000
Total Operating Expenses	93,788,000	91,347,000	86,109,000
Operating Income	12,067,000	9,553,000	7,376,000
Non-Op Net Interest Income	40,000	13,000	13,000
Non-Op For Curr Gains	257,000	(116,000)	289,000
Other Non-Op	9,000	699,000	92,000
Non-Op Income	306,000	596,000	394,000
EBT Continuing	12,373,000	10,149,000	7,770,000
Taxation (current)	3,165,000	2,762,000	2,518,000
Taxation (deferred)	(173,000)	(301,000)	(426,000)
Taxation	2,992,000	2,461,000	2,092,000
EAT Continuing	9,381,000	7,688,000	5,678,000
Min Ints	(1,000)	(37,000)	(15,000)
Net Income	9,377,000	7,650,000	5,661,000
Dividends Per Share	868.36	628.01	734.41
EPS - Basic - Cont	125.69	307.85	228.23
EPS - Primary	125.69	307.85	228.23
EPS -Diluted - Cont	125.69	307.85	228.23
EPS - Diluted	125.69	307.85	228.23
Shares (primary)	74,605	24,851	24,807
Shares (diluted)	74,605	24,851	24,807

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,966,000	21,161,000
Cash, Equivs & STI	27,966,000	21,161,000
Receivables	28,169,000	28,004,000
Raw Materials	6,509,000	7,898,000
WIP	1,656,000	1,358,000
Finished Goods	7,018,000	6,480,000
Inventories - Other	0	0
Inventories	15,183,000	15,736,000
Other Current Assets	1,403,000	1,186,000
Current Assets	72,721,000	66,087,000
Net PPE	12,842,000	12,663,000
Intangibles Excl Goodwill	1,467,000	1,060,000
Intangibles	1,467,000	1,060,000
Other LT Assets	10,905,000	9,844,000
LT Assets	25,214,000	23,567,000
Total Assets	97,936,000	89,655,000
Accounts Payable	5,783,000	7,119,000
Accrued Exps	118,000	96,000
Accounts Payable & Accrued Expenses	5,901,000	7,215,000
Current Debt	0	0
Current Capital Lease Obligations	392,000	318,000
Current Debt and Capital Leases	392,000	318,000
Other Current Liabilities	15,867,000	15,522,000
Current Liabilities	22,160,000	23,055,000
Long-Term Obligations	837,000	955,000
Deferred LT Liability Charges	821,000	827,000
Pensions & OPEB	5,034,000	5,095,000
Other LT Liabilities	614,000	401,000
Minorities (BS)	66,000	204,000
LT Liabilities	7,306,000	7,278,000
Total Liabilities	29,533,000	30,537,000
Net Assets	68,403,000	59,118,000
Common Share Capital	3,798,000	3,798,000
Share Premium	2,700,000	2,728,000
Retained Earnings	56,775,000	49,681,000
Treasury Stock	1,835,000	1,835,000
Other Equity	6,965,000	4,745,000
Shareholders' Equity	68,403,000	59,117,000
Total Liabilities & Stockholders' Equity	97,936,000	89,655,000
Net Current Assets	50,561,000	43,032,000
Total Assets Less Current Liabilities	75,776,000	66,600,000
Shares Outstanding	74,605	24,868

Recent Dividends:

1. Hochiki Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	3.51		03/31/2023	07/14/2023
	1.74		09/29/2023	12/26/2023
	2.02		03/28/2024	07/12/2024
	1.92		09/30/2024	12/24/2024
	3.52		03/31/2025	07/14/2025
	2.24		09/30/2025	12/23/2025

After 2900% split: No dividends paid.

3. Hochiki Corp common.

No dividends paid.

Annual Dividends:

1. Hochiki Corp American Depositary Receipts.

2023.....5.25 2024.....3.94 2025.....5.76

After 2900% split: No dividends paid.

3. Hochiki Corp common.

No dividends paid.

HODOGAYA CHEMICAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	44,261,000
Other Revenue	...	...	0
Revenue	48,040,000	48,578,000	44,261,000
Direct Expenses	29,278,000	29,378,000	27,162,000
Gross Profit	18,762,000	19,200,000	17,099,000
SG&A	15,050,000	14,324,000	13,147,000
Other OpEx	0	0	0
Indirect Expenses	15,050,000	14,324,000	13,147,000
Total Operating Expenses	44,328,000	43,702,000	40,309,000
Operating Income	3,712,000	4,876,000	3,952,000
Non-Op Net Interest Income	(2,000)	100,000	94,000
Non-Op For Curr Gains	143,000	(437,000)	276,000
Other Non-Op	741,000	293,000	370,000
Non-Op Income	882,000	(44,000)	740,000
EBT Continuing	4,594,000	4,832,000	4,692,000
Taxation (current)	927,000	959,000	1,203,000
Taxation (deferred)	(1,039,000)	(704,000)	(247,000)
Taxation	(112,000)	255,000	956,000
EAT Continuing	4,706,000	4,577,000	3,736,000
Min Ints	(1,652,000)	(1,399,000)	(1,256,000)
Net Income	3,054,000	3,178,000	2,480,000
Dividends Per Share	50	45	75
EPS - Basic - Cont	192.07	200.04	312.63
EPS - Primary	192.07	200.04	312.63
EPS -Diluted - Cont	192.07	200.04	312.63
EPS - Diluted	192.07	200.04	312.63
Shares (primary)	15,902	15,891	7,935
Shares (diluted)	15,902	15,891	7,935

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,137,000	10,774,000
Cash, Equivs & STI	10,137,000	10,774,000
Receivables	12,717,000	11,704,000
Raw Materials	2,853,000	2,681,000
WIP	1,827,000	950,000
Inventories - Other	8,749,000	9,406,000
Inventories	13,429,000	13,037,000
Other Current Assets	915,000	866,000
Current Assets	37,198,000	36,381,000
Net PPE	32,387,000	29,511,000
Intangibles Excl Goodwill	811,000	967,000
Intangibles	811,000	967,000
Other LT Assets	16,017,000	12,999,000
LT Assets	49,215,000	43,477,000
Total Assets	86,413,000	79,858,000
Accounts Payable	5,323,000	4,761,000
Accounts Payable & Accrued Expenses	5,323,000	4,761,000
Current Debt	5,028,000	5,411,000
Current Capital Lease Obligations	116,000	110,000
Current Debt and Capital Leases	5,144,000	5,521,000
Other Current Liabilities	3,150,000	3,598,000
Current Liabilities	13,617,000	13,880,000
Long-Term Obligations	4,213,000	3,089,000
Deferred LT Liability Charges	3,825,000	3,280,000
Pensions & OPEB	96,000	92,000
Other LT Liabilities	1,047,000	986,000
Minorities (BS)	11,032,000	9,929,000
LT Liabilities	9,181,000	7,447,000
Total Liabilities	33,831,000	31,257,000
Net Assets	52,582,000	48,601,000
Common Share Capital	11,196,000	11,196,000
Share Premium	8,197,000	7,933,000
Retained Earnings	25,449,000	23,167,000
Treasury Stock	1,539,000	1,560,000
Other Equity	9,278,000	7,865,000
Shareholders' Equity	52,581,000	48,601,000
Total Liabilities & Stockholders' Equity	86,413,000	79,858,000
Net Current Assets	23,581,000	22,501,000
Total Assets Less Current Liabilities	72,796,000	65,978,000
Shares Outstanding	15,906	15,893

Recent Dividends:

1. Hodogaya Chemical Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hodogaya Chemical Co., Ltd. (Japan) common.

No dividends paid.

HOKKAI ELECTRICAL CONSTRUCTION CO, INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	72,445,000	68,925,000	60,099,000
Direct Expenses	64,543,000	62,686,000	54,899,000
Gross Profit	7,902,000	6,239,000	5,200,000
SG&A	2,928,000	2,756,000	2,343,000
Other OpEx	0	0	0
Indirect Expenses	2,928,000	2,756,000	2,343,000
Total Operating Expenses	67,471,000	65,442,000	57,242,000
Operating Income	4,974,000	3,483,000	2,857,000
Non-Op Income	201,000	86,000	102,000
EBT Continuing	5,175,000	3,569,000	2,959,000
Taxation (current)	1,334,000	1,338,000	956,000
Taxation (deferred)	123,000	(254,000)	(19,000)
Taxation	1,457,000	1,084,000	937,000
EAT Continuing	3,718,000	2,485,000	2,022,000
Net Income	3,718,000	2,481,000	2,019,000
Dividends Per Share	20	20	10
EPS - Basic - Cont	179.45	119.76	97.46
EPS - Primary	179.45	119.76	97.46
EPS -Diluted - Cont	179.45	119.76	97.46
EPS - Diluted	179.45	119.76	97.46
Shares (primary)	20,718	20,718	20,719
Shares (diluted)	20,718	20,718	20,719

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,683,000	11,139,000
Cash, Equivs & STI	2,683,000	11,139,000
Receivables	21,395,000	19,942,000
Raw Materials	959,000	1,014,000
WIP	2,644,000	1,928,000
Inventories - Other	0	0
Inventories	3,603,000	2,942,000
Other Current Assets	11,513,000	360,000
Current Assets	39,194,000	34,383,000
Net PPE	12,216,000	11,691,000
LT Investments	2,000	...
Intangibles Excl Goodwill	319,000	277,000
Intangibles	319,000	277,000
Other LT Assets	3,471,000	3,448,000
LT Assets	16,008,000	15,416,000
Total Assets	55,202,000	49,800,000
Accounts Payable	7,491,000	6,799,000
Accrued Exps	2,410,000	2,390,000
Accounts Payable & Accrued Expenses	9,901,000	9,189,000
Other Current Liabilities	5,555,000	3,957,000
Current Liabilities	15,456,000	13,146,000
Long-Term Obligations	0	0
Pensions & OPEB	2,792,000	3,315,000
Other LT Liabilities	22,000	27,000
LT Liabilities	2,814,000	3,342,000
Total Liabilities	18,270,000	16,488,000
Net Assets	36,932,000	33,312,000
Common Share Capital	1,730,000	1,730,000
Share Premium	5,032,000	5,032,000
Retained Earnings	27,091,000	23,788,000
Treasury Stock	3,000	3,000
Other Equity	3,082,000	2,764,000
Shareholders' Equity	36,932,000	33,311,000
Total Liabilities & Stockholders' Equity	55,202,000	49,800,000
Net Current Assets	23,738,000	21,237,000
Total Assets Less Current Liabilities	39,746,000	36,654,000
Shares Outstanding	20,718	20,718

Recent Dividends:

1. Hokkai Electrical Construction Co, Inc common.

No dividends paid.

Annual Dividends:

1. Hokkai Electrical Construction Co, Inc common.

No dividends paid.

HOKKAIDO ELECTRIC POWER CO INC (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	855,983,000	902,053,000	953,784,000
Direct Expenses	782,744,000	826,214,000	852,628,000
Gross Profit	73,239,000	75,839,000	101,156,000
RR&I	671,000	(754,000)	401,000
Other OpEx	0	0	0
Indirect Expenses	671,000	(754,000)	401,000
Total Operating Expenses	783,415,000	825,460,000	853,029,000
Operating Income	72,568,000	76,593,000	100,755,000
Non-Op Net Interest Income	(14,119,000)	(10,745,000)	(12,108,000)
Other Non-Op	3,434,000	18,505,000	(211,000)
Non-Op Income	(10,685,000)	7,760,000	(12,319,000)
EBT Continuing	61,883,000	84,353,000	88,436,000
Taxation (current)	15,963,000	22,039,000	15,442,000
Taxation (deferred)	536,000	(2,878,000)	6,233,000
Taxation	16,499,000	19,161,000	21,675,000
EAT Continuing	45,384,000	65,192,000	66,761,000
Min Ints	(1,385,000)	(975,000)	(719,000)
Equity Earns	...	...	161,000
Net Income	42,588,000	62,808,000	64,763,000
Pref Divs & Similar	1,410,000	1,410,000	1,438,000
Net Income to Common	41,178,000	61,398,000	63,325,000
Dividends Per Share	32	20	20
EPS - Basic - Cont	207.40	305.90	315.44
EPS - Primary	207.40	305.90	315.44
EPS -Diluted - Cont	204.94	305.90	315.44
EPS - Diluted	204.94	305.90	315.44
Shares (primary)	205,347	205,325	205,310
Shares (diluted)	214,687	205,325	205,310

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	184,607,000	156,322,000
Cash, Equivs & STI	184,607,000	156,322,000
Receivables	98,421,000	109,964,000
Inventories	57,779,000	66,620,000
Other Current Assets	96,869,000	78,688,000
Current Assets	437,676,000	411,594,000
Net PPE	1,814,020,000	1,658,872,000
Other LT Assets	219,354,000	173,536,000
LT Assets	2,033,374,000	1,832,408,000
Total Assets	2,471,051,000	2,244,003,000
Accounts Payable	97,547,000	94,892,000
Accounts Payable & Accrued Expenses	97,547,000	94,892,000
Current Debt	164,555,000	210,892,000
Current Debt and Capital Leases	164,555,000	210,892,000
Other Current Liabilities	213,416,000	178,181,000
Current Liabilities	475,518,000	483,965,000
Long-Term Obligations	1,399,558,000	1,217,710,000
Pensions & OPEB	22,000,000	30,634,000
Other LT Liabilities	97,826,000	102,517,000
Minorities (BS)	16,686,000	15,404,000
LT Liabilities	1,519,384,000	1,350,861,000
Total Liabilities	2,014,100,000	1,852,071,000
Net Assets	456,951,000	391,932,000
Share Premium	47,211,000	47,211,000
Retained Earnings	263,183,000	225,738,000
Treasury Stock	17,717,000	17,728,000
Other Equity	164,273,000	136,711,000
Shareholders' Equity	456,950,000	391,932,000
Total Liabilities & Stockholders' Equity	2,471,051,000	2,244,003,000
Net Current Assets	(37,842,000)	(72,371,000)
Total Assets Less Current Liabilities	1,995,533,000	1,760,038,000

Shares Outstanding	205,351	205,328

Recent Dividends:

1. Hokkaido Electric Power Co Inc (Japan) common.

No dividends paid.

2. Hokkaido Electric Power Co Inc (Japan) preferred class A.

No dividends paid.

3. Hokkaido Electric Power Co Inc (Japan) preferred class B.

No dividends paid.

Annual Dividends:

1. Hokkaido Electric Power Co Inc (Japan) common.

No dividends paid.

2. Hokkaido Electric Power Co Inc (Japan) preferred class A.

No dividends paid.

3. Hokkaido Electric Power Co Inc (Japan) preferred class B.

No dividends paid.

HOKKAIDO GAS CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	174,519,000	170,295,000	173,885,000
Direct Expenses	119,513,000	119,928,000	124,797,000
Gross Profit	55,006,000	50,367,000	49,088,000
SG&A	38,568,000	36,038,000	33,492,000
Other OpEx	0	0	0
Indirect Expenses	38,568,000	36,038,000	33,492,000
Total Operating Expenses	158,081,000	155,966,000	158,289,000
Operating Income	16,438,000	14,329,000	15,596,000
Non-Op Net Interest Income	(387,000)	(401,000)	(396,000)
Other Non-Op	(29,000)	501,000	683,000
Non-Op Income	(416,000)	100,000	287,000
EBT Continuing	16,022,000	14,429,000	15,883,000
Taxation (current)	5,116,000	4,448,000	4,689,000
Taxation (deferred)	(703,000)	(449,000)	(434,000)
Taxation	4,413,000	3,999,000	4,255,000
EAT Continuing	11,609,000	10,430,000	11,628,000
Min Ints	(81,000)	(24,000)	...
Net Income	11,525,000	10,404,000	11,627,000
Dividends Per Share	24.50	19	80
EPS - Basic - Cont	130.62	118.07	659.92
EPS - Primary	130.62	118.07	659.92
EPS -Diluted - Cont	130.09	117.57	657.29
EPS - Diluted	130.09	117.57	657.29
Shares (primary)	88,234	88,122	17,619
Shares (diluted)	88,593	88,492	17,689

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,799,000	11,324,000
Cash, Equivs & STI	9,799,000	11,324,000
Receivables	19,549,000	19,863,000
Raw Materials	10,823,000	10,338,000
Inventories - Other	515,000	517,000
Inventories	11,338,000	10,855,000
Other Current Assets	5,369,000	9,044,000
Current Assets	46,055,000	51,086,000
Net PPE	128,011,000	122,258,000
Intangibles Excl Goodwill	5,628,000	5,377,000
Intangibles	5,628,000	5,377,000
Other LT Assets	18,503,000	16,710,000
LT Assets	152,142,000	144,345,000
Total Assets	198,198,000	195,431,000
Accounts Payable	7,349,000	10,291,000
Accounts Payable & Accrued Expenses	7,349,000	10,291,000
Current Debt	9,664,000	11,345,000
Current Debt and Capital Leases	9,664,000	11,345,000
Other Current Liabilities	27,914,000	24,005,000
Current Liabilities	44,927,000	45,641,000
Long-Term Obligations	40,480,000	48,654,000
Deferred LT Liability Charges	565,000	548,000
Pensions & OPEB	4,704,000	4,443,000
Other LT Liabilities	7,811,000	7,658,000
Minorities (BS)	2,293,000	2,134,000
LT Liabilities	53,560,000	61,303,000
Total Liabilities	100,780,000	109,079,000
Net Assets	97,418,000	86,352,000
Common Share Capital	7,515,000	7,515,000
Share Premium	5,299,000	5,256,000
Retained Earnings	79,551,000	69,672,000
Treasury Stock	113,000	148,000
Other Equity	5,165,000	4,057,000
Shareholders' Equity	97,417,000	86,352,000
Total Liabilities & Stockholders' Equity	198,198,000	195,431,000
Net Current Assets	1,128,000	5,445,000
Total Assets Less Current Liabilities	153,271,000	149,790,000
Shares Outstanding	88,273	88,144

Recent Dividends:

1. Hokkaido Gas Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hokkaido Gas Co., Ltd. (Japan) common.

No dividends paid.

HOKUETSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	297,056,000
Other Revenue	...	...	0
Revenue	287,736,000	305,718,000	297,056,000
Direct Expenses	231,277,000	236,920,000	236,908,000
Gross Profit	56,459,000	68,798,000	60,148,000
SG&A	48,919,000	49,070,000	44,880,000
Other OpEx	0	0	0
Indirect Expenses	48,919,000	49,070,000	44,880,000
Total Operating Expenses	280,196,000	285,990,000	281,788,000
Operating Income	7,540,000	19,728,000	15,268,000
Non-Op Net Interest Income	(430,000)	60,000	(53,000)
Non-Op For Curr Gains	...	628,000	...
Other Non-Op	4,417,000	1,122,000	(9,346,000)
Non-Op Income	3,987,000	1,810,000	(9,399,000)
EBT Continuing	11,527,000	21,538,000	5,869,000
Taxation (current)	3,726,000	5,617,000	1,691,000
Taxation (deferred)	345,000	244,000	(4,332,000)
Taxation	4,071,000	5,861,000	(2,641,000)
EAT Continuing	7,456,000	15,677,000	8,510,000
Min Ints	(154,000)	(147,000)	(113,000)
Net Income	7,299,000	15,529,000	8,396,000
Dividends Per Share	26	22	18
EPS - Basic - Cont	43.59	92.34	49.94
EPS - Primary	43.59	92.34	49.94
EPS -Diluted - Cont	43.56	92.26	49.90
EPS - Diluted	43.56	92.26	49.90
Shares (primary)	167,454	168,175	168,124
Shares (diluted)	167,562	168,318	168,282

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,123,000	27,644,000
Cash, Equivs & STI	30,123,000	27,644,000
Receivables	75,994,000	77,011,000
Raw Materials	38,576,000	34,716,000
WIP	3,448,000	3,320,000
Inventories - Other	33,947,000	31,414,000
Inventories	75,971,000	69,450,000
Other Current Assets	7,242,000	5,381,000
Current Assets	189,330,000	179,486,000
Net PPE	128,172,000	121,988,000
Intangibles Excl Goodwill	3,604,000	3,232,000
Intangibles	3,604,000	3,232,000
Other LT Assets	99,467,000	114,176,000
LT Assets	231,243,000	239,396,000
Total Assets	420,574,000	418,882,000
Accounts Payable	30,579,000	32,375,000
Accounts Payable & Accrued Expenses	30,579,000	32,375,000
Current Debt	32,984,000	27,170,000
Current Capital Lease Obligations	354,000	357,000
Current Debt and Capital Leases	33,338,000	27,527,000
Other Current Liabilities	24,774,000	22,103,000
Current Liabilities	88,691,000	82,005,000
Long-Term Obligations	62,896,000	60,198,000
Deferred LT Liability Charges	8,349,000	1,820,000
Pensions & OPEB	3,222,000	3,467,000
Other LT Liabilities	4,668,000	5,521,000
Minorities (BS)	858,000	741,000
LT Liabilities	79,135,000	71,006,000
Total Liabilities	168,685,000	153,753,000
Net Assets	251,889,000	265,129,000
Common Share Capital	42,020,000	42,020,000
Share Premium	45,188,000	44,957,000
Retained Earnings	122,792,000	151,825,000
Treasury Stock	3,062,000	9,575,000
Other Equity	44,951,000	35,902,000
Shareholders' Equity	251,889,000	265,129,000
Total Liabilities & Stockholders' Equity	420,574,000	418,882,000
Net Current Assets	100,639,000	97,481,000
Total Assets Less Current Liabilities	331,883,000	336,877,000
Shares Outstanding	158,802	168,191

Recent Dividends:

1. Hokuetsu Corp common.

No dividends paid.

Annual Dividends:

1. Hokuetsu Corp common.

No dividends paid.

HOKUETSU INDUSTRIES INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	51,900,205
Other Revenue	...	...	0
Revenue	55,604,049	54,827,987	51,900,205
Direct Expenses	40,380,988	40,156,773	38,442,782
Gross Profit	15,223,061	14,671,214	13,457,423
SG&A	8,038,245	7,752,403	7,269,683
Other OpEx	0	0	0
Indirect Expenses	8,038,245	7,752,403	7,269,683
Total Operating Expenses	48,419,233	47,909,176	45,712,465
Operating Income	7,184,816	6,918,811	6,187,740
Non-Op Net Interest Income	(77,585)	(27,644)	27,378
Non-Op For Curr Gains	547,611	(282,570)	853,866
Other Non-Op	330,468	277,923	206,985
Non-Op Income	800,494	(32,291)	1,088,229
EBT Continuing	7,985,310	6,886,520	7,275,969
Taxation (current)	2,376,480	2,040,845	2,351,395
Taxation (deferred)	(1,502)	20,492	(190,433)
Taxation	2,374,978	2,061,337	2,160,962
EAT Continuing	5,610,332	4,825,183	5,115,007
Min Ints	(13,727)	(12,651)	(16,173)
Net Income	5,596,604	4,812,530	5,098,832
Dividends Per Share	72	57	57
EPS - Basic - Cont	204.99	173.80	182.16
EPS - Primary	204.99	173.80	182.16
EPS -Diluted - Cont	204.99	173.80	182.16
EPS - Diluted	204.99	173.80	182.16
Shares (primary)	27,302	27,690	27,991
Shares (diluted)	27,302	27,690	27,991

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,117,386	19,245,867
Cash, Equivs & STI	12,117,386	19,245,867
Receivables	18,446,521	17,612,551
Raw Materials	2,573,856	1,810,221

WIP	256,591	257,806
Inventories - Other	10,819,497	7,054,302
Inventories	13,649,944	9,122,329
Other Current Assets	1,805,462	1,526,350
Current Assets	46,019,313	47,507,097
Net PPE	11,206,168	10,330,901
Intangibles Excl Goodwill	446,678	450,475
Intangibles	446,678	450,475
Other LT Assets	8,018,234	5,916,497
LT Assets	19,671,080	16,697,873
Total Assets	65,690,394	64,204,971
Accounts Payable	4,861,066	6,057,553
Accounts Payable & Accrued Expenses	4,861,066	6,057,553
Current Debt	298,500	315,400
Current Debt and Capital Leases	298,500	315,400
Other Current Liabilities	6,022,416	6,328,033
Current Liabilities	11,181,982	12,700,986
Long-Term Obligations	7,242,443	7,600,047
Deferred LT Liability Charges	470,154	1,233
Pensions & OPEB	266,773	2,052,034
Other LT Liabilities	1,340,826	810,428
Minorities (BS)	183,126	173,160
LT Liabilities	9,320,196	10,463,742
Total Liabilities	20,685,304	23,337,889
Net Assets	45,005,090	40,867,082
Common Share Capital	3,416,544	3,416,544
Share Premium	4,151,545	4,087,514
Retained Earnings	37,813,216	33,897,763
Treasury Stock	4,441,368	3,214,591
Other Equity	4,065,152	2,679,851
Shareholders' Equity	45,005,089	40,867,081
Total Liabilities & Stockholders' Equity	65,690,394	64,204,971
Net Current Assets	34,837,331	34,806,111
Total Assets Less Current Liabilities	54,508,412	51,503,985
Shares Outstanding	26,939	27,500

Recent Dividends:

1. Hokuetsu Industries Inc common.

No dividends paid.

Annual Dividends:

1. Hokuetsu Industries Inc common.

No dividends paid.

HOKURIKU ELECTRIC INDUSTRY CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	43,128,000	43,185,000	40,811,000
Direct Expenses	34,616,000	34,606,000	33,260,000
Gross Profit	8,512,000	8,579,000	7,551,000
SG&A	6,201,000	5,978,000	5,278,000
Other OpEx	0	0	0
Indirect Expenses	6,201,000	5,978,000	5,278,000
Total Operating Expenses	40,817,000	40,584,000	38,538,000
Operating Income	2,311,000	2,601,000	2,273,000
Non-Op Net Interest Income	58,000	60,000	30,000
Non-Op For Curr Gains	277,000	81,000	707,000
Other Non-Op	146,000	25,000	84,000
Non-Op Income	481,000	166,000	821,000
EBT Continuing	2,792,000	2,767,000	3,094,000
Taxation (current)	773,000	575,000	549,000
Taxation (deferred)	32,000	(2,000)	3,000
Taxation	805,000	573,000	552,000
EAT Continuing	1,987,000	2,194,000	2,542,000
Net Income	1,987,000	2,194,000	2,539,000
Dividends Per Share	95	90	60
EPS - Basic - Cont	253.15	270.78	307.33
EPS - Primary	253.15	270.78	307.33
EPS -Diluted - Cont	253.15	270.78	307.33
EPS - Diluted	253.15	270.78	307.33
Shares (primary)	7,849	8,105	8,259
Shares (diluted)	7,849	8,105	8,259

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,079,000	11,931,000
Cash, Equivs & STI	13,079,000	11,931,000
Receivables	8,743,000	8,622,000
Raw Materials	3,359,000	3,340,000
WIP	4,060,000	2,979,000
Inventories - Other	1,448,000	1,788,000
Inventories	8,867,000	8,107,000
Other Current Assets	1,974,000	1,965,000
Current Assets	32,663,000	30,625,000
Net PPE	9,376,000	8,539,000
Intangibles Excl Goodwill	322,000	262,000
Intangibles	322,000	262,000
Other LT Assets	3,815,000	3,768,000
LT Assets	13,513,000	12,569,000
Total Assets	46,177,000	43,195,000
Accounts Payable	5,180,000	5,802,000
Accounts Payable & Accrued Expenses	5,180,000	5,802,000
Current Debt	4,111,000	3,409,000
Current Debt and Capital Leases	4,111,000	3,409,000
Other Current Liabilities	2,505,000	2,068,000
Current Liabilities	11,796,000	11,279,000
Long-Term Obligations	4,923,000	5,326,000
Deferred LT Liability Charges	319,000	319,000
Pensions & OPEB	2,891,000	3,362,000
Other LT Liabilities	430,000	195,000
LT Liabilities	8,563,000	9,202,000
Total Liabilities	20,359,000	20,482,000
Net Assets	25,818,000	22,713,000
Common Share Capital	5,200,000	5,200,000
Share Premium	3,961,000	3,958,000
Retained Earnings	11,003,000	9,730,000
Treasury Stock	861,000	736,000
Other Equity	6,514,000	4,561,000
Shareholders' Equity	25,817,000	22,713,000
Total Liabilities & Stockholders' Equity	46,177,000	43,195,000
Net Current Assets	20,867,000	19,346,000
Total Assets Less Current Liabilities	34,381,000	31,916,000
Shares Outstanding	7,845	7,932

Recent Dividends:

1. Hokuriku Electric Industry Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hokuriku Electric Industry Co., Ltd. (Japan) common.

No dividends paid.

HOKURIKU ELECTRIC POWER CO., INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	786,552,000	858,275,000	808,238,000
Direct Expenses	699,093,000	757,240,000	693,326,000
Gross Profit	87,459,000	101,035,000	114,912,000
RR&I	177,000	(490,000)	2,514,000
Other OpEx	0	0	0
Indirect Expenses	177,000	(490,000)	2,514,000
Total Operating Expenses	699,270,000	756,750,000	695,840,000
Operating Income	87,282,000	101,525,000	112,398,000
Non-Op Net Interest Income	(6,903,000)	(7,096,000)	(7,295,000)
Non-Op For Curr Gains	3,278,000	...	...
Non-Op Gains	...	...	(3,087,000)
Other Non-Op	(5,325,000)	1,799,000	(38,953,000)
Non-Op Income	(8,950,000)	(5,297,000)	(49,335,000)
EBT Continuing	78,332,000	96,228,000	63,063,000
Taxation (current)	12,698,000	14,997,000	13,528,000
Taxation (deferred)	10,926,000	14,418,000	(8,525,000)
Taxation	23,624,000	29,415,000	5,003,000
EAT Continuing	54,708,000	66,813,000	58,060,000
Min Ints	(240,000)	(1,664,000)	(1,247,000)
Net Income	54,466,000	65,148,000	56,811,000
Dividends Per Share	25	20	7.50
EPS - Basic - Cont	260.74	311.98	272.16
EPS - Primary	260.74	311.98	272.16
EPS -Diluted - Cont	260.74	311.98	272.16
EPS - Diluted	260.74	311.98	272.16
Shares (primary)	208,889	208,821	208,745
Shares (diluted)	208,889	208,821	208,745

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	185,484,000	239,372,000
Cash, Equivs & STI	185,484,000	239,372,000
Receivables	75,472,000	97,689,000
Inventories	34,432,000	37,460,000
Other Current Assets	72,530,000	57,149,000
Current Assets	367,918,000	431,670,000
Net PPE	1,206,605,000	1,190,599,000
Other LT Assets	267,544,000	237,560,000
LT Assets	1,474,149,000	1,428,159,000
Total Assets	1,842,067,000	1,859,830,000
Accounts Payable	46,147,000	63,674,000
Accounts Payable & Accrued Expenses	46,147,000	63,674,000
Current Debt	118,649,000	138,012,000
Current Debt and Capital Leases	118,649,000	138,012,000
Other Current Liabilities	122,128,000	122,327,000
Current Liabilities	286,924,000	324,013,000
Long-Term Obligations	980,956,000	1,012,441,000
Pensions & OPEB	27,252,000	31,628,000
Other LT Liabilities	93,239,000	88,684,000
Minorities (BS)	2,178,000	20,122,000
LT Liabilities	1,101,447,000	1,132,753,000
Total Liabilities	1,392,942,000	1,479,104,000
Net Assets	449,125,000	380,726,000
Common Share Capital	117,641,000	117,641,000
Share Premium	32,793,000	33,375,000
Retained Earnings	251,122,000	201,044,000
Treasury Stock	3,009,000	3,139,000
Other Equity	50,578,000	31,804,000
Shareholders' Equity	449,125,000	380,725,000
Total Liabilities & Stockholders' Equity	1,842,067,000	1,859,830,000
Net Current Assets	80,994,000	107,657,000
Total Assets Less Current Liabilities	1,555,143,000	1,535,817,000
Shares Outstanding	208,905	208,848

Recent Dividends:

1. Hokuriku Electric Power Co., Inc. common.

No dividends paid.

Annual Dividends:

1. Hokuriku Electric Power Co., Inc. common.

No dividends paid.

HOKURIKU GAS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	61,405,628
Other Revenue	...	...	0
Revenue	64,436,043	61,766,221	61,405,628
Direct Expenses	39,355,460	39,698,222	42,024,419
Gross Profit	25,080,583	22,067,999	19,381,209
SG&A	21,282,108	20,657,872	20,325,134
Other OpEx	0	0	0
Indirect Expenses	21,282,108	20,657,872	20,325,134
Total Operating Expenses	60,637,568	60,356,094	62,349,553
Operating Income	3,798,475	1,410,127	(943,925)
Non-Op Net Interest Income	17,539	4,022	555
Other Non-Op	334,248	893,983	141,481
Non-Op Income	351,787	898,005	142,036
EBT Continuing	4,150,262	2,308,132	(801,889)
Taxation (current)	894,040	362,917	164,135
Taxation (deferred)	18,297	(73,883)	751,527
Taxation	912,337	289,034	915,662
EAT Continuing	3,237,925	2,019,098	(1,717,551)
Min Ints	(57,559)	(66,316)	(42,130)
Net Income	3,180,364	1,952,784	(1,759,683)

Dividends Per Share	80	80	80
EPS - Basic - Cont	682.42	419.98	(377.75)
EPS - Primary	682.42	419.98	(377.75)
EPS -Diluted - Cont	682.42	419.98	(377.75)
EPS - Diluted	682.42	419.98	(377.75)
Shares (primary)	4,660	4,650	4,658
Shares (diluted)	4,660	4,650	4,658

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,229,426	8,746,044
Cash, Equivs & STI	8,229,426	8,746,044
Receivables	6,418,672	5,616,324
Other Current Assets	1,152,076	1,376,492
Current Assets	15,800,174	15,738,860
Net PPE	39,538,422	37,639,518
Intangibles Excl Goodwill	4,113,911	2,404,551
Intangibles	4,113,911	2,404,551
Other LT Assets	12,054,983	9,407,798
LT Assets	55,707,316	49,451,867
Total Assets	71,507,491	65,190,727
Accounts Payable	4,187,854	4,017,555
Accounts Payable & Accrued Expenses	4,187,854	4,017,555
Current Debt	779	1,396
Current Debt and Capital Leases	779	1,396
Other Current Liabilities	5,938,433	5,267,265
Current Liabilities	10,127,066	9,286,216
Long-Term Obligations	68,455	108,272
Deferred LT Liability Charges	1,634,870	808,662
Pensions & OPEB	233,219	218,580
Other LT Liabilities	2,520,125	2,617,620
Minorities (BS)	3,365,992	3,319,266
LT Liabilities	4,456,669	3,753,134
Total Liabilities	17,949,728	16,358,616
Net Assets	53,557,763	48,832,111
Common Share Capital	2,400,000	2,400,000
Share Premium	21,277	21,277
Retained Earnings	46,771,430	43,966,640
Treasury Stock	399,202	429,850
Other Equity	4,764,258	2,874,043
Shareholders' Equity	53,557,763	48,832,110
Total Liabilities & Stockholders' Equity	71,507,491	65,190,727
Net Current Assets	5,673,108	6,452,644
Total Assets Less Current Liabilities	61,380,425	55,904,511
Shares Outstanding	4,665	4,655

Recent Dividends:

1. Hokuriku Gas Co Ltd common.

No dividends paid.

Annual Dividends:

1. Hokuriku Gas Co Ltd common.

No dividends paid.

HOKUSHIN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,267,632	10,224,606	10,979,595
Direct Expenses	8,880,476	8,871,298	9,429,243
Gross Profit	1,387,156	1,353,308	1,550,352
SG&A	1,424,234	1,421,673	1,423,453
Other OpEx	0	0	0
Indirect Expenses	1,424,234	1,421,673	1,423,453
Total Operating Expenses	10,304,710	10,292,971	10,852,696
Operating Income	(37,078)	(68,365)	126,899
Non-Op Net Interest Income	(45,638)	(30,759)	(21,586)
Other Non-Op	45,755	139,022	119,539
Non-Op Income	117	108,263	97,953
EBT Continuing	(36,961)	39,898	224,852
Taxation (current)	4,190	4,190	27,589
Taxation (deferred)	(13,569)	15,366	38,529
Taxation	(9,379)	19,556	66,118
EAT Continuing	(27,582)	20,342	158,734
Net Income	(27,581)	20,344	158,735
Dividends Per Share	2	2	2
EPS - Basic - Cont	(0.97)	0.72	5.60
EPS - Primary	(0.97)	0.72	5.60
EPS -Diluted - Cont	(0.97)	0.72	5.60
EPS - Diluted	(0.97)	0.72	5.60
Shares (primary)	28,352	28,352	28,352
Shares (diluted)	28,352	28,352	28,352

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,670,580	1,683,142
Cash, Equivs & STI	1,670,580	1,683,142
Receivables	2,501,459	3,228,883
Raw Materials	885,875	1,044,963
WIP	333,381	324,265
Finished Goods	1,246,323	1,198,427
Inventories - Other	0	0
Inventories	2,465,579	2,567,655
Current Tax Assets	...	81,074
Prepayments (ST)	17,201	15,994
Other Current Assets	24,101	26,979
Current Assets	6,678,920	7,603,727
Net PPE	5,469,822	5,488,372
Intangibles Excl Goodwill	26,802	18,348
Intangibles	26,802	18,348
Other LT Assets	893,538	619,815
LT Assets	6,390,162	6,126,535
Total Assets	13,069,083	13,730,263
Accounts Payable	2,119,787	2,356,032
Accrued Exps	120,516	100,973
Accounts Payable & Accrued Expenses	2,240,303	2,457,005
Current Debt	2,637,000	3,028,200
Current Debt and Capital Leases	2,637,000	3,028,200
Other Current Liabilities	135,680	257,255
Current Liabilities	5,012,983	5,742,460
Long-Term Obligations	1,935,000	1,987,000
Deferred LT Liability Charges	221,351	168,290
Other LT Liabilities	8,927	9,062
LT Liabilities	2,165,278	2,164,352
Total Liabilities	7,178,262	7,906,813
Net Assets	5,890,821	5,823,450
Common Share Capital	2,343,871	2,343,871
Retained Earnings	3,265,769	3,350,054
Treasury Stock	3,626	3,620
Other Equity	284,806	133,145
Shareholders' Equity	5,890,820	5,823,450
Total Liabilities & Stockholders' Equity	13,069,083	13,730,263
Net Current Assets	1,665,937	1,861,267
Total Assets Less Current Liabilities	8,056,100	7,987,803
Shares Outstanding	28,352	28,352

Recent Dividends:

1. Hokushin Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hokushin Co., Ltd. (Japan) common.

No dividends paid.

HOKUTO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	79,426,000
Other Revenue	...	...	0
Revenue	85,915,000	83,104,000	79,426,000
Direct Expenses	60,996,000	59,344,000	59,637,000
Gross Profit	24,919,000	23,760,000	19,789,000
SG&A	17,888,000	17,132,000	16,608,000
D&A (OpEx)	16,000	30,000	...
Other OpEx	0	0	26,000
Indirect Expenses	17,904,000	17,162,000	16,634,000
Total Operating Expenses	78,900,000	76,506,000	76,271,000
Operating Income	7,015,000	6,598,000	3,155,000
Non-Op Net Interest Income	(3,000)	(33,000)	(55,000)
Non-Op For Curr Gains	640,000	(47,000)	1,227,000
Other Non-Op	2,402,000	(485,000)	688,000
Non-Op Income	3,039,000	(565,000)	1,860,000
EBT Continuing	10,054,000	6,033,000	5,015,000
Taxation (current)	3,070,000	1,595,000	1,127,000
Taxation (deferred)	(23,000)	(4,000)	363,000
Taxation	3,047,000	1,591,000	1,490,000
EAT Continuing	7,007,000	4,442,000	3,525,000
Net Income	7,007,000	4,441,000	3,526,000
Dividends Per Share	55	50	50
EPS - Basic - Cont	223.84	140.63	111.19
EPS - Primary	223.84	140.63	111.19
EPS -Diluted - Cont	191.83	121.97	106.38
EPS - Diluted	191.83	121.97	106.38
Shares (primary)	31,302	31,581	31,705
Shares (diluted)	36,522	36,411	33,137

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,740,000	16,323,000
Short Term Investments	5,977,000	6,989,000
Cash, Equivs & STI	24,717,000	23,312,000
Receivables	6,939,000	7,077,000
Raw Materials	1,103,000	1,086,000
WIP	4,345,000	4,254,000
Finished Goods	2,220,000	2,221,000
Inventories - Other	0	0
Inventories	7,668,000	7,561,000
Other Current Assets	1,205,000	671,000
Current Assets	40,529,000	38,621,000
Net PPE	57,426,000	56,796,000
Intangibles Excl Goodwill	96,000	136,000
Intangibles	96,000	136,000
Other LT Assets	15,674,000	12,066,000
LT Assets	73,196,000	68,998,000
Total Assets	113,726,000	107,620,000
Accounts Payable	4,960,000	5,817,000
Accrued Exps	1,434,000	1,288,000
Accounts Payable & Accrued Expenses	6,394,000	7,105,000
Current Debt	9,514,000	10,379,000
Current Debt and Capital Leases	9,514,000	10,379,000
Other Current Liabilities	7,575,000	7,339,000
Current Liabilities	23,483,000	24,823,000
Long-Term Obligations	20,694,000	22,687,000
Deferred LT Liability Charges	2,294,000	1,383,000
Pensions & OPEB	318,000	333,000
Other LT Liabilities	2,012,000	1,585,000
LT Liabilities	25,318,000	25,988,000
Total Liabilities	48,802,000	50,811,000
Net Assets	64,924,000	56,809,000
Common Share Capital	5,500,000	5,500,000
Share Premium	5,728,000	5,727,000
Retained Earnings	52,460,000	47,044,000
Treasury Stock	3,694,000	3,851,000
Other Equity	4,930,000	2,388,000
Shareholders' Equity	64,924,000	56,808,000
Total Liabilities & Stockholders' Equity	113,726,000	107,620,000
Net Current Assets	17,046,000	13,798,000
Total Assets Less Current Liabilities	90,243,000	82,797,000
Shares Outstanding	31,346	31,258

Recent Dividends:

1. Hokuto Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Hokuto Corp. (Japan) common.

No dividends paid.

HOKUYAKU TAKEYAMA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Sales	…	…	275,364,000
Other Revenue	…	…	0
Revenue	303,667,000	289,534,000	275,364,000
Direct Expenses	282,327,000	267,938,000	254,606,000
Gross Profit	21,340,000	21,596,000	20,758,000
SG&A	19,649,000	18,668,000	17,930,000
Other OpEx	0	0	0
Indirect Expenses	19,649,000	18,668,000	17,930,000
Total Operating Expenses	301,976,000	286,606,000	272,536,000
Operating Income	1,691,000	2,928,000	2,828,000
Non-Op Net Interest Income	11,000	5,000	3,000
Other Non-Op	1,075,000	806,000	718,000
Non-Op Income	1,086,000	811,000	721,000
EBT Continuing	2,777,000	3,739,000	3,549,000
Taxation (current)	1,418,000	1,341,000	1,449,000
Taxation (deferred)	(326,000)	(77,000)	(77,000)
Taxation	1,092,000	1,264,000	1,372,000
EAT Continuing	1,685,000	2,475,000	2,177,000
Min Ints	(1,000)	(1,000)	(1,000)
Net Income	1,683,000	2,472,000	2,175,000
Dividends Per Share	20	20	20
EPS - Basic - Cont	80.58	116.44	100.20
EPS - Primary	80.58	116.44	100.20
EPS -Diluted - Cont	80.58	116.44	100.20
EPS - Diluted	80.58	116.44	100.20
Shares (primary)	20,892	21,235	21,716
Shares (diluted)	20,892	21,235	21,716

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,089,000	17,739,000
Cash, Equivs & STI	17,089,000	17,739,000
Receivables	62,156,000	58,757,000
WIP	2,000	1,000
Inventories - Other	19,238,000	19,114,000
Inventories	19,240,000	19,115,000
Other Current Assets	9,024,000	8,208,000
Current Assets	107,509,000	103,819,000
Net PPE	25,605,000	23,625,000
Intangibles Excl Goodwill	1,241,000	1,478,000
Intangibles	1,241,000	1,478,000
Other LT Assets	21,330,000	18,529,000
LT Assets	48,176,000	43,632,000
Total Assets	155,685,000	147,451,000
Accounts Payable	78,870,000	74,995,000
Accounts Payable & Accrued Expenses	78,870,000	74,995,000
Current Debt	1,000	1,000
Current Debt and Capital Leases	1,000	1,000
Other Current Liabilities	8,067,000	7,350,000
Current Liabilities	86,938,000	82,346,000
Long-Term Obligations	9,000	11,000
Deferred LT Liability Charges	2,734,000	2,188,000
Pensions & OPEB	57,000	54,000
Other LT Liabilities	1,283,000	990,000
Minorities (BS)	17,000	15,000
LT Liabilities	4,083,000	3,243,000
Total Liabilities	91,038,000	85,605,000
Net Assets	64,647,000	61,846,000
Common Share Capital	1,000,000	1,000,000
Share Premium	11,821,000	11,821,000
Retained Earnings	46,282,000	45,017,000
Treasury Stock	2,862,000	2,461,000
Other Equity	8,405,000	6,469,000
Shareholders' Equity	64,646,000	61,846,000
Total Liabilities & Stockholders' Equity	155,685,000	147,451,000
Net Current Assets	20,571,000	21,473,000
Total Assets Less Current Liabilities	68,747,000	65,105,000
Shares Outstanding	20,556	21,017

Recent Dividends:

1. Hokuyaku Takeyama Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Hokuyaku Takeyama Holdings Inc common.

No dividends paid.

HONYAKU CENTER INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,871,456	11,210,147	11,303,974
Direct Expenses	5,718,071	5,895,571	5,990,729
Gross Profit	5,153,385	5,314,576	5,313,245
SG&A	4,447,591	4,424,087	4,410,979
Other OpEx	0	0	0
Indirect Expenses	4,447,591	4,424,087	4,410,979
Total Operating Expenses	10,165,662	10,319,658	10,401,708
Operating Income	705,794	890,489	902,266
Non-Op Net Interest Income	9,708	2,370	…
Non-Op For Curr Gains	2,340	(8,398)	(4,220)
Other Non-Op	(6,477)	202,290	107,585
Non-Op Income	5,571	196,262	103,365
EBT Continuing	711,365	1,086,751	1,005,631
Taxation (current)	258,186	324,486	311,215
Taxation (deferred)	(9,023)	38,548	(16,812)
Taxation	249,163	363,034	294,403
EAT Continuing	462,202	723,717	711,228
Net Income	462,202	723,716	711,228
Dividends Per Share	140	75	65
EPS - Basic - Cont	137.79	216.18	212.88
EPS - Primary	137.79	216.18	212.88
EPS -Diluted - Cont	137.79	216.18	212.88
EPS - Diluted	137.79	216.18	212.88
Shares (primary)	3,354	3,348	3,341
Shares (diluted)	3,354	3,348	3,341

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,047,753	4,825,751
Cash, Equivs & STI	5,047,753	4,825,751
Receivables	1,969,234	2,199,866
WIP	127,184	122,634
Inventories - Other	0	0
Inventories	127,184	122,634
Other Current Assets	131,205	518,833
Current Assets	7,275,376	7,667,084
Net PPE	190,308	209,672
Intangibles Excl Goodwill	379,161	93,067
Intangibles	379,161	93,067
Other LT Assets	929,160	866,460
LT Assets	1,498,629	1,169,199
Total Assets	8,774,005	8,836,284
Accounts Payable	692,712	743,874
Accrued Exps	309,621	335,771
Accounts Payable & Accrued Expenses	1,002,333	1,079,645
Current Debt	4,800	…
Current Debt and Capital Leases	4,800	…
Other Current Liabilities	498,355	768,742
Current Liabilities	1,505,488	1,848,387
Long-Term Obligations	12,400	0
Pensions & OPEB	232,232	227,148
Other LT Liabilities	0	0
LT Liabilities	244,632	227,148
Total Liabilities	1,750,121	2,075,536
Net Assets	7,023,884	6,760,748
Common Share Capital	588,443	588,443
Share Premium	478,823	478,823
Retained Earnings	5,910,311	5,703,194
Treasury Stock	29,797	46,303
Other Equity	76,104	36,590
Shareholders' Equity	7,023,884	6,760,747
Total Liabilities & Stockholders' Equity	8,774,005	8,836,284
Net Current Assets	5,769,888	5,818,697
Total Assets Less Current Liabilities	7,268,517	6,987,897
Shares Outstanding	3,357	3,350

Recent Dividends:

1. Honyaku Center Inc common.

No dividends paid.

Annual Dividends:

1. Honyaku Center Inc common.

No dividends paid.

HOOSIERS HOLDINGS

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	86,418,000
Other Revenue	…	…	0
Revenue	138,579,000	92,153,000	86,418,000
Direct Expenses	108,102,000	70,359,000	65,980,000
Gross Profit	30,477,000	21,794,000	20,438,000
SG&A	16,676,000	12,566,000	11,494,000
Other OpEx	0	0	0
Indirect Expenses	16,676,000	12,566,000	11,494,000
Total Operating Expenses	124,778,000	82,925,000	77,474,000
Operating Income	13,801,000	9,228,000	8,944,000
Non-Op Net Interest Income	(1,925,000)	(1,425,000)	(1,107,000)
Non-Op For Curr Gains	442,000	407,000	(158,000)
Other Non-Op	(901,000)	199,000	(162,000)
Non-Op Income	(2,384,000)	(819,000)	(1,427,000)
EBT Continuing	11,417,000	8,409,000	7,517,000
Taxation (current)	3,663,000	3,019,000	2,906,000
Taxation (deferred)	460,000	(385,000)	(398,000)
Taxation	4,123,000	2,634,000	2,508,000
EAT Continuing	7,294,000	5,775,000	5,009,000
Min Ints	(164,000)	(312,000)	(198,000)
Net Income	7,129,000	5,462,000	4,806,000
Dividends Per Share	74	62	55
EPS - Basic - Cont	184.71	153.65	135.32
EPS - Primary	184.71	153.65	135.32
EPS -Diluted - Cont	184.71	153.65	135.28
EPS - Diluted	184.71	153.65	135.28
Shares (primary)	38,599	35,552	35,520
Shares (diluted)	38,599	35,552	35,529

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	37,933,000	29,665,000
Short Term Investments	389,000	890,000
Cash, Equivs & STI	38,322,000	30,555,000
Receivables	308,000	680,000
WIP	84,015,000	94,506,000
Inventories - Other	41,024,000	20,460,000
Inventories	125,039,000	114,966,000
Prepayments (ST)	2,311,000	2,291,000
Other Current Assets	4,047,000	5,415,000
Current Assets	170,027,000	153,907,000
Net PPE	11,906,000	19,159,000
Intangibles Excl Goodwill	687,000	768,000
Intangibles	687,000	768,000
Other LT Assets	6,546,000	6,023,000
LT Assets	19,139,000	25,950,000
Total Assets	189,192,000	179,858,000
Accounts Payable	6,769,000	8,852,000
Accrued Exps	31,000	26,000
Accounts Payable & Accrued Expenses	6,800,000	8,878,000
Current Debt	31,487,000	37,217,000
Current Debt and Capital Leases	31,487,000	37,217,000
Other Current Liabilities	17,123,000	12,835,000
Current Liabilities	55,410,000	58,930,000
Long-Term Obligations	74,617,000	69,416,000
Deferred LT Liability Charges	992,000	870,000
Pensions & OPEB	289,000	276,000
Other LT Liabilities	2,562,000	2,471,000
Minorities (BS)	2,280,000	5,750,000
LT Liabilities	78,460,000	73,033,000
Total Liabilities	136,150,000	137,714,000
Net Assets	53,042,000	42,144,000
Common Share Capital	7,901,000	5,000,000
Share Premium	14,001,000	10,843,000
Retained Earnings	29,558,000	25,150,000
Treasury Stock	551,000	893,000
Other Equity	2,132,000	2,044,000

Shareholders' Equity	53,041,000	42,144,000
Total Liabilities & Stockholders' Equity	189,192,000	179,858,000
Net Current Assets	114,617,000	94,977,000
Total Assets Less Current Liabilities	133,782,000	120,928,000
Shares Outstanding	40,902	35,552

Recent Dividends:
1. Hoosiers Holdings common.
No dividends paid.
Annual Dividends:
1. Hoosiers Holdings common.
No dividends paid.

HOSHI IRYO-SANKI CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	14,778,211
Other Revenue	…	…	0
Revenue	15,520,127	15,102,329	14,778,211
Direct Expenses	7,843,325	7,539,139	7,568,668
Gross Profit	7,676,802	7,563,190	7,209,543
SG&A	5,757,578	5,580,899	5,247,740
Other OpEx	0	0	0
Indirect Expenses	5,757,578	5,580,899	5,247,740
Total Operating Expenses	13,600,903	13,120,038	12,816,408
Operating Income	1,919,224	1,982,291	1,961,803
Non-Op Net Interest Income	16,044	6,927	3,491
Other Non-Op	55,999	74,475	80,682
Non-Op Income	72,043	81,402	84,173
EBT Continuing	1,991,267	2,063,693	2,045,976
Taxation (current)	633,592	607,254	616,353
Taxation (deferred)	(22,503)	(19,957)	18,591
Taxation	611,089	587,297	634,944
EAT Continuing	1,380,178	1,476,396	1,411,032
Min Ints	(7,402)	(12,904)	(6,720)
Net Income	1,372,777	1,463,492	1,404,312
Dividends Per Share	90	70	70
EPS - Basic - Cont	439.59	469.18	450.70
EPS - Primary	439.59	469.18	450.70
EPS -Diluted - Cont	439.59	469.18	450.70
EPS - Diluted	439.59	469.18	450.70
Shares (primary)	3,123	3,119	3,116
Shares (diluted)	3,123	3,119	3,116

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,210,930	10,625,818
Cash, Equivs & STI	11,210,930	10,625,818
Receivables	2,888,204	2,869,148
Raw Materials	45,734	47,369
Inventories - Other	173,370	131,151
Inventories	219,104	178,520
Other Current Assets	107,685	109,926
Current Assets	14,425,923	13,783,412
Net PPE	6,894,853	6,679,915
Intangibles Excl Goodwill	146,046	139,048
Intangibles	146,046	139,048
Other LT Assets	5,277,032	3,987,645
LT Assets	12,317,931	10,806,608
Total Assets	26,743,855	24,590,021
Accounts Payable	2,662,803	2,748,621
Accrued Exps	338,990	305,882
Accounts Payable & Accrued Expenses	3,001,793	3,054,503
Current Debt	0	0
Current Capital Lease Obligations	668,537	544,444
Current Debt and Capital Leases	668,537	544,444
Other Current Liabilities	876,065	752,259
Current Liabilities	4,546,395	4,351,206
Long-Term Obligations	0	0
Deferred LT Liability Charges	309,375	109,390
Pensions & OPEB	914,040	824,010
Other LT Liabilities	648,108	589,474
Minorities (BS)	320,469	286,346
LT Liabilities	1,871,523	1,522,874
Total Liabilities	6,738,388	6,160,427
Net Assets	20,005,467	18,429,594
Common Share Capital	436,180	436,180
Share Premium	576,088	569,866
Retained Earnings	18,462,749	17,339,833
Treasury Stock	830,573	838,246
Other Equity	1,361,023	921,960
Shareholders' Equity	20,005,467	18,429,593
Total Liabilities & Stockholders' Equity	26,743,855	24,590,021
Net Current Assets	9,879,528	9,432,206
Total Assets Less Current Liabilities	22,197,460	20,238,815
Shares Outstanding	3,125	3,123

Recent Dividends:
1. Hoshi Iryo-Sanki Co Ltd common.
No dividends paid.
Annual Dividends:
1. Hoshi Iryo-Sanki Co Ltd common.
No dividends paid.

HOSIDEN CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	218,910,000
Other Revenue	…	…	0
Revenue	448,250,000	247,571,000	218,910,000
Direct Expenses	419,082,000	224,422,000	196,164,000
Gross Profit	29,168,000	23,149,000	22,746,000
SG&A	9,932,000	9,575,000	9,820,000
Other OpEx	0	0	0
Indirect Expenses	9,932,000	9,575,000	9,820,000
Total Operating Expenses	429,014,000	233,997,000	205,984,000
Operating Income	19,236,000	13,574,000	12,926,000
Non-Op Net Interest Income	925,000	934,000	767,000
Non-Op For Curr Gains	4,182,000	45,000	4,214,000
Other Non-Op	(1,448,000)	(322,000)	(696,000)
Non-Op Income	3,659,000	657,000	4,285,000
EBT Continuing	22,895,000	14,231,000	17,211,000
Taxation (current)	6,949,000	3,876,000	5,181,000
Taxation (deferred)	(261,000)	315,000	396,000
Taxation	6,688,000	4,191,000	5,577,000
EAT Continuing	16,207,000	10,040,000	11,634,000
Net Income	16,207,000	10,037,000	11,632,000
Dividends Per Share	98	59	68
EPS - Basic - Cont	322.65	194.76	224.23
EPS - Primary	322.65	194.76	224.23
EPS -Diluted - Cont	300.45	181.88	205.62
EPS - Diluted	300.45	181.88	205.62
Shares (primary)	50,230	51,535	51,874
Shares (diluted)	53,939	55,185	56,498

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	77,685,000	59,564,000
Short Term Investments	697,000	…
Cash, Equivs & STI	78,382,000	59,564,000
Receivables	28,418,000	34,130,000
Raw Materials	57,628,000	61,897,000
WIP	4,478,000	3,207,000
Inventories - Other	7,676,000	8,220,000
Inventories	69,782,000	73,324,000
Other Current Assets	4,884,000	4,498,000
Current Assets	181,466,000	171,516,000
Net PPE	21,516,000	19,602,000
Intangibles Excl Goodwill	699,000	508,000
Intangibles	699,000	508,000
Other LT Assets	11,600,000	8,653,000
LT Assets	33,815,000	28,763,000
Total Assets	215,281,000	200,279,000
Accounts Payable	34,590,000	35,638,000
Accounts Payable & Accrued Expenses	34,590,000	35,638,000
Current Debt	…	1,050,000
Current Debt and Capital Leases	…	1,050,000
Other Current Liabilities	14,334,000	8,548,000
Current Liabilities	48,924,000	45,236,000
Long-Term Obligations	10,161,000	10,190,000
Deferred LT Liability Charges	3,042,000	2,397,000
Pensions & OPEB	2,278,000	1,497,000
Other LT Liabilities	632,000	641,000
LT Liabilities	16,113,000	14,725,000
Total Liabilities	65,038,000	59,962,000
Net Assets	150,243,000	140,317,000
Common Share Capital	13,660,000	13,660,000
Share Premium	19,596,000	19,596,000
Retained Earnings	122,641,000	112,257,000
Treasury Stock	14,063,000	12,393,000
Other Equity	8,409,000	7,197,000
Shareholders' Equity	150,243,000	140,317,000
Total Liabilities & Stockholders' Equity	215,281,000	200,279,000
Net Current Assets	132,542,000	126,280,000
Total Assets Less Current Liabilities	166,357,000	155,043,000
Shares Outstanding	49,233	50,888

Recent Dividends:
1. Hosiden Corp common.
No dividends paid.
Annual Dividends:
1. Hosiden Corp common.
No dividends paid.

HOUR GLASS LTD. (THE) (SINGAPORE)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (S$000):

	2026	2025	2024
Revenue	1,353,150	1,178,697	1,146,402
Direct Expenses	931,461	803,162	766,484
Gross Profit	421,689	375,535	379,918
SG&A	132,400	120,096	118,534
D&A (OpEx)	52,621	48,062	43,911
Other OpEx	8,460	36,606	21,747
Indirect Expenses	193,481	204,764	184,192
Total Operating Expenses	1,124,942	1,007,926	950,676
Operating Income	228,208	170,771	195,726
Non-Op Income	(9,358)	(7,464)	(6,680)
EBT Continuing	218,850	163,307	189,046
Taxation	55,032	39,349	47,037
EAT Continuing	163,818	123,958	142,009
Min Ints	(35)	(272)	(1,099)
Equity Earns	15,644	12,125	15,575
Net Income	179,427	135,811	156,485
Dividends Per Share	0.06	0.06	0.08
EPS - Basic - Cont	0.28	0.21	0.24
EPS - Primary	0.28	0.21	0.24
EPS -Diluted - Cont	0.28	0.21	0.24
EPS - Diluted	0.28	0.21	0.24
Shares (primary)	645,683	648,516	655,438
Shares (diluted)	645,683	648,516	655,438

Standardized Balance Sheet, Years Ended Mar. 31 (S$000):

	2026	2025
Cash	157,526	178,689
Cash & Equivalents	157,526	178,689
Cash, Equivs & STI	157,526	178,689
Receivables	28,871	31,815
Inventories	362,189	328,305
Related Parties (ST Asset)	503	484
Prepayments (ST)	3,512	3,212
Assets Held for Sale (ST)	…	6,998
Other Current Assets	0	0
Current Assets	552,601	549,503
Net PPE	247,389	205,649
LT Investments	107,139	97,737
Intangibles Excl Goodwill	99,887	6,895
Intangibles	99,887	6,895

LT Receivables	9,712	10,588
Deferred LT Asset Charges	1,802	1,060
Other LT Assets	423,504	307,761
LT Assets	889,433	629,690
Total Assets	1,442,034	1,179,193
Current Debt	0	54,811
Current Capital Lease Obligations	30,987	27,787
Current Debt and Capital Leases	30,987	82,598
Other Current Liabilities	113,346	75,047
Current Liabilities	144,333	157,645
Long-Term Obligations	0	0
Deferred LT Liability Charges	35,430	10,692
Other LT Liabilities	179,139	70,031
Minorities (BS)	13,414	14,149
LT Liabilities	214,569	80,723
Total Liabilities	372,316	252,517
Net Assets	1,069,718	926,676
Common Share Capital	67,638	67,638
Treasury Stock	9,086	108,216
Other Equity	1,011,166	967,254
Shareholders' Equity	1,069,718	926,676
Total Liabilities & Stockholders' Equity	1,442,034	1,179,193
Net Current Assets	408,268	391,858
Total Assets Less Current Liabilities	1,297,701	1,021,548
Shares Outstanding	641,565	647,682

Recent Dividends:

1. Hour Glass Ltd. (The) (Singapore) ordinary.

No dividends paid.

Annual Dividends:

1. Hour Glass Ltd. (The) (Singapore) ordinary.

No dividends paid.

HOUSE OF ROSE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	11,989,216
Other Revenue	...	...	0
Revenue	11,541,666	11,594,399	11,989,216
Direct Expenses	3,293,869	3,331,334	3,470,531
Gross Profit	8,247,797	8,263,065	8,518,685
SG&A	8,178,127	8,141,044	8,151,437
Other OpEx	0	0	0
Indirect Expenses	8,178,127	8,141,044	8,151,437
Total Operating Expenses	11,471,996	11,472,378	11,621,968
Operating Income	69,670	122,021	367,248
Non-Op Net Interest Income	(310)	(1,670)	(3,211)
Other Non-Op	87,928	90,665	(44,157)
Non-Op Income	87,618	88,995	(47,368)
EBT Continuing	157,288	211,016	319,880
Taxation (current)	109,193	126,669	148,689
Taxation (deferred)	46,424	4,722	49,180
Taxation	155,617	131,391	197,869
EAT Continuing	1,671	79,625	122,011
Net Income	1,670	79,624	122,011
Dividends Per Share	25	25	25
EPS - Basic - Cont	0.36	16.93	25.95
EPS - Primary	0.36	16.93	25.95
EPS -Diluted - Cont	0.36	16.93	25.95
EPS - Diluted	0.36	16.93	25.95
Shares (primary)	4,702	4,702	4,702
Shares (diluted)	4,702	4,702	4,702

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,670,809	3,029,873
Cash, Equivs & STI	2,670,809	3,029,873
Receivables	829,700	836,105
Finished Goods	1,433,445	1,440,756
Inventories - Other	0	0
Inventories	1,433,445	1,440,756
Prepayments (ST)	111,151	...
Other Current Assets	11,481	76,999
Current Assets	5,056,586	5,383,733
Net PPE	1,465,003	1,472,640
Intangibles Excl Goodwill	134,602	5,250
Intangibles	134,602	5,250
Other LT Assets	1,324,609	1,471,178
LT Assets	2,924,214	2,949,068
Total Assets	7,980,800	8,332,802
Accounts Payable	237,154	451,963
Accrued Exps	366,744	389,484
Accounts Payable & Accrued Expenses	603,898	841,447
Current Debt	0	0
Current Capital Lease Obligations	23,005	40,838
Current Debt and Capital Leases	23,005	40,838
Other Current Liabilities	396,735	396,056
Current Liabilities	1,023,638	1,278,341
Long-Term Obligations	9,165	32,171
Pensions & OPEB	1,300,441	1,320,881
Other LT Liabilities	170,722	48,861
LT Liabilities	1,480,328	1,401,913
Total Liabilities	2,503,966	2,680,254
Net Assets	5,476,834	5,652,548
Common Share Capital	934,682	934,682
Share Premium	1,282,222	1,282,222
Retained Earnings	3,296,067	3,419,864
Treasury Stock	724	724
Other Equity	(35,414)	16,503
Shareholders' Equity	5,476,833	5,652,547
Total Liabilities & Stockholders' Equity	7,980,800	8,332,802
Net Current Assets	4,032,948	4,105,392
Total Assets Less Current Liabilities	6,957,162	7,054,461
Shares Outstanding	4,702	4,702

Recent Dividends:

1. House of Rose Co Ltd common.

No dividends paid.

Annual Dividends:

1. House of Rose Co Ltd common.

No dividends paid.

HOWA MACHINERY, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	19,786,000
Other Revenue	...	...	0
Revenue	24,064,000	24,827,000	19,786,000
Direct Expenses	19,835,000	20,623,000	16,298,000
Gross Profit	4,229,000	4,204,000	3,488,000
SG&A	3,047,000	2,950,000	3,100,000
Other OpEx	0	0	0
Indirect Expenses	3,047,000	2,950,000	3,100,000
Total Operating Expenses	22,882,000	23,573,000	19,398,000
Operating Income	1,182,000	1,254,000	388,000
Non-Op Net Interest Income	(45,000)	(32,000)	(15,000)
Non-Op For Curr Gains	15,000	18,000	40,000
Other Non-Op	183,000	(34,000)	(1,284,000)
Non-Op Income	153,000	(48,000)	(1,259,000)
EBT Continuing	1,335,000	1,206,000	(871,000)
Taxation (current)	554,000	469,000	64,000
Taxation (deferred)	43,000	(12,000)	(59,000)
Taxation	597,000	457,000	5,000
EAT Continuing	738,000	749,000	(876,000)
Net Income	741,000	749,000	(873,000)
Dividends Per Share	20	20	20
EPS - Basic - Cont	61.41	62.18	(72.49)
EPS - Primary	61.41	62.18	(72.49)
EPS -Diluted - Cont	61.41	62.18	(72.49)
EPS - Diluted	61.41	62.18	(72.49)
Shares (primary)	12,069	12,057	12,054
Shares (diluted)	12,069	12,057	12,054

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,188,000	2,917,000
Cash, Equivs & STI	6,188,000	2,917,000
Receivables	8,458,000	11,632,000
Raw Materials	904,000	1,096,000
WIP	3,357,000	3,416,000
Inventories - Other	928,000	1,057,000
Inventories	5,189,000	5,569,000
Other Current Assets	1,434,000	1,486,000
Current Assets	21,269,000	21,604,000
Net PPE	4,812,000	5,017,000
Intangibles Excl Goodwill	173,000	301,000
Intangibles	173,000	301,000
Other LT Assets	9,572,000	7,129,000
LT Assets	14,557,000	12,447,000
Total Assets	35,826,000	34,051,000
Accounts Payable	2,290,000	3,042,000
Accrued Exps	546,000	580,000
Accounts Payable & Accrued Expenses	2,836,000	3,622,000
Current Debt	2,634,000	3,472,000
Current Capital Lease Obligations	14,000	14,000
Current Debt and Capital Leases	2,648,000	3,486,000
Other Current Liabilities	1,994,000	1,308,000
Current Liabilities	7,478,000	8,416,000
Long-Term Obligations	4,012,000	4,366,000
Deferred LT Liability Charges	2,077,000	1,229,000
Pensions & OPEB	709,000	806,000
Other LT Liabilities	524,000	497,000
LT Liabilities	7,322,000	6,898,000
Total Liabilities	14,801,000	15,314,000
Net Assets	21,025,000	18,737,000
Common Share Capital	9,019,000	9,019,000
Share Premium	1,000	...
Retained Earnings	7,233,000	6,736,000
Treasury Stock	392,000	400,000
Other Equity	5,164,000	3,381,000
Shareholders' Equity	21,025,000	18,736,000
Total Liabilities & Stockholders' Equity	35,826,000	34,051,000
Net Current Assets	13,791,000	13,188,000
Total Assets Less Current Liabilities	28,348,000	25,635,000
Shares Outstanding	12,071	12,061

Recent Dividends:

1. Howa Machinery, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Howa Machinery, Ltd. (Japan) common.

No dividends paid.

HS HOLDINGS CO LTD (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	57,877,000	37,764,000	49,596,000
Direct Expenses	46,348,000	28,755,000	31,344,000
Gross Profit	11,529,000	9,009,000	18,252,000
SG&A	11,895,000	10,116,000	13,243,000
Other OpEx	0	0	0
Indirect Expenses	11,895,000	10,116,000	13,243,000
Total Operating Expenses	58,243,000	38,871,000	44,587,000
Operating Income	(366,000)	(1,107,000)	5,009,000
Non-Op Net Interest Income	427,000	402,000	300,000
Non-Op For Curr Gains	877,000	23,000	515,000
Other Non-Op	17,052,000	15,608,000	9,475,000
Non-Op Income	18,356,000	16,033,000	10,290,000
EBT Continuing	17,990,000	14,926,000	15,299,000
Taxation (current)	1,957,000	2,153,000	1,458,000
Taxation (deferred)	1,300,000	953,000	2,332,000
Taxation	3,257,000	3,106,000	3,790,000
EAT Continuing	14,733,000	11,820,000	11,509,000
Min Ints	(45,000)	282,000	(2,040,000)
Net Income	14,688,000	12,100,000	9,463,000

Dividends Per Share	10	10	10
EPS - Basic - Cont	488.05	402.07	310.67
EPS - Primary	488.05	402.07	310.67
EPS -Diluted - Cont	488.05	402.07	310.67
EPS - Diluted	488.05	402.07	310.67
Shares (primary)	30,096	30,096	30,461
Shares (diluted)	30,096	30,096	30,461

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,797,000	17,792,000
Short Term Investments	8,111,000	6,812,000
Cash, Equivs & STI	26,908,000	24,604,000
Receivables	7,638,000	6,811,000
Inventories	5,022,000	2,345,000
Other Current Assets	3,689,000	2,640,000
Current Assets	43,257,000	36,400,000
Net PPE	3,332,000	2,924,000
Intangibles Excl Goodwill	13,375,000	12,012,000
Intangibles	13,375,000	12,012,000
Other LT Assets	72,031,000	63,997,000
LT Assets	88,738,000	78,933,000
Total Assets	131,996,000	115,334,000
Current Debt	266,000	79,000
Current Debt and Capital Leases	266,000	79,000
Other Current Liabilities	12,320,000	12,406,000
Current Liabilities	12,586,000	12,485,000
Long-Term Obligations	1,960,000	1,235,000
Deferred LT Liability Charges	16,362,000	14,666,000
Pensions & OPEB	10,000	9,000
Other LT Liabilities	441,000	237,000
Minorities (BS)	538,000	327,000
LT Liabilities	18,773,000	16,147,000
Total Liabilities	31,898,000	28,960,000
Net Assets	100,098,000	86,374,000
Common Share Capital	12,223,000	12,223,000
Share Premium	3,704,000	3,704,000
Retained Earnings	99,784,000	85,397,000
Treasury Stock	13,021,000	13,021,000
Other Equity	(2,593,000)	(1,929,000)
Shareholders' Equity	100,097,000	86,374,000
Total Liabilities & Stockholders' Equity	131,996,000	115,334,000
Net Current Assets	30,671,000	23,915,000
Total Assets Less Current Liabilities	119,410,000	102,849,000
Shares Outstanding	30,096	30,096

Recent Dividends:

1. HS Holdings Co Ltd (New) common.

No dividends paid.

Annual Dividends:

1. HS Holdings Co Ltd (New) common.

No dividends paid.

I.A GROUP CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	35,664,983
Other Revenue	...	...	0
Revenue	39,841,892	37,289,572	35,664,983
Direct Expenses	21,902,197	19,627,978	19,436,300
Gross Profit	17,939,695	17,661,594	16,228,683
SG&A	16,111,314	15,864,235	14,384,485
Other OpEx	0	0	0
Indirect Expenses	16,111,314	15,864,235	14,384,485
Total Operating Expenses	38,013,511	35,492,213	33,820,785
Operating Income	1,828,381	1,797,359	1,844,198
Non-Op Net Interest Income	(29,938)	(19,989)	(13,119)
Other Non-Op	259,552	869	(55,017)
Non-Op Income	229,614	(19,120)	(68,136)
EBT Continuing	2,057,995	1,778,239	1,776,062
Taxation (current)	611,747	617,438	600,013
Taxation (deferred)	4,639	(116,243)	(179,621)
Taxation	616,386	501,195	420,392
EAT Continuing	1,441,609	1,277,044	1,355,670
Min Ints	(58,111)	(22,273)	(13,410)
Net Income	1,383,495	1,254,769	1,342,259
Dividends Per Share	150	120	160
EPS - Basic - Cont	950.56	863.97	924.18
EPS - Primary	950.56	863.97	924.18
EPS -Diluted - Cont	950.56	863.97	924.18
EPS - Diluted	950.56	863.97	924.18
Shares (primary)	1,455	1,452	1,452
Shares (diluted)	1,455	1,452	1,452

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,455,854	1,369,452
Cash, Equivs & STI	1,455,854	1,369,452
Receivables	1,733,679	1,770,562
Inventories	7,465,405	8,024,233
Other Current Assets	593,412	698,068
Current Assets	11,248,350	11,862,315
Net PPE	11,817,156	11,594,873
Intangibles Excl Goodwill	82,908	117,776
Intangibles	82,908	117,776
Other LT Assets	4,709,124	4,558,285
LT Assets	16,609,188	16,270,934
Total Assets	27,857,538	28,133,250
Accounts Payable	2,035,977	1,913,211
Accounts Payable & Accrued Expenses	2,035,977	1,913,211
Current Debt	783,992	2,280,383
Current Capital Lease Obligations	24,229	16,654
Current Debt and Capital Leases	808,221	2,297,037
Other Current Liabilities	3,159,724	3,557,422
Current Liabilities	6,003,922	7,767,670
Long-Term Obligations	2,352,564	2,116,321
Deferred LT Liability Charges	7,138	24,106
Pensions & OPEB	1,070,591	1,106,556
Other LT Liabilities	1,366,848	1,406,811
Minorities (BS)	302,715	169,692
LT Liabilities	4,797,141	4,653,794
Total Liabilities	11,103,778	12,591,157
Net Assets	16,753,760	15,542,093
Common Share Capital	1,314,100	1,314,100
Share Premium	1,824,951	1,824,791
Retained Earnings	14,252,930	13,067,085
Treasury Stock	647,221	667,240
Other Equity	8,999	3,357
Shareholders' Equity	16,753,759	15,542,093
Total Liabilities & Stockholders' Equity	27,857,538	28,133,250
Net Current Assets	5,244,428	4,094,645
Total Assets Less Current Liabilities	21,853,616	20,365,580
Shares Outstanding	1,458	1,452

Recent Dividends:

1. I.A Group Corp common.

No dividends paid.

Annual Dividends:

1. I.A Group Corp common.

No dividends paid.

ICHIKEN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	...	...	96,373,000
Other Revenue	...	...	0
Revenue	106,176,000	98,999,000	96,373,000
Direct Expenses	93,079,000	88,490,000	89,352,000
Gross Profit	13,097,000	10,509,000	7,021,000
SG&A	4,063,000	3,642,000	2,920,000
Other OpEx	0	0	0
Indirect Expenses	4,063,000	3,642,000	2,920,000
Total Operating Expenses	97,142,000	92,132,000	92,272,000
Operating Income	9,034,000	6,867,000	4,101,000
Non-Op Net Interest Income	(95,000)	(104,000)	(89,000)
Other Non-Op	171,000	181,000	45,000
Non-Op Income	76,000	77,000	(44,000)
EBT Continuing	9,110,000	6,944,000	4,057,000
Taxation (current)	2,782,000	2,315,000	883,000
Taxation (deferred)	(81,000)	(68,000)	234,000
Taxation	2,701,000	2,247,000	1,117,000
EAT Continuing	6,409,000	4,697,000	2,940,000
Net Income	6,408,000	4,698,000	2,939,000
Dividends Per Share	115	140	110
EPS - Basic - Cont	441.40	647.19	404.79
EPS - Primary	441.40	647.19	404.79
EPS -Diluted - Cont	439.83	644.88	403.35
EPS - Diluted	439.83	644.88	403.35
Shares (primary)	14,518	7,259	7,259
Shares (diluted)	14,569	7,284	7,284
Taxation (Cumu)	...	2,247,000	...
EPS - Primary (Cumu)	...	647.19	...
EPS - Diluted (Cumu)	...	644.88	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	14,675,000	19,956,000
Cash, Equivs & STI	14,675,000	19,956,000
Receivables	41,353,000	31,810,000
WIP	3,303,000	4,382,000
Inventories - Other	5,317,000	5,369,000
Inventories	8,620,000	9,751,000
Current Tax Assets	2,742,000	...
Other Current Assets	986,000	488,000
Current Assets	68,376,000	62,005,000
Net PPE	689,000	290,000
Intangibles Excl Goodwill	1,112,000	1,266,000
Intangibles	1,112,000	1,266,000
Other LT Assets	4,259,000	4,022,000
LT Assets	6,060,000	5,578,000
Total Assets	74,436,000	67,584,000
Accounts Payable	18,586,000	15,318,000
Accrued Exps	870,000	3,038,000
Accounts Payable & Accrued Expenses	19,456,000	18,356,000
Current Debt	1,888,000	1,917,000
Current Capital Lease Obligations	51,000	58,000
Current Debt and Capital Leases	1,939,000	1,975,000
Other Current Liabilities	7,457,000	6,754,000
Current Liabilities	28,852,000	27,085,000
Long-Term Obligations	4,193,000	4,756,000
Deferred LT Liability Charges	20,000	...
Pensions & OPEB	1,216,000	1,540,000
Other LT Liabilities	134,000	133,000
LT Liabilities	5,563,000	6,429,000
Total Liabilities	34,415,000	33,514,000
Net Assets	40,021,000	34,070,000
Common Share Capital	4,329,000	4,329,000
Share Premium	214,000	214,000
Retained Earnings	33,935,000	28,652,000
Treasury Stock	30,000	28,000
Other Equity	1,573,000	902,000
Shareholders' Equity	40,021,000	34,069,000
Total Liabilities & Stockholders' Equity	74,436,000	67,584,000
Net Current Assets	39,524,000	34,920,000
Total Assets Less Current Liabilities	45,584,000	40,499,000
Shares Outstanding	14,517	7,259

Recent Dividends:

1. Ichiken Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Ichiken Co., Ltd. common.

No dividends paid.

ICHIKURA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	19,446,323	19,932,772	20,429,304
Direct Expenses	7,161,478	7,313,310	7,861,919
Gross Profit	12,284,845	12,619,462	12,567,385
SG&A	12,414,820	12,496,108	12,301,109
Other OpEx	0	0	0
Indirect Expenses	12,414,820	12,496,108	12,301,109
Total Operating Expenses	19,576,298	19,809,418	20,163,028
Operating Income	(129,975)	123,354	266,276
Non-Op Net Interest Income	(43,167)	(28,880)	(10,326)
Non-Op For Curr Gains	109,425	(8,502)	54,655
Other Non-Op	(1,269,698)	(66,057)	(24,872)
Non-Op Income	(1,203,440)	(103,439)	19,457
EBT Continuing	(1,333,415)	19,915	285,733
Taxation (current)	44,120	44,843	44,694
Taxation (deferred)	63,479	72,017	(388,229)
Taxation	107,599	116,860	(343,535)
EAT Continuing	(1,441,014)	(96,945)	629,268
Net Income	(1,441,014)	(96,946)	629,268
Dividends Per Share	14	14	28
EPS - Basic - Cont	(260.93)	(17.58)	114.13
EPS - Primary	(260.93)	(17.58)	114.13
EPS -Diluted - Cont	(260.93)	(17.58)	114.13
EPS - Diluted	(260.93)	(17.58)	114.13
Shares (primary)	5,523	5,514	5,514
Shares (diluted)	5,523	5,514	5,514

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,288,259	4,766,169
Cash, Equivs & STI	5,288,259	4,766,169
Receivables	901,343	909,372
Raw Materials	78,663	126,834
WIP	394,449	466,264
Finished Goods	3,412,809	3,435,803
Inventories - Other	0	0
Inventories	3,885,921	4,028,901
Other Current Assets	417,697	585,352
Current Assets	10,493,220	10,289,794
Net PPE	5,130,863	7,612,576
Intangibles Excl Goodwill	181,846	178,855
Intangibles	181,846	178,855
Other LT Assets	1,787,655	1,919,608
LT Assets	7,100,364	9,711,039
Total Assets	17,593,584	20,000,834
Accounts Payable	771,507	819,690
Accrued Exps	322,331	333,872
Accounts Payable & Accrued Expenses	1,093,838	1,153,562
Current Debt	3,773,011	4,717,732
Current Debt and Capital Leases	3,773,011	4,717,732
Other Current Liabilities	7,787,121	6,969,611
Current Liabilities	12,653,970	12,840,905
Long-Term Obligations	747,945	1,255,959
Deferred LT Liability Charges	864	1,033
Pensions & OPEB	677,291	630,350
Other LT Liabilities	801,053	895,845
LT Liabilities	2,227,153	2,783,187
Total Liabilities	14,881,124	15,624,092
Net Assets	2,712,460	4,376,742
Common Share Capital	52,875	50,000
Share Premium	1,981,408	1,978,533
Retained Earnings	634,526	2,152,732
Treasury Stock	27	17
Other Equity	43,678	195,493
Shareholders' Equity	2,712,460	4,376,741
Total Liabilities & Stockholders' Equity	17,593,584	20,000,834
Net Current Assets	(2,160,750)	(2,551,111)
Total Assets Less Current Liabilities	4,939,614	7,159,929
Shares Outstanding	5,528	5,514

Recent Dividends:

1. Ichikura Co Ltd common.

No dividends paid.

Annual Dividends:

1. Ichikura Co Ltd common.

No dividends paid.

ICOM INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	37,117,000
Other Revenue	...	...	0
Revenue	36,959,000	37,468,000	37,117,000
Direct Expenses	20,762,000	20,818,000	21,079,000
Gross Profit	16,197,000	16,650,000	16,038,000
SG&A	13,283,000	12,927,000	12,621,000
Other OpEx	0	0	0
Indirect Expenses	13,283,000	12,927,000	12,621,000
Total Operating Expenses	34,045,000	33,745,000	33,700,000
Operating Income	2,914,000	3,723,000	3,417,000
Non-Op Net Interest Income	284,000	277,000	192,000
Non-Op For Curr Gains	428,000	(222,000)	659,000
Other Non-Op	(255,000)	137,000	147,000
Non-Op Income	457,000	192,000	998,000
EBT Continuing	3,371,000	3,915,000	4,415,000
Taxation (current)	726,000	633,000	1,365,000
Taxation (deferred)	(18,000)	329,000	(410,000)
Taxation	708,000	962,000	955,000
EAT Continuing	2,663,000	2,953,000	3,460,000
Net Income	2,665,000	2,951,000	3,462,000
Dividends Per Share	75	83	97
EPS - Basic - Cont	185.69	205.63	241.19
EPS - Primary	185.69	205.63	241.19
EPS -Diluted - Cont	185.69	205.63	241.19
EPS - Diluted	185.69	205.63	241.19
Shares (primary)	14,352	14,352	14,352
Shares (diluted)	14,352	14,352	14,352

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,281,000	27,005,000
Short Term Investments	397,000	99,000
Cash, Equivs & STI	27,678,000	27,104,000
Receivables	6,694,000	5,660,000
Raw Materials	6,009,000	6,122,000
WIP	85,000	93,000
Inventories - Other	8,093,000	7,617,000
Inventories	14,187,000	13,832,000
Other Current Assets	2,300,000	2,089,000
Current Assets	50,859,000	48,685,000
Net PPE	9,906,000	9,544,000
Intangibles Excl Goodwill	142,000	108,000
Intangibles	142,000	108,000
Other LT Assets	21,067,000	15,551,000
LT Assets	31,115,000	25,203,000
Total Assets	81,974,000	73,888,000
Accounts Payable	1,431,000	1,224,000
Accounts Payable & Accrued Expenses	1,431,000	1,224,000
Other Current Liabilities	3,982,000	3,291,000
Current Liabilities	5,413,000	4,515,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,197,000	721,000
Pensions & OPEB	670,000	628,000
Other LT Liabilities	603,000	663,000
LT Liabilities	3,470,000	2,012,000
Total Liabilities	8,884,000	6,528,000
Net Assets	73,090,000	67,360,000
Common Share Capital	7,081,000	7,081,000
Share Premium	10,449,000	10,449,000
Retained Earnings	47,735,000	46,261,000
Treasury Stock	1,446,000	1,446,000
Other Equity	9,271,000	5,014,000
Shareholders' Equity	73,090,000	67,359,000
Total Liabilities & Stockholders' Equity	81,974,000	73,888,000
Net Current Assets	45,446,000	44,170,000
Total Assets Less Current Liabilities	76,561,000	69,373,000
Shares Outstanding	14,352	14,352

Recent Dividends:

1. Icom Inc common.

No dividends paid.

Annual Dividends:

1. Icom Inc common.

No dividends paid.

IFUJI SANGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	24,503,000
Other Revenue	...	...	0
Revenue	32,572,000	25,557,000	24,503,000
Direct Expenses	26,668,000	19,488,000	20,314,000
Gross Profit	5,904,000	6,069,000	4,189,000
SG&A	3,113,000	3,071,000	2,422,000
Other OpEx	0	0	0
Indirect Expenses	3,113,000	3,071,000	2,422,000
Total Operating Expenses	29,781,000	22,559,000	22,736,000
Operating Income	2,791,000	2,998,000	1,767,000
Non-Op Net Interest Income	(23,000)	(16,000)	(10,000)
Other Non-Op	89,000	44,000	260,000
Non-Op Income	66,000	28,000	250,000
EBT Continuing	2,857,000	3,026,000	2,017,000
Taxation (current)	875,000	827,000	463,000
Taxation (deferred)	(20,000)	97,000	(44,000)
Taxation	855,000	924,000	419,000
EAT Continuing	2,002,000	2,102,000	1,598,000
Net Income	2,003,000	2,103,000	1,597,000
Dividends Per Share	67	66	48
EPS - Basic - Cont	245.90	254.66	193.49
EPS - Primary	245.90	254.66	193.49
EPS -Diluted - Cont	245.90	254.66	193.49
EPS - Diluted	245.90	254.66	193.49
Shares (primary)	8,146	8,257	8,257
Shares (diluted)	8,146	8,257	8,257

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,508,000	4,055,000
Cash, Equivs & STI	3,508,000	4,055,000
Receivables	3,917,000	3,899,000
Raw Materials	1,128,000	542,000
WIP	121,000	115,000
Inventories - Other	1,963,000	1,288,000
Inventories	3,212,000	1,945,000
Other Current Assets	284,000	68,000
Current Assets	10,921,000	9,967,000
Net PPE	7,274,000	6,039,000
Intangibles Excl Goodwill	412,000	466,000
Intangibles	412,000	466,000
Other LT Assets	318,000	277,000
LT Assets	8,004,000	6,782,000
Total Assets	18,925,000	16,749,000
Accounts Payable	1,499,000	1,191,000
Accrued Exps	686,000	713,000
Accounts Payable & Accrued Expenses	2,185,000	1,904,000
Current Debt	1,881,000	1,176,000
Current Capital Lease Obligations	3,000	1,000
Current Debt and Capital Leases	1,884,000	1,177,000
Other Current Liabilities	764,000	1,468,000
Current Liabilities	4,833,000	4,549,000
Long-Term Obligations	1,386,000	953,000
Other LT Liabilities	85,000	85,000
LT Liabilities	1,471,000	1,038,000
Total Liabilities	6,305,000	5,588,000
Net Assets	12,620,000	11,161,000
Common Share Capital	455,000	455,000
Share Premium	422,000	414,000
Retained Earnings	11,939,000	10,523,000
Treasury Stock	279,000	297,000
Other Equity	83,000	66,000

Shareholders' Equity	12,620,000	11,161,000
Total Liabilities & Stockholders' Equity	18,925,000	16,749,000
Net Current Assets	6,088,000	5,418,000
Total Assets Less Current Liabilities	14,092,000	12,200,000
Shares Outstanding	8,150	8,136

Recent Dividends:
1. Ifuji Sangyo Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Ifuji Sangyo Co., Ltd. common.
No dividends paid.

IIDA GROUP HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,439,180,000
Other Revenue	...	...	0
Revenue	1,508,864,000	1,459,639,000	1,439,180,000
Direct Expenses	1,240,311,000	1,227,261,000	1,229,562,000
Gross Profit	268,553,000	232,378,000	209,618,000
SG&A	173,002,000	153,363,000	150,525,000
Other OpEx	1,106,000	(1,438,000)	(83,000)
Indirect Expenses	174,108,000	151,925,000	150,442,000
Total Operating Expenses	1,414,419,000	1,379,186,000	1,380,004,000
Operating Income	94,445,000	80,453,000	59,176,000
Non-Op Income	(4,501,000)	(6,137,000)	(3,521,000)
EBT Continuing	89,944,000	74,316,000	55,655,000
Taxation	28,322,000	25,213,000	19,516,000
EAT Continuing	61,622,000	49,103,000	36,139,000
Min Ints	1,694,000	1,595,000	1,068,000
Net Income	63,315,000	50,697,000	37,204,000
Dividends Per Share	100	90	90
EPS - Basic - Cont	229.13	181.16	132.57
EPS - Primary	229.13	181.16	132.57
EPS -Diluted - Cont	229.13	181.16	132.57
EPS - Diluted	229.13	181.16	132.57
Shares (primary)	276,330	279,846	280,636
Shares (diluted)	276,330	279,846	280,636

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	436,653,000	501,094,000
Short Term Investments	18,551,000	11,724,000
Cash, Equivs & STI	455,204,000	512,818,000
Receivables	19,738,000	15,007,000
Inventories	966,039,000	791,372,000
Current Tax Assets	12,000	93,000
Other Current Assets	22,318,000	23,332,000
Current Assets	1,463,311,000	1,342,622,000
Net PPE	136,513,000	130,598,000
LT Investments	41,469,000	34,163,000
Goodwill	225,159,000	215,952,000
Intangibles Excl Goodwill	17,914,000	15,210,000
Intangibles	243,073,000	231,162,000
Deferred LT Asset Charges	23,455,000	19,072,000
Other LT Assets	100,918,000	96,213,000
LT Assets	545,428,000	511,208,000
Total Assets	2,008,739,000	1,853,830,000
Accounts Payable	95,836,000	117,124,000
Accounts Payable & Accrued Expenses	95,836,000	117,124,000
Current Debt	464,547,000	285,716,000
Current Capital Lease Obligations	7,103,000	6,704,000
Current Debt and Capital Leases	471,650,000	292,420,000
Other Current Liabilities	72,525,000	62,874,000
Current Liabilities	640,011,000	472,418,000
Long-Term Obligations	310,068,000	354,987,000
Deferred LT Liability Charges	3,384,000	2,512,000
Pensions & OPEB	12,855,000	13,516,000
Other LT Liabilities	20,861,000	28,410,000
Minorities (BS)	595,000	498,000
LT Liabilities	347,168,000	399,425,000
Total Liabilities	987,774,000	872,342,000
Net Assets	1,020,965,000	981,488,000
Common Share Capital	10,000,000	10,000,000
Share Premium	377,934,000	374,634,000
Retained Earnings	641,017,000	605,464,000
Treasury Stock	9,182,000	9,182,000
Other Equity	1,196,000	572,000
Shareholders' Equity	1,020,965,000	981,488,000
Total Liabilities & Stockholders' Equity	2,008,739,000	1,853,830,000
Net Current Assets	823,300,000	870,204,000
Total Assets Less Current Liabilities	1,368,728,000	1,381,412,000
Shares Outstanding	276,330	276,330

Recent Dividends:
1. Iida Group Holdings Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Iida Group Holdings Co., Ltd. common.
No dividends paid.

IINO KAIUN KAISHA LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	137,950,000
Other Revenue	...	...	0
Revenue	127,295,000	141,866,000	137,950,000
Direct Expenses	103,463,000	113,341,000	108,667,000
Gross Profit	23,832,000	28,525,000	29,283,000
SG&A	10,393,000	11,425,000	10,220,000
Other OpEx	0	0	0
Indirect Expenses	10,393,000	11,425,000	10,220,000
Total Operating Expenses	113,856,000	124,766,000	118,887,000
Operating Income	13,439,000	17,100,000	19,063,000
Non-Op Net Interest Income	(1,359,000)	(1,095,000)	(983,000)
Non-Op For Curr Gains	1,076,000	(488,000)	1,495,000
Other Non-Op	4,853,000	4,486,000	1,550,000
Non-Op Income	4,570,000	2,903,000	2,062,000
EBT Continuing	18,009,000	20,003,000	21,125,000
Taxation (current)	1,307,000	2,051,000	2,041,000
Taxation (deferred)	1,342,000	(423,000)	(757,000)
Taxation	2,649,000	1,628,000	1,284,000
EAT Continuing	15,360,000	18,375,000	19,841,000
Min Ints	30,000	(9,000)	(97,000)
Net Income	15,391,000	18,367,000	19,745,000
Dividends Per Share	59	58	56
EPS - Basic - Cont	145.47	173.60	186.61
EPS - Primary	145.47	173.60	186.61
EPS -Diluted - Cont	145.47	173.60	186.61
EPS - Diluted	145.47	173.60	186.61
Shares (primary)	105,803	105,803	105,804
Shares (diluted)	105,803	105,803	105,804

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,084,000	11,627,000
Cash, Equivs & STI	14,084,000	11,627,000
Receivables	10,383,000	12,356,000
Supplies	6,150,000	4,372,000
Inventories - Other	169,000	120,000
Inventories	6,319,000	4,492,000
Prepayments (ST)	3,087,000	2,632,000
Other Current Assets	7,388,000	10,032,000
Current Assets	41,261,000	41,139,000
Net PPE	255,521,000	225,055,000
Intangibles Excl Goodwill	3,900,000	3,663,000
Intangibles	3,900,000	3,663,000
Other LT Assets	46,003,000	36,574,000
LT Assets	305,424,000	265,292,000
Total Assets	346,684,000	306,431,000
Accounts Payable	12,135,000	8,936,000
Accrued Exps	471,000	529,000
Accounts Payable & Accrued Expenses	12,606,000	9,465,000
Current Debt	25,516,000	48,578,000
Current Capital Lease Obligations	998,000	1,184,000
Current Debt and Capital Leases	26,514,000	49,762,000
Other Current Liabilities	9,668,000	8,114,000
Current Liabilities	48,788,000	67,341,000
Long-Term Obligations	116,590,000	72,890,000
Deferred LT Liability Charges	7,352,000	4,694,000
Pensions & OPEB	876,000	891,000
Other LT Liabilities	14,789,000	14,971,000
Minorities (BS)	66,000	140,000
LT Liabilities	139,607,000	93,446,000
Total Liabilities	188,460,000	160,927,000
Net Assets	158,224,000	145,504,000
Common Share Capital	13,092,000	13,092,000
Share Premium	6,275,000	6,275,000
Retained Earnings	120,336,000	110,975,000
Treasury Stock	1,910,000	1,910,000
Other Equity	20,431,000	17,073,000
Shareholders' Equity	158,224,000	145,505,000
Total Liabilities & Stockholders' Equity	346,684,000	306,431,000
Net Current Assets	(7,527,000)	(26,202,000)
Total Assets Less Current Liabilities	297,896,000	239,090,000
Shares Outstanding	105,803	105,803

Recent Dividends:
1. Iino Kaiun Kaisha Ltd common.
No dividends paid.
Annual Dividends:
1. Iino Kaiun Kaisha Ltd common.
No dividends paid.

IKEGAMI TSUSHINKI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	21,603,000
Other Revenue	...	...	0
Revenue	21,329,000	20,734,000	21,603,000
Direct Expenses	14,814,000	14,823,000	14,866,000
Gross Profit	6,515,000	5,911,000	6,737,000
SG&A	6,107,000	5,656,000	5,942,000
Other OpEx	0	0	0
Indirect Expenses	6,107,000	5,656,000	5,942,000
Total Operating Expenses	20,921,000	20,479,000	20,808,000
Operating Income	408,000	255,000	795,000
Non-Op Net Interest Income	(93,000)	(81,000)	(66,000)
Non-Op For Curr Gains	60,000	15,000	42,000
Other Non-Op	(37,000)	100,000	128,000
Non-Op Income	(70,000)	34,000	104,000
EBT Continuing	338,000	289,000	899,000
Taxation (current)	150,000	32,000	234,000
Taxation (deferred)	(190,000)	22,000	(12,000)
Taxation	(40,000)	54,000	222,000
EAT Continuing	378,000	235,000	677,000
Net Income	376,000	236,000	680,000
Dividends Per Share	15	12	30
EPS - Basic - Cont	58.69	36.82	106.15
EPS - Primary	58.69	36.82	106.15
EPS -Diluted - Cont	58.69	36.82	106.15
EPS - Diluted	58.69	36.82	106.15
Shares (primary)	6,413	6,408	6,402
Shares (diluted)	6,413	6,408	6,402

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,669,000	4,200,000
Cash, Equivs & STI	4,669,000	4,200,000
Receivables	7,984,000	7,430,000
Raw Materials	4,492,000	4,685,000
WIP	5,317,000	5,975,000
Finished Goods	904,000	952,000
Inventories - Other	0	0
Inventories	10,713,000	11,612,000

Current Tax Assets	50,000	79,000
Other Current Assets	161,000	222,000
Current Assets	23,577,000	23,543,000
Net PPE	5,288,000	4,438,000
Intangibles Excl Goodwill	188,000	171,000
Intangibles	188,000	171,000
Other LT Assets	864,000	689,000
LT Assets	6,340,000	5,298,000
Total Assets	29,917,000	28,841,000
Accounts Payable	2,055,000	2,144,000
Accrued Exps	726,000	853,000
Accounts Payable & Accrued Expenses	2,781,000	2,997,000
Current Debt	5,734,000	5,828,000
Current Capital Lease Obligations	184,000	137,000
Current Debt and Capital Leases	5,918,000	5,965,000
Other Current Liabilities	2,368,000	1,992,000
Current Liabilities	11,067,000	10,954,000
Long-Term Obligations	4,129,000	3,732,000
Deferred LT Liability Charges	...	48,000
Pensions & OPEB	313,000	343,000
Other LT Liabilities	105,000	106,000
LT Liabilities	4,547,000	4,229,000
Total Liabilities	15,615,000	15,183,000
Net Assets	14,302,000	13,658,000
Common Share Capital	7,000,000	7,000,000
Share Premium	4,459,000	4,461,000
Retained Earnings	3,886,000	3,587,000
Treasury Stock	892,000	897,000
Other Equity	(151,000)	(494,000)
Shareholders' Equity	14,302,000	13,657,000
Total Liabilities & Stockholders' Equity	29,917,000	28,841,000
Net Current Assets	12,510,000	12,589,000
Total Assets Less Current Liabilities	18,850,000	17,887,000
Shares Outstanding	6,415	6,410

Recent Dividends:

1. Ikegami Tsushinki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Ikegami Tsushinki Co., Ltd. (Japan) common.

No dividends paid.

IKUYO CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	17,351,140
Other Revenue	...	...	0
Revenue	30,144,583	17,736,188	17,351,140
Direct Expenses	25,675,392	15,732,676	14,946,144
Gross Profit	4,469,191	2,003,512	2,404,996
SG&A	3,929,150	1,964,232	1,692,918
Other OpEx	0	0	0
Indirect Expenses	3,929,150	1,964,232	1,692,918
Total Operating Expenses	29,604,542	17,696,908	16,639,062
Operating Income	540,041	39,280	712,078
Non-Op Net Interest Income	(122,158)	(31,560)	(5,759)
Non-Op For Curr Gains	(138,511)	105	1,610
Other Non-Op	5,224,707	41,614	(60,782)
Non-Op Income	4,964,038	10,159	(64,931)
EBT Continuing	5,504,079	49,439	647,147
Taxation (current)	544,789	22,121	155,386
Taxation (deferred)	1,837,300	(15,249)	(374)
Taxation	2,382,089	6,872	155,012
EAT Continuing	3,121,990	42,567	492,135
Min Ints	(365,188)	1,983	(3,599)
Net Income	2,756,797	44,549	488,538
Dividends Per Share	33	30	30
EPS - Basic - Cont	108	2.89	320.72
EPS - Primary	108	2.89	320.72
EPS -Diluted - Cont	92.14	2.86	320.72
EPS - Diluted	92.14	2.86	320.72
Shares (primary)	25,527	15,400	1,523
Shares (diluted)	29,920	15,577	1,523

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,381,302	1,496,485
Cash, Equivs & STI	5,381,302	1,496,485
Receivables	5,987,538	3,756,900
Raw Materials	1,186,512	482,888
WIP	635,020	655,075
Inventories - Other	489,410	174,273
Inventories	2,310,942	1,312,236
Prepayments (ST)	286,815	1,312,038
Other Current Assets	1,314,844	274,957
Current Assets	15,281,441	8,152,616
Net PPE	8,995,324	7,160,444
Intangibles Excl Goodwill	3,969,212	486,813
Intangibles	3,969,212	486,813
Other LT Assets	4,642,047	454,769
LT Assets	17,606,583	8,102,026
Total Assets	32,888,024	16,254,642
Accounts Payable	2,883,005	2,326,211
Accrued Exps	596,648	281,993
Accounts Payable & Accrued Expenses	3,479,653	2,608,204
Current Debt	3,029,008	1,555,703
Current Debt and Capital Leases	3,029,008	1,555,703
Other Current Liabilities	3,319,368	2,784,746
Current Liabilities	9,828,029	6,948,653
Long-Term Obligations	1,880,600	1,590,000
Deferred LT Liability Charges	1,911,412	...
Pensions & OPEB	639,710	626,214
Other LT Liabilities	2,372,271	19,197
Minorities (BS)	2,906,528	44,451
LT Liabilities	6,803,993	2,235,411
Total Liabilities	19,538,551	9,228,516
Net Assets	13,349,473	7,026,126
Common Share Capital	4,749,018	2,658,483
Share Premium	2,534,945	384,033
Retained Earnings	5,458,181	3,414,018
Treasury Stock	50,335	27,321
Other Equity	657,664	596,913
Shareholders' Equity	13,349,473	7,026,126
Total Liabilities & Stockholders' Equity	32,888,024	16,254,642
Net Current Assets	5,453,412	1,203,963
Total Assets Less Current Liabilities	23,059,995	9,305,989
Shares Outstanding	29,261	21,790

Recent Dividends:

1. Ikuyo Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Ikuyo Co Ltd (Japan) common.

No dividends paid.

IMAGE INFORMATION INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	731,630	646,058	527,910
Direct Expenses	665,300	507,694	378,717
Gross Profit	66,330	138,364	149,193
SG&A	241,609	209,166	162,697
Other OpEx	0	0	0
Indirect Expenses	241,609	209,166	162,697
Total Operating Expenses	906,909	716,860	541,414
Operating Income	(175,279)	(70,802)	(13,504)
Non-Op Net Interest Income	596	580	(497)
Other Non-Op	(95,330)	41,234	1,750
Non-Op Income	(94,734)	41,814	1,253
EBT Continuing	(270,013)	(28,988)	(12,251)
Taxation (current)	2,483	3,858	9,368
Taxation (deferred)	6,390	(4,396)	(885)
Taxation	8,873	(538)	8,483
EAT Continuing	(278,886)	(28,450)	(20,734)
Min Ints	19,423	(8,115)	...
Net Income	(259,464)	(36,568)	(20,734)
EPS - Basic - Cont	(119.39)	(18.14)	(10.28)
EPS - Primary	(119.39)	(18.14)	(10.28)
EPS -Diluted - Cont	(119.39)	(18.14)	(10.28)
EPS - Diluted	(119.39)	(18.14)	(10.28)
Shares (primary)	2,173	2,016	2,016
Shares (diluted)	2,173	2,016	2,016

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	820,358	275,439
Short Term Investments	...	10,000
Cash, Equivs & STI	820,358	285,439
Receivables	71,084	109,472
WIP	1,090	55
Supplies	167	216
Inventories - Other	0	0
Inventories	1,257	271
Prepayments (ST)	30,074	34,984
Other Current Assets	9,443	7,009
Current Assets	932,216	437,175
Net PPE	1,256	3,062
Intangibles Excl Goodwill	21,620	132,499
Intangibles	21,620	132,499
Other LT Assets	46,681	41,658
LT Assets	69,557	177,219
Total Assets	1,001,773	614,394
Accounts Payable	8,452	29,301
Accounts Payable & Accrued Expenses	8,452	29,301
Current Debt	10,008	...
Current Debt and Capital Leases	10,008	...
Other Current Liabilities	109,506	88,331
Current Liabilities	127,966	117,632
Long-Term Obligations	32,486	3,600
Deferred LT Liability Charges	5,057	2,035
Pensions & OPEB	205,233	183,018
Other LT Liabilities	0	1
Minorities (BS)	...	23,971
LT Liabilities	242,776	188,654
Total Liabilities	370,743	330,257
Net Assets	631,030	284,137
Common Share Capital	600,995	301,000
Share Premium	299,995	...
Retained Earnings	(229,238)	30,226
Treasury Stock	54,014	54,005
Other Equity	13,291	6,915
Shareholders' Equity	631,029	284,136
Total Liabilities & Stockholders' Equity	1,001,773	614,394
Net Current Assets	804,250	319,543
Total Assets Less Current Liabilities	873,807	496,762
Shares Outstanding	3,318	2,016

Recent Dividends:

1. Image Information Inc common.

No dividends paid.

Annual Dividends:

1. Image Information Inc common.

No dividends paid.

IMMUNO-BIOLOGICAL LABORATORIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,004,987	969,533	816,701
Direct Expenses	297,974	335,071	299,408
Gross Profit	707,013	634,462	517,293
SG&A	425,735	425,116	412,993
Other OpEx	0	0	0
Indirect Expenses	425,735	425,116	412,993
Total Operating Expenses	723,709	760,187	712,401
Operating Income	281,278	209,346	104,300
Non-Op Net Interest Income	461	(806)	(1,037)

Non-Op For Curr Gains	6,131	(3,005)	8,702
Other Non-Op	12,692	4,326	12,679
Non-Op Income	19,284	515	20,344
EBT Continuing	300,562	209,861	124,644
Taxation (current)	4,620	5,244	5,857
Taxation (deferred)	(33,073)	(44,430)	(67,908)
Taxation	(28,453)	(39,186)	(62,051)
EAT Continuing	329,015	249,047	186,695
Net Income	329,014	249,046	186,694
Dividends Per Share	6	...	...
EPS - Basic - Cont	35.33	26.74	20.05
EPS - Primary	35.33	26.74	20.05
EPS -Diluted - Cont	35.33	26.74	20.05
EPS - Diluted	35.33	26.74	20.05
Shares (primary)	9,313	9,313	9,313
Shares (diluted)	9,313	9,313	9,313

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	989,472	825,731
Short Term Investments	4,990	7,021
Cash, Equivs & STI	994,462	832,752
Receivables	173,677	224,513
Raw Materials	138,867	130,466
WIP	170,996	144,680
Inventories - Other	69,861	42,608
Inventories	379,724	317,754
Other Current Assets	21,783	15,299
Current Assets	1,569,646	1,390,318
Net PPE	213,171	191,148
Intangibles Excl Goodwill	1,291	1,791
Intangibles	1,291	1,791
Other LT Assets	371,013	262,132
LT Assets	585,475	455,071
Total Assets	2,155,121	1,845,390
Accounts Payable	2,992	3,720
Accounts Payable & Accrued Expenses	2,992	3,720
Current Debt	158,417	169,136
Current Debt and Capital Leases	158,417	169,136
Other Current Liabilities	114,785	108,479
Current Liabilities	276,194	281,335
Long-Term Obligations	18,674	35,091
Pensions & OPEB	13,106	10,863
Other LT Liabilities	3,773	3,741
LT Liabilities	35,553	49,695
Total Liabilities	311,747	331,031
Net Assets	1,843,374	1,514,359
Common Share Capital	50,000	50,000
Share Premium	1,040,407	1,040,407
Retained Earnings	754,957	425,942
Treasury Stock	1,990	1,990
Other Equity	0	(1)
Shareholders' Equity	1,843,374	1,514,358
Total Liabilities & Stockholders' Equity	2,155,121	1,845,390
Net Current Assets	1,293,452	1,108,983
Total Assets Less Current Liabilities	1,878,927	1,564,055
Shares Outstanding	9,313	9,313

Recent Dividends:

1. Immuno-Biological Laboratories Co Ltd common.

No dividends paid.

Annual Dividends:

1. Immuno-Biological Laboratories Co Ltd common.

No dividends paid.

IMPERIAL HOTEL LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	56,267,000	52,610,000	53,335,000
Direct Expenses	10,955,000	10,707,000	11,033,000
Gross Profit	45,312,000	41,903,000	42,302,000
SG&A	43,184,000	40,312,000	39,461,000
Other OpEx	0	0	0
Indirect Expenses	43,184,000	40,312,000	39,461,000
Total Operating Expenses	54,139,000	51,019,000	50,494,000
Operating Income	2,128,000	1,591,000	2,841,000
Non-Op Net Interest Income	123,000	58,000	27,000
Other Non-Op	413,000	973,000	601,000
Non-Op Income	536,000	1,031,000	628,000
EBT Continuing	2,664,000	2,622,000	3,469,000
Taxation (current)	200,000	29,000	87,000
Taxation (deferred)	(1,826,000)	8,000	5,000
Taxation	(1,626,000)	37,000	92,000
EAT Continuing	4,290,000	2,585,000	3,377,000
Net Income	4,290,000	2,586,000	3,377,000
Dividends Per Share	7	6	6
EPS - Basic - Cont	36.22	21.79	28.46
EPS - Primary	36.22	21.79	28.46
EPS -Diluted - Cont	36.22	21.79	28.46
EPS - Diluted	36.22	21.79	28.46
Shares (primary)	118,451	118,648	118,648
Shares (diluted)	118,451	118,648	118,648

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,343,000	11,444,000
Short Term Investments	16,069,000	11,733,000
Cash, Equivs & STI	28,412,000	23,177,000
Receivables	3,614,000	3,009,000
Supplies	833,000	776,000
Inventories - Other	0	0
Inventories	833,000	776,000
Other Current Assets	1,480,000	823,000
Current Assets	34,339,000	27,785,000
Net PPE	34,253,000	29,085,000
Intangibles Excl Goodwill	1,585,000	1,598,000
Intangibles	1,585,000	1,598,000
Other LT Assets	11,691,000	10,566,000
LT Assets	47,529,000	41,249,000
Total Assets	81,869,000	69,034,000
Accounts Payable	1,378,000	1,120,000
Accrued Exps	2,491,000	1,948,000
Accounts Payable & Accrued Expenses	3,869,000	3,068,000
Current Debt	9,000,000	...
Current Debt and Capital Leases	9,000,000	...
Other Current Liabilities	4,749,000	4,477,000
Current Liabilities	17,618,000	7,545,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	6,212,000	6,921,000
Pensions & OPEB	5,541,000	6,103,000
Other LT Liabilities	3,421,000	3,117,000
LT Liabilities	15,174,000	16,141,000
Total Liabilities	32,793,000	23,686,000
Net Assets	49,076,000	45,348,000
Common Share Capital	1,485,000	1,485,000
Share Premium	1,378,000	1,378,000
Retained Earnings	44,471,000	40,892,000
Treasury Stock	409,000	89,000
Other Equity	2,151,000	1,681,000
Shareholders' Equity	49,076,000	45,347,000
Total Liabilities & Stockholders' Equity	81,869,000	69,034,000
Net Current Assets	16,721,000	20,240,000
Total Assets Less Current Liabilities	64,251,000	61,489,000
Shares Outstanding	118,328	118,648

Recent Dividends:

1. Imperial Hotel Ltd common.

No dividends paid.

Annual Dividends:

1. Imperial Hotel Ltd common.

No dividends paid.

INABA DENKI SANGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	345,369,000
Other Revenue	...	...	0
Revenue	417,023,000	384,012,000	345,369,000
Direct Expenses	344,412,000	318,926,000	288,316,000
Gross Profit	72,611,000	65,086,000	57,053,000
SG&A	42,898,000	39,529,000	35,730,000
Other OpEx	0	0	0
Indirect Expenses	42,898,000	39,529,000	35,730,000
Total Operating Expenses	387,310,000	358,455,000	324,046,000
Operating Income	29,713,000	25,557,000	21,323,000
Non-Op Net Interest Income	350,000	142,000	54,000
Non-Op For Curr Gains	350,000	35,000	394,000
Other Non-Op	2,475,000	920,000	1,160,000
Non-Op Income	3,175,000	1,097,000	1,608,000
EBT Continuing	32,888,000	26,654,000	22,931,000
Taxation (current)	9,711,000	8,416,000	7,592,000
Taxation (deferred)	(244,000)	(545,000)	(283,000)
Taxation	9,467,000	7,871,000	7,309,000
EAT Continuing	23,421,000	18,783,000	15,622,000
Net Income	23,420,000	18,784,000	15,623,000
Dividends Per Share	85	70	65
EPS - Basic - Cont	208.49	166.92	139.68
EPS - Primary	208.49	166.92	139.68
EPS -Diluted - Cont	206.03	164.79	138.21
EPS - Diluted	206.03	164.79	138.21
Shares (primary)	112,334	112,530	111,855
Shares (diluted)	113,673	113,978	113,041

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	71,302,000	62,062,000
Short Term Investments	15,000,000	15,000,000
Cash, Equivs & STI	86,302,000	77,062,000
Receivables	114,942,000	110,254,000
Raw Materials	2,465,000	2,763,000
WIP	261,000	367,000
Inventories - Other	19,969,000	22,680,000
Inventories	22,695,000	25,810,000
Other Current Assets	3,665,000	2,594,000
Current Assets	227,604,000	215,720,000
Net PPE	25,101,000	21,435,000
Intangibles Excl Goodwill	3,356,000	2,673,000
Intangibles	3,356,000	2,673,000
Other LT Assets	57,263,000	39,154,000
LT Assets	85,720,000	63,262,000
Total Assets	313,325,000	278,983,000
Accounts Payable	77,917,000	75,028,000
Accrued Exps	135,000	125,000
Accounts Payable & Accrued Expenses	78,052,000	75,153,000
Current Debt	247,000	232,000
Current Debt and Capital Leases	247,000	232,000
Other Current Liabilities	27,172,000	24,805,000
Current Liabilities	105,471,000	100,190,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	4,429,000	54,000
Pensions & OPEB	62,000	45,000
Other LT Liabilities	5,978,000	5,670,000
LT Liabilities	10,469,000	5,769,000
Total Liabilities	115,940,000	105,959,000
Net Assets	197,385,000	173,024,000
Common Share Capital	14,529,000	14,521,000
Share Premium	14,737,000	14,729,000
Retained Earnings	152,268,000	138,223,000
Treasury Stock	3,169,000	2,756,000
Other Equity	19,019,000	8,306,000
Shareholders' Equity	197,384,000	173,023,000
Total Liabilities & Stockholders' Equity	313,325,000	278,983,000
Net Current Assets	122,133,000	115,530,000
Total Assets Less Current Liabilities	207,854,000	178,793,000
Shares Outstanding	112,254	112,233

Recent Dividends:

1. Inaba Denki Sangyo Co., Ltd. (Japan) common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. Inaba Denki Sangyo Co., Ltd. (Japan) common.

No dividends paid.

After 2-for-1 split: No dividends paid.

INFOTEL SA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	294,035	294,823	307,547
SG&A	132,247	130,233	127,377
D&A (OpEx)	11,550	9,770	10,170
Other OpEx	125,583	130,181	145,128
Indirect Expenses	269,380	270,184	282,675
Total Operating Expenses	269,380	270,184	282,675
Operating Income	24,655	24,639	24,872
Non-Op Income	(4,010)	1,018	690
EBT Continuing	20,645	25,657	25,562
Taxation	6,397	6,803	7,051
EAT Continuing	14,248	18,854	18,511
Min Ints	1,771	(427)	(439)
Equity Earns	124	58	...
Net Income	16,144	18,485	18,073
Dividends Per Share	2	2	2
EPS - Basic - Cont	2.36	2.67	2.62
EPS - Primary	2.36	2.67	2.62
EPS -Diluted - Cont	2.36	2.67	2.62
EPS - Diluted	2.36	2.67	2.62
Shares (primary)	6,840	6,925	6,888
Shares (diluted)	6,840	6,925	6,888

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	109,633	109,897
Cash, Equivs & STI	109,633	109,897
Receivables	80,160	75,037
Other Current Assets	1	(1)
Current Assets	189,794	184,933
Net PPE	4,113	3,886
LT Investments	3,787	17,011
Goodwill	14,219	14,220
Intangibles Excl Goodwill	32,719	33,487
Intangibles	46,938	47,707
Deferred LT Asset Charges	2,599	2,690
Other LT Assets	0	1
LT Assets	57,437	71,295
Total Assets	247,231	256,228
Accounts Payable	28,609	27,145
Accounts Payable & Accrued Expenses	28,609	27,145
Current Debt	1,515	0
Current Capital Lease Obligations	5,342	5,582
Current Debt and Capital Leases	6,857	5,582
Other Current Liabilities	66,900	68,368
Current Liabilities	102,366	101,095
Long-Term Obligations	19,286	25,478
Deferred LT Liability Charges	...	11
Other LT Liabilities	5,521	5,309
Minorities (BS)	(1,552)	564
LT Liabilities	24,807	30,798
Total Liabilities	125,621	132,457
Net Assets	121,610	123,771
Common Share Capital	2,794	2,774
Retained Earnings	124,881	121,398
Treasury Stock	6,065	401
Other Equity	0	0
Shareholders' Equity	121,610	123,771
Total Liabilities & Stockholders' Equity	247,231	256,228
Net Current Assets	87,428	83,838
Total Assets Less Current Liabilities	144,865	155,133
Shares Outstanding	6,840	6,925

Recent Dividends:

1. Infotel SA ordinary.

No dividends paid.

Annual Dividends:

1. Infotel SA ordinary.

No dividends paid.

INNOTECH CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	41,358,384
Other Revenue	...	...	0
Revenue	46,737,733	41,977,111	41,358,384
Direct Expenses	32,491,354	29,327,269	28,198,202
Gross Profit	14,246,379	12,649,842	13,160,182
SG&A	11,137,873	10,762,410	10,685,905
Other OpEx	0	0	0
Indirect Expenses	11,137,873	10,762,410	10,685,905
Total Operating Expenses	43,629,227	40,089,679	38,884,107
Operating Income	3,108,506	1,887,432	2,474,277
Non-Op Net Interest Income	(157,634)	(129,017)	(95,719)
Non-Op For Curr Gains	104,913	(147,503)	229,455
Other Non-Op	3,096,352	407,225	(258,383)
Non-Op Income	3,043,631	130,705	(124,647)
EBT Continuing	6,152,137	2,018,137	2,349,630
Taxation (current)	2,181,310	629,813	915,583
Taxation (deferred)	(225,931)	83,975	(98,204)
Taxation	1,955,379	713,788	817,379
EAT Continuing	4,196,758	1,304,349	1,532,251
Min Ints	(84,846)	(104,045)	(54,574)
Net Income	4,111,908	1,200,300	1,477,673
Dividends Per Share	125	70	70
EPS - Basic - Cont	320.19	89.54	110.55
EPS - Primary	320.19	89.54	110.55
EPS -Diluted - Cont	318.67	89.14	109.46
EPS - Diluted	318.67	89.14	109.46
Shares (primary)	12,842	13,404	13,366
Shares (diluted)	12,903	13,465	13,499

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,534,673	6,532,327
Cash, Equivs & STI	8,534,673	6,532,327
Receivables	13,617,176	11,141,795
Raw Materials	1,914,896	2,059,834
WIP	1,323,298	1,242,732
Inventories - Other	6,595,870	6,052,657
Inventories	9,834,064	9,355,223
Other Current Assets	2,849,570	2,682,260
Current Assets	34,835,483	29,711,605
Net PPE	6,646,148	10,593,189
Intangibles Excl Goodwill	1,958,294	1,872,586
Intangibles	1,958,294	1,872,586
Other LT Assets	4,608,470	4,830,996
LT Assets	13,212,912	17,296,771
Total Assets	48,048,396	47,008,377
Accounts Payable	3,552,186	3,197,709
Accrued Exps	2,700	603,939
Accounts Payable & Accrued Expenses	3,554,886	3,801,648
Current Debt	3,723,125	8,766,272
Current Debt and Capital Leases	3,723,125	8,766,272
Other Current Liabilities	11,785,546	6,599,106
Current Liabilities	19,063,557	19,167,026
Long-Term Obligations	1,150,000	850,000
Pensions & OPEB	478,691	473,026
Other LT Liabilities	242,597	385,738
Minorities (BS)	743,816	687,698
LT Liabilities	1,871,288	1,708,764
Total Liabilities	21,678,661	21,563,489
Net Assets	26,369,735	25,444,888
Common Share Capital	10,517,159	10,517,159
Share Premium	4,079,463	4,069,017
Retained Earnings	12,684,850	9,497,392
Treasury Stock	2,714,492	676,186
Other Equity	1,802,755	2,037,505
Shareholders' Equity	26,369,735	25,444,887
Total Liabilities & Stockholders' Equity	48,048,396	47,008,377
Net Current Assets	15,771,926	10,544,579
Total Assets Less Current Liabilities	28,984,839	27,841,351
Shares Outstanding	12,175	13,167

Recent Dividends:

1. Innotech Corp. common.

No dividends paid.

Annual Dividends:

1. Innotech Corp. common.

No dividends paid.

INTERNET INITIATIVE JAPAN INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	276,080,000
Other Revenue	...	...	0
Revenue	345,395,000	316,831,000	276,080,000
Direct Expenses	269,228,000	248,429,000	212,214,000
Gross Profit	76,167,000	68,402,000	63,866,000
SG&A	42,445,000	38,312,000	34,754,000
Other OpEx	(1,113,000)	(14,000)	83,000
Indirect Expenses	41,332,000	38,298,000	34,837,000
Total Operating Expenses	310,560,000	286,727,000	247,051,000
Operating Income	34,835,000	30,104,000	29,029,000
Non-Op Income	407,000	(920,000)	(95,000)
EBT Continuing	35,242,000	29,184,000	28,934,000
Taxation	10,834,000	9,080,000	8,958,000
EAT Continuing	24,408,000	20,104,000	19,976,000
Min Ints	(220,000)	(171,000)	(145,000)
Net Income	24,188,000	19,933,000	19,831,000
Dividends Per Share	117.28	105.96	34.80
EPS - Basic - Cont	136.51	112.68	111.81
EPS - Primary	136.51	112.68	111.81
EPS -Diluted - Cont	135.92	112.10	111.23
EPS - Diluted	135.92	112.10	111.23
Shares (primary)	177,183	176,902	177,361
Shares (diluted)	177,183	177,814	178,291

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,395,000	32,534,000
Short Term Investments	3,183,000	2,247,000
Cash, Equivs & STI	41,578,000	34,781,000
Receivables	65,429,000	62,459,000
Inventories	7,132,000	4,681,000
Prepayments (ST)	37,819,000	28,122,000
Other Current Assets	209,000	152,000
Current Assets	152,167,000	130,195,000
Net PPE	45,114,000	33,771,000
LT Investments	39,960,000	41,534,000
Goodwill	10,773,000	10,307,000
Intangibles Excl Goodwill	22,655,000	21,021,000
Intangibles	33,428,000	31,328,000
Prepayments (LT)	34,039,000	28,808,000
Deferred LT Asset Charges	334,000	252,000
Other LT Assets	41,891,000	46,547,000
LT Assets	194,766,000	182,240,000
Total Assets	346,933,000	312,435,000
Accounts Payable	34,478,000	30,238,000
Accounts Payable & Accrued Expenses	34,478,000	30,238,000
Current Debt	35,570,000	33,616,000
Current Debt and Capital Leases	35,570,000	33,616,000
Other Current Liabilities	59,493,000	49,461,000
Current Liabilities	129,541,000	113,315,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,497,000	1,683,000
Pensions & OPEB	1,013,000	4,849,000
Other LT Liabilities	55,411,000	50,502,000
Minorities (BS)	1,464,000	1,403,000
LT Liabilities	57,921,000	57,034,000
Total Liabilities	188,926,000	171,752,000
Net Assets	158,007,000	140,683,000
Common Share Capital	25,663,000	25,577,000

Share Premium	35,930,000	35,865,000
Retained Earnings	98,163,000	79,885,000
Treasury Stock	11,755,000	11,910,000
Other Equity	10,006,000	11,266,000
Shareholders' Equity	158,007,000	140,683,000
Total Liabilities & Stockholders' Equity	346,933,000	312,435,000
Net Current Assets	22,626,000	16,880,000
Total Assets Less Current Liabilities	217,392,000	199,120,000
Shares Outstanding	177,262	176,917

Recent Dividends:

1. Internet Initiative Japan Inc common.

ExDate	Amt	Declared	Record	Payable
	0.20		03/31/2023	07/10/2023
	0.24		09/29/2023	12/18/2023
	0.21		03/28/2024	07/08/2024
	0.23		09/30/2024	12/16/2024
	0.24		03/31/2025	07/07/2025
	0.25		09/30/2025	12/15/2025

2. Internet Initiative Japan Inc American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	14.63		03/31/2023	06/29/2023
	17.18		09/30/2023	12/08/2023
	17.18		03/29/2024	06/28/2024
	17.50		09/30/2024	12/06/2024
	17.50		03/31/2025	06/27/2025
	19.50		09/30/2025	12/05/2025
	19.50		03/31/2026	06/29/2026

Annual Dividends:

1. Internet Initiative Japan Inc common.

2023.....0.44 2024.....0.45 2025.....0.49

2. Internet Initiative Japan Inc American Depositary Receipts.

2023 ..... 31.81 2024 ..... 34.68 2025 ..... 37.00
2026 ..... 19.50

INTRANCE CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,073,740	825,023	1,292,217
Direct Expenses	315,338	187,708	515,099
Gross Profit	758,402	637,315	777,118
SG&A	1,175,525	989,832	931,339
Other OpEx	0	0	0
Indirect Expenses	1,175,525	989,832	931,339
Total Operating Expenses	1,490,863	1,177,540	1,446,438
Operating Income	(417,123)	(352,517)	(154,221)
Non-Op Net Interest Income	(17,726)	(91)	(7,204)
Non-Op For Curr Gains	1,799	5,064	2,882
Other Non-Op	(66,098)	(83,066)	20,155
Non-Op Income	(82,025)	(78,093)	15,833
EBT Continuing	(499,148)	(430,610)	(138,388)
Taxation (current)	2,213	1,762	3,188
Taxation (deferred)	...	...	(1,672)
Taxation	2,213	1,762	1,516
EAT Continuing	(501,361)	(432,372)	(139,904)
Net Income	(501,361)	(432,377)	(139,904)
EPS - Basic - Cont	(10.78)	(9.37)	(3.74)
EPS - Primary	(10.78)	(9.37)	(3.74)
EPS -Diluted - Cont	(10.78)	(9.37)	(3.74)
EPS - Diluted	(10.78)	(9.37)	(3.74)
Shares (primary)	46,492	46,135	37,386
Shares (diluted)	46,492	46,135	37,386

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,504,881	535,806
Cash, Equivs & STI	1,504,881	535,806
Receivables	81,412	100,218
Inventories	124,643	42,107
Other Current Assets	62,236	36,497
Current Assets	1,773,172	714,628
Net PPE	4,910	5,724
Intangibles Excl Goodwill	6,263	8,550
Intangibles	6,263	8,550
Other LT Assets	358,378	322,549
LT Assets	369,551	336,823
Total Assets	2,147,109	1,059,346
Accounts Payable	3,419	2,665
Accrued Exps	10,900	21,587
Accounts Payable & Accrued Expenses	14,319	24,252
Current Debt	261,020	8,120
Current Capital Lease Obligations	236	924
Current Debt and Capital Leases	261,256	9,044
Other Current Liabilities	205,597	212,234
Current Liabilities	481,172	245,530
Long-Term Obligations	1,309,320	1,020
Other LT Liabilities	117,973	77,066
LT Liabilities	1,427,293	78,086
Total Liabilities	1,908,465	323,616
Net Assets	238,644	735,730
Common Share Capital	1,444,427	1,444,427
Share Premium	1,214,426	1,214,426
Retained Earnings	(2,440,259)	(1,938,897)
Treasury Stock	2,476	2,476
Other Equity	22,525	18,249
Shareholders' Equity	238,643	735,729
Total Liabilities & Stockholders' Equity	2,147,109	1,059,346
Net Current Assets	1,292,000	469,098
Total Assets Less Current Liabilities	1,665,937	813,816
Shares Outstanding	46,492	46,492

Recent Dividends:

1. Intrance Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Intrance Co., Ltd. common.

No dividends paid.

INVESTCORP AI ACQUISITION CORP

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
Indirect Expenses	778	1,949	1,774
Total Operating Expenses	778	1,949	1,774
Non-Op Net Interest Income	285	3,985	10,028
Non-Op Gains	(290)	290	609
Other Non-Op	0	0	0
Non-Op Income	(6)	4,275	10,637
EBT Continuing	(783)	2,326	8,862
Extraord	0	0	0
Acc Changes	0	0	0
Net Income	(783)	2,326	8,862
Pref Divs & Similar	0	0	0
Net Income to Common	(783)	2,326	8,862
EPS - Basic - Cont	(0.11)	0.18	0.34
EPS - Primary	(0.11)	0.18	0.34
EPS -Diluted - Cont	(0.11)	0.18	0.34
EPS - Diluted	(0.11)	0.18	0.34
Shares (primary)	7,003	13,046	26,394
Shares (diluted)	7,003	13,046	26,394

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash	0	1,033
Cash & Equivalents	0	1,033
Cash, Equivs & STI	0	1,033
Other Current Assets	0	0
Current Assets	0	1,033
LT Investments	483	17,519
Other LT Assets	0	0
LT Assets	483	17,519
Total Assets	483	18,552
Accounts Payable	...	302
Accrued Exps	16	1,584
Accounts Payable & Accrued Expenses	16	1,886
Current Debt	4	3,240
Current Debt and Capital Leases	4	3,240
Other Current Liabilities	156	0
Current Liabilities	176	5,126
Other LT Liabilities	871	581
Minorities (BS)	0	0
LT Liabilities	871	581
Total Liabilities	1,047	5,706
Net Assets	(564)	12,845
Common Share Capital	327	17,520
Share Premium	5,041	...
Retained Earnings	(5,933)	(4,675)
Other Equity	0	0
Shareholders' Equity	(564)	12,845
Total Liabilities & Stockholders' Equity	483	18,552
Net Current Assets	(176)	(4,093)
Total Assets Less Current Liabilities	306	13,426
Shares Outstanding	6,469	7,944

Recent Dividends:

1. Investcorp AI Acquisition Corp class B ordinary.

No dividends paid.

2. Investcorp AI Acquisition Corp class A ordinary.

No dividends paid.

3. Investcorp AI Acquisition Corp class A ordinary subject to possible redemption.

No dividends paid.

Annual Dividends:

1. Investcorp AI Acquisition Corp class B ordinary.

No dividends paid.

2. Investcorp AI Acquisition Corp class A ordinary.

No dividends paid.

3. Investcorp AI Acquisition Corp class A ordinary subject to possible redemption.

No dividends paid.

INVESTEC LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025 (revised)	2024 (revised)
Interest Income	3,875,959	4,160,769	4,124,150
Non-Interest Income	919,343	810,789	691,756
Revenue	4,870,176	5,047,355	4,859,231
Interest Expense	2,540,208	2,802,663	2,785,457
Net Interest Bef Provs	1,335,751	1,358,106	1,338,693
Provision for Losses	124,170	119,230	79,113
Net Interest Aft Provs	1,211,581	1,238,876	1,259,580
EBT Continuing	799,398	781,518	777,212
Taxation	176,470	169,818	171,187
EAT Continuing	622,928	611,700	606,025
Min Ints	(854)	152	(13,148)
Equity Earns	74,874	75,797	43,325
Disc Ops	(15)	...	302,877
Net Income	655,342	622,932	891,964
Pref Divs & Similar	69,150	70,550	49,076
Net Income to Common	586,192	552,382	842,888
Dividends Per Share	0.50	0.48	0.46
EPS - Basic - Cont	0.77	0.73	1.05
EPS - Primary	0.77	0.73	1.05
EPS -Diluted - Cont	0.75	0.70	1.01
EPS - Diluted	0.75	0.70	1.01
Shares (primary)	850,307	855,460	848,807
Shares (diluted)	873,476	886,465	884,286

Provision for Losses (Cumu)	...	119,230	79,113
Depn & Amortn (Cumu)	...	...	1,483,000
Taxation (Cumu)	...	169,818	171,187
Min Ints (Cumu)	...	152	(13,148)
EPS - Primary (Cumu)	...	0.73	1.05
EPS - Diluted (Cumu)	...	0.70	1.01

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025 (revised)
Cash & Equivalents	4,697,099	5,428,647
Net PPE	315,198	223,463
Goodwill	82,841	74,285
Intangibles Excl Goodwill	20,502	7,452
Intangibles	103,343	81,737
Loan Portfolio	36,820,227	33,847,539
Net Loans & Leases	36,820,227	33,847,539
Assets Held for Sale	72,492	32,568
Other Assets	21,825,281	18,662,432
Total Assets	63,833,640	58,276,386
Total Deposits	47,475,201	43,916,768
Minorities (BS)	(982)	(1,211)
Fed Funds Purch & Secs Sold und Agree to Repurch	1,738,349	1,157,856
Debt & Lease Obligations	2,921,673	2,837,587
Other Liabilities	8,548,362	7,545,891
Total Liabilities	57,761,912	52,620,515
Net Assets	6,071,728	5,655,871
Common Share Capital	243	243
Preferred Share Capital	126,458	128,072
Share Premium	1,368,705	1,394,939
Retained Earnings	5,445,857	5,093,194
Treasury Stock	712,812	574,560
Other Equity	(156,723)	(386,017)
Shareholders' Equity	6,071,728	5,655,871
Total Liabilities & Stockholders' Equity	63,833,640	58,276,386
Shares Outstanding	837,503	852,738

Recent Dividends:

1. Investec Ltd non-redeemable, non-cumulative, non-participating preference.

No dividends paid.

2. Investec Ltd ordinary.

ExDate	Amt	Declared	Record	Payable
	2.78		12/09/2022	01/09/2023
	4.23		08/18/2023	09/04/2023
	3.52		12/08/2023	12/22/2023
	4.44		08/23/2024	09/06/2024
	3.80		12/13/2024	12/31/2024
	4.84		08/15/2025	08/29/2025
	3.96		12/12/2025	12/30/2025

3. Investec Ltd series 11, class A, unsecured subordinated compulsory convertable debentures.

No dividends paid.

4. Investec Ltd American Depositary Receipt.

No dividends paid.

5. Investec Ltd special convertible redeemable.

No dividends paid.

6. Investec Ltd series 1, class A, unsecured, subordinated, compulsorily convertible debentures.

No dividends paid.

Annual Dividends:

1. Investec Ltd non-redeemable, non-cumulative, non-participating preference.

No dividends paid.

2. Investec Ltd ordinary.

2023 ..... 10.53 2024 ..... 8.24 2025 ..... 8.80

3. Investec Ltd series 11, class A, unsecured subordinated compulsory convertable debentures.

No dividends paid.

4. Investec Ltd American Depositary Receipt.

No dividends paid.

5. Investec Ltd special convertible redeemable.

No dividends paid.

6. Investec Ltd series 1, class A, unsecured, subordinated, compulsorily convertible debentures.

No dividends paid.

INVESTEC PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025 (revised)	2024 (revised)
Interest Income	3,875,959	4,160,769	4,124,150
Non-Interest Income	919,343	810,836	692,541
Revenue	4,870,176	5,040,590	4,860,016
Interest Expense	2,540,208	2,802,663	2,785,457
Net Interest Bef Provs	1,335,751	1,358,106	1,338,693
Provision for Losses	124,170	119,230	79,113
Net Interest Aft Provs	1,211,581	1,238,876	1,259,580
EBT Continuing	799,398	788,330	777,212
Taxation	176,470	169,818	171,187
EAT Continuing	622,928	618,512	606,025
Min Ints	(854)	152	(13,148)
Equity Earns	74,874	68,985	43,325
Disc Ops	...	...	302,877
Net Income	655,357	622,932	891,964
Pref Divs & Similar	69,150	70,550	49,076
Net Income to Common	586,207	552,382	842,888
Dividends Per Share	1.33	11.87	1.41
EPS - Basic - Cont	0.77	0.73	1.05
EPS - Primary	0.77	0.73	1.05
EPS -Diluted - Cont	0.75	0.70	1.01
EPS - Diluted	0.75	0.70	1.01
Shares (primary)	850,307	855,460	848,807
Shares (diluted)	850,307	886,465	884,286
Provision for Losses (Cumu)	...	119,230	79,113
Depn & Amortn (Cumu)	...	...	1,483,000
Taxation (Cumu)	...	169,818	171,187
Min Ints (Cumu)	...	152	(13,148)
EPS - Primary (Cumu)	...	0.73	1.05
EPS - Diluted (Cumu)	...	0.70	1.01

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025 (revised)
Cash & Equivalents	4,037,851	5,003,272
Net PPE	315,198	223,463
Goodwill	82,841	74,285
Intangibles Excl Goodwill	20,502	7,452
Intangibles	103,343	81,737
Loan Portfolio	36,820,227	33,847,539
Net Loans & Leases	36,820,227	33,847,539
Assets Held for Sale	72,492	32,568
Other Assets	22,484,529	19,087,807
Total Assets	63,833,640	58,276,386
Total Deposits	47,475,201	43,916,768
Minorities (BS)	(982)	(1,211)
Fed Funds Purch & Secs Sold und Agree to Repurch	1,738,349	1,157,856
Debt & Lease Obligations	2,921,673	2,837,587
Other Liabilities	8,548,362	7,545,891
Total Liabilities	57,761,912	52,620,515
Net Assets	6,071,728	5,655,871
Common Share Capital	243	243
Preferred Share Capital	126,458	128,072
Share Premium	1,970,126	1,911,303
Retained Earnings	5,445,857	5,093,194
Treasury Stock	712,812	574,560
Other Equity	(758,144)	(902,381)
Shareholders' Equity	6,071,728	5,655,871
Total Liabilities & Stockholders' Equity	63,833,640	58,276,386
Shares Outstanding	842,164	852,738

Recent Dividends:

1. Investec plc UK DAN.

No dividends paid.

2. Investec plc ordinary.

ExDate	Amt	Declared	Record	Payable
	0.14		12/09/2022	01/09/2023
	0.17		08/18/2023	09/04/2023
	0.15		12/08/2023	12/22/2023
	0.19		08/23/2024	09/06/2024
	0.17		12/13/2024	12/31/2024
	0.20		08/15/2025	08/29/2025
	0.17		12/12/2025	12/30/2025

3. Investec plc UK DAS.

No dividends paid.

4. Investec plc non-redeemable, non-cumulative, non-participating preference.

No dividends paid.

5. Investec plc American Depositary Receipts.

No dividends paid.

6. Investec plc ZAR non-redeemable, non-cumulative preferred.

No dividends paid.

7. Investec plc SA DAN.

No dividends paid.

8. Investec plc special converting.

ExDate	Amt	Declared	Record	Payable
12/15/2022	0.28		12/16/2022	01/24/2023
08/17/2023	0.39		08/18/2023	09/19/2023
12/07/2023	0.34		12/08/2023	01/09/2024
08/23/2024	0.45		08/23/2024	09/20/2024
12/13/2024	0.36		12/13/2024	01/15/2025
08/15/2025	0.49		08/15/2025	09/15/2025
12/12/2025	0.40		12/12/2025	01/14/2026

9. Investec plc special voting.

No dividends paid.

Annual Dividends:

1. Investec plc UK DAN.

No dividends paid.

2. Investec plc ordinary.

2023 ..... 0.47 2024 ..... 0.36 2025 ..... 0.38

3. Investec plc UK DAS.

No dividends paid.

4. Investec plc non-redeemable, non-cumulative, non-participating preference.

No dividends paid.

5. Investec plc American Depositary Receipts.

No dividends paid.

6. Investec plc ZAR non-redeemable, non-cumulative preferred.

No dividends paid.

7. Investec plc SA DAN.

No dividends paid.

8. Investec plc special converting.

2023 ..... 0.67 2024 ..... 0.80 2025 ..... 0.85
2026 ..... 0.40

9. Investec plc special voting.

No dividends paid.

INVICTA HOLDINGS LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (R000):

	2026	2025	2024 (revised)
Revenue	8,442,746	8,111,903	7,648,557
Direct Expenses	5,651,848	5,465,930	5,179,562
Gross Profit	2,790,898	2,645,973	2,468,995
SG&A	2,055,587	1,875,313	1,832,406
RR&I	47,884	5,229	5,627
Other OpEx	23,132	16,103	(33,045)
Indirect Expenses	2,126,603	1,896,645	1,804,988
Total Operating Expenses	7,778,451	7,362,575	6,984,550
Operating Income	664,295	749,328	664,007
Non-Op Net Interest Income	62,129	35,264	20,911
Other Non-Op	(159,701)	(153,157)	(129,036)
Non-Op Income	(97,572)	(117,893)	(108,125)
EBT Continuing	566,723	631,435	555,882
Taxation	187,596	210,478	176,156

EAT Continuing	379,127	420,957	379,726
Min Ints	(11,774)	(16,850)	(17,069)
Equity Earns	123,797	364,907	172,409
Disc Ops	…	…	31,982
Net Income	491,150	745,328	480,533
Pref Divs & Similar	…	23,686	86,515
Net Income to Common	…	721,642	394,018
Dividends Per Share	1.25	1.15	1.05
EPS - Basic - Cont	5.57	7.73	4.92
EPS - Primary	5.57	7.73	4.92
EPS -Diluted - Cont	5.56	7.71	4.92
EPS - Diluted	5.56	7.71	4.92
Shares (primary)	88,121	96,388	97,698
Shares (diluted)	88,409	96,640	97,698
Taxation (Cumu)	…	…	176,156
Min Ints (Cumu)	…	…	(17,069)
EPS - Primary (Cumu)	…	…	4.92
EPS - Diluted (Cumu)	…	…	4.92

Standardized Balance Sheet, Years Ended Mar. 31 (R000):

	2026	2025
Cash	756,549	799,800
Cash & Equivalents	756,549	799,800
Short Term Investments	325,789	198,647
Cash, Equivs & STI	1,082,338	998,447
Receivables	1,402,264	1,342,769
Inventories	2,965,538	2,971,427
Current Tax Assets	9,717	12,545
Other Current Assets	6,196	1,359
Current Assets	5,466,053	5,326,547
Net PPE	1,052,071	1,086,486
LT Investments	1,742,546	1,869,679
Goodwill	130,803	60,651
Intangibles Excl Goodwill	90,880	47,421
Intangibles	221,683	108,072
Assets Held for Sale (LT)	308,314	22,414
LT Receivables	387,573	320,655
Deferred LT Asset Charges	158,101	188,901
Other LT Assets	267,219	283,562
LT Assets	4,137,507	3,879,769
Total Assets	9,603,560	9,206,316
Accrued Exps	132,077	202,647
Accounts Payable & Accrued Expenses	132,077	202,647
Current Debt	252,831	178,829
Current Capital Lease Obligations	281,270	242,539
Current Debt and Capital Leases	534,101	421,368
Other Current Liabilities	1,463,996	1,737,790
Current Liabilities	2,130,174	2,361,805
Long-Term Obligations	1,648,119	1,337,396
Deferred LT Liability Charges	66,455	40,295
Pensions & OPEB	17,882	15,004
Other LT Liabilities	0	0
Minorities (BS)	139,527	84,810
LT Liabilities	1,732,456	1,392,695
Total Liabilities	4,224,916	3,839,310
Net Assets	5,378,644	5,367,006
Common Share Capital	2,082,132	2,211,386
Retained Earnings	3,180,166	2,839,384
Treasury Stock	271	…
For Curr Trans (BS)	80,381	252,376
Other Equity	36,236	63,860
Shareholders' Equity	5,378,644	5,367,006
Total Liabilities & Stockholders' Equity	9,603,560	9,206,316
Net Current Assets	3,335,879	2,964,742
Total Assets Less Current Liabilities	7,473,386	6,844,511
Shares Outstanding	86,619	91,921

Recent Dividends:

1. Invicta Holdings Ltd. cumulative, non-participating preference.

No dividends paid.

2. Invicta Holdings Ltd. ordinary.

No dividends paid.

Annual Dividends:

1. Invicta Holdings Ltd. cumulative, non-participating preference.

No dividends paid.

2. Invicta Holdings Ltd. ordinary.

No dividends paid.

IRVING RESOURCES INC

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	1,747	1,455	2,020
D&A (OpEx)	165	158	168
Other OpEx	230	(303)	207
Indirect Expenses	2,142	1,310	2,395
Total Operating Expenses	2,142	1,310	2,395
Non-Op Net Interest Income	(7)	28	230
Other Non-Op	513	(3,772)	(39)
Non-Op Income	506	(3,744)	191
EBT Continuing	(1,636)	(5,054)	(2,204)
Net Income	(1,636)	(5,054)	(2,204)
EPS - Basic - Cont	(0.02)	(0.07)	(0.03)
EPS - Primary	(0.02)	(0.07)	(0.03)
EPS -Diluted - Cont	(0.02)	(0.07)	(0.03)
EPS - Diluted	(0.02)	(0.07)	(0.03)
Shares (primary)	81,566	75,805	69,421
Shares (diluted)	81,566	75,805	69,421

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	6,088	3,087
Cash & Equivalents	6,088	3,087
Cash, Equivs & STI	6,088	3,087
Receivables	289	763
Prepayments (ST)	153	165
Other Current Assets	0	0
Current Assets	6,530	4,015
Net PPE	1,715	1,965
LT Investments	2,255	715
Prepayments (LT)	34	52
Other LT Assets	40,084	40,050
LT Assets	44,088	42,783
Total Assets	50,618	46,798
Accounts Payable	348	208
Accounts Payable & Accrued Expenses	348	208
Current Debt	0	0
Current Capital Lease Obligations	98	111
Current Debt and Capital Leases	98	111
Other Current Liabilities	602	593
Current Liabilities	1,048	912
Long-Term Obligations	0	0
Other LT Liabilities	33	47
LT Liabilities	33	47
Total Liabilities	1,082	958
Net Assets	49,536	45,839
Common Share Capital	66,522	61,403
Retained Earnings	(16,985)	(15,563)
Other Equity	0	0
Shareholders' Equity	49,536	45,839
Total Liabilities & Stockholders' Equity	50,618	46,798
Net Current Assets	5,482	3,103
Total Assets Less Current Liabilities	49,570	45,886
Shares Outstanding	99,132	76,691

Recent Dividends:

1. Irving Resources Inc common.

No dividends paid.

Annual Dividends:

1. Irving Resources Inc common.

No dividends paid.

ISAMU PAINT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,402,798	8,156,880	7,995,011
Direct Expenses	5,598,863	5,687,836	5,547,044
Gross Profit	2,803,935	2,469,044	2,447,967
SG&A	1,888,590	1,841,489	1,802,645
Other OpEx	0	0	0
Indirect Expenses	1,888,590	1,841,489	1,802,645
Total Operating Expenses	7,487,453	7,529,325	7,349,689
Operating Income	915,345	627,555	645,322
Non-Op Net Interest Income	60,190	41,117	23,372
Other Non-Op	101,850	98,036	86,068
Non-Op Income	162,040	139,153	109,440
EBT Continuing	1,077,385	766,708	754,762
Taxation (current)	286,268	216,756	220,306
Taxation (deferred)	19,886	(17,800)	1,787
Taxation	306,154	198,956	222,093
EAT Continuing	771,231	567,752	532,669
Min Ints	(16,004)	(18,925)	(12,576)
Net Income	755,227	548,827	520,093
Dividends Per Share	50	50	50
EPS - Basic - Cont	396.34	288	272.88
EPS - Primary	396.34	288	272.88
EPS -Diluted - Cont	396.34	288	272.88
EPS - Diluted	396.34	288	272.88
Shares (primary)	1,905	1,906	1,906
Shares (diluted)	1,905	1,906	1,906

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,471,365	4,082,339
Short Term Investments	1,599,867	600,000
Cash, Equivs & STI	6,071,232	4,682,339
Receivables	2,320,826	2,167,277
Raw Materials	291,752	257,923
WIP	182,505	161,148
Inventories - Other	936,263	1,065,549
Inventories	1,410,520	1,484,620
Other Current Assets	73,834	57,525
Current Assets	9,876,412	8,391,761
Net PPE	2,748,639	2,708,982
Intangibles Excl Goodwill	47,093	67,868
Intangibles	47,093	67,868
Other LT Assets	9,213,394	9,718,642
LT Assets	12,009,126	12,495,492
Total Assets	21,885,538	20,887,253
Accounts Payable	1,457,995	1,562,375
Accounts Payable & Accrued Expenses	1,457,995	1,562,375
Current Debt	0	0
Current Capital Lease Obligations	6,211	8,152
Current Debt and Capital Leases	6,211	8,152
Other Current Liabilities	811,173	599,675
Current Liabilities	2,275,379	2,170,202
Long-Term Obligations	0	0
Deferred LT Liability Charges	62,243	51,415
Pensions & OPEB	634,763	606,012
Other LT Liabilities	433,878	419,663
Minorities (BS)	424,638	417,968
LT Liabilities	1,130,884	1,077,090
Total Liabilities	3,830,901	3,665,260
Net Assets	18,054,637	17,221,993
Common Share Capital	1,290,400	1,290,400
Share Premium	1,214,485	1,212,528
Retained Earnings	15,039,277	14,379,326
Treasury Stock	181,016	180,548
Other Equity	691,491	520,287
Shareholders' Equity	18,054,637	17,221,993
Total Liabilities & Stockholders' Equity	21,885,538	20,887,253
Net Current Assets	7,601,033	6,221,559
Total Assets Less Current Liabilities	19,610,159	18,717,051
Shares Outstanding	1,905	1,906

Recent Dividends:
1. Isamu Paint Co Ltd common.
No dividends paid.
Annual Dividends:
1. Isamu Paint Co Ltd common.
No dividends paid.

ISHIHARA CHEMICAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,450,309	23,630,345	20,705,352
Direct Expenses	14,829,225	15,624,642	14,025,916
Gross Profit	8,621,084	8,005,703	6,679,436
SG&A	4,779,458	4,604,814	4,350,629
Other OpEx	0	0	0
Indirect Expenses	4,779,458	4,604,814	4,350,629
Total Operating Expenses	19,608,683	20,229,456	18,376,545
Operating Income	3,841,626	3,400,889	2,328,807
Non-Op Net Interest Income	4,757	6,094	5,842
Non-Op For Curr Gains	42,903	(38,238)	31,241
Other Non-Op	262,792	42,912	256,860
Non-Op Income	310,452	10,768	293,943
EBT Continuing	4,152,078	3,411,657	2,622,750
Taxation (current)	1,172,466	949,430	718,538
Taxation (deferred)	10,316	(3,194)	(2,724)
Taxation	1,182,782	946,236	715,814
EAT Continuing	2,969,296	2,465,421	1,906,936
Net Income	2,969,296	2,465,418	1,906,933
Dividends Per Share	44	40	36
EPS - Basic - Cont	217.33	173.43	127.56
EPS - Primary	217.33	173.43	127.56
EPS -Diluted - Cont	217.33	173.43	127.56
EPS - Diluted	217.33	173.43	127.56
Shares (primary)	13,663	14,216	14,949
Shares (diluted)	13,663	14,216	14,949

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,168,782	6,531,799
Short Term Investments	3,386,553	1,418,530
Cash, Equivs & STI	12,555,335	7,950,329
Receivables	5,495,878	5,486,427
Raw Materials	937,772	864,052
WIP	278,338	227,858
Finished Goods	1,171,971	1,077,498
Inventories - Other	0	0
Inventories	2,388,081	2,169,408
Other Current Assets	177,306	225,915
Current Assets	20,616,600	15,832,079
Net PPE	5,764,687	5,662,144
Intangibles Excl Goodwill	235,173	282,202
Intangibles	235,173	282,202
Other LT Assets	3,392,918	5,220,834
LT Assets	9,392,778	11,165,180
Total Assets	30,009,379	26,997,260
Accounts Payable	1,929,824	1,969,501
Accrued Exps	275,622	284,531
Accounts Payable & Accrued Expenses	2,205,446	2,254,032
Other Current Liabilities	2,025,737	2,110,202
Current Liabilities	4,231,183	4,364,234
Long-Term Obligations	0	0
Deferred LT Liability Charges	679,246	483,463
Pensions & OPEB	57,162	53,009
Other LT Liabilities	315,247	197,226
LT Liabilities	1,051,655	733,698
Total Liabilities	5,282,839	5,097,932
Net Assets	24,726,540	21,899,328
Common Share Capital	1,980,874	1,980,874
Share Premium	2,259,102	2,254,875
Retained Earnings	21,619,100	19,223,598
Treasury Stock	2,293,379	2,305,781
Other Equity	1,160,842	745,761
Shareholders' Equity	24,726,539	21,899,327
Total Liabilities & Stockholders' Equity	30,009,379	26,997,260
Net Current Assets	16,385,417	11,467,845
Total Assets Less Current Liabilities	25,778,196	22,633,026
Shares Outstanding	13,666	13,658

Recent Dividends:
1. Ishihara Chemical Co Ltd common.
No dividends paid.
Annual Dividends:
1. Ishihara Chemical Co Ltd common.
No dividends paid.

ITMEDIA INC, TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,311,834	8,100,911	8,001,497
Direct Expenses	3,211,874	3,064,016	2,976,802
Gross Profit	5,099,960	5,036,895	5,024,695
SG&A	3,329,797	3,003,134	2,794,248
Other OpEx	4,682	4,952	2,157
Indirect Expenses	3,334,479	3,008,086	2,796,405
Total Operating Expenses	6,546,353	6,072,102	5,773,207
Operating Income	1,765,481	2,028,809	2,228,290
Non-Op Income	35,938	58,935	3,098
EBT Continuing	1,801,419	2,087,744	2,231,388
Taxation	609,732	591,177	729,495
EAT Continuing	1,191,687	1,496,567	1,501,893
Net Income	1,191,686	1,496,567	1,501,892
Dividends Per Share	100	100	115
EPS - Basic - Cont	61.34	77.18	76.98
EPS - Primary	61.34	77.18	76.98
EPS -Diluted - Cont	61.05	76.72	76.27
EPS - Diluted	61.05	76.72	76.27
Shares (primary)	19,426	19,389	19,511
Shares (diluted)	19,426	19,507	19,692

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,936,942	6,562,002
Short Term Investments	502,348	1,000,798
Cash, Equivs & STI	6,439,290	7,562,800
Receivables	1,551,140	1,405,776
Inventories	14,016	11,174
Other Current Assets	135,958	132,053
Current Assets	8,140,404	9,111,803
Net PPE	113,966	132,293
LT Investments	887,799	651,099
Goodwill	460,852	443,471
Intangibles Excl Goodwill	511,033	387,669
Intangibles	971,885	831,140
Deferred LT Asset Charges	233,130	213,811
Other LT Assets	198,985	58,376
LT Assets	2,405,765	1,886,719
Total Assets	10,546,170	10,998,523
Accounts Payable	399,360	411,550
Accounts Payable & Accrued Expenses	399,360	411,550
Current Debt	0	0
Current Capital Lease Obligations	156,583	23,746
Current Debt and Capital Leases	156,583	23,746
Other Current Liabilities	1,176,326	1,088,373
Current Liabilities	1,732,269	1,523,669
Long-Term Obligations	31,012	20,400
Other LT Liabilities	117,994	74,477
LT Liabilities	149,006	94,877
Total Liabilities	1,881,276	1,618,547
Net Assets	8,664,894	9,379,976
Common Share Capital	1,910,004	1,891,713
Share Premium	2,200,532	2,182,612
Retained Earnings	6,345,816	7,095,527
Accum Other Comp Inc	(2,143)	(603)
Treasury Stock	1,789,316	1,789,274
Other Equity	1	0
Shareholders' Equity	8,664,894	9,379,975
Total Liabilities & Stockholders' Equity	10,546,170	10,998,523
Net Current Assets	6,408,135	7,588,134
Total Assets Less Current Liabilities	8,813,901	9,474,854
Shares Outstanding	19,476	19,414

Recent Dividends:
1. Itmedia Inc, Tokyo common.
No dividends paid.
Annual Dividends:
1. Itmedia Inc, Tokyo common.
No dividends paid.

ITO YOGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	3,132,244
Other Revenue	...	...	0
Revenue	3,933,881	3,402,549	3,132,244
Direct Expenses	2,634,454	2,244,030	2,123,660
Gross Profit	1,299,427	1,158,519	1,008,584
SG&A	962,809	956,870	899,611
Other OpEx	0	0	0
Indirect Expenses	962,809	956,870	899,611
Total Operating Expenses	3,597,263	3,200,900	3,023,271
Operating Income	336,618	201,649	108,973
Non-Op Net Interest Income	(8,172)	(8,334)	(5,442)
Non-Op For Curr Gains	(95)	1,108	(2,154)
Other Non-Op	98,438	192,880	(19,775)
Non-Op Income	90,171	185,654	(27,371)
EBT Continuing	426,789	387,303	81,602
Taxation (current)	56,353	131,645	21,778
Taxation (deferred)	49,716	(93,378)	(41,733)
Taxation	106,069	38,267	(19,955)
EAT Continuing	320,720	349,036	101,557
Net Income	320,717	349,035	101,553
Dividends Per Share	22	20	15
EPS - Basic - Cont	108.80	118.67	34.54
EPS - Primary	108.80	118.67	34.54
EPS -Diluted - Cont	108.80	118.67	34.54
EPS - Diluted	108.80	118.67	34.54
Shares (primary)	2,948	2,941	2,940
Shares (diluted)	2,948	2,941	2,940

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	944,609	830,450
Short Term Investments	77,023	166,010
Cash, Equivs & STI	1,021,632	996,460
Receivables	1,175,135	1,005,180
Raw Materials	67,785	57,361
Finished Goods	437,218	463,033
Inventories - Other	0	0
Inventories	505,003	520,394
Prepayments (ST)	19,228	12,782
Other Current Assets	12,959	761
Current Assets	2,733,957	2,535,577
Net PPE	2,627,785	2,959,230
Intangibles Excl Goodwill	19,235	19,618
Intangibles	19,235	19,618
Other LT Assets	268,859	345,279
LT Assets	2,915,879	3,324,127
Total Assets	5,649,836	5,859,705
Accounts Payable	407,213	351,934
Accrued Exps	115,077	85,061
Accounts Payable & Accrued Expenses	522,290	436,995
Current Debt	97,664	706,844
Current Capital Lease Obligations	1,438	6,070
Current Debt and Capital Leases	99,102	712,914
Other Current Liabilities	490,529	368,965
Current Liabilities	1,111,921	1,518,874
Long-Term Obligations	231,474	280,576
Pensions & OPEB	205,708	259,818
Other LT Liabilities	110,443	104,129

LT Liabilities	547,625	644,523
Total Liabilities	1,659,547	2,163,397
Net Assets	3,990,289	3,696,308
Common Share Capital	500,000	500,000
Share Premium	249,336	249,075
Retained Earnings	3,370,780	3,113,746
Treasury Stock	249,054	253,784
Other Equity	119,227	87,270
Shareholders' Equity	3,990,289	3,696,307
Total Liabilities & Stockholders' Equity	5,649,836	5,859,705
Net Current Assets	1,622,036	1,016,703
Total Assets Less Current Liabilities	4,537,915	4,340,831
Shares Outstanding	2,952	2,941

Recent Dividends:
1. ITO Yogyo Co Ltd common.
No dividends paid.
Annual Dividends:
1. ITO Yogyo Co Ltd common.
No dividends paid.

IVY COSMETICS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,713,742
Other Revenue	...	...	0
Revenue	2,641,736	2,929,931	2,713,742
Direct Expenses	799,398	864,745	801,300
Gross Profit	1,842,338	2,065,186	1,912,442
SG&A	1,647,208	1,642,560	1,725,373
Other OpEx	0	0	0
Indirect Expenses	1,647,208	1,642,560	1,725,373
Total Operating Expenses	2,446,606	2,507,305	2,526,673
Operating Income	195,130	422,626	187,069
Non-Op Net Interest Income	(4,353)	(6,343)	(8,493)
Other Non-Op	(8,936)	(448,037)	8,966
Non-Op Income	(13,289)	(454,380)	473
EBT Continuing	181,841	(31,754)	187,542
Taxation (current)	17,317	62,409	8,846
Taxation (deferred)	...	(137,177)	18,383
Taxation	17,317	(74,768)	27,229
EAT Continuing	164,524	43,014	160,313
Net Income	134,525	13,013	130,311
Pref Divs & Similar	30,000	30,000	30,000
Net Income to Common	104,525	(16,987)	100,311
Dividends Per Share	15	...	...
EPS - Basic - Cont	22.45	2.44	26.14
EPS - Primary	22.45	2.44	26.14
EPS -Diluted - Cont	22.44	2.44	26.14
EPS - Diluted	22.44	2.44	26.14
Shares (primary)	5,992	5,332	4,985
Shares (diluted)	7,332	5,332	4,985

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,044,445	577,937
Cash, Equivs & STI	1,044,445	577,937
Receivables	907,004	1,221,416
Raw Materials	275,148	374,954
WIP	19,476	14,706
Finished Goods	248,593	195,068
Inventories - Other	0	0
Inventories	543,217	584,728
Current Tax Assets	18,093	...
Prepayments (ST)	27,129	70,411
Other Current Assets	3,429	17,572
Current Assets	2,543,317	2,472,064
Net PPE	790,419	773,655
Intangibles Excl Goodwill	32,633	32,970
Intangibles	32,633	32,970
Other LT Assets	276,493	288,499
LT Assets	1,099,545	1,095,124
Total Assets	3,642,862	3,567,189
Accounts Payable	205,845	217,519
Accrued Exps	213,281	348,211
Accounts Payable & Accrued Expenses	419,126	565,730
Current Debt	129,064	37,860
Current Debt and Capital Leases	129,064	37,860
Other Current Liabilities	268,634	281,205
Current Liabilities	816,824	884,795
Long-Term Obligations	148,946	173,484
Deferred LT Liability Charges	5,082	5,082
Other LT Liabilities	33,531	35,428
LT Liabilities	187,559	213,994
Total Liabilities	1,004,383	1,098,790
Net Assets	2,638,479	2,468,399
Share Premium	865,822	956,747
Retained Earnings	1,114,814	950,288
Treasury Stock	738,253	738,226
Other Equity	1,396,095	1,299,590
Shareholders' Equity	2,638,478	2,468,399
Total Liabilities & Stockholders' Equity	3,642,862	3,567,189
Net Current Assets	1,726,493	1,587,269
Total Assets Less Current Liabilities	2,826,038	2,682,394
Shares Outstanding	6,283	5,663

Recent Dividends:
1. Ivy Cosmetics Corp preferred series A.
No dividends paid.
2. Ivy Cosmetics Corp common.
No dividends paid.
Annual Dividends:
1. Ivy Cosmetics Corp preferred series A.
No dividends paid.
2. Ivy Cosmetics Corp common.
No dividends paid.

IWABUCHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,528,469	12,642,063	11,768,751
Direct Expenses	8,990,669	8,932,097	8,227,292
Gross Profit	4,537,800	3,709,966	3,541,459
SG&A	3,081,185	2,831,347	2,688,518
Other OpEx	0	0	0
Indirect Expenses	3,081,185	2,831,347	2,688,518
Total Operating Expenses	12,071,854	11,763,444	10,915,810
Operating Income	1,456,615	878,619	852,941
Non-Op Net Interest Income	15,378	(1,193)	(6,995)
Non-Op For Curr Gains	(28,491)	10,275	(22,894)
Other Non-Op	48,137	91,303	139,579
Non-Op Income	35,024	100,385	109,690
EBT Continuing	1,491,639	979,004	962,631
Taxation (current)	469,442	234,522	196,565
Taxation (deferred)	(36,001)	21,331	79,417
Taxation	433,441	255,853	275,982
EAT Continuing	1,058,198	723,151	686,649
Min Ints	(117,860)	(23,978)	(12,361)
Net Income	940,336	699,171	674,287
Dividends Per Share	300	250	220
EPS - Basic - Cont	889.01	651.10	627.87
EPS - Primary	889.01	651.10	627.87
EPS -Diluted - Cont	889.01	651.10	627.87
EPS - Diluted	889.01	651.10	627.87
Shares (primary)	1,058	1,074	1,073
Shares (diluted)	1,058	1,074	1,073

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,241,683	6,114,691
Short Term Investments	200,000	...
Cash, Equivs & STI	6,441,683	6,114,691
Receivables	3,264,980	3,516,108
Raw Materials	419,168	455,964
WIP	468,755	383,640
Inventories - Other	2,779,196	2,391,948
Inventories	3,667,119	3,231,552
Other Current Assets	130,361	103,979
Current Assets	13,504,143	12,966,330
Net PPE	8,458,425	8,623,279
Intangibles Excl Goodwill	211,338	274,892
Intangibles	211,338	274,892
Other LT Assets	5,100,199	3,599,604
LT Assets	13,769,962	12,497,775
Total Assets	27,274,106	25,464,106
Accounts Payable	720,627	874,268
Accounts Payable & Accrued Expenses	720,627	874,268
Current Debt	244,077	208,060
Current Debt and Capital Leases	244,077	208,060
Other Current Liabilities	1,918,045	1,725,519
Current Liabilities	2,882,749	2,807,847
Long-Term Obligations	478,339	502,765
Deferred LT Liability Charges	1,366,334	1,014,300
Pensions & OPEB	858,255	792,577
Other LT Liabilities	111,267	94,207
Minorities (BS)	1,136,438	1,016,381
LT Liabilities	2,814,195	2,403,849
Total Liabilities	6,833,382	6,228,078
Net Assets	20,440,724	19,236,028
Common Share Capital	1,496,950	1,496,950
Share Premium	1,231,962	1,231,962
Retained Earnings	15,894,872	15,268,672
Treasury Stock	428,993	152,730
Other Equity	2,245,932	1,391,173
Shareholders' Equity	20,440,723	19,236,027
Total Liabilities & Stockholders' Equity	27,274,106	25,464,106
Net Current Assets	10,621,394	10,158,483
Total Assets Less Current Liabilities	24,391,357	22,656,259
Shares Outstanding	1,042	1,074

Recent Dividends:
1. Iwabuchi Corp common.
No dividends paid.
Annual Dividends:
1. Iwabuchi Corp common.
No dividends paid.

IWAICOSMO HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,259,000	25,749,000	24,040,000
Direct Expenses	401,000	232,000	259,000
Gross Profit	31,858,000	25,517,000	23,781,000
SG&A	18,851,000	16,868,000	16,180,000
Other OpEx	0	0	0
Indirect Expenses	18,851,000	16,868,000	16,180,000
Total Operating Expenses	19,252,000	17,100,000	16,439,000
Operating Income	13,007,000	8,649,000	7,601,000
Non-Op Income	1,833,000	506,000	348,000
EBT Continuing	14,840,000	9,155,000	7,949,000
Taxation (current)	4,828,000	2,498,000	2,671,000
Taxation (deferred)	(432,000)	(68,000)	(279,000)
Taxation	4,396,000	2,430,000	2,392,000
EAT Continuing	10,444,000	6,725,000	5,557,000
Net Income	10,444,000	6,726,000	5,555,000
Dividends Per Share	225	145	120
EPS - Basic - Cont	444.61	286.34	236.49
EPS - Primary	444.61	286.34	236.49
EPS -Diluted - Cont	444.61	286.34	236.49
EPS - Diluted	444.61	286.34	236.49
Shares (primary)	23,489	23,489	23,488
Shares (diluted)	23,489	23,489	23,488

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	181,808,000	155,473,000
Short Term Investments	2,852,000	2,676,000

Cash, Equivs & STI	184,660,000	158,149,000
Receivables	2,929,000	1,921,000
Other Current Assets	7,650,000	8,167,000
Current Assets	195,239,000	168,237,000
Net PPE	1,570,000	1,872,000
Intangibles Excl Goodwill	23,000	125,000
Intangibles	23,000	125,000
Other LT Assets	16,194,000	15,217,000
LT Assets	17,787,000	17,214,000
Total Assets	213,027,000	185,451,000
Current Debt	5,400,000	5,500,000
Current Debt and Capital Leases	5,400,000	5,500,000
Other Current Liabilities	127,119,000	106,218,000
Current Liabilities	132,519,000	111,718,000
Long-Term Obligations	2,000,000	2,000,000
Deferred LT Liability Charges	3,161,000	3,064,000
Other LT Liabilities	428,000	431,000
LT Liabilities	5,589,000	5,495,000
Total Liabilities	138,731,000	117,750,000
Net Assets	74,296,000	67,701,000
Common Share Capital	10,004,000	10,004,000
Share Premium	4,890,000	4,890,000
Retained Earnings	53,247,000	47,149,000
Treasury Stock	1,703,000	1,702,000
Other Equity	7,857,000	7,360,000
Shareholders' Equity	74,295,000	67,701,000
Total Liabilities & Stockholders' Equity	213,027,000	185,451,000
Net Current Assets	62,720,000	56,519,000
Total Assets Less Current Liabilities	80,508,000	73,733,000
Shares Outstanding	23,489	23,489

Recent Dividends:

1. IwaiCosmo Holdings Inc common.

No dividends paid.

Annual Dividends:

1. IwaiCosmo Holdings Inc common.

No dividends paid.

IWATSUKA CONFECTIONERY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	22,000,284
Other Revenue	…	…	0
Revenue	28,848,672	24,954,321	22,000,284
Direct Expenses	21,522,682	17,998,721	16,241,630
Gross Profit	7,325,990	6,955,600	5,758,654
SG&A	6,458,413	6,140,384	5,155,396
Other OpEx	0	0	0
Indirect Expenses	6,458,413	6,140,384	5,155,396
Total Operating Expenses	27,981,095	24,139,105	21,397,026
Operating Income	867,577	815,216	603,258
Non-Op Net Interest Income	2,061	(3,521)	42,179
Other Non-Op	2,024,424	3,122,780	2,167,223
Non-Op Income	2,026,485	3,119,259	2,209,402
EBT Continuing	2,894,062	3,934,475	2,812,660
Taxation (current)	881,009	843,148	871,716
Taxation (deferred)	(19,286)	182,296	(16,578)
Taxation	861,723	1,025,444	855,138
EAT Continuing	2,032,339	2,909,031	1,957,522
Net Income	2,032,338	2,909,028	1,957,520
Dividends Per Share	32	30	23
EPS - Basic - Cont	197.62	279.63	175.37
EPS - Primary	197.62	279.63	175.37
EPS -Diluted - Cont	197.62	279.63	175.37
EPS - Diluted	197.62	279.63	175.37
Shares (primary)	10,284	10,403	11,162
Shares (diluted)	10,284	10,403	11,162

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,932,440	4,063,481
Cash, Equivs & STI	2,932,440	4,063,481
Receivables	5,973,599	5,953,980
Raw Materials	1,853,977	1,208,352
WIP	177,744	155,022
Finished Goods	1,050,398	546,496
Inventories - Other	0	0
Inventories	3,082,119	1,909,870
Prepayments (ST)	123,505	115,108
Other Current Assets	204,845	70,142
Current Assets	12,316,508	12,112,581
Net PPE	15,814,061	14,986,222
Intangibles Excl Goodwill	76,635	86,786
Intangibles	76,635	86,786
Other LT Assets	64,848,523	63,919,129
LT Assets	80,739,219	78,992,137
Total Assets	93,055,727	91,104,718
Accounts Payable	1,388,355	1,162,375
Accrued Exps	1,174,056	1,215,385
Accounts Payable & Accrued Expenses	2,562,411	2,377,760
Current Debt	4,400	400,800
Current Debt and Capital Leases	4,400	400,800
Other Current Liabilities	2,159,360	2,021,100
Current Liabilities	4,726,171	4,799,660
Long-Term Obligations	0	4,400
Deferred LT Liability Charges	16,890,459	16,639,980
Pensions & OPEB	1,129,770	1,164,719
Other LT Liabilities	457,191	543,790
LT Liabilities	18,477,420	18,352,889
Total Liabilities	23,203,592	23,152,550
Net Assets	69,852,135	67,952,168
Common Share Capital	1,634,750	1,634,750
Share Premium	1,859,250	1,859,250
Retained Earnings	27,750,030	26,031,047
Treasury Stock	3,569,973	3,138,364
Other Equity	42,178,078	41,565,484
Shareholders' Equity	69,852,135	67,952,167
Total Liabilities & Stockholders' Equity	93,055,727	91,104,718
Net Current Assets	7,590,337	7,312,921
Total Assets Less Current Liabilities	88,329,556	86,305,058
Shares Outstanding	10,259	10,404

Recent Dividends:

1. Iwatsuka Confectionery Co., Ltd. common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. Iwatsuka Confectionery Co., Ltd. common.

No dividends paid.

After 2-for-1 split: No dividends paid.

IX KNOWLEDGE INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	21,748,232
Other Revenue	…	…	0
Revenue	24,351,168	22,828,117	21,748,232
Direct Expenses	19,324,154	18,279,200	17,387,024
Gross Profit	5,027,014	4,548,917	4,361,208
SG&A	2,819,601	2,681,159	2,706,085
Other OpEx	0	0	0
Indirect Expenses	2,819,601	2,681,159	2,706,085
Total Operating Expenses	22,143,755	20,960,359	20,093,109
Operating Income	2,207,413	1,867,758	1,655,123
Non-Op Net Interest Income	3,086	4,917	5,269
Non-Op For Curr Gains	5,000	(908)	8,337
Other Non-Op	161,154	78,134	70,751
Non-Op Income	169,240	82,143	84,357
EBT Continuing	2,376,653	1,949,901	1,739,480
Taxation (current)	616,766	658,975	443,490
Taxation (deferred)	45,110	(35,606)	20,832
Taxation	661,876	623,369	464,322
EAT Continuing	1,714,777	1,326,532	1,275,158
Net Income	1,714,775	1,326,532	1,275,159
Dividends Per Share	50	40	30
EPS - Basic - Cont	179.22	138.72	132.21
EPS - Primary	179.22	138.72	132.21
EPS -Diluted - Cont	179.22	138.72	132.21
EPS - Diluted	179.22	138.72	132.21
Shares (primary)	9,568	9,563	9,644
Shares (diluted)	9,568	9,563	9,644

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,451,403	6,460,423
Cash, Equivs & STI	7,451,403	6,460,423
Receivables	4,212,475	4,160,917
Finished Goods	…	1,480
Inventories - Other	…	0
Inventories	…	1,480
Other Current Assets	219,656	196,761
Current Assets	11,883,534	10,819,581
Net PPE	231,993	212,609
Intangibles Excl Goodwill	203,662	265,662
Intangibles	203,662	265,662
Other LT Assets	4,024,800	3,772,195
LT Assets	4,460,455	4,250,466
Total Assets	16,343,990	15,070,047
Accounts Payable	1,244,881	1,249,548
Accrued Exps	1,322,689	1,228,779
Accounts Payable & Accrued Expenses	2,567,570	2,478,327
Current Debt	100,000	100,000
Current Debt and Capital Leases	100,000	100,000
Other Current Liabilities	949,886	1,085,919
Current Liabilities	3,617,456	3,664,246
Long-Term Obligations	140,000	240,000
Deferred LT Liability Charges	21,419	31,088
Pensions & OPEB	829,645	979,122
Other LT Liabilities	155,413	96,160
LT Liabilities	1,146,477	1,346,370
Total Liabilities	4,763,933	5,010,617
Net Assets	11,580,057	10,059,430
Common Share Capital	1,180,897	1,180,897
Share Premium	1,115,176	1,111,189
Retained Earnings	8,478,588	7,146,375
Treasury Stock	629,391	632,409
Other Equity	1,434,787	1,253,378
Shareholders' Equity	11,580,057	10,059,430
Total Liabilities & Stockholders' Equity	16,343,990	15,070,047
Net Current Assets	8,266,078	7,155,335
Total Assets Less Current Liabilities	12,726,534	11,405,801
Shares Outstanding	9,570	9,564

Recent Dividends:

1. IX Knowledge Inc common.

No dividends paid.

Annual Dividends:

1. IX Knowledge Inc common.

No dividends paid.

J ESCOM HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	1,587,789
Other Revenue	…	…	0
Revenue	1,412,199	1,318,779	1,587,789
Direct Expenses	557,330	448,326	610,339
Gross Profit	854,869	870,453	977,450
SG&A	842,077	979,016	1,225,777
Other OpEx	0	0	0
Indirect Expenses	842,077	979,016	1,225,777
Total Operating Expenses	1,399,407	1,427,342	1,836,116
Operating Income	12,792	(108,563)	(248,327)
Non-Op Net Interest Income	(5,402)	3,697	(1,392)
Non-Op For Curr Gains	6,174	(12,663)	5,132
Other Non-Op	(44,518)	641,553	(59,422)
Non-Op Income	(43,746)	632,587	(55,682)

EBT Continuing	(30,954)	524,024	(304,009)
Taxation (current)	11,308	177,686	3,345
Taxation (deferred)	2,560	27,296	(13,955)
Taxation	13,868	204,982	(10,610)
EAT Continuing	(44,822)	319,042	(293,399)
Min Ints	(8,944)	51,410	(1,945)
Net Income	(53,766)	370,450	(295,347)
EPS - Basic - Cont	(4.65)	32.03	(25.53)
EPS - Primary	(4.65)	32.03	(25.53)
EPS -Diluted - Cont	(4.65)	32.03	(25.53)
EPS - Diluted	(4.65)	32.03	(25.53)
Shares (primary)	11,568	11,568	11,567
Shares (diluted)	11,568	11,568	11,567

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	947,217	1,672,990
Cash, Equivs & STI	947,217	1,672,990
Receivables	372,321	543,185
Prepayments (ST)	362,764	750,350
Other Current Assets	19,013	99,061
Current Assets	1,701,315	3,065,586
Net PPE	4,788	46,365
Intangibles Excl Goodwill	...	20,689
Intangibles	...	20,689
Other LT Assets	74,839	59,007
LT Assets	79,627	126,061
Total Assets	1,780,942	3,191,647
Accounts Payable	91,895	86,611
Accrued Exps	61,413	79,320
Accounts Payable & Accrued Expenses	153,308	165,931
Current Debt	99,665	519,972
Current Debt and Capital Leases	99,665	519,972
Other Current Liabilities	839,033	1,762,311
Current Liabilities	1,092,006	2,448,214
Long-Term Obligations	0	0
Other LT Liabilities	9,041	12,081
Minorities (BS)	117,636	114,821
LT Liabilities	9,041	12,081
Total Liabilities	1,218,683	2,575,116
Net Assets	562,259	616,531
Common Share Capital	50,000	50,000
Share Premium	376,783	376,840
Retained Earnings	118,023	171,874
Treasury Stock	92	92
Other Equity	17,544	17,909
Shareholders' Equity	562,258	616,531
Total Liabilities & Stockholders' Equity	1,780,942	3,191,647
Net Current Assets	609,309	617,372
Total Assets Less Current Liabilities	688,936	743,433
Shares Outstanding	11,568	11,568

Recent Dividends:
1. J ESCOM HOLDINGS, INC. common.
No dividends paid.
Annual Dividends:
1. J ESCOM HOLDINGS, INC. common.
No dividends paid.

J-STREAM INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,997,825	11,800,312	11,266,304
Direct Expenses	7,319,340	7,259,455	7,174,198
Gross Profit	4,678,485	4,540,857	4,092,106
SG&A	3,852,370	3,624,374	3,525,500
Other OpEx	0	0	0
Indirect Expenses	3,852,370	3,624,374	3,525,500
Total Operating Expenses	11,171,710	10,883,829	10,699,698
Operating Income	826,115	916,483	566,606
Non-Op Net Interest Income	34,163	19,724	14,017
Non-Op For Curr Gains	...	...	(1,325)
Other Non-Op	3,478	15,424	4,220
Non-Op Income	37,641	35,148	16,912
EBT Continuing	863,756	951,631	583,518
Taxation (current)	329,297	349,214	244,177
Taxation (deferred)	(8,908)	(11,833)	(21,363)
Taxation	320,389	337,381	222,814
EAT Continuing	543,367	614,250	360,704
Min Ints	(57,923)	(63,392)	(62,425)
Net Income	485,443	550,856	298,276
Dividends Per Share	14	14	16
EPS - Basic - Cont	19.52	22.15	12
EPS - Primary	19.52	22.15	12
EPS -Diluted - Cont	19.52	22.15	12
EPS - Diluted	19.52	22.15	12
Shares (primary)	24,866	24,866	24,866
Shares (diluted)	24,866	24,866	24,866

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,373,937	4,432,698
Cash, Equivs & STI	4,373,937	4,432,698
Receivables	1,980,025	2,101,811
WIP	60,010	98,085
Inventories - Other	0	0
Inventories	60,010	98,085
Other Current Assets	3,933,569	3,806,586
Current Assets	10,347,541	10,439,180
Net PPE	398,067	399,416
Intangibles Excl Goodwill	1,828,401	1,836,839
Intangibles	1,828,401	1,836,839
Other LT Assets	561,382	509,780
LT Assets	2,787,850	2,746,035
Total Assets	13,135,391	13,185,216
Accounts Payable	15,532	20,491
Accounts Payable & Accrued Expenses	15,532	20,491
Current Debt	1,500	1,500
Current Capital Lease Obligations	19,104	30,294
Current Debt and Capital Leases	20,604	31,794
Other Current Liabilities	1,687,489	1,925,489
Current Liabilities	1,723,625	1,977,774
Long-Term Obligations	2,625	4,125
Pensions & OPEB	16,131	18,213
Other LT Liabilities	196,701	126,961
Minorities (BS)	492,887	494,449
LT Liabilities	215,457	149,299
Total Liabilities	2,431,970	2,621,522
Net Assets	10,703,421	10,563,694
Common Share Capital	2,182,379	2,182,379
Share Premium	3,899,515	3,899,515
Retained Earnings	4,923,696	4,786,382
Treasury Stock	306,115	306,115
Other Equity	3,946	1,532
Shareholders' Equity	10,703,421	10,563,693
Total Liabilities & Stockholders' Equity	13,135,391	13,185,216
Net Current Assets	8,623,916	8,461,406
Total Assets Less Current Liabilities	11,411,766	11,207,442
Shares Outstanding	24,866	24,866

Recent Dividends:
1. J-Stream Inc common.
No dividends paid.
Annual Dividends:
1. J-Stream Inc common.
No dividends paid.

JACCS CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	192,314,000	190,978,000	184,781,000
SG&A	140,346,000	140,201,000	131,058,000
Other OpEx	0	0	0
Indirect Expenses	140,346,000	140,201,000	131,058,000
Total Operating Expenses	140,346,000	140,201,000	131,058,000
Operating Income	51,968,000	50,777,000	53,723,000
Non-Op Net Interest Income	(31,554,000)	(25,044,000)	(20,596,000)
Other Non-Op	1,846,000	724,000	1,259,000
Non-Op Income	(29,708,000)	(24,320,000)	(19,337,000)
EBT Continuing	22,260,000	26,457,000	34,386,000
Taxation (current)	8,957,000	10,395,000	10,256,000
Taxation (deferred)	(595,000)	(1,752,000)	37,000
Taxation	8,362,000	8,643,000	10,293,000
EAT Continuing	13,898,000	17,814,000	24,093,000
Min Ints	1,418,000	807,000	(320,000)
Net Income	15,314,000	18,620,000	23,770,000
Dividends Per Share	200	190	220
EPS - Basic - Cont	380.28	536.11	685.13
EPS - Primary	380.28	536.11	685.13
EPS -Diluted - Cont	379.74	534.92	682.95
EPS - Diluted	379.74	534.92	682.95
Shares (primary)	40,273	34,734	34,694
Shares (diluted)	40,328	34,809	34,805

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	144,845,000	174,712,000
Short Term Investments	107,095,000	110,269,000
Cash, Equivs & STI	251,940,000	284,981,000
Receivables	3,281,035,000	3,341,530,000
Prepayments (ST)	63,973,000	33,130,000
Other Current Assets	40,093,000	41,738,000
Current Assets	3,637,041,000	3,701,379,000
Net PPE	23,132,000	22,955,000
Intangibles Excl Goodwill	25,701,000	24,981,000
Intangibles	25,701,000	24,981,000
Other LT Assets	66,545,000	57,470,000
LT Assets	115,378,000	105,406,000
Total Assets	3,752,420,000	3,806,786,000
Accounts Payable	197,380,000	221,268,000
Accrued Exps	4,303,000	3,172,000
Accounts Payable & Accrued Expenses	201,683,000	224,440,000
Current Debt	1,310,411,000	1,352,722,000
Current Debt and Capital Leases	1,310,411,000	1,352,722,000
Other Current Liabilities	369,308,000	372,383,000
Current Liabilities	1,881,402,000	1,949,545,000
Long-Term Obligations	1,561,669,000	1,593,534,000
Deferred LT Liability Charges	3,856,000	3,925,000
Pensions & OPEB	63,000	92,000
Other LT Liabilities	3,053,000	3,880,000
Minorities (BS)	5,633,000	7,409,000
LT Liabilities	1,568,641,000	1,601,431,000
Total Liabilities	3,455,676,000	3,558,385,000
Net Assets	296,744,000	248,401,000
Common Share Capital	35,680,000	16,138,000
Share Premium	50,201,000	30,642,000
Retained Earnings	182,759,000	175,396,000
Treasury Stock	648,000	727,000
Other Equity	28,751,000	26,951,000
Shareholders' Equity	296,743,000	248,400,000
Total Liabilities & Stockholders' Equity	3,752,420,000	3,806,786,000
Net Current Assets	1,755,639,000	1,751,834,000
Total Assets Less Current Liabilities	1,871,018,000	1,857,241,000
Shares Outstanding	44,777	34,761

Recent Dividends:
1. Jaccs Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Jaccs Co., Ltd. common.
No dividends paid.

JALCO HOLDINGS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	12,738,880
Other Revenue	...	...	0
Revenue	16,995,997	6,859,010	12,738,880

Direct Expenses	10,895,594	3,380,829	5,456,882
Gross Profit	6,100,403	3,478,181	7,281,998
SG&A	1,224,637	949,188	918,979
Other OpEx	0	0	0
Indirect Expenses	1,224,637	949,188	918,979
Total Operating Expenses	12,120,231	4,330,017	6,375,861
Operating Income	4,875,766	2,528,993	6,363,019
Non-Op Net Interest Income	(2,106,317)	(1,661,526)	(1,114,939)
Non-Op For Curr Gains	8,908	…	13,530
Other Non-Op	(189,606)	(399,552)	530,800
Non-Op Income	(2,287,015)	(2,061,078)	(570,609)
EBT Continuing	2,588,751	467,915	5,792,410
Taxation (current)	1,011,362	360,925	1,600,462
Taxation (deferred)	(223,313)	(15,496)	36,208
Taxation	788,049	402,131	1,636,670
EAT Continuing	1,800,702	65,784	4,155,740
Net Income	1,800,701	65,780	4,155,737
Dividends Per Share	18	18	18
EPS - Basic - Cont	16.31	0.61	39.30
EPS - Primary	16.31	0.61	39.30
EPS -Diluted - Cont	16.31	0.61	39.30
EPS - Diluted	16.31	0.61	39.30
Shares (primary)	110,400	107,571	105,755
Shares (diluted)	110,400	107,571	105,755

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,052,810	3,958,931
Short Term Investments	…	962,506
Cash, Equivs & STI	7,052,810	4,921,437
Receivables	3,463,374	303,711
WIP	1,453,000	1,403,000
Inventories - Other	14,429,554	15,593,798
Inventories	15,882,554	16,996,798
Current Tax Assets	702	989,472
Prepayments (ST)	1,139,115	…
Other Current Assets	87,633	82,458
Current Assets	27,626,188	23,293,876
Net PPE	60,327,280	50,891,209
Intangibles Excl Goodwill	1,339,835	1,414,002
Intangibles	1,339,835	1,414,002
Other LT Assets	2,393,402	2,052,356
LT Assets	64,060,517	54,357,567
Total Assets	91,699,806	77,651,443
Accounts Payable	165,826	50,808
Accrued Exps	355,345	175,341
Accounts Payable & Accrued Expenses	521,171	226,149
Current Debt	8,835,010	10,224,980
Current Debt and Capital Leases	8,835,010	10,224,980
Other Current Liabilities	2,331,460	2,003,265
Current Liabilities	11,687,641	12,454,394
Long-Term Obligations	55,097,199	40,650,424
Deferred LT Liability Charges	2,581,065	2,637,221
Other LT Liabilities	3,380,030	2,865,636
LT Liabilities	61,058,294	46,153,281
Total Liabilities	72,745,935	58,607,675
Net Assets	18,953,871	19,043,768
Common Share Capital	7,370,068	7,331,387
Share Premium	8,533,308	8,494,627
Retained Earnings	4,357,735	4,543,701
Treasury Stock	1,287,127	1,287,086
Other Equity	(20,114)	(38,862)
Shareholders' Equity	18,953,870	19,043,767
Total Liabilities & Stockholders' Equity	91,699,806	77,651,443
Net Current Assets	15,938,547	10,839,482
Total Assets Less Current Liabilities	80,012,165	65,197,049
Shares Outstanding	110,568	110,370

Recent Dividends:

1. JALCO Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. JALCO Holdings Co Ltd common.

No dividends paid.

JANIS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	4,369,385
Other Revenue	…	…	0
Revenue	4,982,780	4,845,980	4,369,385
Direct Expenses	4,212,941	3,953,652	3,706,476
Gross Profit	769,839	892,328	662,909
SG&A	922,294	1,003,314	1,011,326
Other OpEx	0	0	0
Indirect Expenses	922,294	1,003,314	1,011,326
Total Operating Expenses	5,135,235	4,956,966	4,717,802
Operating Income	(152,455)	(110,986)	(348,417)
Non-Op Net Interest Income	(15,775)	(6,982)	(2,870)
Other Non-Op	(27,889)	171,241	(996,615)
Non-Op Income	(43,664)	164,259	(999,485)
EBT Continuing	(196,119)	53,273	(1,347,902)
Taxation (current)	7,415	7,415	7,415
Taxation (deferred)	…	…	(179,016)
Taxation	7,415	7,415	(171,601)
EAT Continuing	(203,534)	45,858	(1,176,301)
Net Income	(203,534)	45,856	(1,176,302)
EPS - Basic - Cont	(54.99)	12.39	(317.98)
EPS - Primary	(54.99)	12.39	(317.98)
EPS -Diluted - Cont	(54.99)	12.32	(317.98)
EPS - Diluted	(54.99)	12.32	(317.98)
Shares (primary)	3,701	3,701	3,699
Shares (diluted)	3,701	3,722	3,699

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	387,076	483,324
Cash, Equivs & STI	387,076	483,324
Receivables	1,006,131	1,200,665
Raw Materials	176,265	155,904
WIP	144,546	171,303
Finished Goods	668,483	609,202
Inventories - Other	0	0
Inventories	989,294	936,409
Prepayments (ST)	36,796	33,622
Other Current Assets	9,037	74,504
Current Assets	2,428,334	2,728,524
Net PPE	1,010,919	1,037,150
Other LT Assets	804,088	604,585
LT Assets	1,815,007	1,641,735
Total Assets	4,243,342	4,370,260
Accounts Payable	306,962	326,808
Accrued Exps	127,567	128,284
Accounts Payable & Accrued Expenses	434,529	455,092
Current Debt	1,302,508	1,165,892
Current Capital Lease Obligations	8,488	8,658
Current Debt and Capital Leases	1,310,996	1,174,550
Other Current Liabilities	256,588	397,446
Current Liabilities	2,002,113	2,027,088
Long-Term Obligations	530,781	505,130
Deferred LT Liability Charges	287,729	230,025
Pensions & OPEB	290,377	336,555
Other LT Liabilities	218,941	257,000
LT Liabilities	1,327,828	1,328,710
Total Liabilities	3,329,942	3,355,798
Net Assets	913,400	1,014,462
Common Share Capital	1,000,000	1,000,000
Share Premium	181,346	181,346
Retained Earnings	(847,724)	(644,188)
Treasury Stock	103,957	103,957
Other Equity	683,735	581,260
Shareholders' Equity	913,400	1,014,461
Total Liabilities & Stockholders' Equity	4,243,342	4,370,260
Net Current Assets	426,221	701,436
Total Assets Less Current Liabilities	2,241,229	2,343,172
Shares Outstanding	3,701	3,701

Recent Dividends:

1. Janis Ltd common.

No dividends paid.

Annual Dividends:

1. Janis Ltd common.

No dividends paid.

JAPAN AIRLINES CO LTD JAL

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	1,467,555,000	1,356,733,000	1,240,569,000
Other Revenue	544,960,000	487,362,000	411,321,000
Revenue	2,012,515,000	1,844,095,000	1,651,890,000
Direct Expenses	395,455,000	380,014,000	356,796,000
Gross Profit	1,617,060,000	1,464,081,000	1,295,094,000
SG&A	398,484,000	363,471,000	334,089,000
D&A (OpEx)	166,175,000	155,907,000	149,960,000
Other OpEx	845,050,000	776,097,000	670,112,000
Indirect Expenses	1,409,709,000	1,295,475,000	1,154,161,000
Total Operating Expenses	1,805,164,000	1,675,489,000	1,510,957,000
Operating Income	207,351,000	168,606,000	140,933,000
Non-Op Income	(97,000)	(9,705,000)	(1,627,000)
EBT Continuing	207,254,000	158,901,000	139,306,000
Taxation	62,800,000	46,264,000	43,394,000
EAT Continuing	144,454,000	112,637,000	95,912,000
Min Ints	(6,847,000)	(5,597,000)	(377,000)
Net Income	137,604,000	107,038,000	95,534,000
Dividends Per Share	45.92	43.54	27.01
EPS - Basic - Cont	306.96	245.09	218.61
EPS - Primary	306.96	245.09	218.61
EPS -Diluted - Cont	306.96	245.09	218.61
EPS - Diluted	306.96	245.09	218.61
Shares (primary)	434,528	436,730	437,007
Shares (diluted)	434,528	436,730	437,007

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,010,185,000	749,030,000
Short Term Investments	31,216,000	3,502,000
Cash, Equivs & STI	1,041,401,000	752,532,000
Receivables	254,576,000	210,211,000
Inventories	60,606,000	49,723,000
Other Current Assets	88,962,000	82,900,000
Current Assets	1,445,545,000	1,095,366,000
Net PPE	1,259,530,000	1,214,014,000
LT Investments	215,659,000	168,389,000
Intangibles Excl Goodwill	111,731,000	94,317,000
Intangibles	111,731,000	94,317,000
Deferred LT Asset Charges	109,866,000	190,312,000
Other LT Assets	56,425,000	32,515,000
LT Assets	1,753,211,000	1,699,547,000
Total Assets	3,198,757,000	2,794,913,000
Accounts Payable	208,687,000	179,207,000
Accounts Payable & Accrued Expenses	208,687,000	179,207,000
Current Debt	149,883,000	94,562,000
Current Debt and Capital Leases	149,883,000	94,562,000
Other Current Liabilities	644,123,000	564,537,000
Current Liabilities	1,002,693,000	838,306,000
Long-Term Obligations	726,034,000	801,461,000
Deferred LT Liability Charges	3,961,000	3,694,000
Pensions & OPEB	82,321,000	92,278,000
Other LT Liabilities	48,981,000	42,501,000
Minorities (BS)	45,126,000	41,615,000
LT Liabilities	861,297,000	939,934,000
Total Liabilities	1,909,117,000	1,819,855,000
Net Assets	1,289,640,000	975,058,000
Common Share Capital	273,200,000	273,200,000
Share Premium	270,540,000	274,242,000
Retained Earnings	508,279,000	395,719,000
Accum Other Comp Inc	258,832,000	33,369,000
Treasury Stock	21,213,000	1,473,000
Other Equity	1,000	1,000
Shareholders' Equity	1,289,639,000	975,058,000
Total Liabilities &		

Stockholders' Equity	3,198,757,000	2,794,913,000
Net Current Assets	442,852,000	257,060,000
Total Assets Less Current Liabilities	2,196,064,000	1,956,607,000
Shares Outstanding	429,828	436,557

Recent Dividends:

1. Japan Airlines Co Ltd JAL American Depositary Receipts.

No dividends paid.

2. Japan Airlines Co Ltd JAL common.

No dividends paid.

Annual Dividends:

1. Japan Airlines Co Ltd JAL American Depositary Receipts.

No dividends paid.

2. Japan Airlines Co Ltd JAL common.

No dividends paid.

JAPAN ANIMAL REFERRAL MEDICAL CENTER CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,192,468	5,277,736	4,270,195
Direct Expenses	3,685,078	3,445,200	2,805,844
Gross Profit	2,507,390	1,832,536	1,464,351
SG&A	1,357,151	1,111,561	967,431
Other OpEx	0	0	0
Indirect Expenses	1,357,151	1,111,561	967,431
Total Operating Expenses	5,042,229	4,556,761	3,773,275
Operating Income	1,150,239	720,975	496,920
Non-Op Net Interest Income	(36,125)	(25,992)	(18,825)
Other Non-Op	27,905	25,283	13,211
Non-Op Income	(8,220)	(709)	(5,614)
EBT Continuing	1,142,019	720,266	491,306
Taxation	308,588	199,281	154,088
EAT Continuing	833,431	520,985	337,218
Net Income	833,429	520,982	337,217
Dividends Per Share	12	37	20
EPS - Basic - Cont	64.48	201.12	123.01
EPS - Primary	64.48	201.12	123.01
EPS -Diluted - Cont	64.48	200.87	121.26
EPS - Diluted	64.48	200.87	121.26
Shares (primary)	12,924	2,590	2,741
Shares (diluted)	12,924	2,594	2,781

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,592,885	1,107,603
Cash, Equivs & STI	1,592,885	1,107,603
Receivables	358,325	319,200
Raw Materials	20,408	18,748
Finished Goods	73,014	75,960
Inventories - Other	0	0
Inventories	93,422	94,708
Other Current Assets	66,335	76,485
Current Assets	2,110,967	1,597,996
Net PPE	8,218,703	6,316,808
Intangibles Excl Goodwill	555,322	479,420
Intangibles	555,322	479,420
Other LT Assets	428,997	359,494
LT Assets	9,203,022	7,155,722
Total Assets	11,313,989	8,753,719
Accounts Payable	72,030	65,768
Accrued Exps	178,218	182,483
Accounts Payable & Accrued Expenses	250,248	248,251
Current Debt	2,682,099	627,165
Current Debt and Capital Leases	2,682,099	627,165
Other Current Liabilities	805,587	678,756
Current Liabilities	3,737,934	1,554,172
Long-Term Obligations	2,476,847	2,847,886
Deferred LT Liability Charges	57,836	76,565
Pensions & OPEB	51,250	46,200
Other LT Liabilities	108,744	80,368
LT Liabilities	2,694,677	3,051,019
Total Liabilities	6,432,612	4,605,192
Net Assets	4,881,377	4,148,527
Common Share Capital	801,600	801,600
Share Premium	720,405	720,405
Retained Earnings	3,912,404	3,179,791
Treasury Stock	553,034	553,270
Other Equity	1	1
Shareholders' Equity	4,881,376	4,148,527
Total Liabilities & Stockholders' Equity	11,313,989	8,753,719
Net Current Assets	(1,626,967)	43,824
Total Assets Less Current Liabilities	7,576,055	7,199,547
Shares Outstanding	12,924	2,585

Recent Dividends:

1. Japan Animal Referral Medical Center Co Ltd common.

No dividends paid.

Annual Dividends:

1. Japan Animal Referral Medical Center Co Ltd common.

No dividends paid.

JAPAN CASH MACHINE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	31,610,569
Other Revenue	…	…	0
Revenue	31,557,095	37,815,935	31,610,569
Direct Expenses	18,683,860	22,474,788	19,422,282
Gross Profit	12,873,235	15,341,147	12,188,287
SG&A	10,376,139	10,430,552	9,349,092
Other OpEx	0	0	0
Indirect Expenses	10,376,139	10,430,552	9,349,092
Total Operating Expenses	29,059,999	32,905,340	28,771,374
Operating Income	2,497,096	4,910,595	2,839,195
Non-Op Net Interest Income	203,172	(37,186)	(10,986)
Non-Op For Curr Gains	675,569	(125,506)	810,146
Other Non-Op	3,429,093	51,052	(3,904)
Non-Op Income	4,307,834	(111,640)	795,256
EBT Continuing	6,804,930	4,798,955	3,634,451
Taxation (current)	1,236,659	1,153,776	819,494
Taxation (deferred)	875,960	(165,291)	(466,973)
Taxation	2,112,619	988,485	352,521
EAT Continuing	4,692,311	3,810,470	3,281,930
Net Income	4,692,309	3,810,466	3,281,928
Dividends Per Share	40	50	26
EPS - Basic - Cont	173.14	140.98	112.59
EPS - Primary	173.14	140.98	112.59
EPS -Diluted - Cont	173.14	140.98	112.59
EPS - Diluted	173.14	140.98	112.59
Shares (primary)	27,102	27,029	29,149
Shares (diluted)	27,102	27,029	29,149

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,305,530	17,457,475
Short Term Investments	3,728,666	39,935
Cash, Equivs & STI	23,034,196	17,497,410
Receivables	6,090,192	5,935,034
Raw Materials	3,600,018	5,698,136
WIP	441,360	727,067
Inventories - Other	8,928,193	10,636,484
Inventories	12,969,571	17,061,687
Other Current Assets	1,224,639	971,704
Current Assets	43,318,598	41,465,835
Net PPE	2,627,580	4,080,651
Intangibles Excl Goodwill	410,022	195,617
Intangibles	410,022	195,617
Other LT Assets	5,784,848	3,540,586
LT Assets	8,822,450	7,816,854
Total Assets	52,222,636	49,385,032
Accounts Payable	1,434,513	2,201,881
Accrued Exps	46,000	46,000
Accounts Payable & Accrued Expenses	1,480,513	2,247,881
Current Debt	1,200,000	1,500,000
Current Capital Lease Obligations	130,896	121,900
Current Debt and Capital Leases	1,330,896	1,621,900
Other Current Liabilities	4,734,577	4,198,638
Current Liabilities	7,545,986	8,068,419
Long-Term Obligations	7,920,000	9,120,000
Deferred LT Liability Charges	542,059	…
Pensions & OPEB	1,665	…
Other LT Liabilities	367,554	165,587
LT Liabilities	8,831,278	9,285,587
Total Liabilities	16,377,264	17,354,006
Net Assets	35,845,372	32,031,026
Common Share Capital	2,220,316	2,220,316
Share Premium	2,700,615	2,760,065
Retained Earnings	30,649,917	27,469,657
Treasury Stock	3,631,470	3,913,131
Other Equity	3,905,993	3,494,118
Shareholders' Equity	35,845,371	32,031,025
Total Liabilities & Stockholders' Equity	52,222,636	49,385,032
Net Current Assets	35,772,612	33,397,416
Total Assets Less Current Liabilities	44,676,650	41,316,613
Shares Outstanding	27,125	26,931

Recent Dividends:

1. Japan Cash Machine Co Ltd common.

No dividends paid.

Annual Dividends:

1. Japan Cash Machine Co Ltd common.

No dividends paid.

JAPAN COMMUNICATIONS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,633,829	9,238,862	7,400,748
Direct Expenses	7,219,759	5,396,150	4,138,372
Gross Profit	4,414,070	3,842,712	3,262,376
SG&A	3,280,031	2,880,226	2,123,302
Other OpEx	0	0	0
Indirect Expenses	3,280,031	2,880,226	2,123,302
Total Operating Expenses	10,499,790	8,276,376	6,261,674
Operating Income	1,134,039	962,486	1,139,074
Non-Op Net Interest Income	(21,081)	491	(1,776)
Non-Op For Curr Gains	(10,812)	23,411	21,704
Other Non-Op	(240,177)	(21,697)	388,365
Non-Op Income	(272,070)	2,205	408,293
EBT Continuing	861,969	964,691	1,547,367
Taxation (current)	209,219	158,000	224,089
Taxation	209,219	158,000	224,089
EAT Continuing	652,750	806,691	1,323,278
Min Ints	111,064	42,675	42,055
Net Income	763,810	849,366	1,365,334
EPS - Basic - Cont	4.58	5.12	8.27
EPS - Primary	4.58	5.12	8.27
EPS -Diluted - Cont	4.58	5.12	8.27
EPS - Diluted	4.58	5.12	8.27
Shares (primary)	166,547	165,641	164,994
Shares (diluted)	166,547	165,641	165,022

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,107,324	4,300,365
Cash, Equivs & STI	7,107,324	4,300,365
Receivables	936,280	887,743
Supplies	3,967	…
Inventories - Other	67,018	…
Inventories	70,985	49,284
Other Current Assets	339,304	269,816
Current Assets	8,453,893	5,507,208
Net PPE	532,031	369,536
Intangibles Excl Goodwill	2,243,121	815,028
Intangibles	2,243,121	815,028
Other LT Assets	679,105	621,067

LT Assets	3,454,257	1,805,631
Total Assets	11,995,243	7,340,611
Accounts Payable	571,960	473,613
Accounts Payable & Accrued Expenses	571,960	473,613
Current Debt	852,000	286,000
Current Debt and Capital Leases	852,000	286,000
Other Current Liabilities	1,019,360	913,515
Current Liabilities	2,443,320	1,673,128
Long-Term Obligations	4,862,000	1,714,000
Other LT Liabilities	47,824	82,922
Minorities (BS)	21,436	52,015
LT Liabilities	4,909,824	1,796,922
Total Liabilities	7,374,581	3,522,065
Net Assets	4,620,662	3,818,546
Common Share Capital	653,878	600,350
Share Premium	261,680	288,636
Retained Earnings	3,508,829	2,745,019
Treasury Stock	2,192	2,192
Other Equity	198,466	186,732
Shareholders' Equity	4,620,661	3,818,545
Total Liabilities & Stockholders' Equity	11,995,243	7,340,611
Net Current Assets	6,010,573	3,834,080
Total Assets Less Current Liabilities	9,551,923	5,667,483
Shares Outstanding	166,809	165,909

Recent Dividends:
1. Japan Communications Inc common.
No dividends paid.
Annual Dividends:
1. Japan Communications Inc common.
No dividends paid.

JAPAN DISPLAY INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	132,328,000	188,012,000	239,153,000
Direct Expenses	129,762,000	197,663,000	245,645,000
Gross Profit	2,566,000	(9,651,000)	(6,492,000)
SG&A	21,259,000	27,416,000	27,653,000
D&A (OpEx)	...	49,000	84,000
Other OpEx	0	0	0
Indirect Expenses	21,259,000	27,465,000	27,737,000
Total Operating Expenses	151,021,000	225,128,000	273,382,000
Operating Income	(18,693,000)	(37,116,000)	(34,229,000)
Non-Op Net Interest Income	(8,564,000)	(4,186,000)	(1,301,000)
Non-Op For Curr Gains	(35,000)	1,027,000	1,723,000
Other Non-Op	8,760,000	(36,784,000)	(9,987,000)
Non-Op Income	161,000	(39,943,000)	(9,565,000)
EBT Continuing	(18,532,000)	(77,059,000)	(43,794,000)
Taxation (current)	868,000	962,000	518,000
Taxation (deferred)	414,000	195,000	1,000
Taxation	1,282,000	1,157,000	519,000
EAT Continuing	(19,814,000)	(78,216,000)	(44,313,000)
Net Income	(19,810,000)	(78,220,000)	(44,312,000)
EPS - Basic - Cont	(3.20)	(12.64)	(7.16)
EPS - Primary	(3.20)	(12.64)	(7.16)
EPS -Diluted - Cont	(3.20)	(12.64)	(7.16)
EPS - Diluted	(3.20)	(12.64)	(7.16)
Shares (primary)	6,188,721	6,188,721	6,188,721
Shares (diluted)	6,188,721	6,188,721	6,188,721

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,755,000	21,073,000
Cash, Equivs & STI	27,755,000	21,073,000
Receivables	22,113,000	30,089,000
Raw Materials	11,330,000	18,584,000
WIP	8,903,000	11,465,000
Finished Goods	7,233,000	14,025,000
Inventories - Other	0	0
Inventories	27,466,000	44,074,000
Other Current Assets	3,705,000	4,920,000
Current Assets	81,039,000	100,156,000
Net PPE	37,772,000	42,001,000
Intangibles Excl Goodwill	223,000	1,190,000
Intangibles	223,000	1,190,000
Other LT Assets	5,213,000	4,684,000
LT Assets	43,208,000	47,875,000
Total Assets	124,248,000	148,031,000
Accounts Payable	20,236,000	28,160,000
Accounts Payable & Accrued Expenses	20,236,000	28,160,000
Current Debt	65,000,000	59,500,000
Current Debt and Capital Leases	65,000,000	59,500,000
Other Current Liabilities	42,626,000	37,190,000
Current Liabilities	127,862,000	124,850,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,454,000	...
Pensions & OPEB	146,000	2,244,000
Other LT Liabilities	2,199,000	14,047,000
LT Liabilities	3,799,000	16,291,000
Total Liabilities	131,661,000	141,141,000
Net Assets	(7,413,000)	6,890,000
Common Share Capital	100,000	100,000
Share Premium	141,205,000	141,205,000
Retained Earnings	(164,475,000)	(144,664,000)
Other Equity	15,758,000	10,249,000
Shareholders' Equity	(7,412,000)	6,890,000
Total Liabilities & Stockholders' Equity	124,248,000	148,031,000
Net Current Assets	(46,823,000)	(24,694,000)
Total Assets Less Current Liabilities	(3,614,000)	23,181,000
Shares Outstanding	3,880,393	3,880,393

Recent Dividends:
1. Japan Display Inc preferred class B.
No dividends paid.
2. Japan Display Inc preferred class A.
No dividends paid.
3. Japan Display Inc preferred class E.
No dividends paid.
4. Japan Display Inc preferred class D.
No dividends paid.
5. Japan Display Inc common.
No dividends paid.
6. Japan Display Inc American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Japan Display Inc preferred class B.
No dividends paid.
2. Japan Display Inc preferred class A.
No dividends paid.
3. Japan Display Inc preferred class E.
No dividends paid.
4. Japan Display Inc preferred class D.
No dividends paid.
5. Japan Display Inc common.
No dividends paid.
6. Japan Display Inc American Depositary Receipt.
No dividends paid.

JAPAN ELECTRONIC MATERIALS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	17,461,000
Other Revenue	...	...	0
Revenue	29,366,000	23,829,000	17,461,000
Direct Expenses	16,482,000	14,370,000	12,217,000
Gross Profit	12,884,000	9,459,000	5,244,000
SG&A	5,634,000	4,873,000	4,373,000
Other OpEx	0	0	0
Indirect Expenses	5,634,000	4,873,000	4,373,000
Total Operating Expenses	22,116,000	19,243,000	16,590,000
Operating Income	7,250,000	4,586,000	871,000
Non-Op Net Interest Income	(26,000)	3,000	(2,000)
Non-Op For Curr Gains	32,000	20,000	64,000
Other Non-Op	27,000	17,000	74,000
Non-Op Income	33,000	40,000	136,000
EBT Continuing	7,283,000	4,626,000	1,007,000
Taxation (current)	1,890,000	1,144,000	248,000
Taxation (deferred)	(60,000)	28,000	136,000
Taxation	1,830,000	1,172,000	384,000
EAT Continuing	5,453,000	3,454,000	623,000
Net Income	5,451,000	3,455,000	623,000
Dividends Per Share	80	70	40
EPS - Basic - Cont	425.98	273.53	49.32
EPS - Primary	425.98	273.53	49.32
EPS -Diluted - Cont	425.98	273.53	49.32
EPS - Diluted	425.98	273.53	49.32
Shares (primary)	12,798	12,631	12,623
Shares (diluted)	12,798	12,631	12,623

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,110,000	12,148,000
Short Term Investments	41,000	40,000
Cash, Equivs & STI	27,151,000	12,188,000
Receivables	11,312,000	11,789,000
Raw Materials	2,234,000	1,939,000
WIP	1,768,000	1,605,000
Finished Goods	574,000	619,000
Inventories - Other	0	0
Inventories	4,576,000	4,163,000
Other Current Assets	527,000	323,000
Current Assets	43,566,000	28,463,000
Net PPE	12,917,000	10,638,000
Intangibles Excl Goodwill	281,000	259,000
Intangibles	281,000	259,000
Other LT Assets	1,711,000	498,000
LT Assets	14,909,000	11,395,000
Total Assets	58,476,000	39,859,000
Accounts Payable	840,000	1,601,000
Accrued Exps	710,000	650,000
Accounts Payable & Accrued Expenses	1,550,000	2,251,000
Current Debt	1,349,000	1,331,000
Current Debt and Capital Leases	1,349,000	1,331,000
Other Current Liabilities	4,033,000	3,207,000
Current Liabilities	6,932,000	6,789,000
Long-Term Obligations	6,194,000	4,549,000
Other LT Liabilities	471,000	606,000
LT Liabilities	6,665,000	5,155,000
Total Liabilities	13,597,000	11,944,000
Net Assets	44,879,000	27,915,000
Common Share Capital	9,205,000	3,074,000
Share Premium	9,424,000	3,293,000
Retained Earnings	25,017,000	20,450,000
Treasury Stock	16,000	16,000
Other Equity	1,248,000	1,113,000
Shareholders' Equity	44,878,000	27,914,000
Total Liabilities & Stockholders' Equity	58,476,000	39,859,000
Net Current Assets	36,634,000	21,674,000
Total Assets Less Current Liabilities	51,544,000	33,070,000
Shares Outstanding	14,647	12,632

Recent Dividends:
1. Japan Electronic Materials Corp common.
No dividends paid.
Annual Dividends:
1. Japan Electronic Materials Corp common.
No dividends paid.

JAPAN ENGINE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2024	2023
Revenue	29,707,108	20,969,501	15,248,603
Direct Expenses	19,960,020	15,051,960	12,563,928
Gross Profit	9,747,088	5,917,541	2,684,675
SG&A	4,288,784	3,728,599	2,242,595
Other OpEx	0	0	0
Indirect Expenses	4,288,784	3,728,599	2,242,595
Total Operating Expenses	24,248,804	18,780,559	14,806,523

Operating Income	5,458,304	2,188,942	442,080
Non-Op Net Interest Income	(38,400)	(16,375)	(20,610)
Non-Op For Curr Gains	(16,061)	(13,488)	(15,556)
Other Non-Op	1,015,879	1,207,786	298,549
Non-Op Income	961,418	1,177,923	262,383
EBT Continuing	6,419,722	3,366,865	704,463
Taxation (current)	1,645,174	452,505	239,690
Taxation (deferred)	16,086	366,173	(344,075)
Taxation	1,661,260	818,678	(104,385)
EAT Continuing	4,758,462	2,548,187	808,848
Net Income	4,758,460	2,548,187	808,849
Dividends Per Share	88	130	40
EPS - Basic - Cont	567.58	911.76	289.40
EPS - Primary	567.58	911.76	289.40
EPS -Diluted - Cont	567.58	911.76	289.40
EPS - Diluted	567.58	911.76	289.40
Shares (primary)	8,384	2,795	2,795
Shares (diluted)	8,384	2,795	2,795

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2024
Cash & Equivalents	5,433,692	4,280,765
Cash, Equivs & STI	5,433,692	4,280,765
Receivables	6,922,160	5,289,600
Raw Materials	1,430,689	1,229,354
WIP	3,605,627	3,505,147
Finished Goods	3,650,081	5,022,539
Inventories - Other	0	0
Inventories	8,686,397	9,757,040
Prepayments (ST)	109,604	50,746
Other Current Assets	224,584	786,071
Current Assets	21,376,437	20,164,222
Net PPE	8,335,719	3,958,857
Intangibles Excl Goodwill	173,364	143,918
Intangibles	173,364	143,918
Other LT Assets	2,071,894	736,267
LT Assets	10,580,977	4,839,042
Total Assets	31,957,415	25,003,264
Accounts Payable	3,037,005	6,746,286
Accrued Exps	645,832	699,395
Accounts Payable & Accrued Expenses	3,682,837	7,445,681
Current Debt	1,222,892	324,690
Current Capital Lease Obligations	148,448	82,256
Current Debt and Capital Leases	1,371,340	406,946
Other Current Liabilities	5,601,489	4,221,217
Current Liabilities	10,655,666	12,073,844
Long-Term Obligations	2,591,482	2,799,003
Pensions & OPEB	320,683	276,393
Other LT Liabilities	0	104,328
LT Liabilities	2,912,165	3,179,724
Total Liabilities	13,567,832	15,253,568
Net Assets	18,389,583	9,749,696
Common Share Capital	2,215,000	2,215,000
Share Premium	1,709,750	1,709,750
Retained Earnings	13,771,354	5,771,086
Treasury Stock	12,000	10,101
Other Equity	705,479	63,960
Shareholders' Equity	18,389,583	9,749,695
Total Liabilities & Stockholders' Equity	31,957,415	25,003,264
Net Current Assets	10,720,771	8,090,378
Total Assets Less Current Liabilities	21,301,749	12,929,420
Shares Outstanding	8,384	2,795

Recent Dividends:

1. Japan Engine Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. Japan Engine Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

JAPAN INSULATION CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,393,820	12,222,902	12,537,772
Direct Expenses	10,310,285	8,921,816	8,905,945
Gross Profit	4,083,535	3,301,086	3,631,827
SG&A	2,471,865	2,273,636	2,173,717
Other OpEx	0	0	0
Indirect Expenses	2,471,865	2,273,636	2,173,717
Total Operating Expenses	12,782,150	11,195,452	11,079,662
Operating Income	1,611,670	1,027,450	1,458,110
Non-Op Net Interest Income	21,738	15,704	12,486
Non-Op For Curr Gains	(2,945)	3,915	14,749
Other Non-Op	(34,991)	25,756	(69,393)
Non-Op Income	(16,198)	45,375	(42,158)
EBT Continuing	1,595,472	1,072,825	1,415,952
Taxation (current)	483,252	316,557	510,341
Taxation (deferred)	(65,645)	(20,341)	(69,572)
Taxation	417,607	296,216	440,769
EAT Continuing	1,177,865	776,609	975,183
Net Income	1,177,864	776,607	975,182
Dividends Per Share	40	37	40
EPS - Basic - Cont	135.95	89.86	112.71
EPS - Primary	135.95	89.86	112.71
EPS -Diluted - Cont	135.95	89.86	112.71
EPS - Diluted	135.95	89.86	112.71
Shares (primary)	8,664	8,643	8,652
Shares (diluted)	8,664	8,643	8,652

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,068,237	6,033,596
Short Term Investments	30,542	71,802
Cash, Equivs & STI	6,098,779	6,105,398
Receivables	5,257,006	4,452,319
Raw Materials	127,512	122,880
WIP	185,813	159,830
Finished Goods	588,818	604,076
Inventories - Other	0	0
Inventories	902,143	886,786
Other Current Assets	65,176	98,638
Current Assets	12,323,104	11,543,141
Net PPE	5,293,909	5,280,902
Intangibles Excl Goodwill	74,583	117,950
Intangibles	74,583	117,950
Other LT Assets	1,148,848	867,934
LT Assets	6,517,340	6,266,786
Total Assets	18,840,444	17,809,928
Accounts Payable	1,015,532	1,467,800
Accrued Exps	304,094	276,776
Accounts Payable & Accrued Expenses	1,319,626	1,744,576
Current Debt	501,250	615,000
Current Debt and Capital Leases	501,250	615,000
Other Current Liabilities	984,407	612,179
Current Liabilities	2,805,283	2,971,755
Long-Term Obligations	487,500	351,250
Deferred LT Liability Charges	435,865	435,865
Pensions & OPEB	144,293	159,413
Other LT Liabilities	166,917	193,746
LT Liabilities	1,234,575	1,140,274
Total Liabilities	4,039,858	4,112,029
Net Assets	14,800,586	13,697,899
Common Share Capital	1,200,247	1,200,247
Share Premium	951,751	949,772
Retained Earnings	11,457,270	10,599,554
Treasury Stock	33,206	46,596
Other Equity	1,224,523	994,921
Shareholders' Equity	14,800,585	13,697,898
Total Liabilities & Stockholders' Equity	18,840,444	17,809,928
Net Current Assets	9,517,821	8,571,386
Total Assets Less Current Liabilities	16,035,161	14,838,173
Shares Outstanding	8,667	8,653

Recent Dividends:

1. Japan Insulation Co Ltd common.

No dividends paid.

Annual Dividends:

1. Japan Insulation Co Ltd common.

No dividends paid.

JAPAN MATERIAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	57,976,000	52,678,000	48,592,000
Direct Expenses	38,220,000	36,518,000	36,572,000
Gross Profit	19,756,000	16,160,000	12,020,000
SG&A	5,115,000	4,971,000	4,260,000
Other OpEx	0	0	0
Indirect Expenses	5,115,000	4,971,000	4,260,000
Total Operating Expenses	43,335,000	41,489,000	40,832,000
Operating Income	14,641,000	11,189,000	7,760,000
Non-Op Net Interest Income	88,000	49,000	31,000
Non-Op For Curr Gains	209,000	(61,000)	376,000
Other Non-Op	150,000	150,000	(106,000)
Non-Op Income	447,000	138,000	301,000
EBT Continuing	15,088,000	11,327,000	8,061,000
Taxation (current)	4,396,000	3,533,000	2,414,000
Taxation (deferred)	(16,000)	(173,000)	(62,000)
Taxation	4,380,000	3,360,000	2,352,000
EAT Continuing	10,708,000	7,967,000	5,709,000
Min Ints	(119,000)	(97,000)	(27,000)
Net Income	10,592,000	7,872,000	5,681,000
Dividends Per Share	32	24	20
EPS - Basic - Cont	103.07	76.62	55.32
EPS - Primary	103.07	76.62	55.32
EPS -Diluted - Cont	103.07	76.62	55.32
EPS - Diluted	103.07	76.62	55.32
Shares (primary)	102,768	102,750	102,701
Shares (diluted)	102,768	102,750	102,701

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,618,000	16,318,000
Short Term Investments	95,000	257,000
Cash, Equivs & STI	21,713,000	16,575,000
Receivables	26,083,000	23,487,000
Raw Materials	3,604,000	3,650,000
WIP	2,504,000	1,082,000
Inventories - Other	1,728,000	1,744,000
Inventories	7,836,000	6,476,000
Other Current Assets	250,000	452,000
Current Assets	55,882,000	46,990,000
Net PPE	14,984,000	15,038,000
Intangibles Excl Goodwill	1,536,000	1,831,000
Intangibles	1,536,000	1,831,000
Other LT Assets	2,970,000	1,843,000
LT Assets	19,490,000	18,712,000
Total Assets	75,373,000	65,702,000
Accounts Payable	4,090,000	3,772,000
Accrued Exps	1,137,000	661,000
Accounts Payable & Accrued Expenses	5,227,000	4,433,000
Other Current Liabilities	5,397,000	5,261,000
Current Liabilities	10,624,000	9,694,000
Long-Term Obligations	0	0
Pensions & OPEB	1,159,000	1,103,000
Other LT Liabilities	371,000	321,000
Minorities (BS)	573,000	453,000
LT Liabilities	1,530,000	1,424,000
Total Liabilities	12,728,000	11,571,000
Net Assets	62,645,000	54,131,000
Common Share Capital	1,317,000	1,317,000
Share Premium	1,869,000	1,849,000
Retained Earnings	58,824,000	50,698,000
Treasury Stock	1,002,000	1,010,000
Other Equity	1,636,000	1,276,000
Shareholders' Equity	62,644,000	54,130,000
Total Liabilities & Stockholders' Equity	75,373,000	65,702,000
Net Current Assets	45,258,000	37,296,000

Total Assets Less Current Liabilities	64,749,000	56,008,000
Shares Outstanding	102,774	102,755

Recent Dividends:
1. Japan Material Co Ltd common.
No dividends paid.
Annual Dividends:
1. Japan Material Co Ltd common.
No dividends paid.

JAPAN OIL TRANSPORTATION CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	34,985,000
Other Revenue	…	…	0
Revenue	38,537,000	37,090,000	34,985,000
Direct Expenses	33,821,000	32,912,000	31,093,000
Gross Profit	4,716,000	4,178,000	3,892,000
SG&A	2,847,000	2,623,000	2,330,000
Other OpEx	0	0	0
Indirect Expenses	2,847,000	2,623,000	2,330,000
Total Operating Expenses	36,668,000	35,535,000	33,423,000
Operating Income	1,869,000	1,555,000	1,562,000
Non-Op Net Interest Income	(141,000)	(111,000)	(89,000)
Other Non-Op	422,000	418,000	306,000
Non-Op Income	281,000	307,000	217,000
EBT Continuing	2,150,000	1,862,000	1,779,000
Taxation (current)	801,000	658,000	723,000
Taxation (deferred)	(158,000)	(60,000)	(97,000)
Taxation	643,000	598,000	626,000
EAT Continuing	1,507,000	1,264,000	1,153,000
Net Income	1,508,000	1,263,000	1,154,000
Dividends Per Share	140	100	100
EPS - Basic - Cont	456.76	381.86	348.91
EPS - Primary	456.76	381.86	348.91
EPS -Diluted - Cont	456.76	381.86	348.91
EPS - Diluted	456.76	381.86	348.91
Shares (primary)	3,300	3,307	3,308
Shares (diluted)	3,300	3,307	3,308

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,915,000	5,621,000
Short Term Investments	2,398,000	1,800,000
Cash, Equivs & STI	8,313,000	7,421,000
Receivables	4,014,000	3,912,000
Inventories	79,000	125,000
Other Current Assets	890,000	653,000
Current Assets	13,296,000	12,111,000
Net PPE	22,103,000	21,498,000
Intangibles Excl Goodwill	343,000	399,000
Intangibles	343,000	399,000
Other LT Assets	13,724,000	9,270,000
LT Assets	36,170,000	31,167,000
Total Assets	49,466,000	43,279,000
Accounts Payable	1,760,000	1,810,000
Accounts Payable & Accrued Expenses	1,760,000	1,810,000
Current Debt	387,000	316,000
Current Capital Lease Obligations	2,346,000	2,276,000
Current Debt and Capital Leases	2,733,000	2,592,000
Other Current Liabilities	3,567,000	3,218,000
Current Liabilities	8,060,000	7,620,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,004,000	885,000
Pensions & OPEB	1,503,000	1,531,000
Other LT Liabilities	8,130,000	7,295,000
LT Liabilities	11,637,000	9,711,000
Total Liabilities	19,697,000	17,331,000
Net Assets	29,769,000	25,948,000
Common Share Capital	1,661,000	1,661,000
Share Premium	290,000	290,000
Retained Earnings	22,560,000	21,384,000
Treasury Stock	250,000	38,000
Other Equity	5,507,000	2,650,000
Shareholders' Equity	29,768,000	25,947,000
Total Liabilities & Stockholders' Equity	49,466,000	43,279,000
Net Current Assets	5,236,000	4,491,000
Total Assets Less Current Liabilities	41,406,000	35,659,000
Shares Outstanding	3,266	3,307

Recent Dividends:
1. Japan Oil Transportation Co. Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Japan Oil Transportation Co. Ltd. (Japan) common.
No dividends paid.

JAPAN PULP & PAPER CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	534,230,000
Other Revenue	…	…	0
Revenue	606,779,000	554,524,000	534,230,000
Direct Expenses	501,337,000	463,058,000	446,824,000
Gross Profit	105,442,000	91,466,000	87,406,000
SG&A	94,594,000	76,394,000	70,003,000
Other OpEx	0	0	0
Indirect Expenses	94,594,000	76,394,000	70,003,000
Total Operating Expenses	595,931,000	539,452,000	516,827,000
Operating Income	10,848,000	15,072,000	17,403,000
Non-Op Net Interest Income	(2,073,000)	(1,894,000)	(2,310,000)
Other Non-Op	2,566,000	1,049,000	2,621,000
Non-Op Income	493,000	(845,000)	311,000
EBT Continuing	11,341,000	14,227,000	17,714,000
Taxation (current)	5,498,000	5,927,000	5,341,000
Taxation (deferred)	(134,000)	(413,000)	627,000
Taxation	5,364,000	5,514,000	5,968,000
EAT Continuing	5,977,000	8,713,000	11,746,000
Min Ints	(1,257,000)	(1,142,000)	(1,389,000)
Net Income	4,720,000	7,569,000	10,357,000
Dividends Per Share	34	25	13
EPS - Basic - Cont	39.50	61.44	78.86
EPS - Primary	39.50	61.44	78.86
EPS -Diluted - Cont	39.41	61.30	78.69
EPS - Diluted	39.41	61.30	78.69
Shares (primary)	119,479	123,188	123,140
Shares (diluted)	119,767	123,475	123,410

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,825,000	19,577,000
Cash, Equivs & STI	25,825,000	19,577,000
Receivables	137,659,000	139,056,000
Inventories	68,596,000	64,708,000
Other Current Assets	8,415,000	10,612,000
Current Assets	240,495,000	233,953,000
Net PPE	97,963,000	100,554,000
Intangibles Excl Goodwill	10,907,000	11,365,000
Intangibles	10,907,000	11,365,000
Other LT Assets	45,281,000	46,292,000
LT Assets	154,151,000	158,211,000
Total Assets	394,704,000	392,234,000
Accounts Payable	99,815,000	99,114,000
Accounts Payable & Accrued Expenses	99,815,000	99,114,000
Current Debt	73,136,000	67,057,000
Current Capital Lease Obligations	3,511,000	3,105,000
Current Debt and Capital Leases	76,647,000	70,162,000
Other Current Liabilities	25,898,000	22,774,000
Current Liabilities	202,360,000	192,050,000
Long-Term Obligations	28,959,000	31,980,000
Deferred LT Liability Charges	5,694,000	4,755,000
Pensions & OPEB	2,977,000	2,872,000
Other LT Liabilities	13,807,000	15,013,000
Minorities (BS)	11,978,000	11,495,000
LT Liabilities	51,437,000	54,620,000
Total Liabilities	265,775,000	258,165,000
Net Assets	128,929,000	134,069,000
Common Share Capital	16,649,000	16,649,000
Share Premium	5,891,000	6,321,000
Retained Earnings	89,939,000	103,583,000
Treasury Stock	5,061,000	11,653,000
Other Equity	21,511,000	19,170,000
Shareholders' Equity	128,929,000	134,070,000
Total Liabilities & Stockholders' Equity	394,704,000	392,234,000
Net Current Assets	38,135,000	41,903,000
Total Assets Less Current Liabilities	192,344,000	200,184,000
Shares Outstanding	112,531	123,190

Recent Dividends:
1. Japan Pulp & Paper Co., Ltd. common.
No dividends paid.
After 10-for-1 split: No dividends paid.
Annual Dividends:
1. Japan Pulp & Paper Co., Ltd. common.
No dividends paid.
After 10-for-1 split: No dividends paid.

JAPAN PURE CHEMICAL CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	18,073,141	12,611,218	11,419,624
Direct Expenses	16,134,786	10,982,701	10,045,021
Gross Profit	1,938,355	1,628,517	1,374,603
SG&A	1,361,979	1,125,867	1,020,233
Other OpEx	0	0	0
Indirect Expenses	1,361,979	1,125,867	1,020,233
Total Operating Expenses	17,496,765	12,108,568	11,065,254
Operating Income	576,376	502,650	354,370
Non-Op Net Interest Income	14,091	3,529	59
Non-Op For Curr Gains	1,066	(251)	1,615
Other Non-Op	1,842,764	1,663,470	369,222
Non-Op Income	1,857,921	1,666,748	370,896
EBT Continuing	2,434,297	2,169,398	725,266
Taxation (current)	646,425	617,732	185,420
Taxation (deferred)	(16,108)	(28,072)	(8,409)
Taxation	630,317	589,660	177,011
EAT Continuing	1,803,980	1,579,738	548,255
Net Income	1,803,981	1,579,736	548,256
Dividends Per Share	200	126	101
EPS - Basic - Cont	311.86	273.73	95.26
EPS - Primary	311.86	273.73	95.26
EPS -Diluted - Cont	309.20	271.36	94.62
EPS - Diluted	309.20	271.36	94.62
Shares (primary)	5,785	5,771	5,755
Shares (diluted)	5,834	5,822	5,794

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,753,470	7,585,250
Short Term Investments	…	1,194
Cash, Equivs & STI	7,753,470	7,586,444
Receivables	1,917,414	1,175,053
Raw Materials	504,632	487,107
Finished Goods	128,864	60,961
Inventories - Other	0	0
Inventories	633,496	548,068
Current Tax Assets	252,279	219,855
Prepayments (ST)	73,085	12,352
Other Current Assets	8,003	2,272
Current Assets	10,637,747	9,544,044
Net PPE	147,365	114,336
Intangibles Excl Goodwill	110,910	132,289
Intangibles	110,910	132,289
Other LT Assets	10,842,002	6,065,959
LT Assets	11,100,277	6,312,584
Total Assets	21,738,024	15,856,629
Accounts Payable	125,951	76,195

Accrued Exps	92,591	71,892
Accounts Payable & Accrued Expenses	218,542	148,087
Other Current Liabilities	460,422	636,788
Current Liabilities	678,964	784,875
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,765,056	1,255,506
Other LT Liabilities	229,280	221,527
LT Liabilities	2,994,336	1,477,033
Total Liabilities	3,673,301	2,261,909
Net Assets	18,064,723	13,594,720
Common Share Capital	1,283,196	1,283,196
Share Premium	1,054,599	1,038,390
Retained Earnings	9,856,893	8,781,286
Treasury Stock	628,395	691,831
Other Equity	6,498,430	3,183,679
Shareholders' Equity	18,064,723	13,594,720
Total Liabilities & Stockholders' Equity	21,738,024	15,856,629
Net Current Assets	9,958,783	8,759,169
Total Assets Less Current Liabilities	21,059,060	15,071,754
Shares Outstanding	5,803	5,776

Recent Dividends:

1. Japan Pure Chemical Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Japan Pure Chemical Co., Ltd. common.

No dividends paid.

JAPAN SECURITIES FINANCE CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	114,208,000	59,483,000	50,006,000
Direct Expenses	92,352,000	40,738,000	32,614,000
Gross Profit	21,856,000	18,745,000	17,392,000
SG&A	7,840,000	7,416,000	7,463,000
Other OpEx	0	0	0
Indirect Expenses	7,840,000	7,416,000	7,463,000
Total Operating Expenses	100,192,000	48,154,000	40,077,000
Operating Income	14,016,000	11,329,000	9,929,000
Non-Op Net Interest Income	4,000	…	251,000
Other Non-Op	975,000	…	862,000
Non-Op Income	979,000	3,004,000	1,113,000
EBT Continuing	14,995,000	14,333,000	11,042,000
Taxation (current)	4,427,000	3,784,000	3,072,000
Taxation (deferred)	(42,000)	175,000	(59,000)
Taxation	4,385,000	3,959,000	3,013,000
EAT Continuing	10,610,000	10,374,000	8,029,000
Net Income	10,612,000	10,376,000	8,031,000
Dividends Per Share	86	84	47
EPS - Basic - Cont	129.74	124.61	94.04
EPS - Primary	129.74	124.61	94.04
EPS -Diluted - Cont	129.74	124.61	94.04
EPS - Diluted	129.74	124.61	94.04
Shares (primary)	81,791	83,268	85,399
Shares (diluted)	81,791	83,268	85,399

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,559,712,000	1,435,297,000
Short Term Investments	673,002,000	106,130,000
Cash, Equivs & STI	2,232,714,000	1,541,427,000
Receivables	1,040,240,000	796,827,000
Other Current Assets	12,202,781,000	10,840,688,000
Current Assets	15,475,735,000	13,178,942,000
Net PPE	5,473,000	5,578,000
Intangibles Excl Goodwill	594,000	618,000
Intangibles	594,000	618,000
Other LT Assets	36,831,000	584,451,000
LT Assets	42,898,000	590,647,000
Total Assets	15,518,633,000	13,769,589,000
Accrued Exps	636,000	550,000
Accounts Payable & Accrued Expenses	636,000	550,000
Current Debt	1,508,617,000	1,107,405,000
Current Debt and Capital Leases	1,508,617,000	1,107,405,000
Other Current Liabilities	13,567,554,000	12,207,706,000
Current Liabilities	15,076,807,000	13,315,661,000
Long-Term Obligations	298,100,000	315,600,000
Deferred LT Liability Charges	2,619,000	1,430,000
Pensions & OPEB	237,000	269,000
Other LT Liabilities	3,376,000	2,282,000
LT Liabilities	304,332,000	319,581,000
Total Liabilities	15,381,139,000	13,635,242,000
Net Assets	137,494,000	134,347,000
Common Share Capital	10,000,000	10,000,000
Share Premium	5,181,000	5,194,000
Retained Earnings	120,941,000	125,323,000
Treasury Stock	2,807,000	7,764,000
Other Equity	4,179,000	1,593,000
Shareholders' Equity	137,494,000	134,346,000
Total Liabilities & Stockholders' Equity	15,518,633,000	13,769,589,000
Net Current Assets	398,928,000	(136,719,000)
Total Assets Less Current Liabilities	441,826,000	453,928,000
Shares Outstanding	80,971	82,399

Recent Dividends:

1. Japan Securities Finance Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Japan Securities Finance Co., Ltd. common.

No dividends paid.

JAPAN TISSUE ENGINEERING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,182,745	2,455,474	2,514,190
Direct Expenses	915,392	944,240	823,556
Gross Profit	1,267,353	1,511,234	1,690,634
SG&A	1,816,798	1,749,550	1,546,127
Other OpEx	0	0	0
Indirect Expenses	1,816,798	1,749,550	1,546,127
Total Operating Expenses	2,732,190	2,693,790	2,369,683
Operating Income	(549,445)	(238,316)	144,507
Non-Op Net Interest Income	9,784	2,610	782
Non-Op For Curr Gains	(458)	(579)	(927)
Other Non-Op	(190,655)	1,794	2,646
Non-Op Income	(181,329)	3,825	2,501
EBT Continuing	(730,774)	(234,491)	147,008
Taxation (current)	3,976	20,816	3,840
Taxation	3,976	20,816	3,840
EAT Continuing	(734,750)	(255,307)	143,168
Net Income	(734,751)	(255,303)	143,169
EPS - Basic - Cont	(18.09)	(6.29)	3.53
EPS - Primary	(18.09)	(6.29)	3.53
EPS -Diluted - Cont	(18.09)	(6.29)	3.53
EPS - Diluted	(18.09)	(6.29)	3.53
Shares (primary)	40,610	40,610	40,610
Shares (diluted)	40,610	40,610	40,610

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,250,465	3,885,449
Short Term Investments	…	4,371
Cash, Equivs & STI	3,250,465	3,889,820
Receivables	546,587	589,826
Raw Materials	214,705	162,629
WIP	20,284	17,142
Finished Goods	208	1,928
Inventories - Other	0	0
Inventories	235,197	181,699
Prepayments (ST)	28,601	30,969
Other Current Assets	121,227	132,635
Current Assets	4,182,077	4,824,949
Net PPE	1,336,840	1,420,255
Intangibles Excl Goodwill	50,045	96,750
Intangibles	50,045	96,750
Other LT Assets	114,031	171,035
LT Assets	1,500,916	1,688,040
Total Assets	5,682,993	6,512,990
Accounts Payable	106,895	109,281
Accrued Exps	144,627	151,843
Accounts Payable & Accrued Expenses	251,522	261,124
Other Current Liabilities	308,987	376,105
Current Liabilities	560,509	637,229
Long-Term Obligations	0	0
Pensions & OPEB	32,200	50,725
Other LT Liabilities	0	0
LT Liabilities	32,200	50,725
Total Liabilities	592,709	687,954
Net Assets	5,090,284	5,825,036
Common Share Capital	3,997,673	4,958,763
Share Premium	1,827,673	2,788,763
Retained Earnings	(734,751)	(1,922,179)
Treasury Stock	311	311
Other Equity	0	(1)
Shareholders' Equity	5,090,284	5,825,035
Total Liabilities & Stockholders' Equity	5,682,993	6,512,990
Net Current Assets	3,621,568	4,187,720
Total Assets Less Current Liabilities	5,122,484	5,875,761
Shares Outstanding	40,610	40,610

Recent Dividends:

1. Japan Tissue Engineering Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Japan Tissue Engineering Co., Ltd. common.

No dividends paid.

JAPAN TRANSCITY CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	122,555,000
Other Revenue	…	…	0
Revenue	125,517,000	124,765,000	122,555,000
Direct Expenses	109,741,000	109,686,000	109,057,000
Gross Profit	15,776,000	15,079,000	13,498,000
SG&A	7,227,000	7,273,000	7,256,000
Other OpEx	0	0	0
Indirect Expenses	7,227,000	7,273,000	7,256,000
Total Operating Expenses	116,968,000	116,959,000	116,313,000
Operating Income	8,549,000	7,806,000	6,242,000
Non-Op Net Interest Income	(114,000)	(125,000)	(108,000)
Non-Op For Curr Gains	(284,000)	43,000	110,000
Other Non-Op	1,311,000	1,254,000	776,000
Non-Op Income	913,000	1,172,000	778,000
EBT Continuing	9,462,000	8,978,000	7,020,000
Taxation (current)	2,532,000	2,332,000	1,698,000
Taxation (deferred)	89,000	210,000	371,000
Taxation	2,621,000	2,542,000	2,069,000
EAT Continuing	6,841,000	6,436,000	4,951,000
Min Ints	(244,000)	(395,000)	(315,000)
Net Income	6,595,000	6,041,000	4,633,000
Dividends Per Share	43	39	13
EPS - Basic - Cont	105.52	95.75	72.53
EPS - Primary	105.52	95.75	72.53
EPS -Diluted - Cont	105.52	95.75	72.53
EPS - Diluted	105.52	95.75	72.53
Shares (primary)	62,508	63,097	63,878
Shares (diluted)	62,508	63,097	63,878

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,390,000	27,033,000
Cash, Equivs & STI	25,390,000	27,033,000
Receivables	16,856,000	17,255,000
Inventories	367,000	270,000
Other Current Assets	2,323,000	2,267,000
Current Assets	44,936,000	46,825,000

Net PPE	83,485,000	82,777,000
Intangibles Excl Goodwill	1,439,000	1,005,000
Intangibles	1,439,000	1,005,000
Other LT Assets	44,862,000	34,804,000
LT Assets	129,786,000	118,586,000
Total Assets	174,722,000	165,411,000
Accounts Payable	8,550,000	10,132,000
Accounts Payable & Accrued Expenses	8,550,000	10,132,000
Current Debt	9,054,000	2,038,000
Current Debt and Capital Leases	9,054,000	2,038,000
Other Current Liabilities	6,506,000	7,144,000
Current Liabilities	24,110,000	19,314,000
Long-Term Obligations	26,299,000	35,253,000
Deferred LT Liability Charges	12,628,000	9,605,000
Pensions & OPEB	2,001,000	2,022,000
Other LT Liabilities	3,705,000	3,643,000
Minorities (BS)	4,786,000	4,382,000
LT Liabilities	44,633,000	50,523,000
Total Liabilities	73,529,000	74,219,000
Net Assets	101,193,000	91,192,000
Common Share Capital	8,428,000	8,428,000
Share Premium	6,590,000	6,879,000
Retained Earnings	71,667,000	67,797,000
Treasury Stock	3,088,000	2,642,000
Other Equity	17,595,000	10,730,000
Shareholders' Equity	101,192,000	91,192,000
Total Liabilities & Stockholders' Equity	174,722,000	165,411,000
Net Current Assets	20,826,000	27,511,000
Total Assets Less Current Liabilities	150,612,000	146,097,000
Shares Outstanding	61,864	62,506

Recent Dividends:

1. Japan Transcity Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Japan Transcity Corp. (Japan) common.

No dividends paid.

JCR PHARMACEUTICALS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	40,319,000	33,072,000	42,871,000
Direct Expenses	10,134,000	11,333,000	11,620,000
Gross Profit	30,185,000	21,739,000	31,251,000
SG&A	29,629,000	28,389,000	23,719,000
D&A (OpEx)	125,000	191,000	…
Other OpEx	0	0	0
Indirect Expenses	29,754,000	28,580,000	23,719,000
Total Operating Expenses	39,888,000	39,913,000	35,339,000
Operating Income	431,000	(6,841,000)	7,532,000
Non-Op Net Interest Income	(317,000)	(42,000)	25,000
Non-Op For Curr Gains	706,000	(196,000)	767,000
Other Non-Op	2,405,000	665,000	(1,079,000)
Non-Op Income	2,794,000	427,000	(287,000)
EBT Continuing	3,225,000	(6,414,000)	7,245,000
Taxation (current)	462,000	52,000	1,788,000
Taxation (deferred)	554,000	(1,771,000)	(80,000)
Taxation	1,016,000	(1,719,000)	1,708,000
EAT Continuing	2,209,000	(4,695,000)	5,537,000
Min Ints	(28,000)	(63,000)	(28,000)
Net Income	2,178,000	(4,759,000)	5,507,000
Dividends Per Share	20	20	20
EPS - Basic - Cont	17.87	(38.43)	44.13
EPS - Primary	17.87	(38.43)	44.13
EPS -Diluted - Cont	17.86	(38.43)	43.92
EPS - Diluted	17.86	(38.43)	43.92
Shares (primary)	121,942	123,826	124,794
Shares (diluted)	121,948	123,826	125,397

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,007,000	13,196,000
Cash, Equivs & STI	14,007,000	13,196,000
Receivables	14,162,000	12,236,000
Raw Materials	15,016,000	12,799,000
WIP	6,908,000	6,388,000
Inventories - Other	2,117,000	2,571,000
Inventories	24,041,000	21,758,000
Other Current Assets	3,866,000	3,866,000
Current Assets	56,076,000	51,056,000
Net PPE	39,244,000	37,410,000
Intangibles Excl Goodwill	2,596,000	2,960,000
Intangibles	2,596,000	2,960,000
Other LT Assets	11,320,000	13,428,000
LT Assets	53,160,000	53,798,000
Total Assets	109,236,000	104,855,000
Accounts Payable	523,000	590,000
Accrued Exps	125,000	127,000
Accounts Payable & Accrued Expenses	648,000	717,000
Current Debt	41,692,000	26,055,000
Current Debt and Capital Leases	41,692,000	26,055,000
Other Current Liabilities	5,795,000	17,216,000
Current Liabilities	48,135,000	43,988,000
Long-Term Obligations	12,200,000	12,050,000
Pensions & OPEB	914,000	966,000
Other LT Liabilities	627,000	415,000
Minorities (BS)	417,000	392,000
LT Liabilities	13,741,000	13,431,000
Total Liabilities	62,294,000	57,812,000
Net Assets	46,942,000	47,043,000
Common Share Capital	9,061,000	9,061,000
Share Premium	10,378,000	10,392,000
Retained Earnings	31,226,000	31,191,000
Treasury Stock	4,969,000	5,066,000
Other Equity	1,246,000	1,465,000
Shareholders' Equity	46,942,000	47,043,000
Total Liabilities & Stockholders' Equity	109,236,000	104,855,000
Net Current Assets	7,941,000	7,068,000
Total Assets Less Current Liabilities	61,101,000	60,867,000
Shares Outstanding	121,993	121,835

Recent Dividends:

1. JCR Pharmaceuticals Co Ltd common.

No dividends paid.

Annual Dividends:

1. JCR Pharmaceuticals Co Ltd common.

No dividends paid.

JCU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,859,731
Other Revenue	…	…	0
Revenue	29,672,000	28,356,968	24,859,731
Direct Expenses	9,062,000	9,754,799	9,675,057
Gross Profit	20,610,000	18,602,169	15,184,674
SG&A	8,454,000	8,088,405	7,143,575
Other OpEx	0	0	0
Indirect Expenses	8,454,000	8,088,405	7,143,575
Total Operating Expenses	17,516,000	17,843,204	16,818,632
Operating Income	12,156,000	10,513,764	8,041,099
Non-Op Net Interest Income	123,000	180,692	187,669
Non-Op For Curr Gains	35,000	225,316	(10,186)
Other Non-Op	256,000	42,968	(194,363)
Non-Op Income	414,000	448,976	(16,880)
EBT Continuing	12,570,000	10,962,740	8,024,219
Taxation (current)	3,818,000	3,786,412	2,683,108
Taxation (deferred)	(324,000)	(321,659)	(189,356)
Taxation	3,494,000	3,464,753	2,493,752
EAT Continuing	9,076,000	7,497,987	5,530,467
Net Income	9,075,000	7,497,987	5,530,464
Dividends Per Share	95	76	70
EPS - Basic - Cont	365.74	297.71	216.95
EPS - Primary	365.74	297.71	216.95
EPS -Diluted - Cont	365.74	297.71	216.95
EPS - Diluted	365.74	297.71	216.95
Shares (primary)	24,812	25,185	25,491
Shares (diluted)	24,812	25,185	25,492

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,229,000	26,046,792
Short Term Investments	…	66,956
Cash, Equivs & STI	24,229,000	26,113,748
Receivables	10,051,000	10,352,863
Raw Materials	842,000	711,720
WIP	84,000	106,851
Inventories - Other	2,221,000	1,496,744
Inventories	3,147,000	2,315,315
Other Current Assets	1,764,000	1,441,344
Current Assets	39,191,000	40,223,270
Net PPE	19,682,000	11,830,620
Intangibles Excl Goodwill	300,000	135,058
Intangibles	300,000	135,058
Other LT Assets	3,505,000	2,652,287
LT Assets	23,487,000	14,617,965
Total Assets	62,679,000	54,841,235
Accounts Payable	2,027,000	1,934,818
Accounts Payable & Accrued Expenses	2,027,000	1,934,818
Current Debt	330,000	391,564
Current Capital Lease Obligations	15,000	14,527
Current Debt and Capital Leases	345,000	406,091
Other Current Liabilities	5,197,000	4,007,022
Current Liabilities	7,569,000	6,347,931
Long-Term Obligations	0	30,000
Deferred LT Liability Charges	256,000	161,402
Pensions & OPEB	184,000	146,891
Other LT Liabilities	102,000	342,013
LT Liabilities	542,000	680,306
Total Liabilities	8,111,000	7,028,238
Net Assets	54,568,000	47,812,997
Common Share Capital	1,281,000	1,281,480
Share Premium	1,222,000	1,222,922
Retained Earnings	50,099,000	44,060,604
Treasury Stock	5,397,000	4,975,500
Other Equity	7,362,000	6,223,491
Shareholders' Equity	54,567,000	47,812,997
Total Liabilities & Stockholders' Equity	62,679,000	54,841,235
Net Current Assets	31,622,000	33,875,339
Total Assets Less Current Liabilities	55,110,000	48,493,304
Shares Outstanding	24,620	24,921

Recent Dividends:

1. JCU Corp common.

No dividends paid.

Annual Dividends:

1. JCU Corp common.

No dividends paid.

JEOL LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	174,336,000
Other Revenue	…	…	0
Revenue	179,353,000	196,695,000	174,336,000
Direct Expenses	96,323,000	104,297,000	95,051,000
Gross Profit	83,030,000	92,398,000	79,285,000
SG&A	57,013,000	56,896,000	51,754,000
Other OpEx	0	0	0
Indirect Expenses	57,013,000	56,896,000	51,754,000
Total Operating Expenses	153,336,000	161,193,000	146,805,000
Operating Income	26,017,000	35,502,000	27,531,000
Non-Op Net Interest Income	139,000	129,000	132,000
Non-Op For Curr Gains	1,423,000	(1,952,000)	600,000
Other Non-Op	1,906,000	(8,716,000)	1,209,000

Non-Op Income	3,468,000	(10,539,000)	1,941,000
EBT Continuing	29,485,000	24,963,000	29,472,000
Taxation (current)	7,435,000	10,070,000	8,414,000
Taxation (deferred)	(44,000)	(3,795,000)	(647,000)
Taxation	7,391,000	6,275,000	7,767,000
EAT Continuing	22,094,000	18,688,000	21,705,000
Net Income	22,098,000	18,688,000	21,705,000
Dividends Per Share	132	106	102
EPS - Basic - Cont	432.58	365.55	424.92
EPS - Primary	432.58	365.55	424.92
EPS -Diluted - Cont	432.58	365.55	424.92
EPS - Diluted	432.58	365.55	424.92
Shares (primary)	51,083	51,124	51,079
Shares (diluted)	51,083	51,124	51,079

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,949,000	36,144,000
Cash, Equivs & STI	38,949,000	36,144,000
Receivables	49,535,000	50,898,000
Raw Materials	4,895,000	5,486,000
WIP	53,489,000	55,599,000
Inventories - Other	17,145,000	15,932,000
Inventories	75,529,000	77,017,000
Current Tax Assets	4,157,000	3,210,000
Other Current Assets	2,375,000	2,223,000
Current Assets	170,545,000	169,492,000
Net PPE	37,927,000	24,108,000
Intangibles Excl Goodwill	4,895,000	3,776,000
Intangibles	4,895,000	3,776,000
Other LT Assets	28,659,000	25,110,000
LT Assets	71,481,000	52,994,000
Total Assets	242,026,000	222,486,000
Accounts Payable	13,681,000	15,874,000
Accounts Payable & Accrued Expenses	13,681,000	15,874,000
Current Debt	17,267,000	4,413,000
Current Capital Lease Obligations	601,000	574,000
Current Debt and Capital Leases	17,868,000	4,987,000
Other Current Liabilities	47,913,000	52,134,000
Current Liabilities	79,462,000	72,995,000
Long-Term Obligations	7,903,000	3,170,000
Deferred LT Liability Charges	198,000	223,000
Pensions & OPEB	7,433,000	7,562,000
Other LT Liabilities	2,131,000	1,883,000
LT Liabilities	17,665,000	12,838,000
Total Liabilities	97,127,000	85,833,000
Net Assets	144,899,000	136,653,000
Common Share Capital	21,394,000	21,394,000
Share Premium	21,271,000	21,271,000
Retained Earnings	102,348,000	86,163,000
Treasury Stock	13,327,000	688,000
Other Equity	13,212,000	8,513,000
Shareholders' Equity	144,898,000	136,653,000
Total Liabilities & Stockholders' Equity	242,026,000	222,486,000
Net Current Assets	91,083,000	96,497,000
Total Assets Less Current Liabilities	162,564,000	149,491,000
Shares Outstanding	48,701	51,139

Recent Dividends:
1. Jeol Ltd. (Japan) preferred stock type 1.
No dividends paid.
2. Jeol Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Jeol Ltd. (Japan) preferred stock type 1.
No dividends paid.
2. Jeol Ltd. (Japan) common.
No dividends paid.

JFLA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	65,657,125	65,207,679	67,902,174
Direct Expenses	48,360,110	48,001,746	49,327,641
Gross Profit	17,297,015	17,205,933	18,574,533
SG&A	15,769,574	15,895,410	17,759,957
Other OpEx	0	0	0
Indirect Expenses	15,769,574	15,895,410	17,759,957
Total Operating Expenses	64,129,684	63,897,156	67,087,598
Operating Income	1,527,441	1,310,523	814,576
Non-Op Net Interest Income	(433,530)	(397,884)	(417,477)
Non-Op For Curr Gains	142,037	158,034	250,059
Other Non-Op	(176,617)	(101,101)	(982,765)
Non-Op Income	(468,110)	(340,951)	(1,150,183)
EBT Continuing	1,059,331	969,572	(335,607)
Taxation (current)	480,702	376,532	257,245
Taxation (deferred)	(1,151)	(89,357)	(35,284)
Taxation	479,551	287,175	221,961
EAT Continuing	579,780	682,397	(557,568)
Min Ints	84,855	(44,245)	(60,840)
Net Income	664,639	638,153	(618,409)
EPS - Basic - Cont	13.78	13.32	(12.97)
EPS - Primary	13.78	13.32	(12.97)
EPS -Diluted - Cont	13.78	13.32	(12.97)
EPS - Diluted	13.78	13.32	(12.97)
Shares (primary)	48,227	47,917	47,681
Shares (diluted)	48,227	47,917	47,681

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,556,144	4,574,358
Cash, Equivs & STI	4,556,144	4,574,358
Receivables	8,340,678	7,876,089
Raw Materials	1,177,672	1,053,088
WIP	1,877,588	1,766,762
Inventories - Other	4,436,887	4,303,274
Inventories	7,492,147	7,123,124
Other Current Assets	1,065,866	1,274,825
Current Assets	21,454,835	20,848,396
Net PPE	14,285,048	13,913,003
Intangibles Excl Goodwill	924,004	1,309,159
Intangibles	924,004	1,309,159
Other LT Assets	3,839,376	3,395,504
LT Assets	19,048,428	18,617,666
Total Assets	40,503,264	39,466,062
Accounts Payable	5,340,426	5,285,016
Accounts Payable & Accrued Expenses	5,340,426	5,285,016
Current Debt	820,206	444,225
Current Capital Lease Obligations	208,078	214,400
Current Debt and Capital Leases	1,028,284	658,625
Other Current Liabilities	3,879,353	3,488,786
Current Liabilities	10,248,063	9,432,427
Long-Term Obligations	17,373,108	18,033,330
Deferred LT Liability Charges	933,256	841,019
Pensions & OPEB	461,663	488,999
Other LT Liabilities	1,340,298	1,587,619
Minorities (BS)	1,869,145	1,950,786
LT Liabilities	20,108,325	20,950,967
Total Liabilities	32,225,534	32,334,181
Net Assets	8,277,730	7,131,881
Share Premium	10,852,307	10,861,441
Retained Earnings	(6,055,758)	(6,720,397)
Treasury Stock	18,046	17,542
Other Equity	3,499,227	3,008,379
Shareholders' Equity	8,277,730	7,131,881
Total Liabilities & Stockholders' Equity	40,503,264	39,466,062
Net Current Assets	11,206,772	11,415,969
Total Assets Less Current Liabilities	30,255,201	30,033,635
Shares Outstanding	48,225	47,918

Recent Dividends:
1. JFLA Holdings Inc common.
No dividends paid.
Annual Dividends:
1. JFLA Holdings Inc common.
No dividends paid.

JIMOTO HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	44,076,000	38,271,000	37,939,000
Direct Expenses	9,320,000	5,725,000	3,902,000
Gross Profit	34,756,000	32,546,000	34,037,000
SG&A	22,401,000	21,989,000	22,258,000
Other OpEx	9,196,000	8,425,000	34,108,000
Indirect Expenses	31,597,000	30,414,000	56,366,000
Total Operating Expenses	40,917,000	36,139,000	60,268,000
Operating Income	3,159,000	2,132,000	(22,329,000)
Non-Op Income	190,000	(145,000)	(1,093,000)
EBT Continuing	3,349,000	1,987,000	(23,422,000)
Taxation (current)	611,000	525,000	561,000
Taxation (deferred)	157,000	(74,000)	(525,000)
Taxation	768,000	451,000	36,000
EAT Continuing	2,581,000	1,536,000	(23,458,000)
Min Ints	5,000	28,000	(3,000)
Net Income	2,584,000	1,563,000	(23,462,000)
Dividends Per Share	5	5	...
EPS - Basic - Cont	89.93	58.15	(1,023.15)
EPS - Primary	89.93	58.15	(1,023.15)
EPS -Diluted - Cont	12.89	7.59	(1,023.15)
EPS - Diluted	12.89	7.59	(1,023.15)
Shares (primary)	26,747	26,746	22,931
Shares (diluted)	200,465	205,929	22,931

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	163,324,000	168,160,000
Cash, Equivs & STI	163,324,000	168,160,000
Other Current Assets	201,000	201,000
Current Assets	163,525,000	168,361,000
Net PPE	18,451,000	19,117,000
Intangibles Excl Goodwill	958,000	1,244,000
Intangibles	958,000	1,244,000
Other LT Assets	10,973,000	11,045,000
LT Assets	30,382,000	31,406,000
Total Assets	2,480,836,000	2,476,647,000
Long-Term Obligations	0	0
Pensions & OPEB	891,000	905,000
Minorities (BS)	198,000	203,000
Total Liabilities	2,393,290,000	2,394,180,000
Net Assets	87,546,000	82,467,000
Share Premium	78,862,000	78,862,000
Retained Earnings	747,000	(1,687,000)
Treasury Stock	106,000	78,000
Other Equity	8,043,000	5,370,000
Shareholders' Equity	87,546,000	82,467,000
Total Liabilities & Stockholders' Equity	2,480,836,000	2,476,647,000
Shares Outstanding	26,703	26,751

Recent Dividends:
1. Jimoto Holdings Inc preferred class D.
No dividends paid.
2. Jimoto Holdings Inc preferred class E.
No dividends paid.
3. Jimoto Holdings Inc preferred class C.
No dividends paid.
4. Jimoto Holdings Inc preferred class B.
No dividends paid.
5. Jimoto Holdings Inc common.
No dividends paid.
6. Jimoto Holdings Inc preferred class A.
No dividends paid.
Annual Dividends:
1. Jimoto Holdings Inc preferred class D.
No dividends paid.
2. Jimoto Holdings Inc preferred class E.
No dividends paid.
3. Jimoto Holdings Inc preferred class C.
No dividends paid.
4. Jimoto Holdings Inc preferred class B.
No dividends paid.
5. Jimoto Holdings Inc common.
No dividends paid.

6. Jimoto Holdings Inc preferred class A.
No dividends paid.

JMDC INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024 (revised)
Revenue	50,462,000	41,722,000	30,572,000
Direct Expenses	22,774,000	17,873,000	12,401,000
Gross Profit	27,688,000	23,849,000	18,171,000
SG&A	17,709,000	15,628,000	11,058,000
Other OpEx	(544,000)	(497,000)	1,628,000
Indirect Expenses	17,165,000	15,131,000	12,686,000
Total Operating Expenses	39,939,000	33,004,000	25,087,000
Operating Income	10,523,000	8,718,000	5,485,000
Non-Op Income	(557,000)	(207,000)	(98,000)
EBT Continuing	9,966,000	8,511,000	5,387,000
Taxation	3,152,000	2,583,000	2,131,000
EAT Continuing	6,814,000	5,928,000	3,256,000
Min Ints	(47,000)	(106,000)	(19,000)
Disc Ops	...	1,454,000	1,371,000
Net Income	6,765,000	7,275,000	4,607,000
Dividends Per Share	18	16	14
EPS - Basic - Cont	103.44	111.34	71.76
EPS - Primary	103.44	111.34	71.76
EPS -Diluted - Cont	102.46	110.23	69.95
EPS - Diluted	102.46	110.23	69.95
Shares (primary)	65,404	65,349	64,205
Shares (diluted)	65,404	65,998	65,861
Taxation (Cumu)	...	...	2,131,000
Min Ints (Cumu)	...	...	(19,000)
EPS - Primary (Cumu)	...	...	71.76
EPS - Diluted (Cumu)	...	...	69.95

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,950,000	32,176,000
Short Term Investments	1,880,000	2,063,000
Cash, Equivs & STI	30,830,000	34,239,000
Receivables	24,065,000	20,112,000
Inventories	505,000	359,000
Other Current Assets	1,168,000	1,159,000
Current Assets	56,568,000	55,869,000
Net PPE	20,932,000	13,926,000
LT Investments	10,508,000	7,291,000
Goodwill	62,569,000	58,414,000
Intangibles Excl Goodwill	6,012,000	5,791,000
Intangibles	68,581,000	64,205,000
Deferred LT Asset Charges	1,712,000	1,459,000
Other LT Assets	237,000	269,000
LT Assets	101,970,000	87,150,000
Total Assets	158,538,000	143,020,000
Accounts Payable	11,542,000	7,744,000
Accounts Payable & Accrued Expenses	11,542,000	7,744,000
Current Debt	5,557,000	4,395,000
Current Capital Lease Obligations	1,475,000	1,144,000
Current Debt and Capital Leases	7,032,000	5,539,000
Other Current Liabilities	6,313,000	7,222,000
Current Liabilities	24,887,000	20,505,000
Long-Term Obligations	45,014,000	41,349,000
Deferred LT Liability Charges	2,357,000	1,193,000
Pensions & OPEB	422,000	200,000
Other LT Liabilities	1,675,000	1,297,000
Minorities (BS)	505,000	453,000
LT Liabilities	49,468,000	44,039,000
Total Liabilities	74,860,000	64,998,000
Net Assets	83,678,000	78,022,000
Common Share Capital	25,167,000	25,134,000
Share Premium	28,175,000	28,227,000
Retained Earnings	30,307,000	24,634,000
Treasury Stock	3,000	3,000
Other Equity	32,000	30,000
Shareholders' Equity	83,678,000	78,022,000
Total Liabilities & Stockholders' Equity	158,538,000	143,020,000
Net Current Assets	31,681,000	35,364,000
Total Assets Less Current Liabilities	133,651,000	122,515,000
Shares Outstanding	65,439	65,373

Recent Dividends:
1. JMDC Inc common.
No dividends paid.
Annual Dividends:
1. JMDC Inc common.
No dividends paid.

JMS CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	65,292,000
Other Revenue	...	...	0
Revenue	65,845,000	69,749,000	65,292,000
Direct Expenses	50,489,000	53,824,000	51,198,000
Gross Profit	15,356,000	15,925,000	14,094,000
SG&A	14,973,000	15,051,000	14,362,000
Other OpEx	0	0	0
Indirect Expenses	14,973,000	15,051,000	14,362,000
Total Operating Expenses	65,462,000	68,875,000	65,560,000
Operating Income	383,000	874,000	(268,000)
Non-Op Net Interest Income	(376,000)	(321,000)	(206,000)
Non-Op For Curr Gains	(112,000)	(278,000)	...
Other Non-Op	(262,000)	287,000	620,000
Non-Op Income	(750,000)	(312,000)	414,000
EBT Continuing	(367,000)	562,000	146,000
Taxation (current)	513,000	539,000	378,000
Taxation (deferred)	(63,000)	15,000	(187,000)
Taxation	450,000	554,000	191,000
EAT Continuing	(817,000)	8,000	(45,000)
Min Ints	35,000	82,000	9,000
Net Income	(783,000)	89,000	(36,000)
Dividends Per Share	17	17	17
EPS - Basic - Cont	(31.97)	3.65	(1.48)
EPS - Primary	(31.97)	3.65	(1.48)
EPS -Diluted - Cont	(31.97)	3.65	(1.48)
EPS - Diluted	(31.97)	3.65	(1.48)
Shares (primary)	24,521	24,496	24,471
Shares (diluted)	24,521	24,496	24,471

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,721,000	5,511,000
Cash, Equivs & STI	7,721,000	5,511,000
Receivables	18,650,000	18,628,000
Raw Materials	6,547,000	6,106,000
WIP	3,818,000	3,667,000
Inventories - Other	9,838,000	10,913,000
Inventories	20,203,000	20,686,000
Other Current Assets	811,000	948,000
Current Assets	47,385,000	45,773,000
Net PPE	27,698,000	28,291,000
Intangibles Excl Goodwill	982,000	943,000
Intangibles	982,000	943,000
Other LT Assets	7,002,000	6,424,000
LT Assets	35,682,000	35,658,000
Total Assets	83,067,000	81,432,000
Accounts Payable	5,704,000	7,951,000
Accounts Payable & Accrued Expenses	5,704,000	7,951,000
Current Debt	14,471,000	11,074,000
Current Capital Lease Obligations	343,000	301,000
Current Debt and Capital Leases	14,814,000	11,375,000
Other Current Liabilities	6,164,000	6,303,000
Current Liabilities	26,682,000	25,629,000
Long-Term Obligations	12,005,000	11,793,000
Deferred LT Liability Charges	198,000	177,000
Pensions & OPEB	384,000	745,000
Other LT Liabilities	2,006,000	2,160,000
Minorities (BS)	60,000	91,000
LT Liabilities	14,593,000	14,875,000
Total Liabilities	41,336,000	40,595,000
Net Assets	41,731,000	40,837,000
Common Share Capital	7,411,000	7,411,000
Share Premium	10,351,000	10,351,000
Retained Earnings	15,513,000	16,723,000
Treasury Stock	156,000	177,000
Other Equity	8,612,000	6,528,000
Shareholders' Equity	41,731,000	40,836,000
Total Liabilities & Stockholders' Equity	83,067,000	81,432,000
Net Current Assets	20,703,000	20,144,000
Total Assets Less Current Liabilities	56,385,000	55,803,000
Shares Outstanding	24,531	24,504

Recent Dividends:
1. JMS Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. JMS Co., Ltd. (Japan) common.
No dividends paid.

JOHNAN ACADEMIC PREPARATORY INSTITUTE, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	5,851,925
Other Revenue	...	...	0
Revenue	5,621,013	5,623,999	5,851,925
Direct Expenses	4,268,987	4,453,786	4,362,380
Gross Profit	1,352,026	1,170,213	1,489,545
SG&A	1,274,261	1,400,921	1,459,306
Other OpEx	0	0	0
Indirect Expenses	1,274,261	1,400,921	1,459,306
Total Operating Expenses	5,543,248	5,854,707	5,821,686
Operating Income	77,765	(230,708)	30,239
Non-Op Net Interest Income	(14,247)	(12,088)	(4,669)
Other Non-Op	2,308	(100,025)	(55,313)
Non-Op Income	(11,939)	(112,113)	(59,982)
EBT Continuing	65,826	(342,821)	(29,743)
Taxation (current)	55,263	85,519	87,681
Taxation (deferred)	5,717	(7,681)	4,531
Taxation	60,980	77,838	92,212
EAT Continuing	4,846	(420,659)	(121,955)
Min Ints	48	(127)	(366)
Net Income	4,893	(420,786)	(122,322)
Dividends Per Share	7	...	5
EPS - Basic - Cont	0.61	(52.39)	(15.23)
EPS - Primary	0.61	(52.39)	(15.23)
EPS -Diluted - Cont	0.61	(52.39)	(15.23)
EPS - Diluted	0.61	(52.39)	(15.23)
Shares (primary)	8,032	8,032	8,032
Shares (diluted)	8,032	8,032	8,032

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,751,919	1,596,727
Short Term Investments	10,372	9,408
Cash, Equivs & STI	1,762,291	1,606,135
Receivables	197,503	244,341
Supplies	5,206	6,945
Inventories - Other	11,789	13,940
Inventories	16,995	20,885
Prepayments (ST)	288,709	273,840
Other Current Assets	23,620	46,618
Current Assets	2,289,118	2,191,819
Net PPE	2,206,307	2,298,420
Intangibles Excl Goodwill	25,667	35,852
Intangibles	25,667	35,852
Other LT Assets	587,304	703,991
LT Assets	2,819,278	3,038,263
Total Assets	5,108,397	5,230,082
Accounts Payable	21,128	26,271
Accrued Exps	67,716	...
Accounts Payable &		

Accrued Expenses	88,844	26,271
Current Debt	259,996	331,566
Current Capital Lease Obligations	64,669	46,177
Current Debt and Capital Leases	324,665	377,743
Other Current Liabilities	1,320,912	1,438,589
Current Liabilities	1,734,421	1,842,603
Long-Term Obligations	950,814	866,436
Deferred LT Liability Charges	189,883	211,362
Pensions & OPEB	427,329	436,281
Other LT Liabilities	412,552	435,305
Minorities (BS)	1,908	1,956
LT Liabilities	1,980,578	1,949,384
Total Liabilities	3,716,908	3,793,943
Net Assets	1,391,489	1,436,139
Common Share Capital	655,734	655,734
Share Premium	695,932	695,932
Retained Earnings	739,492	734,599
Treasury Stock	356,148	356,123
Other Equity	(343,522)	(294,004)
Shareholders' Equity	1,391,488	1,436,138
Total Liabilities & Stockholders' Equity	5,108,397	5,230,082
Net Current Assets	554,697	349,216
Total Assets Less Current Liabilities	3,373,976	3,387,479
Shares Outstanding	8,031	8,032

Recent Dividends:
1. Johnan Academic Preparatory Institute, Inc. common.
No dividends paid.
Annual Dividends:
1. Johnan Academic Preparatory Institute, Inc. common.
No dividends paid.

JORDAN STEEL
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (JD000):

	2025	2024	2023
Sales	…	5,924	5,833
Other Revenue	…	0	0
Revenue	667	5,924	5,833
Direct Expenses	2,386	7,115	6,191
Gross Profit	(1,719)	(1,191)	(359)
SG&A	1,384	1,131	979
D&A (OpEx)	…	…	10
RR&I	…	2,399	835
Other OpEx	0	77	36
Indirect Expenses	1,384	3,608	1,859
Total Operating Expenses	3,770	10,722	8,050
Operating Income	(3,103)	(4,798)	(2,218)
Non-Op Income	1,394	(3,285)	(635)
EBT Continuing	(1,709)	(8,084)	(2,853)
Taxation (current)	120	…	…
Taxation (deferred)	…	…	(388)
Taxation	120	1,451	(388)
EAT Continuing	(1,830)	(9,535)	(2,465)
Net Income	(1,830)	(9,535)	(2,465)
EPS - Basic - Cont	(0.05)	(0.27)	(0.07)
EPS - Primary	(0.05)	(0.27)	(0.07)
EPS -Diluted - Cont	(0.05)	(0.27)	(0.07)
EPS - Diluted	(0.05)	(0.27)	(0.07)
Shares (primary)	35,039	35,039	35,000
Shares (diluted)	35,039	35,039	35,000

Standardized Balance Sheet, Years Ended Dec. 31 (JD000):

	2025	2024
Cash & Equivalents	19	16
Cash, Equivs & STI	19	16
Receivables	2,076	1,062
Inventories	4,835	5,456
Prepayments (ST)	2,847	2,501
Other Current Assets	0	0
Current Assets	9,777	9,034
Net PPE	47,425	47,696
Deferred LT Asset Charges	1,123	1,123
Other LT Assets	159	159
LT Assets	48,707	48,978
Total Assets	58,484	58,012
Accounts Payable	9,468	8,046
Accrued Exps	10,513	9,964
Accounts Payable & Accrued Expenses	19,981	18,010
Current Debt	11,741	11,741
Current Debt and Capital Leases	11,741	11,741
Other Current Liabilities	496	165
Current Liabilities	32,218	29,916
Long-Term Obligations	14,544	14,544
Other LT Liabilities	0	0
LT Liabilities	14,544	14,544
Total Liabilities	46,762	44,460
Net Assets	11,722	13,552
Common Share Capital	35,039	35,039
Share Premium	1,509	1,509
Retained Earnings	(30,926)	(29,096)
Other Equity	6,100	6,100
Shareholders' Equity	11,722	13,552
Total Liabilities & Stockholders' Equity	58,484	58,012
Net Current Assets	(22,440)	(20,882)
Total Assets Less Current Liabilities	26,266	28,096
Shares Outstanding	35,039	35,039

Recent Dividends:
1. Jordan Steel common.
No dividends paid.
Annual Dividends:
1. Jordan Steel common.
No dividends paid.

JORDAN WOOD INDUSTRIES
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (JD000):

	2025	2024	2023
Revenue	1,994	4,286	5,180
Direct Expenses	1,096	2,483	3,218
Gross Profit	898	1,803	1,962
SG&A	1,466	1,901	2,610
D&A (OpEx)	209	263	270
Other OpEx	455	887	1,037
Indirect Expenses	2,131	3,051	3,917
Total Operating Expenses	3,227	5,533	7,135
Operating Income	(1,233)	(1,248)	(1,955)
Non-Op Income	1,643	1,809	(682)
EBT Continuing	410	561	(2,637)
Taxation	(80)	…	…
EAT Continuing	490	…	…
Net Income	490	561	(2,637)
EPS - Basic - Cont	0.35	0.40	(1.88)
EPS - Primary	0.35	0.40	(1.88)
EPS -Diluted - Cont	0.35	0.40	(1.88)
EPS - Diluted	0.35	0.40	(1.88)
Shares (primary)	1,400	1,400	1,400
Shares (diluted)	1,400	1,400	1,400

Standardized Balance Sheet, Years Ended Dec. 31 (JD000):

	2025	2024
Cash & Equivalents	5	5
Cash, Equivs & STI	5	5
Receivables	1,327	1,509
Inventories	1,081	1,310
Other Current Assets	0	0
Current Assets	2,413	2,823
Net PPE	532	662
Intangibles Excl Goodwill	20	1
Intangibles	20	1
Deferred LT Asset Charges	373	293
Other LT Assets	392	471
LT Assets	1,317	1,427
Total Assets	3,730	4,250
Accounts Payable	5,539	5,161
Accounts Payable & Accrued Expenses	5,539	5,161
Current Debt	995	1,522
Current Capital Lease Obligations	142	86
Current Debt and Capital Leases	1,136	1,608
Other Current Liabilities	680	214
Current Liabilities	7,356	6,983
Long-Term Obligations	1,469	2,866
Other LT Liabilities	0	0
LT Liabilities	1,469	2,866
Total Liabilities	8,825	9,849
Net Assets	(5,095)	(5,599)
Common Share Capital	1,400	1,400
Share Premium	320	320
Retained Earnings	(6,912)	(7,375)
Other Equity	97	56
Shareholders' Equity	(5,095)	(5,599)
Total Liabilities & Stockholders' Equity	3,730	4,250
Net Current Assets	(4,943)	(4,160)
Total Assets Less Current Liabilities	(3,625)	(2,733)
Shares Outstanding	1,400	1,400

Recent Dividends:
1. Jordan Wood Industries common.
No dividends paid.
Annual Dividends:
1. Jordan Wood Industries common.
No dividends paid.

JOSHIN DENKI CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	403,692,000
Other Revenue	…	…	0
Revenue	436,650,000	403,259,000	403,692,000
Direct Expenses	328,863,000	301,047,000	298,568,000
Gross Profit	107,787,000	102,212,000	105,124,000
SG&A	102,365,000	98,524,000	96,759,000
Other OpEx	0	0	0
Indirect Expenses	102,365,000	98,524,000	96,759,000
Total Operating Expenses	431,228,000	399,571,000	395,327,000
Operating Income	5,422,000	3,688,000	8,365,000
Non-Op Net Interest Income	(350,000)	(253,000)	(165,000)
Other Non-Op	255,000	2,251,000	(475,000)
Non-Op Income	(95,000)	1,998,000	(640,000)
EBT Continuing	5,327,000	5,686,000	7,725,000
Taxation (current)	2,488,000	1,645,000	2,214,000
Taxation (deferred)	(440,000)	632,000	618,000
Taxation	2,048,000	2,277,000	2,832,000
EAT Continuing	3,279,000	3,409,000	4,893,000
Net Income	3,281,000	3,408,000	4,891,000
Dividends Per Share	100	100	90
EPS - Basic - Cont	126.81	131.13	185.90
EPS - Primary	126.81	131.13	185.90
EPS -Diluted - Cont	126.81	131.13	185.90
EPS - Diluted	126.81	131.13	185.90
Shares (primary)	25,869	25,987	26,311
Shares (diluted)	25,869	25,987	26,311

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,529,000	7,708,000
Cash, Equivs & STI	4,529,000	7,708,000
Receivables	44,026,000	44,383,000
Inventories	69,867,000	70,298,000
Other Current Assets	2,779,000	2,780,000
Current Assets	121,201,000	125,169,000
Net PPE	70,701,000	72,968,000
Intangibles Excl Goodwill	4,987,000	3,612,000
Intangibles	4,987,000	3,612,000
Other LT Assets	31,923,000	29,753,000
LT Assets	107,611,000	106,333,000
Total Assets	228,813,000	231,503,000
Accounts Payable	28,725,000	29,227,000
Accrued Exps	3,159,000	3,029,000
Accounts Payable &		

Accrued Expenses	31,884,000	32,256,000
Current Debt	15,526,000	20,952,000
Current Debt and Capital Leases	15,526,000	20,952,000
Other Current Liabilities	30,730,000	27,347,000
Current Liabilities	78,140,000	80,555,000
Long-Term Obligations	23,829,000	26,198,000
Deferred LT Liability Charges	387,000	387,000
Pensions & OPEB	132,000	128,000
Other LT Liabilities	20,959,000	19,569,000
LT Liabilities	45,307,000	46,282,000
Total Liabilities	123,448,000	126,837,000
Net Assets	105,365,000	104,666,000
Common Share Capital	15,121,000	15,121,000
Share Premium	19,245,000	19,245,000
Retained Earnings	70,149,000	70,850,000
Treasury Stock	4,546,000	4,630,000
Other Equity	5,395,000	4,079,000
Shareholders' Equity	105,364,000	104,665,000
Total Liabilities & Stockholders' Equity	228,813,000	231,503,000
Net Current Assets	43,061,000	44,614,000
Total Assets Less Current Liabilities	150,673,000	150,948,000
Shares Outstanding	25,880	25,847

Recent Dividends:

1. Joshin Denki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Joshin Denki Co., Ltd. (Japan) common.

No dividends paid.

JP-HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	43,325,923	41,147,032	37,856,480
Direct Expenses	33,766,818	32,460,675	30,664,603
Gross Profit	9,559,105	8,686,357	7,191,877
SG&A	3,025,209	2,877,354	2,607,056
Other OpEx	0	0	0
Indirect Expenses	3,025,209	2,877,354	2,607,056
Total Operating Expenses	36,792,027	35,338,029	33,271,659
Operating Income	6,533,896	5,809,003	4,584,821
Non-Op Net Interest Income	70,175	31,388	6,676
Other Non-Op	(5,715)	228,962	(85,695)
Non-Op Income	64,460	260,350	(79,019)
EBT Continuing	6,598,356	6,069,353	4,505,802
Taxation (current)	2,380,108	2,105,565	1,615,851
Taxation (deferred)	(65,518)	42,890	(39,207)
Taxation	2,314,590	2,148,455	1,576,644
EAT Continuing	4,283,766	3,920,898	2,929,158
Min Ints	935	...	...
Net Income	4,284,697	3,920,895	2,929,158
Dividends Per Share	12.50	12	8
EPS - Basic - Cont	50.07	45.91	34.38
EPS - Primary	50.07	45.91	34.38
EPS -Diluted - Cont	50.07	45.91	34.38
EPS - Diluted	50.07	45.91	34.38
Shares (primary)	85,572	85,397	85,189
Shares (diluted)	85,572	85,397	85,189

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,619,318	20,743,470
Cash, Equivs & STI	22,619,318	20,743,470
Receivables	4,561,511	5,318,912
Inventories	55,637	45,627
Other Current Assets	726,843	754,412
Current Assets	27,963,309	26,862,421
Net PPE	3,857,095	4,208,293
Intangibles Excl Goodwill	27,593	67,447
Intangibles	27,593	67,447
Other LT Assets	6,361,057	6,484,357
LT Assets	10,245,745	10,760,097
Total Assets	38,209,054	37,622,519
Accounts Payable	185,654	197,866
Accounts Payable & Accrued Expenses	185,654	197,866
Current Debt	2,496,050	3,460,864
Current Debt and Capital Leases	2,496,050	3,460,864
Other Current Liabilities	8,133,150	7,517,186
Current Liabilities	10,814,854	11,175,916
Long-Term Obligations	2,797,891	5,300,153
Deferred LT Liability Charges	...	2,688
Pensions & OPEB	1,041,906	1,031,437
Other LT Liabilities	618,515	603,810
Minorities (BS)	4,064	...
LT Liabilities	4,458,312	6,938,088
Total Liabilities	15,277,230	18,114,004
Net Assets	22,931,824	19,508,515
Common Share Capital	1,603,955	1,603,955
Share Premium	1,577,681	1,542,826
Retained Earnings	20,336,780	17,078,574
Treasury Stock	642,659	671,017
Other Equity	56,067	(45,824)
Shareholders' Equity	22,931,824	19,508,514
Total Liabilities & Stockholders' Equity	38,209,054	37,622,519
Net Current Assets	17,148,455	15,686,505
Total Assets Less Current Liabilities	27,394,200	26,446,603
Shares Outstanding	85,638	85,541

Recent Dividends:

1. JP-Holdings Inc common.

No dividends paid.

Annual Dividends:

1. JP-Holdings Inc common.

No dividends paid.

JSC NATIONAL ATOMIC CO KAZATOMPROM

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (KZT000):

	2025	2024	2023
Sales	1,803,049,000	1,813,352,000	1,434,635,000
Other Revenue	0	0	0
Revenue	1,803,049,000	1,813,352,000	1,434,635,000
Direct Expenses	940,653,000	931,621,000	671,862,000
Gross Profit	862,396,000	881,731,000	762,773,000
SG&A	83,418,000	74,882,000	81,961,000
RR&I	(206,000)	(13,431,000)	15,706,000
Other OpEx	0	0	0
Indirect Expenses	83,212,000	61,451,000	97,667,000
Total Operating Expenses	1,023,865,000	993,072,000	769,529,000
Operating Income	779,184,000	820,280,000	665,106,000
Non-Op For Curr Gains	(32,848,000)	73,494,000	(21,330,000)
Other Non-Op	249,336,000	475,338,000	84,566,000
Non-Op Income	216,488,000	548,832,000	63,236,000
EBT Continuing	995,672,000	1,369,112,000	728,342,000
Taxation	188,965,000	236,997,000	148,007,000
EAT Continuing	806,707,000	1,132,115,000	580,335,000
Min Ints	(236,247,000)	(259,852,000)	(161,151,000)
Net Income	570,460,000	872,263,000	419,184,000
Dividends Per Share	...	1,134.82	759.24
EPS - Basic - Cont	2,200	3,363	1,616
EPS - Primary	2,200	3,363	1,616
EPS -Diluted - Cont	2,200	3,363	1,616
EPS - Diluted	2,200	3,363	1,616
Shares (primary)	259,357	259,357	259,357
Shares (diluted)	259,357	259,357	259,357

Standardized Balance Sheet, Years Ended Dec. 31 (KZT000):

	2025	2024
Cash & Equivalents	347,398,000	294,385,000
Short Term Investments	133,131,000	20,421,000
Cash, Equivs & STI	480,529,000	314,806,000
Receivables	614,124,000	895,833,000
Inventories	415,319,000	388,157,000
Current Tax Assets	49,153,000	9,508,000
Other Current Assets	19,443,000	18,235,000
Current Assets	1,578,568,000	1,626,539,000
Net PPE	271,576,000	226,432,000
LT Investments	480,846,000	358,038,000
Intangibles Excl Goodwill	1,188,145,000	1,231,459,000
Intangibles	1,188,145,000	1,231,459,000
Assets Held for Sale (LT)	3,000	...
Deferred LT Asset Charges	55,146,000	40,465,000
Other LT Assets	452,952,000	338,948,000
LT Assets	2,448,668,000	2,195,342,000
Total Assets	4,027,236,000	3,821,881,000
Accounts Payable	191,429,000	281,672,000
Accrued Exps	653,000	399,000
Accounts Payable & Accrued Expenses	192,082,000	282,071,000
Current Debt	155,910,000	43,306,000
Current Debt and Capital Leases	155,910,000	43,306,000
Other Current Liabilities	106,233,000	95,608,000
Current Liabilities	454,225,000	420,985,000
Long-Term Obligations	51,587,000	106,401,000
Deferred LT Liability Charges	230,806,000	239,814,000
Pensions & OPEB	2,444,000	1,930,000
Other LT Liabilities	46,469,000	55,200,000
Minorities (BS)	913,762,000	911,158,000
LT Liabilities	331,306,000	403,345,000
Total Liabilities	1,699,293,000	1,735,488,000
Net Assets	2,327,943,000	2,086,393,000
Common Share Capital	37,051,000	37,051,000
Share Premium	2,539,000	2,539,000
Retained Earnings	2,286,398,000	2,044,521,000
Accum Other Comp Inc	1,955,000	2,282,000
Other Equity	0	0
Shareholders' Equity	2,327,943,000	2,086,393,000
Total Liabilities & Stockholders' Equity	4,027,236,000	3,821,881,000
Net Current Assets	1,124,343,000	1,205,554,000
Total Assets Less Current Liabilities	3,573,011,000	3,400,896,000
Shares Outstanding	259,357	259,357

Recent Dividends:

1. JSC National Atomic Co Kazatomprom ordinary.

No dividends paid.

2. JSC National Atomic Co Kazatomprom Global Depositary Receipt Reg S.

No dividends paid.

3. JSC National Atomic Co Kazatomprom Global Depositary Receipt 144A.

No dividends paid.

Annual Dividends:

1. JSC National Atomic Co Kazatomprom ordinary.

No dividends paid.

2. JSC National Atomic Co Kazatomprom Global Depositary Receipt Reg S.

No dividends paid.

3. JSC National Atomic Co Kazatomprom Global Depositary Receipt 144A.

No dividends paid.

JUSTSYSTEMS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	40,985,000
Other Revenue	...	...	0
Revenue	51,515,000	44,551,000	40,985,000
Direct Expenses	10,240,000	9,779,000	8,557,000
Gross Profit	41,275,000	34,772,000	32,428,000
SG&A	18,783,000	16,737,000	15,385,000
Other OpEx	0	0	0
Indirect Expenses	18,783,000	16,737,000	15,385,000
Total Operating Expenses	29,023,000	26,516,000	23,942,000
Operating Income	22,492,000	18,035,000	17,043,000
Non-Op Net Interest Income	466,000	163,000	96,000
Non-Op For Curr Gains	116,000	(53,000)	220,000
Other Non-Op	(1,263,000)	15,000	41,000
Non-Op Income	(681,000)	125,000	357,000
EBT Continuing	21,811,000	18,160,000	17,400,000

Taxation (current)	7,248,000	5,874,000	5,606,000
Taxation (deferred)	(528,000)	(42,000)	156,000
Taxation	6,720,000	5,832,000	5,762,000
EAT Continuing	15,091,000	12,328,000	11,638,000
Net Income	15,093,000	12,328,000	11,637,000
Dividends Per Share	27	22	20
EPS - Basic - Cont	234.99	191.94	181.19
EPS - Primary	234.99	191.94	181.19
EPS -Diluted - Cont	234.99	191.94	181.19
EPS - Diluted	234.99	191.94	181.19
Shares (primary)	64,224	64,224	64,224
Shares (diluted)	64,224	64,224	64,224

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	104,901,000	90,569,000
Short Term Investments	10,000,000	10,000,000
Cash, Equivs & STI	114,901,000	100,569,000
Receivables	2,991,000	2,760,000
Raw Materials	1,684,000	1,149,000
Finished Goods	927,000	852,000
Inventories - Other	0	0
Inventories	2,611,000	2,001,000
Prepayments (ST)	2,741,000	3,048,000
Other Current Assets	1,347,000	1,271,000
Current Assets	124,591,000	109,649,000
Net PPE	6,181,000	5,743,000
Intangibles Excl Goodwill	3,815,000	4,574,000
Intangibles	3,815,000	4,574,000
Other LT Assets	1,825,000	1,074,000
LT Assets	11,821,000	11,391,000
Total Assets	136,412,000	121,040,000
Accounts Payable	378,000	872,000
Accrued Exps	588,000	659,000
Accounts Payable & Accrued Expenses	966,000	1,531,000
Other Current Liabilities	16,436,000	14,291,000
Current Liabilities	17,402,000	15,822,000
Long-Term Obligations	0	0
Pensions & OPEB	204,000	177,000
Other LT Liabilities	118,000	15,000
LT Liabilities	322,000	192,000
Total Liabilities	17,724,000	16,015,000
Net Assets	118,688,000	105,025,000
Common Share Capital	10,146,000	10,146,000
Share Premium	12,293,000	12,293,000
Retained Earnings	96,236,000	82,685,000
Treasury Stock	2,000	2,000
Other Equity	15,000	(97,000)
Shareholders' Equity	118,688,000	105,025,000
Total Liabilities & Stockholders' Equity	136,412,000	121,040,000
Net Current Assets	107,189,000	93,827,000
Total Assets Less Current Liabilities	119,010,000	105,218,000
Shares Outstanding	64,224	64,224

Recent Dividends:

1. Justsystems Corp common.

No dividends paid.

2. Justsystems Corp American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Justsystems Corp common.

No dividends paid.

2. Justsystems Corp American Depositary Receipt.

No dividends paid.

JUTEC HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	185,754,000	176,115,000	166,321,000
Direct Expenses	159,897,000	152,740,000	145,867,000
Gross Profit	25,857,000	23,375,000	20,454,000
SG&A	23,740,000	21,452,000	18,223,000
Other OpEx	0	0	0
Indirect Expenses	23,740,000	21,452,000	18,223,000
Total Operating Expenses	183,637,000	174,192,000	164,090,000
Operating Income	2,117,000	1,923,000	2,231,000
Non-Op Net Interest Income	(18,000)	(1,000)	83,000
Other Non-Op	865,000	863,000	1,443,000
Non-Op Income	847,000	862,000	1,526,000
EBT Continuing	2,964,000	2,785,000	3,757,000
Taxation (current)	873,000	1,178,000	1,053,000
Taxation (deferred)	(55,000)	9,000	211,000
Taxation	818,000	1,187,000	1,264,000
EAT Continuing	2,146,000	1,598,000	2,493,000
Min Ints	(8,000)	4,000	...
Net Income	2,136,000	1,601,000	2,489,000
Dividends Per Share	50	38	44
EPS - Basic - Cont	161.02	120.64	187.57
EPS - Primary	161.02	120.64	187.57
EPS -Diluted - Cont	161.02	120.64	187.57
EPS - Diluted	161.02	120.64	187.57
Shares (primary)	13,272	13,272	13,272
Shares (diluted)	13,272	13,272	13,272

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,822,000	17,256,000
Cash, Equivs & STI	13,822,000	17,256,000
Receivables	41,813,000	38,431,000
Finished Goods	4,755,000	3,869,000
Inventories - Other	3,652,000	3,250,000
Inventories	8,407,000	7,119,000
Other Current Assets	3,424,000	1,714,000
Current Assets	67,466,000	64,520,000
Net PPE	21,352,000	18,529,000
Intangibles Excl Goodwill	2,563,000	2,216,000
Intangibles	2,563,000	2,216,000
Other LT Assets	4,575,000	4,207,000
LT Assets	28,490,000	24,952,000
Total Assets	95,956,000	89,473,000
Accounts Payable	33,240,000	29,830,000
Accounts Payable & Accrued Expenses	33,240,000	29,830,000
Current Debt	2,236,000	4,299,000
Current Debt and Capital Leases	2,236,000	4,299,000
Other Current Liabilities	23,890,000	19,460,000
Current Liabilities	59,366,000	53,589,000
Long-Term Obligations	7,456,000	9,348,000
Deferred LT Liability Charges	618,000	410,000
Pensions & OPEB	1,735,000	1,463,000
Other LT Liabilities	1,782,000	1,359,000
Minorities (BS)	76,000	74,000
LT Liabilities	11,591,000	12,580,000
Total Liabilities	71,033,000	66,244,000
Net Assets	24,923,000	23,229,000
Common Share Capital	850,000	850,000
Share Premium	286,000	286,000
Retained Earnings	23,182,000	21,711,000
Treasury Stock	233,000	233,000
Other Equity	837,000	614,000
Shareholders' Equity	24,922,000	23,228,000
Total Liabilities & Stockholders' Equity	95,956,000	89,473,000
Net Current Assets	8,100,000	10,931,000
Total Assets Less Current Liabilities	36,590,000	35,884,000
Shares Outstanding	13,272	13,272

Recent Dividends:

1. Jutec Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Jutec Holdings Corp common.

No dividends paid.

JVCKENWOOD CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	356,865,000	370,308,000	359,459,000
Direct Expenses	246,471,000	251,367,000	250,695,000
Gross Profit	110,394,000	118,941,000	108,764,000
SG&A	89,513,000	93,633,000	89,053,000
Other OpEx	340,000	3,516,000	1,484,000
Indirect Expenses	89,853,000	97,149,000	90,537,000
Total Operating Expenses	336,324,000	348,516,000	341,232,000
Operating Income	20,541,000	21,792,000	18,227,000
Non-Op Income	1,119,000	1,696,000	19,000
EBT Continuing	21,660,000	23,488,000	18,246,000
Taxation	4,694,000	2,466,000	4,353,000
EAT Continuing	16,966,000	21,022,000	13,893,000
Min Ints	(177,000)	(747,000)	(875,000)
Net Income	16,787,000	20,276,000	13,016,000
Dividends Per Share	29.94	85.85	59.73
EPS - Basic - Cont	115.21	135.17	84.34
EPS - Primary	115.21	135.17	84.34
EPS -Diluted - Cont	111.62	134.07	83.84
EPS - Diluted	111.62	134.07	83.84
Shares (primary)	145,711	150,005	154,326
Shares (diluted)	145,711	151,234	155,253

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	65,716,000	48,597,000
Short Term Investments	2,504,000	2,228,000
Cash, Equivs & STI	68,220,000	50,825,000
Receivables	79,268,000	78,420,000
Inventories	61,044,000	58,498,000
Current Tax Assets	924,000	934,000
Assets Held for Sale (ST)	...	913,000
Other Current Assets	8,191,000	7,235,000
Current Assets	217,647,000	196,825,000
Net PPE	64,901,000	62,067,000
LT Investments	26,138,000	20,507,000
Goodwill	1,002,000	886,000
Intangibles Excl Goodwill	28,157,000	22,920,000
Intangibles	29,159,000	23,806,000
Deferred LT Asset Charges	6,424,000	8,760,000
Other LT Assets	3,336,000	1,370,000
LT Assets	129,958,000	116,510,000
Total Assets	347,605,000	313,336,000
Accounts Payable	52,212,000	50,578,000
Accounts Payable & Accrued Expenses	52,212,000	50,578,000
Current Debt	18,589,000	26,121,000
Current Debt and Capital Leases	18,589,000	26,121,000
Other Current Liabilities	46,364,000	49,449,000
Current Liabilities	117,165,000	126,148,000
Long-Term Obligations	50,009,000	24,253,000
Deferred LT Liability Charges	2,453,000	2,288,000
Pensions & OPEB	14,493,000	15,659,000
Other LT Liabilities	13,786,000	13,589,000
Minorities (BS)	5,864,000	6,295,000
LT Liabilities	80,741,000	55,789,000
Total Liabilities	203,770,000	188,232,000
Net Assets	143,835,000	125,104,000
Common Share Capital	13,645,000	13,645,000
Share Premium	41,074,000	42,357,000
Retained Earnings	72,782,000	58,086,000
Accum Other Comp Inc	35,199,000	22,602,000
Treasury Stock	18,866,000	11,589,000
Other Equity	0	3,000
Shareholders' Equity	143,834,000	125,104,000
Total Liabilities & Stockholders' Equity	347,605,000	313,336,000
Net Current Assets	100,482,000	70,677,000
Total Assets Less Current Liabilities	230,440,000	187,188,000
Shares Outstanding	141,332	148,040

Recent Dividends:

1. JVCKenwood Corp American Depositary Receipt.

No dividends paid.

2. JVCKenwood Corp common.

No dividends paid.

Annual Dividends:

1. JVCKenwood Corp American Depositary Receipt.

No dividends paid.

2. JVCKenwood Corp common.

No dividends paid.

KADOKAWA CORP (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	282,908,000	277,915,000	258,109,000
Direct Expenses	186,155,000	178,840,000	171,496,000
Gross Profit	96,753,000	99,075,000	86,613,000
SG&A	88,651,000	82,423,000	68,158,000
Other OpEx	0	0	0
Indirect Expenses	88,651,000	82,423,000	68,158,000
Total Operating Expenses	274,806,000	261,263,000	239,654,000
Operating Income	8,102,000	16,652,000	18,455,000
Non-Op Net Interest Income	1,015,000	1,441,000	1,438,000
Non-Op For Curr Gains	588,000	(1,794,000)	1,763,000
Other Non-Op	212,000	892,000	(1,962,000)
Non-Op Income	1,815,000	539,000	1,239,000
EBT Continuing	9,917,000	17,191,000	19,694,000
Taxation (current)	5,012,000	7,862,000	8,230,000
Taxation (deferred)	843,000	(608,000)	(1,559,000)
Taxation	5,855,000	7,254,000	6,671,000
EAT Continuing	4,062,000	9,937,000	13,023,000
Min Ints	(2,782,000)	(2,545,000)	(1,638,000)
Net Income	1,278,000	7,392,000	11,384,000
Dividends Per Share	30	30	30
EPS - Basic - Cont	8.71	53.87	83.42
EPS - Primary	8.71	53.87	83.42
EPS -Diluted - Cont	7.86	52.47	83.40
EPS - Diluted	7.86	52.47	83.40
Shares (primary)	146,820	137,236	136,469
Shares (diluted)	162,595	140,881	136,499

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	116,001,000	145,494,000
Short Term Investments	829,000	808,000
Cash, Equivs & STI	116,830,000	146,302,000
Receivables	80,458,000	71,045,000
Inventories	41,939,000	34,757,000
Prepayments (ST)	4,064,000	3,695,000
Other Current Assets	15,154,000	16,648,000
Current Assets	258,445,000	272,447,000
Net PPE	67,748,000	66,922,000
Intangibles Excl Goodwill	23,421,000	20,504,000
Intangibles	23,421,000	20,504,000
Other LT Assets	45,249,000	50,155,000
LT Assets	136,418,000	137,581,000
Total Assets	394,864,000	410,029,000
Accounts Payable	37,586,000	35,411,000
Accounts Payable & Accrued Expenses	37,586,000	35,411,000
Current Debt	10,268,000	15,743,000
Current Debt and Capital Leases	10,268,000	15,743,000
Other Current Liabilities	63,787,000	65,879,000
Current Liabilities	111,641,000	117,033,000
Long-Term Obligations	658,000	10,946,000
Deferred LT Liability Charges	1,021,000	637,000
Pensions & OPEB	1,807,000	2,368,000
Other LT Liabilities	2,989,000	1,636,000
Minorities (BS)	28,707,000	25,192,000
LT Liabilities	6,475,000	15,587,000
Total Liabilities	146,823,000	157,813,000
Net Assets	248,041,000	252,216,000
Common Share Capital	65,613,000	65,613,000
Share Premium	85,734,000	85,223,000
Retained Earnings	82,763,000	85,913,000
Treasury Stock	4,838,000	5,619,000
Other Equity	18,768,000	21,086,000
Shareholders' Equity	248,040,000	252,216,000
Total Liabilities & Stockholders' Equity	394,864,000	410,029,000
Net Current Assets	146,804,000	155,414,000
Total Assets Less Current Liabilities	283,223,000	292,996,000
Shares Outstanding	146,973	146,548

Recent Dividends:

1. Kadokawa Corp (New) common.

ExDate	Amt	Declared	Record	Payable
	30.00		03/31/2026	06/25/2026

Annual Dividends:

1. Kadokawa Corp (New) common.

2026 ..... 30.00

KADOYA SESAME MILLS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	40,030,000	39,450,000	35,680,000
Direct Expenses	28,712,000	29,303,000	25,899,000
Gross Profit	11,318,000	10,147,000	9,781,000
SG&A	7,498,000	6,980,000	6,664,000
Other OpEx	0	0	0
Indirect Expenses	7,498,000	6,980,000	6,664,000
Total Operating Expenses	36,210,000	36,283,000	32,563,000
Operating Income	3,820,000	3,167,000	3,117,000
Non-Op Net Interest Income	16,000	3,000	...
Non-Op For Curr Gains	120,000	82,000	174,000
Other Non-Op	(6,000)	131,000	117,000
Non-Op Income	130,000	216,000	291,000
EBT Continuing	3,950,000	3,383,000	3,408,000
Taxation (current)	1,296,000	1,078,000	1,109,000
Taxation (deferred)	(72,000)	(51,000)	40,000
Taxation	1,224,000	1,027,000	1,149,000
EAT Continuing	2,726,000	2,356,000	2,259,000
Net Income	2,724,000	2,357,000	2,256,000
Dividends Per Share	45.67	100	100
EPS - Basic - Cont	98.66	256.12	245.13
EPS - Primary	98.66	256.12	245.13
EPS -Diluted - Cont	98.66	256.12	245.13
EPS - Diluted	98.66	256.12	245.13
Shares (primary)	27,612	9,203	9,203
Shares (diluted)	27,612	9,203	9,203

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,983,000	7,881,000
Cash, Equivs & STI	11,983,000	7,881,000
Receivables	9,387,000	8,983,000
Raw Materials	8,684,000	8,677,000
WIP	1,638,000	1,723,000
Finished Goods	2,230,000	2,505,000
Inventories - Other	0	0
Inventories	12,552,000	12,905,000
Other Current Assets	482,000	600,000
Current Assets	34,404,000	30,369,000
Net PPE	9,452,000	10,234,000
Intangibles Excl Goodwill	44,000	73,000
Intangibles	44,000	73,000
Other LT Assets	3,445,000	2,860,000
LT Assets	12,941,000	13,167,000
Total Assets	47,346,000	43,536,000
Accounts Payable	3,662,000	2,832,000
Accrued Exps	880,000	777,000
Accounts Payable & Accrued Expenses	4,542,000	3,609,000
Other Current Liabilities	3,121,000	2,409,000
Current Liabilities	7,663,000	6,018,000
Long-Term Obligations	61,000	65,000
Deferred LT Liability Charges	195,000	116,000
Pensions & OPEB	1,707,000	1,792,000
Other LT Liabilities	278,000	279,000
LT Liabilities	2,241,000	2,252,000
Total Liabilities	9,905,000	8,271,000
Net Assets	37,441,000	35,265,000
Common Share Capital	2,160,000	2,160,000
Share Premium	3,067,000	3,067,000
Retained Earnings	32,202,000	30,400,000
Treasury Stock	1,353,000	1,359,000
Other Equity	1,364,000	997,000
Shareholders' Equity	37,440,000	35,265,000
Total Liabilities & Stockholders' Equity	47,346,000	43,536,000
Net Current Assets	26,741,000	24,351,000
Total Assets Less Current Liabilities	39,683,000	37,518,000
Shares Outstanding	27,612	9,203

Recent Dividends:

1. Kadoya Sesame Mills Inc common.

No dividends paid.

Annual Dividends:

1. Kadoya Sesame Mills Inc common.

No dividends paid.

KAJI TECHNOLOGY CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,261,065
Other Revenue	...	...	0
Revenue	7,799,533	7,003,943	7,261,065
Direct Expenses	5,387,996	4,968,769	5,299,232
Gross Profit	2,411,537	2,035,174	1,961,833
SG&A	1,486,099	1,415,097	1,194,716
Other OpEx	0	0	0
Indirect Expenses	1,486,099	1,415,097	1,194,716
Total Operating Expenses	6,874,095	6,383,866	6,493,948
Operating Income	925,438	620,077	767,117
Non-Op Net Interest Income	(7,168)	(3,982)	(475)
Non-Op For Curr Gains	...	...	293
Other Non-Op	97,428	152,155	53,991
Non-Op Income	90,260	148,173	53,809
EBT Continuing	1,015,698	768,250	820,926
Taxation (current)	387,199	251,071	273,458
Taxation (deferred)	(95,162)	(61,737)	(30,889)
Taxation	292,037	189,334	242,569
EAT Continuing	723,661	578,916	578,357
Net Income	723,661	578,916	578,357
Dividends Per Share	60	40	40
EPS - Basic - Cont	437.46	349.92	349.55
EPS - Primary	437.46	349.92	349.55
EPS -Diluted - Cont	437.46	349.92	349.55
EPS - Diluted	437.46	349.92	349.55
Shares (primary)	1,654	1,654	1,655
Shares (diluted)	1,654	1,654	1,655

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,571,073	1,672,461
Cash, Equivs & STI	2,571,073	1,672,461
Receivables	3,273,770	2,549,852
Raw Materials	296,539	329,653
WIP	1,276,945	1,680,977
Inventories - Other	0	0
Inventories	1,573,484	2,010,630
Prepayments (ST)	19,553	9,274
Other Current Assets	803,882	1,178,837
Current Assets	8,241,762	7,421,054
Net PPE	3,233,991	3,438,814
Intangibles Excl Goodwill	220,792	212,976
Intangibles	220,792	212,976
Other LT Assets	604,312	486,531
LT Assets	4,059,095	4,138,321
Total Assets	12,300,858	11,559,375
Accounts Payable	552,788	981,993
Accrued Exps	857,185	550,997
Accounts Payable & Accrued Expenses	1,409,973	1,532,990
Current Debt	88,924	88,924
Current Capital Lease Obligations	2,620	2,620
Current Debt and Capital Leases	91,544	91,544
Other Current Liabilities	633,863	306,728
Current Liabilities	2,135,380	1,931,262
Long-Term Obligations	1,198,768	1,280,312

Pensions & OPEB	484,519	522,422
Other LT Liabilities	7,000	7,000
LT Liabilities	1,690,287	1,809,734
Total Liabilities	3,825,668	3,740,997
Net Assets	8,475,190	7,818,378
Common Share Capital	1,440,000	1,440,000
Share Premium	1,203,008	1,203,008
Retained Earnings	5,945,311	5,287,824
Treasury Stock	113,130	112,455
Other Equity	0	0
Shareholders' Equity	8,475,189	7,818,377
Total Liabilities & Stockholders' Equity	12,300,858	11,559,375
Net Current Assets	6,106,382	5,489,792
Total Assets Less Current Liabilities	10,165,478	9,628,113
Shares Outstanding	1,654	1,654

Recent Dividends:

1. Kaji Technology Corp. common.

No dividends paid.

Annual Dividends:

1. Kaji Technology Corp. common.

No dividends paid.

KAJIMA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,665,175,000
Other Revenue	...	...	0
Revenue	3,067,275,000	2,911,816,000	2,665,175,000
Direct Expenses	2,641,407,000	2,588,619,000	2,373,673,000
Gross Profit	425,868,000	323,197,000	291,502,000
SG&A	185,087,000	171,314,000	155,275,000
Other OpEx	0	0	0
Indirect Expenses	185,087,000	171,314,000	155,275,000
Total Operating Expenses	2,826,494,000	2,759,933,000	2,528,948,000
Operating Income	240,781,000	151,883,000	136,227,000
Non-Op Net Interest Income	(5,177,000)	(5,158,000)	(4,730,000)
Other Non-Op	19,789,000	29,375,000	37,436,000
Non-Op Income	14,612,000	24,217,000	32,706,000
EBT Continuing	255,393,000	176,100,000	168,933,000
Taxation (current)	81,035,000	53,656,000	57,826,000
Taxation (deferred)	(4,439,000)	(4,010,000)	(5,510,000)
Taxation	76,596,000	49,646,000	52,316,000
EAT Continuing	178,797,000	126,454,000	116,617,000
Min Ints	(1,462,000)	(637,000)	(1,582,000)
Net Income	177,334,000	125,817,000	115,033,000
Dividends Per Share	146	104	90
EPS - Basic - Cont	379.81	266.49	238.76
EPS - Primary	379.81	266.49	238.76
EPS -Diluted - Cont	379.81	266.49	238.76
EPS - Diluted	379.81	266.49	238.76
Shares (primary)	466,896	472,120	481,174
Shares (diluted)	466,896	472,120	481,174

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	403,295,000	354,486,000
Short Term Investments	11,732,000	11,588,000
Cash, Equivs & STI	415,027,000	366,074,000
Receivables	1,101,981,000	1,052,746,000
WIP	20,350,000	13,129,000
Inventories - Other	457,410,000	532,718,000
Inventories	477,760,000	545,847,000
Other Current Assets	186,757,000	172,462,000
Current Assets	2,181,525,000	2,137,129,000
Net PPE	617,311,000	588,601,000
Intangibles Excl Goodwill	31,032,000	29,968,000
Intangibles	31,032,000	29,968,000
Other LT Assets	794,472,000	698,893,000
LT Assets	1,442,815,000	1,317,462,000
Total Assets	3,624,341,000	3,454,592,000
Accounts Payable	536,387,000	631,710,000
Accrued Exps	278,000	240,000
Accounts Payable & Accrued Expenses	536,665,000	631,950,000
Current Debt	407,157,000	463,917,000
Current Debt and Capital Leases	407,157,000	463,917,000
Other Current Liabilities	660,940,000	601,107,000
Current Liabilities	1,604,762,000	1,696,974,000
Long-Term Obligations	425,976,000	328,096,000
Deferred LT Liability Charges	35,126,000	29,821,000
Pensions & OPEB	53,785,000	57,509,000
Other LT Liabilities	68,471,000	64,202,000
Minorities (BS)	21,204,000	19,861,000
LT Liabilities	583,358,000	479,628,000
Total Liabilities	2,209,324,000	2,196,464,000
Net Assets	1,415,017,000	1,258,128,000
Common Share Capital	81,447,000	81,447,000
Share Premium	43,461,000	43,461,000
Retained Earnings	1,093,668,000	970,255,000
Treasury Stock	114,510,000	95,976,000
Other Equity	310,950,000	258,940,000
Shareholders' Equity	1,415,016,000	1,258,127,000
Total Liabilities & Stockholders' Equity	3,624,341,000	3,454,592,000
Net Current Assets	576,763,000	440,155,000
Total Assets Less Current Liabilities	2,019,579,000	1,757,618,000
Shares Outstanding	465,943	470,743

Recent Dividends:

1. Kajima Corp. (Japan) American Depositary Receipts:.

ExDate	Amt	Declared	Record	Payable
	0.28		03/31/2023	07/14/2023
	0.24		09/29/2023	12/18/2023
	0.34		03/28/2024	07/11/2024
	0.30		09/30/2024	12/17/2024
	0.41		03/31/2025	07/15/2025
	0.36		09/30/2025	12/16/2025

2. Kajima Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kajima Corp. (Japan) American Depositary Receipts:.

2023.....0.52 2024.....0.64 2025.....0.77

2. Kajima Corp. (Japan) common.

No dividends paid.

KAKEN PHARMACEUTICAL CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	...	...	72,044,000
Other Revenue	...	...	0
Revenue	76,871,000	94,035,000	72,044,000
Direct Expenses	36,879,000	35,502,000	33,505,000
Gross Profit	39,992,000	58,533,000	38,539,000
SG&A	40,891,000	37,497,000	29,025,000
Other OpEx	0	0	0
Indirect Expenses	40,891,000	37,497,000	29,025,000
Total Operating Expenses	77,770,000	72,999,000	62,530,000
Operating Income	(899,000)	21,036,000	9,514,000
Non-Op Net Interest Income	230,000	49,000	(9,000)
Non-Op For Curr Gains	(166,000)	(370,000)	(59,000)
Other Non-Op	3,148,000	(1,277,000)	353,000
Non-Op Income	3,212,000	(1,598,000)	285,000
EBT Continuing	2,313,000	19,438,000	9,799,000
Taxation (current)	1,867,000	7,718,000	1,926,000
Taxation (deferred)	(1,896,000)	(2,228,000)	(155,000)
Taxation	168,000	5,490,000	1,771,000
EAT Continuing	2,145,000	13,948,000	8,028,000
Net Income	2,145,000	13,945,000	8,026,000
Dividends Per Share	190	190	150
EPS - Basic - Cont	56.57	365.42	212.67
EPS - Primary	56.57	365.42	212.67
EPS -Diluted - Cont	56.57	365.42	212.67
EPS - Diluted	56.57	365.42	212.67
Shares (primary)	37,912	38,162	37,737
Shares (diluted)	37,912	38,162	37,737
Taxation (Cumu)	...	5,490,000	...
EPS - Primary (Cumu)	...	365.42	...
EPS - Diluted (Cumu)	...	365.42	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	44,713,000	54,093,000
Short Term Investments	5,992,000	15,992,000
Cash, Equivs & STI	50,705,000	70,085,000
Receivables	19,378,000	21,178,000
Raw Materials	8,970,000	7,904,000
WIP	2,578,000	2,311,000
Inventories - Other	7,567,000	8,805,000
Inventories	19,115,000	19,020,000
Current Tax Assets	3,370,000	190,000
Other Current Assets	1,483,000	920,000
Current Assets	94,051,000	111,393,000
Net PPE	27,134,000	27,629,000
Intangibles Excl Goodwill	24,291,000	22,228,000
Intangibles	24,291,000	22,228,000
Other LT Assets	32,741,000	32,127,000
LT Assets	84,166,000	81,984,000
Total Assets	178,217,000	193,377,000
Accounts Payable	7,566,000	8,322,000
Accrued Exps	1,516,000	1,145,000
Accounts Payable & Accrued Expenses	9,082,000	9,467,000
Current Debt	3,850,000	3,850,000
Current Debt and Capital Leases	3,850,000	3,850,000
Other Current Liabilities	7,871,000	17,037,000
Current Liabilities	20,803,000	30,354,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	4,405,000	4,469,000
Pensions & OPEB	4,716,000	4,954,000
Other LT Liabilities	673,000	965,000
LT Liabilities	9,794,000	10,388,000
Total Liabilities	30,597,000	40,742,000
Net Assets	147,620,000	152,635,000
Common Share Capital	23,853,000	23,853,000
Share Premium	11,406,000	12,932,000
Retained Earnings	125,625,000	135,242,000
Treasury Stock	23,776,000	28,233,000
Other Equity	10,511,000	8,841,000
Shareholders' Equity	147,619,000	152,635,000
Total Liabilities & Stockholders' Equity	178,217,000	193,377,000
Net Current Assets	73,248,000	81,039,000
Total Assets Less Current Liabilities	157,414,000	163,023,000
Shares Outstanding	37,868	38,404

Recent Dividends:

1. Kaken Pharmaceutical Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Kaken Pharmaceutical Co Ltd (Japan) common.

No dividends paid.

KAMEDA SEIKA CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	95,534,000
Other Revenue	...	...	0
Revenue	138,052,000	103,262,000	95,534,000
Direct Expenses	98,281,000	75,197,000	69,760,000
Gross Profit	39,771,000	28,065,000	25,774,000
SG&A	32,243,000	22,564,000	21,307,000
D&A (OpEx)	...	...	21,000
Other OpEx	0	0	0
Indirect Expenses	32,243,000	22,564,000	21,328,000
Total Operating Expenses	130,524,000	97,761,000	91,088,000
Operating Income	7,528,000	5,501,000	4,446,000
Non-Op Net Interest Income	(172,000)	(6,000)	42,000

Non-Op For Curr Gains	55,000	(180,000)	1,065,000
Other Non-Op	19,786,000	767,000	(448,000)
Non-Op Income	19,669,000	581,000	659,000
EBT Continuing	27,197,000	6,082,000	5,105,000
Taxation (current)	1,735,000	1,543,000	1,460,000
Taxation (deferred)	432,000	(1,345,000)	871,000
Taxation	2,167,000	198,000	2,331,000
EAT Continuing	25,030,000	5,884,000	2,774,000
Min Ints	(385,000)	(464,000)	(517,000)
Net Income	24,647,000	5,417,000	2,257,000
Dividends Per Share	22.00	57	56
EPS - Basic - Cont	389.69	256.98	107.06
EPS - Primary	389.69	256.98	107.06
EPS -Diluted - Cont	389.69	256.98	107.06
EPS - Diluted	389.69	256.98	107.06
Shares (primary)	63,249	21,083	21,083
Shares (diluted)	63,249	21,083	21,083

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,612,000	10,098,000
Cash, Equivs & STI	20,612,000	10,098,000
Receivables	18,522,000	14,443,000
Raw Materials	7,213,000	3,300,000
WIP	1,021,000	865,000
Inventories - Other	5,355,000	3,620,000
Inventories	13,589,000	7,785,000
Other Current Assets	4,083,000	949,000
Current Assets	56,806,000	33,275,000
Net PPE	63,799,000	54,034,000
Intangibles Excl Goodwill	48,318,000	5,039,000
Intangibles	48,318,000	5,039,000
Other LT Assets	19,299,000	31,514,000
LT Assets	131,416,000	90,587,000
Total Assets	188,223,000	123,862,000
Accounts Payable	4,976,000	4,862,000
Accrued Exps	121,000	148,000
Accounts Payable & Accrued Expenses	5,097,000	5,010,000
Current Debt	9,129,000	6,401,000
Current Capital Lease Obligations	911,000	713,000
Current Debt and Capital Leases	10,040,000	7,114,000
Other Current Liabilities	13,536,000	12,957,000
Current Liabilities	28,673,000	25,081,000
Long-Term Obligations	38,096,000	15,417,000
Deferred LT Liability Charges	11,906,000	1,319,000
Pensions & OPEB	679,000	613,000
Other LT Liabilities	2,402,000	2,524,000
Minorities (BS)	3,538,000	3,314,000
LT Liabilities	53,083,000	19,873,000
Total Liabilities	85,295,000	48,268,000
Net Assets	102,928,000	75,594,000
Common Share Capital	1,946,000	1,946,000
Share Premium	719,000	719,000
Retained Earnings	87,944,000	64,498,000
Treasury Stock	1,904,000	1,903,000
Other Equity	14,223,000	10,334,000
Shareholders' Equity	102,928,000	75,594,000
Total Liabilities & Stockholders' Equity	188,223,000	123,862,000
Net Current Assets	28,133,000	8,194,000
Total Assets Less Current Liabilities	159,550,000	98,781,000
Shares Outstanding	63,249	21,083

Recent Dividends:

1. Kameda Seika Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Kameda Seika Co., Ltd. common.

No dividends paid.

KAMEI CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	584,220,000	575,787,000	573,505,000
Direct Expenses	484,343,000	482,750,000	485,394,000
Gross Profit	99,877,000	93,037,000	88,111,000
SG&A	82,901,000	77,125,000	72,439,000
Other OpEx	0	0	0
Indirect Expenses	82,901,000	77,125,000	72,439,000
Total Operating Expenses	567,244,000	559,875,000	557,833,000
Operating Income	16,976,000	15,912,000	15,672,000
Non-Op Net Interest Income	(305,000)	(329,000)	(369,000)
Other Non-Op	2,511,000	2,123,000	959,000
Non-Op Income	2,206,000	1,794,000	590,000
EBT Continuing	19,182,000	17,706,000	16,262,000
Taxation (current)	7,307,000	6,223,000	6,000,000
Taxation (deferred)	(738,000)	131,000	(481,000)
Taxation	6,569,000	6,354,000	5,519,000
EAT Continuing	12,613,000	11,352,000	10,743,000
Min Ints	(711,000)	(658,000)	(633,000)
Net Income	11,900,000	10,690,000	10,111,000
Dividends Per Share	115	73	48
EPS - Basic - Cont	388.91	326.38	300.93
EPS - Primary	388.91	326.38	300.93
EPS -Diluted - Cont	388.91	326.38	300.93
EPS - Diluted	388.91	326.38	300.93
Shares (primary)	30,599	32,756	33,600
Shares (diluted)	30,599	32,756	33,600

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	68,571,000	62,262,000
Cash, Equivs & STI	68,571,000	62,262,000
Receivables	70,143,000	75,869,000
Raw Materials	1,520,000	1,149,000
WIP	2,808,000	2,439,000
Inventories - Other	33,360,000	32,007,000
Inventories	37,688,000	35,595,000
Other Current Assets	11,842,000	14,103,000
Current Assets	188,244,000	187,829,000
Net PPE	106,227,000	98,193,000
Intangibles Excl Goodwill	4,870,000	5,977,000
Intangibles	4,870,000	5,977,000
Other LT Assets	31,719,000	28,711,000
LT Assets	142,816,000	132,881,000
Total Assets	331,061,000	320,710,000
Accounts Payable	54,741,000	56,843,000
Accounts Payable & Accrued Expenses	54,741,000	56,843,000
Current Debt	32,611,000	37,690,000
Current Capital Lease Obligations	4,761,000	4,098,000
Current Debt and Capital Leases	37,372,000	41,788,000
Other Current Liabilities	24,197,000	23,688,000
Current Liabilities	116,310,000	122,319,000
Long-Term Obligations	4,384,000	5,499,000
Deferred LT Liability Charges	6,872,000	6,474,000
Pensions & OPEB	2,941,000	2,955,000
Other LT Liabilities	22,205,000	16,999,000
Minorities (BS)	4,803,000	8,344,000
LT Liabilities	36,402,000	31,927,000
Total Liabilities	157,516,000	162,591,000
Net Assets	173,545,000	158,119,000
Common Share Capital	8,132,000	8,132,000
Share Premium	10,759,000	7,361,000
Retained Earnings	137,238,000	127,666,000
Treasury Stock	3,321,000	3,320,000
Other Equity	20,737,000	18,280,000
Shareholders' Equity	173,545,000	158,119,000
Total Liabilities & Stockholders' Equity	331,061,000	320,710,000
Net Current Assets	71,934,000	65,510,000
Total Assets Less Current Liabilities	214,751,000	198,391,000
Shares Outstanding	30,599	30,600

Recent Dividends:

1. Kamei Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kamei Corp. (Japan) common.

No dividends paid.

KAMIGUMI CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	266,785,000
Other Revenue	...	...	0
Revenue	294,758,000	279,182,000	266,785,000
Direct Expenses	232,627,000	223,646,000	215,773,000
Gross Profit	62,131,000	55,536,000	51,012,000
SG&A	25,586,000	22,440,000	20,419,000
Other OpEx	0	0	0
Indirect Expenses	25,586,000	22,440,000	20,419,000
Total Operating Expenses	258,213,000	246,086,000	236,192,000
Operating Income	36,545,000	33,096,000	30,593,000
Non-Op Net Interest Income	6,000	77,000	(6,000)
Non-Op For Curr Gains	(216,000)	47,000	112,000
Other Non-Op	8,107,000	4,866,000	4,657,000
Non-Op Income	7,897,000	4,990,000	4,763,000
EBT Continuing	44,442,000	38,086,000	35,356,000
Taxation (current)	13,404,000	11,744,000	10,575,000
Taxation (deferred)	(354,000)	(639,000)	(131,000)
Taxation	13,050,000	11,105,000	10,444,000
EAT Continuing	31,392,000	26,981,000	24,912,000
Min Ints	(130,000)	(44,000)	122,000
Net Income	31,262,000	26,935,000	25,035,000
Dividends Per Share	205	130	100
EPS - Basic - Cont	311.26	257.88	232.97
EPS - Primary	311.26	257.88	232.97
EPS -Diluted - Cont	311.26	257.88	232.97
EPS - Diluted	311.26	257.88	232.97
Shares (primary)	100,438	104,451	107,460
Shares (diluted)	100,438	104,451	107,460

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	76,279,000	75,096,000
Short Term Investments	17,095,000	26,790,000
Cash, Equivs & STI	93,374,000	101,886,000
Receivables	51,478,000	49,550,000
Inventories	1,177,000	1,046,000
Other Current Assets	3,505,000	3,880,000
Current Assets	149,534,000	156,362,000
Net PPE	225,404,000	223,287,000
Intangibles Excl Goodwill	25,865,000	6,684,000
Intangibles	25,865,000	6,684,000
Other LT Assets	137,603,000	104,758,000
LT Assets	388,872,000	334,729,000
Total Assets	538,407,000	491,092,000
Accounts Payable	20,417,000	26,152,000
Accounts Payable & Accrued Expenses	20,417,000	26,152,000
Current Debt	20,169,000	486,000
Current Debt and Capital Leases	20,169,000	486,000
Other Current Liabilities	23,068,000	20,022,000
Current Liabilities	63,654,000	46,660,000
Long-Term Obligations	50,422,000	40,000,000
Deferred LT Liability Charges	9,813,000	2,439,000
Pensions & OPEB	15,368,000	16,321,000
Other LT Liabilities	1,290,000	1,153,000
Minorities (BS)	2,336,000	1,629,000
LT Liabilities	76,893,000	59,913,000
Total Liabilities	142,883,000	108,203,000
Net Assets	395,524,000	382,889,000
Common Share Capital	31,642,000	31,642,000
Share Premium	26,913,000	26,854,000
Retained Earnings	331,210,000	317,009,000
Treasury Stock	28,468,000	15,528,000
Other Equity	34,226,000	22,912,000
Shareholders' Equity	395,523,000	382,889,000
Total Liabilities & Stockholders' Equity	538,407,000	491,092,000
Net Current Assets	85,880,000	109,702,000
Total Assets Less Current Liabilities	474,753,000	444,432,000

Shares Outstanding	98,721	101,278

Recent Dividends:
1. Kamigumi Co Ltd (Japan) common.
No dividends paid.
Annual Dividends:
1. Kamigumi Co Ltd (Japan) common.
No dividends paid.

KANADEN CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	116,271,000
Other Revenue	...	...	0
Revenue	145,614,000	125,665,000	116,271,000
Direct Expenses	125,471,000	107,662,000	98,963,000
Gross Profit	20,143,000	18,003,000	17,308,000
SG&A	14,811,000	13,502,000	12,763,000
Other OpEx	0	0	0
Indirect Expenses	14,811,000	13,502,000	12,763,000
Total Operating Expenses	140,282,000	121,164,000	111,726,000
Operating Income	5,332,000	4,501,000	4,545,000
Non-Op Net Interest Income	16,000	69,000	49,000
Non-Op For Curr Gains	163,000	(32,000)	250,000
Other Non-Op	468,000	1,301,000	210,000
Non-Op Income	647,000	1,338,000	509,000
EBT Continuing	5,979,000	5,839,000	5,054,000
Taxation (current)	2,177,000	1,359,000	1,645,000
Taxation (deferred)	(162,000)	532,000	(65,000)
Taxation	2,015,000	1,891,000	1,580,000
EAT Continuing	3,964,000	3,948,000	3,474,000
Min Ints	...	(5,000)	...
Net Income	3,966,000	3,942,000	3,475,000
Dividends Per Share	72	70	53
EPS - Basic - Cont	177.94	169.31	148.21
EPS - Primary	177.94	169.31	148.21
EPS -Diluted - Cont	177.94	169.31	148.21
EPS - Diluted	177.94	169.31	148.21
Shares (primary)	22,290	23,284	23,445
Shares (diluted)	22,290	23,284	23,445

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,126,000	16,723,000
Cash, Equivs & STI	24,126,000	16,723,000
Receivables	46,502,000	46,124,000
Raw Materials	1,000	6,000
Inventories - Other	7,761,000	8,422,000
Inventories	7,762,000	8,428,000
Other Current Assets	2,005,000	736,000
Current Assets	80,395,000	72,011,000
Net PPE	8,595,000	8,538,000
Intangibles Excl Goodwill	2,743,000	3,170,000
Intangibles	2,743,000	3,170,000
Other LT Assets	6,229,000	5,362,000
LT Assets	17,567,000	17,070,000
Total Assets	97,962,000	89,081,000
Accounts Payable	29,907,000	27,968,000
Accounts Payable & Accrued Expenses	29,907,000	27,968,000
Other Current Liabilities	16,329,000	12,466,000
Current Liabilities	46,236,000	40,434,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	371,000	247,000
Pensions & OPEB	335,000	303,000
Other LT Liabilities	101,000	107,000
Minorities (BS)	15,000	...
LT Liabilities	807,000	657,000
Total Liabilities	47,059,000	41,092,000
Net Assets	50,903,000	47,989,000
Common Share Capital	5,576,000	5,576,000
Share Premium	5,355,000	5,355,000
Retained Earnings	36,978,000	34,688,000
Treasury Stock	291,000	312,000
Other Equity	3,285,000	2,682,000
Shareholders' Equity	50,903,000	47,989,000
Total Liabilities & Stockholders' Equity	97,962,000	89,081,000
Net Current Assets	34,159,000	31,577,000
Total Assets Less Current Liabilities	51,726,000	48,647,000
Shares Outstanding	22,296	22,281

Recent Dividends:
1. Kanaden Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Kanaden Corp. (Japan) common.
No dividends paid.

KANAGAWA CHUO KOTSU CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	54,767,000
Other Revenue	...	...	62,300,000
Revenue	126,773,000	118,149,000	117,067,000
Direct Expenses	105,348,000	96,492,000	95,720,000
Gross Profit	21,425,000	21,657,000	21,347,000
SG&A	14,648,000	14,268,000	13,829,000
Other OpEx	0	0	0
Indirect Expenses	14,648,000	14,268,000	13,829,000
Total Operating Expenses	119,996,000	110,760,000	109,549,000
Operating Income	6,777,000	7,389,000	7,518,000
Non-Op Net Interest Income	(818,000)	(484,000)	(389,000)
Other Non-Op	(156,000)	(410,000)	(2,119,000)
Non-Op Income	(974,000)	(894,000)	(2,508,000)
EBT Continuing	5,803,000	6,495,000	5,010,000
Taxation (current)	1,416,000	2,041,000	1,770,000
Taxation (deferred)	94,000	(1,173,000)	(414,000)
Taxation	1,510,000	868,000	1,356,000
EAT Continuing	4,293,000	5,627,000	3,654,000
Min Ints	(669,000)	(541,000)	(391,000)
Net Income	3,619,000	5,083,000	3,262,000
Dividends Per Share	90	90	60
EPS - Basic - Cont	294.99	414.28	265.88
EPS - Primary	294.99	414.28	265.88
EPS -Diluted - Cont	294.99	414.28	265.88
EPS - Diluted	294.99	414.28	265.88
Shares (primary)	12,271	12,271	12,271
Shares (diluted)	12,271	12,271	12,271

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,514,000	4,272,000
Cash, Equivs & STI	3,514,000	4,272,000
Receivables	10,672,000	9,725,000
Raw Materials	629,000	653,000
WIP	63,000	47,000
Inventories - Other	15,783,000	14,253,000
Inventories	16,475,000	14,953,000
Other Current Assets	3,552,000	2,924,000
Current Assets	34,213,000	31,874,000
Net PPE	125,344,000	111,992,000
Intangibles Excl Goodwill	966,000	950,000
Intangibles	966,000	950,000
Other LT Assets	24,869,000	20,628,000
LT Assets	151,179,000	133,570,000
Total Assets	185,392,000	165,444,000
Accounts Payable	8,182,000	7,622,000
Accounts Payable & Accrued Expenses	8,182,000	7,622,000
Current Debt	25,883,000	30,982,000
Current Capital Lease Obligations	306,000	255,000
Current Debt and Capital Leases	26,189,000	31,237,000
Other Current Liabilities	18,625,000	18,093,000
Current Liabilities	52,996,000	56,952,000
Long-Term Obligations	44,579,000	29,366,000
Deferred LT Liability Charges	4,613,000	2,062,000
Pensions & OPEB	3,039,000	3,500,000
Other LT Liabilities	10,503,000	10,161,000
Minorities (BS)	6,334,000	5,674,000
LT Liabilities	62,734,000	45,089,000
Total Liabilities	122,065,000	107,716,000
Net Assets	63,327,000	57,728,000
Common Share Capital	3,160,000	3,160,000
Share Premium	723,000	723,000
Retained Earnings	51,191,000	48,737,000
Treasury Stock	940,000	939,000
Other Equity	9,193,000	6,047,000
Shareholders' Equity	63,327,000	57,728,000
Total Liabilities & Stockholders' Equity	185,392,000	165,444,000
Net Current Assets	(18,783,000)	(25,078,000)
Total Assets Less Current Liabilities	132,396,000	108,492,000
Shares Outstanding	12,271	12,271

Recent Dividends:
1. Kanagawa Chuo Kotsu Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Kanagawa Chuo Kotsu Co., Ltd. (Japan) common.
No dividends paid.

KANAME KOGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,949,076	14,506,733	13,503,419
Direct Expenses	11,497,791	11,134,050	10,527,750
Gross Profit	3,451,285	3,372,683	2,975,669
SG&A	1,337,746	1,263,978	1,212,828
Other OpEx	0	0	0
Indirect Expenses	1,337,746	1,263,978	1,212,828
Total Operating Expenses	12,835,537	12,398,028	11,740,578
Operating Income	2,113,539	2,108,705	1,762,841
Non-Op Net Interest Income	994	(4,789)	(10,647)
Other Non-Op	186,906	74,411	131,668
Non-Op Income	187,900	69,622	121,021
EBT Continuing	2,301,439	2,178,327	1,883,862
Taxation (current)	748,969	656,502	600,844
Taxation (deferred)	(27,175)	7,852	(2,828)
Taxation	721,794	664,354	598,016
EAT Continuing	1,579,645	1,513,973	1,285,846
Net Income	1,579,645	1,513,973	1,285,847
Dividends Per Share	29	28	24
EPS - Basic - Cont	99.53	95.39	81.02
EPS - Primary	99.53	95.39	81.02
EPS -Diluted - Cont	99.53	95.39	81.02
EPS - Diluted	99.53	95.39	81.02
Shares (primary)	15,871	15,871	15,871
Shares (diluted)	15,871	15,871	15,871

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,788,055	5,635,373
Short Term Investments	9,983	...
Cash, Equivs & STI	6,798,038	5,635,373
Receivables	1,640,607	1,577,083
Raw Materials	32,116	28,609
Finished Goods	8,210	6,685
Inventories - Other	0	0
Inventories	40,326	35,294
Prepayments (ST)	73,475	63,601
Other Current Assets	46,800	17,041
Current Assets	8,599,246	7,328,392
Net PPE	13,458,579	13,049,266
Intangibles Excl Goodwill	156,040	99,285
Intangibles	156,040	99,285
Other LT Assets	3,532,925	3,649,573
LT Assets	17,147,544	16,798,124
Total Assets	25,746,791	24,126,516
Accounts Payable	368,263	376,296
Accrued Exps	239,529	231,422
Accounts Payable & Accrued Expenses	607,792	607,718
Current Debt	207,937	202,664

Current Capital Lease Obligations	310,151	293,722
Current Debt and Capital Leases	518,088	496,386
Other Current Liabilities	1,082,430	1,088,302
Current Liabilities	2,208,310	2,192,406
Long-Term Obligations	797,823	482,393
Deferred LT Liability Charges	680,044	682,721
Pensions & OPEB	1,151,974	1,141,476
Other LT Liabilities	71,222	52,630
LT Liabilities	2,701,063	2,359,220
Total Liabilities	4,909,374	4,551,627
Net Assets	20,837,417	19,574,889
Common Share Capital	827,736	827,736
Share Premium	1,400,341	1,400,341
Retained Earnings	18,207,033	17,071,784
Treasury Stock	85	85
Other Equity	402,392	275,113
Shareholders' Equity	20,837,417	19,574,889
Total Liabilities & Stockholders' Equity	25,746,791	24,126,516
Net Current Assets	6,390,936	5,135,986
Total Assets Less Current Liabilities	23,538,481	21,934,110
Shares Outstanding	15,871	15,871

Recent Dividends:

1. Kaname Kogyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kaname Kogyo Co Ltd common.

No dividends paid.

KANDA HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	52,366,000	52,009,000	51,123,000
Direct Expenses	46,328,000	46,237,000	45,285,000
Gross Profit	6,038,000	5,772,000	5,838,000
SG&A	2,391,000	2,335,000	2,405,000
Other OpEx	0	0	0
Indirect Expenses	2,391,000	2,335,000	2,405,000
Total Operating Expenses	48,719,000	48,572,000	47,690,000
Operating Income	3,647,000	3,437,000	3,433,000
Non-Op Net Interest Income	(57,000)	(58,000)	(55,000)
Non-Op For Curr Gains	58,000	16,000	35,000
Other Non-Op	113,000	(20,000)	89,000
Non-Op Income	114,000	(62,000)	69,000
EBT Continuing	3,761,000	3,375,000	3,502,000
Taxation (current)	1,385,000	1,265,000	1,110,000
Taxation (deferred)	(80,000)	(98,000)	115,000
Taxation	1,305,000	1,167,000	1,225,000
EAT Continuing	2,456,000	2,208,000	2,277,000
Net Income	2,456,000	2,207,000	2,273,000
Dividends Per Share	23	21	19
EPS - Basic - Cont	114.64	103	105.91
EPS - Primary	114.64	103	105.91
EPS -Diluted - Cont	114.64	103	105.91
EPS - Diluted	114.64	103	105.91
Shares (primary)	21,426	21,426	21,467
Shares (diluted)	21,426	21,426	21,467

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	10,822,000	9,170,000
Cash & Equivalents	14,507,000	13,951,000
Short Term Investments	...	171,000
Cash, Equivs & STI	14,507,000	14,122,000
Receivables	5,496,000	5,324,000
Inventories	168,000	169,000
Prepayments (ST)	297,000	441,000
Other Current Assets	557,000	456,000
Current Assets	21,025,000	20,512,000
Net PPE	23,155,000	23,438,000
Intangibles Excl Goodwill	438,000	560,000
Intangibles	438,000	560,000
Other LT Assets	3,449,000	2,973,000
LT Assets	27,042,000	26,971,000
Total Assets	48,067,000	47,484,000
Accounts Payable	3,058,000	3,145,000
Accrued Exps	1,136,000	1,253,000
Accounts Payable & Accrued Expenses	4,194,000	4,398,000
Current Debt	3,994,000	3,059,000
Current Capital Lease Obligations	48,000	256,000
Current Debt and Capital Leases	4,042,000	3,315,000
Other Current Liabilities	6,103,000	7,093,000
Current Liabilities	14,339,000	14,806,000
Long-Term Obligations	2,156,000	3,541,000
Deferred LT Liability Charges	1,094,000	971,000
Pensions & OPEB	1,510,000	1,556,000
Other LT Liabilities	877,000	843,000
LT Liabilities	5,637,000	6,911,000
Total Liabilities	19,976,000	21,717,000
Net Assets	28,091,000	25,767,000
Common Share Capital	1,772,000	1,772,000
Share Premium	1,633,000	1,633,000
Retained Earnings	24,203,000	22,218,000
Treasury Stock	401,000	401,000
Other Equity	884,000	544,000
Shareholders' Equity	28,091,000	25,766,000
Total Liabilities & Stockholders' Equity	48,067,000	47,484,000
Net Current Assets	6,686,000	5,706,000
Total Assets Less Current Liabilities	33,728,000	32,678,000
Shares Outstanding	21,426	21,426

Recent Dividends:

1. Kanda Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kanda Holdings Co Ltd common.

No dividends paid.

KANEFUSA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	20,080,975
Other Revenue	...	...	0
Revenue	20,947,572	20,231,590	20,080,975
Direct Expenses	14,675,994	14,280,627	14,077,978
Gross Profit	6,271,578	5,950,963	6,002,997
SG&A	5,180,756	5,203,288	4,948,718
Other OpEx	0	0	0
Indirect Expenses	5,180,756	5,203,288	4,948,718
Total Operating Expenses	19,856,750	19,483,915	19,026,696
Operating Income	1,090,822	747,675	1,054,279
Non-Op Net Interest Income	5,048	(17,881)	(50,465)
Non-Op For Curr Gains	200,559	(56,503)	407,522
Other Non-Op	169,212	979,037	52,614
Non-Op Income	374,819	904,653	409,671
EBT Continuing	1,465,641	1,652,328	1,463,950
Taxation (current)	413,861	638,764	467,873
Taxation (deferred)	19,819	29,115	109,639
Taxation	433,680	667,879	577,512
EAT Continuing	1,031,961	984,449	886,438
Net Income	1,031,960	984,449	886,437
Dividends Per Share	26	25	22.50
EPS - Basic - Cont	74.24	70.82	63.77
EPS - Primary	74.24	70.82	63.77
EPS -Diluted - Cont	74.24	70.82	63.77
EPS - Diluted	74.24	70.82	63.77
Shares (primary)	13,900	13,900	13,900
Shares (diluted)	13,900	13,900	13,900

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,885,619	8,061,031
Cash, Equivs & STI	7,885,619	8,061,031
Receivables	3,917,581	3,765,035
Raw Materials	3,078,700	3,095,574
WIP	1,215,981	1,209,137
Finished Goods	3,945,423	3,483,904
Inventories - Other	0	0
Inventories	8,240,104	7,788,615
Other Current Assets	590,406	618,651
Current Assets	20,633,710	20,233,332
Net PPE	15,224,091	16,166,900
Intangibles Excl Goodwill	927,047	974,283
Intangibles	927,047	974,283
Other LT Assets	1,618,595	1,094,975
LT Assets	17,769,733	18,236,158
Total Assets	38,403,443	38,469,490
Accounts Payable	1,140,365	1,407,666
Accrued Exps	412,925	355,375
Accounts Payable & Accrued Expenses	1,553,290	1,763,041
Current Debt	213,215	199,399
Current Capital Lease Obligations	38,556	32,076
Current Debt and Capital Leases	251,771	231,475
Other Current Liabilities	1,148,107	1,842,515
Current Liabilities	2,953,168	3,837,031
Long-Term Obligations	2,881,088	3,035,515
Deferred LT Liability Charges	464,024	310,143
Pensions & OPEB	188,847	159,328
Other LT Liabilities	577,072	571,327
LT Liabilities	4,111,031	4,076,313
Total Liabilities	7,064,200	7,913,345
Net Assets	31,339,243	30,556,145
Common Share Capital	2,142,500	2,142,500
Share Premium	2,167,890	2,167,890
Retained Earnings	23,388,071	22,703,611
Treasury Stock	208,993	208,939
Other Equity	3,849,775	3,751,082
Shareholders' Equity	31,339,243	30,556,144
Total Liabilities & Stockholders' Equity	38,403,443	38,469,490
Net Current Assets	17,680,542	16,396,301
Total Assets Less Current Liabilities	35,450,275	34,632,459
Shares Outstanding	13,900	13,900

Recent Dividends:

1. Kanefusa Corp common.

No dividends paid.

Annual Dividends:

1. Kanefusa Corp common.

No dividends paid.

KANEKA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	811,638,000	807,200,000	762,302,000
Direct Expenses	586,088,000	581,555,000	558,087,000
Gross Profit	225,550,000	225,645,000	204,215,000
SG&A	192,655,000	185,594,000	171,635,000
D&A (OpEx)	1,259,000	1,014,000	1,171,000
Other OpEx	0	0	0
Indirect Expenses	193,914,000	186,608,000	172,806,000
Total Operating Expenses	780,002,000	768,163,000	730,893,000
Operating Income	31,636,000	39,037,000	31,409,000
Non-Op Net Interest Income	(3,815,000)	(3,731,000)	(3,137,000)
Non-Op For Curr Gains	1,489,000	(715,000)	2,544,000
Other Non-Op	15,451,000	2,182,000	5,991,000
Non-Op Income	13,125,000	(2,264,000)	5,398,000
EBT Continuing	44,761,000	36,773,000	36,807,000
Taxation (current)	14,376,000	11,027,000	10,575,000
Taxation (deferred)	(2,197,000)	(1,062,000)	1,458,000
Taxation	12,179,000	9,965,000	12,033,000
EAT Continuing	32,582,000	26,808,000	24,774,000
Min Ints	(1,603,000)	(1,496,000)	(1,554,000)
Net Income	30,977,000	25,309,000	23,220,000

Dividends Per Share	160	130	110
EPS - Basic - Cont	501.26	400.91	357.90
EPS - Primary	501.26	400.91	357.90
EPS -Diluted - Cont	499.47	399.67	356.87
EPS - Diluted	499.47	399.67	356.87
Shares (primary)	61,799	63,129	64,879
Shares (diluted)	62,020	63,325	65,066

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	50,973,000	45,639,000
Cash, Equivs & STI	50,973,000	45,639,000
Receivables	180,483,000	174,969,000
Raw Materials	75,634,000	74,481,000
WIP	17,396,000	16,814,000
Inventories - Other	110,765,000	104,201,000
Inventories	203,795,000	195,496,000
Other Current Assets	30,467,000	28,420,000
Current Assets	465,718,000	444,524,000
Net PPE	355,780,000	340,435,000
Intangibles Excl Goodwill	33,163,000	33,159,000
Intangibles	33,163,000	33,159,000
Other LT Assets	104,493,000	102,024,000
LT Assets	493,436,000	475,618,000
Total Assets	959,154,000	920,143,000
Accounts Payable	86,251,000	92,144,000
Accrued Exps	18,059,000	16,269,000
Accounts Payable & Accrued Expenses	104,310,000	108,413,000
Current Debt	139,531,000	132,511,000
Current Capital Lease Obligations	1,193,000	1,058,000
Current Debt and Capital Leases	140,724,000	133,569,000
Other Current Liabilities	59,022,000	52,951,000
Current Liabilities	304,056,000	294,933,000
Long-Term Obligations	90,589,000	89,489,000
Deferred LT Liability Charges	14,683,000	13,502,000
Pensions & OPEB	20,435,000	22,363,000
Other LT Liabilities	7,722,000	7,436,000
Minorities (BS)	22,241,000	20,482,000
LT Liabilities	133,429,000	132,790,000
Total Liabilities	459,726,000	448,206,000
Net Assets	499,428,000	471,937,000
Common Share Capital	33,046,000	33,046,000
Share Premium	30,084,000	29,871,000
Retained Earnings	359,255,000	349,925,000
Treasury Stock	11,400,000	11,725,000
Other Equity	88,443,000	70,820,000
Shareholders' Equity	499,428,000	471,937,000
Total Liabilities & Stockholders' Equity	959,154,000	920,143,000
Net Current Assets	161,662,000	149,591,000
Total Assets Less Current Liabilities	655,098,000	625,210,000
Shares Outstanding	60,225	62,933

Recent Dividends:

1. Kaneka Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kaneka Corp. (Japan) common.

No dividends paid.

KANEMATSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	985,993,000
Other Revenue	...	...	0
Revenue	1,067,665,000	1,050,936,000	985,993,000
Direct Expenses	898,751,000	895,929,000	843,435,000
Gross Profit	168,914,000	155,007,000	142,558,000
SG&A	123,100,000	115,138,000	106,177,000
RR&I	327,000	10,000	...
Other OpEx	(3,415,000)	(2,324,000)	(5,708,000)
Indirect Expenses	120,012,000	112,824,000	100,469,000
Total Operating Expenses	1,018,763,000	1,008,753,000	943,904,000
Operating Income	48,902,000	42,183,000	42,089,000
Non-Op Gains	(239,000)	(131,000)	1,781,000
Other Non-Op	(1,507,000)	(3,819,000)	(6,629,000)
Non-Op Income	(1,746,000)	(3,950,000)	(4,848,000)
EBT Continuing	47,156,000	38,233,000	37,241,000
Taxation	13,907,000	11,795,000	12,655,000
EAT Continuing	33,249,000	26,438,000	24,586,000
Min Ints	(725,000)	1,030,000	(1,367,000)
Net Income	32,523,000	27,469,000	23,218,000
Dividends Per Share	63	105	90
EPS - Basic - Cont	195.52	328.95	277.90
EPS - Primary	195.52	328.95	277.90
EPS -Diluted - Cont	194.77	327.67	276.97
EPS - Diluted	194.77	327.67	276.97
Shares (primary)	166,342	83,505	83,552
Shares (diluted)	166,342	83,831	83,829

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	58,418,000	56,779,000
Short Term Investments	10,828,000	4,765,000
Cash, Equivs & STI	69,246,000	61,544,000
Receivables	258,204,000	254,127,000
Inventories	161,010,000	155,597,000
Assets Held for Sale (ST)	...	18,076,000
Other Current Assets	52,434,000	32,023,000
Current Assets	540,894,000	521,367,000
Net PPE	59,677,000	55,592,000
LT Investments	29,433,000	24,414,000
Goodwill	17,011,000	13,770,000
Intangibles Excl Goodwill	33,305,000	28,211,000
Intangibles	50,316,000	41,981,000
LT Receivables	474,000	765,000
Deferred LT Asset Charges	1,245,000	1,122,000
Other LT Assets	50,970,000	44,096,000
LT Assets	192,115,000	167,970,000
Total Assets	733,009,000	689,337,000
Accounts Payable	232,215,000	208,695,000
Accounts Payable & Accrued Expenses	232,215,000	208,695,000
Current Debt	66,173,000	77,250,000
Current Capital Lease Obligations	9,155,000	9,047,000
Current Debt and Capital Leases	75,328,000	86,297,000
Other Current Liabilities	76,768,000	73,395,000
Current Liabilities	384,311,000	368,387,000
Long-Term Obligations	107,722,000	116,959,000
Deferred LT Liability Charges	7,588,000	3,307,000
Pensions & OPEB	4,538,000	5,480,000
Other LT Liabilities	5,374,000	7,075,000
Minorities (BS)	15,083,000	14,185,000
LT Liabilities	125,222,000	132,821,000
Total Liabilities	524,617,000	515,394,000
Net Assets	208,392,000	173,943,000
Common Share Capital	27,781,000	27,781,000
Share Premium	...	248,000
Retained Earnings	147,188,000	123,009,000
Accum Other Comp Inc	35,658,000	25,332,000
Treasury Stock	2,237,000	2,429,000
Other Equity	1,000	2,000
Shareholders' Equity	208,391,000	173,943,000
Total Liabilities & Stockholders' Equity	733,009,000	689,337,000
Net Current Assets	156,583,000	152,980,000
Total Assets Less Current Liabilities	348,698,000	320,950,000
Shares Outstanding	166,411	83,109

Recent Dividends:

1. Kanematsu Corp common.

No dividends paid.

Annual Dividends:

1. Kanematsu Corp common.

No dividends paid.

KANEMITSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,039,822	11,117,218	11,091,270
Direct Expenses	8,356,086	8,619,394	8,769,768
Gross Profit	2,683,736	2,497,824	2,321,502
SG&A	1,804,105	1,742,719	1,744,522
Other OpEx	0	0	0
Indirect Expenses	1,804,105	1,742,719	1,744,522
Total Operating Expenses	10,160,191	10,362,113	10,514,290
Operating Income	879,631	755,105	576,980
Non-Op Net Interest Income	17,838	9,998	(7,744)
Non-Op For Curr Gains	(4,943)	(7,116)	23,759
Other Non-Op	178,382	3,060	86,699
Non-Op Income	191,277	5,942	102,714
EBT Continuing	1,070,908	761,047	679,694
Taxation (current)	247,807	216,258	112,450
Taxation (deferred)	69,970	4,573	(72,064)
Taxation	317,777	220,831	40,386
EAT Continuing	753,131	540,216	639,308
Min Ints	(10,567)	391	(7,055)
Net Income	742,563	540,606	632,251
Dividends Per Share	36.50	30	29.50
EPS - Basic - Cont	145.30	105.72	123.65
EPS - Primary	145.30	105.72	123.65
EPS -Diluted - Cont	145.30	105.72	123.65
EPS - Diluted	145.30	105.72	123.65
Shares (primary)	5,110	5,113	5,113
Shares (diluted)	5,110	5,113	5,113

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,040,743	4,142,954
Cash, Equivs & STI	5,040,743	4,142,954
Receivables	1,949,471	2,884,655
Raw Materials	115,424	90,038
WIP	503,861	602,685
Inventories - Other	268,264	245,518
Inventories	887,549	938,241
Other Current Assets	74,180	69,526
Current Assets	7,951,943	8,035,376
Net PPE	6,488,174	6,627,197
Intangibles Excl Goodwill	141,214	121,212
Intangibles	141,214	121,212
Other LT Assets	1,625,152	1,317,251
LT Assets	8,254,540	8,065,660
Total Assets	16,206,484	16,101,037
Accounts Payable	1,156,548	1,296,313
Accounts Payable & Accrued Expenses	1,156,548	1,296,313
Current Debt	191,699	834,782
Current Capital Lease Obligations	21,331	13,152
Current Debt and Capital Leases	213,030	847,934
Other Current Liabilities	831,825	1,083,521
Current Liabilities	2,201,403	3,227,768
Long-Term Obligations	116,136	252,835
Deferred LT Liability Charges	590,912	419,159
Pensions & OPEB	434,376	404,063
Other LT Liabilities	139,920	126,022
Minorities (BS)	209,964	197,239
LT Liabilities	1,281,344	1,202,079
Total Liabilities	3,692,712	4,627,086
Net Assets	12,513,772	11,473,951
Common Share Capital	556,073	556,073
Share Premium	508,083	506,523
Retained Earnings	9,344,305	8,757,621
Treasury Stock	17,620	15,946
Other Equity	2,122,931	1,669,679
Shareholders' Equity	12,513,772	11,473,950
Total Liabilities & Stockholders' Equity	16,206,484	16,101,037
Net Current Assets	5,750,540	4,807,608
Total Assets Less Current Liabilities	14,005,081	12,873,269
Shares Outstanding	5,113	5,113

Recent Dividends:

1. Kanemitsu Corp common.
No dividends paid.
Annual Dividends:
1. Kanemitsu Corp common.
No dividends paid.

KANMONKAI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,015,889
Other Revenue	…	…	0
Revenue	5,272,187	5,264,115	5,015,889
Direct Expenses	1,837,917	1,755,598	1,746,803
Gross Profit	3,434,270	3,508,517	3,269,086
SG&A	3,244,898	3,180,930	3,019,341
Other OpEx	0	0	0
Indirect Expenses	3,244,898	3,180,930	3,019,341
Total Operating Expenses	5,082,815	4,936,528	4,766,144
Operating Income	189,372	327,587	249,745
Non-Op Net Interest Income	(16,814)	(24,707)	(31,969)
Other Non-Op	(34,693)	(11,787)	62,448
Non-Op Income	(51,507)	(36,494)	30,479
EBT Continuing	137,865	291,093	280,224
Taxation (current)	2,227	2,114	3,810
Taxation (deferred)	11,902	(89,048)	(54,424)
Taxation	14,129	(86,934)	(50,614)
EAT Continuing	123,736	378,027	330,838
Net Income	123,735	378,021	330,836
EPS - Basic - Cont	9.03	27.60	24.15
EPS - Primary	9.03	27.60	24.15
EPS -Diluted - Cont	9.03	27.60	24.15
EPS - Diluted	9.03	27.60	24.15
Shares (primary)	13,699	13,699	13,699
Shares (diluted)	13,699	13,699	13,699

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	774,422	1,403,968
Cash, Equivs & STI	774,422	1,403,968
Receivables	271,133	261,146
Raw Materials	17,908	19,326
Inventories - Other	572,534	554,855
Inventories	590,442	574,181
Other Current Assets	83,536	70,726
Current Assets	1,719,533	2,310,021
Net PPE	534,932	520,390
Intangibles Excl Goodwill	10,886	13,269
Intangibles	10,886	13,269
Other LT Assets	445,620	473,301
LT Assets	991,438	1,006,960
Total Assets	2,710,971	3,316,982
Accounts Payable	117,300	153,339
Accounts Payable & Accrued Expenses	117,300	153,339
Current Debt	489,980	1,039,980
Current Debt and Capital Leases	489,980	1,039,980
Other Current Liabilities	400,182	416,561
Current Liabilities	1,007,462	1,609,880
Long-Term Obligations	250,050	390,030
Other LT Liabilities	45,691	27,249
LT Liabilities	295,741	417,279
Total Liabilities	1,303,204	2,027,160
Net Assets	1,407,767	1,289,822
Common Share Capital	10,000	10,000
Share Premium	656,201	656,201
Retained Earnings	1,033,277	909,543
Treasury Stock	288,020	288,020
Other Equity	(3,691)	2,098
Shareholders' Equity	1,407,767	1,289,822
Total Liabilities & Stockholders' Equity	2,710,971	3,316,982
Net Current Assets	712,071	700,141
Total Assets Less Current Liabilities	1,703,509	1,707,102
Shares Outstanding	13,699	13,699

Recent Dividends:
1. Kanmonkai Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Kanmonkai Co., Ltd. common.
No dividends paid.

KANSAI ELECTRIC POWER CO., INC. (KANSAI DENRYOKU K. K.) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,056,638,000	4,337,111,000	4,059,378,000
Direct Expenses	3,619,080,000	3,868,234,000	3,330,441,000
Gross Profit	437,558,000	468,877,000	728,937,000
RR&I	(1,823,000)	(1,473,000)	(1,580,000)
Other OpEx	0	0	0
Indirect Expenses	(1,823,000)	(1,473,000)	(1,580,000)
Total Operating Expenses	3,617,257,000	3,866,761,000	3,328,861,000
Operating Income	439,381,000	470,350,000	730,517,000
Non-Op Net Interest Income	(32,793,000)	(26,056,000)	(23,006,000)
Non-Op For Curr Gains	43,687,000	…	18,333,000
Other Non-Op	70,079,000	150,276,000	(84,789,000)
Non-Op Income	80,973,000	124,220,000	(89,462,000)
EBT Continuing	520,354,000	594,570,000	641,055,000
Taxation (current)	138,907,000	139,186,000	157,645,000
Taxation (deferred)	(2,177,000)	4,248,000	34,969,000
Taxation	136,730,000	143,434,000	192,614,000
EAT Continuing	383,624,000	451,136,000	448,441,000
Min Ints	(3,572,000)	(30,772,000)	(6,569,000)
Net Income	380,051,000	420,364,000	441,870,000
Dividends Per Share	30.19	27.94	23.89
EPS - Basic - Cont	341.14	436.09	495.09
EPS - Primary	341.14	436.09	495.09
EPS -Diluted - Cont	341.14	436.09	495.09
EPS - Diluted	341.14	436.09	495.09
Shares (primary)	1,114,062	963,929	892,508
Shares (diluted)	1,114,062	963,929	892,508

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	737,411,000	942,388,000
Cash, Equivs & STI	737,411,000	942,388,000
Receivables	436,726,000	492,995,000
Inventories	332,977,000	287,421,000
Other Current Assets	275,474,000	248,219,000
Current Assets	1,782,588,000	1,971,023,000
Net PPE	5,983,429,000	5,848,603,000
Other LT Assets	2,088,629,000	1,833,028,000
LT Assets	8,072,058,000	7,681,631,000
Total Assets	9,854,646,000	9,652,655,000
Accounts Payable	212,032,000	234,190,000
Accrued Exps	103,353,000	128,168,000
Accounts Payable & Accrued Expenses	315,385,000	362,358,000
Current Debt	786,622,000	750,763,000
Current Debt and Capital Leases	786,622,000	750,763,000
Other Current Liabilities	650,845,000	567,026,000
Current Liabilities	1,752,852,000	1,680,147,000
Long-Term Obligations	3,519,823,000	3,746,974,000
Deferred LT Liability Charges	22,761,000	15,908,000
Pensions & OPEB	242,622,000	315,322,000
Other LT Liabilities	793,707,000	764,891,000
Minorities (BS)	47,569,000	41,595,000
LT Liabilities	4,578,913,000	4,843,095,000
Total Liabilities	6,399,471,000	6,586,797,000
Net Assets	3,455,175,000	3,065,858,000
Common Share Capital	630,040,000	630,040,000
Share Premium	205,088,000	205,089,000
Retained Earnings	2,241,469,000	1,928,108,000
Treasury Stock	934,000	935,000
Other Equity	379,512,000	303,555,000
Shareholders' Equity	3,455,175,000	3,065,857,000
Total Liabilities & Stockholders' Equity	9,854,646,000	9,652,655,000
Net Current Assets	29,736,000	290,876,000
Total Assets Less Current Liabilities	8,101,794,000	7,972,508,000
Shares Outstanding	1,114,057	1,114,042

Recent Dividends:
1. Kansai Electric Power Co., Inc. (Kansai Denryoku K. K.) (Japan) American Depositary Receipt.
No dividends paid.
2. Kansai Electric Power Co., Inc. (Kansai Denryoku K. K.) (Japan) common.
No dividends paid.
Annual Dividends:
1. Kansai Electric Power Co., Inc. (Kansai Denryoku K. K.) (Japan) American Depositary Receipt.
No dividends paid.
2. Kansai Electric Power Co., Inc. (Kansai Denryoku K. K.) (Japan) common.
No dividends paid.

KANSAI PAINT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	562,277,000
Other Revenue	…	…	0
Revenue	589,795,000	588,825,000	562,277,000
Direct Expenses	398,449,000	403,117,000	388,917,000
Gross Profit	191,346,000	185,708,000	173,360,000
SG&A	141,618,000	133,657,000	121,764,000
Other OpEx	0	0	0
Indirect Expenses	141,618,000	133,657,000	121,764,000
Total Operating Expenses	540,067,000	536,774,000	510,681,000
Operating Income	49,728,000	52,051,000	51,596,000
Non-Op Net Interest Income	(1,165,000)	(1,339,000)	(1,100,000)
Non-Op For Curr Gains	5,268,000	(1,556,000)	1,837,000
Other Non-Op	3,186,000	16,114,000	56,042,000
Non-Op Income	7,289,000	13,219,000	56,779,000
EBT Continuing	57,017,000	65,270,000	108,375,000
Taxation (current)	20,638,000	18,841,000	30,946,000
Taxation (deferred)	1,776,000	1,193,000	1,083,000
Taxation	22,414,000	20,034,000	32,029,000
EAT Continuing	34,603,000	45,236,000	76,346,000
Min Ints	(2,960,000)	(6,927,000)	(9,237,000)
Net Income	31,641,000	38,306,000	67,109,000
Dividends Per Share	110	50	40
EPS - Basic - Cont	179.65	202.02	299.15
EPS - Primary	179.65	202.02	299.15
EPS -Diluted - Cont	148.44	169.25	291.90
EPS - Diluted	148.44	169.25	291.90
Shares (primary)	176,128	189,617	224,335
Shares (diluted)	213,157	226,328	229,887

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	78,661,000	76,656,000
Short Term Investments	40,380,000	32,489,000
Cash, Equivs & STI	119,041,000	109,145,000
Receivables	123,903,000	114,866,000
Raw Materials	48,072,000	44,233,000
WIP	9,912,000	8,642,000
Inventories - Other	55,996,000	59,053,000
Inventories	113,980,000	111,928,000
Other Current Assets	19,317,000	19,591,000
Current Assets	376,241,000	355,530,000
Net PPE	203,833,000	183,798,000
Intangibles Excl Goodwill	82,154,000	80,522,000
Intangibles	82,154,000	80,522,000
Other LT Assets	139,464,000	130,848,000
LT Assets	425,451,000	395,168,000
Total Assets	801,693,000	750,699,000
Accounts Payable	83,170,000	85,218,000
Accrued Exps	15,880,000	14,483,000
Accounts Payable & Accrued Expenses	99,050,000	99,701,000
Current Debt	49,772,000	44,084,000
Current Capital Lease Obligations	1,955,000	1,677,000

Current Debt and Capital Leases	51,727,000	45,761,000
Other Current Liabilities	44,971,000	31,587,000
Current Liabilities	195,748,000	177,049,000
Long-Term Obligations	167,695,000	172,656,000
Deferred LT Liability Charges	46,047,000	41,248,000
Pensions & OPEB	9,482,000	7,787,000
Other LT Liabilities	1,517,000	1,948,000
Minorities (BS)	81,145,000	80,595,000
LT Liabilities	224,741,000	223,639,000
Total Liabilities	501,634,000	481,284,000
Net Assets	300,059,000	269,415,000
Common Share Capital	25,658,000	25,658,000
Share Premium	18,414,000	18,343,000
Retained Earnings	205,135,000	186,659,000
Treasury Stock	2,584,000	2,101,000
Other Equity	53,435,000	40,855,000
Shareholders' Equity	300,058,000	269,414,000
Total Liabilities & Stockholders' Equity	801,693,000	750,699,000
Net Current Assets	180,493,000	178,481,000
Total Assets Less Current Liabilities	605,945,000	573,650,000
Shares Outstanding	176,046	176,223

Recent Dividends:

1. Kansai Paint Co Ltd common.

No dividends paid.

2. Kansai Paint Co Ltd American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Kansai Paint Co Ltd common.

No dividends paid.

2. Kansai Paint Co Ltd American Depositary Receipts.

No dividends paid.

KANTO DENKA KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	65,400,000	62,351,000	64,768,000
Direct Expenses	49,567,000	48,356,000	57,602,000
Gross Profit	15,833,000	13,995,000	7,166,000
SG&A	10,353,000	9,722,000	9,135,000
Other OpEx	0	0	0
Indirect Expenses	10,353,000	9,722,000	9,135,000
Total Operating Expenses	59,920,000	58,078,000	66,737,000
Operating Income	5,480,000	4,273,000	(1,969,000)
Non-Op Net Interest Income	(406,000)	(407,000)	(415,000)
Non-Op For Curr Gains	1,291,000	26,000	831,000
Other Non-Op	(560,000)	1,122,000	(3,764,000)
Non-Op Income	325,000	741,000	(3,348,000)
EBT Continuing	5,805,000	5,014,000	(5,317,000)
Taxation (current)	1,594,000	973,000	415,000
Taxation (deferred)	377,000	634,000	(1,335,000)
Taxation	1,971,000	1,607,000	(920,000)
EAT Continuing	3,834,000	3,407,000	(4,397,000)
Min Ints	(45,000)	(158,000)	(212,000)
Net Income	3,785,000	3,248,000	(4,610,000)
Dividends Per Share	20	17	14
EPS - Basic - Cont	65.96	56.53	(80.25)
EPS - Primary	65.96	56.53	(80.25)
EPS -Diluted - Cont	65.96	56.53	(80.25)
EPS - Diluted	65.96	56.53	(80.25)
Shares (primary)	57,394	57,456	57,453
Shares (diluted)	57,394	57,456	57,453

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,220,000	20,294,000
Cash, Equivs & STI	20,220,000	20,294,000
Receivables	18,799,000	15,463,000
Raw Materials	6,921,000	3,938,000
WIP	7,666,000	6,124,000
Inventories - Other	6,590,000	7,218,000
Inventories	21,177,000	17,280,000
Other Current Assets	4,246,000	4,389,000
Current Assets	64,442,000	57,426,000
Net PPE	52,760,000	55,210,000
Intangibles Excl Goodwill	693,000	632,000
Intangibles	693,000	632,000
Other LT Assets	13,418,000	10,349,000
LT Assets	66,871,000	66,191,000
Total Assets	131,314,000	123,617,000
Accounts Payable	7,740,000	6,434,000
Accounts Payable & Accrued Expenses	7,740,000	6,434,000
Current Debt	11,968,000	12,561,000
Current Capital Lease Obligations	122,000	167,000
Current Debt and Capital Leases	12,090,000	12,728,000
Other Current Liabilities	7,904,000	10,018,000
Current Liabilities	27,734,000	29,180,000
Long-Term Obligations	27,314,000	24,686,000
Deferred LT Liability Charges	1,048,000	1,000
Pensions & OPEB	438,000	1,574,000
Other LT Liabilities	530,000	553,000
Minorities (BS)	1,852,000	1,663,000
LT Liabilities	29,330,000	26,814,000
Total Liabilities	58,916,000	57,658,000
Net Assets	72,398,000	65,959,000
Common Share Capital	2,877,000	2,877,000
Share Premium	1,859,000	1,859,000
Retained Earnings	57,285,000	54,535,000
Treasury Stock	159,000	62,000
Other Equity	10,535,000	6,750,000
Shareholders' Equity	72,397,000	65,959,000
Total Liabilities & Stockholders' Equity	131,314,000	123,617,000
Net Current Assets	36,708,000	28,246,000
Total Assets Less Current Liabilities	103,580,000	94,437,000
Shares Outstanding	57,354	57,458

Recent Dividends:

1. Kanto Denka Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kanto Denka Kogyo Co., Ltd. (Japan) common.

No dividends paid.

KAPPA CREATE CO LTD (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	72,196,000
Other Revenue	...	...	0
Revenue	73,193,000	73,208,000	72,196,000
Direct Expenses	35,412,000	34,951,000	34,664,000
Gross Profit	37,781,000	38,257,000	37,532,000
SG&A	37,248,000	36,822,000	35,838,000
Other OpEx	0	0	0
Indirect Expenses	37,248,000	36,822,000	35,838,000
Total Operating Expenses	72,660,000	71,773,000	70,502,000
Operating Income	533,000	1,435,000	1,694,000
Non-Op Net Interest Income	(182,000)	(185,000)	(169,000)
Non-Op For Curr Gains	11,000	(12,000)	...
Other Non-Op	(492,000)	(78,000)	54,000
Non-Op Income	(663,000)	(275,000)	(115,000)
EBT Continuing	(130,000)	1,160,000	1,579,000
Taxation (current)	178,000	181,000	188,000
Taxation (deferred)	94,000	(18,000)	(8,000)
Taxation	272,000	163,000	180,000
EAT Continuing	(402,000)	997,000	1,399,000
Min Ints	9,000	34,000	(3,000)
Net Income	(394,000)	1,032,000	1,396,000
Dividends Per Share	...	5	5
EPS - Basic - Cont	(7.99)	20.77	28.29
EPS - Primary	(7.99)	20.77	28.29
EPS -Diluted - Cont	(7.99)	20.77	28.29
EPS - Diluted	(7.99)	20.77	28.29
Shares (primary)	49,351	49,347	49,340
Shares (diluted)	49,351	49,347	49,340

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,034,000	7,940,000
Cash, Equivs & STI	6,034,000	7,940,000
Receivables	3,436,000	3,581,000
Raw Materials	464,000	434,000
Inventories - Other	369,000	449,000
Inventories	833,000	883,000
Other Current Assets	1,543,000	1,041,000
Current Assets	11,846,000	13,445,000
Net PPE	12,103,000	12,299,000
Intangibles Excl Goodwill	98,000	102,000
Intangibles	98,000	102,000
Other LT Assets	4,939,000	5,225,000
LT Assets	17,140,000	17,626,000
Total Assets	28,987,000	31,072,000
Accounts Payable	3,835,000	3,734,000
Accrued Exps	1,671,000	1,610,000
Accounts Payable & Accrued Expenses	5,506,000	5,344,000
Current Debt	2,500,000	2,590,000
Current Capital Lease Obligations	61,000	2,000
Current Debt and Capital Leases	2,561,000	2,592,000
Other Current Liabilities	3,266,000	3,719,000
Current Liabilities	11,333,000	11,655,000
Long-Term Obligations	3,950,000	4,650,000
Pensions & OPEB	75,000	75,000
Other LT Liabilities	3,384,000	3,802,000
Minorities (BS)	33,000	42,000
LT Liabilities	7,409,000	8,527,000
Total Liabilities	18,776,000	20,224,000
Net Assets	10,211,000	10,848,000
Common Share Capital	100,000	100,000
Share Premium	8,593,000	8,591,000
Retained Earnings	1,570,000	2,211,000
Treasury Stock	52,000	55,000
Other Equity	0	0
Shareholders' Equity	10,211,000	10,847,000
Total Liabilities & Stockholders' Equity	28,987,000	31,072,000
Net Current Assets	513,000	1,790,000
Total Assets Less Current Liabilities	17,654,000	19,417,000
Shares Outstanding	49,352	49,349

Recent Dividends:

1. Kappa Create Co Ltd (New) common.

No dividends paid.

Annual Dividends:

1. Kappa Create Co Ltd (New) common.

No dividends paid.

KATAKURA & CO-OP AGRI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	41,233,000
Other Revenue	...	...	0
Revenue	42,651,000	41,369,000	41,233,000
Direct Expenses	36,147,000	35,156,000	36,504,000
Gross Profit	6,504,000	6,213,000	4,729,000
SG&A	5,999,000	5,562,000	5,581,000
Other OpEx	0	0	0
Indirect Expenses	5,999,000	5,562,000	5,581,000
Total Operating Expenses	42,146,000	40,718,000	42,085,000
Operating Income	505,000	651,000	(852,000)
Non-Op Net Interest Income	(165,000)	(97,000)	(50,000)
Other Non-Op	(2,059,000)	73,000	66,000
Non-Op Income	(2,224,000)	(24,000)	16,000
EBT Continuing	(1,719,000)	627,000	(836,000)
Taxation (current)	102,000	158,000	43,000
Taxation (deferred)	(595,000)	117,000	(274,000)
Taxation	(493,000)	275,000	(206,000)
EAT Continuing	(1,226,000)	352,000	(630,000)
Net Income	(1,227,000)	350,000	(630,000)

Dividends Per Share	20	20	20
EPS - Basic - Cont	(136.99)	39.09	(70.37)
EPS - Primary	(136.99)	39.09	(70.37)
EPS -Diluted - Cont	(136.99)	39.09	(70.37)
EPS - Diluted	(136.99)	39.09	(70.37)
Shares (primary)	8,958	8,967	8,963
Shares (diluted)	8,958	8,967	8,963

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,655,000	2,105,000
Cash, Equivs & STI	2,655,000	2,105,000
Receivables	7,942,000	10,809,000
Raw Materials	5,651,000	6,242,000
WIP	562,000	953,000
Inventories - Other	8,738,000	9,268,000
Inventories	14,951,000	16,463,000
Other Current Assets	587,000	501,000
Current Assets	26,135,000	29,878,000
Net PPE	18,962,000	17,129,000
Intangibles Excl Goodwill	1,077,000	891,000
Intangibles	1,077,000	891,000
Other LT Assets	2,764,000	2,196,000
LT Assets	22,803,000	20,216,000
Total Assets	48,938,000	50,094,000
Accounts Payable	6,319,000	6,947,000
Accounts Payable & Accrued Expenses	6,319,000	6,947,000
Current Debt	9,360,000	12,310,000
Current Capital Lease Obligations	130,000	108,000
Current Debt and Capital Leases	9,490,000	12,418,000
Other Current Liabilities	3,012,000	2,584,000
Current Liabilities	18,821,000	21,949,000
Long-Term Obligations	4,843,000	2,433,000
Pensions & OPEB	661,000	1,260,000
Other LT Liabilities	1,646,000	586,000
Minorities (BS)	50,000	49,000
LT Liabilities	7,150,000	4,279,000
Total Liabilities	26,021,000	26,278,000
Net Assets	22,917,000	23,816,000
Common Share Capital	4,214,000	4,214,000
Share Premium	9,902,000	9,906,000
Retained Earnings	8,902,000	10,309,000
Treasury Stock	1,404,000	1,407,000
Other Equity	1,302,000	794,000
Shareholders' Equity	22,916,000	23,816,000
Total Liabilities & Stockholders' Equity	48,938,000	50,094,000
Net Current Assets	7,314,000	7,929,000
Total Assets Less Current Liabilities	30,117,000	28,145,000
Shares Outstanding	8,958	8,959

Recent Dividends:

1. Katakura & Co-Op Agri Corp common.

No dividends paid.

Annual Dividends:

1. Katakura & Co-Op Agri Corp common.

No dividends paid.

KATO WORKS CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	57,498,000
Other Revenue	...	...	0
Revenue	56,335,000	52,932,000	57,498,000
Direct Expenses	50,510,000	44,332,000	46,978,000
Gross Profit	5,825,000	8,600,000	10,520,000
SG&A	8,145,000	7,695,000	8,866,000
Other OpEx	0	0	0
Indirect Expenses	8,145,000	7,695,000	8,866,000
Total Operating Expenses	58,655,000	52,027,000	55,844,000
Operating Income	(2,320,000)	905,000	1,654,000
Non-Op Net Interest Income	(630,000)	(446,000)	(272,000)
Non-Op For Curr Gains	620,000	18,000	684,000
Other Non-Op	7,028,000	(6,077,000)	1,038,000
Non-Op Income	7,018,000	(6,505,000)	1,450,000
EBT Continuing	4,698,000	(5,600,000)	3,104,000
Taxation (current)	44,000	142,000	393,000
Taxation (deferred)	157,000	362,000	(1,386,000)
Taxation	201,000	504,000	(993,000)
EAT Continuing	4,497,000	(6,104,000)	4,097,000
Min Ints	28,000	70,000	136,000
Net Income	4,526,000	(6,033,000)	4,235,000
Dividends Per Share	70	70	65
EPS - Basic - Cont	398.71	(514.48)	361.49
EPS - Primary	398.71	(514.48)	361.49
EPS -Diluted - Cont	398.71	(514.48)	361.49
EPS - Diluted	398.71	(514.48)	361.49
Shares (primary)	11,353	11,727	11,717
Shares (diluted)	11,353	11,727	11,717

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,068,000	14,763,000
Cash, Equivs & STI	11,068,000	14,763,000
Receivables	19,105,000	17,635,000
Raw Materials	8,841,000	11,013,000
WIP	6,468,000	5,077,000
Inventories - Other	24,626,000	29,182,000
Inventories	39,935,000	45,272,000
Other Current Assets	939,000	2,622,000
Current Assets	71,047,000	80,292,000
Net PPE	15,025,000	16,277,000
Intangibles Excl Goodwill	1,062,000	1,318,000
Intangibles	1,062,000	1,318,000
Other LT Assets	5,231,000	4,859,000
LT Assets	21,318,000	22,454,000
Total Assets	92,365,000	102,747,000
Accounts Payable	4,049,000	4,230,000
Accounts Payable & Accrued Expenses	4,049,000	4,230,000
Current Debt	26,963,000	26,470,000
Current Capital Lease Obligations	21,000	9,000
Current Debt and Capital Leases	26,984,000	26,479,000
Other Current Liabilities	5,436,000	9,921,000
Current Liabilities	36,469,000	40,630,000
Long-Term Obligations	13,220,000	17,308,000
Deferred LT Liability Charges	17,000	...
Pensions & OPEB	44,000	40,000
Other LT Liabilities	147,000	165,000
LT Liabilities	13,428,000	17,513,000
Total Liabilities	49,898,000	58,144,000
Net Assets	42,467,000	44,603,000
Common Share Capital	2,935,000	2,935,000
Share Premium	8,194,000	8,247,000
Retained Earnings	31,168,000	27,457,000
Treasury Stock	720,000	16,000
Other Equity	890,000	5,980,000
Shareholders' Equity	42,467,000	44,603,000
Total Liabilities & Stockholders' Equity	92,365,000	102,747,000
Net Current Assets	34,578,000	39,662,000
Total Assets Less Current Liabilities	55,896,000	62,117,000
Shares Outstanding	11,186	11,733

Recent Dividends:

1. Kato Works Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kato Works Co., Ltd. (Japan) common.

No dividends paid.

KAWADA TECHNOLOGIES, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	129,127,000
Other Revenue	...	...	0
Revenue	115,025,000	132,905,000	129,127,000
Direct Expenses	93,671,000	111,163,000	109,028,000
Gross Profit	21,354,000	21,742,000	20,099,000
SG&A	12,756,000	12,057,000	11,364,000
D&A (OpEx)	(20,000)	(20,000)	(20,000)
Other OpEx	0	0	0
Indirect Expenses	12,736,000	12,037,000	11,344,000
Total Operating Expenses	106,407,000	123,200,000	120,372,000
Operating Income	8,618,000	9,705,000	8,755,000
Non-Op Net Interest Income	(391,000)	(454,000)	(400,000)
Other Non-Op	3,069,000	3,433,000	2,141,000
Non-Op Income	2,678,000	2,979,000	1,741,000
EBT Continuing	11,296,000	12,684,000	10,496,000
Taxation (current)	1,964,000	3,285,000	4,068,000
Taxation (deferred)	496,000	(1,759,000)	(1,453,000)
Taxation	2,460,000	1,526,000	2,615,000
EAT Continuing	8,836,000	11,158,000	7,881,000
Min Ints	(53,000)	(50,000)	(338,000)
Net Income	8,782,000	11,107,000	7,541,000
Dividends Per Share	50.33	145	131
EPS - Basic - Cont	168.03	642.96	434.06
EPS - Primary	168.03	642.96	434.06
EPS -Diluted - Cont	168.03	642.96	433.11
EPS - Diluted	168.03	642.96	433.11
Shares (primary)	52,267	17,276	17,375
Shares (diluted)	52,267	17,276	17,413

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,563,000	14,363,000
Cash, Equivs & STI	17,563,000	14,363,000
Receivables	59,995,000	68,163,000
WIP	81,000	126,000
Inventories - Other	1,309,000	1,406,000
Inventories	1,390,000	1,532,000
Other Current Assets	3,531,000	3,183,000
Current Assets	82,479,000	87,241,000
Net PPE	26,797,000	27,375,000
Intangibles Excl Goodwill	1,275,000	1,236,000
Intangibles	1,275,000	1,236,000
Other LT Assets	52,435,000	49,658,000
LT Assets	80,507,000	78,269,000
Total Assets	162,986,000	165,511,000
Accounts Payable	14,949,000	17,838,000
Accounts Payable & Accrued Expenses	14,949,000	17,838,000
Current Debt	6,934,000	11,711,000
Current Capital Lease Obligations	447,000	452,000
Current Debt and Capital Leases	7,381,000	12,163,000
Other Current Liabilities	26,179,000	26,699,000
Current Liabilities	48,509,000	56,700,000
Long-Term Obligations	10,523,000	11,617,000
Deferred LT Liability Charges	1,514,000	1,516,000
Pensions & OPEB	1,127,000	1,983,000
Other LT Liabilities	1,802,000	2,125,000
Minorities (BS)	555,000	506,000
LT Liabilities	14,966,000	17,241,000
Total Liabilities	64,030,000	74,448,000
Net Assets	98,956,000	91,063,000
Common Share Capital	5,374,000	5,374,000
Share Premium	10,032,000	9,922,000
Retained Earnings	75,579,000	69,665,000
Treasury Stock	67,000	169,000
Other Equity	8,037,000	6,271,000
Shareholders' Equity	98,955,000	91,063,000
Total Liabilities & Stockholders' Equity	162,986,000	165,511,000
Net Current Assets	33,970,000	30,541,000
Total Assets Less Current Liabilities	114,477,000	108,811,000
Shares Outstanding	52,318	17,384

Recent Dividends:

1. Kawada Technologies, Inc. common.

No dividends paid.

Annual Dividends:

1. Kawada Technologies, Inc. common.

No dividends paid.

KAWADEN CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	21,334,428
Other Revenue	…	…	0
Revenue	26,491,090	24,218,746	21,334,428
Direct Expenses	16,372,337	16,200,407	15,704,944
Gross Profit	10,118,753	8,018,339	5,629,484
SG&A	6,001,563	5,428,779	4,494,729
Other OpEx	0	0	0
Indirect Expenses	6,001,563	5,428,779	4,494,729
Total Operating Expenses	22,373,900	21,629,186	20,199,673
Operating Income	4,117,190	2,589,560	1,134,755
Non-Op Net Interest Income	4,921	(3,187)	(5,494)
Other Non-Op	(4,837)	63,315	23,854
Non-Op Income	84	60,128	18,360
EBT Continuing	4,117,274	2,649,688	1,153,115
Taxation (current)	1,150,008	806,951	477,017
Taxation (deferred)	34,902	(120,400)	(68,300)
Taxation	1,184,910	686,551	408,717
EAT Continuing	2,932,364	1,963,137	744,398
Net Income	2,932,364	1,963,139	744,398
Dividends Per Share	65	190	90
EPS - Basic - Cont	183.10	612.88	232.39
EPS - Primary	183.10	612.88	232.39
EPS -Diluted - Cont	183.10	612.88	232.39
EPS - Diluted	183.10	612.88	232.39
Shares (primary)	16,016	3,203	3,203
Shares (diluted)	16,016	3,203	3,203

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,837,928	8,119,491
Cash, Equivs & STI	10,837,928	8,119,491
Receivables	5,553,358	7,190,278
Raw Materials	1,084,115	1,019,502
WIP	1,154,261	1,090,679
Finished Goods	1,511,017	1,624,717
Inventories - Other	0	0
Inventories	3,749,393	3,734,898
Prepayments (ST)	113,410	86,576
Other Current Assets	37,390	27,524
Current Assets	20,291,479	19,158,767
Net PPE	4,709,254	4,351,743
Intangibles Excl Goodwill	334,282	315,013
Intangibles	334,282	315,013
Other LT Assets	2,399,987	1,603,973
LT Assets	7,443,523	6,270,729
Total Assets	27,735,002	25,429,497
Accounts Payable	2,283,259	2,526,101
Accrued Exps	1,273,875	1,367,545
Accounts Payable & Accrued Expenses	3,557,134	3,893,646
Current Debt	854,331	833,066
Current Capital Lease Obligations	5,028	2,738
Current Debt and Capital Leases	859,359	835,804
Other Current Liabilities	1,771,729	1,538,350
Current Liabilities	6,188,222	6,267,800
Long-Term Obligations	164,291	295,344
Pensions & OPEB	1,022,489	1,080,971
Other LT Liabilities	41,128	41,080
LT Liabilities	1,227,908	1,417,395
Total Liabilities	7,416,130	7,685,196
Net Assets	20,318,872	17,744,301
Common Share Capital	2,124,550	2,124,550
Share Premium	1,476,817	1,476,817
Retained Earnings	17,633,080	15,645,637
Treasury Stock	1,862,596	1,862,478
Other Equity	947,020	359,775
Shareholders' Equity	20,318,871	17,744,301
Total Liabilities & Stockholders' Equity	27,735,002	25,429,497
Net Current Assets	14,103,257	12,890,967
Total Assets Less Current Liabilities	21,546,780	19,161,697
Shares Outstanding	16,016	3,203

Recent Dividends:

1. Kawaden Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Kawaden Corp (Japan) common.

No dividends paid.

KAWAI MUSICAL INSTRUMENT MANUFACTURING CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	72,049,000	72,918,000	80,192,000
Direct Expenses	53,307,000	54,621,000	59,481,000
Gross Profit	18,742,000	18,297,000	20,711,000
SG&A	18,629,000	17,980,000	17,456,000
Other OpEx	0	0	0
Indirect Expenses	18,629,000	17,980,000	17,456,000
Total Operating Expenses	71,936,000	72,601,000	76,937,000
Operating Income	113,000	317,000	3,255,000
Non-Op Net Interest Income	6,000	43,000	36,000
Non-Op For Curr Gains	791,000	140,000	755,000
Other Non-Op	703,000	(149,000)	175,000
Non-Op Income	1,500,000	34,000	966,000
EBT Continuing	1,613,000	351,000	4,221,000
Taxation (current)	600,000	501,000	1,497,000
Taxation (deferred)	(127,000)	(560,000)	(63,000)
Taxation	473,000	(59,000)	1,434,000
EAT Continuing	1,140,000	410,000	2,787,000
Min Ints	…	(3,000)	(4,000)
Net Income	1,142,000	405,000	2,782,000
Dividends Per Share	95	95	95
EPS - Basic - Cont	132.73	47.13	323.72
EPS - Primary	132.73	47.13	323.72
EPS -Diluted - Cont	132.73	47.13	323.72
EPS - Diluted	132.73	47.13	323.72
Shares (primary)	8,601	8,599	8,596
Shares (diluted)	8,601	8,599	8,596

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,758,000	13,300,000
Cash, Equivs & STI	10,758,000	13,300,000
Receivables	12,912,000	10,414,000
Raw Materials	5,644,000	5,609,000
WIP	2,373,000	2,318,000
Inventories - Other	12,526,000	11,324,000
Inventories	20,543,000	19,251,000
Other Current Assets	4,111,000	5,553,000
Current Assets	48,324,000	48,518,000
Net PPE	17,568,000	15,008,000
Intangibles Excl Goodwill	624,000	492,000
Intangibles	624,000	492,000
Other LT Assets	12,363,000	9,972,000
LT Assets	30,555,000	25,472,000
Total Assets	78,879,000	73,991,000
Accounts Payable	5,280,000	4,876,000
Accounts Payable & Accrued Expenses	5,280,000	4,876,000
Current Debt	7,625,000	5,562,000
Current Debt and Capital Leases	7,625,000	5,562,000
Other Current Liabilities	7,310,000	7,037,000
Current Liabilities	20,215,000	17,475,000
Long-Term Obligations	3,684,000	2,884,000
Deferred LT Liability Charges	15,000	1,000
Pensions & OPEB	6,548,000	7,457,000
Other LT Liabilities	1,671,000	1,631,000
LT Liabilities	11,918,000	11,973,000
Total Liabilities	32,134,000	29,449,000
Net Assets	46,745,000	44,542,000
Common Share Capital	7,122,000	7,122,000
Share Premium	1,294,000	1,294,000
Retained Earnings	29,877,000	29,556,000
Treasury Stock	967,000	976,000
Other Equity	9,419,000	7,545,000
Shareholders' Equity	46,745,000	44,541,000
Total Liabilities & Stockholders' Equity	78,879,000	73,991,000
Net Current Assets	28,109,000	31,043,000
Total Assets Less Current Liabilities	58,664,000	56,516,000
Shares Outstanding	8,602	8,599

Recent Dividends:

1. Kawai Musical Instrument Manufacturing Co., Ltd. (Japan) common.

No dividends paid.

2. Kawai Musical Instrument Manufacturing Co., Ltd. (Japan) preferred grade 1.

No dividends paid.

Annual Dividends:

1. Kawai Musical Instrument Manufacturing Co., Ltd. (Japan) common.

No dividends paid.

2. Kawai Musical Instrument Manufacturing Co., Ltd. (Japan) preferred grade 1.

No dividends paid.

KAWANISHI WAREHOUSE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,993,535
Other Revenue	…	…	0
Revenue	26,400,941	25,542,740	24,993,535
Direct Expenses	22,147,509	21,695,100	21,193,720
Gross Profit	4,253,432	3,847,640	3,799,815
SG&A	3,137,542	2,820,191	2,508,651
D&A (OpEx)	…	…	55,360
Other OpEx	0	0	76,093
Indirect Expenses	3,137,542	2,820,191	2,640,104
Total Operating Expenses	25,285,051	24,515,291	23,833,824
Operating Income	1,115,890	1,027,449	1,159,711
Non-Op Net Interest Income	(62,515)	9,293	(7,257)
Non-Op For Curr Gains	(7,857)	51,412	(4,150)
Other Non-Op	14,095	72,374	(46,603)
Non-Op Income	(56,277)	133,079	(58,010)
EBT Continuing	1,059,613	1,160,528	1,101,701
Taxation (current)	420,407	509,689	362,209
Taxation (deferred)	(11,217)	(72,196)	(123,626)
Taxation	409,190	437,493	238,583
EAT Continuing	650,423	723,035	863,118
Min Ints	(14,203)	23,405	(66,340)
Net Income	636,218	746,444	796,773
Dividends Per Share	130	28	23
EPS - Basic - Cont	82.91	97.62	104.20
EPS - Primary	82.91	97.62	104.20
EPS -Diluted - Cont	82.91	97.62	104.20
EPS - Diluted	82.91	97.62	104.20
Shares (primary)	7,673	7,647	7,646
Shares (diluted)	7,673	7,647	7,646

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,729,473	5,269,893
Cash, Equivs & STI	5,729,473	5,269,893
Receivables	3,939,001	3,755,276
Prepayments (ST)	170,359	145,110
Other Current Assets	442,359	445,071
Current Assets	10,281,192	9,615,350
Net PPE	22,326,784	22,419,361
Intangibles Excl Goodwill	3,188,480	2,593,810
Intangibles	3,188,480	2,593,810
Other LT Assets	4,457,979	3,751,582
LT Assets	29,973,243	28,764,753
Total Assets	40,254,435	38,380,104
Accounts Payable	1,828,366	1,705,781
Accrued Exps	98,136	88,681
Accounts Payable & Accrued Expenses	1,926,502	1,794,462

Current Debt	1,255,852	1,815,348
Current Capital Lease Obligations	53,345	118,579
Current Debt and Capital Leases	1,309,197	1,933,927
Other Current Liabilities	980,516	1,228,210
Current Liabilities	4,216,215	4,956,599
Long-Term Obligations	7,990,942	6,307,046
Deferred LT Liability Charges	415,722	201,275
Pensions & OPEB	1,065,063	1,359,728
Other LT Liabilities	1,009,863	1,130,614
Minorities (BS)	3,450,510	3,115,722
LT Liabilities	10,481,590	8,998,663
Total Liabilities	18,148,315	17,070,984
Net Assets	22,106,120	21,309,120
Common Share Capital	2,108,000	2,108,000
Share Premium	1,907,539	1,907,539
Retained Earnings	16,786,459	16,376,616
Treasury Stock	524,116	562,009
Other Equity	1,828,237	1,478,973
Shareholders' Equity	22,106,119	21,309,119
Total Liabilities & Stockholders' Equity	40,254,435	38,380,104
Net Current Assets	6,064,977	4,658,751
Total Assets Less Current Liabilities	36,038,220	33,423,505
Shares Outstanding	7,685	7,647

Recent Dividends:

1. Kawanishi Warehouse Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kawanishi Warehouse Co Ltd common.

No dividends paid.

KAWASAKI KISEN KAISHA LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	962,300,000
Other Revenue	…	…	0
Revenue	1,018,364,000	1,047,944,000	962,300,000
Direct Expenses	849,454,000	865,691,000	801,126,000
Gross Profit	168,910,000	182,253,000	161,174,000
SG&A	84,744,000	79,398,000	76,410,000
Other OpEx	0	0	0
Indirect Expenses	84,744,000	79,398,000	76,410,000
Total Operating Expenses	934,198,000	945,089,000	877,536,000
Operating Income	84,166,000	102,855,000	84,764,000
Non-Op Net Interest Income	(1,780,000)	(2,281,000)	(5,887,000)
Non-Op For Curr Gains	2,391,000	824,000	5,192,000
Other Non-Op	47,700,000	218,575,000	49,679,000
Non-Op Income	48,311,000	217,118,000	48,984,000
EBT Continuing	132,477,000	319,973,000	133,748,000
Taxation (current)	9,591,000	11,209,000	15,640,000
Taxation (deferred)	(13,555,000)	1,168,000	11,188,000
Taxation	(3,964,000)	12,377,000	26,828,000
EAT Continuing	136,441,000	307,596,000	106,920,000
Min Ints	(3,455,000)	(2,211,000)	(2,142,000)
Net Income	132,986,000	305,384,000	104,776,000
Dividends Per Share	120	100	83.33
EPS - Basic - Cont	210.42	460.11	145.24
EPS - Primary	210.42	460.11	145.24
EPS -Diluted - Cont	210.42	460.11	145.24
EPS - Diluted	210.42	460.11	145.24
Shares (primary)	631,994	663,714	721,415
Shares (diluted)	631,994	663,714	721,415

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	322,548,000	204,716,000
Short Term Investments	3,264,000	4,317,000
Cash, Equivs & STI	325,812,000	209,033,000
Receivables	125,899,000	112,720,000
Raw Materials	44,477,000	38,308,000
Inventories - Other	0	0
Inventories	44,477,000	38,308,000
Prepayments (ST)	24,283,000	23,848,000
Other Current Assets	25,968,000	19,466,000
Current Assets	546,439,000	403,375,000
Net PPE	493,650,000	488,666,000
Intangibles Excl Goodwill	10,371,000	7,266,000
Intangibles	10,371,000	7,266,000
Other LT Assets	1,293,528,000	1,310,741,000
LT Assets	1,797,549,000	1,806,673,000
Total Assets	2,343,989,000	2,210,049,000
Accounts Payable	86,720,000	69,222,000
Accrued Exps	4,431,000	4,725,000
Accounts Payable & Accrued Expenses	91,151,000	73,947,000
Current Debt	57,635,000	51,412,000
Current Capital Lease Obligations	12,943,000	20,379,000
Current Debt and Capital Leases	70,578,000	71,791,000
Other Current Liabilities	73,427,000	59,717,000
Current Liabilities	235,156,000	205,455,000
Long-Term Obligations	178,382,000	243,840,000
Deferred LT Liability Charges	6,698,000	20,276,000
Pensions & OPEB	4,494,000	5,187,000
Other LT Liabilities	77,270,000	57,841,000
Minorities (BS)	39,285,000	29,015,000
LT Liabilities	266,844,000	327,144,000
Total Liabilities	541,285,000	561,614,000
Net Assets	1,802,704,000	1,648,435,000
Common Share Capital	75,457,000	75,457,000
Share Premium	39,055,000	32,495,000
Retained Earnings	1,311,450,000	1,248,600,000
Treasury Stock	7,692,000	8,085,000
Other Equity	384,433,000	299,967,000
Shareholders' Equity	1,802,703,000	1,648,434,000
Total Liabilities & Stockholders' Equity	2,343,989,000	2,210,049,000
Net Current Assets	311,283,000	197,920,000
Total Assets Less Current Liabilities	2,108,833,000	2,004,594,000
Shares Outstanding	632,095	631,661

Recent Dividends:

1. Kawasaki Kisen Kaisha Ltd American Depositary Receipt.

No dividends paid.

2. Kawasaki Kisen Kaisha Ltd common.

No dividends paid.

Annual Dividends:

1. Kawasaki Kisen Kaisha Ltd American Depositary Receipt.

No dividends paid.

2. Kawasaki Kisen Kaisha Ltd common.

No dividends paid.

KAWASAKI SETSUBI KOGYO CO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	22,482,000
Other Revenue	…	…	0
Revenue	37,652,000	29,159,000	22,482,000
Direct Expenses	29,111,000	23,776,000	18,881,000
Gross Profit	8,541,000	5,383,000	3,601,000
SG&A	3,636,000	2,670,000	2,267,000
Other OpEx	0	0	0
Indirect Expenses	3,636,000	2,670,000	2,267,000
Total Operating Expenses	32,747,000	26,446,000	21,148,000
Operating Income	4,905,000	2,713,000	1,334,000
Non-Op Net Interest Income	0	(1,000)	(1,000)
Other Non-Op	87,000	(21,000)	24,000
Non-Op Income	87,000	(22,000)	23,000
EBT Continuing	4,992,000	2,691,000	1,357,000
Taxation (current)	1,382,000	896,000	483,000
Taxation (deferred)	(80,000)	(164,000)	(34,000)
Taxation	1,302,000	732,000	508,000
EAT Continuing	3,690,000	1,959,000	849,000
Net Income	3,685,000	1,958,000	846,000
Dividends Per Share	95	50	22
EPS - Basic - Cont	307.98	163.69	70.70
EPS - Primary	307.98	163.69	70.70
EPS -Diluted - Cont	307.98	163.69	70.70
EPS - Diluted	307.98	163.69	70.70
Shares (primary)	11,964	11,964	11,964
Shares (diluted)	11,964	11,964	11,964

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,954,000	3,871,000
Cash, Equivs & STI	2,954,000	3,871,000
Receivables	16,891,000	14,750,000
WIP	292,000	267,000
Inventories - Other	0	0
Inventories	292,000	267,000
Prepayments (ST)	164,000	295,000
Other Current Assets	751,000	461,000
Current Assets	21,052,000	19,644,000
Net PPE	3,751,000	3,030,000
Intangibles Excl Goodwill	243,000	401,000
Intangibles	243,000	401,000
Other LT Assets	1,378,000	1,199,000
LT Assets	5,372,000	4,630,000
Total Assets	26,424,000	24,274,000
Accounts Payable	…	1,108,000
Accrued Exps	1,733,000	1,414,000
Accounts Payable & Accrued Expenses	1,733,000	2,522,000
Current Debt	0	0
Current Capital Lease Obligations	143,000	196,000
Current Debt and Capital Leases	143,000	196,000
Other Current Liabilities	6,952,000	6,893,000
Current Liabilities	8,828,000	9,611,000
Long-Term Obligations	138,000	254,000
Pensions & OPEB	1,037,000	1,055,000
Other LT Liabilities	18,000	18,000
LT Liabilities	1,193,000	1,327,000
Total Liabilities	10,021,000	10,939,000
Net Assets	16,403,000	13,335,000
Common Share Capital	1,581,000	1,581,000
Share Premium	395,000	395,000
Retained Earnings	14,163,000	11,244,000
Treasury Stock	7,000	7,000
Other Equity	271,000	122,000
Shareholders' Equity	16,403,000	13,335,000
Total Liabilities & Stockholders' Equity	26,424,000	24,274,000
Net Current Assets	12,224,000	10,033,000
Total Assets Less Current Liabilities	17,596,000	14,663,000
Shares Outstanding	11,964	11,964

Recent Dividends:

1. Kawasaki Setsubi Kogyo Co common.

No dividends paid.

Annual Dividends:

1. Kawasaki Setsubi Kogyo Co common.

No dividends paid.

KAWATA MFG. CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,494,908
Other Revenue	…	…	0
Revenue	19,367,545	20,766,991	24,494,908
Direct Expenses	13,707,753	14,512,197	18,252,973
Gross Profit	5,659,792	6,254,794	6,241,935
SG&A	5,211,843	5,270,353	4,992,687
Other OpEx	0	0	0
Indirect Expenses	5,211,843	5,270,353	4,992,687
Total Operating Expenses	18,919,596	19,782,550	23,245,660
Operating Income	447,949	984,441	1,249,248
Non-Op Net Interest Income	(42,697)	(44,948)	(57,664)
Non-Op For Curr Gains	85,788	(38,394)	139,083

Other Non-Op	(72,727)	141,598	67,619
Non-Op Income	(29,636)	58,256	149,038
EBT Continuing	418,313	1,042,697	1,398,286
Taxation (current)	412,874	460,656	472,797
Taxation (deferred)	(35,885)	1,532	4,981
Taxation	376,989	462,188	477,778
EAT Continuing	41,324	580,509	920,508
Min Ints	(4,348)	(4,373)	8,591
Net Income	36,976	576,134	929,097
Dividends Per Share	38	41	41
EPS - Basic - Cont	5.29	82.53	133.10
EPS - Primary	5.29	82.53	133.10
EPS -Diluted - Cont	5.29	82.53	133.10
EPS - Diluted	5.29	82.53	133.10
Shares (primary)	6,984	6,981	6,980
Shares (diluted)	6,984	6,981	6,980

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,438,399	6,866,390
Cash, Equivs & STI	7,438,399	6,866,390
Receivables	5,820,313	7,613,867
Raw Materials	1,813,812	1,975,576
WIP	886,186	867,461
Inventories - Other	603,217	763,244
Inventories	3,303,215	3,606,281
Other Current Assets	476,089	438,378
Current Assets	17,038,016	18,524,916
Net PPE	5,219,732	5,343,357
Intangibles Excl Goodwill	881,109	649,732
Intangibles	881,109	649,732
Other LT Assets	953,727	786,361
LT Assets	7,054,568	6,779,450
Total Assets	24,092,584	25,304,366
Accounts Payable	1,754,028	2,114,691
Accounts Payable & Accrued Expenses	1,754,028	2,114,691
Current Debt	2,587,856	3,004,056
Current Capital Lease Obligations	52,713	53,962
Current Debt and Capital Leases	2,640,569	3,058,018
Other Current Liabilities	2,158,053	2,310,081
Current Liabilities	6,552,650	7,482,790
Long-Term Obligations	2,735,584	3,006,240
Deferred LT Liability Charges	88,335	88,671
Pensions & OPEB	1,098,772	1,126,877
Other LT Liabilities	159,212	119,672
Minorities (BS)	285,753	263,541
LT Liabilities	4,081,903	4,341,460
Total Liabilities	10,920,306	12,087,792
Net Assets	13,172,278	13,216,574
Common Share Capital	977,142	977,142
Share Premium	1,069,391	1,069,391
Retained Earnings	9,494,704	9,737,454
Treasury Stock	125,580	129,500
Other Equity	1,756,621	1,562,087
Shareholders' Equity	13,172,278	13,216,574
Total Liabilities & Stockholders' Equity	24,092,584	25,304,366
Net Current Assets	10,485,366	11,042,126
Total Assets Less Current Liabilities	17,539,934	17,821,576
Shares Outstanding	6,986	6,981

Recent Dividends:

1. Kawata Mfg. Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Kawata Mfg. Co., Ltd. common.

No dividends paid.

KDDI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	5,754,047,000
Other Revenue	...	...	0
Revenue	6,071,915,000	5,917,953,000	5,754,047,000
Direct Expenses	3,481,279,000	3,409,577,000	3,323,514,000
Gross Profit	2,590,636,000	2,508,376,000	2,430,533,000
SG&A	1,529,370,000	1,426,974,000	1,503,680,000
Other OpEx	2,032,000	(9,770,000)	(24,786,000)
Indirect Expenses	1,531,402,000	1,417,204,000	1,478,894,000
Total Operating Expenses	5,012,681,000	4,826,781,000	4,802,408,000
Operating Income	1,059,234,000	1,091,172,000	951,639,000
Non-Op Income	18,779,000	(14,049,000)	31,141,000
EBT Continuing	1,078,013,000	1,077,123,000	982,780,000
Taxation	337,243,000	338,517,000	336,621,000
EAT Continuing	740,770,000	738,606,000	646,159,000
Min Ints	(73,549,000)	(80,430,000)	(18,230,000)
Equity Earns	39,890,000	27,501,000	9,945,000
Net Income	707,112,000	685,677,000	637,874,000
Dividends Per Share	116.80	71.39	69.38
EPS - Basic - Cont	183.59	169.33	301.26
EPS - Primary	183.59	169.33	301.26
EPS -Diluted - Cont	183.55	169.28	301.18
EPS - Diluted	183.55	169.28	301.18
Shares (primary)	3,851,502	4,049,339	2,117,320
Shares (diluted)	3,851,502	4,050,557	2,117,902

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,078,807,000	921,175,000
Short Term Investments	937,856,000	544,602,000
Cash, Equivs & STI	2,016,663,000	1,465,777,000
Receivables	3,227,074,000	3,040,998,000
Inventories	140,295,000	132,743,000
Current Tax Assets	4,225,000	373,000
Other Current Assets	190,171,000	162,885,000
Current Assets	5,578,428,000	4,802,776,000
Net PPE	2,999,321,000	2,878,516,000
LT Investments	1,967,500,000	1,579,609,000
Goodwill	580,269,000	595,829,000
Intangibles Excl Goodwill	1,058,151,000	1,076,984,000
Intangibles	1,638,420,000	1,672,813,000
LT Receivables	5,534,048,000	4,734,825,000
Deferred LT Asset Charges	26,261,000	25,106,000
Other LT Assets	1,319,386,000	1,182,574,000
LT Assets	13,484,936,000	12,073,443,000
Total Assets	19,063,364,000	16,876,219,000
Current Debt	2,710,284,000	1,991,207,000
Current Capital Lease Obligations	124,381,000	112,577,000
Current Debt and Capital Leases	2,834,665,000	2,103,784,000
Other Current Liabilities	7,103,309,000	5,956,545,000
Current Liabilities	9,937,974,000	8,060,329,000
Long-Term Obligations	2,970,972,000	2,590,457,000
Deferred LT Liability Charges	250,231,000	244,156,000
Pensions & OPEB	12,509,000	11,191,000
Other LT Liabilities	298,987,000	319,514,000
Minorities (BS)	515,952,000	522,500,000
LT Liabilities	3,532,699,000	3,165,318,000
Total Liabilities	13,986,626,000	11,748,148,000
Net Assets	5,076,738,000	5,128,071,000
Common Share Capital	141,852,000	141,852,000
Share Premium	257,627,000	259,047,000
Retained Earnings	5,406,985,000	5,495,689,000
Accum Other Comp Inc	92,347,000	50,556,000
Treasury Stock	822,073,000	819,072,000
Other Equity	0	0
Shareholders' Equity	5,076,738,000	5,128,072,000
Total Liabilities & Stockholders' Equity	19,063,364,000	16,876,219,000
Net Current Assets	(4,359,546,000)	(3,257,553,000)
Total Assets Less Current Liabilities	9,125,390,000	8,815,890,000
Shares Outstanding	3,807,078	3,978,455

Recent Dividends:

1. KDDI Corp American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.25		03/31/2023	07/07/2023
	0.24		09/29/2023	12/20/2023
	0.22		03/28/2024	07/05/2024
	0.23		09/30/2024	12/18/2024
	0.26		03/31/2025	07/03/2025
	0.26		09/30/2025	12/23/2025
03/30/2026	0.25		03/31/2026	07/06/2026

2. KDDI Corp common.

ExDate	Amt	Declared	Record	Payable
	70.00		03/31/2023	06/22/2023
	70.00		09/30/2023	12/05/2023
	70.00		03/31/2024	06/20/2024
	70.00		09/30/2024	12/03/2024
	75.00		03/31/2025	06/19/2025
	40.00		09/30/2025	12/08/2025
	40.00		03/31/2026	06/18/2026

Annual Dividends:

1. KDDI Corp American Depositary Receipt.

2023 ..... 0.48 2024 ..... 0.45 2025 ..... 0.51 2026 ..... 0.25

2. KDDI Corp common.

2023 ..... 140.00 2024 ..... 140.00 2025 ..... 115.00 2026 ..... 40.00

KEIFUKU ELECTRIC RAILROAD CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,881,000	14,459,000	14,042,000
Direct Expenses	12,417,000	12,100,000	12,049,000
Gross Profit	2,464,000	2,359,000	1,993,000
SG&A	43,000	56,000	79,000
Other OpEx	0	0	0
Indirect Expenses	43,000	56,000	79,000
Total Operating Expenses	12,460,000	12,156,000	12,128,000
Operating Income	2,421,000	2,303,000	1,914,000
Non-Op Net Interest Income	(49,000)	(44,000)	(43,000)
Other Non-Op	508,000	584,000	1,076,000
Non-Op Income	459,000	540,000	1,033,000
EBT Continuing	2,880,000	2,843,000	2,947,000
Taxation (current)	917,000	875,000	390,000
Taxation (deferred)	(38,000)	59,000	305,000
Taxation	879,000	934,000	695,000
EAT Continuing	2,001,000	1,909,000	2,252,000
Min Ints	(169,000)	(172,000)	(161,000)
Net Income	1,833,000	1,736,000	2,089,000
Dividends Per Share	20	20	20
EPS - Basic - Cont	922.47	873.81	1,051.35
EPS - Primary	922.47	873.81	1,051.35
EPS -Diluted - Cont	922.47	873.81	1,051.35
EPS - Diluted	922.47	873.81	1,051.35
Shares (primary)	1,987	1,987	1,987
Shares (diluted)	1,987	1,987	1,987

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,386,000	2,164,000
Cash, Equivs & STI	2,386,000	2,164,000
Receivables	3,102,000	1,415,000
Raw Materials	46,000	49,000
Inventories - Other	21,000	114,000
Inventories	67,000	163,000
Prepayments (ST)	47,000	44,000
Other Current Assets	427,000	1,780,000
Current Assets	6,029,000	5,566,000
Net PPE	19,412,000	18,661,000
Intangibles Excl Goodwill	190,000	238,000
Intangibles	190,000	238,000
Other LT Assets	987,000	787,000
LT Assets	20,589,000	19,686,000
Total Assets	26,619,000	25,253,000
Accounts Payable	21,000	23,000
Accrued Exps	182,000	176,000
Accounts Payable & Accrued Expenses	203,000	199,000
Current Debt	2,943,000	2,879,000
Current Capital Lease Obligations	170,000	157,000
Current Debt and Capital		

Leases	3,113,000	3,036,000
Other Current Liabilities	2,492,000	2,568,000
Current Liabilities	5,808,000	5,803,000
Long-Term Obligations	3,249,000	4,027,000
Deferred LT Liability Charges	1,137,000	1,077,000
Pensions & OPEB	319,000	331,000
Other LT Liabilities	386,000	358,000
Minorities (BS)	1,389,000	1,227,000
LT Liabilities	5,091,000	5,793,000
Total Liabilities	12,288,000	12,824,000
Net Assets	14,331,000	12,429,000
Common Share Capital	1,000,000	1,000,000
Share Premium	319,000	315,000
Retained Earnings	12,716,000	10,922,000
Treasury Stock	23,000	22,000
Other Equity	319,000	214,000
Shareholders' Equity	14,331,000	12,429,000
Total Liabilities & Stockholders' Equity	26,619,000	25,253,000
Net Current Assets	221,000	(237,000)
Total Assets Less Current Liabilities	20,811,000	19,450,000
Shares Outstanding	1,987	1,987

Recent Dividends:
1. Keifuku Electric Railroad Co Ltd common.
No dividends paid.
Annual Dividends:
1. Keifuku Electric Railroad Co Ltd common.
No dividends paid.

KEIHIN CO., LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	46,520,000
Other Revenue	…	…	0
Revenue	50,309,000	50,452,000	46,520,000
Direct Expenses	44,696,000	45,369,000	41,847,000
Gross Profit	5,613,000	5,083,000	4,673,000
SG&A	2,185,000	2,183,000	2,004,000
Other OpEx	0	0	0
Indirect Expenses	2,185,000	2,183,000	2,004,000
Total Operating Expenses	46,881,000	47,552,000	43,851,000
Operating Income	3,428,000	2,900,000	2,669,000
Non-Op Net Interest Income	(37,000)	(28,000)	181,000
Non-Op For Curr Gains	(9,000)	(69,000)	(2,000)
Other Non-Op	263,000	371,000	156,000
Non-Op Income	217,000	274,000	335,000
EBT Continuing	3,645,000	3,174,000	3,004,000
Taxation (current)	1,153,000	1,072,000	937,000
Taxation (deferred)	(46,000)	(90,000)	15,000
Taxation	1,107,000	982,000	952,000
EAT Continuing	2,538,000	2,192,000	2,052,000
Net Income	2,538,000	2,189,000	2,049,000
Dividends Per Share	100	80	70
EPS - Basic - Cont	388.74	335.26	313.90
EPS - Primary	388.74	335.26	313.90
EPS -Diluted - Cont	388.74	335.26	313.90
EPS - Diluted	388.74	335.26	313.90
Shares (primary)	6,529	6,529	6,529
Shares (diluted)	6,529	6,529	6,529

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,859,000	9,461,000
Cash, Equivs & STI	4,859,000	9,461,000
Receivables	4,595,000	4,883,000
Other Current Assets	1,452,000	1,473,000
Current Assets	10,906,000	15,817,000
Net PPE	35,864,000	24,457,000
Intangibles Excl Goodwill	1,223,000	1,239,000
Intangibles	1,223,000	1,239,000
Other LT Assets	11,772,000	9,586,000
LT Assets	48,859,000	35,282,000
Total Assets	59,770,000	51,106,000
Accounts Payable	3,155,000	2,943,000
Accounts Payable & Accrued Expenses	3,155,000	2,943,000
Current Debt	2,896,000	3,048,000
Current Capital Lease Obligations	280,000	261,000
Current Debt and Capital Leases	3,176,000	3,309,000
Other Current Liabilities	3,800,000	2,730,000
Current Liabilities	10,131,000	8,982,000
Long-Term Obligations	8,425,000	4,730,000
Deferred LT Liability Charges	1,678,000	1,015,000
Pensions & OPEB	3,423,000	3,390,000
Other LT Liabilities	2,318,000	2,732,000
LT Liabilities	15,844,000	11,867,000
Total Liabilities	25,976,000	20,850,000
Net Assets	33,794,000	30,256,000
Common Share Capital	5,376,000	5,376,000
Share Premium	4,415,000	4,415,000
Retained Earnings	18,911,000	16,895,000
Treasury Stock	15,000	14,000
Other Equity	5,106,000	3,584,000
Shareholders' Equity	33,793,000	30,256,000
Total Liabilities & Stockholders' Equity	59,770,000	51,106,000
Net Current Assets	775,000	6,835,000
Total Assets Less Current Liabilities	49,639,000	42,124,000
Shares Outstanding	6,529	6,529

Recent Dividends:
1. Keihin Co., Ltd. (The) (Japan) common.
No dividends paid.
Annual Dividends:
1. Keihin Co., Ltd. (The) (Japan) common.
No dividends paid.

KEIKYU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	280,624,000
Other Revenue	…	…	0
Revenue	304,192,000	293,860,000	280,624,000
Direct Expenses	224,162,000	215,247,000	211,224,000
Gross Profit	80,030,000	78,613,000	69,400,000
SG&A	46,477,000	42,969,000	41,359,000
Other OpEx	0	0	0
Indirect Expenses	46,477,000	42,969,000	41,359,000
Total Operating Expenses	270,639,000	258,216,000	252,583,000
Operating Income	33,553,000	35,644,000	28,041,000
Non-Op Net Interest Income	(5,327,000)	(3,783,000)	(3,582,000)
Non-Op For Curr Gains	…	466,000	…
Other Non-Op	8,450,000	(765,000)	94,819,000
Non-Op Income	3,123,000	(4,082,000)	91,237,000
EBT Continuing	36,676,000	31,562,000	119,278,000
Taxation (current)	4,831,000	3,520,000	37,669,000
Taxation (deferred)	4,304,000	3,599,000	(2,202,000)
Taxation	9,135,000	7,119,000	35,467,000
EAT Continuing	27,541,000	24,443,000	83,811,000
Min Ints	(50,000)	(140,000)	(61,000)
Net Income	27,492,000	24,301,000	83,750,000
Dividends Per Share	46	26	15
EPS - Basic - Cont	101.90	88.40	304.23
EPS - Primary	101.90	88.40	304.23
EPS -Diluted - Cont	101.90	88.40	304.23
EPS - Diluted	101.90	88.40	304.23
Shares (primary)	269,802	274,901	275,285
Shares (diluted)	269,802	274,901	275,285

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	67,246,000	74,454,000
Cash, Equivs & STI	67,246,000	74,454,000
Receivables	30,333,000	19,636,000
Raw Materials	286,000	304,000
WIP	584,000	581,000
Inventories - Other	87,450,000	73,206,000
Inventories	88,320,000	74,091,000
Other Current Assets	11,733,000	23,363,000
Current Assets	197,632,000	191,544,000
Net PPE	730,035,000	675,437,000
Intangibles Excl Goodwill	9,615,000	9,526,000
Intangibles	9,615,000	9,526,000
Other LT Assets	191,437,000	163,201,000
LT Assets	931,087,000	848,164,000
Total Assets	1,128,720,000	1,039,708,000
Accounts Payable	61,046,000	39,604,000
Accounts Payable & Accrued Expenses	61,046,000	39,604,000
Current Debt	119,210,000	120,264,000
Current Debt and Capital Leases	119,210,000	120,264,000
Other Current Liabilities	43,357,000	61,036,000
Current Liabilities	223,613,000	220,904,000
Long-Term Obligations	392,145,000	354,034,000
Deferred LT Liability Charges	20,159,000	7,628,000
Pensions & OPEB	10,615,000	11,088,000
Other LT Liabilities	91,758,000	73,466,000
Minorities (BS)	2,147,000	1,025,000
LT Liabilities	514,677,000	446,216,000
Total Liabilities	740,437,000	668,146,000
Net Assets	388,283,000	371,562,000
Common Share Capital	43,738,000	43,738,000
Share Premium	44,203,000	44,183,000
Retained Earnings	281,588,000	264,967,000
Treasury Stock	11,432,000	1,739,000
Other Equity	30,186,000	20,413,000
Shareholders' Equity	388,283,000	371,562,000
Total Liabilities & Stockholders' Equity	1,128,720,000	1,039,708,000
Net Current Assets	(25,981,000)	(29,360,000)
Total Assets Less Current Liabilities	905,107,000	818,804,000
Shares Outstanding	268,295	274,513

Recent Dividends:
1. Keikyu Corp common.
No dividends paid.
Annual Dividends:
1. Keikyu Corp common.
No dividends paid.

KEISEI ELECTRIC RAILWAY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	296,509,000
Other Revenue	…	…	0
Revenue	332,424,000	319,314,000	296,509,000
Direct Expenses	243,773,000	230,623,000	221,788,000
Gross Profit	88,651,000	88,691,000	74,721,000
SG&A	54,676,000	52,682,000	49,479,000
Other OpEx	0	0	0
Indirect Expenses	54,676,000	52,682,000	49,479,000
Total Operating Expenses	298,449,000	283,305,000	271,267,000
Operating Income	33,975,000	36,009,000	25,242,000
Non-Op Net Interest Income	(2,878,000)	(2,261,000)	(2,246,000)
Other Non-Op	27,380,000	67,002,000	98,944,000
Non-Op Income	24,502,000	64,741,000	96,698,000
EBT Continuing	58,477,000	100,750,000	121,940,000
Taxation (current)	9,465,000	30,365,000	31,675,000
Taxation (deferred)	(779,000)	(1,676,000)	978,000
Taxation	8,686,000	28,689,000	32,653,000
EAT Continuing	49,791,000	72,061,000	89,287,000
Min Ints	(1,768,000)	(2,100,000)	(1,629,000)
Net Income	48,023,000	69,961,000	87,657,000
Dividends Per Share	21	21.00	13
EPS - Basic - Cont	99.59	143.46	174.86
EPS - Primary	99.59	143.46	174.86
EPS -Diluted - Cont	99.59	143.46	174.86
EPS - Diluted	99.59	143.46	174.86
Shares (primary)	482,233	487,664	501,306
Shares (diluted)	482,233	487,664	501,306

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,386,000	51,529,000
Cash, Equivs & STI	34,386,000	51,529,000
Receivables	37,816,000	32,320,000
Raw Materials	4,893,000	4,555,000
WIP	202,000	144,000
Inventories - Other	15,157,000	13,976,000
Inventories	20,252,000	18,675,000
Other Current Assets	18,422,000	16,560,000
Current Assets	110,876,000	119,084,000
Net PPE	758,112,000	704,321,000
Intangibles Excl Goodwill	12,240,000	12,091,000
Intangibles	12,240,000	12,091,000
Other LT Assets	300,155,000	258,192,000
LT Assets	1,070,507,000	974,604,000
Total Assets	1,181,801,000	1,094,120,000
Accounts Payable	30,069,000	28,022,000
Accounts Payable & Accrued Expenses	30,069,000	28,022,000
Current Debt	95,251,000	68,555,000
Current Capital Lease Obligations	5,526,000	5,186,000
Current Debt and Capital Leases	100,777,000	73,741,000
Other Current Liabilities	126,603,000	129,462,000
Current Liabilities	257,449,000	231,225,000
Long-Term Obligations	245,229,000	234,345,000
Deferred LT Liability Charges	2,037,000	1,698,000
Pensions & OPEB	36,203,000	36,210,000
Other LT Liabilities	65,277,000	65,984,000
Minorities (BS)	17,775,000	15,673,000
LT Liabilities	348,746,000	338,237,000
Total Liabilities	623,970,000	585,135,000
Net Assets	557,831,000	508,985,000
Common Share Capital	36,803,000	36,803,000
Share Premium	35,038,000	35,406,000
Retained Earnings	518,404,000	482,049,000
Treasury Stock	52,407,000	52,410,000
Other Equity	19,992,000	7,137,000
Shareholders' Equity	557,830,000	508,985,000
Total Liabilities & Stockholders' Equity	1,181,801,000	1,094,120,000
Net Current Assets	(146,573,000)	(112,141,000)
Total Assets Less Current Liabilities	924,352,000	862,895,000
Shares Outstanding	482,239	482,231

Recent Dividends:

1. Keisei Electric Railway Co., Ltd. common.

No dividends paid.

After 3-for-1 split:

ExDate	Amt	Declared	Record	Payable
	12.00		03/31/2026	06/29/2026

Annual Dividends:

1. Keisei Electric Railway Co., Ltd. common.

No dividends paid.

After 3-for-1 split:

2026 ..... 12.00

KEIYO BANK, LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	69,035,000	54,104,000	47,594,000
Non-Interest Income	39,617,000	26,263,000	22,617,000
Revenue	108,652,000	80,379,000	70,258,000
Interest Expense	14,016,000	4,754,000	619,000
Net Interest Bef Provs	55,019,000	49,350,000	46,975,000
Net Interest Aft Provs	55,019,000	49,350,000	46,975,000
EBT Continuing	22,319,000	17,922,000	15,674,000
Taxation (current)	6,137,000	3,844,000	2,749,000
Taxation (deferred)	109,000	1,145,000	1,914,000
Taxation	6,246,000	4,989,000	4,663,000
EAT Continuing	16,073,000	12,933,000	11,011,000
Min Ints	(157,000)	(175,000)	(133,000)
Net Income	15,912,000	12,756,000	10,878,000
Dividends Per Share	42	30	24
EPS - Basic - Cont	131.66	104.05	87.11
EPS - Primary	131.66	104.05	87.11
EPS -Diluted - Cont	131.66	104.05	87.11
EPS - Diluted	131.66	104.05	87.11
Shares (primary)	120,859	122,589	124,877
Shares (diluted)	120,859	122,589	124,877

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	873,250,000	921,622,000
Net PPE	55,526,000	55,896,000
Intangibles Excl Goodwill	18,743,000	20,653,000
Intangibles	18,743,000	20,653,000
Loan Portfolio	4,550,008,000	4,363,203,000
Loan Provisions	(12,890,000)	(13,584,000)
Net Loans & Leases	4,537,118,000	4,349,619,000
Customer Acceptance Liability	2,360,000	3,605,000
Other Assets	1,166,411,000	1,210,315,000
Total Assets	6,653,408,000	6,561,710,000
Accrued Exps	1,623,000	1,500,000
Pensions & OPEB	111,000	82,000
Total Deposits	5,631,243,000	5,536,458,000
Minorities (BS)	6,516,000	6,742,000
Debt & Lease Obligations	612,435,000	686,342,000
Other Liabilities	696,445,000	719,688,000
Total Liabilities	6,329,422,000	6,257,728,000
Net Assets	323,986,000	303,982,000
Common Share Capital	49,759,000	49,759,000
Share Premium	39,714,000	39,704,000
Retained Earnings	211,955,000	204,450,000
Treasury Stock	5,249,000	7,889,000
Other Equity	27,806,000	17,958,000
Shareholders' Equity	323,985,000	303,982,000
Total Liabilities & Stockholders' Equity	6,653,408,000	6,561,710,000
Shares Outstanding	120,212	121,161

Recent Dividends:

1. Keiyo Bank, Ltd. (The) (Japan) common.

No dividends paid.

Annual Dividends:

1. Keiyo Bank, Ltd. (The) (Japan) common.

No dividends paid.

KENKO MAYONNAISE CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	88,724,000
Other Revenue	...	...	0
Revenue	92,354,000	91,703,000	88,724,000
Direct Expenses	71,497,000	71,166,000	70,706,000
Gross Profit	20,857,000	20,537,000	18,018,000
SG&A	16,702,000	15,691,000	15,068,000
Other OpEx	0	0	0
Indirect Expenses	16,702,000	15,691,000	15,068,000
Total Operating Expenses	88,199,000	86,857,000	85,774,000
Operating Income	4,155,000	4,846,000	2,950,000
Non-Op Net Interest Income	1,000	(7,000)	(10,000)
Other Non-Op	81,000	300,000	826,000
Non-Op Income	82,000	293,000	816,000
EBT Continuing	4,237,000	5,139,000	3,766,000
Taxation (current)	1,288,000	1,573,000	965,000
Taxation (deferred)	24,000	65,000	66,000
Taxation	1,312,000	1,638,000	1,031,000
EAT Continuing	2,925,000	3,501,000	2,735,000
Net Income	2,927,000	3,503,000	2,735,000
Dividends Per Share	67	43	30
EPS - Basic - Cont	198.99	221.62	169.90
EPS - Primary	198.99	221.62	169.90
EPS -Diluted - Cont	198.99	221.62	169.90
EPS - Diluted	198.99	221.62	169.90
Shares (primary)	14,708	15,807	16,100
Shares (diluted)	14,708	15,807	16,100

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,487,000	15,729,000
Cash, Equivs & STI	13,487,000	15,729,000
Receivables	14,667,000	14,364,000
Raw Materials	1,959,000	1,345,000
WIP	18,000	10,000
Finished Goods	3,097,000	2,533,000
Inventories - Other	0	0
Inventories	5,074,000	3,888,000
Other Current Assets	505,000	331,000
Current Assets	33,733,000	34,312,000
Net PPE	20,840,000	20,868,000
Intangibles Excl Goodwill	1,200,000	1,445,000
Intangibles	1,200,000	1,445,000
Other LT Assets	8,148,000	7,454,000
LT Assets	30,188,000	29,767,000
Total Assets	63,922,000	64,080,000
Accounts Payable	10,632,000	11,531,000
Accrued Exps	454,000	509,000
Accounts Payable & Accrued Expenses	11,086,000	12,040,000
Current Debt	522,000	522,000
Current Debt and Capital Leases	522,000	522,000
Other Current Liabilities	5,454,000	5,829,000
Current Liabilities	17,062,000	18,391,000
Long-Term Obligations	2,771,000	3,293,000
Deferred LT Liability Charges	295,000	95,000
Pensions & OPEB	355,000	424,000
Other LT Liabilities	1,875,000	1,913,000
LT Liabilities	5,296,000	5,725,000
Total Liabilities	22,358,000	24,116,000
Net Assets	41,564,000	39,964,000
Common Share Capital	5,424,000	5,424,000
Share Premium	5,700,000	5,699,000
Retained Earnings	32,169,000	29,944,000
Treasury Stock	3,757,000	2,755,000
Other Equity	2,027,000	1,651,000
Shareholders' Equity	41,563,000	39,963,000
Total Liabilities & Stockholders' Equity	63,922,000	64,080,000
Net Current Assets	16,671,000	15,921,000
Total Assets Less Current Liabilities	46,860,000	45,689,000
Shares Outstanding	14,398	14,922

Recent Dividends:

1. KENKO Mayonnaise Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. KENKO Mayonnaise Co., Ltd. common.

No dividends paid.

KENSOH CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	5,888,372
Other Revenue	...	...	0
Revenue	6,411,686	5,868,794	5,888,372
Direct Expenses	4,554,563	4,131,517	4,147,827
Gross Profit	1,857,123	1,737,277	1,740,545
SG&A	1,599,466	1,473,222	1,481,139
Other OpEx	0	0	0
Indirect Expenses	1,599,466	1,473,222	1,481,139
Total Operating Expenses	6,154,029	5,604,739	5,628,966
Operating Income	257,657	264,055	259,406
Non-Op Net Interest Income	(12,765)	(11,617)	(8,550)
Other Non-Op	37,611	5,789	18,919
Non-Op Income	24,846	(5,828)	10,369
EBT Continuing	282,503	258,227	269,775
Taxation (current)	74,945	91,446	78,122
Taxation (deferred)	707	(8,247)	7,712
Taxation	75,652	83,199	85,834
EAT Continuing	206,851	175,028	183,941
Net Income	206,850	175,029	183,941
Dividends Per Share	22	21	16

EPS - Basic - Cont	54.56	46.31	48.82
EPS - Primary	54.56	46.31	48.82
EPS -Diluted - Cont	54.56	46.31	48.82
EPS - Diluted	54.56	46.31	48.82
Shares (primary)	3,791	3,779	3,767
Shares (diluted)	3,791	3,779	3,767

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	616,212	575,439
Cash, Equivs & STI	616,212	575,439
Receivables	1,657,068	1,647,332
Raw Materials	291,033	249,805
WIP	119,887	122,155
Finished Goods	43,737	43,794
Inventories - Other	0	0
Inventories	454,657	415,754
Prepayments (ST)	6,761	6,076
Other Current Assets	19,724	20,521
Current Assets	2,754,422	2,665,122
Net PPE	2,492,179	2,552,627
Intangibles Excl Goodwill	31,312	47,842
Intangibles	31,312	47,842
Other LT Assets	287,076	289,026
LT Assets	2,810,567	2,889,495
Total Assets	5,564,989	5,554,617
Accounts Payable	310,451	306,587
Accrued Exps	150,206	145,305
Accounts Payable & Accrued Expenses	460,657	451,892
Current Debt	1,240,118	1,056,262
Current Debt and Capital Leases	1,240,118	1,056,262
Other Current Liabilities	258,242	268,496
Current Liabilities	1,959,017	1,776,650
Long-Term Obligations	41,276	341,394
Pensions & OPEB	177,906	167,957
Other LT Liabilities	1,799	1,777
LT Liabilities	220,981	511,128
Total Liabilities	2,179,999	2,287,779
Net Assets	3,384,990	3,266,838
Common Share Capital	664,740	664,740
Share Premium	272,596	270,767
Retained Earnings	2,529,336	2,401,928
Treasury Stock	81,682	85,854
Other Equity	(1)	15,257
Shareholders' Equity	3,384,989	3,266,838
Total Liabilities & Stockholders' Equity	5,564,989	5,554,617
Net Current Assets	795,405	888,472
Total Assets Less Current Liabilities	3,605,972	3,777,967
Shares Outstanding	3,795	3,783

Recent Dividends:
1. Kensoh Co Ltd common.
No dividends paid.
Annual Dividends:
1. Kensoh Co Ltd common.
No dividends paid.

KEY COFFEE, INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	…	…	73,800,000
Other Revenue	…	…	0
Revenue	93,067,000	77,783,000	73,800,000
Direct Expenses	76,448,000	63,255,000	58,575,000
Gross Profit	16,619,000	14,528,000	15,225,000
SG&A	15,541,000	14,041,000	14,460,000
Other OpEx	0	0	0
Indirect Expenses	15,541,000	14,041,000	14,460,000
Total Operating Expenses	91,989,000	77,296,000	73,035,000
Operating Income	1,078,000	487,000	765,000
Non-Op Net Interest Income	(146,000)	(67,000)	(40,000)
Other Non-Op	377,000	125,000	(237,000)
Non-Op Income	231,000	58,000	(277,000)
EBT Continuing	1,309,000	545,000	488,000
Taxation (current)	350,000	184,000	229,000
Taxation (deferred)	(49,000)	132,000	59,000
Taxation	301,000	316,000	288,000
EAT Continuing	1,008,000	229,000	200,000
Min Ints	(19,000)	(15,000)	(18,000)
Net Income	988,000	214,000	180,000
Dividends Per Share	12	12	12
EPS - Basic - Cont	46.14	10	8.42
EPS - Primary	46.14	10	8.42
EPS -Diluted - Cont	46.14	10	8.42
EPS - Diluted	46.14	10	8.42
Shares (primary)	21,421	21,400	21,413
Shares (diluted)	21,421	21,400	21,413
Taxation (Cumu)	…	316,000	…
Min Ints (Cumu)	…	(15,000)	…
EPS - Primary (Cumu)	…	10	…
EPS - Diluted (Cumu)	…	10	…

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	5,279,000	5,080,000
Cash, Equivs & STI	5,279,000	5,080,000
Receivables	22,850,000	16,241,000
Raw Materials	17,167,000	12,389,000
WIP	504,000	371,000
Inventories - Other	4,957,000	4,377,000
Inventories	22,628,000	17,137,000
Other Current Assets	1,498,000	1,122,000
Current Assets	52,255,000	39,580,000
Net PPE	18,107,000	12,566,000
Intangibles Excl Goodwill	1,224,000	723,000
Intangibles	1,224,000	723,000
Other LT Assets	6,938,000	5,495,000
LT Assets	26,269,000	18,784,000
Total Assets	78,524,000	58,364,000
Accounts Payable	19,286,000	12,690,000
Accounts Payable & Accrued Expenses	19,286,000	12,690,000
Current Debt	17,366,000	8,223,000
Current Debt and Capital Leases	17,366,000	8,223,000
Other Current Liabilities	4,868,000	4,022,000
Current Liabilities	41,520,000	24,935,000
Long-Term Obligations	534,000	0
Deferred LT Liability Charges	2,323,000	1,046,000
Pensions & OPEB	308,000	180,000
Other LT Liabilities	1,582,000	1,116,000
Minorities (BS)	491,000	314,000
LT Liabilities	4,747,000	2,342,000
Total Liabilities	46,758,000	27,591,000
Net Assets	31,766,000	30,773,000
Common Share Capital	4,628,000	4,628,000
Share Premium	5,076,000	5,071,000
Retained Earnings	25,898,000	25,298,000
Treasury Stock	2,517,000	2,539,000
Other Equity	(1,320,000)	(1,685,000)
Shareholders' Equity	31,765,000	30,773,000
Total Liabilities & Stockholders' Equity	78,524,000	58,364,000
Net Current Assets	10,735,000	14,645,000
Total Assets Less Current Liabilities	37,004,000	33,429,000
Shares Outstanding	21,423	21,413

Recent Dividends:
1. Key Coffee, Inc. (Japan) common.
No dividends paid.
Annual Dividends:
1. Key Coffee, Inc. (Japan) common.
No dividends paid.

KEYWARE SOLUTIONS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	20,511,978
Other Revenue	…	…	0
Revenue	22,724,908	21,101,196	20,511,978
Direct Expenses	18,033,256	17,071,587	16,675,708
Gross Profit	4,691,652	4,029,609	3,836,270
SG&A	3,560,715	3,108,571	2,962,328
Other OpEx	0	0	0
Indirect Expenses	3,560,715	3,108,571	2,962,328
Total Operating Expenses	21,593,971	20,180,158	19,638,036
Operating Income	1,130,937	921,038	873,942
Non-Op Net Interest Income	5,281	(187)	(1,137)
Other Non-Op	63,270	405,545	215,263
Non-Op Income	68,551	405,358	214,126
EBT Continuing	1,199,488	1,326,396	1,088,068
Taxation (current)	474,291	523,031	339,850
Taxation (deferred)	(76,787)	(228,383)	18,719
Taxation	397,504	294,648	358,569
EAT Continuing	801,984	1,031,748	729,499
Net Income	801,986	1,031,747	729,497
Dividends Per Share	34	32	20
EPS - Basic - Cont	95.96	127.63	90.65
EPS - Primary	95.96	127.63	90.65
EPS -Diluted - Cont	95.96	127.63	90.65
EPS - Diluted	95.96	127.63	90.65
Shares (primary)	8,358	8,084	8,048
Shares (diluted)	8,358	8,084	8,048

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,365,750	1,863,790
Cash, Equivs & STI	3,365,750	1,863,790
Receivables	6,142,414	6,314,329
WIP	25,317	19,565
Finished Goods	75,156	65,352
Inventories - Other	0	0
Inventories	100,473	84,917
Other Current Assets	254,555	295,169
Current Assets	9,863,192	8,558,205
Net PPE	325,076	389,609
Intangibles Excl Goodwill	278,249	354,451
Intangibles	278,249	354,451
Other LT Assets	1,545,721	1,476,866
LT Assets	2,149,046	2,220,926
Total Assets	12,012,239	10,779,132
Accounts Payable	1,287,934	1,137,554
Accrued Exps	825,621	848,141
Accounts Payable & Accrued Expenses	2,113,555	1,985,695
Other Current Liabilities	1,823,239	868,589
Current Liabilities	3,936,794	2,854,284
Long-Term Obligations	0	0
Other LT Liabilities	70,996	355,222
LT Liabilities	70,996	355,222
Total Liabilities	4,007,791	3,209,507
Net Assets	8,004,448	7,569,625
Common Share Capital	1,737,237	1,737,237
Share Premium	765,583	761,417
Retained Earnings	5,813,417	5,420,752
Treasury Stock	442,305	449,394
Other Equity	130,516	99,613
Shareholders' Equity	8,004,448	7,569,625
Total Liabilities & Stockholders' Equity	12,012,239	10,779,132
Net Current Assets	5,926,398	5,703,921
Total Assets Less Current Liabilities	8,075,445	7,924,848
Shares Outstanding	8,361	8,349

Recent Dividends:
1. Keyware Solutions Inc common.
No dividends paid.
Annual Dividends:
1. Keyware Solutions Inc common.
No dividends paid.

KI-STAR REAL ESTATE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Revenue	393,905,000	342,553,000	283,084,374
Direct Expenses	337,785,000	300,565,000	250,508,120
Gross Profit	56,120,000	41,988,000	32,576,254
SG&A	29,125,000	24,733,000	21,214,214
Other OpEx	0	0	0
Indirect Expenses	29,125,000	24,733,000	21,214,214
Total Operating Expenses	366,910,000	325,298,000	271,722,334
Operating Income	26,995,000	17,255,000	11,362,040
Non-Op Net Interest Income	(2,758,000)	(2,000,000)	(1,325,244)
Non-Op For Curr Gains	459,000	…	…
Other Non-Op	204,000	34,000	587,305
Non-Op Income	(2,095,000)	(1,966,000)	(737,939)
EBT Continuing	24,900,000	15,289,000	10,624,101
Taxation (current)	8,403,000	5,445,000	3,434,494
Taxation (deferred)	(394,000)	(540,000)	(717,451)
Taxation	8,009,000	4,905,000	2,717,043
EAT Continuing	16,891,000	10,384,000	7,907,058
Min Ints	(1,535,000)	(1,522,000)	(1,050,753)
Net Income	15,355,000	8,862,000	6,856,301
Dividends Per Share	117.50	151	180
EPS - Basic - Cont	495.15	570.44	434.89
EPS - Primary	495.15	570.44	434.89
EPS -Diluted - Cont	495.13	570.31	434.75
EPS - Diluted	495.13	570.31	434.75
Shares (primary)	31,012	15,536	15,766
Shares (diluted)	31,012	15,539	15,771

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	76,029,000	71,906,000
Cash, Equivs & STI	76,029,000	71,906,000
Receivables	5,766,000	142,000
WIP	2,489,000	2,087,000
Inventories - Other	242,115,000	193,973,000
Inventories	244,604,000	196,060,000
Prepayments (ST)	6,375,000	3,988,000
Other Current Assets	5,058,000	4,339,000
Current Assets	337,832,000	276,435,000
Net PPE	5,074,000	5,192,000
Intangibles Excl Goodwill	312,000	478,000
Intangibles	312,000	478,000
Other LT Assets	12,402,000	12,447,000
LT Assets	17,788,000	18,117,000
Total Assets	355,621,000	294,552,000
Accounts Payable	27,003,000	24,797,000
Accounts Payable & Accrued Expenses	27,003,000	24,797,000
Current Debt	146,872,000	115,541,000
Current Capital Lease Obligations	13,000	16,000
Current Debt and Capital Leases	146,885,000	115,557,000
Other Current Liabilities	20,873,000	15,955,000
Current Liabilities	194,761,000	156,309,000
Long-Term Obligations	76,517,000	68,439,000
Other LT Liabilities	1,359,000	1,001,000
Minorities (BS)	9,653,000	8,658,000
LT Liabilities	77,876,000	69,440,000
Total Liabilities	282,291,000	234,408,000
Net Assets	73,330,000	60,144,000
Common Share Capital	4,828,000	4,818,000
Share Premium	5,815,000	5,780,000
Retained Earnings	63,621,000	51,189,000
Treasury Stock	1,293,000	1,422,000
Other Equity	359,000	(222,000)
Shareholders' Equity	73,330,000	60,143,000
Total Liabilities & Stockholders' Equity	355,621,000	294,552,000
Net Current Assets	143,071,000	120,126,000
Total Assets Less Current Liabilities	160,860,000	138,243,000
Shares Outstanding	31,045	15,482

Recent Dividends:

1. Ki-Star Real Estate Co Ltd common.

No dividends paid.

Annual Dividends:

1. Ki-Star Real Estate Co Ltd common.

No dividends paid.

KIKUKAWA ENTERPRISE INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,486,899
Other Revenue	…	…	0
Revenue	3,859,017	5,533,700	5,486,899
Direct Expenses	2,271,811	3,194,065	3,397,824
Gross Profit	1,587,206	2,339,635	2,089,075
SG&A	1,209,433	1,315,419	1,316,494
Other OpEx	0	0	0
Indirect Expenses	1,209,433	1,315,419	1,316,494
Total Operating Expenses	3,481,244	4,509,484	4,714,318
Operating Income	377,773	1,024,216	772,581
Non-Op Net Interest Income	7,871	3,490	7,809
Non-Op For Curr Gains	104	317	4,085
Other Non-Op	85,088	7,905	78,520
Non-Op Income	93,063	11,712	90,414
EBT Continuing	470,836	1,035,928	862,995
Taxation (current)	145,744	291,331	267,901
Taxation (deferred)	(1,055)	709	(23,612)
Taxation	144,689	292,040	244,289
EAT Continuing	326,147	743,888	618,706
Net Income	326,147	743,887	618,707
Dividends Per Share	100	180	160
EPS - Basic - Cont	268.48	613.83	512.14
EPS - Primary	268.48	613.83	512.14
EPS -Diluted - Cont	268.48	613.83	512.14
EPS - Diluted	268.48	613.83	512.14
Shares (primary)	1,215	1,212	1,208
Shares (diluted)	1,215	1,212	1,208

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,389,401	7,757,520
Short Term Investments	200,000	200,000
Cash, Equivs & STI	8,589,401	7,957,520
Receivables	937,218	1,755,107
Raw Materials	56,971	60,038
WIP	248,566	295,748
Finished Goods	235,508	415,015
Inventories - Other	0	0
Inventories	541,045	770,801
Prepayments (ST)	…	1,370
Other Current Assets	58,182	13,061
Current Assets	10,125,846	10,497,859
Net PPE	1,906,146	1,943,042
Intangibles Excl Goodwill	21,360	13,611
Intangibles	21,360	13,611
Other LT Assets	2,747,836	2,063,681
LT Assets	4,675,342	4,020,334
Total Assets	14,801,189	14,518,193
Accounts Payable	111,254	205,545
Accrued Exps	201,618	323,551
Accounts Payable & Accrued Expenses	312,872	529,096
Other Current Liabilities	396,677	773,760
Current Liabilities	709,549	1,302,856
Long-Term Obligations	0	0
Deferred LT Liability Charges	290,058	92,282
Pensions & OPEB	706,608	650,332
Other LT Liabilities	194,640	186,280
LT Liabilities	1,191,306	928,894
Total Liabilities	1,900,855	2,231,750
Net Assets	12,900,334	12,286,443
Common Share Capital	660,000	660,000
Share Premium	405,683	399,829
Retained Earnings	11,126,654	10,982,240
Treasury Stock	383,739	362,509
Other Equity	1,091,735	606,883
Shareholders' Equity	12,900,333	12,286,443
Total Liabilities & Stockholders' Equity	14,801,189	14,518,193
Net Current Assets	9,416,297	9,195,003
Total Assets Less Current Liabilities	14,091,640	13,215,337
Shares Outstanding	1,211	1,213

Recent Dividends:

1. Kikukawa Enterprise Inc common.

No dividends paid.

Annual Dividends:

1. Kikukawa Enterprise Inc common.

No dividends paid.

KIKUSUI CHEMICAL INDUSTRIES CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	21,602,081	21,390,614	22,392,086
Direct Expenses	16,536,418	16,460,654	17,368,371
Gross Profit	5,065,663	4,929,960	5,023,715
SG&A	4,662,245	4,665,052	4,469,572
Other OpEx	0	0	0
Indirect Expenses	4,662,245	4,665,052	4,469,572
Total Operating Expenses	21,198,663	21,125,706	21,837,943
Operating Income	403,418	264,908	554,143
Non-Op Net Interest Income	(7,439)	(16,896)	(3,821)
Non-Op For Curr Gains	23,527	27,573	13,492
Other Non-Op	61,819	12,271	61,956
Non-Op Income	77,907	22,948	71,627
EBT Continuing	481,325	287,856	625,770
Taxation (current)	232,169	115,582	192,105
Taxation (deferred)	(35,395)	(9,318)	38,734
Taxation	196,774	106,264	230,839
EAT Continuing	284,551	181,592	394,931
Min Ints	(14,057)	(15,769)	(18,593)
Net Income	270,495	165,822	376,338
Dividends Per Share	17	17	16
EPS - Basic - Cont	21.53	13.17	29.98
EPS - Primary	21.53	13.17	29.98
EPS -Diluted - Cont	21.53	13.17	29.98
EPS - Diluted	21.53	13.17	29.98
Shares (primary)	12,565	12,587	12,553
Shares (diluted)	12,565	12,587	12,553

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,515,263	4,062,634
Cash, Equivs & STI	4,515,263	4,062,634
Receivables	4,129,521	3,996,557
Raw Materials	471,738	501,534
WIP	472,608	553,135
Inventories - Other	560,364	611,671
Inventories	1,504,710	1,666,340
Other Current Assets	315,897	622,817
Current Assets	10,465,391	10,348,348
Net PPE	3,348,096	3,373,536
Intangibles Excl Goodwill	376,968	439,215
Intangibles	376,968	439,215
Other LT Assets	2,839,477	2,045,146
LT Assets	6,564,541	5,857,897
Total Assets	17,029,932	16,206,245
Accounts Payable	2,933,680	3,098,231
Accrued Exps	476,018	513,736
Accounts Payable & Accrued Expenses	3,409,698	3,611,967
Current Debt	985,276	949,676
Current Capital Lease Obligations	41,059	27,410
Current Debt and Capital Leases	1,026,335	977,086
Other Current Liabilities	615,093	372,038
Current Liabilities	5,051,126	4,961,091
Long-Term Obligations	627,172	794,448
Deferred LT Liability Charges	140,664	7,478
Pensions & OPEB	427,939	453,202
Other LT Liabilities	376,167	322,677
Minorities (BS)	180,388	149,306
LT Liabilities	1,571,942	1,577,805
Total Liabilities	6,803,456	6,688,203
Net Assets	10,226,476	9,518,042

Common Share Capital	1,972,735	1,972,735
Share Premium	1,670,795	1,670,795
Retained Earnings	5,579,998	5,526,748
Treasury Stock	93,195	72,232
Other Equity	1,096,143	419,996
Shareholders' Equity	10,226,476	9,518,042
Total Liabilities & Stockholders' Equity	17,029,932	16,206,245
Net Current Assets	5,414,265	5,387,257
Total Assets Less Current Liabilities	11,978,806	11,245,154
Shares Outstanding	12,538	12,601

Recent Dividends:

1. Kikusui Chemical Industries Co. Ltd. common.

No dividends paid.

Annual Dividends:

1. Kikusui Chemical Industries Co. Ltd. common.

No dividends paid.

KIKUSUI ELECTRONICS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,687,918	13,429,290	12,488,780
Direct Expenses	7,214,006	6,469,208	5,806,208
Gross Profit	7,473,912	6,960,082	6,682,572
SG&A	5,338,870	4,962,717	4,828,955
Other OpEx	0	0	0
Indirect Expenses	5,338,870	4,962,717	4,828,955
Total Operating Expenses	12,552,876	11,431,925	10,635,163
Operating Income	2,135,042	1,997,365	1,853,617
Non-Op Net Interest Income	6,714	(312)	(2,388)
Non-Op For Curr Gains	(8,193)	(12,055)	(56,530)
Other Non-Op	137,148	137,354	124,717
Non-Op Income	135,669	124,987	65,799
EBT Continuing	2,270,711	2,122,352	1,919,416
Taxation (current)	715,459	762,389	466,460
Taxation (deferred)	(53,986)	(79,963)	152,612
Taxation	661,473	682,426	619,072
EAT Continuing	1,609,238	1,439,926	1,300,344
Net Income	1,609,238	1,439,925	1,300,339
Dividends Per Share	69	53	47
EPS - Basic - Cont	193.38	173.41	155.38
EPS - Primary	193.38	173.41	155.38
EPS -Diluted - Cont	193.38	173.41	155.38
EPS - Diluted	193.38	173.41	155.38
Shares (primary)	8,322	8,304	8,369
Shares (diluted)	8,322	8,304	8,369

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,907,031	4,716,583
Short Term Investments	76,928	105,197
Cash, Equivs & STI	5,983,959	4,821,780
Receivables	3,068,949	3,031,466
Raw Materials	1,313,315	1,650,696
WIP	709,879	555,764
Inventories - Other	1,019,798	1,364,602
Inventories	3,042,992	3,571,062
Current Tax Assets	6,418	38,586
Other Current Assets	131,401	126,134
Current Assets	12,233,719	11,589,028
Net PPE	2,483,201	2,316,503
Intangibles Excl Goodwill	289,442	55,139
Intangibles	289,442	55,139
Other LT Assets	4,111,591	3,489,606
LT Assets	6,884,234	5,861,248
Total Assets	19,117,953	17,450,276
Accounts Payable	856,434	950,465
Accounts Payable & Accrued Expenses	856,434	950,465
Current Debt	0	0
Current Capital Lease Obligations	4,992	4,435
Current Debt and Capital Leases	4,992	4,435
Other Current Liabilities	1,546,289	1,577,045
Current Liabilities	2,407,715	2,531,945
Long-Term Obligations	289,851	284,452
Deferred LT Liability Charges	635,219	478,270
Pensions & OPEB	12,464	12,847
Other LT Liabilities	78,952	80,370
LT Liabilities	1,016,486	855,939
Total Liabilities	3,424,202	3,387,885
Net Assets	15,693,751	14,062,391
Common Share Capital	2,201,250	2,201,250
Share Premium	2,242,146	2,831,425
Retained Earnings	9,773,271	8,604,425
Treasury Stock	260,181	877,405
Other Equity	1,737,264	1,302,696
Shareholders' Equity	15,693,750	14,062,391
Total Liabilities & Stockholders' Equity	19,117,953	17,450,276
Net Current Assets	9,826,004	9,057,083
Total Assets Less Current Liabilities	16,710,238	14,918,331
Shares Outstanding	8,327	8,309

Recent Dividends:

1. Kikusui Electronics Corp common.

No dividends paid.

Annual Dividends:

1. Kikusui Electronics Corp common.

No dividends paid.

KIMURA CHEMICAL PLANTS CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,670,000
Other Revenue	…	…	0
Revenue	27,972,000	26,431,000	24,670,000
Direct Expenses	21,549,000	20,622,000	20,022,000
Gross Profit	6,423,000	5,809,000	4,648,000
SG&A	3,399,000	2,796,000	2,559,000
Other OpEx	0	0	0
Indirect Expenses	3,399,000	2,796,000	2,559,000
Total Operating Expenses	24,948,000	23,418,000	22,581,000
Operating Income	3,024,000	3,013,000	2,089,000
Non-Op Net Interest Income	(9,000)	(8,000)	(5,000)
Non-Op For Curr Gains	(2,000)	(1,000)	27,000
Other Non-Op	148,000	183,000	139,000
Non-Op Income	137,000	174,000	161,000
EBT Continuing	3,161,000	3,187,000	2,250,000
Taxation (current)	1,009,000	837,000	761,000
Taxation (deferred)	(107,000)	38,000	(64,000)
Taxation	902,000	875,000	697,000
EAT Continuing	2,259,000	2,312,000	1,553,000
Net Income	2,259,000	2,310,000	1,552,000
Dividends Per Share	41	41	25
EPS - Basic - Cont	115.10	116.61	78.47
EPS - Primary	115.10	116.61	78.47
EPS -Diluted - Cont	115.10	116.61	78.47
EPS - Diluted	115.10	116.61	78.47
Shares (primary)	19,626	19,806	19,780
Shares (diluted)	19,626	19,806	19,780

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,291,000	9,892,000
Cash, Equivs & STI	9,291,000	9,892,000
Receivables	10,408,000	12,395,000
Raw Materials	62,000	67,000
WIP	1,398,000	1,427,000
Inventories - Other	0	0
Inventories	1,460,000	1,494,000
Other Current Assets	391,000	613,000
Current Assets	21,550,000	24,394,000
Net PPE	6,770,000	5,957,000
Intangibles Excl Goodwill	70,000	62,000
Intangibles	70,000	62,000
Other LT Assets	5,423,000	3,496,000
LT Assets	12,263,000	9,515,000
Total Assets	33,813,000	33,909,000
Accounts Payable	2,842,000	2,914,000
Accounts Payable & Accrued Expenses	2,842,000	2,914,000
Current Debt	605,000	515,000
Current Capital Lease Obligations	23,000	16,000
Current Debt and Capital Leases	628,000	531,000
Other Current Liabilities	5,128,000	7,403,000
Current Liabilities	8,598,000	10,848,000
Long-Term Obligations	1,285,000	990,000
Deferred LT Liability Charges	998,000	998,000
Pensions & OPEB	1,196,000	1,241,000
Other LT Liabilities	1,116,000	698,000
LT Liabilities	4,595,000	3,927,000
Total Liabilities	13,194,000	14,776,000
Net Assets	20,619,000	19,133,000
Common Share Capital	1,030,000	1,030,000
Share Premium	128,000	128,000
Retained Earnings	16,578,000	15,163,000
Treasury Stock	1,184,000	509,000
Other Equity	4,067,000	3,321,000
Shareholders' Equity	20,619,000	19,133,000
Total Liabilities & Stockholders' Equity	33,813,000	33,909,000
Net Current Assets	12,952,000	13,546,000
Total Assets Less Current Liabilities	25,215,000	23,061,000
Shares Outstanding	19,265	19,806

Recent Dividends:

1. Kimura Chemical Plants Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kimura Chemical Plants Co., Ltd. (Japan) common.

No dividends paid.

KIMURA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	33,993,703
Other Revenue	…	…	0
Revenue	37,165,333	36,249,862	33,993,703
Direct Expenses	25,940,665	25,367,060	23,944,708
Gross Profit	11,224,668	10,882,802	10,048,995
SG&A	10,157,336	8,934,279	8,234,777
Other OpEx	0	0	0
Indirect Expenses	10,157,336	8,934,279	8,234,777
Total Operating Expenses	36,098,001	34,301,339	32,179,485
Operating Income	1,067,332	1,948,523	1,814,218
Non-Op Net Interest Income	(95,575)	(24,307)	(9,519)
Other Non-Op	105,330	150,066	181,393
Non-Op Income	9,755	125,759	171,874
EBT Continuing	1,077,087	2,074,282	1,986,092
Taxation (current)	410,774	754,048	688,265
Taxation (deferred)	(81,179)	(75,869)	27,932
Taxation	329,595	678,179	716,197
EAT Continuing	747,492	1,396,103	1,269,895
Min Ints	(40,158)	(211,891)	(238,219)
Net Income	707,332	1,184,211	1,031,676
Dividends Per Share	14	16	14
EPS - Basic - Cont	47.69	79.84	69.55
EPS - Primary	47.69	79.84	69.55
EPS -Diluted - Cont	47.69	79.84	69.55
EPS - Diluted	47.69	79.84	69.55
Shares (primary)	14,833	14,833	14,833
Shares (diluted)	14,833	14,833	14,833

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,772,845	3,759,238
Cash, Equivs & STI	4,772,845	3,759,238
Receivables	2,222,450	3,266,664
WIP	7,302	310,033

Inventories - Other	6,290,464	5,081,250
Inventories	6,297,766	5,391,283
Other Current Assets	628,515	308,696
Current Assets	13,921,576	12,725,881
Net PPE	19,994,165	16,047,906
Intangibles Excl Goodwill	439,009	369,140
Intangibles	439,009	369,140
Other LT Assets	2,476,452	2,245,458
LT Assets	22,909,626	18,662,504
Total Assets	36,831,202	31,388,386
Accounts Payable	1,627,848	1,768,262
Accounts Payable & Accrued Expenses	1,627,848	1,768,262
Current Debt	3,810,000	3,998,200
Current Capital Lease Obligations	29,703	16,234
Current Debt and Capital Leases	3,839,703	4,014,434
Other Current Liabilities	1,447,054	2,144,555
Current Liabilities	6,914,605	7,927,251
Long-Term Obligations	7,982,500	2,542,500
Deferred LT Liability Charges	345,211	290,872
Pensions & OPEB	392,484	386,188
Other LT Liabilities	1,503,563	1,146,655
Minorities (BS)	2,844,677	2,833,918
LT Liabilities	10,223,758	4,366,215
Total Liabilities	19,983,040	15,127,384
Net Assets	16,848,162	16,261,002
Common Share Capital	793,350	793,350
Share Premium	834,427	834,427
Retained Earnings	14,735,442	14,265,433
Treasury Stock	133,065	133,042
Other Equity	618,007	500,833
Shareholders' Equity	16,848,161	16,261,001
Total Liabilities & Stockholders' Equity	36,831,202	31,388,386
Net Current Assets	7,006,971	4,798,630
Total Assets Less Current Liabilities	29,916,597	23,461,135
Shares Outstanding	14,833	14,833

Recent Dividends:
1. Kimura Co Ltd common.
No dividends paid.
Annual Dividends:
1. Kimura Co Ltd common.
No dividends paid.

KINKI SHARYO CO., LTD. (THE)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	37,100,000	30,257,000	43,154,000
Direct Expenses	33,459,000	26,267,000	34,904,000
Gross Profit	3,641,000	3,990,000	8,250,000
SG&A	3,875,000	3,756,000	3,943,000
Other OpEx	0	0	0
Indirect Expenses	3,875,000	3,756,000	3,943,000
Total Operating Expenses	37,334,000	30,023,000	38,847,000
Operating Income	(234,000)	234,000	4,307,000
Non-Op Net Interest Income	105,000	115,000	62,000
Non-Op For Curr Gains	282,000	(189,000)	555,000
Other Non-Op	1,001,000	539,000	85,000
Non-Op Income	1,388,000	465,000	702,000
EBT Continuing	1,154,000	699,000	5,009,000
Taxation (current)	377,000	133,000	663,000
Taxation (deferred)	(794,000)	4,000	8,000
Taxation	(417,000)	137,000	635,000
EAT Continuing	1,571,000	562,000	4,374,000
Net Income	1,570,000	560,000	4,373,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	228.32	81.48	635.61
EPS - Primary	228.32	81.48	635.61
EPS -Diluted - Cont	228.32	81.48	635.61
EPS - Diluted	228.32	81.48	635.61
Shares (primary)	6,880	6,881	6,881
Shares (diluted)	6,880	6,881	6,881

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,904,000	6,350,000
Cash, Equivs & STI	16,904,000	6,350,000
Receivables	7,736,000	8,019,000
Raw Materials	565,000	585,000
WIP	24,172,000	19,637,000
Inventories - Other	0	0
Inventories	24,737,000	20,222,000
Prepayments (ST)	2,152,000	2,964,000
Other Current Assets	290,000	2,132,000
Current Assets	51,819,000	39,687,000
Net PPE	13,143,000	12,443,000
Intangibles Excl Goodwill	342,000	220,000
Intangibles	342,000	220,000
Other LT Assets	7,632,000	6,485,000
LT Assets	21,117,000	19,148,000
Total Assets	72,937,000	58,835,000
Accounts Payable	5,976,000	4,830,000
Accrued Exps	402,000	389,000
Accounts Payable & Accrued Expenses	6,378,000	5,219,000
Current Debt	0	3,900,000
Current Capital Lease Obligations	1,398,000	1,508,000
Current Debt and Capital Leases	1,398,000	5,408,000
Other Current Liabilities	25,070,000	9,887,000
Current Liabilities	32,846,000	20,514,000
Long-Term Obligations	3,000	5,000
Deferred LT Liability Charges	617,000	1,034,000
Pensions & OPEB	2,232,000	2,921,000
Other LT Liabilities	1,284,000	749,000
LT Liabilities	4,136,000	4,709,000
Total Liabilities	36,982,000	25,223,000
Net Assets	35,955,000	33,612,000
Common Share Capital	5,252,000	5,252,000
Share Premium	3,124,000	3,124,000
Retained Earnings	21,103,000	19,876,000
Treasury Stock	107,000	106,000
Other Equity	6,583,000	5,465,000
Shareholders' Equity	35,955,000	33,611,000
Total Liabilities & Stockholders' Equity	72,937,000	58,835,000
Net Current Assets	18,973,000	19,173,000
Total Assets Less Current Liabilities	40,091,000	38,321,000
Shares Outstanding	6,880	6,880

Recent Dividends:
1. Kinki Sharyo Co., Ltd. (The) common.
No dividends paid.
Annual Dividends:
1. Kinki Sharyo Co., Ltd. (The) common.
No dividends paid.

KIRKLAND LAKE DISCOVERIES INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
SG&A	4,036	1,050	1,773
D&A (OpEx)	23	6	2
Other OpEx	4,869	2,110	2,233
Indirect Expenses	8,928	3,165	4,009
Total Operating Expenses	8,928	3,165	4,009
Non-Op Net Interest Income	95	7	(9)
Non-Op For Curr Gains	(5)	(1)	(0)
Other Non-Op	1,308	374	222
Non-Op Income	1,399	379	213
EBT Continuing	(7,530)	(2,786)	(3,796)
Net Income	(7,530)	(2,786)	(3,796)
EPS - Basic - Cont	(0.05)	(0.03)	(0.05)
EPS - Primary	(0.05)	(0.03)	(0.05)
EPS -Diluted - Cont	(0.05)	(0.03)	(0.05)
EPS - Diluted	(0.05)	(0.03)	(0.05)
Shares (primary)	137,834	94,495	79,781
Shares (diluted)	137,834	94,495	79,781

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	2,429	1,553
Cash & Equivalents	2,429	1,553
Short Term Investments	6,051	...
Cash, Equivs & STI	8,480	1,553
Receivables	810	78
Other Current Assets	0	0
Current Assets	9,291	1,630
Net PPE	548	26
Other LT Assets	19,969	10,073
LT Assets	20,517	10,099
Total Assets	29,808	11,729
Accounts Payable	1,871	77
Accounts Payable & Accrued Expenses	1,871	77
Other Current Liabilities	400	245
Current Liabilities	2,271	322
Long-Term Obligations	0	0
Total Liabilities	2,271	322
Net Assets	27,537	11,407
Common Share Capital	81,201	59,964
Retained Earnings	(53,664)	(48,557)
Other Equity	0	0
Shareholders' Equity	27,537	11,407
Total Liabilities & Stockholders' Equity	29,808	11,729
Net Current Assets	7,020	1,308
Total Assets Less Current Liabilities	27,537	11,407
Shares Outstanding	204,234	110,427

Recent Dividends:
1. Kirkland Lake Discoveries Inc common.
No dividends paid.
Annual Dividends:
1. Kirkland Lake Discoveries Inc common.
No dividends paid.

KISOJI CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	52,984,000
Other Revenue	...	...	0
Revenue	54,570,000	53,229,000	52,984,000
Direct Expenses	17,228,000	16,938,000	16,883,000
Gross Profit	37,342,000	36,291,000	36,101,000
SG&A	34,428,000	33,582,000	33,854,000
Other OpEx	0	0	0
Indirect Expenses	34,428,000	33,582,000	33,854,000
Total Operating Expenses	51,656,000	50,520,000	50,737,000
Operating Income	2,914,000	2,709,000	2,247,000
Non-Op Net Interest Income	20,000	29,000	19,000
Other Non-Op	(207,000)	(333,000)	(1,705,000)
Non-Op Income	(187,000)	(304,000)	(1,686,000)
EBT Continuing	2,727,000	2,405,000	561,000
Taxation (current)	621,000	547,000	555,000
Taxation (deferred)	376,000	(1,310,000)	(433,000)
Taxation	997,000	(763,000)	122,000
EAT Continuing	1,730,000	3,168,000	439,000
Net Income	1,728,000	3,165,000	436,000
Dividends Per Share	30	45	18
EPS - Basic - Cont	61.36	112.44	15.50
EPS - Primary	61.36	112.44	15.50
EPS -Diluted - Cont	61.36	112.44	15.50
EPS - Diluted	61.36	112.44	15.50
Shares (primary)	28,160	28,161	28,161
Shares (diluted)	28,160	28,161	28,161

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,268,000	13,389,000
Short Term Investments	100,000	...

Cash, Equivs & STI	15,368,000	13,389,000
Receivables	1,948,000	2,023,000
Raw Materials	2,828,000	3,564,000
Finished Goods	17,000	4,000
Inventories - Other	0	0
Inventories	2,845,000	3,568,000
Other Current Assets	649,000	523,000
Current Assets	20,810,000	19,503,000
Net PPE	16,626,000	16,250,000
Intangibles Excl Goodwill	1,739,000	2,001,000
Intangibles	1,739,000	2,001,000
Other LT Assets	9,322,000	9,027,000
LT Assets	27,687,000	27,278,000
Total Assets	48,498,000	46,781,000
Accounts Payable	1,544,000	1,132,000
Accrued Exps	2,726,000	2,639,000
Accounts Payable & Accrued Expenses	4,270,000	3,771,000
Current Debt	7,117,000	7,293,000
Current Capital Lease Obligations	80,000	96,000
Current Debt and Capital Leases	7,197,000	7,389,000
Other Current Liabilities	2,363,000	2,052,000
Current Liabilities	13,830,000	13,212,000
Long-Term Obligations	225,000	424,000
Pensions & OPEB	1,310,000	1,256,000
Other LT Liabilities	1,545,000	1,547,000
LT Liabilities	3,080,000	3,227,000
Total Liabilities	16,911,000	16,440,000
Net Assets	31,587,000	30,341,000
Common Share Capital	12,648,000	12,648,000
Share Premium	12,467,000	12,467,000
Retained Earnings	5,905,000	5,529,000
Treasury Stock	936,000	935,000
Other Equity	1,502,000	632,000
Shareholders' Equity	31,586,000	30,341,000
Total Liabilities & Stockholders' Equity	48,498,000	46,781,000
Net Current Assets	6,980,000	6,291,000
Total Assets Less Current Liabilities	34,668,000	33,569,000
Shares Outstanding	28,160	28,160

Recent Dividends:
1. Kisoji Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Kisoji Co., Ltd. common.
No dividends paid.

KITA-NIPPON BANK, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	22,185,000	18,294,000	17,027,000
Non-Interest Income	8,120,000	8,098,000	11,987,000
Revenue	30,316,000	26,412,000	29,019,000
Interest Expense	2,932,000	954,000	102,000
Net Interest Bef Provs	19,253,000	17,340,000	16,925,000
Net Interest Aft Provs	19,253,000	17,340,000	16,925,000
EBT Continuing	6,222,000	5,327,000	3,900,000
Taxation (current)	1,908,000	847,000	1,068,000
Taxation (deferred)	(53,000)	466,000	(242,000)
Taxation	1,855,000	1,313,000	826,000
EAT Continuing	4,367,000	4,014,000	3,074,000
Net Income	4,363,000	4,011,000	3,074,000
Dividends Per Share	184	100	80
EPS - Basic - Cont	527.94	475.57	364.62
EPS - Primary	527.94	475.57	364.62
EPS -Diluted - Cont	527.04	474.62	363.27
EPS - Diluted	527.04	474.62	363.27
Shares (primary)	8,266	8,435	8,429
Shares (diluted)	8,278	8,451	8,460

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	124,393,000	111,065,000
Net PPE	15,054,000	14,593,000
Intangibles Excl Goodwill	1,571,000	1,140,000
Intangibles	1,571,000	1,140,000
Loan Portfolio	1,115,500,000	1,101,426,000
Loan Provisions	(8,350,000)	(7,544,000)
Net Loans & Leases	1,107,150,000	1,093,882,000
Customer Acceptance Liability	1,624,000	1,949,000
Other Assets	313,714,000	303,707,000
Total Assets	1,563,506,000	1,526,336,000
Accrued Exps	394,000	372,000
Pensions & OPEB	1,466,000	1,604,000
Total Deposits	1,445,157,000	1,420,606,000
Debt & Lease Obligations	1,522,000	1,362,000
Other Liabilities	21,470,000	17,293,000
Total Liabilities	1,468,487,000	1,439,875,000
Net Assets	95,019,000	86,461,000
Common Share Capital	7,761,000	7,761,000
Share Premium	4,989,000	4,996,000
Retained Earnings	62,559,000	60,338,000
Treasury Stock	771,000	1,279,000
Other Equity	20,481,000	14,644,000
Shareholders' Equity	95,019,000	86,460,000
Total Liabilities & Stockholders' Equity	1,563,506,000	1,526,336,000
Shares Outstanding	8,193	8,306

Recent Dividends:
1. Kita-Nippon Bank, Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Kita-Nippon Bank, Ltd. (Japan) common.
No dividends paid.

KITAGAWA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	61,567,000
Other Revenue	…	…	0
Revenue	58,415,000	57,280,000	61,567,000
Direct Expenses	48,519,000	48,170,000	53,059,000
Gross Profit	9,896,000	9,110,000	8,508,000
SG&A	7,207,000	7,236,000	6,827,000
D&A (OpEx)	37,000	139,000	40,000
Other OpEx	0	0	0
Indirect Expenses	7,244,000	7,375,000	6,867,000
Total Operating Expenses	55,763,000	55,545,000	59,926,000
Operating Income	2,652,000	1,735,000	1,641,000
Non-Op Net Interest Income	(342,000)	(342,000)	(188,000)
Non-Op For Curr Gains	14,000	14,000	318,000
Other Non-Op	1,880,000	924,000	672,000
Non-Op Income	1,552,000	596,000	802,000
EBT Continuing	4,204,000	2,331,000	2,443,000
Taxation (current)	596,000	753,000	1,125,000
Taxation (deferred)	479,000	331,000	80,000
Taxation	1,075,000	1,084,000	1,205,000
EAT Continuing	3,129,000	1,247,000	1,238,000
Min Ints	…	1,000	28,000
Net Income	3,128,000	1,246,000	1,267,000
Dividends Per Share	102	50	40
EPS - Basic - Cont	338.25	135	137.27
EPS - Primary	338.25	135	137.27
EPS -Diluted - Cont	338.25	135	137.27
EPS - Diluted	338.25	135	137.27
Shares (primary)	9,248	9,237	9,231
Shares (diluted)	9,248	9,237	9,231

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,965,000	11,503,000
Cash, Equivs & STI	11,965,000	11,503,000
Receivables	14,802,000	15,070,000
Raw Materials	3,009,000	3,059,000
WIP	6,102,000	5,974,000
Inventories - Other	5,159,000	4,716,000
Inventories	14,270,000	13,749,000
Other Current Assets	1,077,000	1,178,000
Current Assets	42,114,000	41,500,000
Net PPE	25,349,000	27,151,000
Intangibles Excl Goodwill	969,000	1,082,000
Intangibles	969,000	1,082,000
Other LT Assets	16,479,000	12,267,000
LT Assets	42,797,000	40,500,000
Total Assets	84,912,000	82,000,000
Accounts Payable	3,820,000	3,696,000
Accounts Payable & Accrued Expenses	3,820,000	3,696,000
Current Debt	7,788,000	5,523,000
Current Capital Lease Obligations	64,000	50,000
Current Debt and Capital Leases	7,852,000	5,573,000
Other Current Liabilities	11,059,000	16,138,000
Current Liabilities	22,731,000	25,407,000
Long-Term Obligations	8,382,000	8,337,000
Deferred LT Liability Charges	3,324,000	1,824,000
Pensions & OPEB	4,208,000	4,408,000
Other LT Liabilities	304,000	284,000
Minorities (BS)	4,000	4,000
LT Liabilities	16,218,000	14,853,000
Total Liabilities	38,954,000	40,264,000
Net Assets	45,958,000	41,736,000
Common Share Capital	8,640,000	8,640,000
Share Premium	4,886,000	4,893,000
Retained Earnings	24,590,000	22,017,000
Treasury Stock	754,000	777,000
Other Equity	8,596,000	6,962,000
Shareholders' Equity	45,958,000	41,735,000
Total Liabilities & Stockholders' Equity	84,912,000	82,000,000
Net Current Assets	19,383,000	16,093,000
Total Assets Less Current Liabilities	62,181,000	56,593,000
Shares Outstanding	9,252	9,239

Recent Dividends:
1. Kitagawa Corp common.
No dividends paid.
Annual Dividends:
1. Kitagawa Corp common.
No dividends paid.

KITANO CONSTRUCTION CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	78,791,000	80,853,000	84,964,000
Direct Expenses	67,101,000	70,950,000	74,471,000
Gross Profit	11,690,000	9,903,000	10,493,000
SG&A	7,049,000	6,262,000	5,688,000
Other OpEx	0	0	0
Indirect Expenses	7,049,000	6,262,000	5,688,000
Total Operating Expenses	74,150,000	77,212,000	80,159,000
Operating Income	4,641,000	3,641,000	4,805,000
Non-Op Net Interest Income	(30,000)	(58,000)	(14,000)
Non-Op For Curr Gains	14,000	182,000	45,000
Other Non-Op	233,000	438,000	228,000
Non-Op Income	217,000	562,000	259,000
EBT Continuing	4,858,000	4,203,000	5,064,000
Taxation (current)	1,884,000	856,000	1,217,000
Taxation (deferred)	(524,000)	(44,000)	(71,000)
Taxation	1,360,000	812,000	1,146,000
EAT Continuing	3,498,000	3,391,000	3,918,000
Min Ints	(9,000)	(11,000)	(15,000)
Net Income	3,490,000	3,381,000	3,902,000
Dividends Per Share	30	110	110
EPS - Basic - Cont	143.54	562.20	673.60
EPS - Primary	143.54	562.20	673.60
EPS -Diluted - Cont	143.54	562.20	673.60
EPS - Diluted	143.54	562.20	673.60
Shares (primary)	24,317	6,015	5,793
Shares (diluted)	24,317	6,015	5,793

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,239,000	18,750,000
Short Term Investments	...	22,000
Cash, Equivs & STI	13,239,000	18,772,000
Receivables	20,692,000	14,488,000
WIP	92,000	123,000
Inventories - Other	3,593,000	3,424,000
Inventories	3,685,000	3,547,000
Other Current Assets	6,132,000	4,712,000
Current Assets	43,748,000	41,519,000
Net PPE	18,986,000	19,491,000
Intangibles Excl Goodwill	741,000	638,000
Intangibles	741,000	638,000
Other LT Assets	16,854,000	13,941,000
LT Assets	36,581,000	34,070,000
Total Assets	80,330,000	75,589,000
Accounts Payable	8,480,000	9,444,000
Accounts Payable & Accrued Expenses	8,480,000	9,444,000
Other Current Liabilities	14,703,000	14,524,000
Current Liabilities	23,183,000	23,968,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,831,000	2,422,000
Pensions & OPEB	81,000	73,000
Other LT Liabilities	2,084,000	1,896,000
Minorities (BS)	576,000	568,000
LT Liabilities	4,996,000	4,391,000
Total Liabilities	28,756,000	28,928,000
Net Assets	51,574,000	46,661,000
Common Share Capital	9,116,000	9,116,000
Share Premium	659,000	653,000
Retained Earnings	34,280,000	31,458,000
Treasury Stock	873,000	897,000
Other Equity	8,392,000	6,331,000
Shareholders' Equity	51,574,000	46,661,000
Total Liabilities & Stockholders' Equity	80,330,000	75,589,000
Net Current Assets	20,565,000	17,551,000
Total Assets Less Current Liabilities	57,147,000	51,621,000
Shares Outstanding	24,321	6,074

Recent Dividends:

1. Kitano Construction Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kitano Construction Corp. (Japan) common.

No dividends paid.

KITAZAWA SANGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	16,471,938
Other Revenue	...	...	0
Revenue	14,031,258	15,561,539	16,471,938
Direct Expenses	9,640,731	11,030,472	11,864,565
Gross Profit	4,390,527	4,531,067	4,607,373
SG&A	4,123,881	3,689,184	3,613,178
Other OpEx	0	0	0
Indirect Expenses	4,123,881	3,689,184	3,613,178
Total Operating Expenses	13,764,612	14,719,656	15,477,743
Operating Income	266,646	841,883	994,195
Non-Op Net Interest Income	(20,862)	(15,653)	(10,890)
Non-Op For Curr Gains	(5,821)	7,710	26,289
Other Non-Op	213,813	163,921	59,116
Non-Op Income	187,130	155,978	74,515
EBT Continuing	453,776	997,861	1,068,710
Taxation (current)	217,858	331,566	428,932
Taxation (deferred)	15,564	17,814	(25,421)
Taxation	233,422	349,380	403,511
EAT Continuing	220,354	648,481	665,199
Net Income	220,354	648,480	665,199
Dividends Per Share	10	10	8
EPS - Basic - Cont	11.85	34.88	35.78
EPS - Primary	11.85	34.88	35.78
EPS -Diluted - Cont	11.85	34.88	35.78
EPS - Diluted	11.85	34.88	35.78
Shares (primary)	18,590	18,590	18,590
Shares (diluted)	18,590	18,590	18,590

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,057,739	3,880,118
Cash, Equivs & STI	3,057,739	3,880,118
Receivables	1,996,466	2,893,015
Raw Materials	55,426	49,219
WIP	29,479	18,416
Finished Goods	1,659,275	1,649,018
Inventories - Other	0	0
Inventories	1,744,180	1,716,653
Other Current Assets	444,499	240,072
Current Assets	7,242,884	8,729,858
Net PPE	5,431,696	5,546,786
Intangibles Excl Goodwill	632,650	801,937
Intangibles	632,650	801,937
Other LT Assets	3,678,066	3,009,186
LT Assets	9,742,412	9,357,909
Total Assets	16,985,296	18,087,768
Accounts Payable	1,540,220	3,467,456
Accrued Exps	116,481	121,381
Accounts Payable & Accrued Expenses	1,656,701	3,588,837
Current Debt	2,100,000	2,100,000
Current Debt and Capital Leases	2,100,000	2,100,000
Other Current Liabilities	693,543	665,760
Current Liabilities	4,450,244	6,354,597
Long-Term Obligations	0	0
Deferred LT Liability Charges	264,909	4,775
Pensions & OPEB	887,167	909,049
Other LT Liabilities	27,410	36,011
LT Liabilities	1,179,486	949,835
Total Liabilities	5,629,730	7,304,432
Net Assets	11,355,566	10,783,336
Common Share Capital	3,235,546	3,235,546
Share Premium	2,965,130	2,965,130
Retained Earnings	4,442,160	4,407,705
Treasury Stock	942,525	942,506
Other Equity	1,655,255	1,117,460
Shareholders' Equity	11,355,566	10,783,335
Total Liabilities & Stockholders' Equity	16,985,296	18,087,768
Net Current Assets	2,792,640	2,375,261
Total Assets Less Current Liabilities	12,535,052	11,733,171
Shares Outstanding	18,590	18,590

Recent Dividends:

1. Kitazawa Sangyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kitazawa Sangyo Co., Ltd. (Japan) common.

No dividends paid.

KOATSU GAS KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	98,677,000	98,983,000	93,275,000
Direct Expenses	72,195,000	72,662,000	67,824,000
Gross Profit	26,482,000	26,321,000	25,451,000
SG&A	20,610,000	20,351,000	19,713,000
Other OpEx	0	0	0
Indirect Expenses	20,610,000	20,351,000	19,713,000
Total Operating Expenses	92,805,000	93,013,000	87,537,000
Operating Income	5,872,000	5,970,000	5,738,000
Non-Op Net Interest Income	(10,000)	(16,000)	(4,000)
Non-Op For Curr Gains	204,000	(81,000)	265,000
Other Non-Op	929,000	1,299,000	669,000
Non-Op Income	1,123,000	1,202,000	930,000
EBT Continuing	6,995,000	7,172,000	6,668,000
Taxation (current)	2,312,000	2,395,000	2,202,000
Taxation (deferred)	(26,000)	(35,000)	(82,000)
Taxation	2,286,000	2,360,000	2,120,000
EAT Continuing	4,709,000	4,812,000	4,548,000
Min Ints	(48,000)	(26,000)	(47,000)
Net Income	4,661,000	4,784,000	4,503,000
Dividends Per Share	40	20	20
EPS - Basic - Cont	84.43	86.68	81.57
EPS - Primary	84.43	86.68	81.57
EPS -Diluted - Cont	84.43	86.68	81.57
EPS - Diluted	84.43	86.68	81.57
Shares (primary)	55,203	55,189	55,204
Shares (diluted)	55,203	55,189	55,204

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,537,000	29,985,000
Cash, Equivs & STI	27,537,000	29,985,000
Receivables	27,115,000	27,572,000
Raw Materials	2,069,000	2,053,000
WIP	854,000	789,000
Inventories - Other	3,480,000	3,825,000
Inventories	6,403,000	6,667,000
Other Current Assets	435,000	420,000
Current Assets	61,490,000	64,644,000
Net PPE	42,040,000	41,883,000
Intangibles Excl Goodwill	469,000	586,000
Intangibles	469,000	586,000
Other LT Assets	19,382,000	15,880,000
LT Assets	61,891,000	58,349,000
Total Assets	123,381,000	122,994,000
Accounts Payable	10,987,000	11,922,000
Accounts Payable & Accrued Expenses	10,987,000	11,922,000
Current Debt	1,616,000	1,501,000
Current Debt and Capital Leases	1,616,000	1,501,000
Other Current Liabilities	15,627,000	16,045,000
Current Liabilities	28,230,000	29,468,000
Long-Term Obligations	5,299,000	10,090,000
Deferred LT Liability Charges	3,861,000	2,788,000
Pensions & OPEB	198,000	171,000
Other LT Liabilities	791,000	784,000
Minorities (BS)	835,000	776,000
LT Liabilities	10,149,000	13,833,000
Total Liabilities	39,215,000	44,078,000
Net Assets	84,166,000	78,916,000
Common Share Capital	2,885,000	2,885,000
Share Premium	2,843,000	2,843,000
Retained Earnings	69,181,000	66,176,000
Treasury Stock	200,000	200,000
Other Equity	9,457,000	7,212,000
Shareholders' Equity	84,166,000	78,916,000
Total Liabilities & Stockholders' Equity	123,381,000	122,994,000
Net Current Assets	33,260,000	35,176,000
Total Assets Less Current Liabilities	95,151,000	93,526,000
Shares Outstanding	55,203	55,204

Recent Dividends:

1. Koatsu Gas Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Koatsu Gas Kogyo Co., Ltd. (Japan) common.

No dividends paid.

KODAMA CHEMICAL INDUSTRY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,696,574
Other Revenue	...	...	0
Revenue	82,707,775	15,842,015	14,696,574
Direct Expenses	72,481,970	13,397,623	12,562,027
Gross Profit	10,225,805	2,444,392	2,134,547
SG&A	7,546,263	2,281,970	1,969,121
Other OpEx	0	0	0
Indirect Expenses	7,546,263	2,281,970	1,969,121

Total Operating Expenses	80,028,233	15,679,593	14,531,148
Operating Income	2,679,542	162,422	165,426
Non-Op Net Interest Income	(362,819)	(53,621)	(60,971)
Non-Op For Curr Gains	453,507	(10,970)	(21,080)
Other Non-Op	21,405,409	(67)	(74,162)
Non-Op Income	21,496,097	(64,658)	(156,213)
EBT Continuing	24,175,639	97,764	9,213
Taxation (current)	272,906	98,823	97,993
Taxation (deferred)	192,339	919	43,371
Taxation	465,245	99,742	141,364
EAT Continuing	23,710,394	(1,978)	(132,151)
Min Ints	(175,935)	(130,867)	(111,712)
Net Income	23,534,459	(132,850)	(283,865)
Pref Divs & Similar	...	...	40,000
Net Income to Common	...	...	(323,865)
Dividends Per Share	10	...	...
EPS - Basic - Cont	1,508.74	(15.82)	(36.43)
EPS - Primary	1,508.74	(15.82)	(36.43)
EPS -Diluted - Cont	1,508.74	(15.82)	(36.43)
EPS - Diluted	1,508.74	(15.82)	(36.43)
Shares (primary)	15,599	8,396	7,792
Shares (diluted)	15,599	8,396	7,792

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,873,026	1,618,115
Cash, Equivs & STI	11,873,026	1,618,115
Receivables	9,805,568	2,658,231
Raw Materials	3,664,703	576,301
WIP	3,490,660	189,432
Inventories - Other	2,983,748	295,441
Inventories	10,139,111	1,061,174
Other Current Assets	1,019,606	116,724
Current Assets	32,837,311	5,454,244
Net PPE	31,454,138	7,760,518
Intangibles Excl Goodwill	275,533	70,424
Intangibles	275,533	70,424
Other LT Assets	2,544,370	809,606
LT Assets	34,274,041	8,640,548
Total Assets	67,111,352	14,094,792
Accounts Payable	8,893,855	1,685,352
Accrued Exps	2,724,754	64,616
Accounts Payable & Accrued Expenses	11,618,609	1,749,968
Current Debt	2,635,343	3,420,900
Current Capital Lease Obligations	468,131	367,818
Current Debt and Capital Leases	3,103,474	3,788,718
Other Current Liabilities	4,316,596	2,287,539
Current Liabilities	19,038,679	7,826,225
Long-Term Obligations	13,852,156	0
Deferred LT Liability Charges	491,556	252,655
Pensions & OPEB	2,164,316	346,100
Other LT Liabilities	1,275,544	199,334
Minorities (BS)	1,870,133	1,411,455
LT Liabilities	17,783,572	798,089
Total Liabilities	38,692,384	10,035,770
Net Assets	28,418,968	4,059,022
Common Share Capital	100,000	100,000
Share Premium	2,225,997	2,254,948
Retained Earnings	24,517,401	920,970
Treasury Stock	74,487	49,777
Other Equity	1,650,056	832,881
Shareholders' Equity	28,418,967	4,059,022
Total Liabilities & Stockholders' Equity	67,111,352	14,094,792
Net Current Assets	13,798,632	(2,371,981)
Total Assets Less Current Liabilities	48,072,673	6,268,567
Shares Outstanding	15,538	15,611

Recent Dividends:

1. Kodama Chemical Industry Co., Ltd. class A preferred.
No dividends paid.

2. Kodama Chemical Industry Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Kodama Chemical Industry Co., Ltd. class A preferred.
No dividends paid.

2. Kodama Chemical Industry Co., Ltd. common.
No dividends paid.

KOEI CHEMICAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	19,427,195
Other Revenue	...	...	0
Revenue	17,009,185	20,018,256	19,427,195
Direct Expenses	12,019,462	15,319,637	14,148,896
Gross Profit	4,989,723	4,698,619	5,278,299
SG&A	4,625,245	4,132,360	4,863,030
Other OpEx	0	0	0
Indirect Expenses	4,625,245	4,132,360	4,863,030
Total Operating Expenses	16,644,707	19,451,997	19,011,926
Operating Income	364,478	566,259	415,269
Non-Op Net Interest Income	(113,906)	(88,268)	(53,745)
Non-Op For Curr Gains	19,334	(94,848)	(18,821)
Other Non-Op	(6,439,349)	(49,164)	15,850
Non-Op Income	(6,533,921)	(232,280)	(56,716)
EBT Continuing	(6,169,443)	333,979	358,553
Taxation (current)	31,000	120,000	81,000
Taxation (deferred)	(1,065,393)	(74,403)	(22,070)
Taxation	(1,034,393)	45,597	58,930
EAT Continuing	(5,135,050)	288,382	299,623
Net Income	(5,135,049)	288,382	299,623
Dividends Per Share	80	100	100
EPS - Basic - Cont	(1,049.89)	58.96	61.26
EPS - Primary	(1,049.89)	58.96	61.26
EPS -Diluted - Cont	(1,049.89)	58.96	61.26
EPS - Diluted	(1,049.89)	58.96	61.26
Shares (primary)	4,891	4,891	4,891
Shares (diluted)	4,891	4,891	4,891

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	433,043	324,825
Cash, Equivs & STI	433,043	324,825
Receivables	4,277,229	4,617,256
Raw Materials	2,320,618	2,052,341
WIP	2,023,928	1,662,263
Finished Goods	5,013,162	4,244,944
Inventories - Other	0	0
Inventories	9,357,708	7,959,548
Prepayments (ST)	32,876	33,225
Other Current Assets	207,099	104,669
Current Assets	14,307,955	13,039,523
Net PPE	13,903,519	21,531,932
Intangibles Excl Goodwill	101,966	105,924
Intangibles	101,966	105,924
Other LT Assets	1,555,583	541,243
LT Assets	15,561,068	22,179,099
Total Assets	29,869,023	35,218,622
Accounts Payable	1,733,003	2,097,897
Accrued Exps	162,054	166,669
Accounts Payable & Accrued Expenses	1,895,057	2,264,566
Current Debt	4,118,000	3,316,000
Current Capital Lease Obligations	27,999	27,325
Current Debt and Capital Leases	4,145,999	3,343,325
Other Current Liabilities	2,696,096	1,657,896
Current Liabilities	8,737,152	7,265,787
Long-Term Obligations	2,833,804	4,129,804
Pensions & OPEB	2,016,158	2,016,277
Other LT Liabilities	192,094	190,609
LT Liabilities	5,042,056	6,336,690
Total Liabilities	13,779,209	13,602,477
Net Assets	16,089,814	21,616,145
Common Share Capital	2,343,000	2,343,000
Share Premium	1,551,049	1,551,049
Retained Earnings	12,210,138	17,736,469
Treasury Stock	14,374	14,374
Other Equity	0	0
Shareholders' Equity	16,089,813	21,616,144
Total Liabilities & Stockholders' Equity	29,869,023	35,218,622
Net Current Assets	5,570,803	5,773,736
Total Assets Less Current Liabilities	21,131,871	27,952,835
Shares Outstanding	4,891	4,891

Recent Dividends:

1. Koei Chemical Co Ltd common.
No dividends paid.

Annual Dividends:

1. Koei Chemical Co Ltd common.
No dividends paid.

KOGI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	25,963,000
Other Revenue	...	...	0
Revenue	25,688,000	26,317,000	25,963,000
Direct Expenses	21,656,000	22,003,000	22,333,000
Gross Profit	4,032,000	4,314,000	3,630,000
SG&A	3,413,000	3,196,000	2,843,000
Other OpEx	0	0	0
Indirect Expenses	3,413,000	3,196,000	2,843,000
Total Operating Expenses	25,069,000	25,199,000	25,176,000
Operating Income	619,000	1,118,000	787,000
Non-Op Net Interest Income	(147,000)	(135,000)	(120,000)
Other Non-Op	228,000	169,000	50,000
Non-Op Income	81,000	34,000	(70,000)
EBT Continuing	700,000	1,152,000	717,000
Taxation (current)	104,000	242,000	194,000
Taxation (deferred)	65,000	36,000	34,000
Taxation	169,000	278,000	228,000
EAT Continuing	531,000	874,000	489,000
Min Ints	(59,000)	(75,000)	51,000
Net Income	470,000	798,000	538,000
Dividends Per Share	50	60	60
EPS - Basic - Cont	143.53	244.22	164.66
EPS - Primary	143.53	244.22	164.66
EPS -Diluted - Cont	143.53	244.22	164.66
EPS - Diluted	143.53	244.22	164.66
Shares (primary)	3,279	3,269	3,269
Shares (diluted)	3,279	3,269	3,269

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,428,000	3,168,000
Short Term Investments	71,000	...
Cash, Equivs & STI	2,499,000	3,168,000
Receivables	13,979,000	12,946,000
Raw Materials	1,304,000	1,321,000
WIP	1,268,000	1,257,000
Inventories - Other	1,354,000	1,462,000
Inventories	3,926,000	4,040,000
Other Current Assets	260,000	143,000
Current Assets	20,664,000	20,297,000
Net PPE	9,881,000	9,207,000
Intangibles Excl Goodwill	490,000	502,000
Intangibles	490,000	502,000
Other LT Assets	4,849,000	3,707,000
LT Assets	15,220,000	13,416,000
Total Assets	35,885,000	33,714,000
Accounts Payable	2,885,000	3,099,000
Accrued Exps	330,000	340,000
Accounts Payable & Accrued Expenses	3,215,000	3,439,000
Current Debt	7,183,000	6,422,000
Current Debt and Capital Leases	7,183,000	6,422,000
Other Current Liabilities	2,875,000	2,165,000
Current Liabilities	13,273,000	12,026,000
Long-Term Obligations	1,886,000	2,669,000
Deferred LT Liability		

Charges	1,373,000	969,000
Other LT Liabilities	0	1,000
Minorities (BS)	3,833,000	3,689,000
LT Liabilities	3,259,000	3,639,000
Total Liabilities	20,365,000	19,354,000
Net Assets	15,520,000	14,360,000
Common Share Capital	2,002,000	2,002,000
Share Premium	602,000	602,000
Retained Earnings	9,043,000	8,768,000
Treasury Stock	85,000	99,000
Other Equity	3,957,000	3,086,000
Shareholders' Equity	15,519,000	14,359,000
Total Liabilities & Stockholders' Equity	35,885,000	33,714,000
Net Current Assets	7,391,000	8,271,000
Total Assets Less Current Liabilities	22,612,000	21,688,000
Shares Outstanding	3,282	3,270

Recent Dividends:

1. Kogi Corp common.

No dividends paid.

Annual Dividends:

1. Kogi Corp common.

No dividends paid.

KOHSOKU CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	106,216,978
Other Revenue	...	...	0
Revenue	124,191,544	115,915,464	106,216,978
Direct Expenses	99,442,426	92,874,452	85,328,605
Gross Profit	24,749,118	23,041,012	20,888,373
SG&A	19,883,329	18,508,550	16,660,439
Other OpEx	0	0	0
Indirect Expenses	19,883,329	18,508,550	16,660,439
Total Operating Expenses	119,325,755	111,383,002	101,989,044
Operating Income	4,865,789	4,532,462	4,227,934
Non-Op Net Interest Income	61,659	65,209	63,214
Other Non-Op	313,506	273,784	205,173
Non-Op Income	375,165	338,993	268,387
EBT Continuing	5,240,954	4,871,455	4,496,321
Taxation (current)	1,724,509	1,508,313	1,421,269
Taxation (deferred)	(247,560)	(102,421)	(39,686)
Taxation	1,476,949	1,405,892	1,381,583
EAT Continuing	3,764,005	3,465,563	3,114,738
Net Income	3,764,004	3,465,564	3,114,738
Dividends Per Share	116	54	52
EPS - Basic - Cont	192.76	179.11	161.19
EPS - Primary	192.76	179.11	161.19
EPS -Diluted - Cont	192.76	179.11	161.19
EPS - Diluted	192.76	179.11	161.19
Shares (primary)	19,526	19,349	19,323
Shares (diluted)	19,526	19,349	19,323

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,678,881	8,178,780
Short Term Investments	400,000	200,000
Cash, Equivs & STI	5,078,881	8,378,780
Receivables	17,961,966	17,552,928
Raw Materials	195,690	203,728
WIP	118,435	112,942
Inventories - Other	6,915,729	6,412,961
Inventories	7,229,854	6,729,631
Current Tax Assets	14,789	...
Other Current Assets	440,829	326,185
Current Assets	30,726,319	32,987,524
Net PPE	24,340,122	20,491,950
Intangibles Excl Goodwill	470,297	542,725
Intangibles	470,297	542,725
Other LT Assets	7,642,172	7,224,766
LT Assets	32,452,591	28,259,441
Total Assets	63,178,911	61,246,965
Accounts Payable	13,287,073	15,302,581
Accounts Payable & Accrued Expenses	13,287,073	15,302,581
Current Debt	0	0
Current Capital Lease Obligations	154,764	119,215
Current Debt and Capital Leases	154,764	119,215
Other Current Liabilities	5,320,417	4,402,425
Current Liabilities	18,762,254	19,824,221
Long-Term Obligations	0	0
Deferred LT Liability Charges	574,786	576,287
Pensions & OPEB	839,456	762,129
Other LT Liabilities	485,987	314,609
LT Liabilities	1,900,229	1,653,025
Total Liabilities	20,662,483	21,477,246
Net Assets	42,516,428	39,769,719
Common Share Capital	1,724,518	1,724,518
Share Premium	2,193,736	2,022,787
Retained Earnings	38,571,351	36,466,996
Treasury Stock	1,173,049	1,246,614
Other Equity	1,199,872	802,032
Shareholders' Equity	42,516,428	39,769,719
Total Liabilities & Stockholders' Equity	63,178,911	61,246,965
Net Current Assets	11,964,065	13,163,303
Total Assets Less Current Liabilities	44,416,657	41,422,744
Shares Outstanding	19,553	19,463

Recent Dividends:

1. Kohsoku Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kohsoku Corp. (Japan) common.

No dividends paid.

KOITO MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	950,295,000
Other Revenue	...	...	0
Revenue	947,610,000	916,709,000	950,295,000
Direct Expenses	836,125,000	820,037,000	843,620,000
Gross Profit	111,485,000	96,672,000	106,675,000
SG&A	60,046,000	51,798,000	50,679,000
Other OpEx	0	0	0
Indirect Expenses	60,046,000	51,798,000	50,679,000
Total Operating Expenses	896,171,000	871,835,000	894,299,000
Operating Income	51,439,000	44,874,000	55,996,000
Non-Op Net Interest Income	4,501,000	4,437,000	2,966,000
Non-Op For Curr Gains	84,000	(996,000)	2,473,000
Other Non-Op	(19,740,000)	16,271,000	(1,946,000)
Non-Op Income	(15,155,000)	19,712,000	3,493,000
EBT Continuing	36,284,000	64,586,000	59,489,000
Taxation (current)	18,451,000	11,986,000	16,404,000
Taxation (deferred)	(2,815,000)	1,730,000	(5,240,000)
Taxation	15,636,000	13,716,000	14,619,000
EAT Continuing	20,648,000	50,870,000	44,870,000
Min Ints	(4,105,000)	(4,625,000)	(3,990,000)
Net Income	16,539,000	46,240,000	40,879,000
Dividends Per Share	28.32	56.58	39.67
EPS - Basic - Cont	60.23	156.49	130.93
EPS - Primary	60.23	156.49	130.93
EPS -Diluted - Cont	60.22	156.47	130.90
EPS - Diluted	60.22	156.47	130.90
Shares (primary)	274,624	295,477	312,231
Shares (diluted)	274,643	295,520	312,283

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	264,918,000	270,845,000
Short Term Investments	9,600,000	5,302,000
Cash, Equivs & STI	274,518,000	276,147,000
Receivables	158,093,000	144,832,000
Inventories	96,671,000	95,100,000
Other Current Assets	28,170,000	30,282,000
Current Assets	557,452,000	546,361,000
Net PPE	222,419,000	209,643,000
Intangibles Excl Goodwill	5,973,000	15,614,000
Intangibles	5,973,000	15,614,000
Other LT Assets	120,357,000	118,333,000
LT Assets	348,749,000	343,590,000
Total Assets	906,201,000	889,952,000
Accounts Payable	96,128,000	100,990,000
Accrued Exps	36,088,000	29,924,000
Accounts Payable & Accrued Expenses	132,216,000	130,914,000
Current Debt	1,920,000	5,728,000
Current Debt and Capital Leases	1,920,000	5,728,000
Other Current Liabilities	59,338,000	36,717,000
Current Liabilities	193,474,000	173,359,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	15,714,000	14,183,000
Pensions & OPEB	10,590,000	13,675,000
Other LT Liabilities	10,336,000	8,868,000
Minorities (BS)	59,261,000	52,663,000
LT Liabilities	36,640,000	36,726,000
Total Liabilities	289,376,000	262,749,000
Net Assets	616,825,000	627,203,000
Common Share Capital	14,270,000	14,270,000
Share Premium	13,277,000	13,235,000
Retained Earnings	554,495,000	553,720,000
Treasury Stock	97,357,000	49,941,000
Other Equity	132,140,000	95,918,000
Shareholders' Equity	616,825,000	627,202,000
Total Liabilities & Stockholders' Equity	906,201,000	889,952,000
Net Current Assets	363,978,000	373,002,000
Total Assets Less Current Liabilities	712,727,000	716,593,000
Shares Outstanding	263,224	283,747

Recent Dividends:

1. Koito Manufacturing Co Ltd American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.11		03/31/2023	07/17/2023
	0.17		09/29/2023	12/20/2023
	0.17		03/28/2024	07/15/2024
	0.19		09/30/2024	12/20/2024
	0.18		09/30/2025	12/22/2025

2. Koito Manufacturing Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	16.00		03/31/2023	06/30/2023
	25.00		09/30/2023	12/05/2023
	28.00		03/29/2024	06/28/2024
	28.00		09/30/2024	12/05/2024
	28.00		09/30/2025	12/05/2025
	28.00		03/31/2026	06/29/2026

Annual Dividends:

1. Koito Manufacturing Co Ltd American Depositary Receipt.

2023.....0.28 2024.....0.36 2025.....0.18

2. Koito Manufacturing Co Ltd common.

2023 ..... 41.00 2024 ..... 56.00 2025 ..... 28.00
2026 ..... 28.00

KOKUSAI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,948,360	13,204,277	10,239,197
Direct Expenses	8,926,497	8,305,181	7,545,322
Gross Profit	6,021,863	4,899,096	2,693,875
SG&A	3,936,203	3,688,025	3,306,432
Other OpEx	0	0	0
Indirect Expenses	3,936,203	3,688,025	3,306,432
Total Operating Expenses	12,862,700	11,993,206	10,851,754

Operating Income	2,085,660	1,211,071	(612,557)
Non-Op Net Interest Income	128,854	168,580	135,218
Non-Op For Curr Gains	155,511	25,666	313,383
Other Non-Op	(130,770)	6,567	8,389
Non-Op Income	153,595	200,813	456,990
EBT Continuing	2,239,255	1,411,884	(155,567)
Taxation (current)	655,908	358,751	61,707
Taxation (deferred)	24,726	52,868	7,443
Taxation	680,634	411,619	69,150
EAT Continuing	1,558,621	1,000,265	(224,717)
Min Ints	(62,558)	(59,885)	(33,434)
Net Income	1,496,059	940,376	(258,156)
Dividends Per Share	35	30	20
EPS - Basic - Cont	110.96	69.08	(18.77)
EPS - Primary	110.96	69.08	(18.77)
EPS -Diluted - Cont	110.96	69.08	(18.77)
EPS - Diluted	110.96	69.08	(18.77)
Shares (primary)	13,482	13,612	13,748
Shares (diluted)	13,482	13,612	13,748

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,537,390	7,899,193
Cash, Equivs & STI	8,537,390	7,899,193
Receivables	2,925,206	3,176,515
Raw Materials	723,995	749,279
WIP	2,639,819	2,898,365
Inventories - Other	684,539	641,776
Inventories	4,048,353	4,289,420
Current Tax Assets	4,367	10,043
Other Current Assets	479,300	489,401
Current Assets	15,994,616	15,864,572
Net PPE	2,754,014	2,872,202
Intangibles Excl Goodwill	72,495	72,213
Intangibles	72,495	72,213
Other LT Assets	1,979,696	2,031,994
LT Assets	4,806,205	4,976,409
Total Assets	20,800,821	20,840,981
Accounts Payable	1,293,726	1,514,572
Accounts Payable & Accrued Expenses	1,293,726	1,514,572
Current Debt	1,449,776	1,629,776
Current Debt and Capital Leases	1,449,776	1,629,776
Other Current Liabilities	3,391,330	3,739,332
Current Liabilities	6,134,832	6,883,680
Long-Term Obligations	1,120,482	1,780,258
Deferred LT Liability Charges	155,767	130,977
Pensions & OPEB	388,990	371,383
Other LT Liabilities	39,114	73,034
Minorities (BS)	469,485	377,378
LT Liabilities	1,704,353	2,355,652
Total Liabilities	8,308,671	9,616,711
Net Assets	12,492,150	11,224,270
Common Share Capital	1,023,100	1,023,100
Share Premium	936,400	936,400
Retained Earnings	9,920,358	8,829,787
Treasury Stock	461,677	426,601
Other Equity	1,073,969	861,584
Shareholders' Equity	12,492,150	11,224,270
Total Liabilities & Stockholders' Equity	20,800,821	20,840,981
Net Current Assets	9,859,784	8,980,892
Total Assets Less Current Liabilities	14,665,989	13,957,301
Shares Outstanding	13,474	13,537

Recent Dividends:

1. Kokusai Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kokusai Co Ltd common.

No dividends paid.

KOMAIHALTEC INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	55,384,000
Other Revenue	...	...	0
Revenue	34,414,000	40,553,000	55,384,000
Direct Expenses	29,741,000	36,300,000	51,157,000
Gross Profit	4,673,000	4,253,000	4,227,000
SG&A	4,201,000	3,964,000	3,503,000
Other OpEx	0	0	0
Indirect Expenses	4,201,000	3,964,000	3,503,000
Total Operating Expenses	33,942,000	40,264,000	54,660,000
Operating Income	472,000	289,000	724,000
Non-Op Net Interest Income	(110,000)	(174,000)	(115,000)
Other Non-Op	352,000	1,897,000	481,000
Non-Op Income	242,000	1,723,000	366,000
EBT Continuing	714,000	2,012,000	1,090,000
Taxation (current)	145,000	703,000	222,000
Taxation (deferred)	235,000	37,000	173,000
Taxation	380,000	740,000	395,000
EAT Continuing	334,000	1,272,000	695,000
Min Ints	...	...	(72,000)
Net Income	336,000	1,274,000	625,000
Dividends Per Share	70	80	70
EPS - Basic - Cont	72.30	272.77	134.01
EPS - Primary	72.30	272.77	134.01
EPS -Diluted - Cont	72.30	272.77	134.01
EPS - Diluted	72.30	272.77	134.01
Shares (primary)	4,641	4,671	4,666
Shares (diluted)	4,641	4,671	4,666

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,097,000	10,317,000
Cash, Equivs & STI	6,097,000	10,317,000
Receivables	26,827,000	32,047,000
Raw Materials	1,060,000	1,133,000
WIP	281,000	198,000
Inventories - Other	0	0
Inventories	1,341,000	1,331,000
Other Current Assets	1,506,000	168,000
Current Assets	35,771,000	43,863,000
Net PPE	18,187,000	17,411,000
Intangibles Excl Goodwill	205,000	229,000
Intangibles	205,000	229,000
Other LT Assets	12,375,000	7,820,000
LT Assets	30,767,000	25,460,000
Total Assets	66,539,000	69,324,000
Accounts Payable	5,835,000	5,418,000
Accrued Exps	412,000	2,268,000
Accounts Payable & Accrued Expenses	6,247,000	7,686,000
Current Debt	6,695,000	6,606,000
Current Debt and Capital Leases	6,695,000	6,606,000
Other Current Liabilities	5,966,000	5,621,000
Current Liabilities	18,908,000	19,913,000
Long-Term Obligations	6,511,000	12,748,000
Deferred LT Liability Charges	4,222,000	2,452,000
Pensions & OPEB	1,662,000	2,134,000
Other LT Liabilities	248,000	250,000
LT Liabilities	12,643,000	17,584,000
Total Liabilities	31,552,000	37,497,000
Net Assets	34,987,000	31,827,000
Common Share Capital	6,619,000	6,619,000
Share Premium	7,773,000	7,779,000
Retained Earnings	13,882,000	13,920,000
Treasury Stock	843,000	677,000
Other Equity	7,556,000	4,185,000
Shareholders' Equity	34,987,000	31,826,000
Total Liabilities & Stockholders' Equity	66,539,000	69,324,000
Net Current Assets	16,863,000	23,950,000
Total Assets Less Current Liabilities	47,631,000	49,411,000
Shares Outstanding	4,582	4,673

Recent Dividends:

1. Komaihaltec Inc common.

No dividends paid.

Annual Dividends:

1. Komaihaltec Inc common.

No dividends paid.

KOMATSU MATERE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	36,670,000
Other Revenue	...	...	0
Revenue	41,563,000	39,526,000	36,670,000
Direct Expenses	32,177,000	31,165,000	29,413,000
Gross Profit	9,386,000	8,361,000	7,257,000
SG&A	6,882,000	6,179,000	5,400,000
Other OpEx	0	0	0
Indirect Expenses	6,882,000	6,179,000	5,400,000
Total Operating Expenses	39,059,000	37,344,000	34,813,000
Operating Income	2,504,000	2,182,000	1,857,000
Non-Op Net Interest Income	55,000	51,000	101,000
Non-Op For Curr Gains	2,000	24,000	(13,000)
Other Non-Op	(81,000)	1,565,000	558,000
Non-Op Income	(24,000)	1,640,000	646,000
EBT Continuing	2,480,000	3,822,000	2,503,000
Taxation (current)	1,178,000	938,000	656,000
Taxation (deferred)	(201,000)	(70,000)	...
Taxation	977,000	868,000	656,000
EAT Continuing	1,503,000	2,954,000	1,847,000
Min Ints	...	(18,000)	(3,000)
Net Income	1,500,000	2,934,000	1,843,000
Dividends Per Share	27	25	22
EPS - Basic - Cont	38.51	73.42	46.03
EPS - Primary	38.51	73.42	46.03
EPS -Diluted - Cont	38.51	73.42	46.03
EPS - Diluted	38.51	73.42	46.03
Shares (primary)	38,970	39,974	40,037
Shares (diluted)	38,970	39,974	40,037

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,233,000	9,430,000
Short Term Investments	1,292,000	4,000,000
Cash, Equivs & STI	10,525,000	13,430,000
Receivables	8,020,000	7,682,000
Raw Materials	2,128,000	1,985,000
WIP	960,000	948,000
Inventories - Other	1,700,000	1,656,000
Inventories	4,788,000	4,589,000
Other Current Assets	310,000	184,000
Current Assets	23,643,000	25,885,000
Net PPE	9,565,000	8,009,000
Intangibles Excl Goodwill	2,399,000	1,800,000
Intangibles	2,399,000	1,800,000
Other LT Assets	16,335,000	17,331,000
LT Assets	28,299,000	27,140,000
Total Assets	51,942,000	53,026,000
Accounts Payable	4,792,000	5,508,000
Accounts Payable & Accrued Expenses	4,792,000	5,508,000
Other Current Liabilities	3,702,000	3,663,000
Current Liabilities	8,494,000	9,171,000
Long-Term Obligations	0	0
Pensions & OPEB	3,177,000	3,506,000
Other LT Liabilities	381,000	647,000
Minorities (BS)	142,000	142,000
LT Liabilities	3,558,000	4,153,000
Total Liabilities	12,194,000	13,466,000
Net Assets	39,748,000	39,560,000
Common Share Capital	4,680,000	4,680,000
Share Premium	4,610,000	4,610,000
Retained Earnings	28,319,000	31,998,000
Treasury Stock	949,000	3,830,000
Other Equity	3,087,000	2,101,000
Shareholders' Equity	39,747,000	39,559,000
Total Liabilities & Stockholders' Equity	51,942,000	53,026,000
Net Current Assets	15,149,000	16,714,000
Total Assets Less Current Liabilities	43,448,000	43,855,000

Shares Outstanding	38,126	39,631

Recent Dividends:
1. Komatsu Matere Co Ltd common.
No dividends paid.
Annual Dividends:
1. Komatsu Matere Co Ltd common.
No dividends paid.

KOMEHYO HOLDINGS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	119,459,909
Other Revenue	…	…	0
Revenue	221,707,231	158,994,692	119,459,909
Direct Expenses	174,556,604	123,745,805	89,869,683
Gross Profit	47,150,627	35,248,887	29,590,226
SG&A	37,862,622	29,072,240	22,137,306
Other OpEx	0	0	0
Indirect Expenses	37,862,622	29,072,240	22,137,306
Total Operating Expenses	212,419,226	152,818,045	112,006,989
Operating Income	9,288,005	6,176,647	7,452,920
Non-Op Net Interest Income	(552,103)	(260,009)	(55,238)
Non-Op For Curr Gains	(24,493)	(40,562)	31,923
Other Non-Op	(290,460)	577,614	(223,915)
Non-Op Income	(867,056)	277,043	(247,230)
EBT Continuing	8,420,949	6,453,690	7,205,690
Taxation (current)	3,093,130	1,866,748	2,349,861
Taxation (deferred)	(179,051)	(206,104)	(191,570)
Taxation	2,914,079	1,660,644	2,158,291
EAT Continuing	5,506,870	4,793,046	5,047,399
Min Ints	(18,288)	(15,931)	(22,282)
Net Income	5,488,581	4,777,112	5,025,116
Dividends Per Share	106	104	88
EPS - Basic - Cont	499.97	435.94	458.65
EPS - Primary	499.97	435.94	458.65
EPS -Diluted - Cont	499.97	435.94	458.65
EPS - Diluted	499.97	435.94	458.65
Shares (primary)	10,978	10,958	10,956
Shares (diluted)	10,978	10,958	10,956

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,790,299	15,535,605
Cash, Equivs & STI	19,790,299	15,535,605
Receivables	6,583,466	4,800,648
Supplies	71,777	62,476
Inventories - Other	49,974,865	39,931,873
Inventories	50,046,642	39,994,349
Other Current Assets	9,276,674	8,126,817
Current Assets	85,697,081	68,457,419
Net PPE	10,535,904	9,201,672
Intangibles Excl Goodwill	6,672,227	5,511,474
Intangibles	6,672,227	5,511,474
Other LT Assets	6,275,799	5,455,181
LT Assets	23,483,930	20,168,327
Total Assets	109,181,012	88,625,747
Accounts Payable	903,191	526,817
Accounts Payable & Accrued Expenses	903,191	526,817
Current Debt	49,418,770	36,389,240
Current Capital Lease Obligations	1,056,884	830,791
Current Debt and Capital Leases	50,475,654	37,220,031
Other Current Liabilities	7,910,317	5,259,045
Current Liabilities	59,289,162	43,005,893
Long-Term Obligations	8,222,715	9,217,935
Pensions & OPEB	335,442	325,468
Other LT Liabilities	3,506,411	2,877,217
Minorities (BS)	472,572	424,552
LT Liabilities	12,064,568	12,420,620
Total Liabilities	71,826,302	55,851,066
Net Assets	37,354,710	32,774,681
Common Share Capital	1,803,780	1,803,780
Share Premium	1,999,713	1,922,750
Retained Earnings	32,075,172	27,738,952
Treasury Stock	72,580	80,756
Other Equity	1,548,624	1,389,955
Shareholders' Equity	37,354,709	32,774,681
Total Liabilities & Stockholders' Equity	109,181,012	88,625,747
Net Current Assets	26,407,919	25,451,526
Total Assets Less Current Liabilities	49,891,850	45,619,854
Shares Outstanding	10,989	10,959

Recent Dividends:
1. Komehyo Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Komehyo Holdings Co Ltd common.
No dividends paid.

KOMERI CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,811,000
Other Revenue	…	…	356,940,000
Revenue	385,383,000	379,191,000	370,751,000
Direct Expenses	252,255,000	249,010,000	243,540,000
Gross Profit	133,128,000	130,181,000	127,211,000
SG&A	110,073,000	107,785,000	105,129,000
Other OpEx	0	0	0
Indirect Expenses	110,073,000	107,785,000	105,129,000
Total Operating Expenses	362,328,000	356,795,000	348,669,000
Operating Income	23,055,000	22,396,000	22,082,000
Non-Op Net Interest Income	(102,000)	(68,000)	(27,000)
Non-Op For Curr Gains	67,000	241,000	(153,000)
Other Non-Op	(1,198,000)	(1,934,000)	(1,323,000)
Non-Op Income	(1,233,000)	(1,761,000)	(1,503,000)
EBT Continuing	21,822,000	20,635,000	20,579,000
Taxation (current)	7,410,000	7,039,000	7,332,000
Taxation (deferred)	(232,000)	(124,000)	(465,000)
Taxation	7,178,000	6,915,000	6,867,000
EAT Continuing	14,644,000	13,720,000	13,712,000
Net Income	14,645,000	13,719,000	13,713,000
Dividends Per Share	56	54	52
EPS - Basic - Cont	309.72	289.12	286.06
EPS - Primary	309.72	289.12	286.06
EPS -Diluted - Cont	309.72	289.12	286.06
EPS - Diluted	309.72	289.12	286.06
Shares (primary)	47,286	47,452	47,935
Shares (diluted)	47,286	47,452	47,935

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,130,000	16,342,000
Cash, Equivs & STI	12,130,000	16,342,000
Receivables	31,472,000	28,437,000
Raw Materials	294,000	303,000
Inventories - Other	132,401,000	130,116,000
Inventories	132,695,000	130,419,000
Prepayments (ST)	1,895,000	2,183,000
Other Current Assets	5,008,000	4,103,000
Current Assets	183,200,000	181,484,000
Net PPE	183,130,000	178,258,000
Intangibles Excl Goodwill	9,441,000	9,120,000
Intangibles	9,441,000	9,120,000
Other LT Assets	18,423,000	17,798,000
LT Assets	210,994,000	205,176,000
Total Assets	394,194,000	386,661,000
Accounts Payable	56,764,000	59,147,000
Accrued Exps	55,000	29,000
Accounts Payable & Accrued Expenses	56,819,000	59,176,000
Current Debt	13,477,000	20,802,000
Current Capital Lease Obligations	1,799,000	1,811,000
Current Debt and Capital Leases	15,276,000	22,613,000
Other Current Liabilities	26,480,000	23,951,000
Current Liabilities	98,575,000	105,740,000
Long-Term Obligations	12,584,000	8,959,000
Deferred LT Liability Charges	52,000	…
Pensions & OPEB	6,370,000	6,295,000
Other LT Liabilities	19,633,000	19,350,000
LT Liabilities	38,639,000	34,604,000
Total Liabilities	137,214,000	140,345,000
Net Assets	256,980,000	246,316,000
Common Share Capital	18,802,000	18,802,000
Share Premium	23,670,000	25,260,000
Retained Earnings	231,582,000	219,570,000
Treasury Stock	18,342,000	18,328,000
Other Equity	1,267,000	1,012,000
Shareholders' Equity	256,979,000	246,316,000
Total Liabilities & Stockholders' Equity	394,194,000	386,661,000
Net Current Assets	84,625,000	75,744,000
Total Assets Less Current Liabilities	295,619,000	280,921,000
Shares Outstanding	46,958	47,430

Recent Dividends:
1. Komeri Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Komeri Co., Ltd. common.
No dividends paid.

KONAMI GROUP CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	116,807,000
Other Revenue	…	…	243,507,000
Revenue	493,677,000	421,602,000	360,314,000
Direct Expenses	250,498,000	222,681,000	200,277,000
Gross Profit	243,179,000	198,921,000	160,037,000
SG&A	99,596,000	89,804,000	71,825,000
Other OpEx	7,692,000	7,173,000	7,950,000
Indirect Expenses	107,288,000	96,977,000	79,775,000
Total Operating Expenses	357,786,000	319,658,000	280,052,000
Operating Income	135,891,000	101,944,000	80,262,000
Non-Op Income	4,776,000	2,064,000	2,423,000
EBT Continuing	140,667,000	104,008,000	82,685,000
Taxation	40,654,000	29,316,000	23,513,000
EAT Continuing	100,013,000	74,692,000	59,172,000
Min Ints	…	…	(1,000)
Net Income	100,013,000	74,692,000	59,171,000
Dividends Per Share	91.33	67.16	61.51
EPS - Basic - Cont	737.80	551	436.50
EPS - Primary	737.80	551	436.50
EPS -Diluted - Cont	737.80	551	436.50
EPS - Diluted	737.80	551	436.50
Shares (primary)	135,557	135,557	135,558
Shares (diluted)	135,557	135,557	135,558

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	327,564,000	294,216,000
Cash, Equivs & STI	327,564,000	294,216,000
Receivables	60,023,000	47,220,000
Inventories	18,968,000	12,108,000
Current Tax Assets	865,000	337,000
Other Current Assets	17,094,000	12,955,000
Current Assets	424,514,000	366,836,000
Net PPE	187,186,000	163,617,000
LT Investments	42,998,000	41,646,000
Intangibles Excl Goodwill	55,770,000	60,702,000
Intangibles	55,770,000	60,702,000
Deferred LT Asset Charges	36,766,000	31,130,000
Other LT Assets	1,531,000	1,109,000
LT Assets	324,251,000	298,204,000
Total Assets	748,765,000	665,040,000
Current Debt	…	19,994,000
Current Debt and Capital Leases	…	19,994,000
Other Current Liabilities	…	96,320,000
Current Liabilities	118,410,000	116,314,000

Long-Term Obligations	39,936,000	39,911,000
Deferred LT Liability Charges	1,296,000	1,213,000
Other LT Liabilities	24,570,000	25,734,000
Minorities (BS)	16,000	16,000
LT Liabilities	65,802,000	66,858,000
Total Liabilities	184,228,000	183,188,000
Net Assets	564,537,000	481,852,000
Common Share Capital	47,399,000	47,399,000
Share Premium	78,146,000	78,144,000
Retained Earnings	434,363,000	359,189,000
Treasury Stock	21,626,000	21,617,000
Other Equity	26,255,000	18,737,000
Shareholders' Equity	564,537,000	481,852,000
Total Liabilities & Stockholders' Equity	748,765,000	665,040,000
Net Current Assets	306,104,000	250,522,000
Total Assets Less Current Liabilities	630,355,000	548,726,000
Shares Outstanding	135,556	135,557

Recent Dividends:

1. Konami Group Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	62.00		03/31/2023	06/07/2023
	62.00		09/29/2023	11/24/2023
	69.00		03/31/2024	06/05/2024
	66.00		09/30/2024	11/21/2024
	99.50		03/31/2025	06/05/2025
	83.00		09/30/2025	11/20/2025
	138.50		03/31/2026	06/04/2026

2. Konami Group Corp common.

ExDate	Amt	Declared	Record	Payable
	0.22		03/31/2023	06/22/2023
	0.21		09/29/2023	12/08/2023
	0.22		03/28/2024	06/20/2024
	0.21		09/30/2024	12/06/2024
	0.35		03/31/2025	06/20/2025
	0.26		09/30/2025	12/05/2025
	0.43		03/31/2026	06/18/2026

Annual Dividends:

1. Konami Group Corp American Depositary Receipts.

2023 ..... 124.00 2024 ..... 135.00 2025 ..... 182.50
2026 ..... 138.50

2. Konami Group Corp common.

2023.....0.43 2024.....0.43 2025.....0.61
2026.....0.43

KONDOTEC INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	76,873,000
Other Revenue	...	...	0
Revenue	83,949,000	79,175,000	76,873,000
Direct Expenses	65,182,000	61,658,000	59,837,000
Gross Profit	18,767,000	17,517,000	17,036,000
SG&A	14,122,000	13,051,000	12,362,000
Other OpEx	0	0	0
Indirect Expenses	14,122,000	13,051,000	12,362,000
Total Operating Expenses	79,304,000	74,709,000	72,199,000
Operating Income	4,645,000	4,466,000	4,674,000
Non-Op Net Interest Income	(38,000)	(20,000)	(10,000)
Other Non-Op	364,000	445,000	309,000
Non-Op Income	326,000	425,000	299,000
EBT Continuing	4,971,000	4,891,000	4,973,000
Taxation (current)	1,688,000	1,557,000	1,773,000
Taxation (deferred)	(26,000)	57,000	(89,000)
Taxation	1,662,000	1,614,000	1,684,000
EAT Continuing	3,309,000	3,277,000	3,289,000
Min Ints	(7,000)	(2,000)	(23,000)
Net Income	3,302,000	3,272,000	3,265,000
Dividends Per Share	52	46	40
EPS - Basic - Cont	128.95	128.02	128.02
EPS - Primary	128.95	128.02	128.02
EPS -Diluted - Cont	128.95	128.02	128.02
EPS - Diluted	128.95	128.02	128.02
Shares (primary)	25,613	25,566	25,511
Shares (diluted)	25,613	25,566	25,511

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,654,000	15,476,000
Cash, Equivs & STI	15,654,000	15,476,000
Receivables	17,916,000	16,395,000
Raw Materials	1,031,000	1,062,000
WIP	920,000	853,000
Finished Goods	6,776,000	6,312,000
Inventories - Other	0	0
Inventories	8,727,000	8,227,000
Other Current Assets	698,000	642,000
Current Assets	42,995,000	40,740,000
Net PPE	20,802,000	18,991,000
Intangibles Excl Goodwill	3,525,000	3,861,000
Intangibles	3,525,000	3,861,000
Other LT Assets	1,913,000	1,655,000
LT Assets	26,240,000	24,507,000
Total Assets	69,235,000	65,247,000
Accounts Payable	13,366,000	14,333,000
Accrued Exps	1,016,000	946,000
Accounts Payable & Accrued Expenses	14,382,000	15,279,000
Current Debt	5,309,000	4,022,000
Current Debt and Capital Leases	5,309,000	4,022,000
Other Current Liabilities	4,843,000	4,100,000
Current Liabilities	24,534,000	23,401,000
Long-Term Obligations	1,793,000	1,820,000
Deferred LT Liability Charges	1,084,000	1,098,000
Pensions & OPEB	392,000	365,000
Other LT Liabilities	865,000	211,000
Minorities (BS)	2,031,000	2,022,000
LT Liabilities	4,134,000	3,494,000
Total Liabilities	30,699,000	28,918,000
Net Assets	38,536,000	36,329,000
Common Share Capital	2,666,000	2,666,000
Share Premium	2,486,000	2,460,000
Retained Earnings	35,016,000	32,968,000
Treasury Stock	732,000	778,000
Other Equity	(901,000)	(988,000)
Shareholders' Equity	38,535,000	36,328,000
Total Liabilities & Stockholders' Equity	69,235,000	65,247,000
Net Current Assets	18,461,000	17,339,000
Total Assets Less Current Liabilities	44,701,000	41,846,000
Shares Outstanding	25,635	25,590

Recent Dividends:

1. Kondotec Inc common.

No dividends paid.

Annual Dividends:

1. Kondotec Inc common.

No dividends paid.

KOSEI SECURITIES CO., LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,111,000	558,000	1,497,000
Direct Expenses	56,000	17,000	36,000
Gross Profit	1,055,000	541,000	1,461,000
SG&A	1,012,000	1,064,000	1,011,000
Other OpEx	0	0	0
Indirect Expenses	1,012,000	1,064,000	1,011,000
Total Operating Expenses	1,068,000	1,081,000	1,047,000
Operating Income	43,000	(523,000)	450,000
Non-Op Net Interest Income	29,000	8,000	5,000
Non-Op For Curr Gains	53,000	24,000	20,000
Other Non-Op	126,000	24,000	(19,000)
Non-Op Income	208,000	56,000	6,000
EBT Continuing	251,000	(467,000)	456,000
Taxation (current)	44,000	3,000	67,000
Taxation	44,000	3,000	67,000
EAT Continuing	207,000	(470,000)	389,000
Net Income	210,000	(466,000)	377,000
Dividends Per Share	10	5	17
EPS - Basic - Cont	22.28	(49.41)	39.93
EPS - Primary	22.28	(49.41)	39.93
EPS -Diluted - Cont	22.28	(49.41)	39.93
EPS - Diluted	22.28	(49.41)	39.93
Shares (primary)	9,450	9,450	9,450
Shares (diluted)	9,450	9,450	9,450

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	4,987,000	3,891,000
Cash & Equivalents	10,288,000	9,624,000
Short Term Investments	2,406,000	3,112,000
Cash, Equivs & STI	12,694,000	12,736,000
Receivables	20,000	38,000
Prepayments (ST)	14,000	12,000
Other Current Assets	180,000	51,000
Current Assets	12,908,000	12,837,000
Net PPE	3,876,000	3,926,000
Intangibles Excl Goodwill	3,000	4,000
Intangibles	3,000	4,000
Other LT Assets	5,549,000	5,015,000
LT Assets	9,428,000	8,945,000
Total Assets	22,336,000	21,783,000
Accounts Payable	318,000	354,000
Accrued Exps	69,000	51,000
Accounts Payable & Accrued Expenses	387,000	405,000
Other Current Liabilities	4,644,000	4,825,000
Current Liabilities	5,031,000	5,230,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	510,000	323,000
Pensions & OPEB	521,000	497,000
Other LT Liabilities	5,000	5,000
LT Liabilities	1,036,000	825,000
Total Liabilities	6,072,000	6,060,000
Net Assets	16,264,000	15,723,000
Common Share Capital	12,000,000	12,000,000
Share Premium	2,984,000	3,282,000
Retained Earnings	210,000	(250,000)
Treasury Stock	41,000	41,000
Other Equity	1,110,000	731,000
Shareholders' Equity	16,263,000	15,722,000
Total Liabilities & Stockholders' Equity	22,336,000	21,783,000
Net Current Assets	7,877,000	7,607,000
Total Assets Less Current Liabilities	17,305,000	16,553,000
Shares Outstanding	9,450	9,450

Recent Dividends:

1. Kosei Securities Co., Ltd. (The) (Japan) common.

No dividends paid.

Annual Dividends:

1. Kosei Securities Co., Ltd. (The) (Japan) common.

No dividends paid.

KOTOBUKI SPIRITS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	78,781,000	72,349,000	64,035,728
Direct Expenses	30,393,000	27,544,000	24,231,225
Gross Profit	48,388,000	44,805,000	39,804,503
SG&A	29,789,000	27,193,000	24,023,811
D&A (OpEx)	3,000	2,000	1,043
Other OpEx	0	0	0
Indirect Expenses	29,792,000	27,195,000	24,024,854
Total Operating Expenses	60,185,000	54,739,000	48,256,079
Operating Income	18,596,000	17,610,000	15,779,649
Non-Op Net Interest Income	27,000	4,000	1,615

Other Non-Op	123,000	27,000	(118,312)
Non-Op Income	150,000	31,000	(116,697)
EBT Continuing	18,746,000	17,641,000	15,662,952
Taxation (current)	6,256,000	5,566,000	4,964,824
Taxation (deferred)	(68,000)	(48,000)	(133,035)
Taxation	6,188,000	5,518,000	4,831,789
EAT Continuing	12,558,000	12,123,000	10,831,163
Net Income	12,557,000	12,122,000	10,831,163
Dividends Per Share	35	32	28
EPS - Basic - Cont	81.32	78	69.61
EPS - Primary	81.32	78	69.61
EPS -Diluted - Cont	81.32	78	69.61
EPS - Diluted	81.32	78	69.61
Shares (primary)	154,411	155,431	155,596
Shares (diluted)	154,411	155,431	155,596

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,200,000	26,081,000
Cash, Equivs & STI	32,200,000	26,081,000
Receivables	8,257,000	7,400,000
Raw Materials	889,000	913,000
WIP	155,000	155,000
Finished Goods	3,015,000	2,882,000
Inventories - Other	0	0
Inventories	4,059,000	3,950,000
Other Current Assets	259,000	218,000
Current Assets	44,775,000	37,649,000
Net PPE	12,380,000	11,520,000
Intangibles Excl Goodwill	141,000	108,000
Intangibles	141,000	108,000
Other LT Assets	2,846,000	2,703,000
LT Assets	15,367,000	14,331,000
Total Assets	60,142,000	51,980,000
Accounts Payable	2,067,000	2,169,000
Accrued Exps	1,298,000	1,222,000
Accounts Payable & Accrued Expenses	3,365,000	3,391,000
Current Debt	…	300,000
Current Debt and Capital Leases	…	300,000
Other Current Liabilities	6,737,000	6,044,000
Current Liabilities	10,102,000	9,735,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	8,000	8,000
Pensions & OPEB	1,882,000	1,916,000
Other LT Liabilities	213,000	234,000
Minorities (BS)	5,000	2,000
LT Liabilities	2,103,000	2,158,000
Total Liabilities	12,211,000	11,896,000
Net Assets	47,931,000	40,084,000
Common Share Capital	1,263,000	1,263,000
Share Premium	1,350,000	1,368,000
Retained Earnings	47,892,000	40,274,000
Treasury Stock	2,842,000	3,006,000
Other Equity	268,000	184,000
Shareholders' Equity	47,931,000	40,083,000
Total Liabilities & Stockholders' Equity	60,142,000	51,980,000
Net Current Assets	34,673,000	27,914,000
Total Assets Less Current Liabilities	50,040,000	42,245,000
Shares Outstanding	154,433	154,363

Recent Dividends:
1. Kotobuki Spirits Co Ltd common.
No dividends paid.
Annual Dividends:
1. Kotobuki Spirits Co Ltd common.
No dividends paid.

KRM22 PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Sales	…	…	5,266
Other Revenue	…	…	0
Revenue	7,439	6,769	5,266
Direct Expenses	1,654	1,167	1,145
Gross Profit	5,785	5,602	4,121
SG&A	7,371	6,566	8,788
Other OpEx	0	(84)	(142)
Indirect Expenses	7,371	6,482	8,646
Total Operating Expenses	9,025	7,649	9,791
Operating Income	(1,586)	(880)	(4,525)
Non-Op Income	(557)	(547)	(353)
EBT Continuing	(2,143)	(1,427)	(4,878)
Taxation	(117)	(133)	(259)
EAT Continuing	(2,026)	(1,294)	(4,619)
Net Income	(2,026)	(1,294)	(4,619)
EPS - Basic - Cont	(0.05)	(0.04)	(0.13)
EPS - Primary	(0.05)	(0.04)	(0.13)
EPS -Diluted - Cont	(0.05)	(0.04)	(0.13)
EPS - Diluted	(0.05)	(0.04)	(0.13)
Shares (primary)	39,567	35,815	35,666
Shares (diluted)	39,567	35,815	35,666

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash	5,186	1,035
Cash & Equivalents	5,186	1,035
Cash, Equivs & STI	5,186	1,035
Receivables	1,287	733
Other Current Assets	0	0
Current Assets	6,473	1,768
Net PPE	14	19
Goodwill	3,430	3,485
Intangibles Excl Goodwill	2,015	2,128
Intangibles	5,445	5,613
Other LT Assets	0	0
LT Assets	5,459	5,632
Total Assets	11,932	7,400
Current Debt	0	774
Current Capital Lease Obligations	233	249
Current Debt and Capital Leases	233	1,023
Other Current Liabilities	6,532	4,427
Current Liabilities	6,765	5,450
Long-Term Obligations	0	4,039
Deferred LT Liability Charges	93	145
Other LT Liabilities	0	0
LT Liabilities	93	4,184
Total Liabilities	6,858	9,634
Net Assets	5,074	(2,234)
Common Share Capital	5,932	3,596
Share Premium	27,311	20,737
Retained Earnings	(31,384)	(29,358)
Accum Other Comp Inc	389	(259)
Other Equity	2,826	3,050
Shareholders' Equity	5,074	(2,234)
Total Liabilities & Stockholders' Equity	11,932	7,400
Net Current Assets	(292)	(3,682)
Total Assets Less Current Liabilities	5,167	1,950
Shares Outstanding	59,316	35,961

Recent Dividends:
1. KRM22 PLC ordinary.
No dividends paid.
Annual Dividends:
1. KRM22 PLC ordinary.
No dividends paid.

KU HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	154,563,000
Other Revenue	…	…	0
Revenue	169,094,000	159,964,000	154,563,000
Direct Expenses	141,590,000	132,854,000	127,906,000
Gross Profit	27,504,000	27,110,000	26,657,000
SG&A	19,123,000	17,925,000	17,556,000
D&A (OpEx)	7,000	7,000	6,000
Other OpEx	0	0	0
Indirect Expenses	19,130,000	17,932,000	17,562,000
Total Operating Expenses	160,720,000	150,786,000	145,468,000
Operating Income	8,374,000	9,178,000	9,095,000
Non-Op Net Interest Income	(52,000)	(25,000)	(18,000)
Other Non-Op	294,000	320,000	64,000
Non-Op Income	242,000	295,000	46,000
EBT Continuing	8,616,000	9,473,000	9,141,000
Taxation (current)	2,821,000	3,119,000	3,069,000
Taxation (deferred)	93,000	(174,000)	(102,000)
Taxation	2,914,000	2,945,000	2,967,000
EAT Continuing	5,702,000	6,528,000	6,174,000
Net Income	5,700,000	6,529,000	6,172,000
Dividends Per Share	58	64	60
EPS - Basic - Cont	176.25	199.60	190.90
EPS - Primary	176.25	199.60	190.90
EPS -Diluted - Cont	167.77	189.99	181.26
EPS - Diluted	167.77	189.99	181.26
Shares (primary)	32,343	32,711	32,335
Shares (diluted)	33,975	34,365	34,055

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,747,000	13,258,000
Cash, Equivs & STI	12,747,000	13,258,000
Receivables	4,599,000	3,848,000
Raw Materials	488,000	430,000
WIP	263,000	277,000
Inventories - Other	21,820,000	23,253,000
Inventories	22,571,000	23,960,000
Prepayments (ST)	390,000	361,000
Other Current Assets	3,354,000	2,268,000
Current Assets	43,661,000	43,695,000
Net PPE	48,158,000	45,527,000
Intangibles Excl Goodwill	580,000	144,000
Intangibles	580,000	144,000
Other LT Assets	3,348,000	3,376,000
LT Assets	52,086,000	49,047,000
Total Assets	95,748,000	92,743,000
Accounts Payable	2,557,000	4,665,000
Accounts Payable & Accrued Expenses	2,557,000	4,665,000
Current Debt	4,865,000	4,986,000
Current Debt and Capital Leases	4,865,000	4,986,000
Other Current Liabilities	8,386,000	9,523,000
Current Liabilities	15,808,000	19,174,000
Long-Term Obligations	8,316,000	4,192,000
Deferred LT Liability Charges	807,000	643,000
Pensions & OPEB	33,000	…
Other LT Liabilities	881,000	762,000
LT Liabilities	10,037,000	5,597,000
Total Liabilities	25,845,000	24,772,000
Net Assets	69,903,000	67,971,000
Common Share Capital	100,000	100,000
Share Premium	14,113,000	13,873,000
Retained Earnings	60,582,000	56,991,000
Treasury Stock	6,029,000	4,033,000
Other Equity	1,136,000	1,040,000
Shareholders' Equity	69,902,000	67,971,000
Total Liabilities & Stockholders' Equity	95,748,000	92,743,000
Net Current Assets	27,853,000	24,521,000
Total Assets Less Current Liabilities	79,940,000	73,569,000
Shares Outstanding	31,356	32,851

Recent Dividends:
1. KU Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. KU Holdings Co Ltd common.
No dividends paid.

KUMAGAI GUMI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Sales	…	…	443,193,000
Other Revenue	…	…	0
Revenue	487,698,000	498,581,000	443,193,000
Direct Expenses	434,458,000	460,266,000	407,112,000
Gross Profit	53,240,000	38,315,000	36,081,000
SG&A	26,147,000	24,016,000	23,430,000
Other OpEx	0	0	0
Indirect Expenses	26,147,000	24,016,000	23,430,000
Total Operating Expenses	460,605,000	484,282,000	430,542,000
Operating Income	27,093,000	14,299,000	12,651,000
Non-Op Net Interest Income	(608,000)	(319,000)	(257,000)
Non-Op For Curr Gains	185,000	(28,000)	108,000
Other Non-Op	3,265,000	(149,000)	96,000
Non-Op Income	2,842,000	(496,000)	(53,000)
EBT Continuing	29,935,000	13,803,000	12,598,000
Taxation (current)	9,714,000	3,646,000	4,888,000
Taxation (deferred)	153,000	798,000	(608,000)
Taxation	9,867,000	4,444,000	4,280,000
EAT Continuing	20,068,000	9,359,000	8,318,000
Min Ints	2,000	…	…
Net Income	20,068,000	9,354,000	8,316,000
Dividends Per Share	47	32.50	32.50
EPS - Basic - Cont	116.93	54.43	48.09
EPS - Primary	116.93	54.43	48.09
EPS -Diluted - Cont	116.93	54.43	48.09
EPS - Diluted	116.93	54.43	48.09
Shares (primary)	171,616	171,856	172,928
Shares (diluted)	171,616	171,856	172,928

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	64,679,000	50,156,000
Cash, Equivs & STI	64,679,000	50,156,000
Receivables	262,936,000	296,498,000
Inventories	7,692,000	7,255,000
Other Current Assets	2,612,000	3,504,000
Current Assets	337,919,000	357,413,000
Net PPE	37,260,000	32,472,000
Intangibles Excl Goodwill	2,012,000	1,725,000
Intangibles	2,012,000	1,725,000
Other LT Assets	71,726,000	70,923,000
LT Assets	110,998,000	105,120,000
Total Assets	448,918,000	462,533,000
Accounts Payable	78,356,000	102,267,000
Accounts Payable & Accrued Expenses	78,356,000	102,267,000
Current Debt	11,575,000	8,109,000
Current Debt and Capital Leases	11,575,000	8,109,000
Other Current Liabilities	117,809,000	119,022,000
Current Liabilities	207,740,000	229,398,000
Long-Term Obligations	38,158,000	34,026,000
Deferred LT Liability Charges	23,000	73,000
Pensions & OPEB	14,261,000	16,579,000
Other LT Liabilities	868,000	627,000
LT Liabilities	53,310,000	51,305,000
Total Liabilities	261,050,000	280,703,000
Net Assets	187,868,000	181,830,000
Common Share Capital	30,108,000	30,108,000
Share Premium	15,166,000	15,170,000
Retained Earnings	134,447,000	123,852,000
Treasury Stock	4,377,000	987,000
Other Equity	12,523,000	13,686,000
Shareholders' Equity	187,867,000	181,829,000
Total Liabilities & Stockholders' Equity	448,918,000	462,533,000
Net Current Assets	130,179,000	128,015,000
Total Assets Less Current Liabilities	241,178,000	233,135,000
Shares Outstanding	169,918	171,687

Recent Dividends:

1. Kumagai Gumi Co Ltd preferred stock first series type 1.
No dividends paid.

2. Kumagai Gumi Co Ltd American Depositary Receipts:.
No dividends paid.

3. Kumagai Gumi Co Ltd common.
No dividends paid.

4. Kumagai Gumi Co Ltd preferred stock second series type 1.
No dividends paid.

Annual Dividends:

1. Kumagai Gumi Co Ltd preferred stock first series type 1.
No dividends paid.

2. Kumagai Gumi Co Ltd American Depositary Receipts:.
No dividends paid.

3. Kumagai Gumi Co Ltd common.
No dividends paid.

4. Kumagai Gumi Co Ltd preferred stock second series type 1.
No dividends paid.

KURABO INDUSTRIES LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	151,314,000
Other Revenue	…	…	0
Revenue	143,758,000	150,660,000	151,314,000
Direct Expenses	112,882,000	119,001,000	120,985,000
Gross Profit	30,876,000	31,659,000	30,329,000
SG&A	21,694,000	21,346,000	21,142,000
Other OpEx	0	0	0
Indirect Expenses	21,694,000	21,346,000	21,142,000
Total Operating Expenses	134,576,000	140,347,000	142,127,000
Operating Income	9,182,000	10,313,000	9,187,000
Non-Op Net Interest Income	6,000	(186,000)	(245,000)
Other Non-Op	8,991,000	1,648,000	1,577,000
Non-Op Income	8,997,000	1,462,000	1,332,000
EBT Continuing	18,179,000	11,775,000	10,519,000
Taxation (current)	4,999,000	3,792,000	3,906,000
Taxation (deferred)	273,000	(1,074,000)	(110,000)
Taxation	5,272,000	2,718,000	3,796,000
EAT Continuing	12,907,000	9,057,000	6,723,000
Min Ints	(29,000)	(44,000)	16,000
Net Income	12,876,000	9,014,000	6,738,000
Dividends Per Share	307	180	100
EPS - Basic - Cont	781.89	516.19	362.50
EPS - Primary	781.89	516.19	362.50
EPS -Diluted - Cont	781.89	516.19	362.50
EPS - Diluted	781.89	516.19	362.50
Shares (primary)	16,468	17,463	18,588
Shares (diluted)	16,468	17,463	18,588

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,533,000	15,192,000
Cash, Equivs & STI	15,533,000	15,192,000
Receivables	36,060,000	37,052,000
Raw Materials	8,446,000	8,295,000
WIP	6,506,000	7,711,000
Inventories - Other	12,004,000	12,970,000
Inventories	26,956,000	28,976,000
Other Current Assets	3,947,000	3,615,000
Current Assets	82,496,000	84,835,000
Net PPE	44,633,000	44,268,000
Intangibles Excl Goodwill	1,427,000	1,533,000
Intangibles	1,427,000	1,533,000
Other LT Assets	73,288,000	59,892,000
LT Assets	119,348,000	105,693,000
Total Assets	201,844,000	190,529,000
Accounts Payable	17,352,000	19,336,000
Accrued Exps	2,461,000	3,043,000
Accounts Payable & Accrued Expenses	19,813,000	22,379,000
Current Debt	6,086,000	8,003,000
Current Capital Lease Obligations	136,000	147,000
Current Debt and Capital Leases	6,222,000	8,150,000
Other Current Liabilities	10,322,000	8,973,000
Current Liabilities	36,357,000	39,502,000
Long-Term Obligations	886,000	2,353,000
Deferred LT Liability Charges	14,310,000	9,506,000
Pensions & OPEB	11,112,000	12,517,000
Other LT Liabilities	5,504,000	5,467,000
Minorities (BS)	1,481,000	1,376,000
LT Liabilities	31,812,000	29,843,000
Total Liabilities	69,651,000	70,722,000
Net Assets	132,193,000	119,807,000
Common Share Capital	22,040,000	22,040,000
Share Premium	15,240,000	15,240,000
Retained Earnings	70,568,000	67,471,000
Treasury Stock	5,948,000	4,240,000
Other Equity	30,293,000	19,295,000
Shareholders' Equity	132,193,000	119,806,000
Total Liabilities & Stockholders' Equity	201,844,000	190,529,000
Net Current Assets	46,139,000	45,333,000
Total Assets Less Current Liabilities	165,487,000	151,027,000
Shares Outstanding	15,991	16,929

Recent Dividends:

1. Kurabo Industries Ltd. common.
No dividends paid.

Annual Dividends:

1. Kurabo Industries Ltd. common.
No dividends paid.

KUREHA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	177,973,000
Other Revenue	…	…	0
Revenue	161,688,000	162,015,000	177,973,000
Direct Expenses	116,140,000	119,521,000	126,634,000
Gross Profit	45,548,000	42,494,000	51,339,000
SG&A	32,261,000	32,579,000	32,606,000
Other OpEx	33,064,000	461,000	5,296,000
Indirect Expenses	65,325,000	33,040,000	37,902,000
Total Operating Expenses	181,465,000	152,561,000	164,536,000
Operating Income	(19,777,000)	9,454,000	13,437,000
Non-Op Income	281,000	790,000	1,114,000
EBT Continuing	(19,496,000)	10,244,000	14,551,000
Taxation	(7,757,000)	2,321,000	4,070,000
EAT Continuing	(11,739,000)	7,923,000	10,481,000
Min Ints	(139,000)	(96,000)	(108,000)
Equity Earns	1,185,000	(24,000)	(635,000)
Net Income	(10,693,000)	7,800,000	9,734,000
Dividends Per Share	214	86.70	86.67
EPS - Basic - Cont	(267.14)	149.67	173.03
EPS - Primary	(267.14)	149.67	173.03
EPS -Diluted - Cont	(267.14)	149.48	172.73
EPS - Diluted	(267.14)	149.48	172.73
Shares (primary)	40,028	52,117	56,262
Shares (diluted)	40,028	52,117	56,361

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,726,000	21,500,000
Short Term Investments	6,000	11,000
Cash, Equivs & STI	29,732,000	21,511,000
Receivables	32,584,000	31,253,000
Inventories	43,389,000	46,734,000
Other Current Assets	5,153,000	5,276,000
Current Assets	110,858,000	104,774,000
Net PPE	147,143,000	173,472,000
LT Investments	45,966,000	41,112,000
Intangibles Excl Goodwill	4,874,000	5,293,000
Intangibles	4,874,000	5,293,000
Deferred LT Asset Charges	6,428,000	1,991,000
Other LT Assets	23,175,000	18,656,000
LT Assets	227,586,000	240,524,000
Total Assets	338,444,000	345,298,000
Accounts Payable	21,015,000	19,490,000
Accounts Payable & Accrued Expenses	21,015,000	19,490,000
Current Debt	37,333,000	17,767,000
Current Debt and Capital Leases	37,333,000	17,767,000
Other Current Liabilities	19,488,000	18,176,000
Current Liabilities	77,836,000	55,433,000

Long-Term Obligations	82,323,000	62,764,000
Deferred LT Liability Charges	3,466,000	7,563,000
Pensions & OPEB	255,000	281,000
Other LT Liabilities	7,384,000	8,117,000
Minorities (BS)	1,946,000	1,767,000
LT Liabilities	93,428,000	78,725,000
Total Liabilities	173,211,000	135,926,000
Net Assets	165,233,000	209,372,000
Common Share Capital	18,169,000	18,169,000
Share Premium	14,703,000	14,724,000
Retained Earnings	145,392,000	174,432,000
Treasury Stock	37,335,000	15,842,000
Other Equity	24,304,000	17,889,000
Shareholders' Equity	165,233,000	209,372,000
Total Liabilities & Stockholders' Equity	338,444,000	345,298,000
Net Current Assets	33,022,000	49,341,000
Total Assets Less Current Liabilities	260,608,000	289,865,000
Shares Outstanding	38,219	49,742

Recent Dividends:

1. Kureha Corp common.

No dividends paid.

Annual Dividends:

1. Kureha Corp common.

No dividends paid.

KURIMOTO LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	125,925,000
Other Revenue	…	…	0
Revenue	128,126,000	126,669,000	125,925,000
Direct Expenses	94,153,000	93,386,000	94,465,000
Gross Profit	33,973,000	33,283,000	31,460,000
SG&A	25,913,000	25,352,000	23,998,000
Other OpEx	0	0	0
Indirect Expenses	25,913,000	25,352,000	23,998,000
Total Operating Expenses	120,066,000	118,738,000	118,463,000
Operating Income	8,060,000	7,931,000	7,462,000
Non-Op Net Interest Income	(288,000)	(203,000)	(138,000)
Other Non-Op	2,093,000	1,874,000	623,000
Non-Op Income	1,805,000	1,671,000	485,000
EBT Continuing	9,865,000	9,602,000	7,947,000
Taxation (current)	2,833,000	2,599,000	2,359,000
Taxation (deferred)	238,000	(19,000)	(5,000)
Taxation	3,071,000	2,580,000	2,354,000
EAT Continuing	6,794,000	7,022,000	5,593,000
Min Ints	(91,000)	(117,000)	(119,000)
Net Income	6,701,000	6,905,000	5,470,000
Dividends Per Share	57.60	57	34
EPS - Basic - Cont	110.44	113.90	90.42
EPS - Primary	110.44	113.90	90.42
EPS -Diluted - Cont	110.44	113.90	90.42
EPS - Diluted	110.44	113.90	90.42
Shares (primary)	60,679	60,631	60,503
Shares (diluted)	60,679	60,631	60,503

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,542,000	15,730,000
Cash, Equivs & STI	18,542,000	15,730,000
Receivables	46,482,000	51,360,000
Raw Materials	3,273,000	3,366,000
WIP	8,398,000	8,551,000
Inventories - Other	10,623,000	12,118,000
Inventories	22,294,000	24,035,000
Other Current Assets	2,327,000	1,776,000
Current Assets	89,645,000	92,901,000
Net PPE	38,564,000	35,049,000
Intangibles Excl Goodwill	840,000	1,078,000
Intangibles	840,000	1,078,000
Other LT Assets	26,537,000	22,509,000
LT Assets	65,941,000	58,636,000
Total Assets	155,586,000	151,538,000
Accounts Payable	8,639,000	10,418,000
Accrued Exps	2,834,000	2,664,000
Accounts Payable & Accrued Expenses	11,473,000	13,082,000
Current Debt	15,015,000	18,740,000
Current Capital Lease Obligations	64,000	63,000
Current Debt and Capital Leases	15,079,000	18,803,000
Other Current Liabilities	20,740,000	25,351,000
Current Liabilities	47,292,000	57,236,000
Long-Term Obligations	7,100,000	570,000
Deferred LT Liability Charges	2,602,000	536,000
Pensions & OPEB	1,096,000	1,719,000
Other LT Liabilities	2,058,000	2,797,000
Minorities (BS)	1,064,000	986,000
LT Liabilities	12,856,000	5,622,000
Total Liabilities	61,212,000	63,845,000
Net Assets	94,374,000	87,693,000
Common Share Capital	31,186,000	31,186,000
Share Premium	7,345,000	6,896,000
Retained Earnings	41,456,000	38,704,000
Treasury Stock	1,904,000	1,473,000
Other Equity	16,291,000	12,379,000
Shareholders' Equity	94,374,000	87,692,000
Total Liabilities & Stockholders' Equity	155,586,000	151,538,000
Net Current Assets	42,353,000	35,665,000
Total Assets Less Current Liabilities	108,294,000	94,302,000
Shares Outstanding	60,693	60,636

Recent Dividends:

1. Kurimoto Ltd. (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

Annual Dividends:

1. Kurimoto Ltd. (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

KUWAZAWA HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	64,832,000
Other Revenue	…	…	0
Revenue	64,802,000	65,406,000	64,832,000
Direct Expenses	55,081,000	56,250,000	56,018,000
Gross Profit	9,721,000	9,156,000	8,814,000
SG&A	8,342,000	7,691,000	7,511,000
Other OpEx	0	0	0
Indirect Expenses	8,342,000	7,691,000	7,511,000
Total Operating Expenses	63,423,000	63,941,000	63,529,000
Operating Income	1,379,000	1,465,000	1,303,000
Non-Op Net Interest Income	(9,000)	(8,000)	(20,000)
Other Non-Op	336,000	(338,000)	(21,000)
Non-Op Income	327,000	(346,000)	(41,000)
EBT Continuing	1,706,000	1,119,000	1,262,000
Taxation (current)	473,000	599,000	706,000
Taxation (deferred)	164,000	(231,000)	(186,000)
Taxation	637,000	368,000	520,000
EAT Continuing	1,069,000	751,000	742,000
Min Ints	9,000	(1,000)	(1,000)
Net Income	1,078,000	747,000	741,000
Dividends Per Share	18	18	15
EPS - Basic - Cont	72.14	49.73	49.34
EPS - Primary	72.14	49.73	49.34
EPS -Diluted - Cont	72.14	49.73	49.34
EPS - Diluted	72.14	49.73	49.34
Shares (primary)	14,944	15,040	15,034
Shares (diluted)	14,944	15,040	15,034

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,330,000	7,512,000
Cash, Equivs & STI	9,330,000	7,512,000
Receivables	22,965,000	21,860,000
Raw Materials	56,000	89,000
WIP	402,000	415,000
Inventories - Other	1,536,000	1,846,000
Inventories	1,994,000	2,350,000
Other Current Assets	516,000	466,000
Current Assets	34,805,000	32,188,000
Net PPE	5,948,000	6,084,000
Intangibles Excl Goodwill	95,000	55,000
Intangibles	95,000	55,000
Other LT Assets	3,448,000	2,915,000
LT Assets	9,491,000	9,054,000
Total Assets	44,296,000	41,243,000
Accounts Payable	11,008,000	10,484,000
Accrued Exps	12,000	17,000
Accounts Payable & Accrued Expenses	11,020,000	10,501,000
Current Debt	1,505,000	370,000
Current Capital Lease Obligations	…	1,000
Current Debt and Capital Leases	1,505,000	371,000
Other Current Liabilities	12,918,000	11,416,000
Current Liabilities	25,443,000	22,288,000
Long-Term Obligations	318,000	1,694,000
Deferred LT Liability Charges	319,000	198,000
Pensions & OPEB	104,000	93,000
Other LT Liabilities	840,000	881,000
Minorities (BS)	102,000	111,000
LT Liabilities	1,581,000	2,866,000
Total Liabilities	27,126,000	25,265,000
Net Assets	17,170,000	15,978,000
Common Share Capital	417,000	417,000
Share Premium	333,000	331,000
Retained Earnings	16,488,000	15,350,000
Treasury Stock	608,000	500,000
Other Equity	539,000	379,000
Shareholders' Equity	17,169,000	15,977,000
Total Liabilities & Stockholders' Equity	44,296,000	41,243,000
Net Current Assets	9,362,000	9,900,000
Total Assets Less Current Liabilities	18,853,000	18,955,000
Shares Outstanding	14,793	14,970

Recent Dividends:

1. Kuwazawa Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Kuwazawa Holdings Corp common.

No dividends paid.

KUZE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	73,503,000	68,568,000	64,474,000
Direct Expenses	56,151,000	52,845,000	49,877,000
Gross Profit	17,352,000	15,723,000	14,597,000
SG&A	15,153,000	13,876,000	12,734,000
Other OpEx	0	0	0
Indirect Expenses	15,153,000	13,876,000	12,734,000
Total Operating Expenses	71,304,000	66,721,000	62,611,000
Operating Income	2,199,000	1,847,000	1,863,000
Non-Op Net Interest Income	(21,000)	(28,000)	(47,000)
Non-Op For Curr Gains	19,000	219,000	…
Other Non-Op	188,000	539,000	224,000
Non-Op Income	186,000	730,000	177,000
EBT Continuing	2,385,000	2,577,000	2,040,000
Taxation (current)	671,000	708,000	153,000
Taxation (deferred)	(42,000)	116,000	(122,000)
Taxation	629,000	824,000	31,000
EAT Continuing	1,756,000	1,753,000	2,009,000
Net Income	1,759,000	1,755,000	2,008,000
Dividends Per Share	45	42	42
EPS - Basic - Cont	380.20	379.35	434.08
EPS - Primary	380.20	379.35	434.08
EPS -Diluted -			

Cont	380.20	379.35	434.08
EPS - Diluted	380.20	379.35	434.08
Shares (primary)	4,626	4,626	4,626
Shares (diluted)	4,626	4,626	4,626

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,334,000	4,009,000
Cash, Equivs & STI	4,334,000	4,009,000
Receivables	7,996,000	7,688,000
Raw Materials	609,000	446,000
Finished Goods	3,523,000	3,111,000
Inventories - Other	0	0
Inventories	4,132,000	3,557,000
Other Current Assets	669,000	617,000
Current Assets	17,131,000	15,871,000
Net PPE	3,073,000	3,162,000
Intangibles Excl Goodwill	294,000	214,000
Intangibles	294,000	214,000
Other LT Assets	4,224,000	3,721,000
LT Assets	7,591,000	7,097,000
Total Assets	24,722,000	22,969,000
Accounts Payable	10,082,000	9,662,000
Accrued Exps	401,000	504,000
Accounts Payable & Accrued Expenses	10,483,000	10,166,000
Current Debt	650,000	1,008,000
Current Debt and Capital Leases	650,000	1,008,000
Other Current Liabilities	1,988,000	2,237,000
Current Liabilities	13,121,000	13,411,000
Long-Term Obligations	1,050,000	775,000
Deferred LT Liability Charges	267,000	214,000
Pensions & OPEB	473,000	486,000
Other LT Liabilities	145,000	162,000
LT Liabilities	1,935,000	1,637,000
Total Liabilities	15,057,000	15,049,000
Net Assets	9,665,000	7,920,000
Common Share Capital	100,000	100,000
Share Premium	999,000	999,000
Retained Earnings	7,742,000	6,177,000
Other Equity	824,000	643,000
Shareholders' Equity	9,665,000	7,919,000
Total Liabilities & Stockholders' Equity	24,722,000	22,969,000
Net Current Assets	4,010,000	2,460,000
Total Assets Less Current Liabilities	11,601,000	9,558,000
Shares Outstanding	4,626	4,626

Recent Dividends:
1. Kuze Co Ltd common.
No dividends paid.
Annual Dividends:
1. Kuze Co Ltd common.
No dividends paid.

KVK CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,799,675
Other Revenue	...	...	0
Revenue	30,899,762	29,648,936	29,799,675
Direct Expenses	23,133,829	22,042,966	22,337,778
Gross Profit	7,765,933	7,605,970	7,461,897
SG&A	5,054,348	4,945,049	4,931,808
Other OpEx	0	0	0
Indirect Expenses	5,054,348	4,945,049	4,931,808
Total Operating Expenses	28,188,177	26,988,015	27,269,586
Operating Income	2,711,585	2,660,921	2,530,089
Non-Op Net Interest Income	5,973	920	423
Non-Op For Curr Gains	(136,266)	23,416	(70,135)
Other Non-Op	502,201	384,624	342,922
Non-Op Income	371,908	408,960	273,210
EBT Continuing	3,083,493	3,069,881	2,803,299
Taxation (current)	897,456	941,125	816,425
Taxation (deferred)	(3,584)	17,977	6,346
Taxation	893,872	959,102	822,771
EAT Continuing	2,189,621	2,110,779	1,980,528
Net Income	2,189,621	2,110,780	1,980,527
Dividends Per Share	80	75	60
EPS - Basic - Cont	273.01	264.03	248.76
EPS - Primary	273.01	264.03	248.76
EPS -Diluted - Cont	273.01	264.03	248.76
EPS - Diluted	273.01	264.03	248.76
Shares (primary)	8,020	7,994	7,961
Shares (diluted)	8,020	7,994	7,961

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,348,211	5,455,618
Cash, Equivs & STI	3,348,211	5,455,618
Receivables	11,029,399	10,842,693
Raw Materials	2,116,988	1,862,506
WIP	1,515,559	1,378,594
Inventories - Other	929,384	1,009,917
Inventories	4,561,931	4,251,017
Other Current Assets	366,065	263,853
Current Assets	19,305,606	20,813,181
Net PPE	9,424,383	9,852,808
Intangibles Excl Goodwill	1,049,125	621,076
Intangibles	1,049,125	621,076
Other LT Assets	6,548,084	4,989,279
LT Assets	17,021,592	15,463,163
Total Assets	36,327,199	36,276,344
Accounts Payable	1,650,255	1,490,624
Accounts Payable & Accrued Expenses	1,650,255	1,490,624
Current Debt	951	119,716
Current Capital Lease Obligations	25,657	27,308
Current Debt and Capital Leases	26,608	147,024
Other Current Liabilities	3,078,710	5,739,696
Current Liabilities	4,755,573	7,377,344
Long-Term Obligations	0	0
Deferred LT Liability Charges	193,162	...
Pensions & OPEB	59,581	62,931
Other LT Liabilities	518,139	510,402
LT Liabilities	770,882	573,333
Total Liabilities	5,526,455	7,950,677
Net Assets	30,800,744	28,325,667
Common Share Capital	2,854,934	2,854,934
Share Premium	3,023,334	3,023,334
Retained Earnings	23,591,515	22,063,635
Treasury Stock	462,074	494,767
Other Equity	1,793,035	878,530
Shareholders' Equity	30,800,744	28,325,666
Total Liabilities & Stockholders' Equity	36,327,199	36,276,344
Net Current Assets	14,550,033	13,435,837
Total Assets Less Current Liabilities	31,571,626	28,899,000
Shares Outstanding	8,028	8,007

Recent Dividends:
1. KVK Corp common.
No dividends paid.
Annual Dividends:
1. KVK Corp common.
No dividends paid.

KYB CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	442,781,000
Other Revenue	...	...	0
Revenue	481,529,000	438,316,000	442,781,000
Direct Expenses	383,586,000	355,671,000	361,496,000
Gross Profit	97,943,000	82,645,000	81,285,000
SG&A	68,558,000	62,820,000	60,327,000
Other OpEx	(2,763,000)	(504,000)	79,000
Indirect Expenses	65,795,000	62,316,000	60,406,000
Total Operating Expenses	449,381,000	417,987,000	421,902,000
Operating Income	32,148,000	20,329,000	20,879,000
Non-Op Income	(5,000)	(682,000)	(1,055,000)
EBT Continuing	32,143,000	19,647,000	19,824,000
Taxation	4,285,000	5,393,000	4,063,000
EAT Continuing	27,858,000	14,254,000	15,761,000
Min Ints	(1,606,000)	(1,697,000)	(1,479,000)
Equity Earns	2,784,000	2,342,000	1,538,000
Net Income	28,099,000	13,962,000	14,881,000
Pref Divs & Similar	938,000	938,000	938,000
Net Income to Common	27,161,000	13,024,000	13,943,000
Dividends Per Share	156	110	200
EPS - Basic - Cont	631.99	281.13	589.59
EPS - Primary	631.99	281.13	589.59
EPS -Diluted - Cont	631.79	281.08	589.50
EPS - Diluted	631.79	281.08	589.50
Shares (primary)	44,461	49,663	25,239
Shares (diluted)	44,475	49,663	25,243

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	50,176,000	47,428,000
Short Term Investments	5,346,000	2,942,000
Cash, Equivs & STI	55,522,000	50,370,000
Receivables	130,806,000	109,876,000
Inventories	75,005,000	67,604,000
Other Current Assets	14,876,000	30,487,000
Current Assets	276,209,000	258,337,000
Net PPE	164,381,000	157,591,000
LT Investments	36,344,000	33,618,000
Goodwill	4,000	248,000
Intangibles Excl Goodwill	3,949,000	2,697,000
Intangibles	3,953,000	2,945,000
Deferred LT Asset Charges	3,061,000	2,573,000
Other LT Assets	9,778,000	8,047,000
LT Assets	217,517,000	204,774,000
Total Assets	493,726,000	463,112,000
Accounts Payable	55,272,000	65,161,000
Accounts Payable & Accrued Expenses	55,272,000	65,161,000
Current Debt	51,423,000	61,856,000
Current Debt and Capital Leases	51,423,000	61,856,000
Other Current Liabilities	44,383,000	42,716,000
Current Liabilities	151,078,000	169,733,000
Long-Term Obligations	62,602,000	37,112,000
Deferred LT Liability Charges	8,150,000	7,537,000
Pensions & OPEB	2,992,000	3,170,000
Other LT Liabilities	9,000,000	10,537,000
Minorities (BS)	10,119,000	9,486,000
LT Liabilities	82,744,000	58,356,000
Total Liabilities	243,941,000	237,575,000
Net Assets	249,785,000	225,537,000
Share Premium	36,149,000	36,136,000
Retained Earnings	166,797,000	136,935,000
Treasury Stock	22,925,000	7,100,000
Other Equity	69,764,000	59,566,000
Shareholders' Equity	249,785,000	225,537,000
Total Liabilities & Stockholders' Equity	493,726,000	463,112,000
Net Current Assets	125,131,000	88,604,000
Total Assets Less Current Liabilities	342,648,000	293,379,000
Shares Outstanding	43,170	47,903

Recent Dividends:
1. KYB Corp common.
No dividends paid.
After 2-for-1 split: No dividends paid.
3. KYB Corp class A preferred shares.
No dividends paid.
Annual Dividends:
1. KYB Corp common.
No dividends paid.
After 2-for-1 split: No dividends paid.
3. KYB Corp class A preferred shares.
No dividends paid.

KYOCERA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,004,221,000
Other Revenue	...	...	0
Revenue	2,070,203,000	2,014,454,000	2,004,221,000
Direct Expenses	1,462,560,000	1,455,280,000	1,451,110,000
Gross Profit	607,643,000	559,174,000	553,111,000
SG&A	512,622,000	531,875,000	460,188,000
Other OpEx	0	0	0
Indirect Expenses	512,622,000	531,875,000	460,188,000
Total Operating Expenses	1,975,182,000	1,987,155,000	1,911,298,000
Operating Income	95,021,000	27,299,000	92,923,000
Non-Op Gains	23,117,000	...	...
Other Non-Op	50,856,000	...	...
Non-Op Income	73,973,000	36,332,000	43,220,000
EBT Continuing	168,994,000	63,631,000	136,143,000
Taxation	24,074,000	36,177,000	31,316,000
EAT Continuing	144,920,000	27,454,000	104,827,000
Min Ints	(3,951,000)	(3,357,000)	(3,753,000)
Net Income	140,969,000	24,097,000	101,074,000
Dividends Per Share	77.63	100.53	51.37
EPS - Basic - Cont	102.70	17.11	71.58
EPS - Primary	102.70	17.11	71.58
EPS -Diluted - Cont	102.70	17.11	71.58
EPS - Diluted	102.70	17.11	71.58
Shares (primary)	1,372,576	1,408,722	1,412,123
Shares (diluted)	1,372,576	1,408,722	1,412,123

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	455,887,000	444,744,000
Short Term Investments	34,436,000	28,643,000
Cash, Equivs & STI	490,323,000	473,387,000
Receivables	382,158,000	382,584,000
Inventories	522,004,000	521,813,000
Current Tax Assets	33,172,000	10,498,000
Other Current Assets	73,494,000	47,466,000
Current Assets	1,501,151,000	1,435,748,000
Net PPE	685,492,000	651,949,000
LT Investments	1,803,952,000	1,770,250,000
Goodwill	273,968,000	282,239,000
Intangibles Excl Goodwill	121,241,000	142,050,000
Intangibles	395,209,000	424,289,000
Deferred LT Asset Charges	44,850,000	43,870,000
Other LT Assets	215,660,000	185,201,000
LT Assets	3,145,163,000	3,075,559,000
Total Assets	4,646,314,000	4,511,307,000
Accounts Payable	194,767,000	207,029,000
Accrued Exps	146,693,000	140,270,000
Accounts Payable & Accrued Expenses	341,460,000	347,299,000
Current Debt	56,075,000	44,386,000
Current Capital Lease Obligations	21,805,000	25,439,000
Current Debt and Capital Leases	77,880,000	69,825,000
Other Current Liabilities	105,670,000	74,558,000
Current Liabilities	525,010,000	491,682,000
Long-Term Obligations	254,844,000	272,557,000
Deferred LT Liability Charges	464,045,000	468,781,000
Pensions & OPEB	9,000,000	8,771,000
Other LT Liabilities	26,043,000	26,282,000
Minorities (BS)	27,941,000	25,446,000
LT Liabilities	753,932,000	776,391,000
Total Liabilities	1,306,883,000	1,293,519,000
Net Assets	3,339,431,000	3,217,788,000
Common Share Capital	115,703,000	115,703,000
Share Premium	118,813,000	118,802,000
Retained Earnings	2,215,875,000	1,942,485,000
Treasury Stock	342,951,000	142,994,000
Other Equity	1,231,991,000	1,183,792,000
Shareholders' Equity	3,339,431,000	3,217,788,000
Total Liabilities & Stockholders' Equity	4,646,314,000	4,511,307,000
Net Current Assets	976,141,000	944,066,000
Total Assets Less Current Liabilities	4,121,304,000	4,019,625,000
Shares Outstanding	1,317,406	1,408,748

Recent Dividends:

1. Kyocera Corp common.

ExDate	Amt	Declared	Record	Payable
	0.69		03/31/2023	07/06/2023
	0.68		09/29/2023	12/12/2023

After 300% split:

ExDate	Amt	Declared	Record	Payable
	0.16		03/28/2024	07/03/2024
	0.17		09/30/2024	12/12/2024
	0.17		03/31/2025	07/07/2025
	0.16		09/30/2025	12/12/2025

3. Kyocera Corp American Depositary Receipts:.

No dividends paid.

Annual Dividends:

1. Kyocera Corp common.

2023.....1.37

After 300% split:

2024.....0.32 2025.....0.33

3. Kyocera Corp American Depositary Receipts:.

No dividends paid.

KYODO PRINTING CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	96,992,000
Other Revenue	...	...	0
Revenue	98,205,000	99,977,000	96,992,000
Direct Expenses	77,310,000	79,844,000	77,823,000
Gross Profit	20,895,000	20,133,000	19,169,000
SG&A	18,759,000	17,801,000	17,591,000
Other OpEx	0	0	0
Indirect Expenses	18,759,000	17,801,000	17,591,000
Total Operating Expenses	96,069,000	97,645,000	95,414,000
Operating Income	2,136,000	2,332,000	1,578,000
Non-Op Net Interest Income	(166,000)	(177,000)	(143,000)
Non-Op For Curr Gains	12,000	(23,000)	23,000
Other Non-Op	3,836,000	2,496,000	776,000
Non-Op Income	3,682,000	2,296,000	656,000
EBT Continuing	5,818,000	4,628,000	2,234,000
Taxation (current)	1,826,000	1,256,000	353,000
Taxation (deferred)	22,000	81,000	378,000
Taxation	1,848,000	1,337,000	731,000
EAT Continuing	3,970,000	3,291,000	1,503,000
Min Ints	(5,000)	21,000	(5,000)
Net Income	3,960,000	3,310,000	1,495,000
Dividends Per Share	78	35	100
EPS - Basic - Cont	141.15	115	199.24
EPS - Primary	141.15	115	199.24
EPS -Diluted - Cont	141.15	115	199.24
EPS - Diluted	141.15	115	199.24
Shares (primary)	28,059	28,790	7,504
Shares (diluted)	28,059	28,790	7,504

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,438,000	12,254,000
Cash, Equivs & STI	12,438,000	12,254,000
Receivables	25,627,000	26,900,000
Raw Materials	1,875,000	1,636,000
WIP	2,880,000	2,822,000
Inventories - Other	3,598,000	3,524,000
Inventories	8,353,000	7,982,000
Other Current Assets	695,000	644,000
Current Assets	47,113,000	47,780,000
Net PPE	53,518,000	55,968,000
Intangibles Excl Goodwill	1,527,000	1,530,000
Intangibles	1,527,000	1,530,000
Other LT Assets	21,642,000	20,890,000
LT Assets	76,687,000	78,388,000
Total Assets	123,801,000	126,168,000
Accounts Payable	10,461,000	11,764,000
Accounts Payable & Accrued Expenses	10,461,000	11,764,000
Current Debt	8,339,000	2,590,000
Current Capital Lease Obligations	433,000	351,000
Current Debt and Capital Leases	8,772,000	2,941,000
Other Current Liabilities	10,439,000	11,557,000
Current Liabilities	29,672,000	26,262,000
Long-Term Obligations	1,208,000	9,309,000
Deferred LT Liability Charges	4,033,000	3,423,000
Pensions & OPEB	5,986,000	6,564,000
Other LT Liabilities	17,640,000	17,696,000
Minorities (BS)	26,000	20,000
LT Liabilities	28,867,000	36,992,000
Total Liabilities	58,566,000	63,275,000
Net Assets	65,235,000	62,893,000
Common Share Capital	4,510,000	4,510,000
Share Premium	1,687,000	1,687,000
Retained Earnings	50,461,000	51,110,000
Treasury Stock	2,286,000	4,248,000
Other Equity	10,863,000	9,834,000
Shareholders' Equity	65,235,000	62,893,000
Total Liabilities & Stockholders' Equity	123,801,000	126,168,000
Net Current Assets	17,441,000	21,518,000
Total Assets Less Current Liabilities	94,129,000	99,906,000
Shares Outstanding	27,646	28,157

Recent Dividends:

1. Kyodo Printing Co. Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kyodo Printing Co. Ltd. (Japan) common.

No dividends paid.

KYOEI STEEL LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	315,106,000	322,849,000	320,982,000
Direct Expenses	275,131,000	284,523,000	279,012,000
Gross Profit	39,975,000	38,326,000	41,970,000
SG&A	23,008,000	22,994,000	20,915,000
Other OpEx	0	0	0
Indirect Expenses	23,008,000	22,994,000	20,915,000
Total Operating Expenses	298,139,000	307,517,000	299,927,000
Operating Income	16,967,000	15,332,000	21,055,000
Non-Op Net Interest Income	(1,610,000)	(1,795,000)	(2,454,000)
Non-Op For Curr Gains	(237,000)	31,000	(235,000)
Other Non-Op	25,000	2,711,000	(3,050,000)
Non-Op Income	(1,822,000)	947,000	(5,739,000)
EBT Continuing	15,145,000	16,279,000	15,316,000
Taxation (current)	3,827,000	5,750,000	7,975,000
Taxation (deferred)	256,000	(94,000)	(2,313,000)
Taxation	4,083,000	5,656,000	5,662,000
EAT Continuing	11,062,000	10,623,000	9,654,000
Min Ints	(1,198,000)	167,000	4,172,000
Net Income	9,864,000	10,791,000	13,826,000
Dividends Per Share	90	90	90
EPS - Basic - Cont	226.98	248.30	318.13
EPS - Primary	226.98	248.30	318.13
EPS -Diluted - Cont	226.98	248.30	318.13
EPS - Diluted	226.98	248.30	318.13
Shares (primary)	43,459	43,459	43,459
Shares (diluted)	43,459	43,459	43,459

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	62,947,000	64,495,000
Short Term Investments	6,000,000	...
Cash, Equivs & STI	68,947,000	64,495,000
Receivables	65,491,000	71,197,000
Raw Materials	33,931,000	31,220,000

Inventories - Other	36,448,000	37,361,000
Inventories	70,379,000	68,581,000
Other Current Assets	16,240,000	7,024,000
Current Assets	221,057,000	211,297,000
Net PPE	117,426,000	109,738,000
Intangibles Excl Goodwill	2,838,000	3,081,000
Intangibles	2,838,000	3,081,000
Other LT Assets	31,806,000	28,712,000
LT Assets	152,070,000	141,531,000
Total Assets	373,127,000	352,828,000
Accounts Payable	23,877,000	21,374,000
Accounts Payable & Accrued Expenses	23,877,000	21,374,000
Current Debt	55,958,000	55,497,000
Current Debt and Capital Leases	55,958,000	55,497,000
Other Current Liabilities	22,842,000	26,388,000
Current Liabilities	102,677,000	103,259,000
Long-Term Obligations	38,670,000	28,053,000
Deferred LT Liability Charges	7,217,000	6,709,000
Pensions & OPEB	4,286,000	3,996,000
Other LT Liabilities	1,469,000	1,653,000
Minorities (BS)	7,147,000	6,169,000
LT Liabilities	51,642,000	40,411,000
Total Liabilities	161,466,000	149,840,000
Net Assets	211,661,000	202,988,000
Common Share Capital	18,516,000	18,516,000
Share Premium	19,595,000	19,621,000
Retained Earnings	147,968,000	142,043,000
Treasury Stock	1,700,000	1,700,000
Other Equity	27,282,000	24,508,000
Shareholders' Equity	211,661,000	202,988,000
Total Liabilities & Stockholders' Equity	373,127,000	352,828,000
Net Current Assets	118,380,000	108,038,000
Total Assets Less Current Liabilities	270,450,000	249,569,000
Shares Outstanding	43,459	43,459

Recent Dividends:

1. Kyoei Steel Ltd common.

No dividends paid.

Annual Dividends:

1. Kyoei Steel Ltd common.

No dividends paid.

KYOGOKU UNYU SHOJI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,414,200
Other Revenue	...	...	0
Revenue	8,702,436	8,421,594	8,414,200
Direct Expenses	7,943,330	7,797,163	7,725,943
Gross Profit	759,106	624,431	688,257
SG&A	595,363	607,512	655,284
Other OpEx	0	0	0
Indirect Expenses	595,363	607,512	655,284
Total Operating Expenses	8,538,693	8,404,675	8,381,227
Operating Income	163,743	16,919	32,973
Non-Op Net Interest Income	(32,925)	(22,636)	(14,629)
Other Non-Op	115,372	137,494	69,595
Non-Op Income	82,447	114,858	54,966
EBT Continuing	246,190	131,777	87,939
Taxation (current)	65,689	18,641	14,268
Taxation (deferred)	5,430	9,364	12,997
Taxation	71,119	28,005	27,265
EAT Continuing	175,071	103,772	60,674
Min Ints	(2,451)	60	(636)
Net Income	172,618	103,832	60,038
Dividends Per Share	12	10	10
EPS - Basic - Cont	60.12	35.38	19.83
EPS - Primary	60.12	35.38	19.83
EPS -Diluted - Cont	60.12	35.38	19.83
EPS - Diluted	60.12	35.38	19.83
Shares (primary)	2,871	2,935	3,028
Shares (diluted)	2,871	2,935	3,028

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,293,817	880,727
Cash, Equivs & STI	1,293,817	880,727
Receivables	1,212,796	1,384,214
Raw Materials	25,703	22,587
WIP	12,942	7,720
Inventories - Other	10,654	10,145
Inventories	49,299	40,452
Other Current Assets	186,181	226,819
Current Assets	2,742,093	2,532,212
Net PPE	3,583,638	3,636,980
Intangibles Excl Goodwill	42,855	27,443
Intangibles	42,855	27,443
Other LT Assets	2,560,075	1,972,508
LT Assets	6,186,568	5,636,931
Total Assets	8,928,661	8,169,143
Accounts Payable	757,939	745,906
Accrued Exps	228,121	207,657
Accounts Payable & Accrued Expenses	986,060	953,563
Current Debt	825,500	839,590
Current Capital Lease Obligations	248,433	227,532
Current Debt and Capital Leases	1,073,933	1,067,122
Other Current Liabilities	392,814	271,494
Current Liabilities	2,452,807	2,292,179
Long-Term Obligations	0	5,500
Deferred LT Liability Charges	278,521	97,722
Pensions & OPEB	640,794	675,967
Other LT Liabilities	874,394	856,430
Minorities (BS)	25,165	21,791
LT Liabilities	1,793,709	1,635,619
Total Liabilities	4,271,681	3,949,589
Net Assets	4,656,980	4,219,554
Common Share Capital	50,000	50,000
Share Premium	4,995	114,995
Retained Earnings	3,416,402	3,455,668
Treasury Stock	...	186,438
Other Equity	1,185,583	785,329
Shareholders' Equity	4,656,980	4,219,554
Total Liabilities & Stockholders' Equity	8,928,661	8,169,143
Net Current Assets	289,286	240,033
Total Assets Less Current Liabilities	6,475,854	5,876,964
Shares Outstanding	2,795	2,875

Recent Dividends:

1. Kyogoku Unyu Shoji Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kyogoku Unyu Shoji Co Ltd common.

No dividends paid.

KYOKUTO BOEKI KAISHA, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	43,660,000
Other Revenue	...	...	0
Revenue	64,538,000	52,982,000	43,660,000
Direct Expenses	52,682,000	42,050,000	34,545,000
Gross Profit	11,856,000	10,932,000	9,115,000
SG&A	9,271,000	8,892,000	8,002,000
Other OpEx	0	0	0
Indirect Expenses	9,271,000	8,892,000	8,002,000
Total Operating Expenses	61,953,000	50,942,000	42,547,000
Operating Income	2,585,000	2,040,000	1,113,000
Non-Op Net Interest Income	(49,000)	17,000	33,000
Non-Op For Curr Gains	(48,000)	(79,000)	(24,000)
Other Non-Op	590,000	2,602,000	464,000
Non-Op Income	493,000	2,540,000	473,000
EBT Continuing	3,078,000	4,580,000	1,586,000
Taxation (current)	1,126,000	870,000	590,000
Taxation (deferred)	120,000	(9,000)	(151,000)
Taxation	1,246,000	861,000	439,000
EAT Continuing	1,832,000	3,719,000	1,147,000
Min Ints	...	(2,000)	8,000
Net Income	1,830,000	3,717,000	1,156,000
Dividends Per Share	74	70	93.50
EPS - Basic - Cont	151.69	301.69	93.86
EPS - Primary	151.69	301.69	93.86
EPS -Diluted - Cont	151.69	301.69	93.86
EPS - Diluted	151.69	301.69	93.86
Shares (primary)	12,062	12,322	12,323
Shares (diluted)	12,062	12,322	12,323

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,909,000	8,834,000
Cash, Equivs & STI	9,909,000	8,834,000
Receivables	21,346,000	24,328,000
Raw Materials	618,000	645,000
WIP	98,000	81,000
Inventories - Other	7,646,000	6,749,000
Inventories	8,362,000	7,475,000
Prepayments (ST)	2,000,000	1,513,000
Other Current Assets	1,888,000	1,538,000
Current Assets	43,505,000	43,688,000
Net PPE	2,445,000	2,501,000
Intangibles Excl Goodwill	399,000	442,000
Intangibles	399,000	442,000
Other LT Assets	13,156,000	11,378,000
LT Assets	16,000,000	14,321,000
Total Assets	59,506,000	58,010,000
Accounts Payable	15,016,000	14,691,000
Accounts Payable & Accrued Expenses	15,016,000	14,691,000
Current Debt	1,473,000	6,577,000
Current Capital Lease Obligations	133,000	117,000
Current Debt and Capital Leases	1,606,000	6,694,000
Other Current Liabilities	4,499,000	3,416,000
Current Liabilities	21,121,000	24,801,000
Long-Term Obligations	2,920,000	831,000
Deferred LT Liability Charges	2,382,000	1,562,000
Pensions & OPEB	1,121,000	1,265,000
Other LT Liabilities	138,000	194,000
LT Liabilities	6,561,000	3,852,000
Total Liabilities	27,683,000	28,653,000
Net Assets	31,823,000	29,357,000
Common Share Capital	5,496,000	5,496,000
Share Premium	7,935,000	7,935,000
Retained Earnings	11,335,000	10,760,000
Treasury Stock	151,000	277,000
Other Equity	7,207,000	5,442,000
Shareholders' Equity	31,822,000	29,356,000
Total Liabilities & Stockholders' Equity	59,506,000	58,010,000
Net Current Assets	22,384,000	18,887,000
Total Assets Less Current Liabilities	38,385,000	33,209,000
Shares Outstanding	12,035	12,222

Recent Dividends:

1. Kyokuto Boeki Kaisha, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kyokuto Boeki Kaisha, Ltd. (Japan) common.

No dividends paid.

KYOKUTO KAIHATSU KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	128,026,000
Other Revenue	...	...	0
Revenue	161,332,000	140,449,000	128,026,000
Direct Expenses	131,491,000	115,697,000	107,324,000
Gross Profit	29,841,000	24,752,000	20,702,000
SG&A	20,963,000	18,096,000	15,877,000
Other OpEx	0	0	0
Indirect Expenses	20,963,000	18,096,000	15,877,000

Total Operating Expenses	152,454,000	133,793,000	123,201,000
Operating Income	8,878,000	6,656,000	4,825,000
Non-Op Net Interest Income	(5,000)	333,000	331,000
Non-Op For Curr Gains	900,000	13,000	386,000
Other Non-Op	(1,070,000)	1,750,000	(215,000)
Non-Op Income	(175,000)	2,096,000	502,000
EBT Continuing	8,703,000	8,752,000	5,327,000
Taxation (current)	5,276,000	3,032,000	1,433,000
Taxation (deferred)	(274,000)	(148,000)	269,000
Taxation	5,002,000	2,884,000	1,702,000
EAT Continuing	3,701,000	5,868,000	3,625,000
Min Ints	(7,000)	(47,000)	(124,000)
Net Income	3,692,000	5,820,000	3,501,000
Dividends Per Share	140	158	87
EPS - Basic - Cont	96.04	151.74	91.49
EPS - Primary	96.04	151.74	91.49
EPS -Diluted - Cont	96.04	151.74	91.49
EPS - Diluted	96.04	151.74	91.49
Shares (primary)	38,446	38,361	38,275
Shares (diluted)	38,446	38,361	38,275

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,498,000	20,291,000
Cash, Equivs & STI	22,498,000	20,291,000
Receivables	48,089,000	44,983,000
Raw Materials	11,892,000	11,052,000
WIP	16,679,000	15,339,000
Inventories - Other	3,517,000	2,471,000
Inventories	32,088,000	28,862,000
Prepayments (ST)	794,000	612,000
Other Current Assets	3,088,000	2,185,000
Current Assets	106,557,000	96,933,000
Net PPE	69,736,000	61,590,000
Intangibles Excl Goodwill	10,550,000	10,984,000
Intangibles	10,550,000	10,984,000
Other LT Assets	16,450,000	18,240,000
LT Assets	96,736,000	90,814,000
Total Assets	203,297,000	187,748,000
Accounts Payable	13,363,000	13,653,000
Accrued Exps	6,173,000	5,291,000
Accounts Payable & Accrued Expenses	19,536,000	18,944,000
Current Debt	11,303,000	19,121,000
Current Debt and Capital Leases	11,303,000	19,121,000
Other Current Liabilities	20,129,000	13,958,000
Current Liabilities	50,968,000	52,023,000
Long-Term Obligations	30,120,000	10,425,000
Deferred LT Liability Charges	5,475,000	6,180,000
Pensions & OPEB	175,000	138,000
Other LT Liabilities	1,655,000	1,710,000
Minorities (BS)	1,573,000	1,165,000
LT Liabilities	37,425,000	18,453,000
Total Liabilities	89,966,000	71,641,000
Net Assets	113,331,000	116,107,000
Common Share Capital	11,899,000	11,899,000
Share Premium	12,027,000	11,880,000
Retained Earnings	85,293,000	87,481,000
Treasury Stock	1,660,000	1,749,000
Other Equity	5,771,000	6,595,000
Shareholders' Equity	113,330,000	116,106,000
Total Liabilities & Stockholders' Equity	203,297,000	187,748,000
Net Current Assets	55,589,000	44,910,000
Total Assets Less Current Liabilities	152,329,000	135,725,000
Shares Outstanding	38,507	38,420

Recent Dividends:

1. Kyokuto Kaihatsu Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Kyokuto Kaihatsu Kogyo Co., Ltd. (Japan) common.

No dividends paid.

KYOKUTO SECURITIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,314,000	7,988,000	7,728,000
Direct Expenses	123,000	80,000	53,000
Gross Profit	8,191,000	7,908,000	7,675,000
SG&A	5,154,000	5,217,000	4,725,000
Other OpEx	0	0	0
Indirect Expenses	5,154,000	5,217,000	4,725,000
Total Operating Expenses	5,277,000	5,297,000	4,778,000
Operating Income	3,037,000	2,691,000	2,950,000
Non-Op Net Interest Income	23,000	38,000	27,000
Non-Op For Curr Gains	...	(77,000)	(316,000)
Other Non-Op	4,014,000	3,847,000	3,587,000
Non-Op Income	4,037,000	3,808,000	3,298,000
EBT Continuing	7,074,000	6,499,000	6,248,000
Taxation (current)	2,008,000	2,228,000	1,872,000
Taxation (deferred)	276,000	(175,000)	35,000
Taxation	2,284,000	2,053,000	1,907,000
EAT Continuing	4,790,000	4,446,000	4,341,000
Net Income	4,790,000	4,446,000	4,341,000
Dividends Per Share	110	110	110
EPS - Basic - Cont	150.37	139.38	136.08
EPS - Primary	150.37	139.38	136.08
EPS -Diluted - Cont	150.37	139.38	136.08
EPS - Diluted	150.37	139.38	136.08
Shares (primary)	31,854	31,901	31,901
Shares (diluted)	31,854	31,901	31,901

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,473,000	22,754,000
Short Term Investments	23,519,000	22,788,000
Cash, Equivs & STI	49,992,000	45,542,000
Receivables	831,000	693,000
Other Current Assets	100,000	60,000
Current Assets	50,923,000	46,295,000
Net PPE	1,949,000	1,897,000
Intangibles Excl Goodwill	65,000	66,000
Intangibles	65,000	66,000
Deferred LT Asset Charges	4,000	4,000
Other LT Assets	27,658,000	30,335,000
LT Assets	29,676,000	32,302,000
Total Assets	80,600,000	78,597,000
Accrued Exps	...	494,000
Accounts Payable & Accrued Expenses	...	494,000
Current Debt	12,900,000	11,000,000
Current Debt and Capital Leases	12,900,000	11,000,000
Other Current Liabilities	12,797,000	13,048,000
Current Liabilities	25,697,000	24,542,000
Long-Term Obligations	500,000	1,000,000
Deferred LT Liability Charges	1,326,000	892,000
Pensions & OPEB	110,000	103,000
Other LT Liabilities	430,000	430,000
LT Liabilities	2,366,000	2,425,000
Total Liabilities	28,090,000	26,988,000
Net Assets	52,510,000	51,609,000
Common Share Capital	5,251,000	5,251,000
Share Premium	4,771,000	4,771,000
Retained Earnings	41,856,000	40,575,000
Treasury Stock	1,583,000	863,000
Other Equity	2,214,000	1,875,000
Shareholders' Equity	52,509,000	51,609,000
Total Liabilities & Stockholders' Equity	80,600,000	78,597,000
Net Current Assets	25,226,000	21,753,000
Total Assets Less Current Liabilities	54,903,000	54,055,000
Shares Outstanding	31,498	31,901

Recent Dividends:

1. Kyokuto Securities Co Ltd common.

No dividends paid.

Annual Dividends:

1. Kyokuto Securities Co Ltd common.

No dividends paid.

KYOKUYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	261,604,000
Other Revenue	...	...	0
Revenue	334,612,000	302,681,000	261,604,000
Direct Expenses	293,266,000	263,861,000	228,213,000
Gross Profit	41,346,000	38,820,000	33,391,000
SG&A	30,614,000	27,740,000	24,584,000
Other OpEx	0	0	0
Indirect Expenses	30,614,000	27,740,000	24,584,000
Total Operating Expenses	323,880,000	291,601,000	252,797,000
Operating Income	10,732,000	11,080,000	8,807,000
Non-Op Net Interest Income	(1,351,000)	(812,000)	(580,000)
Non-Op For Curr Gains	(9,000)	(88,000)	188,000
Other Non-Op	668,000	670,000	143,000
Non-Op Income	(692,000)	(230,000)	(249,000)
EBT Continuing	10,040,000	10,850,000	8,558,000
Taxation (current)	3,548,000	2,996,000	2,172,000
Taxation (deferred)	(40,000)	(154,000)	748,000
Taxation	3,508,000	2,842,000	2,920,000
EAT Continuing	6,532,000	8,008,000	5,638,000
Min Ints	308,000	(1,266,000)	302,000
Equity Earns	...	...	(3,000)
Net Income	6,841,000	6,740,000	5,936,000
Dividends Per Share	150	130	100
EPS - Basic - Cont	576.02	567.48	548.61
EPS - Primary	576.02	567.48	548.61
EPS -Diluted - Cont	576.02	567.48	548.61
EPS - Diluted	576.02	567.48	548.61
Shares (primary)	11,877	11,877	10,820
Shares (diluted)	11,877	11,877	10,820

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,047,000	7,514,000
Cash, Equivs & STI	11,047,000	7,514,000
Receivables	39,202,000	36,925,000
Raw Materials	18,980,000	7,855,000
WIP	5,966,000	5,189,000
Inventories - Other	64,465,000	62,312,000
Inventories	89,411,000	75,356,000
Other Current Assets	17,046,000	14,465,000
Current Assets	156,706,000	134,260,000
Net PPE	28,950,000	28,588,000
Intangibles Excl Goodwill	1,905,000	1,965,000
Intangibles	1,905,000	1,965,000
Other LT Assets	26,567,000	17,312,000
LT Assets	57,422,000	47,865,000
Total Assets	214,128,000	182,125,000
Accounts Payable	14,496,000	10,004,000
Accrued Exps	5,000	6,000
Accounts Payable & Accrued Expenses	14,501,000	10,010,000
Current Debt	61,172,000	43,770,000
Current Capital Lease Obligations	190,000	203,000
Current Debt and Capital Leases	61,362,000	43,973,000
Other Current Liabilities	22,959,000	21,012,000
Current Liabilities	98,822,000	74,995,000
Long-Term Obligations	30,440,000	35,604,000
Deferred LT Liability Charges	4,525,000	1,749,000
Pensions & OPEB	757,000	775,000
Other LT Liabilities	716,000	646,000
Minorities (BS)	1,531,000	1,840,000
LT Liabilities	36,438,000	38,774,000
Total Liabilities	136,791,000	115,609,000
Net Assets	77,337,000	66,516,000
Common Share Capital	7,527,000	7,527,000
Share Premium	3,265,000	3,265,000
Retained Earnings	53,013,000	47,725,000
Treasury Stock	617,000	616,000
Other Equity	14,149,000	8,614,000

Shareholders' Equity	77,337,000	66,515,000
Total Liabilities & Stockholders' Equity	214,128,000	182,125,000
Net Current Assets	57,884,000	59,265,000
Total Assets Less Current Liabilities	115,306,000	107,130,000
Shares Outstanding	11,877	11,877

Recent Dividends:
1. Kyokuyo Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Kyokuyo Co., Ltd. (Japan) common.
No dividends paid.

KYORITSU MAINTENANCE CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	204,126,000
Other Revenue	…	…	0
Revenue	275,247,000	228,933,000	204,126,000
Direct Expenses	210,360,000	173,016,000	155,132,000
Gross Profit	64,887,000	55,917,000	48,994,000
SG&A	40,041,000	35,426,000	32,285,000
Other OpEx	0	0	0
Indirect Expenses	40,041,000	35,426,000	32,285,000
Total Operating Expenses	250,401,000	208,442,000	187,417,000
Operating Income	24,846,000	20,491,000	16,709,000
Non-Op Net Interest Income	(939,000)	(587,000)	(553,000)
Other Non-Op	893,000	895,000	914,000
Non-Op Income	(46,000)	308,000	361,000
EBT Continuing	24,800,000	20,799,000	17,070,000
Taxation (current)	7,464,000	5,433,000	2,620,000
Taxation (deferred)	(1,375,000)	802,000	2,033,000
Taxation	6,089,000	6,235,000	4,653,000
EAT Continuing	18,711,000	14,564,000	12,417,000
Net Income	18,710,000	14,562,000	12,415,000
Dividends Per Share	46	38	24.50
EPS - Basic - Cont	221.84	186.56	159.12
EPS - Primary	221.84	186.56	159.12
EPS -Diluted - Cont	205.64	160.15	136.57
EPS - Diluted	205.64	160.15	136.57
Shares (primary)	84,340	78,059	78,020
Shares (diluted)	90,979	90,927	90,752

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,961,000	25,675,000
Cash, Equivs & STI	29,961,000	25,675,000
Receivables	19,940,000	18,248,000
WIP	10,179,000	7,951,000
Inventories - Other	4,897,000	9,424,000
Inventories	15,076,000	17,375,000
Other Current Assets	10,052,000	8,278,000
Current Assets	75,029,000	69,576,000
Net PPE	162,107,000	154,974,000
Intangibles Excl Goodwill	4,599,000	4,801,000
Intangibles	4,599,000	4,801,000
Other LT Assets	74,786,000	71,900,000
LT Assets	241,492,000	231,675,000
Total Assets	316,655,000	301,470,000
Accounts Payable	8,960,000	9,220,000
Accounts Payable & Accrued Expenses	8,960,000	9,220,000
Current Debt	34,466,000	60,855,000
Current Debt and Capital Leases	34,466,000	60,855,000
Other Current Liabilities	35,534,000	38,018,000
Current Liabilities	78,960,000	108,093,000
Long-Term Obligations	85,756,000	87,769,000
Pensions & OPEB	1,086,000	1,298,000
Other LT Liabilities	5,324,000	4,948,000
LT Liabilities	92,166,000	94,015,000
Total Liabilities	171,126,000	202,109,000
Net Assets	145,529,000	99,361,000
Common Share Capital	22,971,000	7,964,000
Share Premium	28,124,000	13,016,000
Retained Earnings	92,197,000	77,193,000
Treasury Stock	264,000	299,000
Other Equity	2,500,000	1,486,000
Shareholders' Equity	145,528,000	99,360,000
Total Liabilities & Stockholders' Equity	316,655,000	301,470,000
Net Current Assets	(3,931,000)	(38,517,000)
Total Assets Less Current Liabilities	237,695,000	193,377,000
Shares Outstanding	90,919	78,071

Recent Dividends:
1. Kyoritsu Maintenance Co. Ltd. (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Kyoritsu Maintenance Co. Ltd. (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.

KYOSHA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	24,580,000
Other Revenue	…	…	0
Revenue	24,697,000	26,229,000	24,580,000
Direct Expenses	20,713,000	21,566,000	20,101,000
Gross Profit	3,984,000	4,663,000	4,479,000
SG&A	3,158,000	3,385,000	3,397,000
Other OpEx	0	0	0
Indirect Expenses	3,158,000	3,385,000	3,397,000
Total Operating Expenses	23,871,000	24,951,000	23,498,000
Operating Income	826,000	1,278,000	1,082,000
Non-Op Net Interest Income	(300,000)	(348,000)	(375,000)
Non-Op For Curr Gains	6,000	16,000	(39,000)
Other Non-Op	206,000	15,000	228,000
Non-Op Income	(88,000)	(317,000)	(186,000)
EBT Continuing	738,000	961,000	896,000
Taxation (current)	294,000	386,000	297,000
Taxation (deferred)	257,000	(67,000)	(18,000)
Taxation	660,000	319,000	279,000
EAT Continuing	78,000	642,000	617,000
Min Ints	1,000	(27,000)	(10,000)
Net Income	78,000	614,000	604,000
Dividends Per Share	5	11	10
EPS - Basic - Cont	5.37	42.37	41.91
EPS - Primary	5.37	42.37	41.91
EPS -Diluted - Cont	5.37	42.37	41.91
EPS - Diluted	5.37	42.37	41.91
Shares (primary)	14,572	14,504	14,434
Shares (diluted)	14,572	14,504	14,434

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,687,000	5,422,000
Cash, Equivs & STI	5,687,000	5,422,000
Receivables	4,030,000	4,382,000
Raw Materials	2,034,000	1,570,000
WIP	796,000	713,000
Finished Goods	2,062,000	2,123,000
Inventories - Other	0	0
Inventories	4,892,000	4,406,000
Other Current Assets	1,724,000	1,624,000
Current Assets	16,333,000	15,834,000
Net PPE	7,145,000	7,588,000
Intangibles Excl Goodwill	120,000	140,000
Intangibles	120,000	140,000
Other LT Assets	1,363,000	1,192,000
LT Assets	8,628,000	8,920,000
Total Assets	24,961,000	24,754,000
Accounts Payable	3,872,000	3,819,000
Accounts Payable & Accrued Expenses	3,872,000	3,819,000
Current Debt	4,898,000	4,308,000
Current Capital Lease Obligations	42,000	37,000
Current Debt and Capital Leases	4,940,000	4,345,000
Other Current Liabilities	1,526,000	1,610,000
Current Liabilities	10,338,000	9,774,000
Long-Term Obligations	3,158,000	4,098,000
Deferred LT Liability Charges	489,000	…
Pensions & OPEB	312,000	336,000
Other LT Liabilities	526,000	446,000
Minorities (BS)	251,000	269,000
LT Liabilities	4,485,000	4,880,000
Total Liabilities	15,074,000	14,923,000
Net Assets	9,887,000	9,831,000
Common Share Capital	1,102,000	1,102,000
Share Premium	1,241,000	1,222,000
Retained Earnings	4,594,000	4,678,000
Treasury Stock	7,000	10,000
Other Equity	2,956,000	2,839,000
Shareholders' Equity	9,886,000	9,831,000
Total Liabilities & Stockholders' Equity	24,961,000	24,754,000
Net Current Assets	5,995,000	6,060,000
Total Assets Less Current Liabilities	14,623,000	14,980,000
Shares Outstanding	14,583	14,530

Recent Dividends:
1. Kyosha Co Ltd common.
No dividends paid.
Annual Dividends:
1. Kyosha Co Ltd common.
No dividends paid.

KYOWA CORP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	14,580,054
Other Revenue	…	…	0
Revenue	20,729,545	16,705,339	14,580,054
Direct Expenses	9,995,544	7,838,564	6,901,282
Gross Profit	10,734,001	8,866,775	7,678,772
SG&A	8,976,674	7,571,791	6,596,250
Other OpEx	0	0	0
Indirect Expenses	8,976,674	7,571,791	6,596,250
Total Operating Expenses	18,972,218	15,410,355	13,497,532
Operating Income	1,757,327	1,294,984	1,082,522
Non-Op Net Interest Income	(45,132)	(29,188)	(24,081)
Other Non-Op	20,299	(94,302)	(4,425)
Non-Op Income	(24,833)	(123,490)	(28,506)
EBT Continuing	1,732,494	1,171,494	1,054,016
Taxation (current)	673,435	489,328	404,574
Taxation (deferred)	(63,479)	(235,061)	2,485
Taxation	609,956	254,267	407,059
EAT Continuing	1,122,538	917,227	646,957
Net Income	1,122,536	917,230	646,956
Dividends Per Share	25	20	20
EPS - Basic - Cont	188.13	153.97	108.69
EPS - Primary	188.13	153.97	108.69
EPS -Diluted - Cont	187.41	153.23	108.12
EPS - Diluted	187.41	153.23	108.12
Shares (primary)	5,967	5,957	5,952
Shares (diluted)	5,990	5,986	5,984

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,015,386	4,499,974
Short Term Investments	200,000	200,000
Cash, Equivs & STI	5,215,386	4,699,974
Receivables	1,124,246	864,138
Raw Materials	348,205	300,675
Finished Goods	518,810	235,392
Inventories - Other	0	0
Inventories	867,015	536,067
Other Current Assets	506,216	588,263
Current Assets	7,712,863	6,688,442
Net PPE	8,166,140	6,399,852
Intangibles Excl Goodwill	203,845	43,163

Intangibles	203,845	43,163
Other LT Assets	2,546,767	2,265,803
LT Assets	10,916,752	8,708,818
Total Assets	18,629,615	15,397,261
Accounts Payable	1,782,904	1,453,953
Accrued Exps	148,424	103,461
Accounts Payable & Accrued Expenses	1,931,328	1,557,414
Current Debt	1,818,900	1,555,402
Current Debt and Capital Leases	1,818,900	1,555,402
Other Current Liabilities	3,114,780	2,397,361
Current Liabilities	6,865,008	5,510,177
Long-Term Obligations	4,820,424	4,353,902
Other LT Liabilities	1,046,327	661,284
LT Liabilities	5,866,751	5,015,186
Total Liabilities	12,731,759	10,525,363
Net Assets	5,897,856	4,871,898
Common Share Capital	709,709	709,709
Share Premium	501,427	503,473
Retained Earnings	4,512,370	3,524,074
Treasury Stock	35,353	41,662
Other Equity	209,703	176,303
Shareholders' Equity	5,897,856	4,871,897
Total Liabilities & Stockholders' Equity	18,629,615	15,397,261
Net Current Assets	847,855	1,178,265
Total Assets Less Current Liabilities	11,764,607	9,887,084
Shares Outstanding	5,981	5,963

Recent Dividends:

1. KyOwa Corp Co Ltd common.

No dividends paid.

Annual Dividends:

1. KyOwa Corp Co Ltd common.

No dividends paid.

KYOWANISSEI CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	35,889,933
Other Revenue	…	…	0
Revenue	39,384,999	37,416,616	35,889,933
Direct Expenses	35,798,137	33,722,638	32,222,448
Gross Profit	3,586,862	3,693,978	3,667,485
SG&A	2,217,314	2,210,726	2,419,700
Other OpEx	0	0	0
Indirect Expenses	2,217,314	2,210,726	2,419,700
Total Operating Expenses	38,015,451	35,933,364	34,642,148
Operating Income	1,369,548	1,483,252	1,247,785
Non-Op Net Interest Income	18,742	13,417	7,462
Other Non-Op	234,777	175,690	267,203
Non-Op Income	253,519	189,107	274,665
EBT Continuing	1,623,067	1,672,359	1,522,450
Taxation (current)	428,492	547,110	497,974
Taxation (deferred)	(204)	(8,436)	(37,997)
Taxation	428,288	538,674	459,977
EAT Continuing	1,194,779	1,133,685	1,062,473
Net Income	1,194,777	1,133,685	1,062,474
Dividends Per Share	50	42	35
EPS - Basic - Cont	117.54	103.96	95.35
EPS - Primary	117.54	103.96	95.35
EPS -Diluted - Cont	117.54	103.96	95.35
EPS - Diluted	117.54	103.96	95.35
Shares (primary)	10,165	10,905	11,143
Shares (diluted)	10,165	10,905	11,143

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,182,150	6,777,925
Short Term Investments	298,794	…
Cash, Equivs & STI	7,480,944	6,777,925
Receivables	8,074,712	7,525,738
Raw Materials	80,249	67,333
WIP	1,641,863	2,422,755
Inventories - Other	0	0
Inventories	1,722,112	2,490,088
Prepayments (ST)	118,431	111,412
Other Current Assets	61,863	96,905
Current Assets	17,458,062	17,002,068
Net PPE	5,972,345	6,160,026
Intangibles Excl Goodwill	387,852	477,057
Intangibles	387,852	477,057
Other LT Assets	5,873,592	4,718,518
LT Assets	12,233,789	11,355,601
Total Assets	29,691,852	28,357,669
Accounts Payable	5,328,449	5,101,091
Accrued Exps	1,404,839	1,442,347
Accounts Payable & Accrued Expenses	6,733,288	6,543,438
Current Debt	0	0
Current Capital Lease Obligations	13,235	14,678
Current Debt and Capital Leases	13,235	14,678
Other Current Liabilities	2,275,308	2,382,112
Current Liabilities	9,021,831	8,940,228
Long-Term Obligations	13,448	21,994
Deferred LT Liability Charges	312,650	…
Pensions & OPEB	272,125	320,564
Other LT Liabilities	291,863	205,010
LT Liabilities	890,086	547,568
Total Liabilities	9,911,917	9,487,797
Net Assets	19,779,935	18,869,872
Common Share Capital	590,000	590,000
Share Premium	6,120	1,909
Retained Earnings	18,309,914	18,070,879
Treasury Stock	831,350	781,993
Other Equity	1,705,250	989,077
Shareholders' Equity	19,779,934	18,869,872
Total Liabilities & Stockholders' Equity	29,691,852	28,357,669
Net Current Assets	8,436,231	8,061,840
Total Assets Less Current Liabilities	20,670,021	19,417,441
Shares Outstanding	10,124	10,528

Recent Dividends:

1. Kyowanissei Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Kyowanissei Co Ltd (Japan) common.

No dividends paid.

KYUSHU ELECTRIC POWER CO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,247,214,000	2,356,833,000	2,139,447,000
Direct Expenses	2,022,359,000	2,157,267,000	1,884,526,000
Gross Profit	224,855,000	199,566,000	254,921,000
RR&I	(768,000)	264,000	(287,000)
Other OpEx	0	0	0
Indirect Expenses	(768,000)	264,000	(287,000)
Total Operating Expenses	2,021,591,000	2,157,531,000	1,884,239,000
Operating Income	225,623,000	199,302,000	255,208,000
Non-Op Net Interest Income	(29,370,000)	(22,795,000)	(25,546,000)
Non-Op For Curr Gains	5,455,000	…	3,496,000
Other Non-Op	6,120,000	4,045,000	(8,196,000)
Non-Op Income	(17,795,000)	(18,750,000)	(30,246,000)
EBT Continuing	207,828,000	180,552,000	224,962,000
Taxation (current)	54,743,000	29,871,000	47,122,000
Taxation (deferred)	(2,450,000)	20,161,000	9,557,000
Taxation	52,293,000	50,032,000	56,679,000
EAT Continuing	155,535,000	130,520,000	168,283,000
Min Ints	(999,000)	(1,749,000)	(1,836,000)
Net Income	148,735,000	122,966,000	161,855,000
Pref Divs & Similar	5,800,000	5,800,000	4,589,000
Net Income to Common	142,935,000	117,166,000	157,266,000
Dividends Per Share	50.45	50.93	25
EPS - Basic - Cont	314.65	260.14	342.30
EPS - Primary	314.65	260.14	342.30
EPS -Diluted - Cont	314.65	260.14	342.30
EPS - Diluted	314.65	260.14	342.30
Shares (primary)	472,702	472,693	472,842
Shares (diluted)	472,702	472,693	472,842

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	368,350,000	362,577,000
Cash, Equivs & STI	368,350,000	362,577,000
Receivables	223,680,000	258,613,000
Inventories	105,418,000	89,698,000
Other Current Assets	233,362,000	194,665,000
Current Assets	930,810,000	905,553,000
Net PPE	4,302,390,000	4,191,387,000
Other LT Assets	750,140,000	677,084,000
LT Assets	5,052,530,000	4,868,471,000
Total Assets	5,983,340,000	5,774,025,000
Accounts Payable	139,964,000	158,552,000
Accounts Payable & Accrued Expenses	139,964,000	158,552,000
Current Debt	591,474,000	502,722,000
Current Debt and Capital Leases	591,474,000	502,722,000
Other Current Liabilities	484,566,000	412,480,000
Current Liabilities	1,216,004,000	1,073,754,000
Long-Term Obligations	3,126,823,000	3,237,584,000
Deferred LT Liability Charges	23,565,000	17,843,000
Pensions & OPEB	19,446,000	57,963,000
Other LT Liabilities	369,896,000	353,103,000
Minorities (BS)	33,082,000	31,810,000
LT Liabilities	3,539,730,000	3,666,493,000
Total Liabilities	4,790,545,000	4,774,554,000
Net Assets	1,192,795,000	999,471,000
Share Premium	193,491,000	193,520,000
Retained Earnings	621,148,000	496,107,000
Treasury Stock	1,810,000	2,113,000
Other Equity	379,966,000	311,956,000
Shareholders' Equity	1,192,795,000	999,470,000
Total Liabilities & Stockholders' Equity	5,983,340,000	5,774,025,000
Net Current Assets	(285,194,000)	(168,201,000)
Total Assets Less Current Liabilities	4,767,336,000	4,700,271,000
Shares Outstanding	472,778	472,546

Recent Dividends:

1. Kyushu Electric Power Co Inc American Depositary Receipt.

No dividends paid.

2. Kyushu Electric Power Co Inc preferred class A.

No dividends paid.

3. Kyushu Electric Power Co Inc common.

ExDate	Amt	Declared	Record	Payable
	0.00			06/29/2023
	0.00			11/29/2023
	25.00		03/31/2024	06/27/2024
	25.00		09/30/2024	12/03/2024
	25.00		03/31/2025	06/27/2025
	25.00		09/30/2025	12/03/2025
	25.00		03/31/2026	06/26/2026

4. Kyushu Electric Power Co Inc preferred class B.

No dividends paid.

Annual Dividends:

1. Kyushu Electric Power Co Inc American Depositary Receipt.

No dividends paid.

2. Kyushu Electric Power Co Inc preferred class A.

No dividends paid.

3. Kyushu Electric Power Co Inc common.

2023 ..... 0.00 2024 ..... 50.00 2025 ..... 50.00 2026 ..... 25.00

4. Kyushu Electric Power Co Inc preferred class B.

No dividends paid.

KYUSHU LEASING SERVICE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	35,838,000	39,338,000	33,508,000
Direct Expenses	26,314,000	30,351,000	25,502,000
Gross Profit	9,524,000	8,987,000	8,006,000
SG&A	3,439,000	3,335,000	3,370,000
Other OpEx	0	0	0
Indirect Expenses	3,439,000	3,335,000	3,370,000
Total Operating Expenses	29,753,000	33,686,000	28,872,000
Operating Income	6,085,000	5,652,000	4,636,000
Non-Op Net Interest Income	(127,000)	(82,000)	(62,000)
Non-Op For Curr Gains	15,000	...	31,000
Other Non-Op	(163,000)	53,000	(44,000)
Non-Op Income	(275,000)	(29,000)	(75,000)
EBT Continuing	5,810,000	5,623,000	4,561,000
Taxation (current)	2,011,000	1,948,000	1,490,000
Taxation (deferred)	(153,000)	(132,000)	(23,000)
Taxation	1,858,000	1,816,000	1,467,000
EAT Continuing	3,952,000	3,807,000	3,094,000
Min Ints	(24,000)	(235,000)	(43,000)
Net Income	3,929,000	3,569,000	3,048,000
Dividends Per Share	58	53	30
EPS - Basic - Cont	173.85	158.17	134.10
EPS - Primary	173.85	158.17	134.10
EPS -Diluted - Cont	173.85	158.17	134.10
EPS - Diluted	173.85	158.17	134.10
Shares (primary)	22,601	22,568	22,732
Shares (diluted)	22,601	22,568	22,732

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,325,000	4,907,000
Short Term Investments	65,730,000	64,399,000
Cash, Equivs & STI	72,055,000	69,306,000
Receivables	78,520,000	70,715,000
Inventories	13,369,000	9,389,000
Other Current Assets	651,000	842,000
Current Assets	164,595,000	150,252,000
Net PPE	39,248,000	38,764,000
Intangibles Excl Goodwill	432,000	506,000
Intangibles	432,000	506,000
Other LT Assets	15,310,000	12,409,000
LT Assets	54,990,000	51,679,000
Total Assets	219,586,000	201,932,000
Accounts Payable	4,035,000	3,768,000
Accounts Payable & Accrued Expenses	4,035,000	3,768,000
Current Debt	47,861,000	39,072,000
Current Capital Lease Obligations	328,000	360,000
Current Debt and Capital Leases	48,189,000	39,432,000
Other Current Liabilities	6,757,000	6,248,000
Current Liabilities	58,981,000	49,448,000
Long-Term Obligations	105,617,000	100,845,000
Deferred LT Liability Charges	35,000	29,000
Pensions & OPEB	180,000	178,000
Other LT Liabilities	9,274,000	8,802,000
Minorities (BS)	162,000	140,000
LT Liabilities	115,106,000	109,854,000
Total Liabilities	174,249,000	159,442,000
Net Assets	45,337,000	42,490,000
Common Share Capital	2,933,000	2,933,000
Share Premium	811,000	811,000
Retained Earnings	41,740,000	39,332,000
Treasury Stock	1,250,000	1,266,000
Other Equity	1,102,000	680,000
Shareholders' Equity	45,336,000	42,490,000
Total Liabilities & Stockholders' Equity	219,586,000	201,932,000
Net Current Assets	105,614,000	100,804,000
Total Assets Less Current Liabilities	160,605,000	152,484,000
Shares Outstanding	22,622	22,586

Recent Dividends:

1. Kyushu Leasing Service Co Ltd common.
No dividends paid.

Annual Dividends:

1. Kyushu Leasing Service Co Ltd common.
No dividends paid.

K' S HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	718,369,000
Other Revenue	...	...	0
Revenue	759,710,000	738,019,000	718,369,000
Direct Expenses	549,496,000	533,695,000	519,624,000
Gross Profit	210,214,000	204,324,000	198,745,000
SG&A	183,414,000	182,541,000	180,020,000
Other OpEx	0	0	0
Indirect Expenses	183,414,000	182,541,000	180,020,000
Total Operating Expenses	732,910,000	716,236,000	699,644,000
Operating Income	26,800,000	21,783,000	18,725,000
Non-Op Net Interest Income	(516,000)	(262,000)	(172,000)
Other Non-Op	(6,309,000)	(7,125,000)	(4,110,000)
Non-Op Income	(6,825,000)	(7,387,000)	(4,282,000)
EBT Continuing	19,975,000	14,396,000	14,443,000
Taxation (current)	8,777,000	7,338,000	6,313,000
Taxation (deferred)	(3,122,000)	(2,471,000)	746,000
Taxation	5,655,000	4,867,000	7,059,000
EAT Continuing	14,320,000	9,529,000	7,384,000
Net Income	14,318,000	9,525,000	7,380,000
Dividends Per Share	46	44	44
EPS - Basic - Cont	91.31	57.08	41.64
EPS - Primary	91.31	57.08	41.64
EPS -Diluted - Cont	91.20	57.01	41.59
EPS - Diluted	91.20	57.01	41.59
Shares (primary)	156,798	166,868	177,246
Shares (diluted)	156,985	167,076	177,473

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,158,000	15,833,000
Cash, Equivs & STI	19,158,000	15,833,000
Receivables	33,706,000	33,137,000
Supplies	121,000	127,000
Inventories - Other	175,116,000	168,460,000
Inventories	175,237,000	168,587,000
Other Current Assets	7,525,000	7,129,000
Current Assets	235,626,000	224,686,000
Net PPE	114,207,000	127,831,000
Intangibles Excl Goodwill	5,107,000	3,960,000
Intangibles	5,107,000	3,960,000
Other LT Assets	67,542,000	66,204,000
LT Assets	186,856,000	197,995,000
Total Assets	422,482,000	422,682,000
Accounts Payable	50,788,000	44,648,000
Accounts Payable & Accrued Expenses	50,788,000	44,648,000
Current Debt	2,500,000	47,800,000
Current Capital Lease Obligations	2,251,000	2,241,000
Current Debt and Capital Leases	4,751,000	50,041,000
Other Current Liabilities	56,420,000	53,876,000
Current Liabilities	111,959,000	148,565,000
Long-Term Obligations	40,000,000	0
Deferred LT Liability Charges	...	159,000
Pensions & OPEB	263,000	206,000
Other LT Liabilities	21,384,000	22,493,000
LT Liabilities	61,647,000	22,858,000
Total Liabilities	173,607,000	171,423,000
Net Assets	248,875,000	251,259,000
Common Share Capital	18,125,000	18,125,000
Share Premium	50,069,000	50,069,000
Retained Earnings	198,757,000	201,197,000
Treasury Stock	18,792,000	18,652,000
Other Equity	716,000	518,000
Shareholders' Equity	248,875,000	251,257,000
Total Liabilities & Stockholders' Equity	422,482,000	422,682,000
Net Current Assets	123,667,000	76,121,000
Total Assets Less Current Liabilities	310,523,000	274,117,000
Shares Outstanding	154,510	161,161

Recent Dividends:

1. K' S Holdings Corp common.
No dividends paid.

Annual Dividends:

1. K' S Holdings Corp common.
No dividends paid.

LAR ESPANA REAL ESTATE SOCIMI SA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	95,055	91,764	91,355
Direct Expenses	23,841	40,930	28,320
Gross Profit	71,214	50,834	63,035
SG&A	801	1,049	802
Other OpEx	(69,091)	(22,694)	36,794
Indirect Expenses	(68,290)	(21,645)	37,596
Total Operating Expenses	(44,449)	19,285	65,916
Operating Income	139,504	72,479	25,439
Non-Op Gains	1,355	...	(405)
Other Non-Op	(80,150)	...	10,626
Non-Op Income	(78,795)	(11,900)	10,221
EBT Continuing	60,709	60,579	35,660
Taxation	...	...	(1,121)
EAT Continuing	...	...	36,781
Equity Earns	...	26	8
Net Income	60,709	60,605	36,789
Dividends Per Share	...	0.05	0.74
EPS - Basic - Cont	0.73	0.72	0.44
EPS - Primary	0.73	0.72	0.44
EPS -Diluted - Cont	0.73	0.72	0.44
EPS - Diluted	0.73	0.72	0.44
Shares (primary)	83,641	83,641	83,627
Shares (diluted)	83,641	83,641	83,627

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	28,378	246,864
Short Term Investments	3	3
Cash, Equivs & STI	28,381	246,867
Receivables	8,753	10,530
Other Current Assets	1,741	1,846
Current Assets	38,875	259,243
LT Investments	14,826	14,812
Intangibles Excl Goodwill	1	1
Intangibles	1	1
LT Receivables	...	2,606
Other LT Assets	1,269,717	1,339,018
LT Assets	1,284,544	1,356,437
Total Assets	1,323,419	1,615,680
Current Debt	17,609	88,038
Current Debt and Capital Leases	17,609	88,038
Other Current Liabilities	14,279	33,172
Current Liabilities	31,888	121,210
Long-Term Obligations	776,298	579,723
Deferred LT Liability Charges	8,536	12,990
Other LT Liabilities	19,775	21,235
LT Liabilities	804,609	613,948
Total Liabilities	836,497	735,158
Net Assets	486,922	880,522
Common Share Capital	167,386	167,386
Share Premium	76,661	410,910
Retained Earnings	60,709	60,605
Other Equity	182,166	241,621
Shareholders' Equity	486,922	880,522
Total Liabilities & Stockholders' Equity	1,323,419	1,615,680
Net Current Assets	6,987	138,033
Total Assets Less Current Liabilities	1,291,531	1,494,470
Shares Outstanding	83,693	83,693

Recent Dividends:

1. LAR Espana Real Estate SOCIMI SA registered.
No dividends paid.

Annual Dividends:

1. LAR Espana Real Estate SOCIMI SA registered.
No dividends paid.

LEAD CO INC (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,058,979
Other Revenue	…	…	0
Revenue	5,141,745	4,186,015	5,058,979
Direct Expenses	4,680,194	3,671,777	4,411,150
Gross Profit	461,551	514,238	647,829
SG&A	573,288	604,931	637,388
Other OpEx	0	0	0
Indirect Expenses	573,288	604,931	637,388
Total Operating Expenses	5,253,482	4,276,708	5,048,538
Operating Income	(111,737)	(90,693)	10,441
Non-Op Net Interest Income	(56,848)	(41,624)	(39,232)
Other Non-Op	73,441	28,139	84,887
Non-Op Income	16,593	(13,485)	45,655
EBT Continuing	(95,144)	(104,178)	56,096
Taxation (current)	820	790	7,608
Taxation (deferred)	(26,688)	31	(5)
Taxation	(25,868)	821	7,603
EAT Continuing	(69,276)	(104,999)	48,493
Net Income	(69,275)	(104,999)	48,494
Dividends Per Share	10	10	10
EPS - Basic - Cont	(26.78)	(40.53)	18.79
EPS - Primary	(26.78)	(40.53)	18.79
EPS -Diluted - Cont	(26.78)	(40.53)	18.79
EPS - Diluted	(26.78)	(40.53)	18.79
Shares (primary)	2,586	2,590	2,580
Shares (diluted)	2,586	2,590	2,580

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,532,909	1,435,501
Cash, Equivs & STI	1,532,909	1,435,501
Receivables	853,596	785,657
Raw Materials	222,149	181,936
WIP	28,636	22,766
Finished Goods	39,145	38,646
Inventories - Other	0	0
Inventories	289,930	243,348
Current Tax Assets	6,500	5,886
Prepayments (ST)	16,457	18,013
Other Current Assets	160,524	80,985
Current Assets	2,859,916	2,569,390
Net PPE	4,737,674	4,257,098
Intangibles Excl Goodwill	2,102	2,761
Intangibles	2,102	2,761
Other LT Assets	1,106,299	1,053,659
LT Assets	5,846,075	5,313,518
Total Assets	8,705,991	7,882,908
Accounts Payable	457,088	292,160
Accrued Exps	20,000	30,000
Accounts Payable & Accrued Expenses	477,088	322,160
Current Debt	1,596,329	1,625,382
Current Capital Lease Obligations	133,796	75,370
Current Debt and Capital Leases	1,730,125	1,700,752
Other Current Liabilities	512,448	493,771
Current Liabilities	2,719,661	2,516,683
Long-Term Obligations	2,503,705	2,005,083
Deferred LT Liability Charges	582,349	610,379
Pensions & OPEB	91,775	95,119
Other LT Liabilities	263,027	55,613
LT Liabilities	3,440,856	2,766,194
Total Liabilities	6,160,517	5,282,878
Net Assets	2,545,474	2,600,030
Common Share Capital	658,240	658,240
Share Premium	216,486	216,248
Retained Earnings	327,164	422,229
Treasury Stock	23,998	29,992
Other Equity	1,367,581	1,333,305
Shareholders' Equity	2,545,473	2,600,030
Total Liabilities & Stockholders' Equity	8,705,991	7,882,908
Net Current Assets	140,255	52,707
Total Assets Less Current Liabilities	5,986,330	5,366,225
Shares Outstanding	2,590	2,579

Recent Dividends:

1. Lead Co Inc (Japan) common.
No dividends paid.

Annual Dividends:

1. Lead Co Inc (Japan) common.
No dividends paid.

LEC INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	…	…	60,783,000
Other Revenue	…	…	0
Revenue	68,294,000	66,304,000	60,783,000
Direct Expenses	47,605,000	48,878,000	44,590,000
Gross Profit	20,689,000	17,426,000	16,193,000
SG&A	16,551,000	14,645,000	14,564,000
Other OpEx	0	0	0
Indirect Expenses	16,551,000	14,645,000	14,564,000
Total Operating Expenses	64,156,000	63,523,000	59,154,000
Operating Income	4,138,000	2,781,000	1,629,000
Non-Op Net Interest Income	(180,000)	(178,000)	(147,000)
Non-Op For Curr Gains	92,000	109,000	(74,000)
Other Non-Op	438,000	(393,000)	275,000
Non-Op Income	350,000	(462,000)	54,000
EBT Continuing	4,488,000	2,319,000	1,683,000
Taxation (current)	1,016,000	744,000	811,000
Taxation (deferred)	456,000	(109,000)	(114,000)
Taxation	1,472,000	635,000	697,000
EAT Continuing	3,016,000	1,684,000	986,000
Min Ints	(35,000)	(16,000)	(188,000)
Net Income	2,978,000	1,667,000	796,000
Dividends Per Share	27	20	20
EPS - Basic - Cont	91.22	50.92	22.87
EPS - Primary	91.22	50.92	22.87
EPS -Diluted - Cont	90.54	50.47	22.66
EPS - Diluted	90.54	50.47	22.66
Shares (primary)	32,650	32,747	34,791
Shares (diluted)	59,536	33,028	35,121
Taxation (Cumu)	…	635,000	…
Min Ints (Cumu)	…	(16,000)	…
EPS - Primary (Cumu)	…	50.92	…
EPS - Diluted (Cumu)	…	50.47	…

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	34,697,000	29,955,000
Short Term Investments	…	300,000
Cash, Equivs & STI	34,697,000	30,255,000
Receivables	10,377,000	10,904,000
Raw Materials	2,265,000	2,054,000
WIP	666,000	654,000
Inventories - Other	10,016,000	10,024,000
Inventories	12,947,000	12,732,000
Other Current Assets	1,115,000	1,558,000
Current Assets	59,136,000	55,449,000
Net PPE	19,998,000	20,681,000
Intangibles Excl Goodwill	2,222,000	2,427,000
Intangibles	2,222,000	2,427,000
Other LT Assets	12,449,000	10,370,000
LT Assets	34,669,000	33,478,000
Total Assets	93,805,000	88,928,000
Accounts Payable	2,547,000	2,634,000
Accounts Payable & Accrued Expenses	2,547,000	2,634,000
Current Debt	7,150,000	4,000,000
Current Capital Lease Obligations	133,000	90,000
Current Debt and Capital Leases	7,283,000	4,090,000
Other Current Liabilities	4,567,000	3,037,000
Current Liabilities	14,397,000	9,761,000
Long-Term Obligations	39,200,000	42,249,000
Deferred LT Liability Charges	708,000	43,000
Pensions & OPEB	97,000	273,000
Other LT Liabilities	597,000	616,000
Minorities (BS)	1,120,000	1,406,000
LT Liabilities	40,602,000	43,181,000
Total Liabilities	56,119,000	54,349,000
Net Assets	37,686,000	34,579,000
Common Share Capital	5,491,000	5,491,000
Share Premium	7,332,000	7,410,000
Retained Earnings	24,960,000	22,652,000
Treasury Stock	5,134,000	5,366,000
Other Equity	5,036,000	4,391,000
Shareholders' Equity	37,685,000	34,578,000
Total Liabilities & Stockholders' Equity	93,805,000	88,928,000
Net Current Assets	44,739,000	45,688,000
Total Assets Less Current Liabilities	79,408,000	79,167,000
Shares Outstanding	32,745	32,502

Recent Dividends:

1. LEC Inc common.
No dividends paid.

Annual Dividends:

1. LEC Inc common.
No dividends paid.

LECIP HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	22,684,639
Other Revenue	…	…	0
Revenue	23,898,213	25,931,893	22,684,639
Direct Expenses	17,503,102	17,300,210	14,820,446
Gross Profit	6,395,111	8,631,683	7,864,193
SG&A	5,126,379	5,099,794	4,699,856
Other OpEx	0	0	0
Indirect Expenses	5,126,379	5,099,794	4,699,856
Total Operating Expenses	22,629,481	22,400,004	19,520,302
Operating Income	1,268,732	3,531,889	3,164,337
Non-Op Net Interest Income	(18,752)	(25,963)	(30,182)
Non-Op For Curr Gains	225,718	(70,107)	374,540
Other Non-Op	308,042	(35,936)	409,423
Non-Op Income	515,008	(132,006)	753,781
EBT Continuing	1,783,740	3,399,883	3,918,118
Taxation (current)	942,132	1,061,076	1,743,054
Taxation (deferred)	(336,335)	83,339	(241,568)
Taxation	605,797	1,144,415	1,501,486
EAT Continuing	1,177,943	2,255,468	2,416,632
Net Income	1,177,941	2,255,464	2,416,631
Dividends Per Share	24	20	8.50
EPS - Basic - Cont	76.32	152.29	178.03
EPS - Primary	76.32	152.29	178.03
EPS -Diluted - Cont	76.32	152.29	178.03
EPS - Diluted	76.32	152.29	178.03
Shares (primary)	15,434	14,810	13,575
Shares (diluted)	15,434	14,810	13,575

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,383,854	2,073,769
Short Term Investments	121,599	356,329
Cash, Equivs & STI	4,505,453	2,430,098
Receivables	4,764,067	5,607,746
Raw Materials	3,938,286	4,148,480
WIP	799,853	708,071
Finished Goods	2,578,620	2,497,149

Inventories - Other	0	0
Inventories	7,316,759	7,353,700
Current Tax Assets	1,546	67,249
Other Current Assets	270,549	629,252
Current Assets	16,858,374	16,088,045
Net PPE	2,683,059	2,627,596
Intangibles Excl Goodwill	321,220	294,449
Intangibles	321,220	294,449
Other LT Assets	1,852,846	1,393,103
LT Assets	4,857,125	4,315,148
Total Assets	21,715,499	20,403,193
Accounts Payable	3,031,358	3,633,724
Accrued Exps	347,942	427,239
Accounts Payable & Accrued Expenses	3,379,300	4,060,963
Current Debt	524,698	1,146,007
Current Capital Lease Obligations	103,430	68,714
Current Debt and Capital Leases	628,128	1,214,721
Other Current Liabilities	5,713,530	4,125,445
Current Liabilities	9,720,958	9,401,129
Long-Term Obligations	726,732	532,127
Deferred LT Liability Charges	17,922	10,126
Other LT Liabilities	272,396	359,467
LT Liabilities	1,017,050	901,720
Total Liabilities	10,738,009	10,302,849
Net Assets	10,977,490	10,100,344
Common Share Capital	1,718,223	1,718,223
Share Premium	1,751,209	1,747,974
Retained Earnings	7,804,084	6,939,698
Treasury Stock	187,922	226,107
Other Equity	(108,104)	(79,444)
Shareholders' Equity	10,977,490	10,100,344
Total Liabilities & Stockholders' Equity	21,715,499	20,403,193
Net Current Assets	7,137,416	6,686,916
Total Assets Less Current Liabilities	11,994,541	11,002,064
Shares Outstanding	15,471	15,377

Recent Dividends:
1. Lecip Holdings Corp common.
No dividends paid.
Annual Dividends:
1. Lecip Holdings Corp common.
No dividends paid.

LEOPALACE21 CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	444,820,000	431,831,000	422,671,000
Direct Expenses	355,611,000	354,537,000	353,836,000
Gross Profit	89,209,000	77,294,000	68,835,000
SG&A	53,242,000	48,062,000	45,521,000
Other OpEx	0	0	0
Indirect Expenses	53,242,000	48,062,000	45,521,000
Total Operating Expenses	408,853,000	402,599,000	399,357,000
Operating Income	35,967,000	29,232,000	23,314,000
Non-Op Net Interest Income	(833,000)	(1,424,000)	(3,561,000)
Non-Op For Curr Gains	493,000	(167,000)	582,000
Non-Op Gains	…	…	108,000
Other Non-Op	(10,699,000)	440,000	(3,438,000)
Non-Op Income	(11,039,000)	(1,151,000)	(6,309,000)
EBT Continuing	24,928,000	28,081,000	17,005,000
Taxation (current)	804,000	608,000	616,000
Taxation (deferred)	8,224,000	8,744,000	(26,564,000)
Taxation	9,028,000	9,352,000	(25,948,000)
EAT Continuing	15,900,000	18,729,000	42,953,000
Min Ints	(961,000)	(864,000)	(891,000)
Net Income	14,933,000	17,861,000	42,062,000
Dividends Per Share	10	10	5
EPS - Basic - Cont	45.14	56.22	130.91
EPS - Primary	45.14	56.22	130.91
EPS -Diluted - Cont	41.87	40.64	100.12
EPS - Diluted	41.87	40.64	100.12
Shares (primary)	330,842	317,695	321,303
Shares (diluted)	356,641	436,060	420,111

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	57,908,000	88,408,000
Short Term Investments	…	100,000
Cash, Equivs & STI	57,908,000	88,508,000
Receivables	7,769,000	6,775,000
Raw Materials	761,000	486,000
WIP	720,000	229,000
Inventories - Other	524,000	174,000
Inventories	2,005,000	889,000
Prepayments (ST)	2,232,000	2,198,000
Other Current Assets	4,760,000	4,845,000
Current Assets	74,674,000	103,215,000
Net PPE	57,531,000	58,974,000
Intangibles Excl Goodwill	923,000	1,002,000
Intangibles	923,000	1,002,000
Other LT Assets	43,445,000	53,433,000
LT Assets	101,899,000	113,409,000
Total Assets	176,574,000	216,625,000
Accounts Payable	9,771,000	8,689,000
Accounts Payable & Accrued Expenses	9,771,000	8,689,000
Current Debt	0	30,000,000
Current Capital Lease Obligations	637,000	398,000
Current Debt and Capital Leases	637,000	30,398,000
Other Current Liabilities	57,252,000	56,256,000
Current Liabilities	67,660,000	95,343,000
Long-Term Obligations	30,000,000	0
Pensions & OPEB	9,379,000	10,380,000
Other LT Liabilities	23,141,000	22,633,000
Minorities (BS)	5,712,000	6,607,000
LT Liabilities	62,520,000	33,013,000
Total Liabilities	135,892,000	134,963,000
Net Assets	40,682,000	81,662,000
Common Share Capital	100,000	100,000
Share Premium	15,015,000	30,120,000
Retained Earnings	26,349,000	47,490,000
Treasury Stock	8,749,000	4,359,000
Other Equity	7,966,000	8,310,000
Shareholders' Equity	40,681,000	81,661,000
Total Liabilities & Stockholders' Equity	176,574,000	216,625,000
Net Current Assets	7,014,000	7,872,000
Total Assets Less Current Liabilities	108,914,000	121,282,000
Shares Outstanding	317,704	317,695

Recent Dividends:
1. Leopalace21 Corp common.
No dividends paid.
Annual Dividends:
1. Leopalace21 Corp common.
No dividends paid.

LEXINGTON GOLD LTD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
Indirect Expenses	950	1,673	770
Total Operating Expenses	950	1,673	770
Non-Op Income	146	245	709
EBT Continuing	(804)	(1,428)	(61)
Taxation	25	…	…
EAT Continuing	(829)	…	…
Min Ints	292	861	111
Net Income	(537)	(567)	50
EPS - Basic - Cont	(0.00)	(0.00)	0.00
EPS - Primary	(0.00)	(0.00)	0.00
EPS -Diluted - Cont	(0.00)	(0.00)	0.00
EPS - Diluted	(0.00)	(0.00)	0.00
Shares (primary)	422,715	389,566	319,174
Shares (diluted)	422,715	389,566	319,174

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash	280	855
Cash & Equivalents	280	855
Cash, Equivs & STI	280	855
Receivables	98	64
Other Current Assets	48	55
Current Assets	426	974
LT Assets	16,402	15,467
Total Assets	16,828	16,441
Accounts Payable	119	578
Accounts Payable & Accrued Expenses	119	578
Current Debt	479	…
Current Debt and Capital Leases	479	…
Other Current Liabilities	33	149
Current Liabilities	631	727
Long-Term Obligations	0	0
Minorities (BS)	1,683	1,750
Total Liabilities	2,314	2,477
Net Assets	14,514	13,964
Common Share Capital	1,306	1,197
Share Premium	69,422	67,293
Retained Earnings	(58,728)	(58,191)
For Curr Trans (BS)	307	(99)
Other Equity	2,207	3,764
Shareholders' Equity	14,514	13,964
Total Liabilities & Stockholders' Equity	16,828	16,441
Net Current Assets	(205)	247
Total Assets Less Current Liabilities	16,197	15,714
Shares Outstanding	435,203	398,970

Recent Dividends:
1. Lexington Gold Ltd class A.
No dividends paid.
2. Lexington Gold Ltd common.
No dividends paid.
Annual Dividends:
1. Lexington Gold Ltd class A.
No dividends paid.
2. Lexington Gold Ltd common.
No dividends paid.

LINICAL CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,665,822	10,437,032	12,307,870
Direct Expenses	7,541,865	8,061,296	8,529,583
Gross Profit	1,123,957	2,375,736	3,778,287
SG&A	3,197,034	2,959,236	3,052,563
Other OpEx	0	0	0
Indirect Expenses	3,197,034	2,959,236	3,052,563
Total Operating Expenses	10,738,899	11,020,532	11,582,146
Operating Income	(2,073,077)	(583,500)	725,724
Non-Op Net Interest Income	24,957	43,350	34,636
Non-Op For Curr Gains	(42,972)	39,798	42,095
Other Non-Op	(922,435)	(12,552)	(142,224)
Non-Op Income	(940,450)	70,596	(65,493)
EBT Continuing	(3,013,527)	(512,904)	660,231
Taxation (current)	18,673	36,695	619,979
Taxation (deferred)	297,344	113,870	(298,015)
Taxation	316,017	26,198	321,964
EAT Continuing	(3,329,544)	(539,102)	338,267
Net Income	(3,329,547)	(539,101)	338,266
Dividends Per Share	8	16	15
EPS - Basic - Cont	(147.41)	(23.87)	14.98
EPS - Primary	(147.41)	(23.87)	14.98
EPS -Diluted - Cont	(147.41)	(23.87)	14.98
EPS - Diluted	(147.41)	(23.87)	14.98
Shares (primary)	22,586	22,586	22,586
Shares (diluted)	22,586	22,586	22,586

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,204,281	7,039,571
Cash, Equivs & STI	5,204,281	7,039,571
Receivables	1,699,916	2,739,011
Prepayments (ST)	840,824	1,085,250
Other Current Assets	590,154	763,364
Current Assets	8,335,175	11,627,196
Net PPE	319,879	395,396
Intangibles Excl Goodwill	2,246,093	3,239,929
Intangibles	2,246,093	3,239,929
Other LT Assets	1,098,485	1,512,781
LT Assets	3,664,457	5,148,106
Total Assets	11,999,633	16,775,302
Accrued Exps	470,013	497,032
Accounts Payable & Accrued Expenses	470,013	497,032
Current Debt	1,350,008	1,000,008
Current Debt and Capital Leases	1,350,008	1,000,008
Other Current Liabilities	4,562,473	5,980,174
Current Liabilities	6,382,494	7,477,214
Long-Term Obligations	900,307	1,327,986
Pensions & OPEB	711,188	693,219
Other LT Liabilities	29,450	23,425
LT Liabilities	1,640,945	2,044,630
Total Liabilities	8,023,439	9,521,845
Net Assets	3,976,194	7,253,457
Common Share Capital	214,043	214,043
Retained Earnings	2,746,370	6,437,301
Treasury Stock	657,464	657,464
Other Equity	1,673,244	1,259,577
Shareholders' Equity	3,976,193	7,253,457
Total Liabilities & Stockholders' Equity	11,999,633	16,775,302
Net Current Assets	1,952,681	4,149,982
Total Assets Less Current Liabilities	5,617,139	9,298,088
Shares Outstanding	22,586	22,586

Recent Dividends:
1. Linical Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Linical Co., Ltd. common.
No dividends paid.

LIONTRUST ASSET MANAGEMENT PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	134,379	169,790	197,889
Taxation	4,813	5,596	2,911
Net Income	9,600	16,696	(3,490)
Dividends Per Share	0.19	0.72	0.72
EPS - Basic - Cont	0.15	0.26	(0.05)
EPS - Primary	0.15	0.26	(0.05)
EPS -Diluted - Cont	0.15	0.26	(0.05)
EPS - Diluted	0.15	0.26	(0.05)
Shares (primary)	62,349	63,717	63,875
Shares (diluted)	62,384	63,717	63,875

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	50,620	75,901
Net PPE	2,578	2,241
Goodwill	32,110	32,110
Intangibles Excl Goodwill	29,231	39,367
Intangibles	61,341	71,477
Total Assets	269,251	354,478
Total Liabilities	161,344	216,316
Net Assets	107,907	138,162
Common Share Capital	616	637
Retained Earnings	120,895	150,445
Treasury Stock	13,644	12,939
Other Equity	40	19
Shareholders' Equity	107,907	138,162
Total Liabilities & Stockholders' Equity	269,251	354,478
Shares Outstanding	61,705	63,765

Recent Dividends:
1. Liontrust Asset Management Plc ordinary.
No dividends paid.
Annual Dividends:
1. Liontrust Asset Management Plc ordinary.
No dividends paid.

LOBTEX CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,711,753	5,708,563	5,925,353
Direct Expenses	4,007,315	4,002,310	4,012,421
Gross Profit	1,704,438	1,706,253	1,912,932
SG&A	1,522,276	1,500,430	1,558,765
Other OpEx	0	0	0
Indirect Expenses	1,522,276	1,500,430	1,558,765
Total Operating Expenses	5,529,591	5,502,740	5,571,186
Operating Income	182,162	205,823	354,167
Non-Op Net Interest Income	(30,890)	(29,437)	(24,880)
Non-Op For Curr Gains	...	...	4,042
Other Non-Op	40,022	46,307	102,471
Non-Op Income	9,132	16,870	81,633
EBT Continuing	191,294	222,693	435,800
Taxation (current)	94,817	104,201	139,998
Taxation (deferred)	(26,333)	38,709	(11,584)
Taxation	68,484	142,910	128,414
EAT Continuing	122,810	79,783	307,386
Min Ints	...	(2,502)	(27,525)
Net Income	122,811	77,278	279,862
Dividends Per Share	30	30	35
EPS - Basic - Cont	65.77	41.38	149.87
EPS - Primary	65.77	41.38	149.87
EPS -Diluted - Cont	65.77	41.38	149.87
EPS - Diluted	65.77	41.38	149.87
Shares (primary)	1,867	1,867	1,867
Shares (diluted)	1,867	1,867	1,867

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,975,711	2,287,897
Short Term Investments	27,959	...
Cash, Equivs & STI	2,003,670	2,287,897
Receivables	1,294,145	1,161,796
Raw Materials	306,734	330,447
WIP	349,012	435,152
Inventories - Other	1,513,923	1,443,285
Inventories	2,169,669	2,208,884
Other Current Assets	130,952	98,968
Current Assets	5,598,436	5,757,545
Net PPE	1,814,449	1,948,542
Intangibles Excl Goodwill	30,202	30,261
Intangibles	30,202	30,261
Other LT Assets	975,067	875,082
LT Assets	2,819,718	2,853,885
Total Assets	8,418,154	8,611,431
Accounts Payable	259,680	232,055
Accounts Payable & Accrued Expenses	259,680	232,055
Current Debt	1,519,864	1,515,870
Current Capital Lease Obligations	53,542	38,078
Current Debt and Capital Leases	1,573,406	1,553,948
Other Current Liabilities	465,237	465,712
Current Liabilities	2,298,323	2,251,715
Long-Term Obligations	972,558	1,333,386
Deferred LT Liability Charges	9,105	5,342
Pensions & OPEB	91,777	87,968
Other LT Liabilities	84,632	91,032
LT Liabilities	1,158,072	1,517,728
Total Liabilities	3,456,396	3,769,443
Net Assets	4,961,758	4,841,988
Common Share Capital	960,000	960,000
Share Premium	493,710	493,710
Retained Earnings	3,346,290	3,279,500
Treasury Stock	164,534	164,534
Other Equity	326,292	273,311
Shareholders' Equity	4,961,758	4,841,987
Total Liabilities & Stockholders' Equity	8,418,154	8,611,431
Net Current Assets	3,300,113	3,505,830
Total Assets Less Current Liabilities	6,119,831	6,359,716
Shares Outstanding	1,867	1,867

Recent Dividends:
1. Lobtex Co Ltd common.
No dividends paid.
Annual Dividends:
1. Lobtex Co Ltd common.
No dividends paid.

LOGINET JAPAN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	78,008,000	77,256,000	74,075,000
Direct Expenses	70,758,000	70,012,000	67,412,000
Gross Profit	7,250,000	7,244,000	6,663,000
SG&A	3,538,000	3,577,000	3,503,000
Other OpEx	0	0	0
Indirect Expenses	3,538,000	3,577,000	3,503,000
Total Operating Expenses	74,296,000	73,589,000	70,915,000
Operating Income	3,712,000	3,667,000	3,160,000
Non-Op Net Interest Income	(75,000)	(53,000)	(36,000)
Other Non-Op	422,000	76,000	(55,000)
Non-Op Income	347,000	23,000	(91,000)
EBT Continuing	4,059,000	3,690,000	3,069,000
Taxation (current)	1,350,000	1,458,000	1,171,000
Taxation (deferred)	(38,000)	26,000	(32,000)
Taxation	1,312,000	1,484,000	1,139,000
EAT Continuing	2,747,000	2,206,000	1,930,000
Min Ints	...	44,000	13,000
Net Income	2,745,000	2,248,000	1,943,000
Dividends Per Share	160	120	120
EPS - Basic - Cont	539.03	418.12	340.33
EPS - Primary	539.03	418.12	340.33
EPS -Diluted - Cont	539.03	418.12	340.33
EPS - Diluted	539.03	418.12	340.33
Shares (primary)	5,093	5,378	5,709
Shares (diluted)	5,093	5,378	5,709

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,522,000	377,000
Cash, Equivs & STI	1,522,000	377,000
Receivables	8,110,000	9,268,000
Inventories	184,000	223,000
Other Current Assets	1,323,000	1,177,000
Current Assets	11,139,000	11,045,000
Net PPE	21,830,000	20,272,000
Intangibles Excl Goodwill	790,000	583,000
Intangibles	790,000	583,000
Other LT Assets	5,181,000	4,294,000
LT Assets	27,801,000	25,149,000
Total Assets	38,941,000	36,194,000
Accounts Payable	5,038,000	4,718,000
Accounts Payable & Accrued Expenses	5,038,000	4,718,000
Current Debt	4,940,000	3,370,000
Current Capital Lease Obligations	39,000	24,000
Current Debt and Capital Leases	4,979,000	3,394,000
Other Current Liabilities	3,402,000	3,498,000
Current Liabilities	13,419,000	11,610,000
Long-Term Obligations	1,463,000	2,393,000
Deferred LT Liability Charges	537,000	221,000
Pensions & OPEB	784,000	672,000
Other LT Liabilities	306,000	257,000
LT Liabilities	3,090,000	3,543,000

Total Liabilities	16,510,000	15,154,000
Net Assets	22,431,000	21,040,000
Common Share Capital	1,000,000	1,000,000
Share Premium	725,000	700,000
Retained Earnings	21,623,000	19,519,000
Treasury Stock	2,253,000	766,000
Other Equity	1,336,000	587,000
Shareholders' Equity	22,431,000	21,040,000
Total Liabilities & Stockholders' Equity	38,941,000	36,194,000
Net Current Assets	(2,280,000)	(565,000)
Total Assets Less Current Liabilities	25,522,000	24,584,000
Shares Outstanding	4,956	5,342

Recent Dividends:

1. Loginet Japan Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Loginet Japan Co., Ltd. common.

No dividends paid.

LONSEAL CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	21,021,000
Other Revenue	...	...	0
Revenue	22,107,000	21,433,000	21,021,000
Direct Expenses	13,743,000	13,932,000	13,636,000
Gross Profit	8,364,000	7,501,000	7,385,000
SG&A	7,021,000	6,630,000	6,313,000
Other OpEx	0	0	0
Indirect Expenses	7,021,000	6,630,000	6,313,000
Total Operating Expenses	20,764,000	20,562,000	19,949,000
Operating Income	1,343,000	871,000	1,072,000
Non-Op Net Interest Income	(16,000)	(11,000)	(12,000)
Non-Op For Curr Gains	7,000	6,000	31,000
Other Non-Op	103,000	(600,000)	92,000
Non-Op Income	94,000	(605,000)	111,000
EBT Continuing	1,437,000	266,000	1,183,000
Taxation (current)	513,000	277,000	381,000
Taxation (deferred)	(94,000)	(23,000)	(32,000)
Taxation	419,000	254,000	349,000
EAT Continuing	1,018,000	12,000	834,000
Net Income	1,019,000	13,000	836,000
Dividends Per Share	85	70	70
EPS - Basic - Cont	221.13	2.84	181.27
EPS - Primary	221.13	2.84	181.27
EPS -Diluted - Cont	221.13	2.84	181.27
EPS - Diluted	221.13	2.84	181.27
Shares (primary)	4,608	4,608	4,608
Shares (diluted)	4,608	4,608	4,608

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,077,000	7,555,000
Cash, Equivs & STI	8,077,000	7,555,000
Receivables	5,908,000	6,222,000
Raw Materials	829,000	711,000
WIP	509,000	451,000
Inventories - Other	3,176,000	2,889,000
Inventories	4,514,000	4,051,000
Other Current Assets	230,000	223,000
Current Assets	18,729,000	18,051,000
Net PPE	5,913,000	6,075,000
Intangibles Excl Goodwill	140,000	165,000
Intangibles	140,000	165,000
Other LT Assets	1,690,000	1,612,000
LT Assets	7,743,000	7,852,000
Total Assets	26,472,000	25,903,000
Accounts Payable	3,194,000	3,539,000
Accounts Payable & Accrued Expenses	3,194,000	3,539,000
Current Debt	170,000	170,000
Current Capital Lease Obligations	35,000	105,000
Current Debt and Capital Leases	205,000	275,000
Other Current Liabilities	1,699,000	1,472,000
Current Liabilities	5,098,000	5,286,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	...	17,000
Pensions & OPEB	49,000	51,000
Other LT Liabilities	1,604,000	1,534,000
LT Liabilities	1,653,000	1,602,000
Total Liabilities	6,752,000	6,888,000
Net Assets	19,720,000	19,015,000
Common Share Capital	5,007,000	5,007,000
Share Premium	4,121,000	4,121,000
Retained Earnings	9,571,000	8,875,000
Treasury Stock	28,000	28,000
Other Equity	1,049,000	1,040,000
Shareholders' Equity	19,720,000	19,015,000
Total Liabilities & Stockholders' Equity	26,472,000	25,903,000
Net Current Assets	13,631,000	12,765,000
Total Assets Less Current Liabilities	21,374,000	20,617,000
Shares Outstanding	4,608	4,608

Recent Dividends:

1. Lonseal Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Lonseal Corp. (Japan) common.

No dividends paid.

M3 INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	238,883,000
Other Revenue	...	...	0
Revenue	351,363,000	284,900,000	238,883,000
Direct Expenses	175,519,000	130,536,000	98,352,000
Gross Profit	175,844,000	154,364,000	140,531,000
SG&A	105,740,000	92,946,000	75,003,000
Other OpEx	(972,000)	1,119,000	2,504,000
Indirect Expenses	104,768,000	94,065,000	77,507,000
Total Operating Expenses	280,287,000	224,601,000	175,859,000
Operating Income	71,076,000	60,299,000	63,024,000
Non-Op Income	2,729,000	1,814,000	4,459,000
EBT Continuing	73,805,000	62,113,000	67,483,000
Taxation	22,230,000	20,444,000	20,291,000
EAT Continuing	51,575,000	41,669,000	47,192,000
Min Ints	(4,946,000)	(3,856,000)	(3,278,000)
Equity Earns	2,471,000	2,672,000	1,357,000
Net Income	49,100,000	40,484,000	45,271,000
Dividends Per Share	10.59	10.66	9.78
EPS - Basic - Cont	72.53	59.62	66.68
EPS - Primary	72.53	59.62	66.68
EPS -Diluted - Cont	72.50	59.60	66.63
EPS - Diluted	72.50	59.60	66.63
Shares (primary)	676,968	679,027	678,962
Shares (diluted)	676,968	679,027	679,461

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	156,177,000	134,933,000
Short Term Investments	30,888,000	31,820,000
Cash, Equivs & STI	187,065,000	166,753,000
Receivables	74,619,000	65,047,000
Other Current Assets	11,351,000	11,625,000
Current Assets	273,035,000	243,425,000
Net PPE	55,150,000	48,609,000
LT Investments	74,470,000	68,507,000
Goodwill	124,087,000	111,635,000
Intangibles Excl Goodwill	99,203,000	94,884,000
Intangibles	223,290,000	206,519,000
Deferred LT Asset Charges	7,042,000	7,774,000
Other LT Assets	4,409,000	6,907,000
LT Assets	364,361,000	338,316,000
Total Assets	637,396,000	581,741,000
Current Debt	4,166,000	3,078,000
Current Debt and Capital Leases	4,166,000	3,078,000
Other Current Liabilities	95,841,000	79,036,000
Current Liabilities	100,007,000	82,114,000
Long-Term Obligations	28,983,000	21,342,000
Deferred LT Liability Charges	34,621,000	35,118,000
Other LT Liabilities	27,136,000	30,369,000
Minorities (BS)	38,432,000	34,363,000
LT Liabilities	90,740,000	86,829,000
Total Liabilities	229,179,000	203,305,000
Net Assets	408,217,000	378,436,000
Common Share Capital	29,432,000	29,351,000
Share Premium	29,811,000	28,753,000
Retained Earnings	324,848,000	289,848,000
Treasury Stock	20,037,000	37,000
Other Equity	44,162,000	30,521,000
Shareholders' Equity	408,216,000	378,436,000
Total Liabilities & Stockholders' Equity	637,396,000	581,741,000
Net Current Assets	173,028,000	161,311,000
Total Assets Less Current Liabilities	537,389,000	499,627,000
Shares Outstanding	667,425	679,033

Recent Dividends:

1. M3 Inc American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.07		03/31/2023	06/27/2023
	0.07		03/28/2024	06/25/2024
	0.07		03/31/2025	06/24/2025
	0.07		03/31/2026	06/29/2026

2. M3 Inc common.

ExDate	Amt	Declared	Record	Payable
	19.00		03/31/2023	06/12/2023
	21.00		03/31/2024	06/10/2024
	21.00		03/31/2025	06/09/2025
	22.00		03/31/2026	06/12/2026

Annual Dividends:

1. M3 Inc American Depositary Receipt.

2023 ..... 0.07 2024 ..... 0.07 2025 ..... 0.07
2026 ..... 0.07

2. M3 Inc common.

2023 ..... 19.00 2024 ..... 21.00 2025 ..... 21.00
2026 ..... 22.00

MABION SA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Zl000):

	2025	2024	2023
Revenue	15,757	69,019	151,678
Direct Expenses	33,172	27,867	37,094
Gross Profit	(17,415)	41,152	114,584
SG&A	33,932	41,733	40,175
R&D (OpEx)	75	902	6,246
RR&I	7,991	...	12,233
Other OpEx	181	5,702	869
Indirect Expenses	42,179	48,337	59,523
Total Operating Expenses	75,351	76,204	96,617
Operating Income	(59,594)	(7,185)	55,061
Non-Op Income	(3,020)	5,536	(5,166)
EBT Continuing	(62,614)	(1,649)	49,895
Taxation	...	4,685	8,625
EAT Continuing	...	(6,334)	41,270
Net Income	(62,614)	(6,334)	41,269
EPS - Basic - Cont	(3.87)	(0.39)	2.55
EPS - Primary	(3.87)	(0.39)	2.55
EPS -Diluted - Cont	(3.87)	(0.39)	2.55
EPS - Diluted	(3.87)	(0.39)	2.55
Shares (primary)	16,162	16,162	16,162
Shares (diluted)	16,162	16,162	16,162

Standardized Balance Sheet, Years Ended Dec. 31 (Zl000):

	2025	2024
Cash & Equivalents	6,372	38,448
Cash, Equivs & STI	6,372	38,448
Receivables	5,018	4,811
Inventories	1,407	2,488
Assets Held for Sale (ST)	...	109
Other Current Assets	0	1
Current Assets	12,797	45,857
Net PPE	97,233	113,064
LT Investments	244	287
Intangibles Excl Goodwill	159	264
Intangibles	159	264
Other LT Assets	0	0
LT Assets	97,636	113,615
Total Assets	110,433	159,472
Current Debt	129	159
Current Capital Lease Obligations	1,332	1,346
Current Debt and Capital Leases	1,461	1,505
Other Current Liabilities	42,393	37,628
Current Liabilities	43,854	39,133
Long-Term Obligations	11,227	1,758
Deferred LT Liability Charges	6,524	6,734
Other LT Liabilities	0	406
LT Liabilities	17,751	8,898
Total Liabilities	61,605	48,031
Net Assets	48,828	111,441
Common Share Capital	1,616	1,616
Share Premium	237,443	237,443
Retained Earnings	(190,231)	(127,617)
Other Equity	0	0
Shareholders' Equity	48,828	111,442
Total Liabilities & Stockholders' Equity	110,433	159,472
Net Current Assets	(31,057)	6,724
Total Assets Less Current Liabilities	66,579	120,339
Shares Outstanding	16,162	16,162

Recent Dividends:

1. Mabion SA ordinary.

No dividends paid.

Annual Dividends:

1. Mabion SA ordinary.

No dividends paid.

MAINFREIGHT LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (NZ$000):

	2026	2025	2024
Revenue	5,383,520	5,236,437	4,717,796
Direct Expenses	3,028,570	3,029,072	2,623,077
Gross Profit	2,354,950	2,207,365	2,094,719
SG&A	1,173,270	1,079,574	1,011,808
D&A (OpEx)	350,518	328,862	292,968
Other OpEx	472,041	406,381	387,941
Indirect Expenses	1,995,829	1,814,817	1,692,717
Total Operating Expenses	5,024,399	4,843,889	4,315,794
Operating Income	359,121	392,548	402,002
Non-Op Income	(8,227)	(8,970)	(6,619)
EBT Continuing	350,894	383,578	395,383
Taxation	99,892	109,237	186,712
EAT Continuing	251,002	274,341	208,671
Net Income	251,002	274,341	208,671
Dividends Per Share	2.69	2.69	2.69
EPS - Basic - Cont	2.49	2.72	2.07
EPS - Primary	2.49	2.72	2.07
EPS -Diluted - Cont	2.49	2.72	2.07
EPS - Diluted	2.49	2.72	2.07
Shares (primary)	100,699	100,699	100,699
Shares (diluted)	100,699	100,699	100,699

Standardized Balance Sheet, Years Ended Mar. 31 (NZ$000):

	2026	2025
Cash	162,189	179,391
Cash & Equivalents	162,189	179,391
Cash, Equivs & STI	162,189	179,391
Receivables	847,095	738,164
Current Tax Assets	7,637	4,525
Other Current Assets	0	0
Current Assets	1,016,921	922,080
Net PPE	1,890,238	1,751,936
Goodwill	242,550	235,209
Intangibles Excl Goodwill	56,813	58,947
Intangibles	299,363	294,156
Deferred LT Asset Charges	7,225	671
Other LT Assets	1,186,790	1,104,608
LT Assets	3,383,616	3,151,371
Total Assets	4,400,537	4,073,451
Accounts Payable	589,655	513,452
Accounts Payable & Accrued Expenses	589,655	513,452
Current Debt	0	0
Current Capital Lease Obligations	255,993	205,220
Current Debt and Capital Leases	255,993	205,220
Other Current Liabilities	167,744	132,928
Current Liabilities	1,013,392	851,600
Long-Term Obligations	1,173,622	1,141,769
Deferred LT Liability Charges	68,492	80,000
Pensions & OPEB	4,778	4,860
Other LT Liabilities	0	0
LT Liabilities	1,246,892	1,226,629
Total Liabilities	2,260,284	2,078,229
Net Assets	2,140,253	1,995,222
Common Share Capital	85,821	85,821
Retained Earnings	1,622,433	1,544,624
For Curr Trans (BS)	150,760	93,392
Other Equity	281,239	271,385
Shareholders' Equity	2,140,253	1,995,222
Total Liabilities & Stockholders' Equity	4,400,537	4,073,451
Net Current Assets	3,529	70,480
Total Assets Less Current Liabilities	3,387,145	3,221,851
Shares Outstanding	100,699	100,699

Recent Dividends:

1. Mainfreight Ltd ordinary.

No dividends paid.

2. Mainfreight Ltd redeemable ordinary partly paid to NZ$0.01.

No dividends paid.

3. Mainfreight Ltd American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Mainfreight Ltd ordinary.

No dividends paid.

2. Mainfreight Ltd redeemable ordinary partly paid to NZ$0.01.

No dividends paid.

3. Mainfreight Ltd American Depositary Receipts.

No dividends paid.

MAKITA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	741,391,000
Other Revenue	...	...	0
Revenue	777,600,000	753,130,000	741,391,000
Direct Expenses	493,630,000	481,704,000	517,446,000
Gross Profit	283,970,000	271,426,000	223,945,000
SG&A	179,266,000	164,388,000	157,776,000
Other OpEx	0	0	0
Indirect Expenses	179,266,000	164,388,000	157,776,000
Total Operating Expenses	672,896,000	646,092,000	675,222,000
Operating Income	104,704,000	107,038,000	66,169,000
Non-Op Income	3,312,000	1,439,000	(2,152,000)
EBT Continuing	108,016,000	108,477,000	64,017,000
Taxation	28,579,000	29,274,000	20,402,000
EAT Continuing	79,437,000	79,203,000	43,615,000
Min Ints	(24,000)	135,000	76,000
Net Income	79,414,000	79,338,000	43,691,000
Dividends Per Share	110.42	67.08	20.69
EPS - Basic - Cont	299.95	294.90	162.13
EPS - Primary	299.95	294.90	162.13
EPS -Diluted - Cont	299.95	294.90	162.13
EPS - Diluted	299.95	294.90	162.13
Shares (primary)	264,754	269,031	269,485
Shares (diluted)	264,754	269,031	269,485

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	257,385,000	253,279,000
Short Term Investments	33,686,000	39,660,000
Cash, Equivs & STI	291,071,000	292,939,000
Receivables	122,018,000	105,831,000
Inventories	375,829,000	338,116,000
Other Current Assets	19,274,000	19,551,000
Current Assets	808,192,000	756,437,000
Net PPE	278,067,000	266,609,000
LT Investments	44,414,000	35,881,000
Intangibles Excl Goodwill	9,619,000	9,574,000
Intangibles	9,619,000	9,574,000
Deferred LT Asset Charges	22,153,000	18,123,000
Other LT Assets	18,740,000	19,901,000
LT Assets	372,993,000	350,088,000
Total Assets	1,181,185,000	1,106,525,000
Accounts Payable	55,358,000	54,628,000
Accounts Payable & Accrued Expenses	55,358,000	54,628,000
Current Debt	2,384,000	10,152,000
Current Debt and Capital Leases	2,384,000	10,152,000
Other Current Liabilities	81,238,000	74,218,000
Current Liabilities	138,980,000	138,998,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	16,290,000	14,341,000
Pensions & OPEB	3,420,000	3,185,000
Other LT Liabilities	17,954,000	17,506,000
Minorities (BS)	7,201,000	6,490,000
LT Liabilities	37,664,000	35,032,000
Total Liabilities	183,845,000	180,520,000
Net Assets	997,340,000	926,005,000
Common Share Capital	23,805,000	23,805,000
Share Premium	45,432,000	46,014,000
Retained Earnings	779,488,000	732,556,000
Treasury Stock	76,727,000	21,470,000
Other Equity	225,342,000	145,100,000
Shareholders' Equity	997,340,000	926,005,000
Total Liabilities & Stockholders' Equity	1,181,185,000	1,106,525,000
Net Current Assets	669,212,000	617,439,000
Total Assets Less Current Liabilities	1,042,205,000	967,527,000
Shares Outstanding	258,415	269,041

Recent Dividends:

1. Makita Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.08		03/31/2023	07/10/2023
	0.07		09/29/2023	12/11/2023
	0.29		03/28/2024	07/08/2024
	0.13		09/30/2024	12/09/2024
	0.62		03/31/2025	07/07/2025
	0.13		09/30/2025	12/15/2025
	0.80		03/31/2026	07/06/2026

2. Makita Corp common.

No dividends paid.

Annual Dividends:

1. Makita Corp American Depositary Receipts.

2023.....0.14 2024.....0.43 2025.....0.75 2026.....0.80

2. Makita Corp common.

No dividends paid.

MAKOTO CONSTRUCTION CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,130,249	3,274,673	3,189,624
Direct Expenses	2,687,350	2,817,443	2,627,640
Gross Profit	442,899	457,230	561,984
SG&A	401,267	437,017	383,451
Other OpEx	0	0	0
Indirect Expenses	401,267	437,017	383,451
Total Operating Expenses	3,088,617	3,254,460	3,011,091
Operating Income	41,632	20,213	178,533
Non-Op Net Interest Income	(30,146)	(20,061)	(4,723)
Other Non-Op	25,869	70,299	18,279
Non-Op Income	(4,277)	50,238	13,556
EBT Continuing	37,355	70,451	192,089
Taxation (current)	15,947	25,120	52,338
Taxation (deferred)	(3,735)	(1,238)	8,737
Taxation	12,212	23,882	61,075
EAT Continuing	25,143	46,569	131,014
Net Income	25,143	46,570	131,014
Dividends Per Share	25	25	25
EPS - Basic - Cont	12.50	23.15	65.12
EPS - Primary	12.50	23.15	65.12
EPS -Diluted - Cont	12.50	23.15	65.12
EPS - Diluted	12.50	23.15	65.12
Shares (primary)	2,012	2,012	2,012
Shares (diluted)	2,012	2,012	2,012

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	902,505	1,636,992
Cash, Equivs & STI	902,505	1,636,992
Receivables	38	69
WIP	2,466,838	2,375,371
Inventories - Other	1,629,203	1,450,859
Inventories	4,096,041	3,826,230
Other Current Assets	98,501	138,704
Current Assets	5,097,085	5,601,995
Net PPE	832,522	843,935
Intangibles Excl Goodwill	127	127
Intangibles	127	127
Other LT Assets	749,888	501,151
LT Assets	1,582,537	1,345,213
Total Assets	6,679,623	6,947,209
Accounts Payable	231,951	256,192
Accrued Exps	2,717	3,354
Accounts Payable & Accrued Expenses	234,668	259,546
Current Debt	1,418,773	640,729
Current Debt and Capital Leases	1,418,773	640,729
Other Current Liabilities	59,718	73,016
Current Liabilities	1,713,159	973,291
Long-Term Obligations	710,137	1,930,480
Deferred LT Liability Charges	133,724	59,578
Other LT Liabilities	0	0
LT Liabilities	843,861	1,990,058
Total Liabilities	2,557,020	2,963,349
Net Assets	4,122,603	3,983,860
Common Share Capital	578,800	578,800
Share Premium	317,760	317,760
Retained Earnings	2,856,485	2,881,636
Treasury Stock	200	167
Other Equity	369,757	205,831
Shareholders' Equity	4,122,602	3,983,860
Total Liabilities & Stockholders' Equity	6,679,623	6,947,209
Net Current Assets	3,383,926	4,628,704
Total Assets Less Current Liabilities	4,966,464	5,973,918
Shares Outstanding	2,012	2,012

Recent Dividends:

1. Makoto Construction Co Ltd common.

No dividends paid.

Annual Dividends:

1. Makoto Construction Co Ltd common.

No dividends paid.

MAMIYA-OP CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2022
Revenue	20,892,799	33,707,297	12,872,631
Direct Expenses	15,055,226	23,159,370	8,711,212
Gross Profit	5,837,573	10,547,927	4,161,419
SG&A	3,953,788	4,148,317	3,651,115
Other OpEx	0	0	0
Indirect Expenses	3,953,788	4,148,317	3,651,115
Total Operating Expenses	19,009,014	27,307,687	12,362,327
Operating Income	1,883,785	6,399,610	510,304
Non-Op Net Interest Income	(26,678)	(29,704)	(46,178)
Non-Op For Curr Gains	50,083	(37,226)	178,293
Other Non-Op	423,950	214,244	83,974
Non-Op Income	447,355	147,314	216,089
EBT Continuing	2,331,140	6,546,924	726,393
Taxation (current)	584,412	1,947,929	146,037
Taxation (deferred)	33,920	(117,850)	(114,139)
Taxation	618,332	1,830,079	31,897
EAT Continuing	1,712,808	4,716,845	694,496
Min Ints	(143)	1,571	(305)
Equity Earns	…	…	(59,955)
Net Income	1,712,663	4,718,416	634,237
Dividends Per Share	50	100	50
EPS - Basic - Cont	165.82	458.26	73.15
EPS - Primary	165.82	458.26	73.15
EPS -Diluted - Cont	164.74	455.45	72.54
EPS - Diluted	164.74	455.45	72.54
Shares (primary)	10,328	10,296	8,670
Shares (diluted)	10,396	10,360	8,743

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,342,901	14,238,023
Cash, Equivs & STI	10,342,901	14,238,023
Receivables	3,958,079	4,977,589
Raw Materials	3,863,415	3,657,358
WIP	902,236	1,019,339
Inventories - Other	2,062,762	2,297,813
Inventories	6,828,413	6,974,510
Other Current Assets	1,118,676	300,147
Current Assets	22,248,069	26,490,269
Net PPE	8,802,812	5,698,894
Intangibles Excl Goodwill	196,830	240,852
Intangibles	196,830	240,852
Other LT Assets	8,681,488	8,195,993
LT Assets	17,681,130	14,135,739
Total Assets	39,929,200	40,626,008
Accounts Payable	2,220,648	3,599,230
Accounts Payable & Accrued Expenses	2,220,648	3,599,230
Current Debt	2,918,579	2,188,272
Current Debt and Capital Leases	2,918,579	2,188,272
Other Current Liabilities	621,139	2,369,644
Current Liabilities	5,760,366	8,157,146
Long-Term Obligations	6,173,085	5,704,009
Deferred LT Liability Charges	477,583	329,618
Pensions & OPEB	1,034,234	1,048,693
Other LT Liabilities	366,858	265,859
Minorities (BS)	10,569	10,425
LT Liabilities	8,051,760	7,348,179
Total Liabilities	13,822,696	15,515,750
Net Assets	26,106,504	25,110,258
Common Share Capital	4,804,323	4,804,323
Share Premium	1,030,685	1,030,685
Retained Earnings	18,099,065	17,430,249
Treasury Stock	260,708	259,404
Other Equity	2,433,138	2,104,405
Shareholders' Equity	26,106,503	25,110,258
Total Liabilities & Stockholders' Equity	39,929,200	40,626,008
Net Current Assets	16,487,703	18,333,123
Total Assets Less Current Liabilities	34,168,834	32,468,862
Shares Outstanding	10,328	10,329

Recent Dividends:

1. Mamiya-OP Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Mamiya-OP Co Ltd (Japan) common.

No dividends paid.

MANOLETE PARTNERS PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025 (revised)	2024
Revenue	27,877	29,793	26,295
Direct Expenses	14,722	19,153	16,150
Gross Profit	13,155	10,640	10,145
SG&A	10,423	7,463	7,644
Other OpEx	0	0	0
Indirect Expenses	10,423	7,463	7,644
Total Operating Expenses	25,145	26,616	23,794
Operating Income	2,732	3,177	2,501
Non-Op Income	(1,111)	(1,621)	(1,463)
EBT Continuing	1,621	1,556	1,038
Taxation	527	454	105
EAT Continuing	1,094	1,102	933
Net Income	1,094	1,102	933
EPS - Basic - Cont	0.03	0.03	0.02
EPS - Primary	0.03	0.03	0.02
EPS -Diluted - Cont	0.02	0.02	0.02
EPS - Diluted	0.02	0.02	0.02
Shares (primary)	43,840	43,777	44,136
Shares (diluted)	44,427	44,490	44,136
Taxation (Cumu)	…	454	…
EPS - Primary (Cumu)	…	0.03	…
EPS - Diluted (Cumu)	…	0.02	…

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025 (revised)
Cash	1,247	692
Cash & Equivalents	1,247	692
Short Term Investments	35,708	30,110
Cash, Equivs & STI	36,955	30,802
Receivables	12,495	19,372
Other Current Assets	0	0
Current Assets	49,450	50,174
LT Investments	22,278	22,826
Deferred LT Asset Charges	68	278
Other LT Assets	0	0
LT Assets	22,346	23,104
Total Assets	71,796	73,278
Current Liabilities	9,878	13,195
Long-Term Obligations	12,745	11,762
Other LT Liabilities	6,771	7,271
LT Liabilities	19,516	19,033
Total Liabilities	29,394	32,228
Net Assets	42,402	41,050
Common Share Capital	175	175
Share Premium	157	157
Retained Earnings	40,777	39,565
Other Equity	1,293	1,153
Shareholders' Equity	42,402	41,050
Total Liabilities & Stockholders' Equity	71,796	73,278
Net Current Assets	39,572	36,979
Total Assets Less Current Liabilities	61,918	60,083
Shares Outstanding	43,811	43,761

Recent Dividends:

1. Manolete Partners PLC A ordinary.

No dividends paid.

2. Manolete Partners PLC ordinary.

No dividends paid.

Annual Dividends:

1. Manolete Partners PLC A ordinary.

No dividends paid.

2. Manolete Partners PLC ordinary.

No dividends paid.

MANULIFE HOLDINGS BERHAD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (RM000):

	2025	2024	2023
Revenue	311,376	365,016	260,275
Direct Expenses	(21,134)	(230,377)	(118,504)
Gross Profit	332,510	595,393	378,779
SG&A	48,533	63,719	64,441
Other OpEx	97,677	99,484	69,351
Indirect Expenses	146,210	163,203	133,792
Total Operating Expenses	125,076	(67,174)	15,288
Operating Income	186,300	432,190	244,987
Non-Op Net Interest Income	(86)	(89)	(109)
Other Non-Op	(26,682)	(246,745)	(131,735)
Non-Op Income	(26,768)	(246,834)	(131,844)
EBT Continuing	159,532	185,356	113,143
Taxation	41,200	53,991	29,269
EAT Continuing	118,332	131,365	83,874
Min Ints	...	...	(5,996)
Net Income	118,332	131,365	77,878
Dividends Per Share	0.09	0.08	0.07
EPS - Basic - Cont	0.49	0.49	0.36
EPS - Primary	0.49	0.49	0.36
EPS -Diluted - Cont	0.49	0.49	0.36
EPS - Diluted	0.49	0.49	0.36
Shares (primary)	227,678	221,680	217,535
Shares (diluted)	227,678	221,680	217,535

Standardized Balance Sheet, Years Ended Dec. 31 (RM000):

	2025	2024
Cash & Equivalents	311,809	235,860
Cash, Equivs & STI	311,809	235,860
Other Current Assets	0	0
Current Assets	311,809	235,860
Net PPE	35,105	35,072
Intangibles Excl Goodwill	217,984	225,828
Intangibles	217,984	225,828
LT Receivables	945	7,304
Other LT Assets	1,781,477	1,729,537
LT Assets	2,035,511	1,997,741
Total Assets	8,082,513	7,750,873
Long-Term Obligations	0	0
Other LT Liabilities	2,071,327	2,061,183
LT Liabilities	2,071,327	2,061,183
Total Liabilities	6,594,402	6,370,629
Net Assets	1,488,111	1,380,244
Common Share Capital	160,353	147,231
Retained Earnings	1,304,878	1,204,521
Other Equity	22,880	28,492
Shareholders' Equity	1,488,111	1,380,244
Total Liabilities & Stockholders' Equity	8,082,513	7,750,873
Shares Outstanding	231,635	224,691

Recent Dividends:

1. Manulife Holdings Berhad ordinary.

No dividends paid.

Annual Dividends:

1. Manulife Holdings Berhad ordinary.

No dividends paid.

MARKS ELECTRICAL GROUP PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	107,933	117,181	114,262
Direct Expenses	82,436	88,565	85,230
Gross Profit	25,497	28,616	29,032
SG&A	25,779	30,357	28,544
Other OpEx	0	0	0
Indirect Expenses	25,779	30,357	28,544
Total Operating Expenses	108,215	118,922	113,774
Operating Income	(282)	(1,741)	488
Non-Op Net Interest Income	97	217	167
Other Non-Op	(181)	(186)	(39)
Non-Op Income	(84)	31	128
EBT Continuing	(366)	(1,710)	616
Taxation	55	(266)	189
EAT Continuing	(421)	(1,444)	427
Net Income	(421)	(1,444)	427
Dividends Per Share	...	0.01	0.01
EPS - Basic - Cont	(0.00)	(0.01)	0.00
EPS - Primary	(0.00)	(0.01)	0.00
EPS -Diluted - Cont	(0.00)	(0.01)	0.00
EPS - Diluted	(0.00)	(0.01)	0.00
Shares (primary)	104,030	104,949	104,949
Shares (diluted)	104,030	104,949	104,949

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash	4,434	8,807
Cash & Equivalents	4,434	8,807
Cash, Equivs & STI	4,434	8,807
Receivables	4,598	7,521
Finished Goods	13,030	16,918
Inventories - Other	0	0
Inventories	13,030	16,918
Other Current Assets	0	0
Current Assets	22,062	33,246
Net PPE	1,545	2,010
LT Receivables	261	204
Other LT Assets	1,963	2,416
LT Assets	3,769	4,630
Total Assets	25,831	37,876
Current Debt	0	0
Current Capital Lease Obligations	1,096	993
Current Debt and Capital Leases	1,096	993
Other Current Liabilities	13,675	23,743
Current Liabilities	14,771	24,736
Long-Term Obligations	0	0
Deferred LT Liability Charges	288	423
Other LT Liabilities	788	1,457
LT Liabilities	1,076	1,880
Total Liabilities	15,847	26,616
Net Assets	9,984	11,260
Common Share Capital	1,049	1,049
Share Premium	4,818	4,818
Retained Earnings	104,516	105,689
Treasury Stock	399	296
Other Equity	(100,000)	(100,000)
Shareholders' Equity	9,984	11,260
Total Liabilities & Stockholders' Equity	25,831	37,876
Net Current Assets	7,291	8,510
Total Assets Less Current Liabilities	11,060	13,140
Shares Outstanding	104,949	104,949

Recent Dividends:

1. Marks Electrical Group plc ordinary.

No dividends paid.

Annual Dividends:

1. Marks Electrical Group plc ordinary.

No dividends paid.

MARS GROUP HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	36,575,140
Other Revenue	...	...	0
Revenue	32,281,157	42,250,771	36,575,140
Direct Expenses	15,080,781	21,402,450	16,747,328
Gross Profit	17,200,376	20,848,321	19,827,812
SG&A	8,405,269	8,516,738	8,133,485
Other OpEx	0	0	0
Indirect Expenses	8,405,269	8,516,738	8,133,485
Total Operating Expenses	23,486,050	29,919,188	24,880,813
Operating Income	8,795,107	12,331,583	11,694,327
Non-Op For Curr Gains	...	(3,502)	...
Other Non-Op	...	265,864	...
Non-Op Income	1,060,548	262,362	886,152
EBT Continuing	9,855,655	12,593,945	12,580,479
Taxation (current)	3,274,593	3,820,685	4,366,708
Taxation (deferred)	(59,379)	56,981	(372,213)
Taxation	3,215,214	3,877,666	3,994,495
EAT Continuing	6,640,441	8,716,279	8,585,984
Net Income	6,640,443	8,716,277	8,585,986
Dividends Per Share	150	195	150
EPS - Basic - Cont	359.92	475.74	499.89
EPS - Primary	359.92	475.74	499.89
EPS -Diluted - Cont	359.92	475.74	497.10
EPS - Diluted	359.92	475.74	497.10
Shares (primary)	18,450	18,322	17,176
Shares (diluted)	18,450	18,322	17,272

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,963,318	36,373,416
Short Term Investments	604,098	679,990
Cash, Equivs & STI	39,567,416	37,053,406
Receivables	5,098,706	5,158,888
Raw Materials	3,239,239	4,052,318
WIP	257,407	234,076
Inventories - Other	3,517,162	4,632,978
Inventories	7,013,808	8,919,372
Other Current Assets	950,475	873,115
Current Assets	52,630,405	52,004,781
Net PPE	18,252,113	16,272,727
Intangibles Excl Goodwill	511,123	470,780
Intangibles	511,123	470,780
Other LT Assets	22,868,818	18,252,607
LT Assets	41,632,054	34,996,114
Total Assets	94,262,460	87,000,896
Accounts Payable	1,239,058	1,627,607
Accounts Payable & Accrued Expenses	1,239,058	1,627,607
Current Debt	0	0
Current Capital Lease Obligations	231,608	182,266
Current Debt and Capital Leases	231,608	182,266
Other Current Liabilities	2,920,049	4,186,406
Current Liabilities	4,390,715	5,996,279
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,439,955	897,251
Pensions & OPEB	198,325	489,224
Other LT Liabilities	1,500,190	1,387,880
LT Liabilities	4,138,470	2,774,355
Total Liabilities	8,529,185	8,770,634
Net Assets	85,733,275	78,230,262
Common Share Capital	7,934,100	7,934,100
Share Premium	10,301,956	10,286,972
Retained Earnings	66,865,093	62,991,949
Treasury Stock	8,480,469	8,513,509
Other Equity	9,112,594	5,530,750
Shareholders' Equity	85,733,274	78,230,262
Total Liabilities & Stockholders' Equity	94,262,460	87,000,896
Net Current Assets	48,239,690	46,008,502
Total Assets Less Current Liabilities	89,871,745	81,004,617
Shares Outstanding	18,448	18,443

Recent Dividends:

1. Mars Group Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Mars Group Holdings Corp common.

No dividends paid.

MARUBENI CONSTRUCTION MATERIAL LEASE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Sales	…	…	21,325,000
Other Revenue	…	…	0
Revenue	26,470,000	22,807,000	21,325,000
Direct Expenses	21,686,000	18,487,000	17,433,000
Gross Profit	4,784,000	4,320,000	3,892,000
SG&A	3,356,000	2,805,000	2,565,000
Other OpEx	0	0	0
Indirect Expenses	3,356,000	2,805,000	2,565,000
Total Operating Expenses	25,042,000	21,292,000	19,998,000
Operating Income	1,428,000	1,515,000	1,327,000
Non-Op Net Interest Income	(86,000)	(40,000)	(28,000)
Other Non-Op	589,000	246,000	283,000
Non-Op Income	503,000	206,000	255,000
EBT Continuing	1,931,000	1,721,000	1,582,000
Taxation (current)	677,000	340,000	301,000
Taxation (deferred)	(111,000)	178,000	113,000
Taxation	566,000	518,000	414,000
EAT Continuing	1,365,000	1,203,000	1,168,000
Min Ints	(5,000)	16,000	(4,000)
Net Income	1,360,000	1,218,000	1,161,000
Dividends Per Share	53.33	140	115
EPS - Basic - Cont	142.89	384.06	366.04
EPS - Primary	142.89	384.06	366.04
EPS -Diluted - Cont	142.89	384.06	366.04
EPS - Diluted	142.89	384.06	366.04
Shares (primary)	9,518	3,173	3,173
Shares (diluted)	9,518	3,173	3,173

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,644,000	2,000,000
Cash, Equivs & STI	1,644,000	2,000,000
Receivables	7,669,000	7,247,000
Raw Materials	13,345,000	11,499,000
WIP	610,000	719,000
Inventories - Other	638,000	695,000
Inventories	14,593,000	12,913,000
Other Current Assets	403,000	221,000
Current Assets	24,309,000	22,381,000
Net PPE	9,293,000	9,489,000
Intangibles Excl Goodwill	1,578,000	681,000
Intangibles	1,578,000	681,000
Other LT Assets	5,662,000	5,412,000
LT Assets	16,533,000	15,582,000
Total Assets	40,842,000	37,963,000
Accounts Payable	4,761,000	5,569,000
Accrued Exps	801,000	732,000
Accounts Payable & Accrued Expenses	5,562,000	6,301,000
Current Debt	6,085,000	5,196,000
Current Capital Lease Obligations	34,000	24,000
Current Debt and Capital Leases	6,119,000	5,220,000
Other Current Liabilities	5,720,000	4,635,000
Current Liabilities	17,401,000	16,156,000
Long-Term Obligations	3,178,000	3,104,000
Deferred LT Liability Charges	974,000	974,000
Pensions & OPEB	42,000	25,000
Other LT Liabilities	449,000	234,000
Minorities (BS)	671,000	651,000
LT Liabilities	4,643,000	4,337,000
Total Liabilities	22,715,000	21,144,000
Net Assets	18,127,000	16,819,000
Common Share Capital	2,651,000	2,651,000
Share Premium	924,000	924,000
Retained Earnings	11,642,000	10,751,000
Treasury Stock	439,000	438,000
Other Equity	3,349,000	2,929,000
Shareholders' Equity	18,127,000	16,817,000
Total Liabilities & Stockholders' Equity	40,842,000	37,963,000
Net Current Assets	6,908,000	6,225,000
Total Assets Less Current Liabilities	23,441,000	21,807,000
Shares Outstanding	9,518	3,173

Recent Dividends:

1. Marubeni Construction Material Lease Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Marubeni Construction Material Lease Co., Ltd. (Japan) common.

No dividends paid.

MARUBUN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	…	…	236,490,000
Other Revenue	…	…	0
Revenue	213,425,000	210,837,000	236,490,000
Direct Expenses	188,723,000	184,613,000	206,883,000
Gross Profit	24,702,000	26,224,000	29,607,000
SG&A	16,938,000	17,068,000	16,623,000
Other OpEx	0	0	0
Indirect Expenses	16,938,000	17,068,000	16,623,000
Total Operating Expenses	205,661,000	201,681,000	223,506,000
Operating Income	7,764,000	9,156,000	12,984,000
Non-Op Net Interest Income	(1,947,000)	(2,923,000)	(3,687,000)
Non-Op For Curr Gains	(1,866,000)	798,000	(3,438,000)
Other Non-Op	1,237,000	(249,000)	(239,000)
Non-Op Income	(2,576,000)	(2,374,000)	(7,364,000)
EBT Continuing	5,188,000	6,782,000	5,620,000
Taxation (current)	1,076,000	2,132,000	1,683,000
Taxation (deferred)	429,000	94,000	55,000
Taxation	1,505,000	2,226,000	1,738,000
EAT Continuing	3,683,000	4,556,000	3,882,000
Min Ints	(376,000)	(144,000)	(482,000)
Net Income	3,303,000	4,409,000	3,401,000
Dividends Per Share	50	66	52
EPS - Basic - Cont	126.11	168.52	130.07
EPS - Primary	126.11	168.52	130.07
EPS -Diluted - Cont	126.11	168.52	130.07
EPS - Diluted	126.11	168.52	130.07
Shares (primary)	26,197	26,163	26,150
Shares (diluted)	26,197	26,163	26,150
Taxation (Cumu)	…	2,226,000	…
Min Ints (Cumu)	…	(144,000)	…
EPS - Primary (Cumu)	…	168.52	…
EPS - Diluted (Cumu)	…	168.52	…

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	24,735,000	24,246,000
Cash, Equivs & STI	24,735,000	24,246,000
Receivables	55,116,000	54,818,000
WIP	65,000	98,000
Inventories - Other	43,440,000	49,558,000
Inventories	43,505,000	49,656,000
Prepayments (ST)	4,116,000	735,000
Other Current Assets	1,826,000	1,152,000
Current Assets	129,298,000	130,607,000
Net PPE	5,154,000	4,340,000
Intangibles Excl Goodwill	2,269,000	2,284,000
Intangibles	2,269,000	2,284,000
Other LT Assets	8,279,000	7,942,000
LT Assets	15,702,000	14,566,000
Total Assets	145,001,000	145,173,000
Accounts Payable	25,751,000	25,593,000
Accounts Payable & Accrued Expenses	25,751,000	25,593,000
Current Debt	44,766,000	46,360,000
Current Capital Lease Obligations	77,000	89,000
Current Debt and Capital Leases	44,843,000	46,449,000
Other Current Liabilities	5,543,000	7,180,000
Current Liabilities	76,137,000	79,222,000
Long-Term Obligations	4,000,000	4,000,000
Deferred LT Liability Charges	1,143,000	456,000
Pensions & OPEB	393,000	425,000
Other LT Liabilities	538,000	287,000
Minorities (BS)	5,903,000	5,976,000
LT Liabilities	6,074,000	5,168,000
Total Liabilities	88,114,000	90,366,000
Net Assets	56,887,000	54,807,000
Common Share Capital	6,214,000	6,214,000
Share Premium	6,385,000	6,367,000
Retained Earnings	40,339,000	38,762,000
Treasury Stock	1,538,000	1,602,000
Other Equity	5,487,000	5,065,000
Shareholders' Equity	56,887,000	54,806,000
Total Liabilities & Stockholders' Equity	145,001,000	145,173,000
Net Current Assets	53,161,000	51,385,000
Total Assets Less Current Liabilities	68,864,000	65,951,000
Shares Outstanding	26,243	26,169

Recent Dividends:

1. Marubun Corp common.

No dividends paid.

Annual Dividends:

1. Marubun Corp common.

No dividends paid.

MARUDAI FOOD CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	228,808,000
Other Revenue	…	…	0
Revenue	238,396,000	234,970,000	228,808,000
Direct Expenses	198,842,000	197,870,000	194,132,000
Gross Profit	39,554,000	37,100,000	34,676,000
SG&A	32,049,000	31,630,000	31,558,000
Other OpEx	0	0	0
Indirect Expenses	32,049,000	31,630,000	31,558,000
Total Operating Expenses	230,891,000	229,500,000	225,690,000
Operating Income	7,505,000	5,470,000	3,118,000
Non-Op Net Interest Income	(254,000)	(222,000)	(216,000)
Other Non-Op	5,808,000	1,857,000	(12,187,000)
Non-Op Income	5,554,000	1,635,000	(12,403,000)
EBT Continuing	13,059,000	7,105,000	(9,285,000)
Taxation (current)	3,361,000	1,105,000	721,000
Taxation (deferred)	(135,000)	442,000	(652,000)
Taxation	3,226,000	1,547,000	68,000
EAT Continuing	9,833,000	5,558,000	(9,353,000)
Min Ints	(48,000)	(68,000)	(62,000)
Net Income	9,786,000	5,488,000	(9,414,000)
Dividends Per Share	70	50	20
EPS - Basic - Cont	399.89	222.06	(377.73)
EPS - Primary	399.89	222.06	(377.73)
EPS -Diluted - Cont	399.89	222.06	(377.73)
EPS - Diluted	399.89	222.06	(377.73)
Shares (primary)	24,474	24,717	24,922
Shares (diluted)	24,474	24,717	24,922

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,796,000	8,983,000
Cash, Equivs & STI	9,796,000	8,983,000
Receivables	25,943,000	25,033,000
Raw Materials	7,003,000	7,499,000
WIP	494,000	524,000
Inventories - Other	12,698,000	12,628,000
Inventories	20,195,000	20,651,000
Other Current Assets	1,023,000	1,079,000
Current Assets	56,957,000	55,746,000
Net PPE	42,763,000	41,446,000
Intangibles Excl Goodwill	643,000	489,000
Intangibles	643,000	489,000
Other LT Assets	24,277,000	23,238,000
LT Assets	67,683,000	65,173,000
Total Assets	124,641,000	120,920,000
Accounts Payable	18,395,000	19,047,000
Accrued Exps	56,000	…
Accounts Payable & Accrued Expenses	18,451,000	19,047,000

Current Debt	3,688,000	10,921,000
Current Capital Lease Obligations	711,000	872,000
Current Debt and Capital Leases	4,399,000	11,793,000
Other Current Liabilities	11,542,000	9,790,000
Current Liabilities	34,392,000	40,630,000
Long-Term Obligations	4,893,000	5,361,000
Deferred LT Liability Charges	4,170,000	3,387,000
Pensions & OPEB	1,626,000	1,583,000
Other LT Liabilities	2,589,000	2,950,000
Minorities (BS)	850,000	805,000
LT Liabilities	13,278,000	13,281,000
Total Liabilities	48,520,000	54,717,000
Net Assets	76,121,000	66,203,000
Common Share Capital	6,716,000	6,716,000
Share Premium	22,073,000	22,086,000
Retained Earnings	42,028,000	33,465,000
Treasury Stock	4,685,000	4,261,000
Other Equity	9,989,000	8,196,000
Shareholders' Equity	76,121,000	66,202,000
Total Liabilities & Stockholders' Equity	124,641,000	120,920,000
Net Current Assets	22,565,000	15,116,000
Total Assets Less Current Liabilities	90,249,000	80,290,000
Shares Outstanding	24,287	24,480

Recent Dividends:

1. Marudai Food Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Marudai Food Co., Ltd. common.

No dividends paid.

MARUFUJI SHEET PILING CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	34,543,000
Other Revenue	...	...	0
Revenue	40,340,000	35,585,000	34,543,000
Direct Expenses	32,505,000	29,124,000	28,411,000
Gross Profit	7,835,000	6,461,000	6,132,000
SG&A	5,724,000	4,881,000	4,721,000
Other OpEx	0	0	0
Indirect Expenses	5,724,000	4,881,000	4,721,000
Total Operating Expenses	38,229,000	34,005,000	33,132,000
Operating Income	2,111,000	1,580,000	1,411,000
Non-Op Net Interest Income	13,000	2,000	(5,000)
Other Non-Op	709,000	593,000	601,000
Non-Op Income	722,000	595,000	596,000
EBT Continuing	2,833,000	2,175,000	2,007,000
Taxation (current)	984,000	575,000	657,000
Taxation (deferred)	(117,000)	63,000	(22,000)
Taxation	867,000	638,000	635,000
EAT Continuing	1,966,000	1,537,000	1,372,000
Net Income	1,966,000	1,534,000	1,372,000
Dividends Per Share	40	130	110
EPS - Basic - Cont	110.60	428.72	383.35
EPS - Primary	110.60	428.72	383.35
EPS -Diluted - Cont	110.60	428.72	383.35
EPS - Diluted	110.60	428.72	383.35
Shares (primary)	17,769	3,579	3,579
Shares (diluted)	17,769	3,579	3,579

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,379,000	5,092,000
Cash, Equivs & STI	4,379,000	5,092,000
Receivables	12,489,000	12,255,000
Raw Materials	14,224,000	14,697,000
WIP	151,000	79,000
Finished Goods	326,000	405,000
Inventories - Other	0	0
Inventories	14,701,000	15,181,000
Other Current Assets	291,000	326,000
Current Assets	31,860,000	32,854,000
Net PPE	7,807,000	6,737,000
Intangibles Excl Goodwill	155,000	90,000
Intangibles	155,000	90,000
Other LT Assets	6,133,000	4,288,000
LT Assets	14,095,000	11,115,000
Total Assets	45,955,000	43,969,000
Accounts Payable	7,923,000	8,848,000
Accrued Exps	709,000	645,000
Accounts Payable & Accrued Expenses	8,632,000	9,493,000
Current Debt	500,000	500,000
Current Debt and Capital Leases	500,000	500,000
Other Current Liabilities	2,946,000	2,234,000
Current Liabilities	12,078,000	12,227,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	803,000	433,000
Pensions & OPEB	38,000	38,000
Other LT Liabilities	302,000	344,000
LT Liabilities	1,143,000	815,000
Total Liabilities	13,222,000	13,043,000
Net Assets	32,733,000	30,926,000
Common Share Capital	3,626,000	3,626,000
Share Premium	5,227,000	5,206,000
Retained Earnings	23,597,000	22,097,000
Treasury Stock	1,780,000	1,010,000
Other Equity	2,063,000	1,007,000
Shareholders' Equity	32,733,000	30,926,000
Total Liabilities & Stockholders' Equity	45,955,000	43,969,000
Net Current Assets	19,782,000	20,627,000
Total Assets Less Current Liabilities	33,877,000	31,742,000
Shares Outstanding	17,242	3,579

Recent Dividends:

1. Marufuji Sheet Piling Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Marufuji Sheet Piling Co Ltd (Japan) common.

No dividends paid.

MARUHACHI SECURITIES CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,576,317	3,082,038	3,262,621
Direct Expenses	16,056	4,880	3,886
Gross Profit	3,560,261	3,077,158	3,258,735
SG&A	2,820,779	2,635,717	2,594,994
Other OpEx	0	0	0
Indirect Expenses	2,820,779	2,635,717	2,594,994
Total Operating Expenses	2,836,835	2,640,597	2,598,880
Operating Income	739,482	441,441	663,741
Non-Op Income	262,737	162,053	102,537
EBT Continuing	1,002,219	603,494	766,278
Taxation (current)	366,363	201,608	285,382
Taxation (deferred)	(48,226)	9,656	(36,923)
Taxation	318,137	211,264	248,459
EAT Continuing	684,082	392,230	517,819
Net Income	684,084	392,230	517,816
Dividends Per Share	100	60	80
EPS - Basic - Cont	171.40	98.28	129.74
EPS - Primary	171.40	98.28	129.74
EPS -Diluted - Cont	171.40	98.28	129.74
EPS - Diluted	171.40	98.28	129.74
Shares (primary)	3,991	3,991	3,991
Shares (diluted)	3,991	3,991	3,991

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	1,600,000	1,300,000
Cash & Equivalents	8,987,896	6,175,485
Short Term Investments	253,398	526,777
Cash, Equivs & STI	9,241,294	6,702,262
Receivables	209,258	221,170
Prepayments (ST)	36,651	27,662
Other Current Assets	101,434	573,058
Current Assets	9,588,637	7,524,152
Net PPE	194,541	219,388
Intangibles Excl Goodwill	7,972	11,064
Intangibles	7,972	11,064
Other LT Assets	2,655,734	2,162,871
LT Assets	2,858,247	2,393,323
Total Assets	12,446,885	9,917,476
Accounts Payable	565,845	254,876
Accrued Exps	341,914	209,515
Accounts Payable & Accrued Expenses	907,759	464,391
Other Current Liabilities	3,219,634	1,753,423
Current Liabilities	4,127,393	2,217,814
Long-Term Obligations	0	0
Other LT Liabilities	83,101	82,866
LT Liabilities	83,101	82,866
Total Liabilities	4,238,384	2,323,835
Net Assets	8,208,501	7,593,641
Common Share Capital	3,751,856	3,751,856
Share Premium	336,225	336,225
Retained Earnings	4,304,965	3,860,348
Treasury Stock	113,787	113,756
Other Equity	(70,759)	(241,033)
Shareholders' Equity	8,208,500	7,593,640
Total Liabilities & Stockholders' Equity	12,446,885	9,917,476
Net Current Assets	5,461,244	5,306,338
Total Assets Less Current Liabilities	8,319,492	7,699,662
Shares Outstanding	3,991	3,991

Recent Dividends:

1. Maruhachi Securities Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Maruhachi Securities Co., Ltd. common.

No dividends paid.

MARUICHI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	297,086,000	269,141,000	254,805,000
Direct Expenses	271,261,000	246,588,000	233,777,000
Gross Profit	25,825,000	22,553,000	21,028,000
SG&A	23,230,000	21,525,000	19,200,000
Other OpEx	0	0	0
Indirect Expenses	23,230,000	21,525,000	19,200,000
Total Operating Expenses	294,491,000	268,113,000	252,977,000
Operating Income	2,595,000	1,028,000	1,828,000
Non-Op Net Interest Income	(201,000)	(83,000)	(11,000)
Other Non-Op	243,000	932,000	(29,000)
Non-Op Income	42,000	849,000	(40,000)
EBT Continuing	2,637,000	1,877,000	1,788,000
Taxation (current)	1,092,000	619,000	909,000
Taxation (deferred)	(371,000)	673,000	(689,000)
Taxation	721,000	1,292,000	220,000
EAT Continuing	1,916,000	585,000	1,568,000
Min Ints	(186,000)	(43,000)	(14,000)
Net Income	1,728,000	540,000	1,551,000
Dividends Per Share	24	22	22
EPS - Basic - Cont	87.19	25.73	70.15
EPS - Primary	87.19	25.73	70.15
EPS -Diluted - Cont	87.19	25.73	70.15
EPS - Diluted	87.19	25.73	70.15
Shares (primary)	19,819	20,989	22,110
Shares (diluted)	19,819	20,989	22,110

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,829,000	6,549,000
Cash, Equivs & STI	6,829,000	6,549,000
Receivables	28,723,000	26,859,000
Raw Materials	400,000	274,000
WIP	2,427,000	2,123,000
Inventories - Other	12,503,000	12,374,000
Inventories	15,330,000	14,771,000

Other Current Assets	298,000	384,000
Current Assets	51,180,000	48,563,000
Net PPE	12,184,000	11,847,000
Intangibles Excl Goodwill	10,270,000	9,561,000
Intangibles	10,270,000	9,561,000
Other LT Assets	7,466,000	7,116,000
LT Assets	29,920,000	28,524,000
Total Assets	81,101,000	77,087,000
Accounts Payable	27,222,000	26,352,000
Accounts Payable & Accrued Expenses	27,222,000	26,352,000
Current Debt	7,972,000	7,897,000
Current Capital Lease Obligations	170,000	128,000
Current Debt and Capital Leases	8,142,000	8,025,000
Other Current Liabilities	5,673,000	4,817,000
Current Liabilities	41,037,000	39,194,000
Long-Term Obligations	11,068,000	12,590,000
Deferred LT Liability Charges	1,327,000	136,000
Pensions & OPEB	323,000	517,000
Other LT Liabilities	668,000	762,000
Minorities (BS)	903,000	580,000
LT Liabilities	13,386,000	14,005,000
Total Liabilities	55,326,000	53,780,000
Net Assets	25,775,000	23,307,000
Common Share Capital	3,719,000	3,719,000
Share Premium	3,374,000	3,390,000
Retained Earnings	19,932,000	18,467,000
Treasury Stock	3,773,000	3,729,000
Other Equity	2,522,000	1,460,000
Shareholders' Equity	25,774,000	23,307,000
Total Liabilities & Stockholders' Equity	81,101,000	77,087,000
Net Current Assets	10,143,000	9,369,000
Total Assets Less Current Liabilities	40,064,000	37,893,000
Shares Outstanding	19,799	19,837

Recent Dividends:

1. Maruichi Co Ltd common.

No dividends paid.

Annual Dividends:

1. Maruichi Co Ltd common.

No dividends paid.

MARUO CALCIUM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,639,007	12,843,448	12,889,040
Direct Expenses	10,444,430	10,681,260	10,613,183
Gross Profit	2,194,577	2,162,188	2,275,857
SG&A	2,109,111	2,156,463	2,138,414
D&A (OpEx)	3,296	1,593	1,674
Other OpEx	0	0	0
Indirect Expenses	2,112,407	2,158,056	2,140,088
Total Operating Expenses	12,556,837	12,839,316	12,753,271
Operating Income	82,170	4,132	135,769
Non-Op Net Interest Income	(4,855)	3,999	10,189
Non-Op For Curr Gains	25,578	(6,561)	53,590
Other Non-Op	278,701	260,330	125,663
Non-Op Income	299,424	257,768	189,442
EBT Continuing	381,594	261,900	325,211
Taxation (current)	86,491	41,317	119,844
Taxation (deferred)	(2,554)	17,627	(11,660)
Taxation	83,937	92,080	108,184
EAT Continuing	297,657	169,820	217,027
Min Ints	(4,152)	(21,189)	32,208
Net Income	293,506	148,628	249,236
Dividends Per Share	60	30	30
EPS - Basic - Cont	137.70	67.52	111.40
EPS - Primary	137.70	67.52	111.40
EPS -Diluted - Cont	134.65	65.46	108.04
EPS - Diluted	134.65	65.46	108.04
Shares (primary)	2,131	2,201	2,237
Shares (diluted)	2,180	2,271	2,237

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,651,179	2,389,815
Cash, Equivs & STI	2,651,179	2,389,815
Receivables	4,469,546	4,467,384
Raw Materials	825,575	723,743
WIP	151,575	179,870
Inventories - Other	632,726	614,123
Inventories	1,609,876	1,517,736
Other Current Assets	95,913	189,393
Current Assets	8,826,514	8,564,328
Net PPE	3,203,978	3,366,447
Intangibles Excl Goodwill	60,481	51,045
Intangibles	60,481	51,045
Other LT Assets	5,043,984	4,887,951
LT Assets	8,308,443	8,305,443
Total Assets	17,134,957	16,869,771
Accounts Payable	1,941,093	1,777,741
Accounts Payable & Accrued Expenses	1,941,093	1,777,741
Current Debt	594,964	534,964
Current Debt and Capital Leases	594,964	534,964
Other Current Liabilities	799,839	928,908
Current Liabilities	3,335,896	3,241,613
Long-Term Obligations	1,823,061	1,766,359
Deferred LT Liability Charges	813,285	763,401
Pensions & OPEB	820,438	811,607
Other LT Liabilities	50,556	77,831
Minorities (BS)	212,958	407,611
LT Liabilities	3,507,340	3,419,198
Total Liabilities	7,056,195	7,068,423
Net Assets	10,078,762	9,801,348
Common Share Capital	876,552	876,552
Share Premium	440,674	445,464
Retained Earnings	6,337,413	6,084,838
Treasury Stock	297,203	247,504
Other Equity	2,721,326	2,641,998
Shareholders' Equity	10,078,762	9,801,348
Total Liabilities & Stockholders' Equity	17,134,957	16,869,771
Net Current Assets	5,490,618	5,322,715
Total Assets Less Current Liabilities	13,799,061	13,628,158
Shares Outstanding	2,132	2,169

Recent Dividends:

1. Maruo Calcium Co Ltd common.

No dividends paid.

Annual Dividends:

1. Maruo Calcium Co Ltd common.

No dividends paid.

MARUTAI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,552,962	9,604,431	8,944,370
Direct Expenses	6,688,650	6,662,530	6,385,772
Gross Profit	2,864,312	2,941,901	2,558,598
SG&A	2,313,320	2,306,629	2,200,766
Other OpEx	0	0	0
Indirect Expenses	2,313,320	2,306,629	2,200,766
Total Operating Expenses	9,001,970	8,969,159	8,586,538
Operating Income	550,992	635,272	357,832
Non-Op Net Interest Income	5,876	(793)	(3,136)
Other Non-Op	71,777	76,967	64,503
Non-Op Income	77,653	76,174	61,367
EBT Continuing	628,645	711,446	419,199
Taxation (current)	203,972	236,017	147,069
Taxation (deferred)	(33)	(9,769)	(9,980)
Taxation	203,939	226,248	137,089
EAT Continuing	424,706	485,198	282,110
Net Income	424,708	485,200	282,111
Dividends Per Share	50	60	50
EPS - Basic - Cont	222.28	253.93	147.64
EPS - Primary	222.28	253.93	147.64
EPS -Diluted - Cont	222.28	253.93	147.64
EPS - Diluted	222.28	253.93	147.64
Shares (primary)	1,911	1,911	1,911
Shares (diluted)	1,911	1,911	1,911

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,937,733	1,398,082
Short Term Investments	500,000	1,500,000
Cash, Equivs & STI	2,437,733	2,898,082
Receivables	2,724,121	2,726,799
Raw Materials	134,138	127,244
WIP	69,130	65,465
Finished Goods	383,446	388,735
Inventories - Other	0	0
Inventories	586,714	581,444
Prepayments (ST)	6,828	2,893
Other Current Assets	387	728
Current Assets	5,755,783	6,209,946
Net PPE	6,510,132	6,142,414
Intangibles Excl Goodwill	162,947	172,885
Intangibles	162,947	172,885
Other LT Assets	1,331,394	1,074,998
LT Assets	8,004,473	7,390,297
Total Assets	13,760,256	13,600,243
Accounts Payable	1,226,105	1,296,070
Accrued Exps	174,071	196,496
Accounts Payable & Accrued Expenses	1,400,176	1,492,566
Current Debt	288,000	288,000
Current Capital Lease Obligations	1,925	5,600
Current Debt and Capital Leases	289,925	293,600
Other Current Liabilities	893,546	901,107
Current Liabilities	2,583,647	2,687,273
Long-Term Obligations	399,955	689,881
Deferred LT Liability Charges	216,148	135,074
Pensions & OPEB	173,365	187,890
Other LT Liabilities	7,779	7,780
LT Liabilities	797,247	1,020,625
Total Liabilities	3,380,894	3,707,898
Net Assets	10,379,362	9,892,345
Common Share Capital	1,989,630	1,989,630
Share Premium	1,989,711	1,989,711
Retained Earnings	5,851,071	5,541,009
Treasury Stock	32,828	32,586
Other Equity	581,777	404,581
Shareholders' Equity	10,379,361	9,892,345
Total Liabilities & Stockholders' Equity	13,760,256	13,600,243
Net Current Assets	3,172,136	3,522,673
Total Assets Less Current Liabilities	11,176,609	10,912,970
Shares Outstanding	1,911	1,911

Recent Dividends:

1. Marutai Co Ltd common.

No dividends paid.

Annual Dividends:

1. Marutai Co Ltd common.

No dividends paid.

MARUZEN SHOWA UNYU CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	140,194,000
Other Revenue	...	...	0
Revenue	148,603,000	144,572,000	140,194,000
Direct Expenses	127,986,000	124,955,000	121,777,000
Gross Profit	20,617,000	19,617,000	18,417,000
SG&A	5,155,000	4,967,000	5,212,000
Other OpEx	0	0	0
Indirect Expenses	5,155,000	4,967,000	5,212,000
Total Operating Expenses	133,141,000	129,922,000	126,989,000
Operating Income	15,462,000	14,650,000	13,205,000
Non-Op Net Interest Income	(185,000)	(177,000)	(164,000)

Other Non-Op	2,980,000	1,195,000	1,905,000
Non-Op Income	2,795,000	1,018,000	1,741,000
EBT Continuing	18,257,000	15,668,000	14,946,000
Taxation (current)	5,645,000	5,601,000	4,964,000
Taxation (deferred)	(229,000)	111,000	115,000
Taxation	5,416,000	5,712,000	5,079,000
EAT Continuing	12,841,000	9,956,000	9,867,000
Min Ints	(156,000)	(151,000)	(124,000)
Net Income	12,685,000	9,804,000	9,741,000
Dividends Per Share	210	170	130
EPS - Basic - Cont	651.01	491.24	481.19
EPS - Primary	651.01	491.24	481.19
EPS -Diluted - Cont	651.01	491.24	481.19
EPS - Diluted	651.01	491.24	481.19
Shares (primary)	19,485	19,958	20,245
Shares (diluted)	19,485	19,958	20,245

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,553,000	21,507,000
Short Term Investments	21,596,000	16,198,000
Cash, Equivs & STI	41,149,000	37,705,000
Receivables	27,362,000	27,933,000
Supplies	420,000	370,000
Inventories - Other	0	0
Inventories	420,000	370,000
Prepayments (ST)	1,025,000	970,000
Other Current Assets	2,412,000	5,135,000
Current Assets	72,368,000	72,113,000
Net PPE	81,686,000	79,859,000
Intangibles Excl Goodwill	5,680,000	4,593,000
Intangibles	5,680,000	4,593,000
Other LT Assets	44,850,000	35,522,000
LT Assets	132,216,000	119,974,000
Total Assets	204,585,000	192,088,000
Accounts Payable	13,193,000	12,990,000
Accrued Exps	2,149,000	1,961,000
Accounts Payable & Accrued Expenses	15,342,000	14,951,000
Current Debt	9,808,000	11,765,000
Current Debt and Capital Leases	9,808,000	11,765,000
Other Current Liabilities	7,773,000	7,771,000
Current Liabilities	32,923,000	34,487,000
Long-Term Obligations	16,188,000	16,732,000
Deferred LT Liability Charges	9,384,000	7,144,000
Pensions & OPEB	495,000	463,000
Other LT Liabilities	1,216,000	1,110,000
Minorities (BS)	2,335,000	2,097,000
LT Liabilities	27,283,000	25,449,000
Total Liabilities	62,542,000	62,033,000
Net Assets	142,043,000	130,055,000
Common Share Capital	10,127,000	10,127,000
Share Premium	9,975,000	9,967,000
Retained Earnings	110,741,000	101,629,000
Treasury Stock	6,915,000	4,743,000
Other Equity	18,114,000	13,074,000
Shareholders' Equity	142,042,000	130,054,000
Total Liabilities & Stockholders' Equity	204,585,000	192,088,000
Net Current Assets	39,445,000	37,626,000
Total Assets Less Current Liabilities	171,662,000	157,601,000
Shares Outstanding	19,279	19,524

Recent Dividends:

1. Maruzen Showa Unyu Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Maruzen Showa Unyu Co., Ltd. common.

No dividends paid.

MARVELOUS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,493,000
Other Revenue	...	...	0
Revenue	37,982,000	27,963,000	29,493,000
Direct Expenses	24,482,000	15,032,000	17,473,000
Gross Profit	13,500,000	12,931,000	12,020,000
SG&A	11,251,000	11,113,000	9,605,000
Other OpEx	0	0	0
Indirect Expenses	11,251,000	11,113,000	9,605,000
Total Operating Expenses	35,733,000	26,145,000	27,078,000
Operating Income	2,249,000	1,818,000	2,415,000
Non-Op Net Interest Income	202,000	204,000	263,000
Non-Op For Curr Gains	275,000	(192,000)	391,000
Other Non-Op	(167,000)	(180,000)	(3,640,000)
Non-Op Income	310,000	(168,000)	(2,986,000)
EBT Continuing	2,559,000	1,650,000	(571,000)
Taxation (current)	811,000	168,000	572,000
Taxation (deferred)	(234,000)	659,000	(713,000)
Taxation	577,000	827,000	(141,000)
EAT Continuing	1,982,000	823,000	(430,000)
Min Ints	12,000	(1,000)	(2,000)
Net Income	1,994,000	818,000	(517,000)
Dividends Per Share	12	10	33
EPS - Basic - Cont	32.93	13.52	(8.55)
EPS - Primary	32.93	13.52	(8.55)
EPS -Diluted - Cont	32.93	13.52	(8.55)
EPS - Diluted	32.93	13.52	(8.55)
Shares (primary)	60,573	60,573	60,531
Shares (diluted)	60,573	60,573	60,531

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,525,000	7,880,000
Cash, Equivs & STI	17,525,000	7,880,000
Receivables	4,173,000	4,153,000
Raw Materials	81,000	307,000
WIP	2,319,000	7,087,000
Inventories - Other	226,000	251,000
Inventories	2,626,000	7,645,000
Current Tax Assets	54,000	623,000
Other Current Assets	1,697,000	2,335,000
Current Assets	26,075,000	22,636,000
Net PPE	2,355,000	3,071,000
Intangibles Excl Goodwill	1,277,000	1,669,000
Intangibles	1,277,000	1,669,000
Other LT Assets	5,802,000	5,526,000
LT Assets	9,434,000	10,266,000
Total Assets	35,510,000	32,903,000
Accounts Payable	1,788,000	2,159,000
Accrued Exps	1,018,000	1,027,000
Accounts Payable & Accrued Expenses	2,806,000	3,186,000
Other Current Liabilities	4,766,000	3,365,000
Current Liabilities	7,572,000	6,551,000
Long-Term Obligations	0	0
Pensions & OPEB	...	48,000
Other LT Liabilities	163,000	117,000
Minorities (BS)	31,000	43,000
LT Liabilities	163,000	165,000
Total Liabilities	7,766,000	6,759,000
Net Assets	27,744,000	26,144,000
Common Share Capital	3,611,000	3,611,000
Share Premium	8,744,000	8,744,000
Retained Earnings	15,661,000	14,275,000
Treasury Stock	1,740,000	1,740,000
Other Equity	1,468,000	1,254,000
Shareholders' Equity	27,744,000	26,144,000
Total Liabilities & Stockholders' Equity	35,510,000	32,903,000
Net Current Assets	18,503,000	16,085,000
Total Assets Less Current Liabilities	27,938,000	26,352,000
Shares Outstanding	60,573	60,573

Recent Dividends:

1. Marvelous Inc common.

No dividends paid.

Annual Dividends:

1. Marvelous Inc common.

No dividends paid.

MATRIX CONCEPTS HOLDINGS BHD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (RM000):

	2026	2025 (revised)	2024 (revised)
Revenue	1,373,781	1,150,731	1,344,073
Direct Expenses	868,376	695,518	720,790
Gross Profit	505,405	455,213	623,283
SG&A	223,877	194,898	329,503
Other OpEx	(26,866)	(30,105)	(35,560)
Indirect Expenses	197,011	164,793	293,943
Total Operating Expenses	1,065,387	860,311	1,014,733
Operating Income	308,394	290,420	329,340
Non-Op Income	(13,400)	(12,692)	3,716
EBT Continuing	294,994	277,728	333,056
Taxation	68,416	60,078	86,562
EAT Continuing	226,578	217,650	246,494
Min Ints	(4,711)	(819)	(1,536)
Equity Earns	(4,053)	(2,805)	(650)
Net Income	217,814	214,026	244,308
Dividends Per Share	0.06	0.06	0.10
EPS - Basic - Cont	0.12	0.16	0.20
EPS - Primary	0.12	0.16	0.20
EPS -Diluted - Cont	0.12	0.16	0.20
EPS - Diluted	0.12	0.16	0.20
Shares (primary)	1,877,022	1,311,344	1,251,348
Shares (diluted)	1,877,022	1,311,344	1,251,348
Taxation (Cumu)	...	60,078	86,562
Min Ints (Cumu)	...	(819)	(1,536)
EPS - Primary (Cumu)	...	0.16	0.20
EPS - Diluted (Cumu)	...	0.16	0.20

Standardized Balance Sheet, Years Ended Mar. 31 (RM000):

	2026	2025 (revised)
Cash & Equivalents	197,873	186,953
Cash, Equivs & STI	197,873	186,953
Receivables	719,231	646,131
Inventories	831,008	730,525
Current Tax Assets	17,750	25,261
Other Current Assets	125,973	66,692
Current Assets	1,891,835	1,655,562
Net PPE	193,964	188,506
LT Investments	137,670	141,186
LT Receivables	21,446	104,229
Deferred LT Asset Charges	58,262	53,591
Other LT Assets	1,795,485	1,101,975
LT Assets	2,206,827	1,589,487
Total Assets	4,098,662	3,245,049
Accounts Payable	130,007	132,176
Accounts Payable & Accrued Expenses	130,007	132,176
Current Debt	415,755	97,522
Current Capital Lease Obligations	1,376	1,441
Current Debt and Capital Leases	417,131	98,963
Other Current Liabilities	531,413	354,769
Current Liabilities	1,078,551	585,908
Long-Term Obligations	637,838	444,397
Deferred LT Liability Charges	48	48
Other LT Liabilities	48,518	2,837
Minorities (BS)	14,840	(13,415)
LT Liabilities	686,404	447,282
Total Liabilities	1,779,795	1,019,775
Net Assets	2,318,867	2,225,274
Common Share Capital	961,315	961,315
Retained Earnings	1,360,668	1,259,229
Accum Other Comp Inc	(3,116)	4,730
Other Equity	0	0
Shareholders' Equity	2,318,867	2,225,274
Total Liabilities & Stockholders' Equity	4,098,662	3,245,049
Net Current Assets	813,284	1,069,654
Total Assets Less Current Liabilities	3,020,111	2,659,141
Shares Outstanding	1,877,022	1,877,022

Recent Dividends:

1. Matrix Concepts Holdings Bhd ordinary.
No dividends paid.

Annual Dividends:

1. Matrix Concepts Holdings Bhd ordinary.
No dividends paid.

MATSUDA SANGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	360,527,000
Other Revenue	…	…	0
Revenue	687,843,000	468,841,000	360,527,000
Direct Expenses	639,779,000	433,638,000	330,446,000
Gross Profit	48,064,000	35,203,000	30,081,000
SG&A	25,626,000	22,526,000	20,724,000
Other OpEx	0	0	0
Indirect Expenses	25,626,000	22,526,000	20,724,000
Total Operating Expenses	665,405,000	456,164,000	351,170,000
Operating Income	22,438,000	12,677,000	9,357,000
Non-Op Net Interest Income	(574,000)	(355,000)	(179,000)
Non-Op For Curr Gains	(79,000)	(180,000)	340,000
Other Non-Op	1,668,000	1,382,000	1,030,000
Non-Op Income	1,015,000	847,000	1,191,000
EBT Continuing	23,453,000	13,524,000	10,548,000
Taxation (current)	7,296,000	4,099,000	2,933,000
Taxation (deferred)	(750,000)	(121,000)	300,000
Taxation	6,546,000	3,978,000	3,233,000
EAT Continuing	16,907,000	9,546,000	7,315,000
Min Ints	(152,000)	(89,000)	(30,000)
Net Income	16,753,000	9,456,000	7,286,000
Dividends Per Share	100	75	60
EPS - Basic - Cont	647.59	364.87	280.20
EPS - Primary	647.59	364.87	280.20
EPS -Diluted - Cont	647.59	364.87	280.20
EPS - Diluted	647.59	364.87	280.20
Shares (primary)	25,871	25,917	26,002
Shares (diluted)	25,871	25,917	26,002

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,564,000	12,878,000
Cash, Equivs & STI	14,564,000	12,878,000
Receivables	51,626,000	35,487,000
Raw Materials	46,145,000	25,610,000
WIP	875,000	999,000
Inventories - Other	45,252,000	34,344,000
Inventories	92,272,000	60,953,000
Other Current Assets	12,242,000	6,806,000
Current Assets	170,704,000	116,124,000
Net PPE	40,765,000	37,858,000
Intangibles Excl Goodwill	3,005,000	3,028,000
Intangibles	3,005,000	3,028,000
Other LT Assets	13,297,000	11,889,000
LT Assets	57,067,000	52,775,000
Total Assets	227,771,000	168,900,000
Accounts Payable	26,011,000	16,176,000
Accounts Payable & Accrued Expenses	26,011,000	16,176,000
Current Debt	30,968,000	15,650,000
Current Capital Lease Obligations	241,000	228,000
Current Debt and Capital Leases	31,209,000	15,878,000
Other Current Liabilities	26,778,000	16,559,000
Current Liabilities	83,998,000	48,613,000
Long-Term Obligations	20,903,000	17,147,000
Deferred LT Liability Charges	1,500,000	62,000
Pensions & OPEB	722,000	2,335,000
Other LT Liabilities	1,598,000	608,000
Minorities (BS)	587,000	391,000
LT Liabilities	24,723,000	20,152,000
Total Liabilities	109,308,000	69,156,000
Net Assets	118,463,000	99,744,000
Common Share Capital	3,559,000	3,559,000
Share Premium	4,008,000	4,008,000
Retained Earnings	103,986,000	89,565,000
Treasury Stock	1,688,000	1,396,000
Other Equity	8,597,000	4,007,000
Shareholders' Equity	118,462,000	99,743,000
Total Liabilities & Stockholders' Equity	227,771,000	168,900,000
Net Current Assets	86,706,000	67,511,000
Total Assets Less Current Liabilities	143,773,000	120,287,000
Shares Outstanding	25,842	25,917

Recent Dividends:

1. Matsuda Sangyo Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Matsuda Sangyo Co., Ltd. common.
No dividends paid.

MATSUI CONSTRUCTION CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	96,968,000
Other Revenue	…	…	1,000
Revenue	96,037,000	99,253,000	96,969,000
Direct Expenses	85,140,000	91,726,000	92,257,000
Gross Profit	10,897,000	7,527,000	4,712,000
SG&A	5,236,000	4,143,000	4,447,000
Other OpEx	0	0	0
Indirect Expenses	5,236,000	4,143,000	4,447,000
Total Operating Expenses	90,376,000	95,869,000	96,704,000
Operating Income	5,661,000	3,384,000	265,000
Non-Op Net Interest Income	(1,000)	(35,000)	(8,000)
Other Non-Op	768,000	554,000	1,439,000
Non-Op Income	767,000	519,000	1,431,000
EBT Continuing	6,428,000	3,903,000	1,696,000
Taxation (current)	2,281,000	913,000	696,000
Taxation (deferred)	(205,000)	263,000	(160,000)
Taxation	2,076,000	1,176,000	536,000
EAT Continuing	4,352,000	2,727,000	1,160,000
Net Income	4,350,000	2,727,000	1,162,000
Dividends Per Share	78	48	26
EPS - Basic - Cont	151.87	94.32	39.85
EPS - Primary	151.87	94.32	39.85
EPS -Diluted - Cont	151.87	94.32	39.85
EPS - Diluted	151.87	94.32	39.85
Shares (primary)	28,648	28,907	29,155
Shares (diluted)	28,648	28,907	29,155

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,005,000	13,462,000
Cash, Equivs & STI	17,005,000	13,462,000
Receivables	27,892,000	30,521,000
WIP	240,000	359,000
Inventories - Other	210,000	205,000
Inventories	450,000	564,000
Other Current Assets	144,000	220,000
Current Assets	45,491,000	44,767,000
Net PPE	17,052,000	16,827,000
Intangibles Excl Goodwill	480,000	324,000
Intangibles	480,000	324,000
Other LT Assets	24,614,000	18,969,000
LT Assets	42,146,000	36,120,000
Total Assets	87,637,000	80,887,000
Accounts Payable	7,719,000	8,674,000
Accounts Payable & Accrued Expenses	7,719,000	8,674,000
Current Debt	…	3,000,000
Current Debt and Capital Leases	…	3,000,000
Other Current Liabilities	15,981,000	13,359,000
Current Liabilities	23,700,000	25,033,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	4,573,000	2,901,000
Pensions & OPEB	1,713,000	1,697,000
Other LT Liabilities	622,000	639,000
LT Liabilities	6,908,000	5,237,000
Total Liabilities	30,609,000	30,271,000
Net Assets	57,028,000	50,616,000
Common Share Capital	4,000,000	4,000,000
Share Premium	333,000	333,000
Retained Earnings	42,011,000	39,356,000
Treasury Stock	1,699,000	1,370,000
Other Equity	12,383,000	8,297,000
Shareholders' Equity	57,028,000	50,616,000
Total Liabilities & Stockholders' Equity	87,637,000	80,887,000
Net Current Assets	21,791,000	19,734,000
Total Assets Less Current Liabilities	63,937,000	55,854,000
Shares Outstanding	28,521	28,749

Recent Dividends:

1. Matsui Construction Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Matsui Construction Co., Ltd. common.
No dividends paid.

MATSUI SECURITIES CO LTD TOKYO (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	52,661,000	39,204,000	40,207,000
Direct Expenses	3,573,000	2,069,000	4,961,000
Gross Profit	49,088,000	37,135,000	35,246,000
SG&A	25,625,000	21,499,000	20,080,000
Other OpEx	0	0	0
Indirect Expenses	25,625,000	21,499,000	20,080,000
Total Operating Expenses	29,198,000	23,568,000	25,041,000
Operating Income	23,463,000	15,636,000	15,166,000
Non-Op Income	(1,310,000)	(639,000)	(1,121,000)
EBT Continuing	22,153,000	14,997,000	14,045,000
Taxation (current)	7,480,000	4,639,000	4,605,000
Taxation (deferred)	(807,000)	(144,000)	(352,000)
Taxation	6,673,000	4,495,000	4,253,000
EAT Continuing	15,480,000	10,502,000	9,792,000
Net Income	15,480,000	10,501,000	9,790,000
Dividends Per Share	50	40	40
EPS - Basic - Cont	60.11	40.80	38.06
EPS - Primary	60.11	40.80	38.06
EPS -Diluted - Cont	59.96	40.71	37.99
EPS - Diluted	59.96	40.71	37.99
Shares (primary)	257,524	257,392	257,253
Shares (diluted)	258,172	257,946	257,739

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	749,012,000	621,312,000
Cash & Equivalents	1,252,493,000	1,027,322,000
Short Term Investments	9,066,000	8,442,000
Cash, Equivs & STI	1,261,559,000	1,035,764,000
Receivables	35,411,000	32,104,000
Prepayments (ST)	2,817,000	2,149,000
Other Current Assets	27,575,000	30,453,000
Current Assets	1,327,362,000	1,100,470,000
Net PPE	1,792,000	1,675,000
Intangibles Excl Goodwill	9,462,000	8,838,000
Intangibles	9,462,000	8,838,000
Other LT Assets	15,443,000	10,845,000
LT Assets	26,697,000	21,358,000
Total Assets	1,354,059,000	1,121,828,000
Accounts Payable	89,301,000	44,376,000
Accrued Exps	7,188,000	4,802,000
Accounts Payable & Accrued Expenses	96,489,000	49,178,000
Current Debt	316,900,000	302,950,000
Current Debt and Capital Leases	316,900,000	302,950,000
Other Current Liabilities	852,128,000	688,380,000
Current Liabilities	1,265,517,000	1,040,508,000
Long-Term Obligations	0	0
Other LT Liabilities	335,000	334,000
LT Liabilities	335,000	334,000
Total Liabilities	1,271,712,000	1,045,228,000
Net Assets	82,347,000	76,600,000

Common Share Capital	11,945,000	11,945,000
Share Premium	9,793,000	9,804,000
Retained Earnings	59,500,000	55,095,000
Treasury Stock	1,262,000	1,375,000
Other Equity	2,371,000	1,131,000
Shareholders' Equity	82,347,000	76,600,000
Total Liabilities & Stockholders' Equity	1,354,059,000	1,121,828,000
Net Current Assets	61,845,000	59,962,000
Total Assets Less Current Liabilities	88,542,000	81,320,000
Shares Outstanding	257,595	257,446

Recent Dividends:

1. Matsui Securities Co Ltd Tokyo (Japan) American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.28		03/31/2023	07/11/2023
	0.27		09/29/2023	12/11/2023
	0.25		03/28/2024	07/09/2024
	0.28		09/30/2024	12/10/2024
	0.25		03/31/2025	07/15/2025
	0.32		09/30/2025	12/10/2025

2. Matsui Securities Co Ltd Tokyo (Japan) common.

ExDate	Amt	Declared	Record	Payable
	20.00		03/31/2023	06/26/2023
	20.00		09/30/2023	11/24/2023
	20.00		03/29/2024	06/24/2024
	22.00		09/30/2024	11/25/2024
	18.00		03/31/2025	06/30/2025
	25.00		09/30/2025	11/25/2025
	25.00		03/31/2026	06/29/2026

Annual Dividends:

1. Matsui Securities Co Ltd Tokyo (Japan) American Depositary Receipt.

2023.....0.55 2024.....0.54 2025.....0.57

2. Matsui Securities Co Ltd Tokyo (Japan) common.

2023 ..... 40.00 2024 ..... 42.00 2025 ..... 43.00
2026 ..... 25.00

MATSUMOTO YUSHI-SEIYAKU CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	41,526,000
Other Revenue	...	...	0
Revenue	41,069,000	43,131,000	41,526,000
Direct Expenses	28,675,000	29,440,000	28,568,000
Gross Profit	12,394,000	13,691,000	12,958,000
SG&A	4,232,000	4,408,000	4,199,000
Other OpEx	0	0	0
Indirect Expenses	4,232,000	4,408,000	4,199,000
Total Operating Expenses	32,907,000	33,848,000	32,767,000
Operating Income	8,162,000	9,283,000	8,759,000
Non-Op Net Interest Income	374,000	164,000	19,000
Non-Op For Curr Gains	1,226,000	(394,000)	1,269,000
Other Non-Op	1,681,000	688,000	687,000
Non-Op Income	3,281,000	458,000	1,975,000
EBT Continuing	11,443,000	9,741,000	10,734,000
Taxation (current)	3,357,000	2,799,000	3,109,000
Taxation (deferred)	(24,000)	(1,000)	(5,000)
Taxation	3,333,000	2,798,000	3,104,000
EAT Continuing	8,110,000	6,943,000	7,630,000
Min Ints	(71,000)	(112,000)	(123,000)
Net Income	8,037,000	6,830,000	7,504,000
Dividends Per Share	450	400	400
EPS - Basic - Cont	2,770.53	2,354.19	2,586.38
EPS - Primary	2,770.53	2,354.19	2,586.38
EPS -Diluted - Cont	2,770.53	2,354.19	2,586.38
EPS - Diluted	2,770.53	2,354.19	2,586.38
Shares (primary)	2,901	2,901	2,902
Shares (diluted)	2,901	2,901	2,902

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,331,000	32,037,000
Short Term Investments	22,001,000	17,000,000
Cash, Equivs & STI	55,332,000	49,037,000
Receivables	10,070,000	9,551,000
Raw Materials	1,627,000	1,770,000
WIP	918,000	837,000
Inventories - Other	3,155,000	3,293,000
Inventories	5,700,000	5,900,000
Other Current Assets	1,612,000	1,633,000
Current Assets	72,714,000	66,121,000
Net PPE	6,710,000	7,388,000
Intangibles Excl Goodwill	10,000	11,000
Intangibles	10,000	11,000
Other LT Assets	26,481,000	21,669,000
LT Assets	33,201,000	29,068,000
Total Assets	105,916,000	95,189,000
Accounts Payable	7,267,000	8,244,000
Accounts Payable & Accrued Expenses	7,267,000	8,244,000
Other Current Liabilities	3,632,000	2,774,000
Current Liabilities	10,899,000	11,018,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,921,000	1,597,000
Pensions & OPEB	623,000	1,007,000
Other LT Liabilities	206,000	200,000
Minorities (BS)	2,035,000	1,963,000
LT Liabilities	3,750,000	2,804,000
Total Liabilities	16,684,000	15,785,000
Net Assets	89,232,000	79,404,000
Common Share Capital	6,090,000	6,090,000
Share Premium	6,612,000	6,612,000
Retained Earnings	81,200,000	74,323,000
Treasury Stock	12,136,000	12,133,000
Other Equity	7,466,000	4,512,000
Shareholders' Equity	89,232,000	79,404,000
Total Liabilities & Stockholders' Equity	105,916,000	95,189,000
Net Current Assets	61,815,000	55,103,000
Total Assets Less Current Liabilities	95,017,000	84,171,000
Shares Outstanding	2,901	2,901

Recent Dividends:

1. Matsumoto Yushi-Seiyaku Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Matsumoto Yushi-Seiyaku Co., Ltd. (Japan) common.

No dividends paid.

MATSUO ELECTRIC CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,141,935	4,545,178	4,209,958
Direct Expenses	3,519,702	3,115,435	3,006,210
Gross Profit	1,622,233	1,429,743	1,203,748
SG&A	1,040,702	938,578	948,793
Other OpEx	0	0	0
Indirect Expenses	1,040,702	938,578	948,793
Total Operating Expenses	4,560,404	4,054,013	3,955,003
Operating Income	581,531	491,165	254,955
Non-Op Net Interest Income	(30,025)	(29,417)	(25,109)
Non-Op For Curr Gains	15,035	(2,724)	(9,203)
Other Non-Op	(178,967)	(49,957)	(83,980)
Non-Op Income	(193,957)	(82,098)	(118,292)
EBT Continuing	387,574	409,067	136,663
Taxation (current)	75,351	41,415	8,806
Taxation (deferred)	(60,229)	(82,325)	99,052
Taxation	15,122	(40,910)	107,858
EAT Continuing	372,452	449,977	28,805
Net Income	372,450	449,974	28,802
EPS - Basic - Cont	116.14	140.30	8.98
EPS - Primary	116.14	140.30	8.98
EPS -Diluted - Cont	116.14	140.30	8.98
EPS - Diluted	116.14	140.30	8.98
Shares (primary)	3,207	3,207	3,207
Shares (diluted)	3,207	3,207	3,207

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,527,728	1,157,656
Short Term Investments	2,452	10,233
Cash, Equivs & STI	1,530,180	1,167,889
Receivables	904,157	1,164,324
Raw Materials	752,907	757,285
WIP	550,365	497,379
Finished Goods	650,318	647,127
Inventories - Other	0	0
Inventories	1,953,590	1,901,791
Prepayments (ST)	23,597	17,903
Other Current Assets	16,837	514
Current Assets	4,428,361	4,252,421
Net PPE	2,199,154	2,070,727
Intangibles Excl Goodwill	35,914	85,297
Intangibles	35,914	85,297
Other LT Assets	242,319	184,175
LT Assets	2,477,387	2,340,199
Total Assets	6,905,749	6,592,620
Accounts Payable	509,230	492,319
Accrued Exps	162,712	152,310
Accounts Payable & Accrued Expenses	671,942	644,629
Current Debt	1,599,206	1,614,143
Current Capital Lease Obligations	20,757	20,143
Current Debt and Capital Leases	1,619,963	1,634,286
Other Current Liabilities	419,943	314,125
Current Liabilities	2,711,848	2,593,040
Long-Term Obligations	512,016	691,654
Pensions & OPEB	542,398	540,740
Other LT Liabilities	7,909	7,908
LT Liabilities	1,062,323	1,240,302
Total Liabilities	3,774,172	3,833,342
Net Assets	3,131,577	2,759,278
Common Share Capital	2,469,365	2,469,365
Share Premium	552,439	552,439
Retained Earnings	112,336	(260,113)
Treasury Stock	2,565	2,414
Other Equity	1	1
Shareholders' Equity	3,131,576	2,759,278
Total Liabilities & Stockholders' Equity	6,905,749	6,592,620
Net Current Assets	1,716,513	1,659,381
Total Assets Less Current Liabilities	4,193,901	3,999,580
Shares Outstanding	3,207	3,207

Recent Dividends:

1. Matsuo Electric Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Matsuo Electric Co., Ltd. common.

No dividends paid.

MATSUOKA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	74,251,000	70,579,000	60,176,000
Direct Expenses	65,495,000	63,990,000	53,697,000
Gross Profit	8,756,000	6,589,000	6,479,000
SG&A	6,581,000	6,154,000	5,685,000
Other OpEx	0	0	0
Indirect Expenses	6,581,000	6,154,000	5,685,000
Total Operating Expenses	72,076,000	70,144,000	59,382,000
Operating Income	2,175,000	435,000	794,000
Non-Op Net Interest Income	(28,000)	(84,000)	24,000
Non-Op For Curr Gains	3,154,000	3,638,000	3,404,000
Other Non-Op	(177,000)	211,000	94,000

Non-Op Income	2,949,000	3,765,000	3,522,000
EBT Continuing	5,124,000	4,200,000	4,316,000
Taxation (current)	1,675,000	1,445,000	1,898,000
Taxation (deferred)	44,000	209,000	188,000
Taxation	1,719,000	1,654,000	2,086,000
EAT Continuing	3,405,000	2,546,000	2,230,000
Min Ints	(287,000)	55,000	228,000
Net Income	3,117,000	2,600,000	2,457,000
Dividends Per Share	100	90	50
EPS - Basic - Cont	298.12	259.47	246.03
EPS - Primary	298.12	259.47	246.03
EPS -Diluted - Cont	275.91	223.73	211.32
EPS - Diluted	275.91	223.73	211.32
Shares (primary)	10,458	10,023	9,987
Shares (diluted)	11,297	11,624	11,628

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,600,000	20,151,000
Cash, Equivs & STI	21,600,000	20,151,000
Receivables	10,551,000	11,389,000
Raw Materials	3,965,000	3,669,000
WIP	6,175,000	6,062,000
Finished Goods	5,472,000	4,458,000
Inventories - Other	0	0
Inventories	15,612,000	14,189,000
Other Current Assets	2,355,000	1,986,000
Current Assets	50,118,000	47,715,000
Net PPE	20,987,000	20,861,000
Intangibles Excl Goodwill	2,805,000	2,708,000
Intangibles	2,805,000	2,708,000
Other LT Assets	1,264,000	1,169,000
LT Assets	25,056,000	24,738,000
Total Assets	75,174,000	72,453,000
Accounts Payable	9,850,000	9,663,000
Accounts Payable & Accrued Expenses	9,850,000	9,663,000
Current Debt	5,727,000	9,475,000
Current Debt and Capital Leases	5,727,000	9,475,000
Other Current Liabilities	4,248,000	3,526,000
Current Liabilities	19,825,000	22,664,000
Long-Term Obligations	8,788,000	6,268,000
Deferred LT Liability Charges	557,000	533,000
Pensions & OPEB	641,000	547,000
Other LT Liabilities	1,804,000	1,911,000
Minorities (BS)	3,619,000	2,973,000
LT Liabilities	11,790,000	9,259,000
Total Liabilities	35,234,000	34,897,000
Net Assets	39,940,000	37,556,000
Common Share Capital	633,000	603,000
Share Premium	2,175,000	2,277,000
Retained Earnings	28,793,000	26,615,000
Treasury Stock	246,000	246,000
Other Equity	8,584,000	8,307,000
Shareholders' Equity	39,939,000	37,556,000
Total Liabilities & Stockholders' Equity	75,174,000	72,453,000
Net Current Assets	30,293,000	25,051,000
Total Assets Less Current Liabilities	55,349,000	49,789,000
Shares Outstanding	10,498	10,437

Recent Dividends:

1. Matsuoka Corp common.

No dividends paid.

Annual Dividends:

1. Matsuoka Corp common.

No dividends paid.

MATSUYA FOODS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	127,611,491
Other Revenue	...	...	0
Revenue	184,474,683	154,223,084	127,611,491
Direct Expenses	67,970,977	55,635,595	43,611,731
Gross Profit	116,503,706	98,587,489	83,999,760
SG&A	108,909,099	94,180,764	78,676,996
Other OpEx	0	0	0
Indirect Expenses	108,909,099	94,180,764	78,676,996
Total Operating Expenses	176,880,076	149,816,359	122,288,727
Operating Income	7,594,607	4,406,725	5,322,764
Non-Op Net Interest Income	(341,801)	(159,481)	(91,652)
Other Non-Op	(49,261)	62,204	(563,961)
Non-Op Income	(391,062)	(97,277)	(655,613)
EBT Continuing	7,203,545	4,309,448	4,667,151
Taxation (current)	3,614,693	2,071,576	1,941,445
Taxation (deferred)	(183,990)	51,876	(189,806)
Taxation	3,430,703	2,123,452	1,751,639
EAT Continuing	3,772,842	2,185,996	2,915,512
Net Income	3,772,840	2,185,997	2,915,512
Dividends Per Share	24	24	24
EPS - Basic - Cont	196.74	114.67	152.94
EPS - Primary	196.74	114.67	152.94
EPS -Diluted - Cont	196.74	114.67	152.94
EPS - Diluted	196.74	114.67	152.94
Shares (primary)	19,176	19,063	19,063
Shares (diluted)	19,176	19,063	19,063

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,684,158	16,867,291
Cash, Equivs & STI	30,684,158	16,867,291
Receivables	6,835,864	5,211,784
Raw Materials	8,213,241	7,803,251
Inventories - Other	1,765,488	1,653,380
Inventories	9,978,729	9,456,631
Other Current Assets	2,761,824	2,432,666
Current Assets	50,260,575	33,968,372
Net PPE	59,494,658	49,346,045
Intangibles Excl Goodwill	8,117,949	516,180
Intangibles	8,117,949	516,180
Other LT Assets	22,913,978	20,324,437
LT Assets	90,526,585	70,186,662
Total Assets	140,787,160	104,155,034
Accounts Payable	4,026,265	4,414,896
Accounts Payable & Accrued Expenses	4,026,265	4,414,896
Current Debt	10,505,815	7,354,524
Current Capital Lease Obligations	839,032	922,746
Current Debt and Capital Leases	11,344,847	8,277,270
Other Current Liabilities	18,083,322	13,306,835
Current Liabilities	33,454,434	25,999,001
Long-Term Obligations	41,464,627	24,664,903
Deferred LT Liability Charges	872	2,359
Pensions & OPEB	567,800	567,800
Other LT Liabilities	7,631,457	7,305,581
LT Liabilities	49,664,756	32,540,643
Total Liabilities	83,119,190	58,539,645
Net Assets	57,667,970	45,615,389
Common Share Capital	11,013,968	6,655,932
Share Premium	11,334,441	6,976,404
Retained Earnings	35,192,019	31,876,698
Treasury Stock	3,284	2,638
Other Equity	130,825	108,993
Shareholders' Equity	57,667,969	45,615,389
Total Liabilities & Stockholders' Equity	140,787,160	104,155,034
Net Current Assets	16,806,141	7,969,371
Total Assets Less Current Liabilities	107,332,726	78,156,033
Shares Outstanding	20,595	19,063

Recent Dividends:

1. Matsuya Foods Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Matsuya Foods Holdings Co Ltd common.

No dividends paid.

MAX CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	...	...	86,638,000
Other Revenue	...	...	0
Revenue	99,607,000	91,839,000	86,638,000
Direct Expenses	50,509,000	47,938,000	46,781,000
Gross Profit	49,098,000	43,901,000	39,857,000
SG&A	31,526,000	29,432,000	27,256,000
Other OpEx	0	0	0
Indirect Expenses	31,526,000	29,432,000	27,256,000
Total Operating Expenses	82,035,000	77,370,000	74,037,000
Operating Income	17,572,000	14,469,000	12,601,000
Non-Op Net Interest Income	394,000	274,000	157,000
Non-Op For Curr Gains	121,000	(321,000)	673,000
Other Non-Op	456,000	789,000	267,000
Non-Op Income	971,000	742,000	1,097,000
EBT Continuing	18,543,000	15,211,000	13,698,000
Taxation (current)	...	...	2,927,000
Taxation (deferred)	...	...	335,000
Taxation	4,646,000	3,977,000	3,262,000
EAT Continuing	13,897,000	11,234,000	10,436,000
Min Ints	(3,000)	(5,000)	(1,000)
Net Income	13,891,000	11,225,000	10,435,000
Dividends Per Share	37	114	25.25
EPS - Basic - Cont	76.55	241.80	55.64
EPS - Primary	76.55	241.80	55.64
EPS -Diluted - Cont	76.55	241.80	55.64
EPS - Diluted	76.55	241.80	55.64
Shares (primary)	181,470	46,424	187,552
Shares (diluted)	181,470	46,424	187,552
Taxation (Cumu)	...	3,977,000	...
Min Ints (Cumu)	...	(5,000)	...
EPS - Primary (Cumu)	...	241.80	...
EPS - Diluted (Cumu)	...	241.80	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	40,280,000	40,175,000
Short Term Investments	3,082,000	3,487,000
Cash, Equivs & STI	43,362,000	43,662,000
Receivables	16,760,000	15,552,000
Raw Materials	2,146,000	2,014,000
WIP	1,267,000	1,121,000
Inventories - Other	12,058,000	10,219,000
Inventories	15,471,000	13,354,000
Other Current Assets	2,050,000	1,678,000
Current Assets	77,643,000	74,246,000
Net PPE	27,398,000	26,632,000
Intangibles Excl Goodwill	719,000	566,000
Intangibles	719,000	566,000
Other LT Assets	32,169,000	25,131,000
LT Assets	60,286,000	52,329,000
Total Assets	137,929,000	126,575,000
Accounts Payable	4,217,000	3,726,000
Accounts Payable & Accrued Expenses	4,217,000	3,726,000
Current Debt	750,000	750,000
Current Capital Lease Obligations	259,000	263,000
Current Debt and Capital Leases	1,009,000	1,013,000
Other Current Liabilities	11,087,000	9,883,000
Current Liabilities	16,313,000	14,622,000
Long-Term Obligations	125,000	125,000
Deferred LT Liability Charges	984,000	500,000
Pensions & OPEB	4,016,000	4,285,000
Other LT Liabilities	1,025,000	1,009,000
Minorities (BS)	152,000	127,000
LT Liabilities	6,150,000	5,919,000
Total Liabilities	22,616,000	20,668,000
Net Assets	115,313,000	105,907,000
Common Share Capital	12,367,000	12,367,000
Share Premium	10,524,000	10,517,000
Retained Earnings	82,862,000	74,210,000
Treasury Stock	7,873,000	2,322,000
Other Equity	17,433,000	11,135,000

Shareholders' Equity	115,313,000	105,907,000
Total Liabilities & Stockholders' Equity	137,929,000	126,575,000
Net Current Assets	61,330,000	59,624,000
Total Assets Less Current Liabilities	121,616,000	111,953,000
Shares Outstanding	179,815	45,963

Recent Dividends:
1. Max Co Ltd common.
No dividends paid.
After 4-for-1 split: No dividends paid.
Annual Dividends:
1. Max Co Ltd common.
No dividends paid.
After 4-for-1 split: No dividends paid.

MAXELL LIMITED
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	129,139,000
Other Revenue	...	...	0
Revenue	129,429,000	129,806,000	129,139,000
Direct Expenses	97,601,000	96,639,000	98,643,000
Gross Profit	31,828,000	33,167,000	30,496,000
SG&A	23,937,000	23,849,000	22,413,000
Other OpEx	0	0	0
Indirect Expenses	23,937,000	23,849,000	22,413,000
Total Operating Expenses	121,538,000	120,488,000	121,056,000
Operating Income	7,891,000	9,318,000	8,083,000
Non-Op Net Interest Income	19,000	404,000	480,000
Non-Op For Curr Gains	212,000	(305,000)	1,016,000
Other Non-Op	1,996,000	(3,249,000)	(446,000)
Non-Op Income	2,227,000	(3,150,000)	1,050,000
EBT Continuing	10,118,000	6,168,000	9,133,000
Taxation (current)	1,783,000	1,850,000	1,677,000
Taxation (deferred)	(58,000)	122,000	(195,000)
Taxation	1,725,000	1,972,000	1,482,000
EAT Continuing	8,393,000	4,196,000	7,651,000
Min Ints	(133,000)	(106,000)	(107,000)
Net Income	8,260,000	4,090,000	7,544,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	202.03	93.12	164.59
EPS - Primary	202.03	93.12	164.59
EPS -Diluted - Cont	202.03	93.12	164.59
EPS - Diluted	202.03	93.12	164.59
Shares (primary)	40,885	43,924	45,836
Shares (diluted)	40,885	43,924	45,836

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	31,557,000	33,072,000
Short Term Investments	506,000	567,000
Cash, Equivs & STI	32,063,000	33,639,000
Receivables	27,564,000	28,027,000
Inventories	20,137,000	19,190,000
Other Current Assets	5,710,000	3,335,000
Current Assets	85,474,000	84,191,000
Net PPE	60,871,000	54,988,000
Intangibles Excl Goodwill	10,161,000	4,367,000
Intangibles	10,161,000	4,367,000
Other LT Assets	23,961,000	20,968,000
LT Assets	94,993,000	80,323,000
Total Assets	180,467,000	164,514,000
Accounts Payable	15,942,000	16,942,000
Accrued Exps	7,797,000	8,524,000
Accounts Payable & Accrued Expenses	23,739,000	25,466,000
Current Debt	2,559,000	1,563,000
Current Capital Lease Obligations	81,000	63,000
Current Debt and Capital Leases	2,640,000	1,626,000
Other Current Liabilities	20,143,000	17,288,000
Current Liabilities	46,522,000	44,380,000
Long-Term Obligations	34,728,000	17,210,000
Deferred LT Liability Charges	3,502,000	3,347,000
Pensions & OPEB	5,051,000	4,902,000
Other LT Liabilities	481,000	504,000
Minorities (BS)	3,124,000	2,815,000
LT Liabilities	43,762,000	25,963,000
Total Liabilities	93,408,000	73,158,000
Net Assets	87,059,000	91,356,000
Common Share Capital	12,203,000	12,203,000
Share Premium	18,544,000	18,534,000
Retained Earnings	66,459,000	60,357,000
Treasury Stock	19,374,000	6,189,000
Other Equity	9,227,000	6,451,000
Shareholders' Equity	87,059,000	91,356,000
Total Liabilities & Stockholders' Equity	180,467,000	164,514,000
Net Current Assets	38,952,000	39,811,000
Total Assets Less Current Liabilities	133,945,000	120,134,000
Shares Outstanding	36,861	43,126

Recent Dividends:
1. Maxell Limited common.
No dividends paid.
Annual Dividends:
1. Maxell Limited common.
No dividends paid.

MAZDA MOTOR CORP. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,827,662,000
Other Revenue	...	...	0
Revenue	4,918,172,000	5,018,893,000	4,827,662,000
Direct Expenses	4,031,773,000	3,940,700,000	3,788,978,000
Gross Profit	886,399,000	1,078,193,000	1,038,684,000
SG&A	834,820,000	892,068,000	788,181,000
Other OpEx	0	0	0
Indirect Expenses	834,820,000	892,068,000	788,181,000
Total Operating Expenses	4,866,593,000	4,832,768,000	4,577,159,000
Operating Income	51,579,000	186,125,000	250,503,000
Non-Op Net Interest Income	16,613,000	18,988,000	13,575,000
Non-Op For Curr Gains	47,379,000	(22,938,000)	54,181,000
Other Non-Op	(56,187,000)	(26,390,000)	(19,936,000)
Non-Op Income	7,805,000	(30,340,000)	47,820,000
EBT Continuing	59,384,000	155,785,000	298,323,000
Taxation (current)	65,415,000	45,917,000	109,860,000
Taxation (deferred)	(41,970,000)	(5,217,000)	(20,953,000)
Taxation	23,445,000	40,700,000	88,907,000
EAT Continuing	35,939,000	115,085,000	209,416,000
Min Ints	(853,000)	(1,006,000)	(1,720,000)
Net Income	35,086,000	114,079,000	207,696,000
Dividends Per Share	27.73	30.40	24.03
EPS - Basic - Cont	55.64	181	329.65
EPS - Primary	55.64	181	329.65
EPS -Diluted - Cont	55.60	180.87	329.38
EPS - Diluted	55.60	180.87	329.38
Shares (primary)	630,626	630,264	630,052
Shares (diluted)	631,043	630,724	630,573

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,083,696,000	1,001,379,000
Short Term Investments	209,500,000	206,000,000
Cash, Equivs & STI	1,293,196,000	1,207,379,000
Receivables	183,226,000	148,334,000
Inventories	696,071,000	659,157,000
Other Current Assets	276,857,000	212,782,000
Current Assets	2,449,350,000	2,227,652,000
Net PPE	1,234,119,000	1,222,770,000
Intangibles Excl Goodwill	74,070,000	70,079,000
Intangibles	74,070,000	70,079,000
Other LT Assets	721,954,000	569,580,000
LT Assets	2,030,143,000	1,862,429,000
Total Assets	4,479,493,000	4,090,081,000
Accounts Payable	528,679,000	473,851,000
Accrued Exps	499,102,000	452,394,000
Accounts Payable & Accrued Expenses	1,027,781,000	926,245,000
Current Debt	106,445,000	144,047,000
Current Capital Lease Obligations	8,434,000	7,805,000
Current Debt and Capital Leases	114,879,000	151,852,000
Other Current Liabilities	470,956,000	423,296,000
Current Liabilities	1,613,616,000	1,501,393,000
Long-Term Obligations	727,300,000	542,720,000
Deferred LT Liability Charges	66,246,000	66,246,000
Pensions & OPEB	58,613,000	68,724,000
Other LT Liabilities	88,768,000	100,969,000
Minorities (BS)	19,051,000	17,349,000
LT Liabilities	940,927,000	778,659,000
Total Liabilities	2,573,594,000	2,297,401,000
Net Assets	1,905,899,000	1,792,680,000
Common Share Capital	283,957,000	283,957,000
Share Premium	262,954,000	263,059,000
Retained Earnings	952,082,000	951,634,000
Treasury Stock	1,109,000	1,576,000
Other Equity	408,015,000	295,606,000
Shareholders' Equity	1,905,899,000	1,792,680,000
Total Liabilities & Stockholders' Equity	4,479,493,000	4,090,081,000
Net Current Assets	835,734,000	726,259,000
Total Assets Less Current Liabilities	2,865,877,000	2,588,688,000
Shares Outstanding	630,780	630,350

Recent Dividends:
1. Mazda Motor Corp. (Japan) common.
No dividends paid.
2. Mazda Motor Corp. (Japan) American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Mazda Motor Corp. (Japan) common.
No dividends paid.
2. Mazda Motor Corp. (Japan) American Depositary Receipt.
No dividends paid.

MEDBRIGHT AI INVESTMENTS INC
Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24 (revised)
SG&A	339	780	1,316
Other OpEx	182	70	603
Indirect Expenses	521	850	1,920
Total Operating Expenses	521	850	1,920
Non-Op Net Interest Income	1	85	(6)
Other Non-Op	(465)	1,442	(9,638)
Non-Op Income	(464)	1,527	(9,643)
EBT Continuing	(985)	677	(11,563)
Net Income	(985)	677	(11,563)
EPS - Basic - Cont	(0.01)	0.01	(0.18)
EPS - Primary	(0.01)	0.01	(0.18)
EPS -Diluted - Cont	(0.01)	0.01	(0.18)
EPS - Diluted	(0.01)	0.01	(0.18)
Shares (primary)	111,345	110,260	65,964
Shares (diluted)	111,345	110,310	65,964
EPS - Primary (Cumu)	...	...	(0.18)
EPS - Diluted (Cumu)	...	...	(0.18)

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	19	...
Cash, Equivs & STI	19	...
Prepayments (ST)	30	29
Other Current Assets	0	0
Current Assets	49	29
LT Investments	2,261	3,150
Other LT Assets	0	0

LT Assets	2,261	3,150
Total Assets	2,309	3,180
Accounts Payable	381	337
Accounts Payable & Accrued Expenses	381	337
Current Debt	…	109
Current Debt and Capital Leases	…	109
Other Current Liabilities	0	0
Current Liabilities	381	446
Long-Term Obligations	0	0
Total Liabilities	381	446
Net Assets	1,928	2,733
Common Share Capital	19,032	18,852
Retained Earnings	(20,664)	(19,679)
Other Equity	3,560	3,560
Shareholders' Equity	1,928	2,733
Total Liabilities & Stockholders' Equity	2,309	3,180
Net Current Assets	(332)	(417)
Total Assets Less Current Liabilities	1,928	2,733
Shares Outstanding	112,370	110,370

Recent Dividends:
1. MedBright AI Investments Inc common.
No dividends paid.
Annual Dividends:
1. MedBright AI Investments Inc common.
No dividends paid.

MEDIA LINKS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	3,111,478
Other Revenue	…	…	0
Revenue	2,337,146	2,789,756	3,111,478
Direct Expenses	1,283,758	1,227,292	1,155,455
Gross Profit	1,053,388	1,562,464	1,956,023
SG&A	1,929,914	2,085,346	2,121,262
Other OpEx	0	0	0
Indirect Expenses	1,929,914	2,085,346	2,121,262
Total Operating Expenses	3,213,672	3,312,638	3,276,717
Operating Income	(876,526)	(522,882)	(165,239)
Non-Op Net Interest Income	2,628	(7,226)	(11,449)
Non-Op For Curr Gains	(16,349)	9,543	(11,265)
Other Non-Op	(563,937)	(38,645)	(43,544)
Non-Op Income	(577,658)	(36,328)	(66,258)
EBT Continuing	(1,454,184)	(559,210)	(231,497)
Taxation (current)	8,674	11,944	14,465
Taxation (deferred)	(8,934)	(9,219)	(3,329)
Taxation	(260)	2,725	11,136
EAT Continuing	(1,453,924)	(561,935)	(242,633)
Net Income	(1,453,925)	(561,936)	(242,635)
EPS - Basic - Cont	(21.57)	(12.06)	(7.90)
EPS - Primary	(21.57)	(12.06)	(7.90)
EPS -Diluted - Cont	(21.57)	(12.06)	(7.90)
EPS - Diluted	(21.57)	(12.06)	(7.90)
Shares (primary)	67,419	46,577	30,710
Shares (diluted)	67,419	46,577	30,710

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	771,875	356,348
Cash, Equivs & STI	771,875	356,348
Receivables	494,963	818,313
Raw Materials	143,803	482,665
WIP	267,179	311,777
Finished Goods	1,021,924	1,340,619
Inventories - Other	0	0
Inventories	1,432,906	2,135,061
Other Current Assets	135,505	114,023
Current Assets	2,835,249	3,423,745
Net PPE	93,040	112,078
Intangibles Excl Goodwill	1,414	2,806
Intangibles	1,414	2,806
Other LT Assets	146,914	129,524
LT Assets	241,368	244,408
Total Assets	3,076,616	3,668,153
Accounts Payable	221,300	285,100
Accounts Payable & Accrued Expenses	221,300	285,100
Current Debt	38,477	591,591
Current Debt and Capital Leases	38,477	591,591
Other Current Liabilities	191,238	234,696
Current Liabilities	451,015	1,111,387
Long-Term Obligations	41,074	55,009
Other LT Liabilities	65,040	58,834
LT Liabilities	106,114	113,843
Total Liabilities	557,129	1,225,229
Net Assets	2,519,487	2,442,924
Common Share Capital	3,672,881	2,959,088
Share Premium	2,107,221	1,393,429
Retained Earnings	(3,675,388)	(2,221,463)
Treasury Stock	34,737	34,957
Other Equity	449,510	346,827
Shareholders' Equity	2,519,487	2,442,924
Total Liabilities & Stockholders' Equity	3,076,616	3,668,153
Net Current Assets	2,384,234	2,312,358
Total Assets Less Current Liabilities	2,625,601	2,556,766
Shares Outstanding	75,464	46,663

Recent Dividends:
1. Media Links Co Ltd common.
No dividends paid.
Annual Dividends:
1. Media Links Co Ltd common.
No dividends paid.

MEDIAN TECHNOLOGIES

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	23,359	22,948	22,226
SG&A	37,017	44,019	45,142
D&A (OpEx)	2,946	1,945	1,220
Other OpEx	(340)	(483)	(1,020)
Indirect Expenses	39,623	45,481	45,342
Total Operating Expenses	39,623	45,481	45,342
Operating Income	(16,264)	(22,533)	(23,116)
Non-Op Income	(17,655)	(2,564)	210
EBT Continuing	(33,919)	(25,097)	(22,906)
Taxation	147	144	76
EAT Continuing	(34,066)	(25,241)	(22,982)
Net Income	(34,069)	(25,241)	(22,981)
EPS - Basic - Cont	(0.93)	(1.37)	(1.25)
EPS - Primary	(0.93)	(1.37)	(1.25)
EPS -Diluted - Cont	(0.93)	(1.37)	(1.25)
EPS - Diluted	(0.93)	(1.37)	(1.25)
Shares (primary)	36,691	18,463	18,353
Shares (diluted)	36,691	18,463	18,353

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	18,246	8,134
Short Term Investments	163	151
Cash, Equivs & STI	18,409	8,285
Receivables	6,517	7,462
Inventories	80	48
Other Current Assets	6,349	4,726
Current Assets	31,355	20,521
Net PPE	2,270	1,411
LT Investments	478	413
Intangibles Excl Goodwill	1,769	2,027
Intangibles	1,769	2,027
Other LT Assets	0	0
LT Assets	4,517	3,851
Total Assets	35,872	24,372
Current Debt	2,348	20,454
Current Debt and Capital Leases	2,348	20,454
Other Current Liabilities	44,413	23,649
Current Liabilities	46,761	44,103
Long-Term Obligations	22,975	12,963
Deferred LT Liability Charges	257	254
Pensions & OPEB	937	1,004
Other LT Liabilities	93	15
LT Liabilities	24,262	14,236
Total Liabilities	71,023	58,339
Net Assets	(35,151)	(33,967)
Common Share Capital	1,838	926
Share Premium	128,993	97,630
Retained Earnings	(34,069)	(25,240)
Accum Other Comp Inc	(81)	12
Other Equity	(131,832)	(107,295)
Shareholders' Equity	(35,151)	(33,967)
Total Liabilities & Stockholders' Equity	35,872	24,372
Net Current Assets	(15,406)	(23,582)
Total Assets Less Current Liabilities	(10,889)	(19,731)
Shares Outstanding	36,691	18,463

Recent Dividends:
1. Median Technologies class E preferred.
No dividends paid.
2. Median Technologies class B preferred.
No dividends paid.
3. Median Technologies common.
No dividends paid.
Annual Dividends:
1. Median Technologies class E preferred.
No dividends paid.
2. Median Technologies class B preferred.
No dividends paid.
3. Median Technologies common.
No dividends paid.

MEDICALGORITHMICS SA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Zl000):

	2025	2024	2023
Sales	30,985	24,002	43,098
Other Revenue	0	0	0
Revenue	30,985	24,002	43,098
SG&A	13,674	18,223	18,055
D&A (OpEx)	4,641	3,635	2,365
Other OpEx	22,426	18,682	22,245
Indirect Expenses	40,741	40,540	42,665
Total Operating Expenses	40,741	40,540	42,665
Operating Income	(9,756)	(16,538)	433
Non-Op Income	(1,945)	761	(671)
EBT Continuing	(11,701)	(15,777)	(238)
Taxation	(23)	302	340
EAT Continuing	(11,678)	(16,079)	(578)
Min Ints	(6)	(2)	…
Net Income	(11,684)	(16,081)	(578)
EPS - Basic - Cont	(1.17)	(1.62)	(0.06)
EPS - Primary	(1.17)	(1.62)	(0.06)
EPS -Diluted - Cont	(1.17)	(1.62)	(0.06)
EPS - Diluted	(1.17)	(1.62)	(0.06)
Shares (primary)	9,953	9,953	9,953
Shares (diluted)	9,953	9,953	9,953

Standardized Balance Sheet, Years Ended Dec. 31 (Zl000):

	2025	2024
Cash & Equivalents	2,727	5,504
Cash, Equivs & STI	2,727	5,504
Receivables	8,670	7,471
Inventories	5,451	9,393
Other Current Assets	0	0
Current Assets	16,848	22,368
Net PPE	2,933	2,350
LT Investments	1,146	2,623
Intangibles Excl Goodwill	87,306	78,473
Intangibles	87,306	78,473
Other LT Assets	0	0
LT Assets	91,385	83,446
Total Assets	108,233	105,814
Accrued Exps	2,062	432

Accounts Payable & Accrued Expenses	2,062	432
Current Debt	2,496	2,249
Current Debt and Capital Leases	2,496	2,249
Other Current Liabilities	8,429	6,286
Current Liabilities	12,987	8,967
Long-Term Obligations	20,063	5,482
Deferred LT Liability Charges	8,646	8,933
Other LT Liabilities	1,899	5,247
Minorities (BS)	17	11
LT Liabilities	30,608	19,662
Total Liabilities	43,612	28,640
Net Assets	64,621	77,174
Common Share Capital	995	995
Retained Earnings	65,840	77,524
Accum Other Comp Inc	(2,934)	(1,768)
Other Equity	720	423
Shareholders' Equity	64,621	77,174
Total Liabilities & Stockholders' Equity	108,233	105,814
Net Current Assets	3,861	13,401
Total Assets Less Current Liabilities	95,246	96,847
Shares Outstanding	9,953	9,953

Recent Dividends:

1. Medicalgorithmics SA ordinary.

No dividends paid.

Annual Dividends:

1. Medicalgorithmics SA ordinary.

No dividends paid.

MEDIKIT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	21,850,545
Other Revenue	…	…	0
Revenue	23,781,456	22,553,238	21,850,545
Direct Expenses	14,773,549	13,885,011	13,097,807
Gross Profit	9,007,907	8,668,227	8,752,738
SG&A	4,735,503	4,181,432	4,074,907
D&A (OpEx)	1,277	1,359	3,942
Other OpEx	0	0	0
Indirect Expenses	4,736,780	4,182,791	4,078,849
Total Operating Expenses	19,510,329	18,067,802	17,176,656
Operating Income	4,271,127	4,485,436	4,673,889
Non-Op Net Interest Income	38,720	7,886	(3,231)
Non-Op For Curr Gains	44,523	23,354	(10,758)
Other Non-Op	157,826	143,024	115,259
Non-Op Income	241,069	174,264	101,270
EBT Continuing	4,512,196	4,659,700	4,775,159
Taxation (current)	1,578,613	1,556,535	1,719,385
Taxation (deferred)	(72,501)	89,621	(13,692)
Taxation	1,506,112	1,646,156	1,705,693
EAT Continuing	3,006,084	3,013,544	3,069,466
Net Income	3,006,084	3,013,544	3,069,466
Dividends Per Share	100	90	80
EPS - Basic - Cont	206.37	204.55	187.95
EPS - Primary	206.37	204.55	187.95
EPS -Diluted - Cont	206.37	204.55	187.95
EPS - Diluted	206.37	204.55	187.95
Shares (primary)	14,567	14,732	16,331
Shares (diluted)	14,567	14,732	16,331

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,952,613	21,559,317
Cash, Equivs & STI	20,952,613	21,559,317
Receivables	5,111,271	5,058,613
Raw Materials	1,595,751	1,408,999
WIP	1,974,824	1,706,436
Finished Goods	1,911,062	1,451,934
Inventories - Other	0	0
Inventories	5,481,637	4,567,369
Other Current Assets	1,669,496	2,058,370
Current Assets	33,215,017	33,243,669
Net PPE	14,943,409	14,447,940
Intangibles Excl Goodwill	2,953,613	3,283,057
Intangibles	2,953,613	3,283,057
Other LT Assets	2,159,994	1,496,146
LT Assets	20,057,016	19,227,143
Total Assets	53,272,034	52,470,812
Accounts Payable	2,607,478	3,469,022
Accrued Exps	419,321	423,043
Accounts Payable & Accrued Expenses	3,026,799	3,892,065
Current Debt	0	…
Current Capital Lease Obligations	5,090	…
Current Debt and Capital Leases	5,090	…
Other Current Liabilities	2,281,710	2,267,433
Current Liabilities	5,313,599	6,159,498
Long-Term Obligations	13,875	0
Deferred LT Liability Charges	332,305	340,392
Other LT Liabilities	831,224	814,900
LT Liabilities	1,177,404	1,155,292
Total Liabilities	6,491,003	7,314,791
Net Assets	46,781,031	45,156,021
Common Share Capital	1,241,250	1,241,250
Share Premium	8,385,024	8,378,585
Retained Earnings	38,957,893	37,340,916
Treasury Stock	2,929,697	2,545,002
Other Equity	1,126,560	740,272
Shareholders' Equity	46,781,030	45,156,021
Total Liabilities & Stockholders' Equity	53,272,034	52,470,812
Net Current Assets	27,901,418	27,084,171
Total Assets Less Current Liabilities	47,958,435	46,311,314
Shares Outstanding	14,478	14,616

Recent Dividends:

1. Medikit Co Ltd common.

No dividends paid.

Annual Dividends:

1. Medikit Co Ltd common.

No dividends paid.

MEDIPAL HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	3,558,732,000
Other Revenue	…	…	0
Revenue	3,817,354,000	3,671,328,000	3,558,732,000
Direct Expenses	3,556,366,000	3,415,569,000	3,312,077,000
Gross Profit	260,988,000	255,759,000	246,655,000
SG&A	207,804,000	200,148,000	199,324,000
Other OpEx	0	0	0
Indirect Expenses	207,804,000	200,148,000	199,324,000
Total Operating Expenses	3,764,170,000	3,615,717,000	3,511,401,000
Operating Income	53,184,000	55,611,000	47,331,000
Non-Op Net Interest Income	221,000	43,000	21,000
Other Non-Op	28,440,000	21,083,000	27,388,000
Non-Op Income	28,661,000	21,126,000	27,409,000
EBT Continuing	81,845,000	76,737,000	74,740,000
Taxation (current)	29,413,000	24,566,000	24,693,000
Taxation (deferred)	(709,000)	637,000	(1,720,000)
Taxation	28,704,000	25,203,000	22,973,000
EAT Continuing	53,141,000	51,534,000	51,767,000
Min Ints	(10,606,000)	(11,250,000)	(10,293,000)
Net Income	42,534,000	40,279,000	41,474,000
Dividends Per Share	63.84	61.54	52.44
EPS - Basic - Cont	206.67	193.20	195.83
EPS - Primary	206.67	193.20	195.83
EPS -Diluted - Cont	206.67	193.20	195.83
EPS - Diluted	206.67	193.20	195.83
Shares (primary)	205,805	208,491	211,784
Shares (diluted)	205,805	208,491	211,784

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	289,073,000	261,407,000
Cash, Equivs & STI	289,073,000	261,407,000
Receivables	877,601,000	830,324,000
Inventories	190,396,000	178,100,000
Other Current Assets	13,955,000	12,915,000
Current Assets	1,371,025,000	1,282,746,000
Net PPE	261,837,000	268,564,000
Intangibles Excl Goodwill	37,458,000	39,898,000
Intangibles	37,458,000	39,898,000
Other LT Assets	251,682,000	233,775,000
LT Assets	550,977,000	542,237,000
Total Assets	1,922,002,000	1,824,984,000
Accounts Payable	984,534,000	932,474,000
Accounts Payable & Accrued Expenses	984,534,000	932,474,000
Other Current Liabilities	83,507,000	76,973,000
Current Liabilities	1,068,041,000	1,009,447,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	38,044,000	33,671,000
Pensions & OPEB	12,677,000	16,057,000
Other LT Liabilities	7,840,000	7,862,000
Minorities (BS)	143,225,000	138,381,000
LT Liabilities	58,561,000	57,590,000
Total Liabilities	1,269,828,000	1,205,418,000
Net Assets	652,174,000	619,566,000
Common Share Capital	22,398,000	22,398,000
Share Premium	100,106,000	100,010,000
Retained Earnings	484,985,000	463,071,000
Treasury Stock	23,437,000	22,193,000
Other Equity	68,122,000	56,280,000
Shareholders' Equity	652,174,000	619,566,000
Total Liabilities & Stockholders' Equity	1,922,002,000	1,824,984,000
Net Current Assets	302,984,000	273,299,000
Total Assets Less Current Liabilities	853,961,000	815,537,000
Shares Outstanding	204,699	207,950

Recent Dividends:

1. Medipal Holdings Corp common.

ExDate	Amt	Declared	Record	Payable
	0.17		03/31/2023	06/16/2023
	0.20		09/29/2023	12/18/2023
	0.19		03/28/2024	06/18/2024
	0.20		09/30/2024	12/17/2024
	0.22		03/31/2025	06/17/2025
	0.20		09/30/2025	12/16/2025
	0.21		03/31/2026	06/16/2026

2. Medipal Holdings Corp American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Medipal Holdings Corp common.

2023.....0.37 2024.....0.39 2025.....0.43 2026.....0.21

2. Medipal Holdings Corp American Depositary Receipt.

No dividends paid.

MEGACHIPS CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	57,942,966
Other Revenue	…	…	0
Revenue	36,169,313	42,326,428	57,942,966
Direct Expenses	30,656,874	34,500,117	46,498,104
Gross Profit	5,512,439	7,826,311	11,444,862
SG&A	5,687,256	5,636,298	5,961,601
Other OpEx	0	0	0
Indirect Expenses	5,687,256	5,636,298	5,961,601
Total Operating Expenses	36,344,130	40,136,415	52,459,705
Operating Income	(174,817)	2,190,013	5,483,261
Non-Op Net Interest Income	208,587	264,611	257,261
Non-Op For Curr Gains	(72,576)	111,819	252,857

Other Non-Op	13,613,375	5,500,967	2,230,291
Non-Op Income	13,749,386	5,877,397	2,740,409
EBT Continuing	13,574,569	8,067,410	8,223,670
Taxation (current)	4,258,168	2,808,259	3,656,039
Taxation (deferred)	3,418	(133,063)	95,961
Taxation	4,261,586	2,675,196	3,752,000
EAT Continuing	9,312,983	5,392,214	4,471,670
Min Ints	(28,730)	(20,295)	15,243
Net Income	9,284,249	5,371,919	4,486,913
Dividends Per Share	250	140	110
EPS - Basic - Cont	578.31	306.27	242.30
EPS - Primary	578.31	306.27	242.30
EPS -Diluted - Cont	578.31	306.27	242.30
EPS - Diluted	578.31	306.27	242.30
Shares (primary)	16,054	17,540	18,518
Shares (diluted)	16,054	17,540	18,518

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,293,474	20,830,306
Cash, Equivs & STI	15,293,474	20,830,306
Receivables	14,039,032	17,793,701
Raw Materials	210,064	180,879
WIP	580,522	1,902,784
Inventories - Other	3,939,605	2,344,448
Inventories	4,730,191	4,428,111
Other Current Assets	1,939,313	550,303
Current Assets	36,002,010	43,602,421
Net PPE	2,872,396	2,249,411
Intangibles Excl Goodwill	659,873	659,096
Intangibles	659,873	659,096
Other LT Assets	215,624,564	103,429,946
LT Assets	219,156,833	106,338,453
Total Assets	255,158,843	149,940,875
Accounts Payable	5,163,827	3,083,074
Accounts Payable & Accrued Expenses	5,163,827	3,083,074
Other Current Liabilities	7,718,118	4,879,544
Current Liabilities	12,881,945	7,962,618
Long-Term Obligations	0	0
Deferred LT Liability Charges	56,418,845	23,626,597
Other LT Liabilities	190,729	110,258
Minorities (BS)	900,028	436,020
LT Liabilities	56,609,574	23,736,855
Total Liabilities	70,391,547	32,135,493
Net Assets	184,767,296	117,805,382
Common Share Capital	4,840,313	4,840,313
Share Premium	9,359,915	9,359,915
Retained Earnings	58,708,967	59,052,286
Treasury Stock	20,744,876	13,467,420
Other Equity	132,602,977	58,020,287
Shareholders' Equity	184,767,296	117,805,381
Total Liabilities & Stockholders' Equity	255,158,843	149,940,875
Net Current Assets	23,120,065	35,639,803
Total Assets Less Current Liabilities	242,276,898	141,978,257
Shares Outstanding	14,961	17,070

Recent Dividends:

1. Megachips Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Megachips Corp. (Japan) common.

No dividends paid.

MEIJI ELECTRIC INDUSTRIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	74,580,678
Other Revenue	...	...	0
Revenue	76,360,006	78,672,806	74,580,678
Direct Expenses	63,971,592	66,878,173	63,588,477
Gross Profit	12,388,414	11,794,633	10,992,201
SG&A	8,718,303	8,499,669	8,077,943
Other OpEx	0	0	0
Indirect Expenses	8,718,303	8,499,669	8,077,943
Total Operating Expenses	72,689,895	75,377,842	71,666,420
Operating Income	3,670,111	3,294,964	2,914,258
Non-Op Net Interest Income	34,187	23,893	6,397
Non-Op For Curr Gains	94,474	(2,259)	127,789
Other Non-Op	280,496	285,074	437,958
Non-Op Income	409,157	306,708	572,144
EBT Continuing	4,079,268	3,601,672	3,486,402
Taxation (current)	1,236,624	1,119,487	1,061,500
Taxation (deferred)	(38,086)	(7,046)	(34,560)
Taxation	1,198,538	1,112,441	1,026,940
EAT Continuing	2,880,730	2,489,231	2,459,462
Min Ints	(36,445)	(53,514)	(33,177)
Net Income	2,844,284	2,435,717	2,426,286
Dividends Per Share	90	60	58
EPS - Basic - Cont	223.14	191.34	191.46
EPS - Primary	223.14	191.34	191.46
EPS -Diluted - Cont	223.14	191.34	191.46
EPS - Diluted	223.14	191.34	191.46
Shares (primary)	12,747	12,730	12,673
Shares (diluted)	12,747	12,730	12,673

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,779,964	7,905,850
Cash, Equivs & STI	14,779,964	7,905,850
Receivables	23,504,999	28,710,558
Raw Materials	40,562	55,134
WIP	619,943	882,299
Inventories - Other	4,324,636	5,076,592
Inventories	4,985,141	6,014,025
Other Current Assets	755,778	1,042,991
Current Assets	44,025,882	43,673,424
Net PPE	4,741,784	4,452,168
Intangibles Excl Goodwill	393,222	522,089
Intangibles	393,222	522,089
Other LT Assets	7,938,587	5,561,147
LT Assets	13,073,593	10,535,404
Total Assets	57,099,476	54,208,829
Accounts Payable	8,583,554	9,012,012
Accounts Payable & Accrued Expenses	8,583,554	9,012,012
Other Current Liabilities	8,481,044	9,343,051
Current Liabilities	17,064,598	18,355,063
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,569,549	893,547
Other LT Liabilities	138,773	189,550
Minorities (BS)	444,806	378,268
LT Liabilities	1,708,322	1,083,097
Total Liabilities	19,217,727	19,816,429
Net Assets	37,881,749	34,392,400
Common Share Capital	1,658,323	1,658,323
Share Premium	2,059,444	2,033,421
Retained Earnings	29,040,870	27,139,748
Treasury Stock	6,217	14,779
Other Equity	5,129,329	3,575,687
Shareholders' Equity	37,881,749	34,392,400
Total Liabilities & Stockholders' Equity	57,099,476	54,208,829
Net Current Assets	26,961,284	25,318,361
Total Assets Less Current Liabilities	40,034,878	35,853,766
Shares Outstanding	12,752	12,735

Recent Dividends:

1. Meiji Electric Industries Co Ltd common.

No dividends paid.

Annual Dividends:

1. Meiji Electric Industries Co Ltd common.

No dividends paid.

MEIJI HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,173,688,000	1,154,074,000	1,105,494,000
Direct Expenses	814,648,000	814,973,000	778,149,000
Gross Profit	359,040,000	339,101,000	327,345,000
SG&A	265,733,000	254,398,000	243,023,000
Other OpEx	0	0	0
Indirect Expenses	265,733,000	254,398,000	243,023,000
Total Operating Expenses	1,080,381,000	1,069,371,000	1,021,172,000
Operating Income	93,307,000	84,703,000	84,322,000
Non-Op Net Interest Income	21,000	341,000	121,000
Non-Op For Curr Gains	2,688,000	625,000	291,000
Other Non-Op	(27,975,000)	(3,187,000)	2,773,000
Non-Op Income	(25,266,000)	(2,221,000)	3,185,000
EBT Continuing	68,041,000	82,482,000	87,507,000
Taxation (current)	23,811,000	30,847,000	35,422,000
Taxation (deferred)	5,432,000	(2,451,000)	(1,630,000)
Taxation	29,243,000	28,396,000	33,792,000
EAT Continuing	38,798,000	54,086,000	53,715,000
Min Ints	(3,720,000)	(3,285,000)	(3,040,000)
Net Income	35,076,000	50,800,000	50,675,000
Dividends Per Share	51.56	50.20	47.08
EPS - Basic - Cont	129.42	186.08	181.64
EPS - Primary	129.42	186.08	181.64
EPS -Diluted - Cont	129.42	186.08	181.64
EPS - Diluted	129.42	186.08	181.64
Shares (primary)	271,019	273,002	278,984
Shares (diluted)	271,019	273,002	278,984

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	69,249,000	78,191,000
Cash, Equivs & STI	69,249,000	78,191,000
Receivables	195,319,000	189,132,000
Raw Materials	100,894,000	81,919,000
WIP	9,940,000	5,084,000
Inventories - Other	144,727,000	127,621,000
Inventories	255,561,000	214,624,000
Other Current Assets	65,232,000	58,818,000
Current Assets	585,361,000	540,765,000
Net PPE	509,923,000	483,901,000
Intangibles Excl Goodwill	21,791,000	19,240,000
Intangibles	21,791,000	19,240,000
Other LT Assets	144,683,000	140,565,000
LT Assets	676,397,000	643,706,000
Total Assets	1,261,759,000	1,184,472,000
Accounts Payable	101,131,000	102,846,000
Accrued Exps	46,186,000	48,785,000
Accounts Payable & Accrued Expenses	147,317,000	151,631,000
Current Debt	45,317,000	25,376,000
Current Debt and Capital Leases	45,317,000	25,376,000
Other Current Liabilities	120,637,000	130,070,000
Current Liabilities	313,271,000	307,077,000
Long-Term Obligations	67,267,000	22,423,000
Deferred LT Liability Charges	4,756,000	3,747,000
Pensions & OPEB	41,301,000	50,681,000
Other LT Liabilities	17,611,000	8,760,000
Minorities (BS)	44,965,000	43,494,000
LT Liabilities	130,935,000	85,611,000
Total Liabilities	489,171,000	436,182,000
Net Assets	772,588,000	748,290,000
Common Share Capital	30,000,000	30,000,000
Share Premium	38,743,000	38,708,000
Retained Earnings	653,343,000	649,258,000
Treasury Stock	33,312,000	33,956,000
Other Equity	83,813,000	64,279,000
Shareholders' Equity	772,587,000	748,289,000
Total Liabilities & Stockholders' Equity	1,261,759,000	1,184,472,000
Net Current Assets	272,090,000	233,688,000
Total Assets Less Current Liabilities	948,488,000	877,395,000
Shares Outstanding	271,102	270,891

Recent Dividends:

1. MEIJI Holdings Co., Ltd. American Depositary Receipt.

No dividends paid.

2. MEIJI Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. MEIJI Holdings Co., Ltd. American Depositary Receipt.
No dividends paid.
2. MEIJI Holdings Co., Ltd. common.
No dividends paid.

MEIJI MACHINE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	4,896,210
Other Revenue	…	…	0
Revenue	5,508,165	6,511,496	4,896,210
Direct Expenses	4,146,545	4,992,068	4,002,697
Gross Profit	1,361,620	1,519,428	893,513
SG&A	1,521,400	1,251,837	655,001
Other OpEx	0	0	0
Indirect Expenses	1,521,400	1,251,837	655,001
Total Operating Expenses	5,667,945	6,243,905	4,657,698
Operating Income	(159,780)	267,591	238,512
Non-Op Net Interest Income	(2,119)	(4,269)	380
Other Non-Op	211,514	(110,080)	(3,235)
Non-Op Income	209,395	(114,349)	(2,855)
EBT Continuing	49,615	153,242	235,657
Taxation (current)	28,477	22,466	12,016
Taxation (deferred)	(4,159)	10,345	(90,462)
Taxation	24,318	32,811	(78,446)
EAT Continuing	25,297	120,431	314,103
Net Income	25,297	120,429	314,102
Dividends Per Share	6	6	4
EPS - Basic - Cont	2.36	10.81	27.88
EPS - Primary	2.36	10.81	27.88
EPS -Diluted - Cont	2.36	10.81	27.88
EPS - Diluted	2.36	10.81	27.88
Shares (primary)	10,719	11,138	11,265
Shares (diluted)	10,719	11,138	11,265

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,084,875	1,652,416
Cash, Equivs & STI	1,084,875	1,652,416
Receivables	1,576,073	2,509,389
Raw Materials	67,663	69,920
WIP	314,567	345,123
Inventories - Other	200,856	209,427
Inventories	583,086	624,470
Prepayments (ST)	181,391	62,361
Other Current Assets	14,167	2,082
Current Assets	3,439,592	4,850,718
Net PPE	1,746,973	1,428,774
Intangibles Excl Goodwill	243,570	228,121
Intangibles	243,570	228,121
Other LT Assets	471,401	325,475
LT Assets	2,461,944	1,982,370
Total Assets	5,901,536	6,833,089
Accounts Payable	426,543	1,130,482
Accrued Exps	46,891	41,153
Accounts Payable & Accrued Expenses	473,434	1,171,635
Current Debt	706,656	799,560
Current Capital Lease Obligations	2,720	2,720
Current Debt and Capital Leases	709,376	802,280
Other Current Liabilities	268,631	422,321
Current Liabilities	1,451,441	2,396,236
Long-Term Obligations	1,151,934	1,201,338
Deferred LT Liability Charges	16,343	…
Pensions & OPEB	167,776	169,964
Other LT Liabilities	43,959	27,194
LT Liabilities	1,380,012	1,398,496
Total Liabilities	2,831,453	3,794,732
Net Assets	3,070,083	3,038,357
Common Share Capital	100,000	100,000
Share Premium	769,087	774,629
Retained Earnings	2,184,372	2,227,564
Treasury Stock	209,855	256,862
Other Equity	226,479	193,025
Shareholders' Equity	3,070,083	3,038,356
Total Liabilities & Stockholders' Equity	5,901,536	6,833,089
Net Current Assets	1,988,151	2,454,482
Total Assets Less Current Liabilities	4,450,095	4,436,853
Shares Outstanding	10,769	10,627

Recent Dividends:
1. Meiji Machine Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Meiji Machine Co., Ltd. (Japan) common.
No dividends paid.

MEIJI SHIPPING CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	65,018,086
Other Revenue	…	…	0
Revenue	61,271,647	67,544,205	65,018,086
Direct Expenses	51,684,355	51,141,380	48,648,036
Gross Profit	9,587,292	16,402,825	16,370,050
SG&A	5,880,282	5,388,446	4,971,319
Other OpEx	0	0	0
Indirect Expenses	5,880,282	5,388,446	4,971,319
Total Operating Expenses	57,564,637	56,529,826	53,619,355
Operating Income	3,707,010	11,014,379	11,398,731
Non-Op Net Interest Income	(2,251,012)	(3,391,427)	(3,823,591)
Non-Op For Curr Gains	(1,330,123)	(2,861,272)	(3,170,480)
Other Non-Op	11,601,130	4,369,783	8,818,341
Non-Op Income	8,019,995	(1,882,916)	1,824,270
EBT Continuing	11,727,005	9,131,463	13,223,001
Taxation (current)	1,258,982	2,210,286	1,227,185
Taxation (deferred)	1,635,719	250,268	(747,470)
Taxation	2,894,701	2,460,554	479,715
EAT Continuing	8,832,304	6,670,909	12,743,286
Min Ints	(4,518,020)	(3,858,761)	(7,553,891)
Net Income	4,314,282	2,812,147	5,189,393
Dividends Per Share	5	5	5
EPS - Basic - Cont	126.89	83.11	153.53
EPS - Primary	126.89	83.11	153.53
EPS -Diluted - Cont	126.89	83.11	153.53
EPS - Diluted	126.89	83.11	153.53
Shares (primary)	33,999	33,835	33,799
Shares (diluted)	33,999	33,835	33,799

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	55,273,295	48,220,661
Cash, Equivs & STI	55,273,295	48,220,661
Receivables	829,581	772,918
Raw Materials	1,031,957	1,150,966
Inventories - Other	26,811	28,252
Inventories	1,058,768	1,179,218
Other Current Assets	6,563,033	6,121,608
Current Assets	63,724,677	56,294,405
Net PPE	185,700,528	201,373,214
Intangibles Excl Goodwill	1,312,629	117,392
Intangibles	1,312,629	117,392
Other LT Assets	42,082,964	35,493,844
LT Assets	229,096,121	236,984,450
Total Assets	292,820,798	293,278,855
Accounts Payable	6,648,021	4,123,310
Accounts Payable & Accrued Expenses	6,648,021	4,123,310
Current Debt	37,804,608	40,157,373
Current Debt and Capital Leases	37,804,608	40,157,373
Other Current Liabilities	13,185,176	12,742,917
Current Liabilities	57,637,805	57,023,600
Long-Term Obligations	118,454,888	125,545,040
Deferred LT Liability Charges	5,294,455	3,618,916
Pensions & OPEB	437,089	382,503
Other LT Liabilities	13,276,048	15,494,211
Minorities (BS)	44,418,613	43,458,568
LT Liabilities	137,462,480	145,040,670
Total Liabilities	239,518,899	245,522,839
Net Assets	53,301,899	47,756,016
Common Share Capital	1,800,000	1,800,000
Share Premium	810,513	776,508
Retained Earnings	36,280,158	32,145,815
Treasury Stock	475,934	507,507
Other Equity	14,887,161	13,541,200
Shareholders' Equity	53,301,898	47,756,016
Total Liabilities & Stockholders' Equity	292,820,798	293,278,855
Net Current Assets	6,086,872	(729,195)
Total Assets Less Current Liabilities	235,182,993	236,255,255
Shares Outstanding	34,056	33,933

Recent Dividends:
1. Meiji Shipping Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Meiji Shipping Co., Ltd. (Japan) common.
No dividends paid.

MEIKO CONSTRUCTION CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	96,953,000	93,170,000	86,218,000
Direct Expenses	83,354,000	81,388,000	75,583,000
Gross Profit	13,599,000	11,782,000	10,635,000
SG&A	6,023,000	5,393,000	5,264,000
Other OpEx	0	0	0
Indirect Expenses	6,023,000	5,393,000	5,264,000
Total Operating Expenses	89,377,000	86,781,000	80,847,000
Operating Income	7,576,000	6,389,000	5,371,000
Non-Op Net Interest Income	(131,000)	(91,000)	(64,000)
Other Non-Op	998,000	1,087,000	543,000
Non-Op Income	867,000	996,000	479,000
EBT Continuing	8,443,000	7,385,000	5,850,000
Taxation (current)	2,662,000	2,272,000	1,949,000
Taxation (deferred)	(203,000)	(96,000)	(144,000)
Taxation	2,459,000	2,176,000	1,805,000
EAT Continuing	5,984,000	5,209,000	4,045,000
Min Ints	(14,000)	(22,000)	(16,000)
Net Income	5,969,000	5,184,000	4,028,000
Dividends Per Share	58	42	36
EPS - Basic - Cont	236.47	205.38	159.58
EPS - Primary	236.47	205.38	159.58
EPS -Diluted - Cont	236.47	205.38	159.58
EPS - Diluted	236.47	205.38	159.58
Shares (primary)	25,243	25,243	25,243
Shares (diluted)	25,243	25,243	25,243

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,931,000	11,976,000
Cash, Equivs & STI	14,931,000	11,976,000
Receivables	61,329,000	58,718,000
WIP	121,000	73,000
Inventories - Other	117,000	118,000
Inventories	238,000	191,000
Other Current Assets	910,000	1,054,000
Current Assets	77,408,000	71,939,000
Net PPE	18,927,000	13,653,000
Intangibles Excl Goodwill	985,000	462,000
Intangibles	985,000	462,000
Other LT Assets	33,595,000	23,661,000
LT Assets	53,507,000	37,776,000
Total Assets	130,915,000	109,716,000
Accounts Payable	12,700,000	12,153,000
Accounts Payable & Accrued Expenses	12,700,000	12,153,000
Current Debt	2,214,000	2,368,000
Current Debt and Capital Leases	2,214,000	2,368,000
Other Current Liabilities	14,584,000	12,597,000
Current Liabilities	29,498,000	27,118,000
Long-Term Obligations	6,400,000	2,414,000

Deferred LT Liability Charges	5,845,000	2,834,000
Pensions & OPEB	2,398,000	2,527,000
Other LT Liabilities	833,000	824,000
Minorities (BS)	304,000	280,000
LT Liabilities	15,476,000	8,599,000
Total Liabilities	45,278,000	35,997,000
Net Assets	85,637,000	73,719,000
Common Share Capital	1,594,000	1,594,000
Share Premium	1,823,000	1,823,000
Retained Earnings	65,883,000	61,050,000
Treasury Stock	950,000	949,000
Other Equity	17,287,000	10,200,000
Shareholders' Equity	85,637,000	73,718,000
Total Liabilities & Stockholders' Equity	130,915,000	109,716,000
Net Current Assets	47,910,000	44,821,000
Total Assets Less Current Liabilities	101,417,000	82,598,000
Shares Outstanding	25,243	25,243

Recent Dividends:

1. Meiko Construction Co Ltd common.

No dividends paid.

Annual Dividends:

1. Meiko Construction Co Ltd common.

No dividends paid.

MEIKO ELECTRONICS CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	240,574,000	206,806,000	179,458,000
Direct Expenses	190,144,000	167,030,000	148,910,000
Gross Profit	50,430,000	39,776,000	30,548,000
SG&A	25,857,000	20,692,000	18,887,000
Other OpEx	0	0	0
Indirect Expenses	25,857,000	20,692,000	18,887,000
Total Operating Expenses	216,001,000	187,722,000	167,797,000
Operating Income	24,573,000	19,084,000	11,661,000
Non-Op Net Interest Income	(1,271,000)	(515,000)	(518,000)
Non-Op For Curr Gains	2,514,000	268,000	2,955,000
Other Non-Op	1,594,000	(293,000)	(226,000)
Non-Op Income	2,837,000	(540,000)	2,211,000
EBT Continuing	27,410,000	18,544,000	13,872,000
Taxation (current)	7,360,000	3,082,000	2,664,000
Taxation (deferred)	96,000	366,000	(206,000)
Taxation	7,456,000	3,448,000	2,458,000
EAT Continuing	19,954,000	15,096,000	11,414,000
Min Ints	(171,000)	(171,000)	(105,000)
Net Income	19,467,000	14,609,000	10,994,000
Pref Divs & Similar	315,000	315,000	315,000
Net Income to Common	19,152,000	14,294,000	10,679,000
Dividends Per Share	115	88	68
EPS - Basic - Cont	758.59	569.47	428.70
EPS - Primary	758.59	569.47	428.70
EPS -Diluted - Cont	758.59	569.47	428.70
EPS - Diluted	758.59	569.47	428.70
Shares (primary)	25,662	25,654	25,646
Shares (diluted)	25,662	25,654	25,646

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,505,000	23,152,000
Cash, Equivs & STI	27,505,000	23,152,000
Receivables	63,060,000	49,388,000
Raw Materials	25,651,000	18,874,000
WIP	11,715,000	8,484,000
Finished Goods	12,164,000	11,130,000
Inventories - Other	0	0
Inventories	49,530,000	38,488,000
Other Current Assets	2,433,000	3,084,000
Current Assets	142,528,000	114,112,000
Net PPE	174,893,000	129,570,000
Intangibles Excl Goodwill	5,029,000	5,696,000
Intangibles	5,029,000	5,696,000
Other LT Assets	12,841,000	6,987,000
LT Assets	192,763,000	142,253,000
Total Assets	335,291,000	256,366,000
Accounts Payable	39,036,000	29,598,000
Accrued Exps	103,000	89,000
Accounts Payable & Accrued Expenses	39,139,000	29,687,000
Current Debt	63,668,000	52,065,000
Current Capital Lease Obligations	218,000	271,000
Current Debt and Capital Leases	63,886,000	52,336,000
Other Current Liabilities	25,269,000	18,234,000
Current Liabilities	128,294,000	100,257,000
Long-Term Obligations	57,642,000	34,700,000
Pensions & OPEB	3,378,000	3,636,000
Other LT Liabilities	2,169,000	2,166,000
Minorities (BS)	7,538,000	7,367,000
LT Liabilities	63,189,000	40,502,000
Total Liabilities	199,022,000	148,127,000
Net Assets	136,269,000	108,239,000
Share Premium	13,820,000	13,820,000
Retained Earnings	74,698,000	57,649,000
Treasury Stock	2,641,000	2,666,000
Other Equity	50,392,000	39,435,000
Shareholders' Equity	136,269,000	108,238,000
Total Liabilities & Stockholders' Equity	335,291,000	256,366,000
Net Current Assets	14,234,000	13,855,000
Total Assets Less Current Liabilities	206,997,000	156,109,000
Shares Outstanding	25,667	25,660

Recent Dividends:

1. Meiko Electronics Co Ltd (Japan) common.

No dividends paid.

2. Meiko Electronics Co Ltd (Japan) class A preferred.

No dividends paid.

Annual Dividends:

1. Meiko Electronics Co Ltd (Japan) common.

No dividends paid.

2. Meiko Electronics Co Ltd (Japan) class A preferred.

No dividends paid.

MEIKO TRANS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	82,861,134	81,485,321	77,698,419
Direct Expenses	65,061,884	63,939,997	62,017,173
Gross Profit	17,799,250	17,545,324	15,681,246
SG&A	11,683,770	11,273,923	10,415,527
Other OpEx	0	0	0
Indirect Expenses	11,683,770	11,273,923	10,415,527
Total Operating Expenses	76,745,654	75,213,920	72,432,700
Operating Income	6,115,480	6,271,401	5,265,719
Non-Op Net Interest Income	341,719	387,830	227,685
Non-Op For Curr Gains	12,672	34,196	(125,700)
Other Non-Op	1,819,434	1,564,671	1,239,078
Non-Op Income	2,173,825	1,986,697	1,341,063
EBT Continuing	8,289,305	8,258,098	6,606,782
Taxation (current)	1,743,470	2,228,272	1,808,768
Taxation (deferred)	304,728	248,375	(11,302)
Taxation	2,048,198	2,476,647	1,797,466
EAT Continuing	6,241,107	5,781,451	4,809,316
Min Ints	(329,393)	(401,388)	(267,719)
Net Income	5,911,713	5,380,064	4,541,598
Dividends Per Share	80	46	38
EPS - Basic - Cont	197.75	180	152.15
EPS - Primary	197.75	180	152.15
EPS -Diluted - Cont	197.75	180	152.15
EPS - Diluted	197.75	180	152.15
Shares (primary)	29,895	29,890	29,848
Shares (diluted)	29,895	29,890	29,848

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,626,094	32,592,248
Cash, Equivs & STI	32,626,094	32,592,248
Receivables	14,722,067	14,327,190
Current Tax Assets	214,675	45,433
Other Current Assets	3,661,054	3,659,252
Current Assets	51,223,890	50,624,123
Net PPE	80,714,861	70,001,523
Intangibles Excl Goodwill	571,171	566,002
Intangibles	571,171	566,002
Other LT Assets	47,195,892	32,742,279
LT Assets	128,481,924	103,309,804
Total Assets	179,705,814	153,933,928
Accounts Payable	5,661,605	4,976,470
Accounts Payable & Accrued Expenses	5,661,605	4,976,470
Current Debt	7,010,956	510,956
Current Capital Lease Obligations	477,530	486,199
Current Debt and Capital Leases	7,488,486	997,155
Other Current Liabilities	5,566,851	5,983,643
Current Liabilities	18,716,942	11,957,268
Long-Term Obligations	3,673,584	4,284,540
Deferred LT Liability Charges	8,908,365	4,033,328
Pensions & OPEB	3,172,509	3,846,208
Other LT Liabilities	3,214,901	3,475,007
Minorities (BS)	2,963,970	5,492,201
LT Liabilities	18,969,359	15,639,083
Total Liabilities	40,650,272	33,088,553
Net Assets	139,055,542	120,845,375
Common Share Capital	2,350,704	2,350,704
Share Premium	1,674,467	1,597,043
Retained Earnings	109,143,319	101,564,613
Treasury Stock	2,637,706	2,164,560
Other Equity	28,524,758	17,497,574
Shareholders' Equity	139,055,542	120,845,374
Total Liabilities & Stockholders' Equity	179,705,814	153,933,928
Net Current Assets	32,506,948	38,666,855
Total Assets Less Current Liabilities	160,988,872	141,976,660
Shares Outstanding	29,725	29,904

Recent Dividends:

1. Meiko Trans Co Ltd common.

No dividends paid.

Annual Dividends:

1. Meiko Trans Co Ltd common.

No dividends paid.

MEISEI INDUSTRIAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	60,377,000
Other Revenue	...	...	0
Revenue	60,299,000	66,283,000	60,377,000
Direct Expenses	47,090,000	50,543,000	47,551,000
Gross Profit	13,209,000	15,740,000	12,826,000
SG&A	5,532,000	5,125,000	4,764,000
Other OpEx	0	0	0
Indirect Expenses	5,532,000	5,125,000	4,764,000
Total Operating Expenses	52,622,000	55,668,000	52,315,000
Operating Income	7,677,000	10,615,000	8,062,000
Non-Op Net Interest Income	128,000	106,000	94,000
Non-Op For Curr Gains	88,000	24,000	61,000
Other Non-Op	(534,000)	1,108,000	331,000
Non-Op Income	(318,000)	1,238,000	486,000
EBT Continuing	7,359,000	11,853,000	8,548,000
Taxation (current)	3,061,000	2,912,000	2,274,000
Taxation (deferred)	(1,167,000)	283,000	(62,000)
Taxation	1,894,000	3,195,000	2,212,000
EAT Continuing	5,465,000	8,658,000	6,336,000
Min Ints	28,000	(205,000)	(92,000)
Net Income	5,494,000	8,454,000	6,243,000
Dividends Per Share	65	60	55

EPS - Basic - Cont	116.92	174.68	126.06
EPS - Primary	116.92	174.68	126.06
EPS -Diluted - Cont	116.92	174.68	126.06
EPS - Diluted	116.92	174.68	126.06
Shares (primary)	46,990	48,401	49,529
Shares (diluted)	46,990	48,401	49,529

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	36,512,000	33,258,000
Short Term Investments	300,000	399,000
Cash, Equivs & STI	36,812,000	33,657,000
Receivables	23,019,000	25,691,000
Raw Materials	188,000	144,000
Inventories - Other	901,000	1,108,000
Inventories	1,089,000	1,252,000
Other Current Assets	279,000	636,000
Current Assets	61,199,000	61,236,000
Net PPE	15,047,000	18,214,000
Intangibles Excl Goodwill	167,000	188,000
Intangibles	167,000	188,000
Other LT Assets	9,183,000	8,945,000
LT Assets	24,397,000	27,347,000
Total Assets	85,597,000	88,583,000
Accounts Payable	1,156,000	3,506,000
Accounts Payable & Accrued Expenses	1,156,000	3,506,000
Current Debt	700,000	100,000
Current Debt and Capital Leases	700,000	100,000
Other Current Liabilities	11,016,000	11,025,000
Current Liabilities	12,872,000	14,631,000
Long-Term Obligations	100,000	700,000
Deferred LT Liability Charges	2,580,000	3,523,000
Pensions & OPEB	386,000	348,000
Other LT Liabilities	136,000	174,000
Minorities (BS)	518,000	636,000
LT Liabilities	3,202,000	4,745,000
Total Liabilities	16,592,000	20,013,000
Net Assets	69,005,000	68,570,000
Common Share Capital	6,889,000	6,889,000
Share Premium	1,005,000	999,000
Retained Earnings	63,036,000	60,358,000
Treasury Stock	7,736,000	4,996,000
Other Equity	5,810,000	5,320,000
Shareholders' Equity	69,004,000	68,570,000
Total Liabilities & Stockholders' Equity	85,597,000	88,583,000
Net Current Assets	48,327,000	46,605,000
Total Assets Less Current Liabilities	72,725,000	73,952,000
Shares Outstanding	45,902	47,595

Recent Dividends:

1. Meisei Industrial Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Meisei Industrial Co., Ltd. (Japan) common.

No dividends paid.

MEITEC GROUP HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	126,976,000
Other Revenue	...	...	0
Revenue	137,686,000	133,068,000	126,976,000
Direct Expenses	101,394,000	97,135,000	92,741,000
Gross Profit	36,292,000	35,933,000	34,235,000
SG&A	16,388,000	17,102,000	16,573,000
Other OpEx	0	0	0
Indirect Expenses	16,388,000	17,102,000	16,573,000
Total Operating Expenses	117,782,000	114,237,000	109,314,000
Operating Income	19,904,000	18,831,000	17,662,000
Non-Op Net Interest Income	111,000	29,000	1,000
Other Non-Op	623,000	(567,000)	0
Non-Op Income	734,000	(538,000)	1,000
EBT Continuing	20,638,000	18,293,000	17,663,000
Taxation (current)	6,237,000	6,120,000	5,909,000
Taxation (deferred)	(652,000)	(570,000)	(592,000)
Taxation	5,585,000	5,550,000	5,317,000
EAT Continuing	15,053,000	12,743,000	12,346,000
Net Income	15,052,000	12,740,000	12,343,000
Dividends Per Share	196	198	114
EPS - Basic - Cont	194.96	165.01	158.01
EPS - Primary	194.96	165.01	158.01
EPS -Diluted - Cont	194.96	165.01	158.01
EPS - Diluted	194.96	165.01	158.01
Shares (primary)	77,207	77,207	78,114
Shares (diluted)	77,207	77,207	78,114

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	52,839,000	53,005,000
Cash, Equivs & STI	52,839,000	53,005,000
Receivables	18,494,000	18,101,000
WIP	62,000	196,000
Inventories - Other	0	0
Inventories	62,000	196,000
Current Tax Assets	18,000	4,437,000
Other Current Assets	1,427,000	1,311,000
Current Assets	72,840,000	77,050,000
Net PPE	3,695,000	4,250,000
Intangibles Excl Goodwill	145,000	312,000
Intangibles	145,000	312,000
Other LT Assets	13,133,000	11,992,000
LT Assets	16,973,000	16,554,000
Total Assets	89,814,000	93,605,000
Accrued Exps	6,788,000	10,444,000
Accounts Payable & Accrued Expenses	6,788,000	10,444,000
Other Current Liabilities	17,756,000	17,561,000
Current Liabilities	24,544,000	28,005,000
Long-Term Obligations	0	0
Pensions & OPEB	16,504,000	16,823,000
Other LT Liabilities	0	0
LT Liabilities	16,504,000	16,823,000
Total Liabilities	41,049,000	44,828,000
Net Assets	48,765,000	48,777,000
Common Share Capital	5,000,000	5,000,000
Share Premium	1,259,000	1,259,000
Retained Earnings	43,552,000	43,942,000
Treasury Stock	1,694,000	1,693,000
Other Equity	647,000	268,000
Shareholders' Equity	48,764,000	48,776,000
Total Liabilities & Stockholders' Equity	89,814,000	93,605,000
Net Current Assets	48,296,000	49,045,000
Total Assets Less Current Liabilities	65,270,000	65,600,000
Shares Outstanding	77,207	77,207

Recent Dividends:

1. Meitec Group Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Meitec Group Holdings Inc common.

No dividends paid.

MEITO SANGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	24,392,000
Other Revenue	...	...	0
Revenue	29,106,000	28,071,000	24,392,000
Direct Expenses	20,637,000	20,086,000	19,020,000
Gross Profit	8,469,000	7,985,000	5,372,000
SG&A	7,238,000	6,579,000	5,140,000
Other OpEx	0	0	0
Indirect Expenses	7,238,000	6,579,000	5,140,000
Total Operating Expenses	27,875,000	26,665,000	24,160,000
Operating Income	1,231,000	1,406,000	232,000
Non-Op Net Interest Income	(119,000)	(49,000)	(33,000)
Other Non-Op	3,144,000	5,014,000	(968,000)
Non-Op Income	3,025,000	4,965,000	(1,001,000)
EBT Continuing	4,256,000	6,371,000	(769,000)
Taxation (current)	880,000	1,584,000	346,000
Taxation (deferred)	313,000	67,000	(411,000)
Taxation	1,193,000	1,651,000	(65,000)
EAT Continuing	3,063,000	4,720,000	(704,000)
Net Income	3,068,000	4,719,000	(704,000)
Dividends Per Share	55	35	28
EPS - Basic - Cont	183.21	278.83	(41.59)
EPS - Primary	183.21	278.83	(41.59)
EPS -Diluted - Cont	183.21	278.83	(41.59)
EPS - Diluted	183.21	278.83	(41.59)
Shares (primary)	16,746	16,924	16,913
Shares (diluted)	16,746	16,924	16,913

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,575,000	7,194,000
Short Term Investments	99,000	...
Cash, Equivs & STI	3,674,000	7,194,000
Receivables	5,460,000	5,510,000
Raw Materials	2,650,000	1,785,000
WIP	762,000	785,000
Inventories - Other	2,528,000	1,915,000
Inventories	5,940,000	4,485,000
Other Current Assets	997,000	206,000
Current Assets	16,071,000	17,395,000
Net PPE	30,088,000	20,249,000
Intangibles Excl Goodwill	1,892,000	2,057,000
Intangibles	1,892,000	2,057,000
Other LT Assets	52,267,000	43,623,000
LT Assets	84,247,000	65,929,000
Total Assets	100,319,000	83,325,000
Accounts Payable	2,304,000	2,882,000
Accrued Exps	2,716,000	2,692,000
Accounts Payable & Accrued Expenses	5,020,000	5,574,000
Current Debt	3,233,000	796,000
Current Debt and Capital Leases	3,233,000	796,000
Other Current Liabilities	1,123,000	2,468,000
Current Liabilities	9,376,000	8,838,000
Long-Term Obligations	14,454,000	8,342,000
Deferred LT Liability Charges	11,485,000	8,410,000
Pensions & OPEB	2,330,000	2,448,000
Other LT Liabilities	509,000	374,000
LT Liabilities	28,778,000	19,574,000
Total Liabilities	38,155,000	28,412,000
Net Assets	62,164,000	54,913,000
Common Share Capital	1,335,000	1,335,000
Share Premium	98,000	98,000
Retained Earnings	32,991,000	31,965,000
Treasury Stock	766,000	689,000
Other Equity	28,506,000	22,203,000
Shareholders' Equity	62,164,000	54,912,000
Total Liabilities & Stockholders' Equity	100,319,000	83,325,000
Net Current Assets	6,695,000	8,557,000
Total Assets Less Current Liabilities	90,943,000	74,487,000
Shares Outstanding	16,303	16,928

Recent Dividends:

1. Meito Sangyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Meito Sangyo Co., Ltd. (Japan) common.

No dividends paid.

MEIWA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	158,279,000
Other Revenue	...	...	0
Revenue	164,927,000	156,727,000	158,279,000
Direct Expenses	150,658,000	144,174,000	146,724,000
Gross Profit	14,269,000	12,553,000	11,555,000
SG&A	10,136,000	8,983,000	8,584,000

Other OpEx	0	0	0
Indirect Expenses	10,136,000	8,983,000	8,584,000
Total Operating Expenses	160,794,000	153,157,000	155,308,000
Operating Income	4,133,000	3,570,000	2,971,000
Non-Op Net Interest Income	(90,000)	(43,000)	(73,000)
Non-Op For Curr Gains	(154,000)	(28,000)	...
Other Non-Op	1,205,000	1,210,000	1,162,000
Non-Op Income	961,000	1,139,000	1,089,000
EBT Continuing	5,094,000	4,709,000	4,060,000
Taxation (current)	1,467,000	1,497,000	1,128,000
Taxation (deferred)	139,000	(238,000)	128,000
Taxation	1,606,000	1,259,000	1,256,000
EAT Continuing	3,488,000	3,450,000	2,804,000
Min Ints	(110,000)	(73,000)	(46,000)
Net Income	3,374,000	3,376,000	2,754,000
Dividends Per Share	42	42	34
EPS - Basic - Cont	83.99	83.28	66.09
EPS - Primary	83.99	83.28	66.09
EPS -Diluted - Cont	83.99	83.28	66.09
EPS - Diluted	83.99	83.28	66.09
Shares (primary)	40,174	40,546	41,676
Shares (diluted)	40,174	40,546	41,676

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,486,000	8,382,000
Cash, Equivs & STI	11,486,000	8,382,000
Receivables	43,290,000	41,256,000
Inventories	6,245,000	7,019,000
Other Current Assets	1,825,000	761,000
Current Assets	62,846,000	57,418,000
Net PPE	1,897,000	1,329,000
Intangibles Excl Goodwill	2,578,000	77,000
Intangibles	2,578,000	77,000
Other LT Assets	17,258,000	15,809,000
LT Assets	21,733,000	17,215,000
Total Assets	84,580,000	74,634,000
Accounts Payable	30,948,000	28,471,000
Accrued Exps	14,000	15,000
Accounts Payable & Accrued Expenses	30,962,000	28,486,000
Current Debt	2,664,000	1,011,000
Current Capital Lease Obligations	35,000	56,000
Current Debt and Capital Leases	2,699,000	1,067,000
Other Current Liabilities	3,179,000	2,731,000
Current Liabilities	36,840,000	32,284,000
Long-Term Obligations	2,041,000	521,000
Deferred LT Liability Charges	2,320,000	1,618,000
Pensions & OPEB	175,000	84,000
Other LT Liabilities	1,107,000	1,219,000
Minorities (BS)	717,000	439,000
LT Liabilities	5,643,000	3,442,000
Total Liabilities	43,200,000	36,165,000
Net Assets	41,380,000	38,469,000
Common Share Capital	4,024,000	4,024,000
Share Premium	2,793,000	2,793,000
Retained Earnings	26,922,000	25,083,000
Treasury Stock	362,000	83,000
Other Equity	8,003,000	6,652,000
Shareholders' Equity	41,380,000	38,469,000
Total Liabilities & Stockholders' Equity	84,580,000	74,634,000
Net Current Assets	26,006,000	25,134,000
Total Assets Less Current Liabilities	47,740,000	42,350,000
Shares Outstanding	39,857	40,195

Recent Dividends:

1. Meiwa Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Meiwa Corp. (Japan) common.

No dividends paid.

MEIWA ESTATE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	71,250,000
Other Revenue	...	...	0
Revenue	90,108,000	79,902,000	71,250,000
Direct Expenses	70,929,000	63,333,000	55,717,000
Gross Profit	19,179,000	16,569,000	15,533,000
SG&A	11,427,000	11,328,000	10,559,000
Other OpEx	0	0	0
Indirect Expenses	11,427,000	11,328,000	10,559,000
Total Operating Expenses	82,356,000	74,661,000	66,276,000
Operating Income	7,752,000	5,241,000	4,974,000
Non-Op Net Interest Income	(1,651,000)	(1,163,000)	(1,003,000)
Other Non-Op	(216,000)	(88,000)	(85,000)
Non-Op Income	(1,867,000)	(1,251,000)	(1,088,000)
EBT Continuing	5,885,000	3,990,000	3,886,000
Taxation (current)	2,135,000	1,677,000	556,000
Taxation (deferred)	(76,000)	(583,000)	547,000
Taxation	2,059,000	1,094,000	1,103,000
EAT Continuing	3,826,000	2,896,000	2,783,000
Net Income	3,827,000	2,898,000	2,781,000
Dividends Per Share	45	40	40
EPS - Basic - Cont	163.19	123.57	118.62
EPS - Primary	163.19	123.57	118.62
EPS -Diluted - Cont	163.19	123.57	118.62
EPS - Diluted	163.19	123.57	118.62
Shares (primary)	23,448	23,448	23,448
Shares (diluted)	23,448	23,448	23,448

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,920,000	22,472,000
Cash, Equivs & STI	20,920,000	22,472,000
Receivables	593,000	682,000
WIP	86,793,000	87,859,000
Inventories - Other	32,358,000	26,974,000
Inventories	119,151,000	114,833,000
Other Current Assets	949,000	2,125,000
Current Assets	141,613,000	140,112,000
Net PPE	7,255,000	9,847,000
Intangibles Excl Goodwill	199,000	232,000
Intangibles	199,000	232,000
Other LT Assets	2,089,000	1,906,000
LT Assets	9,543,000	11,985,000
Total Assets	151,157,000	152,097,000
Accounts Payable	1,445,000	1,706,000
Accrued Exps	270,000	257,000
Accounts Payable & Accrued Expenses	1,715,000	1,963,000
Current Debt	28,635,000	37,316,000
Current Debt and Capital Leases	28,635,000	37,316,000
Other Current Liabilities	25,042,000	28,233,000
Current Liabilities	55,392,000	67,512,000
Long-Term Obligations	57,887,000	49,495,000
Pensions & OPEB	485,000	471,000
Other LT Liabilities	497,000	640,000
LT Liabilities	58,869,000	50,606,000
Total Liabilities	114,262,000	118,118,000
Net Assets	36,895,000	33,979,000
Common Share Capital	3,537,000	3,537,000
Share Premium	5,395,000	5,395,000
Retained Earnings	27,899,000	25,011,000
Other Equity	63,000	36,000
Shareholders' Equity	36,894,000	33,979,000
Total Liabilities & Stockholders' Equity	151,157,000	152,097,000
Net Current Assets	86,221,000	72,600,000
Total Assets Less Current Liabilities	95,765,000	84,585,000
Shares Outstanding	23,448	23,448

Recent Dividends:

1. Meiwa Estate Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Meiwa Estate Co., Ltd. (Japan) common.

No dividends paid.

MEIWA INDUSTRY CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,065,238	23,250,412	22,394,075
Direct Expenses	19,761,292	19,772,161	19,881,101
Gross Profit	3,303,946	3,478,251	2,512,974
SG&A	2,933,513	2,973,092	2,935,011
Other OpEx	0	0	0
Indirect Expenses	2,933,513	2,973,092	2,935,011
Total Operating Expenses	22,694,805	22,745,253	22,816,112
Operating Income	370,433	505,159	(422,037)
Non-Op Net Interest Income	(101,201)	(114,045)	(96,399)
Non-Op For Curr Gains	(10,031)	7,566	21,808
Other Non-Op	(15,658)	156,171	157,209
Non-Op Income	(126,890)	49,692	82,618
EBT Continuing	243,543	554,851	(339,419)
Taxation (current)	28,103	130,041	160,995
Taxation (deferred)	137,865	(28,076)	(194,874)
Taxation	165,968	101,965	(33,879)
EAT Continuing	77,575	452,886	(305,540)
Net Income	77,572	452,885	(305,540)
Dividends Per Share	50	50	50
EPS - Basic - Cont	22.17	129.43	(87.31)
EPS - Primary	22.17	129.43	(87.31)
EPS -Diluted - Cont	22.17	129.43	(87.31)
EPS - Diluted	22.17	129.43	(87.31)
Shares (primary)	3,499	3,499	3,499
Shares (diluted)	3,499	3,499	3,499

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,455,653	3,369,214
Short Term Investments	419,696	373,983
Cash, Equivs & STI	4,875,349	3,743,197
Receivables	3,649,455	6,514,476
Raw Materials	1,618,212	1,590,836
Finished Goods	1,879,625	2,274,854
Inventories - Other	0	0
Inventories	3,497,837	3,865,690
Other Current Assets	245,217	280,720
Current Assets	12,267,858	14,404,083
Net PPE	8,139,765	8,063,201
Intangibles Excl Goodwill	510,704	526,462
Intangibles	510,704	526,462
Other LT Assets	1,954,536	1,982,086
LT Assets	10,605,005	10,571,749
Total Assets	22,872,863	24,975,832
Accounts Payable	3,161,657	3,675,891
Accrued Exps	170,536	170,350
Accounts Payable & Accrued Expenses	3,332,193	3,846,241
Current Debt	3,590,582	5,191,087
Current Capital Lease Obligations	162,468	166,015
Current Debt and Capital Leases	3,753,050	5,357,102
Other Current Liabilities	682,709	912,417
Current Liabilities	7,767,952	10,115,760
Long-Term Obligations	1,267,996	1,039,799
Pensions & OPEB	1,429,581	1,537,580
Other LT Liabilities	300,415	279,011
LT Liabilities	2,997,992	2,856,390
Total Liabilities	10,765,944	12,972,150
Net Assets	12,106,919	12,003,682
Common Share Capital	2,167,399	2,167,399
Share Premium	2,377,042	2,377,042
Retained Earnings	4,750,114	4,847,490
Treasury Stock	4,416	4,217
Other Equity	2,816,780	2,615,967
Shareholders' Equity	12,106,919	12,003,681
Total Liabilities & Stockholders' Equity	22,872,863	24,975,832
Net Current Assets	4,499,906	4,288,323
Total Assets Less Current Liabilities	15,104,911	14,860,072

Shares Outstanding	3,499	3,499

Recent Dividends:
1. Meiwa Industry Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Meiwa Industry Co., Ltd. (Japan) common.
No dividends paid.

MEMBERS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	24,424,741	22,329,565	20,467,084
Direct Expenses	17,972,676	17,657,769	16,175,012
Gross Profit	6,452,065	4,671,796	4,292,072
SG&A	4,847,013	4,168,652	4,263,688
Other OpEx	4,420	10,001	(13,339)
Indirect Expenses	4,851,433	4,178,653	4,250,349
Total Operating Expenses	22,824,109	21,836,422	20,425,361
Operating Income	1,600,632	493,143	41,723
Non-Op Income	40,370	(20,252)	94,919
EBT Continuing	1,641,002	472,891	136,642
Taxation	427,489	123,066	10,125
EAT Continuing	1,213,513	349,825	126,517
Net Income	1,213,511	349,825	126,516
Dividends Per Share	33	32	31
EPS - Basic - Cont	94.92	27.40	9.71
EPS - Primary	94.92	27.40	9.71
EPS -Diluted - Cont	94.64	27.38	9.71
EPS - Diluted	94.64	27.38	9.71
Shares (primary)	12,785	12,767	13,029
Shares (diluted)	12,785	12,776	13,030

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,435,308	4,014,913
Cash, Equivs & STI	4,435,308	4,014,913
Receivables	4,301,854	3,790,760
Inventories	26,507	35,187
Other Current Assets	195,126	193,284
Current Assets	8,958,795	8,034,144
Net PPE	352,955	334,564
LT Investments	1,551,813	1,541,511
Goodwill	251,499	116,115
Intangibles Excl Goodwill	66,844	13,878
Intangibles	318,343	129,993
Deferred LT Asset Charges	600,371	568,628
Other LT Assets	989,435	1,169,509
LT Assets	3,812,917	3,744,205
Total Assets	12,771,713	11,778,350
Accounts Payable	1,021,133	1,023,006
Accounts Payable & Accrued Expenses	1,021,133	1,023,006
Current Debt	0	0
Current Capital Lease Obligations	479,725	541,115
Current Debt and Capital Leases	479,725	541,115
Other Current Liabilities	4,104,942	3,757,966
Current Liabilities	5,605,800	5,322,087
Long-Term Obligations	262,040	398,639
Other LT Liabilities	263,500	249,307
LT Liabilities	525,540	647,946
Total Liabilities	6,131,340	5,970,033
Net Assets	6,640,373	5,808,317
Common Share Capital	1,059,191	1,057,867
Share Premium	768,083	761,913
Retained Earnings	5,444,766	4,628,888
Treasury Stock	645,261	698,155
Other Equity	13,593	57,804
Shareholders' Equity	6,640,372	5,808,317
Total Liabilities & Stockholders' Equity	12,771,713	11,778,350
Net Current Assets	3,352,995	2,712,057
Total Assets Less Current Liabilities	7,165,913	6,456,263
Shares Outstanding	12,818	12,767

Recent Dividends:
1. Members Co Ltd common.
No dividends paid.
Annual Dividends:
1. Members Co Ltd common.
No dividends paid.

MENICON CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	116,192,000
Other Revenue	...	...	0
Revenue	125,605,000	121,491,000	116,192,000
Direct Expenses	58,006,000	56,411,000	55,181,000
Gross Profit	67,599,000	65,080,000	61,011,000
SG&A	57,363,000	55,028,000	52,058,000
Other OpEx	0	0	0
Indirect Expenses	57,363,000	55,028,000	52,058,000
Total Operating Expenses	115,369,000	111,439,000	107,239,000
Operating Income	10,236,000	10,052,000	8,953,000
Non-Op Net Interest Income	(661,000)	(571,000)	(489,000)
Non-Op For Curr Gains	969,000	47,000	(217,000)
Other Non-Op	(1,684,000)	(204,000)	(1,129,000)
Non-Op Income	(1,376,000)	(728,000)	(1,835,000)
EBT Continuing	8,860,000	9,324,000	7,118,000
Taxation (current)	3,783,000	3,458,000	3,310,000
Taxation (deferred)	(842,000)	241,000	(736,000)
Taxation	2,941,000	3,699,000	2,574,000
EAT Continuing	5,919,000	5,625,000	4,544,000
Min Ints	(3,000)	(2,000)	(2,000)
Net Income	5,916,000	5,621,000	4,538,000
Dividends Per Share	28	28	25
EPS - Basic - Cont	79.11	74.03	59.65
EPS - Primary	79.11	74.03	59.65
EPS -Diluted - Cont	78.70	69.15	55.17
EPS - Diluted	78.70	69.15	55.17
Shares (primary)	74,786	75,935	76,100
Shares (diluted)	75,172	81,287	82,713

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,608,000	42,046,000
Cash, Equivs & STI	32,608,000	42,046,000
Receivables	13,807,000	13,168,000
Raw Materials	4,514,000	4,045,000
WIP	2,186,000	1,464,000
Finished Goods	19,744,000	15,709,000
Inventories - Other	0	0
Inventories	26,444,000	21,218,000
Other Current Assets	6,119,000	6,237,000
Current Assets	78,978,000	82,669,000
Net PPE	94,833,000	83,064,000
Intangibles Excl Goodwill	13,624,000	15,287,000
Intangibles	13,624,000	15,287,000
Other LT Assets	7,204,000	6,262,000
LT Assets	115,661,000	104,613,000
Total Assets	194,640,000	187,282,000
Accounts Payable	5,753,000	6,419,000
Accounts Payable & Accrued Expenses	5,753,000	6,419,000
Current Debt	4,670,000	1,169,000
Current Capital Lease Obligations	1,807,000	2,064,000
Current Debt and Capital Leases	6,477,000	3,233,000
Other Current Liabilities	16,976,000	16,840,000
Current Liabilities	29,206,000	26,492,000
Long-Term Obligations	67,702,000	71,856,000
Deferred LT Liability Charges	1,543,000	1,201,000
Pensions & OPEB	628,000	629,000
Other LT Liabilities	453,000	949,000
Minorities (BS)	61,000	57,000
LT Liabilities	70,326,000	74,635,000
Total Liabilities	99,594,000	101,184,000
Net Assets	95,046,000	86,098,000
Common Share Capital	5,650,000	5,535,000
Share Premium	7,673,000	7,558,000
Retained Earnings	68,226,000	64,479,000
Treasury Stock	3,066,000	928,000
Other Equity	16,562,000	9,453,000
Shareholders' Equity	95,045,000	86,097,000
Total Liabilities & Stockholders' Equity	194,640,000	187,282,000
Net Current Assets	49,772,000	56,177,000
Total Assets Less Current Liabilities	165,434,000	160,790,000
Shares Outstanding	74,196	75,932

Recent Dividends:
1. Menicon Co Ltd American Depositary Receipts.
No dividends paid.
2. Menicon Co Ltd common.
No dividends paid.
Annual Dividends:
1. Menicon Co Ltd American Depositary Receipts.
No dividends paid.
2. Menicon Co Ltd common.
No dividends paid.

METALORE RESOURCES LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
Sales	(52)	(29)	(29)
Other Revenue	796	456	431
Revenue	744	426	403
Direct Expenses	...	...	344
Gross Profit	...	...	59
SG&A	144	148	149
D&A (OpEx)	152	116	233
Other OpEx	455	400	38
Indirect Expenses	750	664	420
Total Operating Expenses	750	664	764
Operating Income	(6)	(238)	(362)
Non-Op Income	(313)	1,431	(552)
EBT Continuing	(318)	1,193	(913)
Taxation (current)	59	98	...
Taxation (deferred)	...	...	(53)
Taxation	59	98	(53)
EAT Continuing	(377)	1,095	(861)
Net Income	(377)	1,095	(861)
EPS - Basic - Cont	(0.21)	0.62	(0.48)
EPS - Primary	(0.21)	0.62	(0.48)
EPS -Diluted - Cont	(0.21)	0.62	(0.48)
EPS - Diluted	(0.21)	0.62	(0.48)
Shares (primary)	1,775	1,775	1,775
Shares (diluted)	1,775	1,775	1,775

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	448	549
Cash & Equivalents	448	549
Short Term Investments	5,585	4,590
Cash, Equivs & STI	6,033	5,138
Receivables	65	837
Inventories	38	27
Prepayments (ST)	23	19
Other Current Assets	0	0
Current Assets	6,159	6,020
Net PPE	1,813	2,351
Other LT Assets	0	0
LT Assets	1,813	2,351
Total Assets	7,972	8,371
Accounts Payable	95	157
Accounts Payable & Accrued Expenses	95	157
Other Current Liabilities	58	98
Current Liabilities	154	256
Long-Term Obligations	0	0
Other LT Liabilities	834	753
LT Liabilities	834	753
Total Liabilities	988	1,009
Net Assets	6,985	7,362
Common Share Capital	2,469	2,469

Share Premium	153	153
Retained Earnings	4,311	4,688
Accum Other Comp Inc	52	52
Other Equity	0	0
Shareholders' Equity	6,985	7,362
Total Liabilities & Stockholders' Equity	7,972	8,371
Net Current Assets	6,005	5,765
Total Assets Less Current Liabilities	7,819	8,115
Shares Outstanding	1,775	1,775

Recent Dividends:
1. Metalore Resources Ltd common.
No dividends paid.
Annual Dividends:
1. Metalore Resources Ltd common.
No dividends paid.

MIMAKI ENGINEERING CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	83,725,442	83,963,694	75,631,146
Direct Expenses	42,525,768	44,839,276	42,997,820
Gross Profit	41,199,674	39,124,418	32,633,326
SG&A	31,768,551	30,012,612	27,152,528
Other OpEx	0	0	0
Indirect Expenses	31,768,551	30,012,612	27,152,528
Total Operating Expenses	74,294,319	74,851,888	70,150,348
Operating Income	9,431,123	9,111,806	5,480,798
Non-Op Net Interest Income	(348,357)	(362,227)	(334,205)
Non-Op For Curr Gains	(15,874)	(220,800)	(17,516)
Other Non-Op	(143,940)	(233,955)	(237,935)
Non-Op Income	(508,171)	(816,982)	(589,656)
EBT Continuing	8,922,952	8,294,824	4,891,142
Taxation (current)	2,162,414	2,550,341	1,438,941
Taxation (deferred)	(11,353)	(428,383)	(302,206)
Taxation	2,151,061	2,121,958	1,136,735
EAT Continuing	6,771,891	6,172,866	3,754,407
Min Ints	(30,372)	(16,702)	(46,911)
Net Income	6,741,517	6,156,161	3,707,497
Dividends Per Share	55	52.50	25
EPS - Basic - Cont	233.01	213.35	128.80
EPS - Primary	233.01	213.35	128.80
EPS -Diluted - Cont	232.81	212.84	128.64
EPS - Diluted	232.81	212.84	128.64
Shares (primary)	28,933	28,855	28,785
Shares (diluted)	28,957	28,923	28,821

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,365,684	15,448,305
Cash, Equivs & STI	16,365,684	15,448,305
Receivables	14,812,028	13,476,080
Raw Materials	6,848,664	5,890,944
WIP	2,243,544	2,120,256
Inventories - Other	18,600,069	16,852,411
Inventories	27,692,277	24,863,611
Other Current Assets	3,805,840	3,815,723
Current Assets	62,675,829	57,603,719
Net PPE	15,376,410	13,650,280
Intangibles Excl Goodwill	1,053,576	847,798
Intangibles	1,053,576	847,798
Other LT Assets	3,784,084	4,072,541
LT Assets	20,214,070	18,570,619
Total Assets	82,889,900	76,174,338
Accounts Payable	7,448,122	8,847,026
Accounts Payable & Accrued Expenses	7,448,122	8,847,026
Current Debt	19,606,392	16,557,953
Current Capital Lease Obligations	478,898	471,113
Current Debt and Capital Leases	20,085,290	17,029,066
Other Current Liabilities	10,908,595	11,415,467
Current Liabilities	38,442,007	37,291,559
Long-Term Obligations	1,975,700	3,972,152
Deferred LT Liability Charges	79,950	57,383
Pensions & OPEB	124,485	316,300
Other LT Liabilities	2,161,402	2,162,951
Minorities (BS)	209,624	155,365
LT Liabilities	4,341,537	6,508,786
Total Liabilities	42,993,168	43,955,711
Net Assets	39,896,732	32,218,627
Common Share Capital	4,357,456	4,357,456
Share Premium	4,699,158	4,674,335
Retained Earnings	28,034,435	22,926,931
Treasury Stock	1,840,003	1,869,368
Other Equity	4,645,685	2,129,273
Shareholders' Equity	39,896,731	32,218,627
Total Liabilities & Stockholders' Equity	82,889,900	76,174,338
Net Current Assets	24,233,822	20,312,160
Total Assets Less Current Liabilities	44,447,893	38,882,779
Shares Outstanding	28,962	28,913

Recent Dividends:
1. Mimaki Engineering Co Ltd common.
No dividends paid.
Annual Dividends:
1. Mimaki Engineering Co Ltd common.
No dividends paid.

MINAMI-NIPPON BANK LTD (THE)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,139,000	16,513,000	14,565,000
Direct Expenses	3,588,000	2,385,000	1,838,000
Gross Profit	13,551,000	14,128,000	12,727,000
SG&A	9,698,000	9,400,000	9,626,000
Other OpEx	929,000	1,979,000	1,064,000
Indirect Expenses	10,627,000	11,379,000	10,690,000
Total Operating Expenses	14,215,000	13,764,000	12,528,000
Operating Income	2,924,000	2,749,000	2,037,000
Non-Op Income	123,000	(11,000)	(29,000)
EBT Continuing	3,047,000	2,738,000	2,008,000
Taxation (current)	358,000	630,000	286,000
Taxation (deferred)	(113,000)	(80,000)	107,000
Taxation	245,000	550,000	393,000
EAT Continuing	2,802,000	2,188,000	1,615,000
Net Income	2,652,000	2,039,000	1,464,000
Pref Divs & Similar	148,000	148,000	148,000
Net Income to Common	2,504,000	1,891,000	1,316,000
Dividends Per Share	50	35	30
EPS - Basic - Cont	344.05	260.61	183.76
EPS - Primary	344.05	260.61	183.76
EPS -Diluted - Cont	199.33	121.54	85.70
EPS - Diluted	199.33	121.54	85.70
Shares (primary)	7,709	7,826	7,970
Shares (diluted)	14,047	18,002	18,821

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	150,760,000	137,614,000
Cash, Equivs & STI	150,760,000	137,614,000
Other Current Assets	0	0
Current Assets	150,760,000	137,614,000
Net PPE	11,271,000	11,334,000
Intangibles Excl Goodwill	653,000	551,000
Intangibles	653,000	551,000
Other LT Assets	1,566,000	1,591,000
LT Assets	13,490,000	13,476,000
Total Assets	865,370,000	830,086,000
Long-Term Obligations	0	0
Minorities (BS)	2,000	1,000
Total Liabilities	820,927,000	789,323,000
Net Assets	44,443,000	40,763,000
Share Premium	5,191,000	5,191,000
Retained Earnings	23,029,000	20,648,000
Treasury Stock	245,000	8,000
Other Equity	16,467,000	14,931,000
Shareholders' Equity	44,442,000	40,762,000
Total Liabilities & Stockholders' Equity	865,370,000	830,086,000
Shares Outstanding	7,547	8,608

Recent Dividends:
1. Minami-Nippon Bank Ltd (The) class A preferred.
No dividends paid.
2. Minami-Nippon Bank Ltd (The) class B preferred.
No dividends paid.
3. Minami-Nippon Bank Ltd (The) common.
No dividends paid.
Annual Dividends:
1. Minami-Nippon Bank Ltd (The) class A preferred.
No dividends paid.
2. Minami-Nippon Bank Ltd (The) class B preferred.
No dividends paid.
3. Minami-Nippon Bank Ltd (The) common.
No dividends paid.

MINATO HOLDINGS INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	19,018,417
Other Revenue	…	…	0
Revenue	36,572,041	24,540,461	19,018,417
Direct Expenses	27,981,981	20,225,079	14,203,290
Gross Profit	8,590,060	4,315,382	4,815,127
SG&A	4,357,245	3,548,178	3,579,783
Other OpEx	0	0	0
Indirect Expenses	4,357,245	3,548,178	3,579,783
Total Operating Expenses	32,339,226	23,773,257	17,783,073
Operating Income	4,232,815	767,204	1,235,344
Non-Op Net Interest Income	(116,212)	(55,450)	(29,783)
Non-Op For Curr Gains	19,223	(81,083)	51,204
Other Non-Op	(685,234)	(20,394)	994,977
Non-Op Income	(782,223)	(156,927)	1,016,398
EBT Continuing	3,450,592	610,277	2,251,742
Taxation (current)	1,582,324	242,658	817,354
Taxation (deferred)	(240,777)	(6,333)	(49,533)
Taxation	1,341,547	236,325	767,821
EAT Continuing	2,109,045	373,952	1,483,921
Min Ints	(161)	(137)	(567)
Net Income	2,108,883	373,818	1,483,351
Dividends Per Share	18	14	14
EPS - Basic - Cont	283.22	50.36	198.63
EPS - Primary	283.22	50.36	198.63
EPS -Diluted - Cont	283.22	50.36	197.78
EPS - Diluted	283.22	50.36	197.78
Shares (primary)	7,446	7,422	7,468
Shares (diluted)	7,446	7,422	7,500

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,345,624	2,004,591
Short Term Investments	1,650,744	773,350
Cash, Equivs & STI	3,996,368	2,777,941
Receivables	7,332,833	4,161,612
Raw Materials	5,529,516	910,686
WIP	69,416	71,389
Inventories - Other	6,846,674	3,025,246
Inventories	12,445,606	4,007,321
Prepayments (ST)	2,015,473	536,552
Other Current Assets	872,683	1,039,812
Current Assets	26,662,963	12,523,238
Net PPE	2,907,863	3,024,661
Intangibles Excl Goodwill	483,587	180,238
Intangibles	483,587	180,238
Other LT Assets	2,056,120	1,825,084
LT Assets	5,447,570	5,029,983
Total Assets	32,110,534	17,553,221
Accounts Payable	3,990,582	1,229,774
Accounts Payable & Accrued Expenses	3,990,582	1,229,774
Current Debt	14,147,596	7,471,124

Current Capital Lease Obligations	...	92
Current Debt and Capital Leases	14,147,596	7,471,216
Other Current Liabilities	2,907,079	1,178,331
Current Liabilities	21,045,257	9,879,321
Long-Term Obligations	2,724,469	1,599,263
Deferred LT Liability Charges	101,744	100,226
Pensions & OPEB	122,497	47,991
Other LT Liabilities	33,548	16,224
Minorities (BS)	1,656	1,495
LT Liabilities	2,982,258	1,763,704
Total Liabilities	24,029,171	11,644,521
Net Assets	8,081,363	5,908,700
Common Share Capital	1,086,720	1,086,720
Share Premium	1,556,154	1,537,114
Retained Earnings	5,571,489	3,566,339
Treasury Stock	342,105	337,490
Other Equity	209,104	56,017
Shareholders' Equity	8,081,362	5,908,700
Total Liabilities & Stockholders' Equity	32,110,534	17,553,221
Net Current Assets	5,617,706	2,643,917
Total Assets Less Current Liabilities	11,065,277	7,673,900
Shares Outstanding	7,440	7,410

Recent Dividends:

1. Minato Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Minato Holdings Inc common.

No dividends paid.

MINEBEA MITSUMI INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,402,127,000
Other Revenue	...	...	0
Revenue	1,664,387,000	1,522,703,000	1,402,127,000
Direct Expenses	1,371,377,000	1,252,301,000	1,170,774,000
Gross Profit	293,010,000	270,402,000	231,353,000
SG&A	190,281,000	178,839,000	162,377,000
Other OpEx	(1,250,000)	(2,919,000)	(4,560,000)
Indirect Expenses	189,031,000	175,920,000	157,817,000
Total Operating Expenses	1,560,408,000	1,428,221,000	1,328,591,000
Operating Income	103,979,000	94,482,000	73,536,000
Non-Op Income	29,800,000	(11,873,000)	2,009,000
EBT Continuing	133,779,000	82,609,000	75,545,000
Taxation	34,545,000	22,775,000	20,299,000
EAT Continuing	99,234,000	59,834,000	55,246,000
Min Ints	(200,000)	(377,000)	(1,211,000)
Net Income	99,034,000	59,457,000	54,035,000
Dividends Per Share	50.51	39.84	39.60
EPS - Basic - Cont	246.60	147.58	133.05
EPS - Primary	246.60	147.58	133.05
EPS -Diluted - Cont	246.59	147.57	133.04
EPS - Diluted	246.59	147.57	133.04
Shares (primary)	401,593	402,869	406,131
Shares (diluted)	401,593	402,869	406,157

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	227,522,000	214,256,000
Short Term Investments	10,965,000	11,383,000
Cash, Equivs & STI	238,487,000	225,639,000
Receivables	356,517,000	293,315,000
Inventories	391,314,000	350,869,000
Other Current Assets	42,413,000	34,321,000
Current Assets	1,028,731,000	904,144,000
Net PPE	585,303,000	529,008,000
LT Investments	79,076,000	37,481,000
Goodwill	61,164,000	60,516,000
Intangibles Excl Goodwill	33,290,000	27,074,000
Intangibles	94,454,000	87,590,000
Deferred LT Asset Charges	19,543,000	18,217,000
Other LT Assets	7,730,000	8,374,000
LT Assets	786,106,000	680,670,000
Total Assets	1,814,837,000	1,584,814,000
Accounts Payable	235,583,000	213,646,000
Accounts Payable & Accrued Expenses	235,583,000	213,646,000
Current Debt	264,122,000	175,084,000
Current Debt and Capital Leases	264,122,000	175,084,000
Other Current Liabilities	102,495,000	88,502,000
Current Liabilities	602,200,000	477,232,000
Long-Term Obligations	218,369,000	288,513,000
Deferred LT Liability Charges	17,591,000	4,926,000
Pensions & OPEB	28,982,000	27,546,000
Other LT Liabilities	36,664,000	31,972,000
Minorities (BS)	12,060,000	11,173,000
LT Liabilities	301,606,000	352,957,000
Total Liabilities	915,866,000	841,362,000
Net Assets	898,971,000	743,452,000
Common Share Capital	68,259,000	68,259,000
Share Premium	141,401,000	141,401,000
Retained Earnings	536,885,000	457,053,000
Accum Other Comp Inc	212,327,000	136,670,000
Treasury Stock	59,901,000	59,931,000
Other Equity	0	0
Shareholders' Equity	898,971,000	743,452,000
Total Liabilities & Stockholders' Equity	1,814,837,000	1,584,814,000
Net Current Assets	426,531,000	426,912,000
Total Assets Less Current Liabilities	1,212,637,000	1,107,582,000
Shares Outstanding	401,596	401,585

Recent Dividends:

1. Minebea Mitsumi Inc common.

ExDate	Amt	Declared	Record	Payable
	20.00		03/31/2023	06/30/2023
	20.00		09/30/2023	11/29/2023
	20.00		03/31/2024	06/28/2024
	20.00		09/30/2024	11/29/2024
	25.00		03/31/2025	06/30/2025
	25.00		09/30/2025	11/28/2025

2. Minebea Mitsumi Inc American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.28		03/31/2023	07/10/2023

Annual Dividends:

1. Minebea Mitsumi Inc common.

2023 ..... 40.00 2024 ..... 40.00 2025 ..... 50.00

2. Minebea Mitsumi Inc American Depositary Receipts.

2023.....0.28

MINO CERAMIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	16,154,540	15,058,799	14,159,759
Direct Expenses	12,047,646	11,034,976	10,476,808
Gross Profit	4,106,894	4,023,823	3,682,951
SG&A	2,506,870	2,447,547	2,330,704
Other OpEx	0	0	0
Indirect Expenses	2,506,870	2,447,547	2,330,704
Total Operating Expenses	14,554,516	13,482,523	12,807,512
Operating Income	1,600,024	1,576,276	1,352,247
Non-Op Net Interest Income	(7,463)	(7,619)	(5,982)
Other Non-Op	114,271	112,085	183,319
Non-Op Income	106,808	104,466	177,337
EBT Continuing	1,706,832	1,680,742	1,529,584
Taxation (current)	600,021	445,152	472,983
Taxation (deferred)	(143,797)	18,071	1,944
Taxation	456,224	463,223	474,927
EAT Continuing	1,250,608	1,217,519	1,054,657
Net Income	1,250,608	1,217,519	1,054,659
Dividends Per Share	42	35	28
EPS - Basic - Cont	121.90	118.73	102.87
EPS - Primary	121.90	118.73	102.87
EPS -Diluted - Cont	121.90	118.73	102.87
EPS - Diluted	121.90	118.73	102.87
Shares (primary)	10,259	10,255	10,251
Shares (diluted)	10,259	10,255	10,251

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,899,686	4,176,272
Cash, Equivs & STI	4,899,686	4,176,272
Receivables	5,036,541	5,490,030
Inventories	3,001,485	3,172,273
Current Tax Assets	14,797	49,050
Other Current Assets	57,421	52,156
Current Assets	13,009,930	12,939,781
Net PPE	5,612,634	5,726,958
Intangibles Excl Goodwill	37,076	45,944
Intangibles	37,076	45,944
Other LT Assets	3,623,127	2,623,902
LT Assets	9,272,837	8,396,804
Total Assets	22,282,768	21,336,585
Accounts Payable	1,176,154	1,314,087
Accrued Exps	115,381	23,662
Accounts Payable & Accrued Expenses	1,291,535	1,337,749
Current Debt	1,110,000	1,240,000
Current Debt and Capital Leases	1,110,000	1,240,000
Other Current Liabilities	2,291,549	2,596,730
Current Liabilities	4,693,084	5,174,479
Long-Term Obligations	300,000	230,000
Deferred LT Liability Charges	17,109	...
Pensions & OPEB	979,247	835,078
Other LT Liabilities	521,888	589,438
LT Liabilities	1,818,244	1,654,516
Total Liabilities	6,511,329	6,828,996
Net Assets	15,771,439	14,507,589
Common Share Capital	877,000	877,000
Share Premium	1,047,029	1,047,029
Retained Earnings	13,179,620	12,354,457
Treasury Stock	501,677	503,791
Other Equity	1,169,467	732,894
Shareholders' Equity	15,771,439	14,507,589
Total Liabilities & Stockholders' Equity	22,282,768	21,336,585
Net Current Assets	8,316,846	7,765,302
Total Assets Less Current Liabilities	17,589,684	16,162,106
Shares Outstanding	10,262	10,256

Recent Dividends:

1. Mino Ceramic Co Ltd common.

No dividends paid.

Annual Dividends:

1. Mino Ceramic Co Ltd common.

No dividends paid.

MIPOX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,059,379	11,172,060	9,354,195
Direct Expenses	7,378,480	6,802,400	6,776,792
Gross Profit	4,680,899	4,369,660	2,577,403
SG&A	4,101,491	3,427,431	3,019,672
Other OpEx	0	0	0
Indirect Expenses	4,101,491	3,427,431	3,019,672
Total Operating Expenses	11,479,971	10,229,831	9,796,464
Operating Income	579,408	942,229	(442,269)
Non-Op Net Interest Income	(64,660)	(31,873)	(48,941)
Non-Op For Curr Gains	30,133	(97,140)	133,957
Other Non-Op	286,246	44,898	207,225
Non-Op Income	251,719	(84,115)	292,241
EBT Continuing	831,127	858,114	(150,028)
Taxation (current)	210,795	227,935	79,237

Taxation (deferred)	114,685	(281,701)	179,393
Taxation	325,480	(53,766)	258,630
EAT Continuing	505,647	911,880	(408,658)
Net Income	505,648	911,877	(408,659)
Dividends Per Share	10	10	...
EPS - Basic - Cont	36.22	64.04	(28.70)
EPS - Primary	36.22	64.04	(28.70)
EPS -Diluted - Cont	36.22	64.04	(28.70)
EPS - Diluted	36.22	64.04	(28.70)
Shares (primary)	13,960	14,239	14,239
Shares (diluted)	13,960	14,239	14,239

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,184,795	2,407,687
Cash, Equivs & STI	3,184,795	2,407,687
Receivables	3,034,714	2,693,763
Raw Materials	897,909	653,623
WIP	1,770,996	1,506,643
Finished Goods	902,746	763,854
Inventories - Other	0	0
Inventories	3,571,651	2,924,120
Other Current Assets	597,615	439,865
Current Assets	10,388,775	8,465,435
Net PPE	6,840,908	6,737,353
Intangibles Excl Goodwill	79,278	90,026
Intangibles	79,278	90,026
Other LT Assets	760,286	638,469
LT Assets	7,680,472	7,465,848
Total Assets	18,069,247	15,931,284
Accounts Payable	990,171	945,551
Accounts Payable & Accrued Expenses	990,171	945,551
Current Debt	4,701,881	3,363,629
Current Capital Lease Obligations	69,300	31,117
Current Debt and Capital Leases	4,771,181	3,394,746
Other Current Liabilities	1,042,210	1,098,580
Current Liabilities	6,803,562	5,438,877
Long-Term Obligations	1,874,454	1,857,002
Deferred LT Liability Charges	125,046	14,412
Pensions & OPEB	26,228	7,154
Other LT Liabilities	293,172	150,404
LT Liabilities	2,318,900	2,028,972
Total Liabilities	9,122,462	7,467,850
Net Assets	8,946,785	8,463,434
Common Share Capital	3,379,569	3,379,569
Share Premium	2,927,441	2,927,441
Retained Earnings	2,258,742	1,897,318
Treasury Stock	261,981	106,014
Other Equity	643,013	365,120
Shareholders' Equity	8,946,784	8,463,434
Total Liabilities & Stockholders' Equity	18,069,247	15,931,284
Net Current Assets	3,585,213	3,026,558
Total Assets Less Current Liabilities	11,265,685	10,492,407
Shares Outstanding	13,932	14,239

Recent Dividends:
1. Mipox Corp common.
No dividends paid.
Annual Dividends:
1. Mipox Corp common.
No dividends paid.

MIRAI INDUSTRY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 20 (¥000):

	2026	2025	2024
Revenue	45,673,000	45,113,000	44,091,000
Direct Expenses	28,020,000	27,358,000	26,316,000
Gross Profit	17,653,000	17,755,000	17,775,000
SG&A	10,929,000	10,857,000	10,441,000
Other OpEx	0	0	0
Indirect Expenses	10,929,000	10,857,000	10,441,000
Total Operating Expenses	38,949,000	38,215,000	36,757,000
Operating Income	6,724,000	6,898,000	7,334,000
Non-Op Net Interest Income	21,000	12,000	11,000
Other Non-Op	154,000	157,000	134,000
Non-Op Income	175,000	169,000	145,000
EBT Continuing	6,899,000	7,067,000	7,479,000
Taxation (current)	2,063,000	2,242,000	2,343,000
Taxation (deferred)	56,000	(77,000)	(61,000)
Taxation	2,119,000	2,165,000	2,282,000
EAT Continuing	4,780,000	4,902,000	5,197,000
Min Ints	(83,000)	(68,000)	(78,000)
Net Income	4,696,000	4,833,000	5,116,000
Dividends Per Share	145	150	150
EPS - Basic - Cont	290.73	299.64	304.53
EPS - Primary	290.73	299.64	304.53
EPS -Diluted - Cont	290.73	299.64	304.53
EPS - Diluted	290.73	299.64	304.53
Shares (primary)	16,154	16,131	16,803
Shares (diluted)	16,154	16,131	16,803

Standardized Balance Sheet, Years Ended Mar. 20 (¥000):

	2026	2025
Cash & Equivalents	21,728,000	21,102,000
Short Term Investments	1,513,000	1,499,000
Cash, Equivs & STI	23,241,000	22,601,000
Receivables	11,758,000	12,207,000
Raw Materials	1,839,000	1,693,000
Inventories - Other	5,081,000	4,849,000
Inventories	6,920,000	6,542,000
Other Current Assets	1,031,000	1,128,000
Current Assets	42,950,000	42,478,000
Net PPE	15,544,000	14,716,000
Intangibles Excl Goodwill	340,000	189,000
Intangibles	340,000	189,000
Other LT Assets	9,862,000	9,166,000
LT Assets	25,746,000	24,071,000
Total Assets	68,697,000	66,549,000
Accounts Payable	2,592,000	2,859,000
Accounts Payable & Accrued Expenses	2,592,000	2,859,000
Current Debt	164,000	164,000
Current Debt and Capital Leases	164,000	164,000
Other Current Liabilities	6,932,000	7,489,000
Current Liabilities	9,688,000	10,512,000
Long-Term Obligations	14,000	81,000
Deferred LT Liability Charges	62,000	60,000
Pensions & OPEB	878,000	824,000
Other LT Liabilities	1,791,000	1,657,000
Minorities (BS)	812,000	728,000
LT Liabilities	2,745,000	2,622,000
Total Liabilities	13,246,000	13,863,000
Net Assets	55,451,000	52,686,000
Common Share Capital	7,067,000	7,067,000
Share Premium	9,904,000	9,904,000
Retained Earnings	56,806,000	54,691,000
Treasury Stock	19,769,000	19,805,000
Other Equity	1,442,000	829,000
Shareholders' Equity	55,450,000	52,686,000
Total Liabilities & Stockholders' Equity	68,697,000	66,549,000
Net Current Assets	33,262,000	31,966,000
Total Assets Less Current Liabilities	59,009,000	56,037,000
Shares Outstanding	16,162	16,143

Recent Dividends:
1. Mirai Industry Co Ltd common.
No dividends paid.
Annual Dividends:
1. Mirai Industry Co Ltd common.
No dividends paid.

MIRARTH HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	185,194,000
Other Revenue	...	...	0
Revenue	214,369,000	196,523,000	185,194,000
Direct Expenses	168,710,000	154,212,000	144,603,000
Gross Profit	45,659,000	42,311,000	40,591,000
SG&A	28,009,000	27,946,000	25,133,000
Other OpEx	0	0	0
Indirect Expenses	28,009,000	27,946,000	25,133,000
Total Operating Expenses	196,719,000	182,158,000	169,736,000
Operating Income	17,650,000	14,365,000	15,458,000
Non-Op Net Interest Income	(4,099,000)	(2,994,000)	(2,761,000)
Non-Op For Curr Gains	206,000	...	...
Other Non-Op	(4,304,000)	(47,000)	296,000
Non-Op Income	(8,197,000)	(3,041,000)	(2,465,000)
EBT Continuing	9,453,000	11,324,000	12,993,000
Taxation (current)	5,266,000	3,843,000	4,470,000
Taxation (deferred)	(673,000)	(815,000)	244,000
Taxation	4,593,000	3,028,000	4,714,000
EAT Continuing	4,860,000	8,296,000	8,279,000
Min Ints	(100,000)	(90,000)	(98,000)
Net Income	4,758,000	8,207,000	8,178,000
Dividends Per Share	21	30	24
EPS - Basic - Cont	35.01	62.69	74.39
EPS - Primary	35.01	62.69	74.39
EPS -Diluted - Cont	34.70	62.13	73.72
EPS - Diluted	34.70	62.13	73.72
Shares (primary)	135,951	130,926	109,938
Shares (diluted)	137,118	132,094	110,928

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	59,027,000	48,044,000
Cash, Equivs & STI	59,027,000	48,044,000
Receivables	12,604,000	3,478,000
WIP	97,236,000	92,763,000
Inventories - Other	72,353,000	53,616,000
Inventories	169,589,000	146,379,000
Other Current Assets	16,734,000	17,362,000
Current Assets	257,954,000	215,263,000
Net PPE	134,019,000	127,201,000
Intangibles Excl Goodwill	7,695,000	7,895,000
Intangibles	7,695,000	7,895,000
Other LT Assets	19,806,000	22,102,000
LT Assets	161,520,000	157,198,000
Total Assets	419,512,000	372,508,000
Accounts Payable	25,692,000	28,413,000
Accounts Payable & Accrued Expenses	25,692,000	28,413,000
Current Debt	88,790,000	83,706,000
Current Capital Lease Obligations	36,000	36,000
Current Debt and Capital Leases	88,826,000	83,742,000
Other Current Liabilities	29,422,000	21,920,000
Current Liabilities	143,940,000	134,075,000
Long-Term Obligations	179,285,000	143,072,000
Deferred LT Liability Charges	2,365,000	2,773,000
Pensions & OPEB	1,507,000	1,467,000
Other LT Liabilities	2,296,000	2,013,000
Minorities (BS)	6,004,000	5,826,000
LT Liabilities	185,453,000	149,325,000
Total Liabilities	335,397,000	289,227,000
Net Assets	84,115,000	83,281,000
Common Share Capital	9,056,000	9,056,000
Share Premium	8,063,000	8,083,000
Retained Earnings	67,737,000	66,783,000
Treasury Stock	1,611,000	1,657,000
Other Equity	869,000	1,016,000
Shareholders' Equity	84,114,000	83,281,000
Total Liabilities & Stockholders' Equity	419,512,000	372,508,000
Net Current Assets	114,014,000	81,188,000
Total Assets Less Current Liabilities	275,572,000	238,433,000
Shares Outstanding	135,979	135,856

Recent Dividends:
1. Mirarth Holdings Inc common.
No dividends paid.
Annual Dividends:

1. Mirarth Holdings Inc common.
No dividends paid.

MIROKU JYOHO SERVICE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	43,971,000
Other Revenue	…	…	0
Revenue	48,926,000	46,160,000	43,971,000
Direct Expenses	19,274,000	18,283,000	17,171,000
Gross Profit	29,652,000	27,877,000	26,800,000
SG&A	22,973,000	21,589,000	20,689,000
Other OpEx	0	0	0
Indirect Expenses	22,973,000	21,589,000	20,689,000
Total Operating Expenses	42,247,000	39,872,000	37,860,000
Operating Income	6,679,000	6,288,000	6,111,000
Non-Op Net Interest Income	(10,000)	(41,000)	(13,000)
Other Non-Op	518,000	316,000	(28,000)
Non-Op Income	508,000	275,000	(41,000)
EBT Continuing	7,187,000	6,563,000	6,070,000
Taxation (current)	2,015,000	2,227,000	1,661,000
Taxation (deferred)	(85,000)	46,000	191,000
Taxation	1,930,000	2,273,000	1,852,000
EAT Continuing	5,257,000	4,290,000	4,218,000
Min Ints	148,000	91,000	20,000
Net Income	5,406,000	4,381,000	4,238,000
Dividends Per Share	60	55	50
EPS - Basic - Cont	180.56	146.40	141.70
EPS - Primary	180.56	146.40	141.70
EPS -Diluted - Cont	175.66	142.42	137.85
EPS - Diluted	175.66	142.42	137.85
Shares (primary)	29,940	29,927	29,914
Shares (diluted)	30,775	30,761	30,749

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,336,000	16,722,000
Short Term Investments	40,000	…
Cash, Equivs & STI	14,376,000	16,722,000
Receivables	5,567,000	5,301,000
Raw Materials	60,000	35,000
WIP	251,000	369,000
Inventories - Other	710,000	700,000
Inventories	1,021,000	1,104,000
Prepayments (ST)	1,428,000	1,221,000
Other Current Assets	320,000	281,000
Current Assets	22,712,000	24,629,000
Net PPE	5,174,000	4,714,000
Intangibles Excl Goodwill	15,499,000	10,422,000
Intangibles	15,499,000	10,422,000
Other LT Assets	5,373,000	5,566,000
LT Assets	26,046,000	20,702,000
Total Assets	48,758,000	45,331,000
Accounts Payable	1,445,000	1,426,000
Accrued Exps	548,000	409,000
Accounts Payable & Accrued Expenses	1,993,000	1,835,000
Current Debt	3,852,000	3,960,000
Current Debt and Capital Leases	3,852,000	3,960,000
Other Current Liabilities	7,744,000	7,378,000
Current Liabilities	13,589,000	13,173,000
Long-Term Obligations	1,600,000	2,400,000
Pensions & OPEB	…	85,000
Other LT Liabilities	188,000	35,000
Minorities (BS)	243,000	356,000
LT Liabilities	1,788,000	2,520,000
Total Liabilities	15,621,000	16,049,000
Net Assets	33,137,000	29,282,000
Common Share Capital	3,198,000	3,198,000
Share Premium	2,912,000	2,904,000
Retained Earnings	29,470,000	25,711,000
Treasury Stock	2,859,000	2,875,000
Other Equity	416,000	343,000
Shareholders' Equity	33,137,000	29,281,000
Total Liabilities & Stockholders' Equity	48,758,000	45,331,000
Net Current Assets	9,123,000	11,456,000
Total Assets Less Current Liabilities	35,169,000	32,158,000
Shares Outstanding	29,944	29,931

Recent Dividends:
1. Miroku Jyoho Service Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Miroku Jyoho Service Co., Ltd. (Japan) common.
No dividends paid.

MISONOZA THEATRICAL CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,217,352	2,531,034	3,610,137
Direct Expenses	2,371,598	1,996,991	2,752,902
Gross Profit	845,754	534,043	857,235
SG&A	607,593	610,739	640,218
Other OpEx	0	0	0
Indirect Expenses	607,593	610,739	640,218
Total Operating Expenses	2,979,191	2,607,730	3,393,120
Operating Income	238,161	(76,696)	217,017
Non-Op Net Interest Income	(7,085)	(8,161)	(8,882)
Other Non-Op	885	4,825	19,743
Non-Op Income	(6,200)	(3,336)	10,861
EBT Continuing	231,961	(80,032)	227,878
Taxation (current)	39,848	1,402	39,978
Taxation (deferred)	(10,260)	4,130	9,858
Taxation	29,588	5,532	49,836
EAT Continuing	202,373	(85,564)	178,042
Net Income	202,372	(85,564)	178,040
EPS - Basic - Cont	40.64	(17.18)	35.76
EPS - Primary	40.64	(17.18)	35.76
EPS -Diluted - Cont	40.64	(17.18)	35.76
EPS - Diluted	40.64	(17.18)	35.76
Shares (primary)	4,979	4,979	4,979
Shares (diluted)	4,979	4,979	4,979

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,344,612	829,636
Cash, Equivs & STI	1,344,612	829,636
Receivables	67,064	136,973
Raw Materials	1,006	877
Inventories - Other	0	0
Inventories	1,006	877
Current Tax Assets	…	49,386
Prepayments (ST)	18,277	16,010
Other Current Assets	268	174
Current Assets	1,431,227	1,033,056
Net PPE	4,432,740	4,671,082
Intangibles Excl Goodwill	4,796	6,084
Intangibles	4,796	6,084
Other LT Assets	83,359	75,261
LT Assets	4,520,895	4,752,427
Total Assets	5,952,122	5,785,483
Accounts Payable	274,317	168,478
Accrued Exps	46,343	2,000
Accounts Payable & Accrued Expenses	320,660	170,478
Current Debt	209,996	210,000
Current Capital Lease Obligations	3,266	3,266
Current Debt and Capital Leases	213,262	213,266
Other Current Liabilities	199,161	173,410
Current Liabilities	733,083	557,154
Long-Term Obligations	236,220	449,479
Deferred LT Liability Charges	265,843	272,508
Pensions & OPEB	8,134	7,689
Other LT Liabilities	1,001	1,001
LT Liabilities	511,198	730,677
Total Liabilities	1,244,281	1,287,831
Net Assets	4,707,841	4,497,652
Common Share Capital	2,271,937	2,271,937
Share Premium	2,137,621	2,137,621
Retained Earnings	296,906	94,534
Treasury Stock	39,994	39,994
Other Equity	41,370	33,554
Shareholders' Equity	4,707,840	4,497,652
Total Liabilities & Stockholders' Equity	5,952,122	5,785,483
Net Current Assets	698,144	475,902
Total Assets Less Current Liabilities	5,219,039	5,228,329
Shares Outstanding	4,979	4,979

Recent Dividends:
1. Misonoza Theatrical Corp common.
No dividends paid.
Annual Dividends:
1. Misonoza Theatrical Corp common.
No dividends paid.

MISUMI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	60,036,000	62,367,551	60,656,681
Direct Expenses	46,707,000	49,565,329	48,206,554
Gross Profit	13,329,000	12,802,222	12,450,127
SG&A	12,369,000	11,993,430	11,643,660
Other OpEx	0	0	0
Indirect Expenses	12,369,000	11,993,430	11,643,660
Total Operating Expenses	59,076,000	61,558,759	59,850,214
Operating Income	960,000	808,792	806,467
Non-Op Net Interest Income	(124,000)	(91,603)	(72,231)
Other Non-Op	450,000	634,181	423,125
Non-Op Income	326,000	542,578	350,894
EBT Continuing	1,286,000	1,351,370	1,157,361
Taxation (current)	445,000	245,266	390,579
Taxation (deferred)	10,000	59,969	52,248
Taxation	455,000	305,235	442,827
EAT Continuing	831,000	1,046,135	714,534
Min Ints	7,000	(8,697)	(4,384)
Net Income	839,000	1,037,438	710,150
Dividends Per Share	50	50	45
EPS - Basic - Cont	147.52	181.38	123.69
EPS - Primary	147.52	181.38	123.69
EPS -Diluted - Cont	147.52	181.38	123.69
EPS - Diluted	147.52	181.38	123.69
Shares (primary)	5,693	5,720	5,742
Shares (diluted)	5,693	5,720	5,742

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,613,000	5,144,448
Cash, Equivs & STI	4,613,000	5,144,448
Receivables	5,917,000	6,086,554
Raw Materials	22,000	20,924
WIP	4,000	20,481
Inventories - Other	3,198,000	3,186,222
Inventories	3,224,000	3,227,627
Prepayments (ST)	135,000	106,227
Other Current Assets	561,000	521,349
Current Assets	14,450,000	15,086,205
Net PPE	19,967,000	19,246,440
Intangibles Excl Goodwill	994,000	1,170,521
Intangibles	994,000	1,170,521
Other LT Assets	8,046,000	6,123,523
LT Assets	29,007,000	26,540,484
Total Assets	43,458,000	41,626,690
Accounts Payable	2,812,000	3,058,550
Accrued Exps	200,000	192,711
Accounts Payable & Accrued Expenses	3,012,000	3,251,261
Current Debt	8,683,000	8,828,000
Current Capital Lease Obligations	10,000	…
Current Debt and Capital Leases	8,693,000	8,828,000
Other Current Liabilities	2,002,000	1,726,887
Current Liabilities	13,707,000	13,806,148
Long-Term Obligations	5,610,000	5,958,500

Deferred LT Liability Charges	976,000	433,860
Pensions & OPEB	230,000	213,890
Other LT Liabilities	1,279,000	1,221,367
Minorities (BS)	311,000	321,184
LT Liabilities	8,095,000	7,827,617
Total Liabilities	22,114,000	21,954,950
Net Assets	21,344,000	19,671,740
Common Share Capital	1,690,000	1,690,899
Share Premium	1,646,000	1,646,600
Retained Earnings	15,965,000	15,411,051
Treasury Stock	740,000	699,963
Other Equity	2,782,000	1,623,152
Shareholders' Equity	21,343,000	19,671,739
Total Liabilities & Stockholders' Equity	43,458,000	41,626,690
Net Current Assets	743,000	1,280,057
Total Assets Less Current Liabilities	29,751,000	27,820,542
Shares Outstanding	5,682	5,705

Recent Dividends:
1. Misumi Co Ltd common.
No dividends paid.
Annual Dividends:
1. Misumi Co Ltd common.
No dividends paid.

MITANI CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	324,771,000
Other Revenue	...	...	0
Revenue	339,031,000	339,005,000	324,771,000
Direct Expenses	276,397,000	278,815,000	270,415,000
Gross Profit	62,634,000	60,190,000	54,356,000
SG&A	30,245,000	28,681,000	28,418,000
D&A (OpEx)	...	...	109,000
Other OpEx	0	0	0
Indirect Expenses	30,245,000	28,681,000	28,527,000
Total Operating Expenses	306,642,000	307,496,000	298,942,000
Operating Income	32,389,000	31,509,000	25,829,000
Non-Op Net Interest Income	369,000	320,000	400,000
Non-Op For Curr Gains	538,000	...	1,161,000
Other Non-Op	3,455,000	(409,000)	2,015,000
Non-Op Income	4,362,000	(89,000)	3,576,000
EBT Continuing	36,751,000	31,420,000	29,405,000
Taxation (current)	10,408,000	9,876,000	9,261,000
Taxation (deferred)	201,000	(54,000)	(169,000)
Taxation	10,609,000	9,822,000	9,092,000
EAT Continuing	26,142,000	21,598,000	20,313,000
Min Ints	(2,686,000)	(2,576,000)	(2,145,000)
Net Income	23,453,000	19,022,000	18,167,000
Dividends Per Share	97	66	55
EPS - Basic - Cont	280.45	222.45	203.63
EPS - Primary	280.45	222.45	203.63
EPS -Diluted - Cont	280.34	222.36	203.55
EPS - Diluted	280.34	222.36	203.55
Shares (primary)	83,630	85,515	89,222
Shares (diluted)	83,664	85,546	89,257

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	140,890,000	128,469,000
Short Term Investments	2,889,000	2,861,000
Cash, Equivs & STI	143,779,000	131,330,000
Receivables	82,991,000	83,808,000
Raw Materials	5,591,000	4,111,000
WIP	1,254,000	1,183,000
Inventories - Other	9,482,000	10,930,000
Inventories	16,327,000	16,224,000
Other Current Assets	10,378,000	9,536,000
Current Assets	253,475,000	240,898,000
Net PPE	35,287,000	34,157,000
Intangibles Excl Goodwill	2,561,000	2,645,000
Intangibles	2,561,000	2,645,000
Other LT Assets	24,749,000	21,288,000
LT Assets	62,597,000	58,090,000
Total Assets	316,073,000	298,988,000
Accounts Payable	52,883,000	53,071,000
Accounts Payable & Accrued Expenses	52,883,000	53,071,000
Current Debt	7,023,000	6,637,000
Current Debt and Capital Leases	7,023,000	6,637,000
Other Current Liabilities	33,739,000	35,915,000
Current Liabilities	93,645,000	95,623,000
Long-Term Obligations	2,111,000	1,673,000
Deferred LT Liability Charges	2,931,000	2,094,000
Pensions & OPEB	2,387,000	2,475,000
Other LT Liabilities	5,106,000	4,962,000
Minorities (BS)	22,656,000	24,987,000
LT Liabilities	12,535,000	11,204,000
Total Liabilities	128,836,000	131,814,000
Net Assets	187,237,000	167,174,000
Common Share Capital	5,008,000	5,008,000
Share Premium	1,831,000	...
Retained Earnings	181,212,000	164,244,000
Treasury Stock	6,984,000	6,969,000
Other Equity	6,169,000	4,891,000
Shareholders' Equity	187,236,000	167,174,000
Total Liabilities & Stockholders' Equity	316,073,000	298,988,000
Net Current Assets	159,830,000	145,275,000
Total Assets Less Current Liabilities	222,428,000	203,365,000
Shares Outstanding	83,624	83,651

Recent Dividends:
1. Mitani Corp common.
No dividends paid.
Annual Dividends:
1. Mitani Corp common.
No dividends paid.

MITANI SEKISAN CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	99,854,000	87,765,000	83,116,000
Direct Expenses	75,169,000	67,104,000	64,532,000
Gross Profit	24,685,000	20,661,000	18,584,000
SG&A	7,085,000	6,768,000	6,475,000
Other OpEx	0	0	0
Indirect Expenses	7,085,000	6,768,000	6,475,000
Total Operating Expenses	82,254,000	73,872,000	71,007,000
Operating Income	17,600,000	13,893,000	12,109,000
Non-Op Net Interest Income	1,252,000	1,012,000	910,000
Non-Op For Curr Gains	...	...	326,000
Other Non-Op	1,076,000	57,000	9,000
Non-Op Income	2,328,000	1,069,000	1,245,000
EBT Continuing	19,928,000	14,962,000	13,354,000
Taxation (current)	6,042,000	4,634,000	4,273,000
Taxation (deferred)	(111,000)	(65,000)	(294,000)
Taxation	5,931,000	4,569,000	3,979,000
EAT Continuing	13,997,000	10,393,000	9,375,000
Min Ints	(209,000)	(215,000)	(121,000)
Net Income	13,782,000	10,175,000	9,251,000
Dividends Per Share	50.25	35.25	25.25
EPS - Basic - Cont	195.84	140.36	126.13
EPS - Primary	195.84	140.36	126.13
EPS -Diluted - Cont	195.84	140.36	126.13
EPS - Diluted	195.84	140.36	126.13
Shares (primary)	70,378	72,495	73,347
Shares (diluted)	70,378	72,495	73,347

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	47,931,000	44,091,000
Short Term Investments	42,000	30,000
Cash, Equivs & STI	47,973,000	44,121,000
Receivables	27,065,000	23,064,000
Raw Materials	1,251,000	1,082,000
WIP	16,000	27,000
Inventories - Other	4,232,000	4,199,000
Inventories	5,499,000	5,308,000
Prepayments (ST)	55,000	52,000
Other Current Assets	364,000	339,000
Current Assets	80,956,000	72,884,000
Net PPE	20,832,000	17,977,000
Intangibles Excl Goodwill	923,000	862,000
Intangibles	923,000	862,000
Other LT Assets	38,584,000	33,511,000
LT Assets	60,339,000	52,350,000
Total Assets	141,295,000	125,234,000
Accounts Payable	13,281,000	14,338,000
Accrued Exps	2,786,000	2,401,000
Accounts Payable & Accrued Expenses	16,067,000	16,739,000
Current Debt	66,000	66,000
Current Capital Lease Obligations	225,000	202,000
Current Debt and Capital Leases	291,000	268,000
Other Current Liabilities	9,631,000	7,363,000
Current Liabilities	25,989,000	24,370,000
Long-Term Obligations	556,000	653,000
Deferred LT Liability Charges	8,784,000	7,245,000
Pensions & OPEB	1,738,000	1,903,000
Other LT Liabilities	524,000	521,000
Minorities (BS)	2,103,000	1,961,000
LT Liabilities	11,602,000	10,322,000
Total Liabilities	39,695,000	36,653,000
Net Assets	101,600,000	88,581,000
Common Share Capital	2,146,000	2,146,000
Share Premium	94,000	91,000
Retained Earnings	88,364,000	77,530,000
Treasury Stock	8,270,000	6,837,000
Other Equity	19,265,000	15,651,000
Shareholders' Equity	101,599,000	88,581,000
Total Liabilities & Stockholders' Equity	141,295,000	125,234,000
Net Current Assets	54,967,000	48,514,000
Total Assets Less Current Liabilities	115,306,000	100,864,000
Shares Outstanding	70,252	71,008

Recent Dividends:
1. Mitani Sekisan Co Ltd common.
No dividends paid.
After 4-for-1 split: No dividends paid.
Annual Dividends:
1. Mitani Sekisan Co Ltd common.
No dividends paid.
After 4-for-1 split: No dividends paid.

MITIE GROUP PLC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	5,618,600	5,082,600	4,445,200
Direct Expenses	4,962,300	4,512,900	3,945,300
Gross Profit	656,300	569,700	499,900
SG&A	506,200	413,900	360,200
Other OpEx	(1,700)	(5,900)	(19,600)
Indirect Expenses	504,500	408,000	340,600
Total Operating Expenses	5,466,800	4,920,900	4,285,900
Operating Income	151,800	161,700	159,300
Non-Op Net Interest Income	3,300	3,300	4,200
Other Non-Op	(31,000)	(19,500)	(13,600)
Non-Op Income	(27,700)	(16,200)	(9,400)
EBT Continuing	124,100	145,500	149,900
Taxation	33,400	37,000	25,400
EAT Continuing	90,700	108,500	124,500
Min Ints	(7,700)	(7,000)	(4,600)
Equity Earns	(400)	(100)	6,400
Net Income	82,600	101,400	126,300
Dividends Per Share	0.14	0.15	0.11
EPS - Basic - Cont	0.07	0.08	0.10
EPS - Primary	0.07	0.08	0.10
EPS -Diluted -			

Cont	0.06	0.08	0.09
EPS - Diluted	0.06	0.08	0.09
Shares (primary)	1,245,600	1,237,700	1,282,900
Shares (diluted)	1,347,700	1,339,200	1,391,800

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	108,900	180,400
Cash, Equivs & STI	108,900	180,400
Receivables	1,083,300	968,600
Inventories	26,700	14,900
Current Tax Assets	1,600	4,100
Other Current Assets	0	0
Current Assets	1,220,500	1,168,000
Net PPE	262,700	246,900
LT Investments	500	1,600
Goodwill	642,500	397,800
Intangibles Excl Goodwill	376,500	266,700
Intangibles	1,019,000	664,500
LT Receivables	19,700	20,500
Other LT Assets	21,900	18,200
LT Assets	1,323,800	951,700
Total Assets	2,544,300	2,119,700
Current Debt	62,500	52,200
Current Debt and Capital Leases	62,500	52,200
Other Current Liabilities	1,309,700	1,194,300
Current Liabilities	1,372,200	1,246,500
Long-Term Obligations	490,900	322,900
Deferred LT Liability Charges	82,200	51,000
Pensions & OPEB	2,800	2,400
Other LT Liabilities	63,700	68,900
Minorities (BS)	18,200	17,600
LT Liabilities	639,600	445,200
Total Liabilities	2,030,000	1,709,300
Net Assets	514,300	410,400
Common Share Capital	32,700	31,300
Share Premium	132,000	132,000
Retained Earnings	87,900	112,300
Treasury Stock	71,400	65,100
Other Equity	333,100	199,900
Shareholders' Equity	514,300	410,400
Total Liabilities & Stockholders' Equity	2,544,300	2,119,700
Net Current Assets	(151,700)	(78,500)
Total Assets Less Current Liabilities	1,172,100	873,200
Shares Outstanding	1,313,118	1,257,046

Recent Dividends:

1. MITIE Group PLC ordinary.

ExDate	Amt	Declared	Record	Payable
	0.01		12/16/2022	02/01/2023
	0.02		06/23/2023	08/04/2023
	0.01		12/15/2023	01/31/2024
	0.03		06/21/2024	08/05/2024
	0.01		12/20/2024	02/04/2025
	0.03		06/20/2025	08/04/2025
	0.01		01/09/2026	02/20/2026

2. MITIE Group PLC American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. MITIE Group PLC ordinary.

2023.....0.03 2024.....0.04 2025.....0.04
2026.....0.01

2. MITIE Group PLC American Depositary Receipts.

No dividends paid.

MITO SECURITIES CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	16,073,000	13,982,000	14,552,000
Direct Expenses	76,000	53,000	51,000
Gross Profit	15,997,000	13,929,000	14,501,000
SG&A	12,851,000	12,072,000	12,111,000
Other OpEx	0	0	0
Indirect Expenses	12,851,000	12,072,000	12,111,000
Total Operating Expenses	12,927,000	12,125,000	12,162,000
Operating Income	3,146,000	1,857,000	2,390,000
Non-Op Income	1,118,000	1,326,000	1,041,000
EBT Continuing	4,264,000	3,183,000	3,431,000
Taxation (current)	1,103,000	831,000	1,183,000
Taxation (deferred)	65,000	(65,000)	(86,000)
Taxation	1,168,000	766,000	1,097,000
EAT Continuing	3,096,000	2,417,000	2,334,000
Net Income	3,096,000	2,420,000	2,336,000
Dividends Per Share	43	30	24
EPS - Basic - Cont	51.29	38.47	36.15
EPS - Primary	51.29	38.47	36.15
EPS -Diluted - Cont	51.29	38.47	36.15
EPS - Diluted	51.29	38.47	36.15
Shares (primary)	60,354	62,919	64,629
Shares (diluted)	60,354	62,919	64,629

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	14,859,000	11,214,000
Cash & Equivalents	48,982,000	43,059,000
Short Term Investments	239,000	120,000
Cash, Equivs & STI	49,221,000	43,179,000
Receivables	1,036,000	1,124,000
Prepayments (ST)	1,782,000	1,569,000
Other Current Assets	836,000	628,000
Current Assets	52,875,000	46,500,000
Net PPE	3,717,000	3,592,000
Intangibles Excl Goodwill	385,000	141,000
Intangibles	385,000	141,000
Other LT Assets	16,184,000	13,247,000
LT Assets	20,286,000	16,980,000
Total Assets	73,161,000	63,480,000
Accounts Payable	1,036,000	589,000
Accrued Exps	1,469,000	1,032,000
Accounts Payable & Accrued Expenses	2,505,000	1,621,000
Current Debt	2,750,000	2,750,000
Current Capital Lease Obligations	1,000	6,000
Current Debt and Capital Leases	2,751,000	2,756,000
Other Current Liabilities	20,205,000	14,986,000
Current Liabilities	25,461,000	19,363,000
Long-Term Obligations	1,000	3,000
Deferred LT Liability Charges	2,692,000	1,815,000
Pensions & OPEB	1,567,000	1,712,000
Other LT Liabilities	564,000	395,000
LT Liabilities	4,824,000	3,925,000
Total Liabilities	30,383,000	23,383,000
Net Assets	42,778,000	40,097,000
Common Share Capital	12,272,000	12,272,000
Share Premium	4,977,000	4,977,000
Retained Earnings	20,203,000	18,959,000
Treasury Stock	2,576,000	1,943,000
Other Equity	7,902,000	5,832,000
Shareholders' Equity	42,778,000	40,097,000
Total Liabilities & Stockholders' Equity	73,161,000	63,480,000
Net Current Assets	27,414,000	27,137,000
Total Assets Less Current Liabilities	47,700,000	44,117,000
Shares Outstanding	60,234	61,183

Recent Dividends:

1. Mito Securities Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Mito Securities Co., Ltd. (Japan) common.

No dividends paid.

MITSUBA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	344,154,000
Other Revenue	...	...	0
Revenue	348,599,000	349,353,000	344,154,000
Direct Expenses	291,617,000	295,067,000	291,677,000
Gross Profit	56,982,000	54,286,000	52,477,000
SG&A	33,072,000	33,355,000	31,324,000
Other OpEx	0	0	0
Indirect Expenses	33,072,000	33,355,000	31,324,000
Total Operating Expenses	324,689,000	328,422,000	323,001,000
Operating Income	23,910,000	20,931,000	21,153,000
Non-Op Net Interest Income	(916,000)	(409,000)	(778,000)
Non-Op For Curr Gains	166,000	(1,224,000)	1,586,000
Other Non-Op	(5,453,000)	(1,206,000)	(3,444,000)
Non-Op Income	(6,203,000)	(2,839,000)	(2,636,000)
EBT Continuing	17,707,000	18,092,000	18,517,000
Taxation (current)	...	...	4,660,000
Taxation (deferred)	...	...	(1,803,000)
Taxation	6,551,000	4,469,000	2,857,000
EAT Continuing	11,156,000	13,623,000	15,660,000
Min Ints	664,000	(1,757,000)	(1,918,000)
Net Income	11,040,000	11,273,000	13,141,000
Pref Divs & Similar	780,000	591,000	600,000
Net Income to Common	10,260,000	10,682,000	12,541,000
Dividends Per Share	25	10	6
EPS - Basic - Cont	240.19	251.86	293.62
EPS - Primary	240.19	251.86	293.62
EPS -Diluted - Cont	199.62	216.46	162.19
EPS - Diluted	199.62	216.46	162.19
Shares (primary)	45,965	44,756	44,755
Shares (diluted)	58,146	54,809	84,724

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	103,523,000	97,912,000
Cash, Equivs & STI	103,523,000	97,912,000
Receivables	52,045,000	48,415,000
Raw Materials	41,701,000	36,229,000
WIP	4,931,000	4,641,000
Inventories - Other	10,462,000	9,681,000
Inventories	57,094,000	50,551,000
Other Current Assets	14,963,000	13,770,000
Current Assets	227,625,000	210,648,000
Net PPE	77,335,000	83,881,000
Intangibles Excl Goodwill	2,673,000	3,114,000
Intangibles	2,673,000	3,114,000
Other LT Assets	41,035,000	35,891,000
LT Assets	121,043,000	122,886,000
Total Assets	348,669,000	333,534,000
Accounts Payable	26,259,000	23,698,000
Accrued Exps	2,577,000	2,446,000
Accounts Payable & Accrued Expenses	28,836,000	26,144,000
Current Debt	74,048,000	98,668,000
Current Capital Lease Obligations	2,373,000	2,740,000
Current Debt and Capital Leases	76,421,000	101,408,000
Other Current Liabilities	25,789,000	24,729,000
Current Liabilities	131,046,000	152,281,000
Long-Term Obligations	64,639,000	52,882,000
Deferred LT Liability Charges	9,475,000	6,916,000
Pensions & OPEB	3,735,000	3,501,000
Other LT Liabilities	6,306,000	7,067,000
Minorities (BS)	13,638,000	15,188,000
LT Liabilities	84,155,000	70,366,000
Total Liabilities	228,840,000	237,836,000
Net Assets	119,829,000	95,698,000
Share Premium	15,003,000	14,129,000
Retained Earnings	67,017,000	56,237,000
Treasury Stock	124,000	604,000
Other Equity	37,933,000	25,936,000
Shareholders' Equity	119,829,000	95,698,000
Total Liabilities & Stockholders' Equity	348,669,000	333,534,000
Net Current Assets	96,579,000	58,367,000
Total Assets Less Current Liabilities	217,623,000	181,253,000
Shares Outstanding	45,984	44,755

Recent Dividends:
1. Mitsuba Corp common.
No dividends paid.
2. Mitsuba Corp preferred class A.
No dividends paid.
3. Mitsuba Corp preferred class C.
No dividends paid.
Annual Dividends:
1. Mitsuba Corp common.
No dividends paid.
2. Mitsuba Corp preferred class A.
No dividends paid.
3. Mitsuba Corp preferred class C.
No dividends paid.

MITSUBISHI CHEMICAL GROUP CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,387,218,000
Other Revenue	...	...	0
Revenue	3,703,988,000	4,407,405,000	4,387,218,000
Direct Expenses	2,632,886,000	3,127,811,000	3,240,394,000
Gross Profit	1,071,102,000	1,279,594,000	1,146,824,000
SG&A	813,877,000	970,021,000	932,345,000
Other OpEx	224,892,000	120,946,000	(39,262,000)
Indirect Expenses	1,038,769,000	1,090,967,000	893,083,000
Total Operating Expenses	3,671,655,000	4,218,778,000	4,133,477,000
Operating Income	32,333,000	188,627,000	253,741,000
Non-Op Income	(29,367,000)	(45,999,000)	(21,284,000)
EBT Continuing	2,966,000	142,628,000	232,457,000
Taxation	17,066,000	45,059,000	62,108,000
EAT Continuing	(14,100,000)	97,569,000	170,349,000
Min Ints	(66,596,000)	(60,616,000)	(58,843,000)
Equity Earns	(2,255,000)	8,067,000	8,090,000
Disc Ops	94,780,000	...	...
Net Income	11,829,000	45,020,000	119,596,000
Dividends Per Share	32	32	32
EPS - Basic - Cont	8.63	31.64	84.07
EPS - Primary	8.63	31.64	84.07
EPS -Diluted - Cont	8.63	31.63	80.77
EPS - Diluted	8.63	31.63	80.77
Shares (primary)	1,370,507	1,423,071	1,422,496
Shares (diluted)	1,370,507	1,423,071	1,482,796

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	527,104,000	326,144,000
Short Term Investments	94,504,000	66,103,000
Cash, Equivs & STI	621,608,000	392,247,000
Receivables	671,912,000	764,814,000
Inventories	669,126,000	759,423,000
Assets Held for Sale (ST)	37,551,000	16,103,000
Other Current Assets	95,050,000	128,973,000
Current Assets	2,095,247,000	2,061,560,000
Net PPE	2,096,630,000	2,004,447,000
LT Investments	303,165,000	370,398,000
Goodwill	891,032,000	827,604,000
Intangibles Excl Goodwill	377,656,000	442,039,000
Intangibles	1,268,688,000	1,269,643,000
Deferred LT Asset Charges	88,293,000	118,247,000
Other LT Assets	24,586,000	70,324,000
LT Assets	3,781,362,000	3,833,059,000
Total Assets	5,876,609,000	5,894,619,000
Accounts Payable	383,664,000	424,635,000
Accounts Payable & Accrued Expenses	383,664,000	424,635,000
Current Debt	387,064,000	428,067,000
Current Debt and Capital Leases	387,064,000	428,067,000
Other Current Liabilities	630,173,000	647,456,000
Current Liabilities	1,400,901,000	1,500,158,000
Long-Term Obligations	1,503,457,000	1,612,920,000
Deferred LT Liability Charges	201,011,000	200,119,000
Pensions & OPEB	95,383,000	99,050,000
Other LT Liabilities	261,177,000	197,803,000
Minorities (BS)	653,005,000	543,999,000
LT Liabilities	2,061,028,000	2,109,892,000
Total Liabilities	4,114,934,000	4,154,049,000
Net Assets	1,761,675,000	1,740,570,000
Common Share Capital	50,000,000	50,000,000
Share Premium	116,789,000	160,114,000
Retained Earnings	1,339,150,000	1,363,689,000
Treasury Stock	67,538,000	61,458,000
Other Equity	323,274,000	228,225,000
Shareholders' Equity	1,761,675,000	1,740,570,000
Total Liabilities & Stockholders' Equity	5,876,609,000	5,894,619,000
Net Current Assets	694,346,000	561,402,000
Total Assets Less Current Liabilities	4,475,708,000	4,394,461,000
Shares Outstanding	1,358,547	1,423,186

Recent Dividends:
1. Mitsubishi Chemical Group Corp common.

ExDate	Amt	Declared	Record	Payable
	0.54		03/31/2023	06/21/2023
	0.54		09/29/2023	12/19/2023
	0.52		03/28/2024	06/20/2024
	0.54		09/30/2024	12/17/2024
	0.55		03/31/2025	06/18/2025
	0.51		09/30/2025	12/17/2025
	0.50		03/31/2026	06/18/2026

2. Mitsubishi Chemical Group Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	15.00		03/31/2023	06/06/2023
	16.00		09/30/2023	12/04/2023
	16.00		03/31/2024	06/04/2024
	16.00		09/30/2024	12/03/2024
	16.00		03/31/2025	06/04/2025
	16.00		09/30/2025	12/02/2025
	16.00		03/31/2026	06/03/2026

Annual Dividends:
1. Mitsubishi Chemical Group Corp common.

2023.....1.08 2024.....1.05 2025.....1.07 2026.....0.50

2. Mitsubishi Chemical Group Corp American Depositary Receipts.

2023 ..... 31.00 2024 ..... 32.00 2025 ..... 32.00 2026 ..... 16.00

MITSUBISHI ESTATE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,504,687,000
Other Revenue	...	...	0
Revenue	1,746,148,000	1,579,812,000	1,504,687,000
Direct Expenses	1,291,386,000	1,161,846,000	1,112,413,000
Gross Profit	454,762,000	417,966,000	392,274,000
SG&A	125,031,000	108,733,000	113,647,000
Other OpEx	0	0	0
Indirect Expenses	125,031,000	108,733,000	113,647,000
Total Operating Expenses	1,416,417,000	1,270,579,000	1,226,060,000
Operating Income	329,731,000	309,233,000	278,627,000
Non-Op Net Interest Income	(53,226,000)	(45,781,000)	(34,666,000)
Other Non-Op	72,843,000	53,508,000	30,571,000
Non-Op Income	19,617,000	7,727,000	(4,095,000)
EBT Continuing	349,348,000	316,960,000	274,532,000
Taxation (current)	124,951,000	132,016,000	89,750,000
Taxation (deferred)	(11,120,000)	(21,921,000)	8,380,000
Taxation	113,831,000	110,095,000	98,130,000
EAT Continuing	235,517,000	206,865,000	176,402,000
Min Ints	(13,008,000)	(17,508,000)	(7,968,000)
Net Income	222,507,000	189,356,000	168,432,000
Dividends Per Share	45.91	41.50	37.55
EPS - Basic - Cont	181.80	151.04	131.96
EPS - Primary	181.80	151.04	131.96
EPS -Diluted - Cont	181.80	151.04	131.96
EPS - Diluted	181.80	151.04	131.96
Shares (primary)	1,223,895	1,253,666	1,276,355
Shares (diluted)	1,223,895	1,253,666	1,276,427

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	275,957,000	253,834,000
Short Term Investments	1,128,277,000	1,069,490,000
Cash, Equivs & STI	1,404,234,000	1,323,324,000
Receivables	101,353,000	112,049,000
WIP	533,318,000	490,059,000
Inventories - Other	109,297,000	88,591,000
Inventories	642,615,000	578,650,000
Other Current Assets	128,487,000	111,088,000
Current Assets	2,276,689,000	2,125,111,000
Net PPE	5,117,578,000	4,854,464,000
Intangibles Excl Goodwill	108,756,000	106,293,000
Intangibles	108,756,000	106,293,000
Other LT Assets	1,063,223,000	910,722,000
LT Assets	6,289,557,000	5,871,479,000
Total Assets	8,566,247,000	7,996,591,000
Accounts Payable	94,395,000	93,865,000
Accounts Payable & Accrued Expenses	94,395,000	93,865,000
Current Debt	555,648,000	411,108,000
Current Debt and Capital Leases	555,648,000	411,108,000
Other Current Liabilities	531,008,000	408,050,000
Current Liabilities	1,181,051,000	913,023,000
Long-Term Obligations	3,026,273,000	2,925,878,000
Deferred LT Liability Charges	639,802,000	603,934,000
Pensions & OPEB	24,742,000	24,697,000
Other LT Liabilities	816,793,000	788,185,000
Minorities (BS)	188,093,000	177,226,000
LT Liabilities	4,507,610,000	4,342,694,000
Total Liabilities	5,876,754,000	5,432,943,000
Net Assets	2,689,493,000	2,563,648,000
Common Share Capital	142,414,000	142,414,000
Share Premium	181,923,000	179,080,000
Retained Earnings	1,333,287,000	1,262,902,000
Treasury Stock	43,861,000	11,175,000
Other Equity	1,075,729,000	990,426,000
Shareholders' Equity	2,689,492,000	2,563,647,000
Total Liabilities & Stockholders' Equity	8,566,247,000	7,996,591,000
Net Current Assets	1,095,638,000	1,212,088,000
Total Assets Less Current Liabilities	7,385,196,000	7,083,568,000
Shares Outstanding	1,206,470	1,245,984

Recent Dividends:
1. Mitsubishi Estate Co Ltd common.
No dividends paid.
2. Mitsubishi Estate Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.13		03/31/2023	07/17/2023
	0.14		09/29/2023	12/20/2023
	0.12		03/28/2024	07/15/2024
	0.14		09/30/2024	12/20/2024
	0.15		03/31/2025	07/15/2025
	0.15		09/30/2025	12/19/2025

Annual Dividends:
1. Mitsubishi Estate Co Ltd common.
No dividends paid.
2. Mitsubishi Estate Co Ltd American Depositary Receipts.

2023.....0.27 2024.....0.26 2025.....0.30

MITSUBISHI HC CAPITAL INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,215,384,000	2,090,808,000	1,950,583,000
Direct Expenses	1,715,221,000	1,628,170,000	1,570,487,000
Gross Profit	500,163,000	462,638,000	380,096,000
SG&A	259,735,000	275,510,000	233,919,000
Other OpEx	0	0	0

Indirect Expenses	259,735,000	275,510,000	233,919,000
Total Operating Expenses	1,974,956,000	1,903,680,000	1,804,406,000
Operating Income	240,428,000	187,128,000	146,177,000
Non-Op Net Interest Income	(8,544,000)	(7,963,000)	(7,149,000)
Non-Op For Curr Gains	…	(159,000)	(3,542,000)
Other Non-Op	923,000	16,680,000	32,191,000
Non-Op Income	(7,621,000)	8,558,000	21,500,000
EBT Continuing	232,807,000	195,686,000	167,677,000
Taxation (current)	39,165,000	42,089,000	27,215,000
Taxation (deferred)	30,823,000	17,955,000	15,797,000
Taxation	69,988,000	60,044,000	43,012,000
EAT Continuing	162,819,000	135,642,000	124,665,000
Min Ints	(612,000)	(475,000)	(820,000)
Net Income	162,206,000	135,165,000	123,842,000
Dividends Per Share	84.71	80.05	72.06
EPS - Basic - Cont	112.98	94.19	86.30
EPS - Primary	112.98	94.19	86.30
EPS -Diluted - Cont	112.77	93.98	86.06
EPS - Diluted	112.77	93.98	86.06
Shares (primary)	1,435,753	1,434,994	1,435,070
Shares (diluted)	1,438,379	1,438,215	1,439,036

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	366,035,000	313,399,000
Short Term Investments	3,282,030,000	3,138,609,000
Cash, Equivs & STI	3,648,065,000	3,452,008,000
Receivables	2,626,785,000	2,369,330,000
Inventories	92,721,000	49,278,000
Other Current Assets	249,236,000	148,035,000
Current Assets	6,616,807,000	6,018,651,000
Net PPE	5,451,803,000	4,771,529,000
Intangibles Excl Goodwill	253,284,000	237,770,000
Intangibles	253,284,000	237,770,000
Other LT Assets	763,877,000	730,735,000
LT Assets	6,468,964,000	5,740,034,000
Total Assets	13,089,557,000	11,762,332,000
Accounts Payable	200,237,000	175,455,000
Accrued Exps	20,900,000	18,327,000
Accounts Payable & Accrued Expenses	221,137,000	193,782,000
Current Debt	3,429,210,000	2,984,173,000
Current Capital Lease Obligations	11,746,000	13,729,000
Current Debt and Capital Leases	3,440,956,000	2,997,902,000
Other Current Liabilities	341,570,000	367,286,000
Current Liabilities	4,003,663,000	3,558,970,000
Long-Term Obligations	6,033,249,000	5,501,512,000
Deferred LT Liability Charges	218,729,000	182,854,000
Pensions & OPEB	2,777,000	3,581,000
Other LT Liabilities	822,360,000	710,891,000
Minorities (BS)	18,463,000	13,528,000
LT Liabilities	7,077,115,000	6,398,838,000
Total Liabilities	11,099,241,000	9,971,337,000
Net Assets	1,990,316,000	1,790,995,000
Common Share Capital	33,196,000	33,196,000
Share Premium	545,158,000	545,973,000
Retained Earnings	956,074,000	854,270,000
Treasury Stock	19,856,000	20,128,000
Other Equity	475,744,000	377,684,000
Shareholders' Equity	1,990,316,000	1,790,995,000
Total Liabilities & Stockholders' Equity	13,089,557,000	11,762,332,000
Net Current Assets	2,613,144,000	2,459,681,000
Total Assets Less Current Liabilities	9,085,894,000	8,203,362,000
Shares Outstanding	1,435,922	1,435,561

Recent Dividends:

1. Mitsubishi HC Capital Inc common.

ExDate	Amt	Declared	Record	Payable
	18.00		03/31/2023	06/08/2023
	18.00		09/30/2023	12/11/2023
	19.00		03/31/2024	06/07/2024
	20.00		09/30/2024	12/10/2024
	20.00		03/31/2025	06/09/2025
	22.00		09/30/2025	12/05/2025
	24.00		03/31/2026	06/08/2026

2. Mitsubishi HC Capital Inc American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Mitsubishi HC Capital Inc common.

2023 ..... 36.00 2024 ..... 39.00 2025 ..... 42.00 2026 ..... 24.00

2. Mitsubishi HC Capital Inc American Depositary Receipt.

No dividends paid.

MITSUBISHI KAKOKI KAISHA, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	47,774,000
Other Revenue	…	…	0
Revenue	84,240,000	59,202,000	47,774,000
Direct Expenses	65,976,000	45,995,000	36,414,000
Gross Profit	18,264,000	13,207,000	11,360,000
SG&A	9,082,000	7,511,000	6,213,000
D&A (OpEx)	…	…	140,000
R&D (OpEx)	…	…	598,000
Other OpEx	0	0	0
Indirect Expenses	9,082,000	7,511,000	6,951,000
Total Operating Expenses	75,058,000	53,506,000	43,365,000
Operating Income	9,182,000	5,696,000	4,409,000
Non-Op Net Interest Income	(24,000)	(29,000)	(29,000)
Non-Op For Curr Gains	454,000	(28,000)	242,000
Other Non-Op	793,000	1,184,000	3,050,000
Non-Op Income	1,223,000	1,127,000	3,263,000
EBT Continuing	10,405,000	6,823,000	7,672,000
Taxation (current)	3,385,000	1,983,000	2,073,000
Taxation (deferred)	(527,000)	(42,000)	204,000
Taxation	2,858,000	1,941,000	2,277,000
EAT Continuing	7,547,000	4,882,000	5,395,000
Net Income	7,547,000	4,880,000	5,398,000
Dividends Per Share	115	70.00	110
EPS - Basic - Cont	331.34	213.79	708.69
EPS - Primary	331.34	213.79	708.69
EPS -Diluted - Cont	331.34	213.79	708.69
EPS - Diluted	331.34	213.79	708.69
Shares (primary)	22,777	22,824	7,616
Shares (diluted)	22,777	22,824	7,616

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,025,000	10,823,000
Cash, Equivs & STI	9,025,000	10,823,000
Receivables	38,079,000	33,179,000
Raw Materials	1,335,000	1,016,000
WIP	3,446,000	2,469,000
Finished Goods	754,000	704,000
Inventories - Other	0	0
Inventories	5,535,000	4,189,000
Other Current Assets	3,986,000	2,648,000
Current Assets	56,625,000	50,839,000
Net PPE	8,050,000	5,331,000
Intangibles Excl Goodwill	2,098,000	2,257,000
Intangibles	2,098,000	2,257,000
Other LT Assets	11,320,000	7,747,000
LT Assets	21,468,000	15,335,000
Total Assets	78,093,000	66,174,000
Accounts Payable	9,001,000	5,962,000
Accounts Payable & Accrued Expenses	9,001,000	5,962,000
Current Debt	4,200,000	1,600,000
Current Debt and Capital Leases	4,200,000	1,600,000
Other Current Liabilities	14,090,000	14,251,000
Current Liabilities	27,291,000	21,813,000
Long-Term Obligations	1,300,000	1,700,000
Pensions & OPEB	3,644,000	3,831,000
Other LT Liabilities	926,000	602,000
LT Liabilities	5,870,000	6,133,000
Total Liabilities	33,161,000	27,947,000
Net Assets	44,932,000	38,227,000
Common Share Capital	3,956,000	3,956,000
Share Premium	4,335,000	4,212,000
Retained Earnings	33,271,000	27,945,000
Treasury Stock	797,000	580,000
Other Equity	4,167,000	2,694,000
Shareholders' Equity	44,932,000	38,227,000
Total Liabilities & Stockholders' Equity	78,093,000	66,174,000
Net Current Assets	29,334,000	29,026,000
Total Assets Less Current Liabilities	50,802,000	44,361,000
Shares Outstanding	22,781	22,829

Recent Dividends:

1. Mitsubishi Kakoki Kaisha, Ltd. common.

No dividends paid.

Annual Dividends:

1. Mitsubishi Kakoki Kaisha, Ltd. common.

No dividends paid.

MITSUBISHI LOGISTICS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	190,693,000
Other Revenue	…	…	63,814,000
Revenue	273,443,000	284,065,000	254,507,000
Direct Expenses	239,910,000	247,633,000	222,271,000
Gross Profit	33,533,000	36,432,000	32,236,000
SG&A	17,607,000	16,124,000	13,294,000
Other OpEx	0	0	0
Indirect Expenses	17,607,000	16,124,000	13,294,000
Total Operating Expenses	257,517,000	263,757,000	235,565,000
Operating Income	15,926,000	20,308,000	18,942,000
Non-Op Net Interest Income	(632,000)	(393,000)	(385,000)
Non-Op For Curr Gains	(313,000)	…	…
Other Non-Op	65,090,000	29,307,000	20,614,000
Non-Op Income	64,145,000	28,914,000	20,229,000
EBT Continuing	80,071,000	49,222,000	39,171,000
Taxation (current)	25,311,000	16,847,000	11,303,000
Taxation (deferred)	(306,000)	153,000	(278,000)
Taxation	25,005,000	17,000,000	11,025,000
EAT Continuing	55,066,000	32,222,000	28,146,000
Min Ints	(293,000)	(358,000)	(357,000)
Net Income	54,773,000	31,864,000	27,787,000
Dividends Per Share	38	32	24
EPS - Basic - Cont	155.84	85.92	71.89
EPS - Primary	155.84	85.92	71.89
EPS -Diluted - Cont	155.84	85.92	71.89
EPS - Diluted	155.84	85.92	71.89
Shares (primary)	351,473	370,876	386,518
Shares (diluted)	351,473	370,876	386,518

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	63,032,000	63,390,000
Cash, Equivs & STI	63,032,000	63,390,000
Receivables	44,148,000	40,638,000
Inventories	13,428,000	3,970,000
Other Current Assets	19,329,000	17,883,000
Current Assets	139,937,000	125,881,000
Net PPE	287,811,000	281,711,000
Intangibles Excl Goodwill	33,917,000	40,345,000
Intangibles	33,917,000	40,345,000
Other LT Assets	178,120,000	178,121,000
LT Assets	499,848,000	500,177,000
Total Assets	639,786,000	626,058,000
Accounts Payable	26,042,000	22,180,000
Accounts Payable & Accrued Expenses	26,042,000	22,180,000
Current Debt	39,693,000	35,580,000
Current Debt and Capital Leases	39,693,000	35,580,000
Other Current Liabilities	40,527,000	35,398,000
Current Liabilities	106,262,000	93,158,000
Long-Term Obligations	75,199,000	74,492,000

Deferred LT Liability Charges	37,906,000	46,479,000
Pensions & OPEB	10,169,000	7,257,000
Other LT Liabilities	25,732,000	25,395,000
Minorities (BS)	4,978,000	4,607,000
LT Liabilities	149,006,000	153,623,000
Total Liabilities	260,246,000	251,389,000
Net Assets	379,540,000	374,669,000
Common Share Capital	22,393,000	22,393,000
Share Premium	19,069,000	19,113,000
Retained Earnings	293,641,000	276,857,000
Treasury Stock	18,759,000	25,477,000
Other Equity	63,195,000	81,783,000
Shareholders' Equity	379,539,000	374,669,000
Total Liabilities & Stockholders' Equity	639,786,000	626,058,000
Net Current Assets	33,675,000	32,723,000
Total Assets Less Current Liabilities	533,524,000	532,900,000
Shares Outstanding	344,040	360,055

Recent Dividends:

1. Mitsubishi Logistics Corp common.

No dividends paid.

After 5-for-1 split: No dividends paid.

Annual Dividends:

1. Mitsubishi Logistics Corp common.

No dividends paid.

After 5-for-1 split: No dividends paid.

MITSUBISHI MATERIALS CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,540,642,000
Other Revenue	...	...	0
Revenue	1,844,053,000	1,962,076,000	1,540,642,000
Direct Expenses	1,645,083,000	1,795,431,000	1,392,497,000
Gross Profit	198,970,000	166,645,000	148,145,000
SG&A	138,466,000	129,526,000	124,868,000
Other OpEx	0	0	0
Indirect Expenses	138,466,000	129,526,000	124,868,000
Total Operating Expenses	1,783,549,000	1,924,957,000	1,517,365,000
Operating Income	60,504,000	37,119,000	23,277,000
Non-Op Net Interest Income	(5,796,000)	(4,356,000)	(3,794,000)
Non-Op For Curr Gains	5,735,000	(2,572,000)	5,141,000
Other Non-Op	1,361,000	19,774,000	21,408,000
Non-Op Income	1,300,000	12,846,000	22,755,000
EBT Continuing	61,804,000	49,965,000	46,032,000
Taxation (current)	14,038,000	9,392,000	12,011,000
Taxation (deferred)	748,000	214,000	(3,261,000)
Taxation	14,786,000	9,606,000	8,750,000
EAT Continuing	47,018,000	40,359,000	37,282,000
Min Ints	(6,432,000)	(6,280,000)	(7,486,000)
Net Income	40,581,000	34,076,000	29,793,000
Dividends Per Share	100	100	94
EPS - Basic - Cont	310.56	260.82	228.07
EPS - Primary	310.56	260.82	228.07
EPS -Diluted - Cont	310.56	260.82	228.07
EPS - Diluted	310.56	260.82	228.07
Shares (primary)	130,671	130,653	130,633
Shares (diluted)	130,671	130,653	130,633

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	123,019,000	91,605,000
Cash, Equivs & STI	123,019,000	91,605,000
Receivables	223,175,000	193,824,000
Raw Materials	221,644,000	190,399,000
WIP	184,670,000	141,312,000
Inventories - Other	203,710,000	151,718,000
Inventories	610,024,000	483,429,000
Other Current Assets	1,108,775,000	695,448,000
Current Assets	2,064,993,000	1,464,306,000
Net PPE	434,533,000	438,443,000
Intangibles Excl Goodwill	46,940,000	53,117,000
Intangibles	46,940,000	53,117,000
Other LT Assets	452,617,000	418,591,000
LT Assets	934,090,000	910,151,000
Total Assets	2,999,744,000	2,375,345,000
Accounts Payable	123,608,000	99,426,000
Accounts Payable & Accrued Expenses	123,608,000	99,426,000
Current Debt	381,845,000	308,345,000
Current Debt and Capital Leases	381,845,000	308,345,000
Other Current Liabilities	1,366,536,000	889,562,000
Current Liabilities	1,871,989,000	1,297,333,000
Long-Term Obligations	270,225,000	284,753,000
Deferred LT Liability Charges	26,636,000	18,588,000
Pensions & OPEB	39,220,000	41,630,000
Other LT Liabilities	38,695,000	39,764,000
Minorities (BS)	16,866,000	16,026,000
LT Liabilities	374,776,000	384,735,000
Total Liabilities	2,263,632,000	1,698,095,000
Net Assets	736,112,000	677,250,000
Common Share Capital	119,457,000	119,457,000
Share Premium	81,745,000	81,745,000
Retained Earnings	406,922,000	379,339,000
Treasury Stock	2,788,000	2,828,000
Other Equity	130,776,000	99,537,000
Shareholders' Equity	736,112,000	677,250,000
Total Liabilities & Stockholders' Equity	2,999,744,000	2,375,345,000
Net Current Assets	193,004,000	166,973,000
Total Assets Less Current Liabilities	1,127,755,000	1,078,012,000
Shares Outstanding	130,677	130,659

Recent Dividends:

1. Mitsubishi Materials Corp. American Depositary Receipt.

No dividends paid.

2. Mitsubishi Materials Corp. common.

No dividends paid.

Annual Dividends:

1. Mitsubishi Materials Corp. American Depositary Receipt.

No dividends paid.

2. Mitsubishi Materials Corp. common.

No dividends paid.

MITSUBISHI PAPER MILLS LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	193,462,000
Other Revenue	...	...	0
Revenue	157,455,000	175,942,000	193,462,000
Direct Expenses	137,211,000	150,779,000	165,315,000
Gross Profit	20,244,000	25,163,000	28,147,000
SG&A	19,980,000	20,595,000	22,736,000
Other OpEx	0	0	0
Indirect Expenses	19,980,000	20,595,000	22,736,000
Total Operating Expenses	157,191,000	171,374,000	188,051,000
Operating Income	264,000	4,568,000	5,411,000
Non-Op Net Interest Income	(717,000)	(997,000)	(933,000)
Non-Op For Curr Gains	913,000	(49,000)	1,249,000
Other Non-Op	2,363,000	4,685,000	1,179,000
Non-Op Income	2,559,000	3,639,000	1,495,000
EBT Continuing	2,823,000	8,207,000	6,906,000
Taxation (current)	4,564,000	1,957,000	1,562,000
Taxation (deferred)	(3,646,000)	1,896,000	1,163,000
Taxation	918,000	3,853,000	2,725,000
EAT Continuing	1,905,000	4,354,000	4,181,000
Min Ints	(7,000)	(5,000)	(6,000)
Net Income	1,900,000	4,343,000	4,170,000
Dividends Per Share	15	15	10
EPS - Basic - Cont	43.37	99.13	95.28
EPS - Primary	43.37	99.13	95.28
EPS -Diluted - Cont	43.37	99.13	95.28
EPS - Diluted	43.37	99.13	95.28
Shares (primary)	43,827	43,820	43,772
Shares (diluted)	43,827	43,820	43,772

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,895,000	6,239,000
Cash, Equivs & STI	4,895,000	6,239,000
Receivables	32,235,000	39,632,000
Raw Materials	14,167,000	13,547,000
WIP	7,965,000	6,736,000
Inventories - Other	20,680,000	21,737,000
Inventories	42,812,000	42,020,000
Other Current Assets	2,019,000	3,621,000
Current Assets	81,961,000	91,512,000
Net PPE	65,668,000	66,684,000
Intangibles Excl Goodwill	882,000	1,338,000
Intangibles	882,000	1,338,000
Other LT Assets	74,264,000	48,682,000
LT Assets	140,814,000	116,704,000
Total Assets	222,776,000	208,217,000
Accounts Payable	17,596,000	21,258,000
Accrued Exps	7,392,000	6,619,000
Accounts Payable & Accrued Expenses	24,988,000	27,877,000
Current Debt	45,009,000	52,014,000
Current Capital Lease Obligations	161,000	229,000
Current Debt and Capital Leases	45,170,000	52,243,000
Other Current Liabilities	12,128,000	8,762,000
Current Liabilities	82,286,000	88,882,000
Long-Term Obligations	19,558,000	19,864,000
Deferred LT Liability Charges	9,818,000	6,039,000
Pensions & OPEB	5,336,000	5,564,000
Other LT Liabilities	2,591,000	2,585,000
Minorities (BS)	31,000	26,000
LT Liabilities	37,303,000	34,052,000
Total Liabilities	119,621,000	122,960,000
Net Assets	103,155,000	85,257,000
Common Share Capital	36,561,000	36,561,000
Share Premium	6,524,000	6,524,000
Retained Earnings	22,464,000	21,233,000
Treasury Stock	458,000	405,000
Other Equity	38,063,000	21,343,000
Shareholders' Equity	103,154,000	85,256,000
Total Liabilities & Stockholders' Equity	222,776,000	208,217,000
Net Current Assets	(325,000)	2,630,000
Total Assets Less Current Liabilities	140,490,000	119,335,000
Shares Outstanding	43,808	43,830

Recent Dividends:

1. Mitsubishi Paper Mills Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Mitsubishi Paper Mills Ltd. (Japan) common.

No dividends paid.

MITSUBOSHI BELTING LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	92,298,000	90,510,000	84,014,000
Direct Expenses	64,176,000	62,416,000	58,458,000
Gross Profit	28,122,000	28,094,000	25,556,000
SG&A	19,443,000	19,165,000	17,796,000
Other OpEx	0	0	0
Indirect Expenses	19,443,000	19,165,000	17,796,000
Total Operating Expenses	83,619,000	81,581,000	76,254,000
Operating Income	8,679,000	8,929,000	7,760,000
Non-Op Net Interest Income	346,000	394,000	375,000
Non-Op For Curr Gains	484,000	(398,000)	1,035,000
Other Non-Op	881,000	3,749,000	1,117,000
Non-Op Income	1,711,000	3,745,000	2,527,000
EBT Continuing	10,390,000	12,674,000	10,287,000
Taxation (current)	2,960,000	3,468,000	3,279,000
Taxation (deferred)	35,000	144,000	(94,000)
Taxation	2,995,000	3,612,000	3,185,000
EAT Continuing	7,395,000	9,062,000	7,102,000

Net Income	7,392,000	9,061,000	7,103,000
Dividends Per Share	191	186	250
EPS - Basic - Cont	263.35	320.25	250.40
EPS - Primary	263.35	320.25	250.40
EPS -Diluted - Cont	263.35	320.25	250.40
EPS - Diluted	263.35	320.25	250.40
Shares (primary)	28,070	28,291	28,364
Shares (diluted)	28,070	28,291	28,364

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,757,000	31,584,000
Cash, Equivs & STI	27,757,000	31,584,000
Receivables	19,613,000	18,926,000
Raw Materials	4,617,000	4,623,000
WIP	3,530,000	3,767,000
Finished Goods	17,030,000	16,803,000
Inventories - Other	0	0
Inventories	25,177,000	25,193,000
Other Current Assets	2,429,000	1,586,000
Current Assets	74,976,000	77,289,000
Net PPE	34,530,000	32,227,000
Intangibles Excl Goodwill	646,000	741,000
Intangibles	646,000	741,000
Other LT Assets	19,732,000	17,904,000
LT Assets	54,908,000	50,872,000
Total Assets	129,884,000	128,161,000
Accounts Payable	9,072,000	9,646,000
Accrued Exps	886,000	841,000
Accounts Payable & Accrued Expenses	9,958,000	10,487,000
Current Debt	1,000,000	3,303,000
Current Debt and Capital Leases	1,000,000	3,303,000
Other Current Liabilities	7,155,000	7,978,000
Current Liabilities	18,113,000	21,768,000
Long-Term Obligations	1,000,000	2,000,000
Deferred LT Liability Charges	6,492,000	5,945,000
Pensions & OPEB	1,584,000	1,501,000
Other LT Liabilities	1,076,000	1,160,000
LT Liabilities	10,152,000	10,606,000
Total Liabilities	28,265,000	32,375,000
Net Assets	101,619,000	95,786,000
Common Share Capital	8,150,000	8,150,000
Share Premium	2,332,000	2,293,000
Retained Earnings	73,186,000	71,042,000
Treasury Stock	6,906,000	5,960,000
Other Equity	24,857,000	20,261,000
Shareholders' Equity	101,619,000	95,786,000
Total Liabilities & Stockholders' Equity	129,884,000	128,161,000
Net Current Assets	56,863,000	55,521,000
Total Assets Less Current Liabilities	111,771,000	106,393,000
Shares Outstanding	27,912	28,146

Recent Dividends:

1. Mitsuboshi Belting Ltd. common.

No dividends paid.

Annual Dividends:

1. Mitsuboshi Belting Ltd. common.

No dividends paid.

MITSUBOSHI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Revenue	11,728,353	10,875,060	10,329,646
Direct Expenses	9,561,553	8,982,119	8,636,810
Gross Profit	2,166,800	1,892,941	1,692,836
SG&A	1,811,604	1,752,107	1,632,462
Other OpEx	0	0	0
Indirect Expenses	1,811,604	1,752,107	1,632,462
Total Operating Expenses	11,373,157	10,734,226	10,269,272
Operating Income	355,196	140,834	60,374
Non-Op Net Interest Income	(36,145)	(27,109)	(19,712)
Non-Op For Curr Gains	39,931	7,152	15,826
Other Non-Op	20,082	145,614	117,103
Non-Op Income	23,868	125,657	113,217
EBT Continuing	379,064	266,491	173,591
Taxation (current)	119,100	55,945	41,907
Taxation (deferred)	13,419	(5,374)	9,737
Taxation	132,519	50,571	51,644
EAT Continuing	246,545	215,920	121,947
Min Ints	...	(379)	1,712
Net Income	246,541	215,541	123,657
Dividends Per Share	17	17	17
EPS - Basic - Cont	70.62	62.61	35.92
EPS - Primary	70.62	62.61	35.92
EPS -Diluted - Cont	66.91	62.61	35.92
EPS - Diluted	66.91	62.61	35.92
Shares (primary)	3,491	3,443	3,442
Shares (diluted)	3,685	3,443	3,442
Taxation (Cumu)	...	50,571	...
Min Ints (Cumu)	...	(379)	...
EPS - Primary (Cumu)	...	62.61	...
EPS - Diluted (Cumu)	...	62.61	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	2,626,748	2,039,859
Short Term Investments	58,314	104,591
Cash, Equivs & STI	2,685,062	2,144,450
Receivables	2,912,177	3,069,385
Raw Materials	903,620	595,787
WIP	357,508	352,197
Finished Goods	2,015,878	1,653,327
Inventories - Other	0	0
Inventories	3,277,006	2,601,311
Other Current Assets	149,491	175,930
Current Assets	9,023,736	7,991,076
Net PPE	4,088,001	4,008,148
Intangibles Excl Goodwill	70,867	132,010
Intangibles	70,867	132,010
Other LT Assets	722,452	570,811
LT Assets	4,881,320	4,710,969
Total Assets	13,905,057	12,702,046
Accounts Payable	2,239,531	1,853,489
Accrued Exps	92,741	79,198
Accounts Payable & Accrued Expenses	2,332,272	1,932,687
Current Debt	1,164,784	1,096,562
Current Capital Lease Obligations	57,189	48,309
Current Debt and Capital Leases	1,221,973	1,144,871
Other Current Liabilities	481,663	384,828
Current Liabilities	4,035,908	3,462,386
Long-Term Obligations	2,185,074	2,254,579
Deferred LT Liability Charges	336,221	270,296
Pensions & OPEB	42,064	38,749
Other LT Liabilities	59,965	61,897
LT Liabilities	2,623,324	2,625,521
Total Liabilities	6,659,232	6,087,907
Net Assets	7,245,825	6,614,139
Common Share Capital	1,273,606	1,136,518
Share Premium	1,583,582	1,445,439
Retained Earnings	4,021,420	3,786,094
Treasury Stock	142,951	144,242
Other Equity	510,167	390,329
Shareholders' Equity	7,245,824	6,614,138
Total Liabilities & Stockholders' Equity	13,905,057	12,702,046
Net Current Assets	4,987,828	4,528,690
Total Assets Less Current Liabilities	9,869,149	9,239,660
Shares Outstanding	3,926	3,442

Recent Dividends:

1. Mitsuboshi Co Ltd common.

No dividends paid.

Annual Dividends:

1. Mitsuboshi Co Ltd common.

No dividends paid.

MITSUI FUDOSAN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,383,289,000
Other Revenue	...	...	0
Revenue	2,709,747,000	2,625,363,000	2,383,289,000
Direct Expenses	2,034,962,000	1,990,236,000	1,790,164,000
Gross Profit	674,785,000	635,127,000	593,125,000
SG&A	276,996,000	262,393,000	253,433,000
Other OpEx	0	0	0
Indirect Expenses	276,996,000	262,393,000	253,433,000
Total Operating Expenses	2,311,958,000	2,252,629,000	2,043,597,000
Operating Income	397,789,000	372,734,000	339,692,000
Non-Op Net Interest Income	(73,494,000)	(79,322,000)	(72,312,000)
Non-Op For Curr Gains	...	2,145,000	2,662,000
Other Non-Op	72,719,000	67,502,000	64,023,000
Non-Op Income	(775,000)	(9,675,000)	(5,627,000)
EBT Continuing	397,014,000	363,059,000	334,065,000
Taxation (current)	126,859,000	111,567,000	112,599,000
Taxation (deferred)	(1,695,000)	5,426,000	(6,221,000)
Taxation	125,164,000	116,993,000	106,378,000
EAT Continuing	271,850,000	246,066,000	227,687,000
Min Ints	6,833,000	2,733,000	(3,040,000)
Net Income	278,684,000	248,799,000	224,647,000
Dividends Per Share	99.88	193.97	65.20
EPS - Basic - Cont	101.04	89.26	80.19
EPS - Primary	101.04	89.26	80.19
EPS -Diluted - Cont	101	89.22	80.14
EPS - Diluted	101	89.22	80.14
Shares (primary)	2,758,201	2,772,371	2,801,512
Shares (diluted)	2,759,248	2,787,231	2,803,168

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	82,354,000	164,106,000
Short Term Investments	17,138,000	14,972,000
Cash, Equivs & STI	99,492,000	179,078,000
Receivables	83,812,000	77,558,000
WIP	601,652,000	473,535,000
Inventories - Other	1,946,817,000	2,024,563,000
Inventories	2,548,469,000	2,498,098,000
Prepayments (ST)	73,950,000	22,274,000
Other Current Assets	439,372,000	391,428,000
Current Assets	3,245,095,000	3,168,436,000
Net PPE	4,551,721,000	4,584,366,000
Intangibles Excl Goodwill	127,389,000	123,052,000
Intangibles	127,389,000	123,052,000
Other LT Assets	2,179,269,000	1,984,002,000
LT Assets	6,858,379,000	6,691,420,000
Total Assets	10,103,474,000	9,859,856,000
Accounts Payable	185,403,000	197,043,000
Accounts Payable & Accrued Expenses	185,403,000	197,043,000
Current Debt	956,156,000	831,166,000
Current Debt and Capital Leases	956,156,000	831,166,000
Other Current Liabilities	706,143,000	821,342,000
Current Liabilities	1,847,702,000	1,849,551,000
Long-Term Obligations	3,676,388,000	3,584,918,000
Deferred LT Liability Charges	344,583,000	329,653,000
Pensions & OPEB	37,660,000	35,668,000
Other LT Liabilities	812,297,000	789,342,000
Minorities (BS)	106,750,000	123,234,000
LT Liabilities	4,870,928,000	4,739,581,000
Total Liabilities	6,825,380,000	6,712,367,000
Net Assets	3,278,094,000	3,147,489,000
Common Share Capital	341,800,000	341,800,000
Share Premium	311,560,000	313,835,000
Retained Earnings	1,922,741,000	1,782,181,000
Treasury Stock	67,463,000	12,210,000
Other Equity	769,456,000	721,883,000
Shareholders' Equity	3,278,094,000	3,147,489,000
Total Liabilities & Stockholders' Equity	10,103,474,000	9,859,856,000
Net Current Assets	1,397,393,000	1,318,885,000

Total Assets Less Current Liabilities	8,255,772,000	8,010,305,000
Shares Outstanding	2,717,536	2,772,371

Recent Dividends:

1. Mitsui Fudosan Co Ltd common.

No dividends paid.

2. Mitsui Fudosan Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Mitsui Fudosan Co Ltd common.

No dividends paid.

2. Mitsui Fudosan Co Ltd American Depositary Receipt.

No dividends paid.

MITSUI OSK LINES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,627,912,000
Other Revenue	...	...	0
Revenue	1,825,098,000	1,775,470,000	1,627,912,000
Direct Expenses	1,497,506,000	1,457,805,000	1,378,965,000
Gross Profit	327,592,000	317,665,000	248,947,000
SG&A	200,588,000	166,813,000	145,814,000
Other OpEx	0	0	0
Indirect Expenses	200,588,000	166,813,000	145,814,000
Total Operating Expenses	1,698,094,000	1,624,618,000	1,524,779,000
Operating Income	127,004,000	150,852,000	103,133,000
Non-Op Net Interest Income	(24,798,000)	(2,579,000)	1,293,000
Non-Op For Curr Gains	17,843,000	(2,073,000)	31,494,000
Other Non-Op	118,957,000	306,535,000	159,497,000
Non-Op Income	112,002,000	301,883,000	192,284,000
EBT Continuing	239,006,000	452,735,000	295,417,000
Taxation (current)	26,060,000	36,383,000	47,123,000
Taxation (deferred)	(916,000)	(10,118,000)	(14,578,000)
Taxation	25,144,000	26,265,000	32,545,000
EAT Continuing	213,862,000	426,470,000	262,872,000
Min Ints	(600,000)	(978,000)	(1,221,000)
Net Income	213,260,000	425,492,000	261,651,000
Dividends Per Share	133.06	147.44	185.33
EPS - Basic - Cont	619.78	1,186.60	722.85
EPS - Primary	619.78	1,186.60	722.85
EPS -Diluted - Cont	618.80	1,184.45	721.05
EPS - Diluted	618.80	1,184.45	721.05
Shares (primary)	344,089	358,581	361,970
Shares (diluted)	344,635	359,232	362,873

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	209,824,000	163,290,000
Cash, Equivs & STI	209,824,000	163,290,000
Receivables	153,037,000	145,629,000
Inventories	62,964,000	56,429,000
Prepayments (ST)	39,134,000	30,564,000
Other Current Assets	204,985,000	174,110,000
Current Assets	669,944,000	570,022,000
Net PPE	2,786,523,000	2,284,803,000
Goodwill	133,898,000	...
Intangibles Excl Goodwill	130,208,000	72,197,000
Intangibles	264,106,000	72,197,000
Other LT Assets	2,241,672,000	2,057,426,000
LT Assets	5,292,301,000	4,414,426,000
Total Assets	5,962,245,000	4,984,449,000
Accounts Payable	134,217,000	106,735,000
Accrued Exps	344,000	399,000
Accounts Payable & Accrued Expenses	134,561,000	107,134,000
Current Debt	343,388,000	246,952,000
Current Debt and Capital Leases	343,388,000	246,952,000
Other Current Liabilities	178,217,000	169,254,000
Current Liabilities	656,166,000	523,340,000
Long-Term Obligations	1,975,121,000	1,458,018,000
Deferred LT Liability Charges	138,123,000	82,698,000
Pensions & OPEB	10,333,000	10,284,000
Other LT Liabilities	253,428,000	185,890,000
Minorities (BS)	54,705,000	37,548,000
LT Liabilities	2,377,005,000	1,736,890,000
Total Liabilities	3,087,877,000	2,297,778,000
Net Assets	2,874,368,000	2,686,671,000
Common Share Capital	66,691,000	66,562,000
Share Premium	113,909,000	116,660,000
Retained Earnings	2,125,700,000	2,005,121,000
Treasury Stock	99,314,000	70,149,000
Other Equity	667,382,000	568,476,000
Shareholders' Equity	2,874,368,000	2,686,670,000
Total Liabilities & Stockholders' Equity	5,962,245,000	4,984,449,000
Net Current Assets	13,778,000	46,682,000
Total Assets Less Current Liabilities	5,306,079,000	4,461,109,000
Shares Outstanding	343,595	349,459

Recent Dividends:

1. Mitsui OSK Lines Ltd American Depositary Receipt.

No dividends paid.

2. Mitsui OSK Lines Ltd common.

No dividends paid.

Annual Dividends:

1. Mitsui OSK Lines Ltd American Depositary Receipt.

No dividends paid.

2. Mitsui OSK Lines Ltd common.

No dividends paid.

MITSUUROKO GROUP HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	309,085,000
Other Revenue	...	...	0
Revenue	339,498,000	339,656,000	309,085,000
Direct Expenses	292,320,000	297,152,000	264,063,000
Gross Profit	47,178,000	42,504,000	45,022,000
SG&A	34,809,000	33,734,000	32,686,000
Other OpEx	0	0	0
Indirect Expenses	34,809,000	33,734,000	32,686,000
Total Operating Expenses	327,129,000	330,886,000	296,749,000
Operating Income	12,369,000	8,770,000	12,336,000
Non-Op Net Interest Income	(240,000)	(255,000)	(235,000)
Other Non-Op	802,000	5,712,000	776,000
Non-Op Income	562,000	5,457,000	541,000
EBT Continuing	12,931,000	14,227,000	12,877,000
Taxation (current)	3,845,000	3,741,000	3,969,000
Taxation (deferred)	(106,000)	(99,000)	(224,000)
Taxation	3,739,000	3,642,000	3,745,000
EAT Continuing	9,192,000	10,585,000	9,132,000
Min Ints	4,000	(69,000)	(22,000)
Net Income	9,197,000	10,515,000	9,107,000
Dividends Per Share	66	56	41
EPS - Basic - Cont	164.68	182.05	153.93
EPS - Primary	164.68	182.05	153.93
EPS -Diluted - Cont	164.68	182.05	153.93
EPS - Diluted	164.68	182.05	153.93
Shares (primary)	55,850	57,763	59,166
Shares (diluted)	55,850	57,763	59,166

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	44,401,000	42,627,000
Short Term Investments	3,289,000	3,588,000
Cash, Equivs & STI	47,690,000	46,215,000
Receivables	44,414,000	33,429,000
Raw Materials	836,000	809,000
Inventories - Other	5,741,000	5,691,000
Inventories	6,577,000	6,500,000
Other Current Assets	1,373,000	8,064,000
Current Assets	100,054,000	94,208,000
Net PPE	48,431,000	43,877,000
Intangibles Excl Goodwill	10,055,000	9,185,000
Intangibles	10,055,000	9,185,000
Other LT Assets	47,460,000	38,455,000
LT Assets	105,946,000	91,517,000
Total Assets	206,000,000	185,725,000
Accounts Payable	28,647,000	30,186,000
Accrued Exps	1,383,000	1,969,000
Accounts Payable & Accrued Expenses	30,030,000	32,155,000
Current Debt	6,727,000	5,611,000
Current Capital Lease Obligations	1,172,000	1,204,000
Current Debt and Capital Leases	7,899,000	6,815,000
Other Current Liabilities	15,110,000	12,398,000
Current Liabilities	53,039,000	51,368,000
Long-Term Obligations	27,603,000	18,314,000
Deferred LT Liability Charges	5,587,000	3,940,000
Pensions & OPEB	2,698,000	3,023,000
Other LT Liabilities	11,715,000	10,390,000
Minorities (BS)	103,000	109,000
LT Liabilities	47,603,000	35,667,000
Total Liabilities	100,746,000	87,144,000
Net Assets	105,254,000	98,581,000
Common Share Capital	7,077,000	7,077,000
Share Premium	342,000	307,000
Retained Earnings	90,102,000	84,100,000
Treasury Stock	4,447,000	509,000
Other Equity	12,180,000	7,605,000
Shareholders' Equity	105,254,000	98,580,000
Total Liabilities & Stockholders' Equity	206,000,000	185,725,000
Net Current Assets	47,015,000	42,840,000
Total Assets Less Current Liabilities	152,961,000	134,357,000
Shares Outstanding	54,645	56,436

Recent Dividends:

1. Mitsuuroko Group Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Mitsuuroko Group Holdings Co., Ltd. common.

No dividends paid.

MIYAIRI VALVE MFG. CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	6,157,847
Other Revenue	...	...	1
Revenue	7,044,209	6,785,681	6,157,848
Direct Expenses	5,978,404	5,740,762	4,968,742
Gross Profit	1,065,805	1,044,919	1,189,106
SG&A	954,752	962,933	978,227
Other OpEx	0	0	0
Indirect Expenses	954,752	962,933	978,227
Total Operating Expenses	6,933,156	6,703,695	5,946,969
Operating Income	111,053	81,986	210,879
Non-Op Net Interest Income	(28,407)	(18,351)	(13,211)
Non-Op For Curr Gains	(1,613)	...	(1,976)
Other Non-Op	13,389	(111,365)	13,547
Non-Op Income	(16,631)	(129,716)	(1,640)
EBT Continuing	94,422	(47,730)	209,239
Taxation (current)	27,108	19,340	47,860
Taxation (deferred)	6,628	7,780	(15,445)
Taxation	33,736	27,120	32,415
EAT Continuing	60,686	(74,850)	176,824
Net Income	60,686	(74,848)	176,822
Dividends Per Share	2	2	2
EPS - Basic - Cont	1.26	(1.55)	3.68
EPS - Primary	1.26	(1.55)	3.68
EPS -Diluted - Cont	1.26	(1.55)	3.68
EPS - Diluted	1.26	(1.55)	3.68
Shares (primary)	48,155	48,148	48,099
Shares (diluted)	48,155	48,148	48,099

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	353,826	436,795
Cash, Equivs & STI	353,826	436,795
Receivables	1,357,303	1,366,248

Raw Materials	614,636	625,683
WIP	3,076	15,400
Finished Goods	1,219,239	1,057,867
Inventories - Other	0	0
Inventories	1,836,951	1,698,950
Prepayments (ST)	14,872	15,919
Other Current Assets	1,827	4,705
Current Assets	3,564,779	3,522,617
Net PPE	4,202,309	4,414,593
Intangibles Excl Goodwill	52,836	69,244
Intangibles	52,836	69,244
Other LT Assets	991,889	891,460
LT Assets	5,247,034	5,375,297
Total Assets	8,811,813	8,897,914
Accounts Payable	652,715	664,514
Accrued Exps	218,304	217,901
Accounts Payable & Accrued Expenses	871,019	882,415
Current Debt	1,496,382	1,555,174
Current Capital Lease Obligations	59,842	61,542
Current Debt and Capital Leases	1,556,224	1,616,716
Other Current Liabilities	247,437	304,124
Current Liabilities	2,674,680	2,803,255
Long-Term Obligations	941,739	921,964
Deferred LT Liability Charges	753,342	753,342
Pensions & OPEB	459,908	442,759
Other LT Liabilities	2	1,025
LT Liabilities	2,154,991	2,119,090
Total Liabilities	4,829,671	4,922,346
Net Assets	3,982,142	3,975,568
Common Share Capital	1,993,096	1,993,096
Share Premium	4,217	4,217
Retained Earnings	293,902	329,527
Treasury Stock	104,230	104,230
Other Equity	1,795,156	1,752,958
Shareholders' Equity	3,982,141	3,975,568
Total Liabilities & Stockholders' Equity	8,811,813	8,897,914
Net Current Assets	890,099	719,362
Total Assets Less Current Liabilities	6,137,133	6,094,659
Shares Outstanding	48,155	48,155

Recent Dividends:
1. Miyairi Valve Mfg. Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Miyairi Valve Mfg. Co., Ltd. (Japan) common.
No dividends paid.

MIYAJI ENGINEERING GROUP INC TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	69,365,000
Other Revenue	...	...	0
Revenue	56,659,000	74,725,000	69,365,000
Direct Expenses	46,807,000	60,523,000	56,532,000
Gross Profit	9,852,000	14,202,000	12,833,000
SG&A	5,326,000	5,032,000	4,927,000
Other OpEx	0	0	0
Indirect Expenses	5,326,000	5,032,000	4,927,000
Total Operating Expenses	52,133,000	65,555,000	61,459,000
Operating Income	4,526,000	9,170,000	7,906,000
Non-Op Net Interest Income	(31,000)	(26,000)	(4,000)
Other Non-Op	472,000	430,000	148,000
Non-Op Income	441,000	404,000	144,000
EBT Continuing	4,967,000	9,574,000	8,050,000
Taxation (current)	1,700,000	2,584,000	2,590,000
Taxation (deferred)	(200,000)	365,000	(90,000)
Taxation	1,500,000	2,949,000	2,500,000
EAT Continuing	3,467,000	6,625,000	5,550,000
Min Ints	(202,000)	(1,762,000)	(1,195,000)
Net Income	3,264,000	4,863,000	4,354,000
Dividends Per Share	97.50	97.50	96
EPS - Basic - Cont	123.09	181.78	159.97
EPS - Primary	123.09	181.78	159.97
EPS -Diluted - Cont	123.09	181.78	159.97
EPS - Diluted	123.09	181.78	159.97
Shares (primary)	26,519	26,752	27,218
Shares (diluted)	26,519	26,752	27,218

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,370,000	16,502,000
Cash, Equivs & STI	12,370,000	16,502,000
Receivables	40,323,000	49,025,000
Raw Materials	50,000	45,000
Inventories - Other	259,000	593,000
Inventories	309,000	638,000
Other Current Assets	793,000	579,000
Current Assets	53,795,000	66,744,000
Net PPE	17,887,000	15,484,000
Intangibles Excl Goodwill	436,000	439,000
Intangibles	436,000	439,000
Other LT Assets	9,902,000	7,930,000
LT Assets	28,225,000	23,853,000
Total Assets	82,021,000	90,597,000
Accounts Payable	6,265,000	10,368,000
Accounts Payable & Accrued Expenses	6,265,000	10,368,000
Current Debt	300,000	7,500,000
Current Debt and Capital Leases	300,000	7,500,000
Other Current Liabilities	20,746,000	19,561,000
Current Liabilities	27,311,000	37,429,000
Long-Term Obligations	0	300,000
Deferred LT Liability Charges	3,139,000	2,527,000
Pensions & OPEB	1,367,000	1,768,000
Other LT Liabilities	215,000	243,000
Minorities (BS)	7,147,000	7,849,000
LT Liabilities	4,721,000	4,838,000
Total Liabilities	39,179,000	50,116,000
Net Assets	42,842,000	40,481,000
Common Share Capital	3,000,000	3,000,000
Share Premium	3,746,000	3,746,000
Retained Earnings	29,261,000	28,248,000
Treasury Stock	1,728,000	1,728,000
Other Equity	8,562,000	7,215,000
Shareholders' Equity	42,841,000	40,481,000
Total Liabilities & Stockholders' Equity	82,021,000	90,597,000
Net Current Assets	26,484,000	29,315,000
Total Assets Less Current Liabilities	54,710,000	53,168,000
Shares Outstanding	26,519	26,519

Recent Dividends:
1. Miyaji Engineering Group Inc Tokyo common.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Miyaji Engineering Group Inc Tokyo common.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 2-for-1 split: No dividends paid.

MIYAZAKI BANK, LTD. (THE)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	63,034,000	54,616,000	43,545,000
Non-Interest Income	27,122,000	25,574,000	25,339,000
Revenue	90,157,000	80,190,000	68,975,000
Interest Expense	19,945,000	16,267,000	9,706,000
Net Interest Bef Provs	43,089,000	38,349,000	33,839,000
Net Interest Aft Provs	43,089,000	38,349,000	33,839,000
EBT Continuing	19,800,000	13,891,000	9,995,000
Taxation (current)	6,254,000	3,740,000	3,852,000
Taxation (deferred)	(550,000)	364,000	(945,000)
Taxation	5,704,000	4,104,000	2,907,000
EAT Continuing	14,096,000	9,787,000	7,088,000
Net Income	14,094,000	9,785,000	7,088,000
Dividends Per Share	40	110	100
EPS - Basic - Cont	167.32	573.96	409.52
EPS - Primary	167.32	573.96	409.52
EPS -Diluted - Cont	166.61	571.33	407.79
EPS - Diluted	166.61	571.33	407.79
Shares (primary)	84,235	17,048	17,306
Shares (diluted)	84,593	17,125	17,379

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	772,172,000	828,456,000
Net PPE	23,156,000	23,089,000
Intangibles Excl Goodwill	3,951,000	4,813,000
Intangibles	3,951,000	4,813,000
Loan Portfolio	2,467,269,000	2,390,651,000
Loan Provisions	(17,709,000)	(15,647,000)
Net Loans & Leases	2,449,560,000	2,375,004,000
Customer Acceptance Liability	2,718,000	3,118,000
Other Assets	824,768,000	837,296,000
Total Assets	4,076,325,000	4,071,776,000
Pensions & OPEB	150,000	985,000
Total Deposits	3,214,841,000	3,162,598,000
Fed Funds Purch & Secs Sold und Agree to Repurch	128,852,000	112,293,000
Debt & Lease Obligations	276,666,000	354,633,000
Other Liabilities	510,146,000	606,261,000
Total Liabilities	3,853,989,000	3,882,137,000
Net Assets	222,336,000	189,639,000
Common Share Capital	14,697,000	14,697,000
Share Premium	12,779,000	12,779,000
Retained Earnings	157,477,000	145,838,000
Treasury Stock	1,319,000	473,000
Other Equity	38,701,000	16,798,000
Shareholders' Equity	222,335,000	189,639,000
Total Liabilities & Stockholders' Equity	4,076,325,000	4,071,776,000
Shares Outstanding	83,906	16,986

Recent Dividends:
1. Miyazaki Bank, Ltd. (The) common.
No dividends paid.
Annual Dividends:
1. Miyazaki Bank, Ltd. (The) common.
No dividends paid.

MIYAZAKI TAIYO BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	11,861,000	10,142,000	9,955,000
Non-Interest Income	6,181,000	4,714,000	4,656,000
Revenue	18,042,000	14,875,000	14,618,000
Interest Expense	1,526,000	449,000	44,000
Net Interest Bef Provs	10,335,000	9,693,000	9,911,000
Net Interest Aft Provs	10,335,000	9,693,000	9,911,000
EBT Continuing	2,546,000	1,893,000	2,420,000
Taxation (current)	1,074,000	451,000	296,000
Taxation (deferred)	(82,000)	24,000	306,000
Taxation	992,000	475,000	602,000
EAT Continuing	1,554,000	1,418,000	1,818,000
Min Ints	(74,000)	(85,000)	(56,000)
Net Income	1,375,000	1,227,000	1,658,000
Pref Divs & Similar	105,000	105,000	105,000
Net Income to Common	1,270,000	1,122,000	1,553,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	261.51	232.19	313.66
EPS - Primary	261.51	232.19	313.66
EPS -Diluted - Cont	190.16	134.99	177.36
EPS - Diluted	190.16	134.99	177.36
Shares (primary)	5,258	5,286	5,286
Shares (diluted)	7,783	9,867	9,940

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	76,574,000	75,189,000
Net PPE	13,269,000	13,162,000
Intangibles Excl Goodwill	185,000	171,000
Intangibles	185,000	171,000
Loan Portfolio	560,905,000	554,169,000
Loan Provisions	(3,236,000)	(2,464,000)
Net Loans & Leases	557,669,000	551,705,000
Customer Acceptance Liability	351,000	271,000
Other Assets	184,222,000	174,225,000
Total Assets	832,270,000	814,723,000
Pensions & OPEB	5,000	5,000
Total Deposits	774,727,000	762,100,000
Minorities (BS)	1,720,000	1,646,000
Other Liabilities	11,591,000	9,342,000
Total Liabilities	786,323,000	771,447,000
Net Assets	45,947,000	43,276,000
Share Premium	7,411,000	7,411,000
Retained Earnings	23,449,000	22,344,000
Treasury Stock	669,000	165,000
Other Equity	15,756,000	13,686,000
Shareholders' Equity	45,947,000	43,276,000
Total Liabilities & Stockholders' Equity	832,270,000	814,723,000
Shares Outstanding	5,066	5,286

Recent Dividends:

1. Miyazaki Taiyo Bank Ltd first series class B preferred.
No dividends paid.

2. Miyazaki Taiyo Bank Ltd class A preferred.
No dividends paid.

3. Miyazaki Taiyo Bank Ltd common.
No dividends paid.

Annual Dividends:

1. Miyazaki Taiyo Bank Ltd first series class B preferred.
No dividends paid.

2. Miyazaki Taiyo Bank Ltd class A preferred.
No dividends paid.

3. Miyazaki Taiyo Bank Ltd common.
No dividends paid.

MIZUNO CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	229,711,000
Other Revenue	...	...	0
Revenue	259,045,000	240,335,000	229,711,000
Direct Expenses	150,577,000	141,777,000	138,765,000
Gross Profit	108,468,000	98,558,000	90,946,000
SG&A	85,863,000	77,780,000	73,666,000
Other OpEx	0	0	0
Indirect Expenses	85,863,000	77,780,000	73,666,000
Total Operating Expenses	236,440,000	219,557,000	212,431,000
Operating Income	22,605,000	20,778,000	17,280,000
Non-Op Net Interest Income	(54,000)	23,000	(127,000)
Non-Op For Curr Gains	909,000	(250,000)	1,649,000
Other Non-Op	1,562,000	1,252,000	1,034,000
Non-Op Income	2,417,000	1,025,000	2,556,000
EBT Continuing	25,022,000	21,803,000	19,836,000
Taxation (current)	6,479,000	5,399,000	5,388,000
Taxation (deferred)	(30,000)	978,000	24,000
Taxation	6,449,000	6,377,000	5,412,000
EAT Continuing	18,573,000	15,426,000	14,424,000
Min Ints	(195,000)	(182,000)	(112,000)
Net Income	18,376,000	15,243,000	14,311,000
Dividends Per Share	60	50.00	40
EPS - Basic - Cont	239.73	198.65	186.57
EPS - Primary	239.73	198.65	186.57
EPS -Diluted - Cont	239.73	198.65	186.57
EPS - Diluted	239.73	198.65	186.57
Shares (primary)	76,655	76,732	76,708
Shares (diluted)	76,655	76,732	76,708

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	46,018,000	32,399,000
Cash, Equivs & STI	46,018,000	32,399,000
Receivables	55,809,000	50,019,000
Raw Materials	7,564,000	6,701,000
WIP	599,000	680,000
Inventories - Other	53,730,000	50,743,000
Inventories	61,893,000	58,124,000
Other Current Assets	7,647,000	6,879,000
Current Assets	171,367,000	147,421,000
Net PPE	39,338,000	39,744,000
Intangibles Excl Goodwill	6,595,000	6,185,000
Intangibles	6,595,000	6,185,000
Other LT Assets	34,170,000	25,129,000
LT Assets	80,103,000	71,058,000
Total Assets	251,471,000	218,479,000
Accounts Payable	16,973,000	16,166,000
Accounts Payable & Accrued Expenses	16,973,000	16,166,000
Current Debt	3,225,000	5,884,000
Current Debt and Capital Leases	3,225,000	5,884,000
Other Current Liabilities	25,228,000	20,521,000
Current Liabilities	45,426,000	42,571,000
Long-Term Obligations	21,882,000	10,138,000
Deferred LT Liability Charges	6,494,000	4,974,000
Pensions & OPEB	252,000	568,000
Other LT Liabilities	3,136,000	3,106,000
Minorities (BS)	916,000	772,000
LT Liabilities	31,764,000	18,786,000
Total Liabilities	78,107,000	62,130,000
Net Assets	173,364,000	156,349,000
Common Share Capital	26,137,000	26,137,000
Share Premium	32,013,000	31,921,000
Retained Earnings	97,455,000	83,118,000
Treasury Stock	4,839,000	1,864,000
Other Equity	22,597,000	17,037,000
Shareholders' Equity	173,363,000	156,349,000
Total Liabilities & Stockholders' Equity	251,471,000	218,479,000
Net Current Assets	125,941,000	104,850,000
Total Assets Less Current Liabilities	206,045,000	175,908,000
Shares Outstanding	76,043	25,579

Recent Dividends:

1. Mizuno Corp. common.
No dividends paid.

Annual Dividends:

1. Mizuno Corp. common.
No dividends paid.

MKSYSTEM CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,256,095	3,290,195	2,639,951
Direct Expenses	1,783,664	2,027,533	1,781,750
Gross Profit	1,472,431	1,262,662	858,201
SG&A	1,224,456	1,286,144	1,206,335
Other OpEx	0	0	0
Indirect Expenses	1,224,456	1,286,144	1,206,335
Total Operating Expenses	3,008,120	3,313,677	2,988,085
Operating Income	247,975	(23,482)	(348,134)
Non-Op Net Interest Income	(10,943)	(10,314)	(5,604)
Other Non-Op	10,290	(63,288)	(268,923)
Non-Op Income	(653)	(73,602)	(274,527)
EBT Continuing	247,322	(97,084)	(622,661)
Taxation (current)	51,117	19,997	18,955
Taxation (deferred)	(61,346)	329	26,125
Taxation	(10,229)	20,326	45,080
EAT Continuing	257,551	(117,410)	(667,741)
Min Ints	(944)	(1,153)	(782)
Net Income	256,606	(118,568)	(668,526)
Dividends Per Share	8	4	4
EPS - Basic - Cont	47.28	(21.85)	(123.17)
EPS - Primary	47.28	(21.85)	(123.17)
EPS -Diluted - Cont	47.28	(21.85)	(123.17)
EPS - Diluted	47.28	(21.85)	(123.17)
Shares (primary)	5,427	5,427	5,427
Shares (diluted)	5,427	5,427	5,427

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	751,186	606,324
Cash, Equivs & STI	751,186	606,324
Receivables	675,061	811,205
WIP	12,087	46,651
Supplies	506	560
Inventories - Other	9,766	4,283
Inventories	22,359	51,494
Prepayments (ST)	46,021	41,998
Other Current Assets	1,646	1,973
Current Assets	1,496,273	1,512,994
Net PPE	102,840	117,716
Intangibles Excl Goodwill	439,063	644,205
Intangibles	439,063	644,205
Other LT Assets	238,412	166,040
LT Assets	780,315	927,961
Total Assets	2,276,588	2,440,956
Accounts Payable	90,442	121,273
Accrued Exps	76,471	96,454
Accounts Payable & Accrued Expenses	166,913	217,727
Current Debt	613,669	663,624
Current Debt and Capital Leases	613,669	663,624
Other Current Liabilities	338,367	328,729
Current Liabilities	1,118,949	1,210,080
Long-Term Obligations	226,001	539,670
Pensions & OPEB	21,324	16,733
Other LT Liabilities	0	0
Minorities (BS)	7,988	7,043
LT Liabilities	247,325	556,403
Total Liabilities	1,374,262	1,773,526
Net Assets	902,326	667,430
Common Share Capital	219,110	219,110
Share Premium	202,122	202,122
Retained Earnings	481,591	246,695
Treasury Stock	499	499
Other Equity	1	0
Shareholders' Equity	902,325	667,428
Total Liabilities & Stockholders' Equity	2,276,588	2,440,956
Net Current Assets	377,324	302,914
Total Assets Less Current Liabilities	1,157,639	1,230,876
Shares Outstanding	5,427	5,427

Recent Dividends:

1. MKSystem Corp common.
No dividends paid.

Annual Dividends:

1. MKSystem Corp common.
No dividends paid.

MOCHIDA PHARMACEUTICAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	102,885,000
Other Revenue	...	...	0
Revenue	116,951,000	105,159,000	102,885,000
Direct Expenses	60,690,000	51,371,000	50,815,000
Gross Profit	56,261,000	53,788,000	52,070,000
SG&A	46,113,000	45,661,000	46,267,000
Other OpEx	0	0	0
Indirect Expenses	46,113,000	45,661,000	46,267,000
Total Operating Expenses	106,803,000	97,032,000	97,082,000
Operating Income	10,148,000	8,127,000	5,803,000
Non-Op Net Interest Income	40,000	26,000	0
Non-Op For Curr Gains	(242,000)	...	(60,000)
Other Non-Op	1,224,000	(100,000)	420,000
Non-Op Income	1,022,000	(74,000)	360,000
EBT Continuing	11,170,000	8,053,000	6,163,000

Taxation (current)	3,789,000	1,939,000	1,453,000
Taxation (deferred)	(522,000)	427,000	160,000
Taxation	3,267,000	2,366,000	1,613,000
EAT Continuing	7,903,000	5,687,000	4,550,000
Net Income	7,904,000	5,685,000	4,547,000
Dividends Per Share	80	80	80
EPS - Basic - Cont	222.96	160.36	126.80
EPS - Primary	222.96	160.36	126.80
EPS -Diluted - Cont	222.96	160.36	126.80
EPS - Diluted	222.96	160.36	126.80
Shares (primary)	35,450	35,451	35,863
Shares (diluted)	35,450	35,451	35,863

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,064,000	45,154,000
Short Term Investments	2,993,000	5,996,000
Cash, Equivs & STI	31,057,000	51,150,000
Receivables	36,478,000	31,617,000
Raw Materials	13,484,000	10,314,000
WIP	2,511,000	2,295,000
Finished Goods	20,126,000	20,686,000
Inventories - Other	0	0
Inventories	36,121,000	33,295,000
Prepayments (ST)	11,017,000	...
Other Current Assets	4,348,000	3,607,000
Current Assets	119,021,000	119,669,000
Net PPE	16,302,000	15,940,000
Intangibles Excl Goodwill	1,121,000	920,000
Intangibles	1,121,000	920,000
Other LT Assets	46,276,000	23,592,000
LT Assets	63,699,000	40,452,000
Total Assets	182,720,000	160,121,000
Accounts Payable	10,777,000	8,660,000
Accrued Exps	2,409,000	2,320,000
Accounts Payable & Accrued Expenses	13,186,000	10,980,000
Other Current Liabilities	14,548,000	13,922,000
Current Liabilities	27,734,000	24,902,000
Long-Term Obligations	10,000,000	0
Deferred LT Liability Charges	493,000	...
Pensions & OPEB	3,337,000	3,690,000
Other LT Liabilities	829,000	833,000
LT Liabilities	14,659,000	4,523,000
Total Liabilities	42,394,000	29,426,000
Net Assets	140,326,000	130,695,000
Common Share Capital	7,229,000	7,229,000
Share Premium	1,871,000	1,871,000
Retained Earnings	121,251,000	116,114,000
Treasury Stock	3,270,000	3,267,000
Other Equity	13,245,000	8,747,000
Shareholders' Equity	140,326,000	130,694,000
Total Liabilities & Stockholders' Equity	182,720,000	160,121,000
Net Current Assets	91,287,000	94,767,000
Total Assets Less Current Liabilities	154,986,000	135,219,000
Shares Outstanding	35,450	35,450

Recent Dividends:

1. Mochida Pharmaceutical Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Mochida Pharmaceutical Co., Ltd. (Japan) common.

No dividends paid.

MOLITEC STEEL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	48,192,811	50,498,662	50,774,959
Direct Expenses	43,290,923	45,723,380	46,279,910
Gross Profit	4,901,888	4,775,282	4,495,049
SG&A	4,457,219	4,378,554	4,234,798
Other OpEx	0	0	0
Indirect Expenses	4,457,219	4,378,554	4,234,798
Total Operating Expenses	47,748,142	50,101,934	50,514,708
Operating Income	444,669	396,728	260,251
Non-Op Net Interest Income	(55,255)	(75,627)	(90,662)
Non-Op For Curr Gains	88,862	(180,506)	125,711
Other Non-Op	919,041	432,441	150,340
Non-Op Income	952,648	176,308	185,389
EBT Continuing	1,397,317	573,036	445,640
Taxation (current)	305,270	161,148	101,523
Taxation (deferred)	48,058	81,278	28,306
Taxation	353,328	242,426	129,829
EAT Continuing	1,043,989	330,610	315,811
Min Ints	(1,478)	(1,237)	(3,484)
Net Income	1,042,510	329,370	312,326
Dividends Per Share	12	4	4
EPS - Basic - Cont	46.53	14.70	13.94
EPS - Primary	46.53	14.70	13.94
EPS -Diluted - Cont	46.53	14.70	13.94
EPS - Diluted	46.53	14.70	13.94
Shares (primary)	22,404	22,404	22,405
Shares (diluted)	22,404	22,404	22,405

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,987,758	4,869,604
Cash, Equivs & STI	4,987,758	4,869,604
Receivables	10,407,527	11,574,760
Raw Materials	2,755,268	2,916,052
WIP	1,148,335	1,076,584
Inventories - Other	4,296,059	5,180,855
Inventories	8,199,662	9,173,491
Other Current Assets	1,101,492	744,312
Current Assets	24,696,439	26,362,167
Net PPE	6,556,390	6,643,514
Intangibles Excl Goodwill	268,840	291,475
Intangibles	268,840	291,475
Other LT Assets	3,634,843	3,228,266
LT Assets	10,460,073	10,163,255
Total Assets	35,156,513	36,525,423
Accounts Payable	10,458,011	12,788,953
Accounts Payable & Accrued Expenses	10,458,011	12,788,953
Current Debt	3,781,669	4,945,921
Current Capital Lease Obligations	90,763	86,433
Current Debt and Capital Leases	3,872,432	5,032,354
Other Current Liabilities	1,452,859	1,128,288
Current Liabilities	15,783,302	18,949,595
Long-Term Obligations	1,422,868	1,359,100
Deferred LT Liability Charges	735,535	523,144
Pensions & OPEB	943,505	961,829
Other LT Liabilities	56,099	120,738
Minorities (BS)	74,475	69,860
LT Liabilities	3,158,007	2,964,811
Total Liabilities	19,015,785	21,984,267
Net Assets	16,140,728	14,541,156
Common Share Capital	1,848,846	1,848,846
Share Premium	1,476,446	1,476,446
Retained Earnings	9,775,417	8,822,524
Treasury Stock	41,210	41,188
Other Equity	3,081,228	2,434,528
Shareholders' Equity	16,140,727	14,541,156
Total Liabilities & Stockholders' Equity	35,156,513	36,525,423
Net Current Assets	8,913,137	7,412,572
Total Assets Less Current Liabilities	19,373,211	17,575,828
Shares Outstanding	22,404	22,404

Recent Dividends:

1. Molitec Steel Co Ltd common.

No dividends paid.

Annual Dividends:

1. Molitec Steel Co Ltd common.

No dividends paid.

MONEX GROUP, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	92,787,000	79,569,000	67,270,000
Taxation	5,114,000	3,385,000	8,074,000
Min Ints	271,000	2,130,000	(182,000)
Disc Ops	...	813,000	14,312,000
Net Income	10,914,000	(5,067,000)	31,293,000
Dividends Per Share	30.70	40.30	23
EPS - Basic - Cont	43.41	(19.79)	121.67
EPS - Primary	43.41	(19.79)	121.67
EPS -Diluted - Cont	43.41	(19.79)	121.67
EPS - Diluted	43.41	(19.79)	121.67
Shares (primary)	251,424	256,013	257,195
Shares (diluted)	251,424	256,013	257,195

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	431,348,000	430,254,000
Net PPE	6,820,000	5,155,000
Intangibles Excl Goodwill	41,952,000	35,241,000
Intangibles	41,952,000	35,241,000
Total Assets	746,768,000	709,641,000
Minorities (BS)	3,573,000	2,270,000
Fed Funds Purch & Secs Sold und Agree to Repurch	54,470,000	43,194,000
Total Liabilities	620,371,000	585,657,000
Net Assets	126,397,000	123,984,000
Common Share Capital	13,144,000	13,144,000
Share Premium	49,651,000	51,285,000
Retained Earnings	45,554,000	46,266,000
Treasury Stock	199,000	723,000
Other Equity	18,247,000	14,012,000
Shareholders' Equity	126,397,000	123,984,000
Total Liabilities & Stockholders' Equity	746,768,000	709,641,000
Shares Outstanding	251,364	252,694

Recent Dividends:

1. Monex Group, Inc. common.

No dividends paid.

2. Monex Group, Inc. American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Monex Group, Inc. common.

No dividends paid.

2. Monex Group, Inc. American Depositary Receipt.

No dividends paid.

MONTANARO UK SMALLER COMPANIES INVESTMENT TRUST PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	1,818	(11,447)	17,484
Net Income	(104)	(13,927)	15,065
Dividends Per Share	0.07	0.06	0.05
EPS - Basic - Cont	(0.00)	(0.08)	0.09
EPS - Primary	(0.00)	(0.08)	0.09
EPS -Diluted - Cont	(0.00)	(0.08)	0.09
EPS - Diluted	(0.00)	(0.08)	0.09
Shares (primary)	124,626	165,392	167,380
Shares (diluted)	124,626	165,392	167,380

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	6,275	4,684
Total Assets	126,080	164,639
Total Liabilities	11,477	13,842
Net Assets	114,603	150,797
Common Share Capital	3,348	3,348
Share Premium	19,307	19,307
Retained Earnings	90,152	126,223
Other Equity	1,796	1,919
Shareholders' Equity	114,603	150,797
Total Liabilities & Stockholders' Equity	126,080	164,639
Shares Outstanding	114,716	142,453

Recent Dividends:

1. Montanaro UK Smaller Companies Investment Trust Plc ordinary.

No dividends paid.

Annual Dividends:

1. Montanaro UK Smaller Companies Investment Trust Plc ordinary.

No dividends paid.

MOONBAT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,933,532	11,946,371	10,610,014
Direct Expenses	6,642,898	6,824,934	6,171,163
Gross Profit	5,290,634	5,121,437	4,438,851
SG&A	4,677,827	4,418,664	4,004,067
Other OpEx	0	0	0
Indirect Expenses	4,677,827	4,418,664	4,004,067
Total Operating Expenses	11,320,725	11,243,598	10,175,230
Operating Income	612,807	702,773	434,784
Non-Op Net Interest Income	(20,089)	(16,063)	(12,790)
Non-Op For Curr Gains	61,985	(37,952)	32,962
Other Non-Op	20,975	66,830	(46,196)
Non-Op Income	62,871	12,815	(26,024)
EBT Continuing	675,678	715,588	408,760
Taxation (current)	116,372	113,017	70,130
Taxation (deferred)	(15,184)	14,986	(206,637)
Taxation	101,188	128,003	(136,507)
EAT Continuing	574,490	587,585	545,267
Min Ints	(3,916)	(4,248)	…
Net Income	570,574	583,334	545,265
Dividends Per Share	61	52	20
EPS - Basic - Cont	126.58	129.33	119.26
EPS - Primary	126.58	129.33	119.26
EPS -Diluted - Cont	126.58	129.33	119.26
EPS - Diluted	126.58	129.33	119.26
Shares (primary)	4,508	4,510	4,571
Shares (diluted)	4,508	4,510	4,571

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,107,773	1,343,187
Cash, Equivs & STI	1,107,773	1,343,187
Receivables	1,657,743	1,471,133
Raw Materials	60,208	53,523
WIP	2,633	4,721
Finished Goods	2,563,659	2,587,955
Inventories - Other	0	0
Inventories	2,626,500	2,646,199
Prepayments (ST)	151,004	141,161
Other Current Assets	300,551	379,615
Current Assets	5,843,571	5,981,295
Net PPE	2,582,780	2,585,582
Intangibles Excl Goodwill	344,466	367,162
Intangibles	344,466	367,162
Other LT Assets	1,167,853	1,000,600
LT Assets	4,095,099	3,953,344
Total Assets	9,938,671	9,934,639
Accounts Payable	525,180	667,132
Accrued Exps	285,117	308,706
Accounts Payable & Accrued Expenses	810,297	975,838
Current Debt	2,223,137	2,223,268
Current Capital Lease Obligations	33,341	38,694
Current Debt and Capital Leases	2,256,478	2,261,962
Other Current Liabilities	558,745	681,794
Current Liabilities	3,625,520	3,919,594
Long-Term Obligations	91,966	167,356
Pensions & OPEB	323,903	340,983
Other LT Liabilities	33,156	36,970
Minorities (BS)	13,549	9,612
LT Liabilities	449,025	545,309
Total Liabilities	4,088,095	4,474,516
Net Assets	5,850,576	5,460,123
Common Share Capital	1,000,000	1,000,000
Share Premium	2,856,206	2,856,206
Retained Earnings	1,921,653	1,608,016
Treasury Stock	155,114	154,415
Other Equity	227,831	150,316
Shareholders' Equity	5,850,576	5,460,123
Total Liabilities & Stockholders' Equity	9,938,671	9,934,639
Net Current Assets	2,218,051	2,061,701
Total Assets Less Current Liabilities	6,313,151	6,015,045
Shares Outstanding	4,507	4,508

Recent Dividends:

1. Moonbat Co Ltd common.

No dividends paid.

Annual Dividends:

1. Moonbat Co Ltd common.

No dividends paid.

MORINAGA & CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	213,368,000
Other Revenue	…	…	0
Revenue	236,672,000	228,957,000	213,368,000
Direct Expenses	141,713,000	138,911,000	126,679,000
Gross Profit	94,959,000	90,046,000	86,689,000
SG&A	72,565,000	68,779,000	66,416,000
D&A (OpEx)	…	24,000	39,000
Other OpEx	0	0	0
Indirect Expenses	72,565,000	68,803,000	66,455,000
Total Operating Expenses	214,278,000	207,714,000	193,134,000
Operating Income	22,394,000	21,243,000	20,234,000
Non-Op Net Interest Income	22,000	3,000	(76,000)
Other Non-Op	2,912,000	3,040,000	418,000
Non-Op Income	2,934,000	3,043,000	342,000
EBT Continuing	25,328,000	24,286,000	20,576,000
Taxation (current)	7,235,000	6,035,000	7,913,000
Taxation (deferred)	158,000	403,000	(2,711,000)
Taxation	7,393,000	6,438,000	5,202,000
EAT Continuing	17,935,000	17,848,000	15,374,000
Min Ints	(167,000)	(136,000)	(220,000)
Net Income	17,765,000	17,710,000	15,154,000
Dividends Per Share	65	60	55
EPS - Basic - Cont	211.07	200.85	165.60
EPS - Primary	211.07	200.85	165.60
EPS -Diluted - Cont	211.07	200.85	165.60
EPS - Diluted	211.07	200.85	165.60
Shares (primary)	84,172	88,177	91,510
Shares (diluted)	84,172	88,177	91,510

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,419,000	31,062,000
Cash, Equivs & STI	26,419,000	31,062,000
Receivables	28,820,000	27,271,000
Raw Materials	17,411,000	15,969,000
WIP	536,000	592,000
Inventories - Other	22,000,000	21,391,000
Inventories	39,947,000	37,952,000
Other Current Assets	10,641,000	8,382,000
Current Assets	105,827,000	104,667,000
Net PPE	89,309,000	79,982,000
Intangibles Excl Goodwill	3,710,000	4,075,000
Intangibles	3,710,000	4,075,000
Other LT Assets	27,075,000	21,262,000
LT Assets	120,094,000	105,319,000
Total Assets	225,921,000	209,986,000
Accounts Payable	20,588,000	21,608,000
Accounts Payable & Accrued Expenses	20,588,000	21,608,000
Current Debt	3,000,000	0
Current Capital Lease Obligations	468,000	492,000
Current Debt and Capital Leases	3,468,000	492,000
Other Current Liabilities	33,529,000	29,789,000
Current Liabilities	57,585,000	51,889,000
Long-Term Obligations	16,579,000	19,696,000
Deferred LT Liability Charges	2,125,000	…
Pensions & OPEB	1,742,000	2,082,000
Other LT Liabilities	4,194,000	3,925,000
Minorities (BS)	1,739,000	1,527,000
LT Liabilities	24,640,000	25,703,000
Total Liabilities	83,964,000	79,119,000
Net Assets	141,957,000	130,867,000
Common Share Capital	18,612,000	18,612,000
Share Premium	17,186,000	17,186,000
Retained Earnings	92,377,000	87,076,000
Treasury Stock	5,370,000	5,252,000
Other Equity	19,152,000	13,244,000
Shareholders' Equity	141,957,000	130,866,000
Total Liabilities & Stockholders' Equity	225,921,000	209,986,000
Net Current Assets	48,242,000	52,778,000
Total Assets Less Current Liabilities	168,336,000	158,097,000
Shares Outstanding	83,969	85,921

Recent Dividends:

1. Morinaga & Co. Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Morinaga & Co. Ltd. (Japan) common.

No dividends paid.

MORINAGA MILK INDUSTRY CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	547,059,000
Other Revenue	…	…	0
Revenue	571,458,000	561,173,000	547,059,000
Direct Expenses	428,198,000	426,120,000	415,100,000
Gross Profit	143,260,000	135,053,000	131,959,000
SG&A	108,780,000	105,395,000	104,119,000
Other OpEx	0	0	0
Indirect Expenses	108,780,000	105,395,000	104,119,000
Total Operating Expenses	536,978,000	531,515,000	519,219,000
Operating Income	34,480,000	29,658,000	27,840,000
Non-Op Net Interest Income	(1,277,000)	(1,330,000)	(1,191,000)
Non-Op For Curr Gains	2,403,000	(575,000)	1,411,000
Other Non-Op	(3,368,000)	(12,465,000)	60,512,000
Non-Op Income	(2,242,000)	(14,370,000)	60,732,000
EBT Continuing	32,238,000	15,288,000	88,572,000
Taxation (current)	9,862,000	10,411,000	26,680,000
Taxation (deferred)	(408,000)	222,000	544,000
Taxation	9,454,000	10,633,000	27,224,000
EAT Continuing	22,784,000	4,655,000	61,348,000
Min Ints	(185,000)	807,000	(39,000)
Net Income	22,599,000	5,459,000	61,307,000
Dividends Per Share	100	90	60
EPS - Basic - Cont	276.02	64.60	696.92
EPS - Primary	276.02	64.60	696.92
EPS -Diluted - Cont	275.77	64.53	696.09
EPS - Diluted	275.77	64.53	696.09
Shares (primary)	81,874	84,512	87,970
Shares (diluted)	81,949	84,596	88,074

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,059,000	28,559,000
Cash, Equivs & STI	26,059,000	28,559,000
Receivables	71,991,000	67,846,000
Raw Materials	25,563,000	23,337,000
WIP	3,251,000	2,135,000
Inventories - Other	65,372,000	60,435,000
Inventories	94,186,000	85,907,000
Other Current Assets	13,067,000	15,757,000
Current Assets	205,303,000	198,069,000
Net PPE	290,553,000	273,993,000
Intangibles Excl Goodwill	11,567,000	12,042,000
Intangibles	11,567,000	12,042,000

Other LT Assets	39,693,000	36,318,000
LT Assets	341,813,000	322,353,000
Total Assets	547,116,000	520,423,000
Accounts Payable	54,792,000	53,543,000
Accrued Exps	38,732,000	38,896,000
Accounts Payable & Accrued Expenses	93,524,000	92,439,000
Current Debt	17,381,000	38,195,000
Current Capital Lease Obligations	1,062,000	1,068,000
Current Debt and Capital Leases	18,443,000	39,263,000
Other Current Liabilities	36,621,000	38,410,000
Current Liabilities	148,588,000	170,112,000
Long-Term Obligations	99,889,000	60,511,000
Pensions & OPEB	8,079,000	7,576,000
Other LT Liabilities	10,810,000	11,120,000
Minorities (BS)	4,994,000	4,777,000
LT Liabilities	118,778,000	79,207,000
Total Liabilities	272,361,000	254,096,000
Net Assets	274,755,000	266,327,000
Common Share Capital	21,821,000	21,821,000
Share Premium	19,677,000	19,664,000
Retained Earnings	225,292,000	220,181,000
Treasury Stock	15,248,000	15,351,000
Other Equity	23,213,000	20,011,000
Shareholders' Equity	274,755,000	266,326,000
Total Liabilities & Stockholders' Equity	547,116,000	520,423,000
Net Current Assets	56,715,000	27,957,000
Total Assets Less Current Liabilities	398,528,000	350,311,000
Shares Outstanding	80,694	83,522

Recent Dividends:

1. Morinaga Milk Industry Co., Ltd. (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 4-for-1 split: No dividends paid.

Annual Dividends:

1. Morinaga Milk Industry Co., Ltd. (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 4-for-1 split: No dividends paid.

MORIO DENKI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,448,222
Other Revenue	...	...	0
Revenue	8,638,977	9,212,733	7,448,222
Direct Expenses	6,630,126	7,348,041	6,064,826
Gross Profit	2,008,851	1,864,692	1,383,396
SG&A	1,152,589	1,129,065	1,040,902
Other OpEx	0	0	0
Indirect Expenses	1,152,589	1,129,065	1,040,902
Total Operating Expenses	7,782,715	8,477,106	7,105,728
Operating Income	856,262	735,627	342,494
Non-Op Net Interest Income	(19,793)	(26,950)	(23,114)
Non-Op For Curr Gains	(3,264)	(4,084)	(5,493)
Other Non-Op	38,052	14,402	27,946
Non-Op Income	14,995	(16,632)	(661)
EBT Continuing	871,257	718,995	341,833
Taxation (current)	209,421	229,357	121,686
Taxation (deferred)	13,314	(79,068)	8,308
Taxation	222,735	150,289	129,994
EAT Continuing	648,522	568,706	211,839
Net Income	648,521	568,705	211,837
Dividends Per Share	65	60	50
EPS - Basic - Cont	487.06	417.11	154.03
EPS - Primary	487.06	417.11	154.03
EPS -Diluted - Cont	487.06	417.11	154.03
EPS - Diluted	487.06	417.11	154.03
Shares (primary)	1,332	1,363	1,375
Shares (diluted)	1,332	1,363	1,375

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	900,986	933,734
Short Term Investments	489	24,307
Cash, Equivs & STI	901,475	958,041
Receivables	1,890,103	2,377,717
Raw Materials	1,071,781	905,105
WIP	1,837,559	1,359,841
Finished Goods	163,077	112,095
Inventories - Other	0	0
Inventories	3,072,417	2,377,041
Other Current Assets	85,291	22,435
Current Assets	5,949,286	5,735,234
Net PPE	1,549,572	1,599,517
Intangibles Excl Goodwill	94,286	101,733
Intangibles	94,286	101,733
Other LT Assets	1,955,287	1,468,536
LT Assets	3,599,145	3,169,786
Total Assets	9,548,432	8,905,021
Accounts Payable	812,037	1,379,445
Accrued Exps	249,480	223,320
Accounts Payable & Accrued Expenses	1,061,517	1,602,765
Current Debt	1,351,912	974,084
Current Capital Lease Obligations	31,446	60,997
Current Debt and Capital Leases	1,383,358	1,035,081
Other Current Liabilities	360,162	505,197
Current Liabilities	2,805,037	3,143,043
Long-Term Obligations	303,297	374,539
Deferred LT Liability Charges	315,162	160,220
Other LT Liabilities	65,050	68,518
LT Liabilities	683,509	603,277
Total Liabilities	3,488,546	3,746,320
Net Assets	6,059,886	5,158,701
Common Share Capital	1,048,500	1,048,500
Share Premium	897,272	897,272
Retained Earnings	3,240,488	2,672,635
Treasury Stock	163,720	122,099
Other Equity	1,037,345	662,392
Shareholders' Equity	6,059,885	5,158,700
Total Liabilities & Stockholders' Equity	9,548,432	8,905,021
Net Current Assets	3,144,249	2,592,191
Total Assets Less Current Liabilities	6,743,395	5,761,978
Shares Outstanding	1,323	1,344

Recent Dividends:

1. Morio Denki Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Morio Denki Co., Ltd. (Japan) common.
No dividends paid.

MORISHITA JINTAN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	12,406,000
Other Revenue	...	...	0
Revenue	12,688,000	12,766,000	12,406,000
Direct Expenses	6,594,000	6,793,000	6,408,000
Gross Profit	6,094,000	5,973,000	5,998,000
SG&A	5,402,000	5,169,000	5,281,000
Other OpEx	0	0	0
Indirect Expenses	5,402,000	5,169,000	5,281,000
Total Operating Expenses	11,996,000	11,962,000	11,689,000
Operating Income	692,000	804,000	717,000
Non-Op Net Interest Income	(21,000)	(8,000)	(2,000)
Other Non-Op	103,000	(23,000)	100,000
Non-Op Income	82,000	(31,000)	98,000
EBT Continuing	774,000	773,000	815,000
Taxation (current)	184,000	111,000	263,000
Taxation (deferred)	(40,000)	114,000	(139,000)
Taxation	144,000	225,000	124,000
EAT Continuing	630,000	548,000	691,000
Net Income	629,000	547,000	697,000
Dividends Per Share	65	55	50
EPS - Basic - Cont	153.53	133.78	170.68
EPS - Primary	153.53	133.78	170.68
EPS -Diluted - Cont	153.53	133.78	170.68
EPS - Diluted	153.53	133.78	170.68
Shares (primary)	4,096	4,089	4,084
Shares (diluted)	4,096	4,089	4,084

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,828,000	1,940,000
Cash, Equivs & STI	1,828,000	1,940,000
Receivables	2,289,000	2,672,000
Raw Materials	1,036,000	1,033,000
WIP	1,093,000	1,080,000
Finished Goods	1,177,000	1,165,000
Inventories - Other	0	0
Inventories	3,306,000	3,278,000
Other Current Assets	350,000	297,000
Current Assets	7,773,000	8,187,000
Net PPE	6,164,000	5,509,000
Intangibles Excl Goodwill	295,000	265,000
Intangibles	295,000	265,000
Other LT Assets	4,390,000	3,934,000
LT Assets	10,849,000	9,708,000
Total Assets	18,623,000	17,896,000
Accounts Payable	814,000	1,290,000
Accrued Exps	750,000	774,000
Accounts Payable & Accrued Expenses	1,564,000	2,064,000
Current Debt	355,000	94,000
Current Debt and Capital Leases	355,000	94,000
Other Current Liabilities	658,000	678,000
Current Liabilities	2,577,000	2,836,000
Long-Term Obligations	1,405,000	1,262,000
Deferred LT Liability Charges	986,000	891,000
Pensions & OPEB	661,000	698,000
Other LT Liabilities	16,000	56,000
LT Liabilities	3,068,000	2,907,000
Total Liabilities	5,646,000	5,743,000
Net Assets	12,977,000	12,153,000
Common Share Capital	3,537,000	3,537,000
Share Premium	975,000	972,000
Retained Earnings	6,453,000	6,049,000
Treasury Stock	86,000	99,000
Other Equity	2,098,000	1,693,000
Shareholders' Equity	12,977,000	12,152,000
Total Liabilities & Stockholders' Equity	18,623,000	17,896,000
Net Current Assets	5,196,000	5,351,000
Total Assets Less Current Liabilities	16,046,000	15,060,000
Shares Outstanding	4,099	4,091

Recent Dividends:

1. Morishita Jintan Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Morishita Jintan Co., Ltd. (Japan) common.
No dividends paid.

MORITA HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	95,205,000
Other Revenue	...	...	0
Revenue	116,596,000	111,743,000	95,205,000
Direct Expenses	82,637,000	81,276,000	70,082,000
Gross Profit	33,959,000	30,467,000	25,123,000
SG&A	18,502,000	16,734,000	15,669,000
Other OpEx	0	0	0
Indirect Expenses	18,502,000	16,734,000	15,669,000
Total Operating Expenses	101,139,000	98,010,000	85,751,000
Operating Income	15,457,000	13,733,000	9,454,000
Non-Op Net Interest Income	14,000	(57,000)	(72,000)

Non-Op For Curr Gains	296,000	25,000	(147,000)
Other Non-Op	(962,000)	364,000	158,000
Non-Op Income	(652,000)	332,000	(61,000)
EBT Continuing	14,805,000	14,065,000	9,393,000
Taxation (current)	5,678,000	4,759,000	3,673,000
Taxation (deferred)	(415,000)	(257,000)	(367,000)
Taxation	5,263,000	4,502,000	3,306,000
EAT Continuing	9,542,000	9,563,000	6,087,000
Min Ints	(84,000)	(93,000)	(76,000)
Net Income	9,456,000	9,472,000	6,011,000
Dividends Per Share	64	58	48
EPS - Basic - Cont	224.71	217.47	137.09
EPS - Primary	224.71	217.47	137.09
EPS -Diluted - Cont	224.71	217.47	137.09
EPS - Diluted	224.71	217.47	137.09
Shares (primary)	42,085	43,559	43,850
Shares (diluted)	42,085	43,559	43,850

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,544,000	29,892,000
Cash, Equivs & STI	26,544,000	29,892,000
Receivables	32,970,000	31,235,000
Raw Materials	10,574,000	9,009,000
WIP	14,043,000	12,713,000
Inventories - Other	4,475,000	2,904,000
Inventories	29,092,000	24,626,000
Other Current Assets	1,778,000	1,379,000
Current Assets	90,384,000	87,132,000
Net PPE	34,448,000	34,852,000
Intangibles Excl Goodwill	1,155,000	1,772,000
Intangibles	1,155,000	1,772,000
Other LT Assets	20,019,000	19,596,000
LT Assets	55,622,000	56,220,000
Total Assets	146,006,000	143,352,000
Accounts Payable	13,034,000	13,477,000
Accrued Exps	260,000	230,000
Accounts Payable & Accrued Expenses	13,294,000	13,707,000
Current Debt	908,000	…
Current Debt and Capital Leases	908,000	…
Other Current Liabilities	19,471,000	22,431,000
Current Liabilities	33,673,000	36,138,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	5,109,000	4,703,000
Pensions & OPEB	3,550,000	3,775,000
Other LT Liabilities	1,198,000	1,034,000
Minorities (BS)	1,270,000	1,173,000
LT Liabilities	9,857,000	9,512,000
Total Liabilities	44,800,000	46,823,000
Net Assets	101,206,000	96,529,000
Common Share Capital	4,746,000	4,746,000
Share Premium	2,677,000	5,214,000
Retained Earnings	91,367,000	84,605,000
Treasury Stock	7,678,000	5,776,000
Other Equity	10,094,000	7,740,000
Shareholders' Equity	101,206,000	96,529,000
Total Liabilities & Stockholders' Equity	146,006,000	143,352,000
Net Current Assets	56,711,000	50,994,000
Total Assets Less Current Liabilities	112,333,000	107,214,000
Shares Outstanding	40,972	42,731

Recent Dividends:

1. Morita Holdings Corp common.

No dividends paid.

Annual Dividends:

1. Morita Holdings Corp common.

No dividends paid.

MORTGAGE SERVICE JAPAN LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,960,229	7,565,785	7,110,821
Direct Expenses	2,267,431	2,154,530	2,085,138
Gross Profit	5,692,798	5,411,255	5,025,683
SG&A	4,109,212	4,011,029	3,627,620
Other OpEx	0	0	0
Indirect Expenses	4,109,212	4,011,029	3,627,620
Total Operating Expenses	6,376,643	6,165,559	5,712,758
Operating Income	1,583,586	1,400,226	1,398,063
Non-Op Net Interest Income	11,280	2,175	(5)
Other Non-Op	(110)	(2,048)	(70,458)
Non-Op Income	11,170	127	(70,463)
EBT Continuing	1,594,756	1,400,353	1,327,600
Taxation (current)	499,631	415,785	513,244
Taxation (deferred)	(10,013)	7,692	(45,839)
Taxation	489,618	423,477	467,405
EAT Continuing	1,105,138	976,876	860,195
Min Ints	(15,366)	5,790	14,265
Net Income	1,089,773	982,664	874,460
Dividends Per Share	30	22	20
EPS - Basic - Cont	79.04	66.84	59.48
EPS - Primary	79.04	66.84	59.48
EPS -Diluted - Cont	79.04	66.84	59.48
EPS - Diluted	79.04	66.84	59.48
Shares (primary)	14,702	14,701	14,701
Shares (diluted)	14,702	14,701	14,701

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,107,927	5,199,357
Short Term Investments	6,462,740	5,197,190
Cash, Equivs & STI	11,570,667	10,396,547
Receivables	10,507,409	9,272,812
Other Current Assets	487,559	459,211
Current Assets	22,565,635	20,128,570
Net PPE	289,168	317,397
Intangibles Excl Goodwill	119,155	137,186
Intangibles	119,155	137,186
Other LT Assets	1,683,381	1,514,124
LT Assets	2,091,704	1,968,707
Total Assets	24,657,340	22,097,277
Accounts Payable	379,603	362,017
Accrued Exps	61,419	38,821
Accounts Payable & Accrued Expenses	441,022	400,838
Current Debt	8,966,040	6,936,470
Current Debt and Capital Leases	8,966,040	6,936,470
Other Current Liabilities	4,416,249	4,258,742
Current Liabilities	13,823,311	11,596,050
Long-Term Obligations	0	408,384
Other LT Liabilities	1,275,003	1,315,724
Minorities (BS)	16,119	753
LT Liabilities	1,275,003	1,724,108
Total Liabilities	15,114,433	13,320,911
Net Assets	9,542,907	8,776,366
Common Share Capital	1,061,477	1,061,477
Share Premium	558,477	558,477
Retained Earnings	7,924,115	7,157,785
Treasury Stock	1,905	1,905
Other Equity	742	531
Shareholders' Equity	9,542,906	8,776,365
Total Liabilities & Stockholders' Equity	24,657,340	22,097,277
Net Current Assets	8,742,324	8,532,520
Total Assets Less Current Liabilities	10,834,029	10,501,227
Shares Outstanding	14,702	14,702

Recent Dividends:

1. Mortgage Service Japan Ltd common.

No dividends paid.

Annual Dividends:

1. Mortgage Service Japan Ltd common.

No dividends paid.

MORY INDUSTRIES INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	43,288,000	46,141,000	47,898,000
Direct Expenses	32,887,000	34,828,000	36,493,000
Gross Profit	10,401,000	11,313,000	11,405,000
SG&A	6,022,000	5,916,000	5,508,000
Other OpEx	0	0	0
Indirect Expenses	6,022,000	5,916,000	5,508,000
Total Operating Expenses	38,909,000	40,744,000	42,001,000
Operating Income	4,379,000	5,397,000	5,897,000
Non-Op Net Interest Income	24,000	6,000	3,000
Non-Op For Curr Gains	38,000	(37,000)	106,000
Other Non-Op	431,000	421,000	482,000
Non-Op Income	493,000	390,000	591,000
EBT Continuing	4,872,000	5,787,000	6,488,000
Taxation (current)	1,501,000	1,602,000	1,942,000
Taxation (deferred)	12,000	53,000	24,000
Taxation	1,513,000	1,655,000	1,966,000
EAT Continuing	3,359,000	4,132,000	4,522,000
Min Ints	…	…	(3,000)
Net Income	3,358,000	4,128,000	4,519,000
Dividends Per Share	36	42	46
EPS - Basic - Cont	88.37	106.95	116.42
EPS - Primary	88.37	106.95	116.42
EPS -Diluted - Cont	88.37	106.95	116.42
EPS - Diluted	88.37	106.95	116.42
Shares (primary)	38,007	38,598	38,822
Shares (diluted)	38,007	38,598	38,822

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,926,000	15,976,000
Short Term Investments	199,000	…
Cash, Equivs & STI	16,125,000	15,976,000
Receivables	13,680,000	14,801,000
Inventories	11,496,000	12,021,000
Other Current Assets	189,000	255,000
Current Assets	41,490,000	43,053,000
Net PPE	17,390,000	16,214,000
Intangibles Excl Goodwill	141,000	136,000
Intangibles	141,000	136,000
Other LT Assets	13,638,000	10,438,000
LT Assets	31,169,000	26,788,000
Total Assets	72,659,000	69,842,000
Accounts Payable	2,072,000	2,651,000
Accrued Exps	409,000	429,000
Accounts Payable & Accrued Expenses	2,481,000	3,080,000
Current Debt	670,000	536,000
Current Capital Lease Obligations	6,000	5,000
Current Debt and Capital Leases	676,000	541,000
Other Current Liabilities	7,359,000	7,428,000
Current Liabilities	10,516,000	11,049,000
Long-Term Obligations	1,309,000	1,477,000
Deferred LT Liability Charges	1,517,000	1,017,000
Pensions & OPEB	152,000	170,000
Other LT Liabilities	609,000	556,000
Minorities (BS)	61,000	57,000
LT Liabilities	3,587,000	3,220,000
Total Liabilities	14,165,000	14,326,000
Net Assets	58,494,000	55,516,000
Common Share Capital	7,360,000	7,360,000
Share Premium	7,149,000	7,149,000
Retained Earnings	41,016,000	39,261,000
Treasury Stock	791,000	801,000
Other Equity	3,759,000	2,546,000
Shareholders' Equity	58,493,000	55,515,000
Total Liabilities & Stockholders' Equity	72,659,000	69,842,000
Net Current Assets	30,974,000	32,004,000
Total Assets Less Current Liabilities	62,143,000	58,793,000
Shares Outstanding	37,976	37,967

Recent Dividends:

1. Mory Industries Inc. (Japan) common.

No dividends paid.

Annual Dividends:

1. Mory Industries Inc. (Japan) common.

No dividends paid.

MOS FOOD SERVICES, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	93,058,000
Other Revenue	…	…	0
Revenue	102,773,000	96,185,000	93,058,000
Direct Expenses	55,018,000	50,738,000	49,152,000
Gross Profit	47,755,000	45,447,000	43,906,000
SG&A	41,193,000	40,223,000	39,721,000
Other OpEx	0	0	0
Indirect Expenses	41,193,000	40,223,000	39,721,000
Total Operating Expenses	96,211,000	90,961,000	88,873,000
Operating Income	6,562,000	5,224,000	4,185,000
Non-Op Net Interest Income	(22,000)	(57,000)	(77,000)
Other Non-Op	(4,000)	(451,000)	38,000
Non-Op Income	(26,000)	(508,000)	(39,000)
EBT Continuing	6,536,000	4,716,000	4,146,000
Taxation (current)	1,820,000	1,650,000	1,361,000
Taxation (deferred)	140,000	(103,000)	204,000
Taxation	1,960,000	1,547,000	1,565,000
EAT Continuing	4,576,000	3,169,000	2,581,000
Min Ints	13,000	(17,000)	(5,000)
Net Income	4,587,000	3,150,000	2,573,000
Dividends Per Share	34	30	28
EPS - Basic - Cont	148.66	102.10	83.45
EPS - Primary	148.66	102.10	83.45
EPS -Diluted - Cont	148.66	102.10	83.45
EPS - Diluted	148.66	102.10	83.45
Shares (primary)	30,857	30,853	30,844
Shares (diluted)	30,857	30,853	30,844

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,693,000	25,300,000
Short Term Investments	698,000	716,000
Cash, Equivs & STI	28,391,000	26,016,000
Receivables	13,714,000	12,623,000
Raw Materials	676,000	662,000
Inventories - Other	4,085,000	3,940,000
Inventories	4,761,000	4,602,000
Other Current Assets	437,000	489,000
Current Assets	47,303,000	43,730,000
Net PPE	13,572,000	11,969,000
Intangibles Excl Goodwill	3,070,000	2,211,000
Intangibles	3,070,000	2,211,000
Other LT Assets	23,397,000	22,666,000
LT Assets	40,039,000	36,846,000
Total Assets	87,342,000	80,576,000
Accounts Payable	5,912,000	5,895,000
Accounts Payable & Accrued Expenses	5,912,000	5,895,000
Current Debt	0	295,000
Current Capital Lease Obligations	1,664,000	1,685,000
Current Debt and Capital Leases	1,664,000	1,980,000
Other Current Liabilities	13,155,000	11,510,000
Current Liabilities	20,731,000	19,385,000
Long-Term Obligations	3,073,000	3,448,000
Deferred LT Liability Charges	735,000	261,000
Pensions & OPEB	9,000	158,000
Other LT Liabilities	3,174,000	2,998,000
Minorities (BS)	545,000	279,000
LT Liabilities	6,991,000	6,865,000
Total Liabilities	28,267,000	26,529,000
Net Assets	59,075,000	54,047,000
Common Share Capital	11,412,000	11,412,000
Share Premium	11,148,000	11,119,000
Retained Earnings	32,059,000	28,411,000
Treasury Stock	1,821,000	1,788,000
Other Equity	6,277,000	4,893,000
Shareholders' Equity	59,075,000	54,047,000
Total Liabilities & Stockholders' Equity	87,342,000	80,576,000
Net Current Assets	26,572,000	24,345,000
Total Assets Less Current Liabilities	66,611,000	61,191,000
Shares Outstanding	30,860	30,854

Recent Dividends:

1. MOS Food Services, Inc. common.

No dividends paid.

Annual Dividends:

1. MOS Food Services, Inc. common.

No dividends paid.

MOTORPOINT GROUP PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	1,268,600	1,173,100	1,086,600
Direct Expenses	1,169,700	1,082,300	1,013,500
Gross Profit	98,900	90,800	73,100
RR&I	…	…	(5,600)
Other OpEx	…	…	79,300
Indirect Expenses	81,100	77,300	73,700
Total Operating Expenses	1,250,800	1,159,600	1,087,200
Operating Income	17,800	13,500	(600)
Non-Op Income	(10,300)	(9,400)	(9,800)
EBT Continuing	7,500	4,100	(10,400)
Taxation	1,900	900	(2,000)
EAT Continuing	5,600	3,200	(8,400)
Net Income	5,600	3,200	(8,400)
Dividends Per Share	0.02	0.01	…
EPS - Basic - Cont	0.07	0.04	(0.09)
EPS - Primary	0.07	0.04	(0.09)
EPS -Diluted - Cont	0.07	0.04	(0.09)
EPS - Diluted	0.07	0.04	(0.09)
Shares (primary)	84,309	87,447	90,180
Shares (diluted)	84,704	87,946	90,180

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash	5,200	6,600
Cash & Equivalents	5,200	6,600
Cash, Equivs & STI	5,200	6,600
Receivables	17,000	13,400
Inventories	194,100	151,400
Other Current Assets	0	0
Current Assets	216,300	171,400
Net PPE	22,200	15,400
Intangibles Excl Goodwill	2,600	3,000
Intangibles	2,600	3,000
Deferred LT Asset Charges	1,300	1,300
Other LT Assets	56,800	51,000
LT Assets	82,900	70,700
Total Assets	299,200	242,100
Current Debt	14,000	0
Current Capital Lease Obligations	6,600	6,000
Current Debt and Capital Leases	20,600	6,000
Other Current Liabilities	194,900	155,700
Current Liabilities	215,500	161,700
Long-Term Obligations	0	0
Other LT Liabilities	57,700	53,500
LT Liabilities	57,700	53,500
Total Liabilities	273,200	215,200
Net Assets	26,000	26,900
Common Share Capital	800	900
Retained Earnings	25,800	26,700
Other Equity	(600)	(700)
Shareholders' Equity	26,000	26,900
Total Liabilities & Stockholders' Equity	299,200	242,100
Net Current Assets	800	9,700
Total Assets Less Current Liabilities	83,700	80,400
Shares Outstanding	83,620	86,620

Recent Dividends:

1. Motorpoint Group PLC ordinary.

No dividends paid.

Annual Dividends:

1. Motorpoint Group PLC ordinary.

No dividends paid.

MQ TECHNOLOGY BHD

Annual Report

Standardized Income Statement, Years Ended (RM000):

	02/28/26	02/28/25	09/30/23
Revenue	9,311	10,808	6,750
Direct Expenses	8,463	10,663	8,519
Gross Profit	848	145	(1,770)
SG&A	…	…	13,782
Other OpEx	…	…	(568)
Indirect Expenses	5,896	12,115	13,214
Total Operating Expenses	14,359	22,778	21,733
Operating Income	(5,048)	(11,970)	(14,984)
Non-Op Income	(225)	(21)	(10)
EBT Continuing	(5,273)	(11,991)	(14,993)
Taxation (deferred)	285	…	…
Taxation	285	0	71
EAT Continuing	(5,558)	(11,991)	(15,065)
Net Income	(5,558)	(11,991)	(15,065)
EPS - Basic - Cont	(0.03)	(0.06)	(0.01)
EPS - Primary	(0.03)	(0.06)	(0.01)
EPS -Diluted - Cont	(0.03)	(0.06)	(0.01)
EPS - Diluted	(0.03)	(0.06)	(0.01)
Shares (primary)	207,979	197,150	1,322,060
Shares (diluted)	207,979	197,150	1,322,060

Standardized Balance Sheet, Years Ended Feb. 28 (RM000):

	2026	2025
Cash	725	…
Cash & Equivalents	725	587
Short Term Investments	…	260
Cash, Equivs & STI	725	847
Receivables	17,962	17,316
Inventories	956	1,074
Current Tax Assets	18	14
Assets Held for Sale (ST)	29,967	29,602
Other Current Assets	0	0
Current Assets	49,627	48,853
Net PPE	26,723	28,008
LT Investments	2,542	…
Other LT Assets	31	142
LT Assets	29,296	28,150
Total Assets	78,923	77,002
Accounts Payable	…	436
Accounts Payable & Accrued Expenses	…	436
Current Debt	0	0
Current Capital Lease Obligations	33	92
Current Debt and Capital Leases	33	92
Other Current Liabilities	16,319	8,344
Current Liabilities	16,352	8,872
Long-Term Obligations	1,764	2,388
Deferred LT Liability Charges	1,890	1,606
Other LT Liabilities	0	83
LT Liabilities	3,654	4,077
Total Liabilities	20,007	12,949
Net Assets	58,916	64,053
Common Share Capital	58,103	57,103
Retained Earnings	(3,823)	1,736
Other Equity	4,636	5,215
Shareholders' Equity	58,916	64,053
Total Liabilities & Stockholders' Equity	78,923	77,002
Net Current Assets	33,274	39,981
Total Assets Less Current Liabilities	62,571	68,131
Shares Outstanding	226,555	206,555

Recent Dividends:

1. MQ Technology Bhd ordinary.

No dividends paid.

Annual Dividends:

1. MQ Technology Bhd ordinary.

No dividends paid.

MR PRICE GROUP LTD

Annual Report

Standardized Income Statement, Years Ended (R000):

	03/28/26	03/29/25	03/30/24
Sales	…	…	36,586,000
Other Revenue	…	…	1,197,000
Revenue	42,399,000	40,715,000	37,783,000
Direct Expenses	24,324,000	23,574,000	22,144,000
Gross Profit	18,075,000	17,141,000	15,639,000
SG&A	12,047,000	11,361,000	10,332,000
Other OpEx	0	0	0
Indirect Expenses	12,047,000	11,361,000	10,332,000
Total Operating Expenses	36,371,000	34,935,000	32,476,000
Operating Income	6,028,000	5,780,000	5,307,000
Non-Op Income	(612,000)	(605,000)	(645,000)
EBT Continuing	5,416,000	5,175,000	4,662,000
Taxation	1,566,000	1,386,000	1,238,000
EAT Continuing	3,850,000	3,789,000	3,424,000
Min Ints	(118,000)	(142,000)	(144,000)
Net Income	3,732,000	3,647,000	3,280,000
Dividends Per Share	6.58	3.88	5.26
EPS - Basic - Cont	14.49	14.16	12.76
EPS - Primary	14.49	14.16	12.76
EPS -Diluted - Cont	14.07	13.72	12.43
EPS - Diluted	14.07	13.72	12.43
Shares (primary)	257,437	257,484	257,016
Shares (diluted)	257,437	265,832	263,903

Standardized Balance Sheet, Years Ended (R000):

	03/28/26	03/29/25
Cash & Equivalents	11,673,000	4,147,000
Short Term Investments	0	313,000
Cash, Equivs & STI	11,673,000	4,460,000
Receivables	3,197,000	3,134,000
Inventories	8,290,000	7,894,000
Other Current Assets	262,000	184,000
Current Assets	23,422,000	15,672,000
Net PPE	4,634,000	4,254,000
Intangibles Excl Goodwill	4,968,000	4,985,000
Intangibles	4,968,000	4,985,000
LT Receivables	77,000	77,000
Deferred LT Asset Charges	300,000	263,000
Other LT Assets	7,286,000	7,288,000
LT Assets	17,265,000	16,867,000
Total Assets	40,687,000	32,539,000
Accounts Payable	6,703,000	6,424,000
Accounts Payable & Accrued Expenses	6,703,000	6,424,000
Current Debt	0	0
Current Capital Lease Obligations	2,458,000	2,331,000
Current Debt and Capital Leases	2,458,000	2,331,000
Other Current Liabilities	2,648,000	1,405,000
Current Liabilities	11,809,000	10,160,000
Long-Term Obligations	13,215,000	6,355,000
Deferred LT Liability Charges	311,000	324,000
Pensions & OPEB	24,000	23,000
Other LT Liabilities	0	1,257,000
Minorities (BS)	734,000	988,000
LT Liabilities	13,550,000	7,959,000
Total Liabilities	26,093,000	19,107,000
Net Assets	14,594,000	13,432,000
Retained Earnings	19,613,000	18,391,000
Accum Other Comp Inc	12,000	(2,000)
For Curr Trans (BS)	(301,000)	(284,000)
Other Equity	(4,730,000)	(4,673,000)
Shareholders' Equity	14,594,000	13,432,000
Total Liabilities & Stockholders' Equity	40,687,000	32,539,000
Net Current Assets	11,613,000	5,512,000
Total Assets Less Current Liabilities	28,878,000	22,379,000
Shares Outstanding	263,584	263,584

Recent Dividends:

1. Mr Price Group Ltd American Depositary Receipt.

No dividends paid.

2. Mr Price Group Ltd American Depositary Receipt.

No dividends paid.

3. Mr Price Group Ltd B ordinary.

ExDate	Amt	Declared	Record	Payable
	4.47		07/14/2023	07/17/2023
	2.83		12/14/2023	12/18/2023
	5.27		07/05/2024	07/08/2024
	3.04		12/13/2024	12/17/2024
	5.93		07/04/2025	07/07/2025
	3.23		12/12/2025	12/15/2025
	5.93		07/03/2026	07/06/2026

4. Mr Price Group Ltd ordinary.

No dividends paid.

Annual Dividends:

1. Mr Price Group Ltd American Depositary Receipt.

No dividends paid.

2. Mr Price Group Ltd American Depositary Receipt.

No dividends paid.

3. Mr Price Group Ltd B ordinary.

2023.....7.31 2024.....8.30 2025.....9.17
2026.....5.93

4. Mr Price Group Ltd ordinary.

No dividends paid.

MRK HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	19,584,406
Other Revenue	…	…	0
Revenue	21,230,931	21,152,734	19,584,406
Direct Expenses	5,311,837	5,363,379	4,820,756
Gross Profit	15,919,094	15,789,355	14,763,650
SG&A	15,338,979	15,394,151	14,211,377
Other OpEx	0	0	0
Indirect Expenses	15,338,979	15,394,151	14,211,377
Total Operating Expenses	20,650,816	20,757,530	19,032,133
Operating Income	580,115	395,204	552,273
Non-Op Net Interest Income	345,463	189,837	112,829
Other Non-Op	(33,658)	73,484	(55,829)
Non-Op Income	311,805	263,321	57,000
EBT Continuing	891,920	658,525	609,273
Taxation (current)	195,681	373,430	181,261
Taxation (deferred)	(233,782)	30,928	202,736
Taxation	(38,101)	404,358	383,997
EAT Continuing	930,021	254,167	225,276
Net Income	930,016	254,164	225,274
Dividends Per Share	1	1	1
EPS - Basic - Cont	9.49	2.51	2.22
EPS - Primary	9.49	2.51	2.22
EPS -Diluted - Cont	9.49	2.51	2.22
EPS - Diluted	9.49	2.51	2.22
Shares (primary)	98,034	101,206	101,295
Shares (diluted)	98,034	101,206	101,295

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,392,524	2,122,088
Cash, Equivs & STI	2,392,524	2,122,088
Receivables	8,869,838	9,488,587
Raw Materials	500,633	345,938
Finished Goods	1,217,841	1,602,749
Inventories - Other	0	0
Inventories	1,718,474	1,948,687
Other Current Assets	650,555	778,478
Current Assets	13,631,391	14,337,840
Net PPE	3,647,288	3,884,121
Intangibles Excl Goodwill	215,003	198,853
Intangibles	215,003	198,853
Other LT Assets	2,203,124	1,781,404
LT Assets	6,065,415	5,864,378
Total Assets	19,696,807	20,202,218
Accounts Payable	1,492,289	1,299,088
Accrued Exps	125,000	123,886
Accounts Payable & Accrued Expenses	1,617,289	1,422,974
Current Debt	367,880	1,124,725
Current Capital Lease Obligations	35,466	34,883
Current Debt and Capital Leases	403,346	1,159,608
Other Current Liabilities	1,839,812	2,095,360
Current Liabilities	3,860,447	4,677,942
Long-Term Obligations	62,723	376,484
Deferred LT Liability Charges	8,489	9,666
Other LT Liabilities	459,058	508,683
LT Liabilities	530,270	894,833
Total Liabilities	4,390,718	5,572,776
Net Assets	15,306,089	14,629,442
Common Share Capital	6,491,360	6,491,360
Share Premium	6,473,978	6,473,978
Retained Earnings	2,214,867	1,384,957
Treasury Stock	410,048	97,747
Other Equity	535,931	376,893
Shareholders' Equity	15,306,088	14,629,441
Total Liabilities & Stockholders' Equity	19,696,807	20,202,218
Net Current Assets	9,770,944	9,659,898
Total Assets Less Current Liabilities	15,836,360	15,524,276
Shares Outstanding	96,532	100,107

Recent Dividends:

1. MRK Holdings Inc common.

No dividends paid.

Annual Dividends:

1. MRK Holdings Inc common.

No dividends paid.

MT GENEX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,714,304	3,950,554	3,790,959
Direct Expenses	3,616,478	2,943,912	2,829,458
Gross Profit	1,097,826	1,006,642	961,501
SG&A	633,968	595,941	523,152
Other OpEx	0	0	0
Indirect Expenses	633,968	595,941	523,152
Total Operating Expenses	4,250,446	3,539,853	3,352,610
Operating Income	463,858	410,701	438,349
Non-Op Net Interest Income	22,502	14,302	8,878
Other Non-Op	4,941	6,839	4,574
Non-Op Income	27,443	21,141	13,452
EBT Continuing	491,301	431,842	451,801
Taxation (current)	185,363	170,527	177,222
Taxation (deferred)	(8,918)	(3,678)	(2,994)
Taxation	176,445	166,849	174,228
EAT Continuing	314,856	264,993	277,573
Net Income	314,857	264,995	277,574
Dividends Per Share	40	40	40
EPS - Basic - Cont	292.54	246.19	257.86
EPS - Primary	292.54	246.19	257.86
EPS -Diluted - Cont	292.54	246.19	257.86
EPS - Diluted	292.54	246.19	257.86
Shares (primary)	1,076	1,076	1,076
Shares (diluted)	1,076	1,076	1,076

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,993,873	2,007,270
Short Term Investments	2,000,000	2,000,000
Cash, Equivs & STI	3,993,873	4,007,270
Receivables	1,037,052	511,905
WIP	28,177	1,596
Inventories - Other	0	0
Inventories	28,177	1,596
Other Current Assets	59,656	42,396
Current Assets	5,118,758	4,563,167
Net PPE	207,097	205,658
Intangibles Excl Goodwill	93,828	142,090
Intangibles	93,828	142,090

Other LT Assets	225,689	210,244
LT Assets	526,614	557,992
Total Assets	5,645,372	5,121,160
Accounts Payable	142,465	138,930
Accrued Exps	63,445	54,915
Accounts Payable & Accrued Expenses	205,910	193,845
Current Debt	17,668	17,668
Current Debt and Capital Leases	17,668	17,668
Other Current Liabilities	646,489	419,472
Current Liabilities	870,067	630,985
Long-Term Obligations	66,989	84,657
Pensions & OPEB	130,959	123,762
Other LT Liabilities	177,340	153,290
LT Liabilities	375,288	361,709
Total Liabilities	1,245,356	992,694
Net Assets	4,400,016	4,128,466
Common Share Capital	1,072,060	1,072,060
Retained Earnings	3,340,120	3,068,317
Treasury Stock	12,164	11,911
Other Equity	(1)	(1)
Shareholders' Equity	4,400,015	4,128,465
Total Liabilities & Stockholders' Equity	5,645,372	5,121,160
Net Current Assets	4,248,691	3,932,182
Total Assets Less Current Liabilities	4,775,305	4,490,175
Shares Outstanding	1,076	1,076

Recent Dividends:

1. MT Genex Corp common.

No dividends paid.

Annual Dividends:

1. MT Genex Corp common.

No dividends paid.

MURATA MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	1,640,158,000
Other Revenue	…	…	0
Revenue	1,830,856,000	1,743,352,000	1,640,158,000
Direct Expenses	1,056,030,000	1,025,650,000	1,003,361,000
Gross Profit	774,826,000	717,702,000	636,797,000
SG&A	296,647,000	277,681,000	243,193,000
R&D (OpEx)	158,870,000	149,274,000	132,502,000
Other OpEx	37,474,000	11,045,000	45,655,000
Indirect Expenses	492,991,000	438,000,000	421,350,000
Total Operating Expenses	1,549,021,000	1,463,650,000	1,424,711,000
Operating Income	281,835,000	279,702,000	215,447,000
Non-Op Income	26,808,000	24,702,000	23,957,000
EBT Continuing	308,643,000	304,404,000	239,404,000
Taxation	74,862,000	71,431,000	59,068,000
EAT Continuing	233,781,000	232,973,000	180,336,000
Min Ints	139,000	845,000	502,000
Net Income	233,829,000	233,764,000	180,835,000
Pref Divs & Similar	91,000	54,000	3,000
Net Income to Common	233,738,000	233,710,000	180,832,000
Dividends Per Share	30.32	26.60	30.36
EPS - Basic - Cont	127.66	125.08	95.72
EPS - Primary	127.66	125.08	95.72
EPS -Diluted - Cont	127.65	125.08	95.72
EPS - Diluted	127.65	125.08	95.72
Shares (primary)	1,831,710	1,868,959	1,889,188
Shares (diluted)	1,831,710	1,868,959	1,889,188

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	653,701,000	625,148,000
Short Term Investments	24,185,000	50,685,000
Cash, Equivs & STI	677,886,000	675,833,000
Receivables	328,159,000	294,419,000
Inventories	520,472,000	482,833,000
Other Current Assets	54,876,000	44,850,000
Current Assets	1,581,393,000	1,497,935,000
Net PPE	1,300,883,000	1,183,727,000
LT Investments	50,626,000	40,489,000
Goodwill	99,489,000	135,746,000
Intangibles Excl Goodwill	36,234,000	40,647,000
Intangibles	135,723,000	176,393,000
Deferred LT Asset Charges	60,424,000	52,675,000
Other LT Assets	70,050,000	76,975,000
LT Assets	1,617,706,000	1,530,259,000
Total Assets	3,199,099,000	3,028,194,000
Accounts Payable	79,798,000	69,617,000
Accounts Payable & Accrued Expenses	79,798,000	69,617,000
Current Debt	1,745,000	781,000
Current Capital Lease Obligations	10,764,000	10,043,000
Current Debt and Capital Leases	12,509,000	10,824,000
Other Current Liabilities	224,178,000	196,076,000
Current Liabilities	316,485,000	276,517,000
Long-Term Obligations	43,259,000	49,169,000
Deferred LT Liability Charges	32,178,000	31,212,000
Pensions & OPEB	72,274,000	74,834,000
Other LT Liabilities	17,093,000	16,487,000
Minorities (BS)	(933,000)	(830,000)
LT Liabilities	164,804,000	171,702,000
Total Liabilities	480,356,000	447,389,000
Net Assets	2,718,743,000	2,580,805,000
Common Share Capital	69,444,000	69,444,000
Share Premium	100,177,000	99,354,000
Retained Earnings	2,528,540,000	2,400,684,000
Treasury Stock	235,052,000	135,192,000
Other Equity	255,634,000	146,515,000
Shareholders' Equity	2,718,743,000	2,580,805,000
Total Liabilities & Stockholders' Equity	3,199,099,000	3,028,194,000
Net Current Assets	1,264,908,000	1,221,418,000
Total Assets Less Current Liabilities	2,882,614,000	2,751,677,000
Shares Outstanding	1,820,292	1,862,361

Recent Dividends:

1. Murata Manufacturing Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	75.00		03/31/2023	06/30/2023

After 3-for-1 split:

ExDate	Amt	Declared	Record	Payable
	75.00		09/30/2023	11/27/2023
	27.00		03/31/2024	06/28/2024
	27.00		09/30/2024	11/25/2024
	30.00		03/31/2025	06/30/2025
	30.00		09/30/2025	11/28/2025
	35.00		03/31/2026	06/30/2026

3. Murata Manufacturing Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Murata Manufacturing Co Ltd common.

2023 ..... 75.00

After 3-for-1 split:

2023 ..... 75.00 2024 ..... 54.00 2025 ..... 60.00

2026 ..... 35.00

3. Murata Manufacturing Co Ltd American Depositary Receipt.

No dividends paid.

MURO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	23,655,968
Other Revenue	…	…	0
Revenue	23,143,572	22,590,057	23,655,968
Direct Expenses	18,714,067	18,663,689	19,109,180
Gross Profit	4,429,505	3,926,368	4,546,788
SG&A	3,190,092	3,171,187	3,100,747
D&A (OpEx)	…	11,432	13,688
Other OpEx	0	0	0
Indirect Expenses	3,190,092	3,182,619	3,114,435
Total Operating Expenses	21,904,159	21,846,308	22,223,615
Operating Income	1,239,413	743,749	1,432,353
Non-Op Net Interest Income	5,855	(13,806)	(8,299)
Non-Op For Curr Gains	252,083	3,270	383,458
Other Non-Op	(299,441)	119,787	143,100
Non-Op Income	(41,503)	109,251	518,259
EBT Continuing	1,197,910	853,000	1,950,612
Taxation (current)	527,469	366,057	593,021
Taxation (deferred)	(43,781)	664	40,264
Taxation	483,688	366,721	633,285
EAT Continuing	714,222	486,279	1,317,327
Net Income	714,222	486,278	1,317,327
Dividends Per Share	46	45	44
EPS - Basic - Cont	118.20	80.48	218.02
EPS - Primary	118.20	80.48	218.02
EPS -Diluted - Cont	118.20	80.48	218.02
EPS - Diluted	118.20	80.48	218.02
Shares (primary)	6,042	6,042	6,042
Shares (diluted)	6,042	6,042	6,042

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,339,686	8,491,632
Short Term Investments	200,510	100,822
Cash, Equivs & STI	8,540,196	8,592,454
Receivables	5,105,999	4,902,438
Raw Materials	661,684	658,692
WIP	580,845	597,202
Finished Goods	1,340,083	1,210,879
Inventories - Other	0	0
Inventories	2,582,612	2,466,773
Other Current Assets	440,776	396,701
Current Assets	16,669,583	16,358,366
Net PPE	10,153,370	10,670,768
Intangibles Excl Goodwill	317,554	266,194
Intangibles	317,554	266,194
Other LT Assets	3,148,953	3,197,356
LT Assets	13,619,877	14,134,318
Total Assets	30,289,461	30,492,684
Accounts Payable	1,227,461	1,214,608
Accrued Exps	723,330	716,892
Accounts Payable & Accrued Expenses	1,950,791	1,931,500
Current Debt	960,309	1,539,521
Current Debt and Capital Leases	960,309	1,539,521
Other Current Liabilities	3,338,514	3,454,831
Current Liabilities	6,249,614	6,925,852
Long-Term Obligations	674,530	851,537
Deferred LT Liability Charges	340,975	225,962
Pensions & OPEB	68,135	71,086
Other LT Liabilities	217,329	348,626
LT Liabilities	1,300,969	1,497,211
Total Liabilities	7,550,584	8,423,064
Net Assets	22,738,877	22,069,620
Common Share Capital	1,095,260	1,095,260
Share Premium	904,125	904,125
Retained Earnings	18,729,767	18,293,477
Treasury Stock	395,547	395,547
Other Equity	2,405,271	2,172,305
Shareholders' Equity	22,738,876	22,069,620
Total Liabilities & Stockholders' Equity	30,289,461	30,492,684
Net Current Assets	10,419,969	9,432,514
Total Assets Less Current Liabilities	24,039,847	23,566,832
Shares Outstanding	6,042	6,042

Recent Dividends:

1. Muro Corp common.

No dividends paid.

Annual Dividends:

1. Muro Corp common.

No dividends paid.

MUSASHI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	33,140,000
Other Revenue	...	...	0
Revenue	40,586,000	37,391,000	33,140,000
Direct Expenses	28,807,000	26,713,000	25,052,000
Gross Profit	11,779,000	10,678,000	8,088,000
SG&A	7,101,000	7,323,000	7,010,000
Other OpEx	0	0	0
Indirect Expenses	7,101,000	7,323,000	7,010,000
Total Operating Expenses	35,908,000	34,036,000	32,062,000
Operating Income	4,678,000	3,355,000	1,078,000
Non-Op Net Interest Income	19,000	(19,000)	(38,000)
Other Non-Op	(202,000)	1,403,000	112,000
Non-Op Income	(183,000)	1,384,000	74,000
EBT Continuing	4,495,000	4,739,000	1,152,000
Taxation (current)	1,636,000	1,339,000	392,000
Taxation (deferred)	53,000	(33,000)	(9,000)
Taxation	1,689,000	1,306,000	383,000
EAT Continuing	2,806,000	3,433,000	769,000
Net Income	2,804,000	3,433,000	768,000
Dividends Per Share	76	60	36
EPS - Basic - Cont	411.42	503.77	112.70
EPS - Primary	411.42	503.77	112.70
EPS -Diluted - Cont	411.42	503.77	112.70
EPS - Diluted	411.42	503.77	112.70
Shares (primary)	6,814	6,814	6,814
Shares (diluted)	6,814	6,814	6,814

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,567,000	22,291,000
Cash, Equivs & STI	23,567,000	22,291,000
Receivables	9,685,000	9,016,000
Raw Materials	980,000	1,111,000
WIP	69,000	103,000
Finished Goods	2,142,000	2,002,000
Inventories - Other	0	0
Inventories	3,191,000	3,216,000
Other Current Assets	421,000	320,000
Current Assets	36,864,000	34,843,000
Net PPE	3,798,000	3,767,000
Intangibles Excl Goodwill	488,000	204,000
Intangibles	488,000	204,000
Other LT Assets	11,699,000	10,996,000
LT Assets	15,985,000	14,967,000
Total Assets	52,849,000	49,811,000
Accounts Payable	6,249,000	6,371,000
Accrued Exps	426,000	396,000
Accounts Payable & Accrued Expenses	6,675,000	6,767,000
Current Debt	3,516,000	3,516,000
Current Debt and Capital Leases	3,516,000	3,516,000
Other Current Liabilities	2,458,000	2,536,000
Current Liabilities	12,649,000	12,819,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,286,000	1,049,000
Pensions & OPEB	1,338,000	1,280,000
Other LT Liabilities	636,000	696,000
LT Liabilities	3,260,000	3,025,000
Total Liabilities	15,910,000	15,845,000
Net Assets	36,939,000	33,966,000
Common Share Capital	1,208,000	1,208,000
Share Premium	2,005,000	2,005,000
Retained Earnings	32,842,000	30,434,000
Treasury Stock	1,854,000	1,854,000
Other Equity	2,738,000	2,172,000
Shareholders' Equity	36,939,000	33,965,000
Total Liabilities & Stockholders' Equity	52,849,000	49,811,000
Net Current Assets	24,215,000	22,024,000
Total Assets Less Current Liabilities	40,200,000	36,992,000
Shares Outstanding	6,814	6,814

Recent Dividends:

1. Musashi Co Ltd common.
No dividends paid.

Annual Dividends:

1. Musashi Co Ltd common.
No dividends paid.

MUSASHI SEIMITSU INDUSTRY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	349,917,000
Other Revenue	...	...	0
Revenue	347,200,000	347,196,000	349,917,000
Direct Expenses	291,749,000	294,535,000	299,204,000
Gross Profit	55,451,000	52,661,000	50,713,000
SG&A	34,913,000	32,939,000	32,339,000
Other OpEx	0	0	0
Indirect Expenses	34,913,000	32,939,000	32,339,000
Total Operating Expenses	326,662,000	327,474,000	331,543,000
Operating Income	20,538,000	19,722,000	18,374,000
Non-Op Net Interest Income	(1,616,000)	(1,806,000)	(2,344,000)
Non-Op For Curr Gains	1,910,000	(516,000)	49,000
Other Non-Op	(11,559,000)	(2,047,000)	(2,368,000)
Non-Op Income	(11,265,000)	(4,369,000)	(4,663,000)
EBT Continuing	9,273,000	15,353,000	13,711,000
Taxation (current)	8,187,000	6,551,000	5,705,000
Taxation (deferred)	(1,260,000)	(169,000)	(303,000)
Taxation	6,927,000	6,382,000	5,402,000
EAT Continuing	2,346,000	8,971,000	8,309,000
Min Ints	(1,082,000)	(1,183,000)	(390,000)
Net Income	1,264,000	7,782,000	7,921,000
Dividends Per Share	40	50	40
EPS - Basic - Cont	19.29	118.80	121.24
EPS - Primary	19.29	118.80	121.24
EPS -Diluted - Cont	19.29	118.80	121.24
EPS - Diluted	19.29	118.80	121.24
Shares (primary)	65,536	65,512	65,334
Shares (diluted)	65,536	65,512	65,334

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,651,000	33,849,000
Cash, Equivs & STI	32,651,000	33,849,000
Receivables	48,698,000	50,411,000
Raw Materials	31,931,000	31,018,000
WIP	12,543,000	11,059,000
Inventories - Other	13,066,000	11,518,000
Inventories	57,540,000	53,595,000
Other Current Assets	11,163,000	9,053,000
Current Assets	150,052,000	146,908,000
Net PPE	128,947,000	111,216,000
Intangibles Excl Goodwill	2,988,000	3,658,000
Intangibles	2,988,000	3,658,000
Other LT Assets	19,626,000	23,344,000
LT Assets	151,561,000	138,218,000
Total Assets	301,614,000	285,126,000
Accounts Payable	20,892,000	22,342,000
Accrued Exps	10,358,000	9,314,000
Accounts Payable & Accrued Expenses	31,250,000	31,656,000
Current Debt	61,940,000	46,792,000
Current Debt and Capital Leases	61,940,000	46,792,000
Other Current Liabilities	24,667,000	16,590,000
Current Liabilities	117,857,000	95,038,000
Long-Term Obligations	36,796,000	49,996,000
Deferred LT Liability Charges	3,929,000	5,233,000
Pensions & OPEB	8,451,000	8,247,000
Other LT Liabilities	3,328,000	2,641,000
Minorities (BS)	9,223,000	9,208,000
LT Liabilities	52,504,000	66,117,000
Total Liabilities	179,584,000	170,364,000
Net Assets	122,030,000	114,762,000
Common Share Capital	5,675,000	5,639,000
Share Premium	73,000	37,000
Retained Earnings	91,156,000	93,157,000
Treasury Stock	8,000	8,000
Other Equity	25,133,000	15,936,000
Shareholders' Equity	122,029,000	114,761,000
Total Liabilities & Stockholders' Equity	301,614,000	285,126,000
Net Current Assets	32,195,000	51,870,000
Total Assets Less Current Liabilities	183,757,000	190,088,000
Shares Outstanding	65,541	65,521

Recent Dividends:

1. Musashi Seimitsu Industry Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Musashi Seimitsu Industry Co., Ltd. common.
No dividends paid.

MUSASHINO BANK, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	65,342,000	52,185,000	46,931,000
Non-Interest Income	40,339,000	31,895,000	34,135,000
Revenue	105,681,000	84,080,000	81,068,000
Interest Expense	13,733,000	7,191,000	4,619,000
Net Interest Bef Provs	51,609,000	44,994,000	42,312,000
Net Interest Aft Provs	51,609,000	44,994,000	42,312,000
EBT Continuing	22,787,000	18,070,000	16,210,000
Taxation (current)	6,576,000	4,367,000	4,087,000
Taxation (deferred)	799,000	558,000	874,000
Taxation	7,375,000	4,925,000	4,961,000
EAT Continuing	15,412,000	13,145,000	11,249,000
Min Ints	(10,000)	(8,000)	(5,000)
Net Income	15,412,000	13,146,000	11,264,000
Dividends Per Share	56.67	125	105
EPS - Basic - Cont	155.41	397.42	339.68
EPS - Primary	155.41	397.42	339.68
EPS -Diluted - Cont	155.40	397.39	339.65
EPS - Diluted	155.40	397.39	339.65
Shares (primary)	99,173	33,081	33,161
Shares (diluted)	99,176	33,081	33,163

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	218,956,000	162,983,000
Net PPE	52,249,000	53,447,000
Intangibles Excl Goodwill	5,535,000	5,396,000
Intangibles	5,535,000	5,396,000
Loan Portfolio	4,308,858,000	4,113,281,000
Loan Provisions	(15,254,000)	(15,305,000)
Net Loans & Leases	4,293,604,000	4,097,976,000
Customer Acceptance Liability	4,677,000	5,141,000
Other Assets	1,073,658,000	1,150,014,000
Total Assets	5,648,679,000	5,474,957,000
Pensions & OPEB	3,297,000	3,621,000
Total Deposits	5,191,710,000	5,079,403,000
Minorities (BS)	57,000	47,000
Debt & Lease Obligations	22,210,000	21,165,000
Other Liabilities	173,231,000	124,006,000
Total Liabilities	5,368,238,000	5,207,030,000
Net Assets	280,441,000	267,927,000
Common Share Capital	45,743,000	45,743,000
Share Premium	38,350,000	38,350,000
Retained Earnings	183,144,000	172,537,000
Treasury Stock	1,419,000	791,000
Other Equity	14,622,000	12,088,000
Shareholders' Equity	280,440,000	267,927,000
Total Liabilities & Stockholders' Equity	5,648,679,000	5,474,957,000
Shares Outstanding	98,903	33,081

Recent Dividends:

1. Musashino Bank, Ltd. common.
No dividends paid.

Annual Dividends:

1. Musashino Bank, Ltd. common.
No dividends paid.

MUSASHINO KOGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,282,428
Other Revenue	...	...	0
Revenue	1,330,530	1,364,313	1,282,428
Direct Expenses	599,174	683,952	649,040
Gross Profit	731,356	680,361	633,388
SG&A	663,067	611,060	612,594
Other OpEx	0	0	0
Indirect Expenses	663,067	611,060	612,594
Total Operating Expenses	1,262,241	1,295,012	1,261,634
Operating Income	68,289	69,301	20,794
Non-Op Net Interest Income	471	(45)	(860)
Other Non-Op	367,441	13,252	(3,030)
Non-Op Income	367,912	13,207	(3,890)
EBT Continuing	436,201	82,508	16,904
Taxation (current)	65,591	22,613	6,599
Taxation (deferred)	10,225	(5,066)	5,636
Taxation	75,816	17,547	12,235
EAT Continuing	360,385	64,961	4,669
Net Income	360,383	64,961	4,666
EPS - Basic - Cont	344.49	62.09	4.46
EPS - Primary	344.49	62.09	4.46
EPS -Diluted - Cont	344.49	62.09	4.46
EPS - Diluted	344.49	62.09	4.46
Shares (primary)	1,046	1,046	1,046
Shares (diluted)	1,046	1,046	1,046

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,169,613	861,276
Cash, Equivs & STI	1,169,613	861,276
Receivables	29,663	39,850
Inventories	1,129	1,171
Other Current Assets	115,464	48,184
Current Assets	1,315,869	950,481
Net PPE	4,445,951	4,412,934
Intangibles Excl Goodwill	84,110	85,808
Intangibles	84,110	85,808
Other LT Assets	491,467	622,354
LT Assets	5,021,528	5,121,096
Total Assets	6,337,398	6,071,578
Accounts Payable	55,011	75,761
Accounts Payable & Accrued Expenses	55,011	75,761
Current Debt	52,128	50,743
Current Capital Lease Obligations	1,832	1,832
Current Debt and Capital Leases	53,960	52,575
Other Current Liabilities	248,111	251,982
Current Liabilities	357,082	380,318
Long-Term Obligations	208,997	261,125
Deferred LT Liability Charges	1,113,651	1,113,651
Pensions & OPEB	51,091	70,220
Other LT Liabilities	629,178	630,968
LT Liabilities	2,002,917	2,075,964
Total Liabilities	2,359,999	2,456,283
Net Assets	3,977,399	3,615,295
Common Share Capital	1,004,500	1,004,500
Retained Earnings	556,357	195,973
Treasury Stock	9,371	9,156
Other Equity	2,425,913	2,423,978
Shareholders' Equity	3,977,399	3,615,295
Total Liabilities & Stockholders' Equity	6,337,398	6,071,578
Net Current Assets	958,787	570,163
Total Assets Less Current Liabilities	5,980,316	5,691,260
Shares Outstanding	1,046	1,046

Recent Dividends:

1. Musashino Kogyo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Musashino Kogyo Co., Ltd. common.

No dividends paid.

MUTO SEIKO CO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	29,688,405	27,574,022	26,315,915
Direct Expenses	23,777,776	22,023,486	21,033,841
Gross Profit	5,910,629	5,550,536	5,282,074
SG&A	3,584,885	3,503,029	3,454,610
Other OpEx	0	0	0
Indirect Expenses	3,584,885	3,503,029	3,454,610
Total Operating Expenses	27,362,661	25,526,515	24,488,451
Operating Income	2,325,744	2,047,507	1,827,464
Non-Op Net Interest Income	77,300	131,933	107,548
Non-Op For Curr Gains	297,712	356,405	454,973
Other Non-Op	83,564	(242,152)	39,714
Non-Op Income	458,576	246,186	602,235
EBT Continuing	2,784,320	2,293,693	2,429,699
Taxation (current)	757,138	688,379	504,345
Taxation (deferred)	(24,455)	(27,206)	42,874
Taxation	732,683	661,173	547,219
EAT Continuing	2,051,637	1,632,520	1,882,480
Min Ints	(61,154)	(121,920)	(109,391)
Net Income	1,990,482	1,510,598	1,773,090
Dividends Per Share	115	94.50	100
EPS - Basic - Cont	286	214.05	249.90
EPS - Primary	286	214.05	249.90
EPS -Diluted - Cont	286	214.05	249.90
EPS - Diluted	286	214.05	249.90
Shares (primary)	6,960	7,057	7,095
Shares (diluted)	6,960	7,057	7,095

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,873,709	10,367,739
Cash, Equivs & STI	10,873,709	10,367,739
Receivables	4,941,903	5,287,432
Raw Materials	2,120,510	1,712,002
WIP	1,382,836	1,182,021
Inventories - Other	923,580	824,731
Inventories	4,426,926	3,718,754
Other Current Assets	532,517	536,243
Current Assets	20,775,055	19,910,168
Net PPE	10,528,554	10,293,155
Intangibles Excl Goodwill	337,801	236,810
Intangibles	337,801	236,810
Other LT Assets	921,920	586,916
LT Assets	11,788,275	11,116,881
Total Assets	32,563,331	31,027,049
Accounts Payable	2,458,029	2,109,797
Accounts Payable & Accrued Expenses	2,458,029	2,109,797
Current Debt	3,247,784	4,336,620
Current Debt and Capital Leases	3,247,784	4,336,620
Other Current Liabilities	1,825,757	1,626,797
Current Liabilities	7,531,570	8,073,214
Long-Term Obligations	1,859,312	2,316,694
Deferred LT Liability Charges	418,760	359,321
Pensions & OPEB	430,247	385,500
Other LT Liabilities	394,381	582,614
Minorities (BS)	977,581	935,044
LT Liabilities	3,102,700	3,644,129
Total Liabilities	11,611,851	12,652,388
Net Assets	20,951,480	18,374,661
Common Share Capital	2,188,960	2,188,960
Share Premium	2,255,557	2,253,246
Retained Earnings	13,163,529	11,905,044
Treasury Stock	718,764	592,470
Other Equity	4,062,197	2,619,880
Shareholders' Equity	20,951,479	18,374,660
Total Liabilities & Stockholders' Equity	32,563,331	31,027,049
Net Current Assets	13,243,485	11,836,954
Total Assets Less Current Liabilities	25,031,761	22,953,835
Shares Outstanding	6,946	7,028

Recent Dividends:

1. Muto Seiko Co common.

No dividends paid.

Annual Dividends:

1. Muto Seiko Co common.

No dividends paid.

NAFCO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	192,447,000
Other Revenue	...	...	0
Revenue	175,272,000	181,850,000	192,447,000
Direct Expenses	115,101,000	119,740,000	127,062,000
Gross Profit	60,171,000	62,110,000	65,385,000
SG&A	58,534,000	60,843,000	60,220,000
Other OpEx	0	0	0
Indirect Expenses	58,534,000	60,843,000	60,220,000
Total Operating Expenses	173,635,000	180,583,000	187,282,000
Operating Income	1,637,000	1,267,000	5,165,000
Non-Op Net Interest Income	(259,000)	(205,000)	(125,000)
Other Non-Op	(671,000)	(536,000)	(115,000)
Non-Op Income	(930,000)	(741,000)	(240,000)
EBT Continuing	707,000	526,000	4,925,000
Taxation (current)	433,000	498,000	1,781,000
Taxation (deferred)	51,000	(153,000)	35,000
Taxation	484,000	345,000	1,816,000
EAT Continuing	223,000	181,000	3,109,000
Net Income	224,000	184,000	3,108,000
Dividends Per Share	58	58	58
EPS - Basic - Cont	9.09	6.95	110.32
EPS - Primary	9.09	6.95	110.32
EPS -Diluted - Cont	9.09	6.95	110.32
EPS - Diluted	9.09	6.95	110.32
Shares (primary)	24,583	26,439	28,169
Shares (diluted)	24,583	26,439	28,169

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,523,000	18,500,000
Cash, Equivs & STI	11,523,000	18,500,000
Receivables	4,810,000	4,592,000
Raw Materials	4,000	9,000
Finished Goods	66,536,000	64,282,000
Inventories - Other	0	0
Inventories	66,540,000	64,291,000
Prepayments (ST)	1,003,000	1,003,000
Other Current Assets	403,000	1,842,000
Current Assets	84,279,000	90,228,000
Net PPE	117,492,000	120,994,000
Intangibles Excl Goodwill	3,909,000	3,651,000
Intangibles	3,909,000	3,651,000
Other LT Assets	10,276,000	10,321,000
LT Assets	131,677,000	134,966,000
Total Assets	215,957,000	225,195,000
Accounts Payable	17,769,000	22,604,000
Accrued Exps	2,096,000	1,303,000
Accounts Payable & Accrued Expenses	19,865,000	23,907,000
Current Debt	17,695,000	18,355,000
Current Capital Lease Obligations	1,512,000	1,749,000
Current Debt and Capital Leases	19,207,000	20,104,000
Other Current Liabilities	9,252,000	11,692,000
Current Liabilities	48,324,000	55,703,000
Long-Term Obligations	3,846,000	4,705,000
Pensions & OPEB	3,792,000	3,746,000
Other LT Liabilities	7,152,000	7,084,000
LT Liabilities	14,790,000	15,535,000
Total Liabilities	63,115,000	71,239,000
Net Assets	152,842,000	153,956,000
Common Share Capital	3,538,000	3,538,000

Share Premium	4,223,000	4,223,000
Retained Earnings	155,216,000	156,419,000
Treasury Stock	10,401,000	10,401,000
Other Equity	266,000	177,000
Shareholders' Equity	152,842,000	153,956,000
Total Liabilities & Stockholders' Equity	215,957,000	225,195,000
Net Current Assets	35,955,000	34,525,000
Total Assets Less Current Liabilities	167,633,000	169,492,000
Shares Outstanding	24,583	24,583

Recent Dividends:
1. Nafco Co Ltd common.
No dividends paid.
Annual Dividends:
1. Nafco Co Ltd common.
No dividends paid.

NAGANO KEIKI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	67,935,689
Other Revenue	...	...	0
Revenue	67,691,975	69,544,777	67,935,689
Direct Expenses	46,011,353	47,326,462	46,584,208
Gross Profit	21,680,622	22,218,315	21,351,481
SG&A	14,701,662	14,565,042	14,200,801
Other OpEx	0	0	0
Indirect Expenses	14,701,662	14,565,042	14,200,801
Total Operating Expenses	60,713,015	61,891,504	60,785,009
Operating Income	6,978,960	7,653,273	7,150,680
Non-Op Net Interest Income	(441,094)	(463,621)	(417,502)
Non-Op For Curr Gains	2,546	(35,742)	57,835
Other Non-Op	1,457,000	1,785,241	382,289
Non-Op Income	1,018,452	1,285,878	22,622
EBT Continuing	7,997,412	8,939,151	7,173,302
Taxation (current)	2,289,462	2,883,534	1,813,227
Taxation (deferred)	165,612	(79,705)	(73,200)
Taxation	2,455,074	2,803,829	1,740,027
EAT Continuing	5,542,338	6,135,322	5,433,275
Min Ints	(144,840)	(80,782)	(23,497)
Net Income	5,397,495	6,054,539	5,409,777
Dividends Per Share	52	48	40
EPS - Basic - Cont	285.75	316.94	283.56
EPS - Primary	285.75	316.94	283.56
EPS -Diluted - Cont	285.75	316.94	283.56
EPS - Diluted	285.75	316.94	283.56
Shares (primary)	18,889	19,103	19,077
Shares (diluted)	18,889	19,103	19,077

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,862,632	10,118,369
Cash, Equivs & STI	13,862,632	10,118,369
Receivables	14,248,547	14,785,507
Raw Materials	3,579,213	3,619,682
WIP	4,644,922	4,618,221
Inventories - Other	8,117,863	9,379,265
Inventories	16,341,998	17,617,168
Other Current Assets	907,879	1,270,683
Current Assets	45,361,056	43,791,727
Net PPE	18,327,086	18,721,667
Intangibles Excl Goodwill	646,638	698,468
Intangibles	646,638	698,468
Other LT Assets	12,140,368	11,194,642
LT Assets	31,114,092	30,614,777
Total Assets	76,475,148	74,406,504
Accounts Payable	3,846,333	4,225,157
Accounts Payable & Accrued Expenses	3,846,333	4,225,157
Current Debt	4,641,924	8,591,377
Current Capital Lease Obligations	739,126	836,515
Current Debt and Capital Leases	5,381,050	9,427,892
Other Current Liabilities	5,681,667	6,652,636
Current Liabilities	14,909,050	20,305,685
Long-Term Obligations	4,472,578	1,619,250
Deferred LT Liability Charges	2,275,927	1,643,555
Pensions & OPEB	2,435,947	2,467,598
Other LT Liabilities	3,275,219	3,714,526
Minorities (BS)	1,031,782	873,538
LT Liabilities	12,459,671	9,444,929
Total Liabilities	28,400,504	30,624,153
Net Assets	48,074,644	43,782,351
Common Share Capital	4,380,126	4,380,126
Share Premium	4,504,503	4,549,083
Retained Earnings	32,782,009	29,501,029
Treasury Stock	314,769	325,150
Other Equity	6,722,775	5,677,263
Shareholders' Equity	48,074,644	43,782,351
Total Liabilities & Stockholders' Equity	76,475,148	74,406,504
Net Current Assets	30,452,006	23,486,042
Total Assets Less Current Liabilities	61,566,098	54,100,819
Shares Outstanding	18,573	19,103

Recent Dividends:
1. Nagano Keiki Co Ltd common.
No dividends paid.
Annual Dividends:
1. Nagano Keiki Co Ltd common.
No dividends paid.

NAGASE BROTHERS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	64,183,000	55,255,000	52,986,000
Direct Expenses	47,536,000	40,815,000	38,653,000
Gross Profit	16,647,000	14,440,000	14,333,000
SG&A	10,668,000	9,575,000	9,795,000
Other OpEx	0	0	0
Indirect Expenses	10,668,000	9,575,000	9,795,000
Total Operating Expenses	58,204,000	50,390,000	48,448,000
Operating Income	5,979,000	4,865,000	4,538,000
Non-Op Net Interest Income	(298,000)	(316,000)	(260,000)
Non-Op For Curr Gains	23,000	(4,000)	47,000
Other Non-Op	304,000	(1,112,000)	(200,000)
Non-Op Income	29,000	(1,432,000)	(413,000)
EBT Continuing	6,008,000	3,433,000	4,125,000
Taxation (current)	2,129,000	1,515,000	1,639,000
Taxation (deferred)	(101,000)	(42,000)	(112,000)
Taxation	2,028,000	1,473,000	1,527,000
EAT Continuing	3,980,000	1,960,000	2,598,000
Net Income	3,984,000	1,957,000	2,602,000
Dividends Per Share	150	100	100
EPS - Basic - Cont	151.31	74.33	98.84
EPS - Primary	151.31	74.33	98.84
EPS -Diluted - Cont	151.31	74.33	98.84
EPS - Diluted	151.31	74.33	98.84
Shares (primary)	26,326	26,326	26,326
Shares (diluted)	26,326	26,326	26,326

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,850,000	18,570,000
Cash, Equivs & STI	20,850,000	18,570,000
Receivables	3,543,000	4,486,000
Raw Materials	134,000	124,000
WIP	...	1,000
Finished Goods	329,000	330,000
Inventories - Other	62,000	79,000
Inventories	525,000	534,000
Prepayments (ST)	1,473,000	1,369,000
Other Current Assets	492,000	437,000
Current Assets	26,883,000	25,396,000
Net PPE	31,507,000	30,885,000
Intangibles Excl Goodwill	6,173,000	6,496,000
Intangibles	6,173,000	6,496,000
Other LT Assets	33,319,000	27,329,000
LT Assets	70,999,000	64,710,000
Total Assets	97,882,000	90,107,000
Accounts Payable	413,000	426,000
Accrued Exps	1,758,000	1,657,000
Accounts Payable & Accrued Expenses	2,171,000	2,083,000
Current Debt	2,324,000	1,324,000
Current Debt and Capital Leases	2,324,000	1,324,000
Other Current Liabilities	18,955,000	17,343,000
Current Liabilities	23,450,000	20,750,000
Long-Term Obligations	26,330,000	28,654,000
Deferred LT Liability Charges	5,555,000	3,693,000
Pensions & OPEB	2,497,000	2,741,000
Other LT Liabilities	3,104,000	3,096,000
LT Liabilities	37,486,000	38,184,000
Total Liabilities	60,936,000	58,934,000
Net Assets	36,946,000	31,173,000
Common Share Capital	2,138,000	2,138,000
Share Premium	2,141,000	2,141,000
Retained Earnings	23,529,000	22,178,000
Treasury Stock	4,858,000	4,858,000
Other Equity	13,996,000	9,573,000
Shareholders' Equity	36,946,000	31,172,000
Total Liabilities & Stockholders' Equity	97,882,000	90,107,000
Net Current Assets	3,433,000	4,646,000
Total Assets Less Current Liabilities	74,432,000	69,357,000
Shares Outstanding	26,326	26,326

Recent Dividends:
1. Nagase Brothers Inc common.
No dividends paid.
Annual Dividends:
1. Nagase Brothers Inc common.
No dividends paid.

NAGOYA RAILROAD CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	601,121,000
Other Revenue	...	...	0
Revenue	691,583,000	690,720,000	601,121,000
Direct Expenses	593,523,000	586,267,000	512,245,000
Gross Profit	98,060,000	104,453,000	88,876,000
SG&A	61,874,000	62,376,000	54,125,000
Other OpEx	0	0	0
Indirect Expenses	61,874,000	62,376,000	54,125,000
Total Operating Expenses	655,397,000	648,643,000	566,370,000
Operating Income	36,186,000	42,077,000	34,751,000
Non-Op Net Interest Income	(4,677,000)	(3,294,000)	(3,014,000)
Other Non-Op	7,274,000	12,462,000	2,808,000
Non-Op Income	2,597,000	9,168,000	(206,000)
EBT Continuing	38,783,000	51,245,000	34,545,000
Taxation (current)	13,235,000	11,340,000	8,489,000
Taxation (deferred)	6,719,000	2,375,000	647,000
Taxation	19,954,000	13,715,000	9,136,000
EAT Continuing	18,829,000	37,530,000	25,409,000
Min Ints	4,129,000	208,000	(1,009,000)
Net Income	22,954,000	37,733,000	24,400,000
Dividends Per Share	40	38.50	27.50
EPS - Basic - Cont	117.05	192.12	124.13
EPS - Primary	117.05	192.12	124.13
EPS -Diluted - Cont	104	167.69	116.01
EPS - Diluted	104	167.69	116.01
Shares (primary)	196,109	196,402	196,568
Shares (diluted)	220,712	225,016	210,328

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	57,291,000	58,637,000
Short Term Investments	117,000	96,000
Cash, Equivs & STI	57,408,000	58,733,000
Receivables	71,488,000	71,377,000

Raw Materials	7,471,000	6,376,000
WIP	650,000	824,000
Inventories - Other	104,218,000	92,330,000
Inventories	112,339,000	99,530,000
Other Current Assets	31,157,000	26,777,000
Current Assets	272,392,000	256,417,000
Net PPE	1,096,429,000	997,980,000
Intangibles Excl Goodwill	17,710,000	14,952,000
Intangibles	17,710,000	14,952,000
Other LT Assets	198,310,000	179,559,000
LT Assets	1,312,449,000	1,192,491,000
Total Assets	1,584,842,000	1,448,908,000
Accounts Payable	84,897,000	90,679,000
Accounts Payable & Accrued Expenses	84,897,000	90,679,000
Current Debt	115,950,000	114,501,000
Current Capital Lease Obligations	1,175,000	1,225,000
Current Debt and Capital Leases	117,125,000	115,726,000
Other Current Liabilities	168,229,000	149,981,000
Current Liabilities	370,251,000	356,386,000
Long-Term Obligations	562,707,000	464,533,000
Deferred LT Liability Charges	71,544,000	62,646,000
Pensions & OPEB	32,271,000	35,874,000
Other LT Liabilities	30,842,000	31,157,000
Minorities (BS)	32,159,000	36,600,000
LT Liabilities	697,364,000	594,210,000
Total Liabilities	1,099,775,000	987,197,000
Net Assets	485,067,000	461,711,000
Common Share Capital	101,158,000	101,158,000
Share Premium	36,281,000	35,978,000
Retained Earnings	226,841,000	211,944,000
Treasury Stock	1,011,000	1,116,000
Other Equity	121,797,000	113,747,000
Shareholders' Equity	485,066,000	461,711,000
Total Liabilities & Stockholders' Equity	1,584,842,000	1,448,908,000
Net Current Assets	(97,859,000)	(99,969,000)
Total Assets Less Current Liabilities	1,214,591,000	1,092,522,000
Shares Outstanding	196,130	196,073

Recent Dividends:

1. Nagoya Railroad Co Ltd American Depositary Receipts.

No dividends paid.

2. Nagoya Railroad Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nagoya Railroad Co Ltd American Depositary Receipts.

No dividends paid.

2. Nagoya Railroad Co Ltd common.

No dividends paid.

NAIGAI TEC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,614,659	35,337,699	39,013,225
Direct Expenses	28,173,588	30,717,023	34,964,772
Gross Profit	4,441,071	4,620,676	4,048,453
SG&A	3,038,132	3,068,618	2,830,125
Other OpEx	0	0	0
Indirect Expenses	3,038,132	3,068,618	2,830,125
Total Operating Expenses	31,211,720	33,785,641	37,794,897
Operating Income	1,402,939	1,552,058	1,218,328
Non-Op Net Interest Income	(43,865)	(42,412)	(51,805)
Other Non-Op	33,416	18,551	73,385
Non-Op Income	(10,449)	(23,861)	21,580
EBT Continuing	1,392,490	1,528,197	1,239,908
Taxation (current)	441,094	582,783	360,076
Taxation (deferred)	(20,308)	(103,927)	31,319
Taxation	420,786	478,856	391,395
EAT Continuing	971,704	1,049,341	848,513
Net Income	971,702	1,049,342	848,512
Dividends Per Share	105	100	93
EPS - Basic - Cont	277.74	299.93	242.66
EPS - Primary	277.74	299.93	242.66
EPS -Diluted - Cont	277.74	299.93	242.66
EPS - Diluted	277.74	299.93	242.66
Shares (primary)	3,499	3,499	3,496
Shares (diluted)	3,499	3,499	3,496

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,059,518	8,290,664
Short Term Investments	15,193	35,436
Cash, Equivs & STI	9,074,711	8,326,100
Receivables	6,234,038	5,729,234
Raw Materials	70,601	76,404
WIP	86,129	85,008
Finished Goods	1,406,807	2,214,034
Inventories - Other	0	0
Inventories	1,563,537	2,375,446
Other Current Assets	338,283	290,385
Current Assets	17,210,569	16,721,165
Net PPE	5,950,263	6,243,315
Intangibles Excl Goodwill	31,891	20,651
Intangibles	31,891	20,651
Other LT Assets	1,888,594	1,638,169
LT Assets	7,870,748	7,902,135
Total Assets	25,081,317	24,623,301
Accounts Payable	6,850,659	7,084,262
Accrued Exps	454,366	355,814
Accounts Payable & Accrued Expenses	7,305,025	7,440,076
Current Debt	874,518	984,280
Current Capital Lease Obligations	49,941	50,715
Current Debt and Capital Leases	924,459	1,034,995
Other Current Liabilities	603,983	720,889
Current Liabilities	8,833,467	9,195,960
Long-Term Obligations	2,380,832	2,431,367
Pensions & OPEB	1,004,890	962,042
Other LT Liabilities	100,802	93,702
LT Liabilities	3,486,524	3,487,111
Total Liabilities	12,319,992	12,683,072
Net Assets	12,761,325	11,940,229
Common Share Capital	1,863,610	1,863,610
Share Premium	2,127,592	2,127,592
Retained Earnings	8,291,564	7,669,728
Treasury Stock	103,948	103,849
Other Equity	582,507	383,147
Shareholders' Equity	12,761,325	11,940,228
Total Liabilities & Stockholders' Equity	25,081,317	24,623,301
Net Current Assets	8,377,102	7,525,205
Total Assets Less Current Liabilities	16,247,850	15,427,341
Shares Outstanding	3,499	3,499

Recent Dividends:

1. Naigai Tec Corp common.

No dividends paid.

Annual Dividends:

1. Naigai Tec Corp common.

No dividends paid.

NAIKAI ZOSEN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	47,016,000	44,648,000	46,383,000
Direct Expenses	42,624,000	42,007,000	42,008,000
Gross Profit	4,392,000	2,641,000	4,375,000
SG&A	1,316,000	1,225,000	1,191,000
Other OpEx	0	0	0
Indirect Expenses	1,316,000	1,225,000	1,191,000
Total Operating Expenses	43,940,000	43,232,000	43,199,000
Operating Income	3,076,000	1,416,000	3,184,000
Non-Op Net Interest Income	(33,000)	(66,000)	(97,000)
Non-Op For Curr Gains	(1,000)	(81,000)	91,000
Other Non-Op	(57,000)	(123,000)	(696,000)
Non-Op Income	(91,000)	(270,000)	(702,000)
EBT Continuing	2,985,000	1,146,000	2,482,000
Taxation (current)	768,000	115,000	199,000
Taxation (deferred)	(83,000)	11,000	20,000
Taxation	685,000	126,000	219,000
EAT Continuing	2,300,000	1,020,000	2,263,000
Net Income	2,300,000	1,018,000	2,261,000
Dividends Per Share	100	40	100
EPS - Basic - Cont	1,356.60	600.56	1,333.94
EPS - Primary	1,356.60	600.56	1,333.94
EPS -Diluted - Cont	1,356.60	600.56	1,333.94
EPS - Diluted	1,356.60	600.56	1,333.94
Shares (primary)	1,695	1,695	1,694
Shares (diluted)	1,695	1,695	1,694

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,783,000	4,702,000
Short Term Investments	2,000,000	...
Cash, Equivs & STI	12,783,000	4,702,000
Receivables	18,390,000	19,993,000
Raw Materials	249,000	254,000
WIP	408,000	560,000
Finished Goods	2,000	1,000
Inventories - Other	0	0
Inventories	659,000	815,000
Current Tax Assets	180,000	1,666,000
Prepayments (ST)	779,000	591,000
Other Current Assets	156,000	684,000
Current Assets	32,947,000	28,451,000
Net PPE	12,097,000	11,758,000
Intangibles Excl Goodwill	39,000	50,000
Intangibles	39,000	50,000
Other LT Assets	2,053,000	2,227,000
LT Assets	14,189,000	14,035,000
Total Assets	47,136,000	42,486,000
Accounts Payable	5,205,000	6,024,000
Accrued Exps	1,381,000	1,133,000
Accounts Payable & Accrued Expenses	6,586,000	7,157,000
Current Debt	1,470,000	3,055,000
Current Debt and Capital Leases	1,470,000	3,055,000
Other Current Liabilities	21,965,000	16,186,000
Current Liabilities	30,021,000	26,398,000
Long-Term Obligations	1,155,000	2,625,000
Deferred LT Liability Charges	825,000	825,000
Pensions & OPEB	1,235,000	1,410,000
Other LT Liabilities	392,000	370,000
LT Liabilities	3,607,000	5,230,000
Total Liabilities	33,629,000	31,629,000
Net Assets	13,507,000	10,857,000
Common Share Capital	1,200,000	1,200,000
Share Premium	672,000	672,000
Retained Earnings	11,393,000	9,161,000
Treasury Stock	2,018,000	2,018,000
Other Equity	2,259,000	1,842,000
Shareholders' Equity	13,506,000	10,857,000
Total Liabilities & Stockholders' Equity	47,136,000	42,486,000
Net Current Assets	2,926,000	2,053,000
Total Assets Less Current Liabilities	17,115,000	16,088,000
Shares Outstanding	1,695	1,695

Recent Dividends:

1. Naikai Zosen Corp common.

No dividends paid.

Annual Dividends:

1. Naikai Zosen Corp common.

No dividends paid.

NAKABAYASHI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	61,043,000
Other Revenue	...	...	0
Revenue	61,598,000	62,767,000	61,043,000
Direct Expenses	45,345,000	47,130,000	46,327,000
Gross Profit	16,253,000	15,637,000	14,716,000

SG&A	13,376,000	13,849,000	14,252,000
Other OpEx	0	0	0
Indirect Expenses	13,376,000	13,849,000	14,252,000
Total Operating Expenses	58,721,000	60,979,000	60,579,000
Operating Income	2,877,000	1,788,000	464,000
Non-Op Net Interest Income	(101,000)	(94,000)	(85,000)
Non-Op For Curr Gains	...	(29,000)	...
Other Non-Op	(585,000)	651,000	1,185,000
Non-Op Income	(686,000)	528,000	1,100,000
EBT Continuing	2,191,000	2,316,000	1,564,000
Taxation (current)	785,000	560,000	624,000
Taxation (deferred)	(33,000)	(226,000)	59,000
Taxation	752,000	334,000	683,000
EAT Continuing	1,439,000	1,982,000	881,000
Min Ints	495,000	16,000	(1,000)
Net Income	1,934,000	1,995,000	876,000
Dividends Per Share	22	22	22
EPS - Basic - Cont	70.75	72.66	31.96
EPS - Primary	70.75	72.66	31.96
EPS -Diluted - Cont	70.75	72.66	31.96
EPS - Diluted	70.75	72.66	31.96
Shares (primary)	27,340	27,457	27,427
Shares (diluted)	27,340	27,457	27,427

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,796,000	7,739,000
Cash, Equivs & STI	6,796,000	7,739,000
Receivables	9,422,000	10,306,000
Raw Materials	1,816,000	1,853,000
WIP	1,121,000	993,000
Inventories - Other	6,515,000	6,625,000
Inventories	9,452,000	9,471,000
Other Current Assets	2,310,000	2,273,000
Current Assets	27,980,000	29,789,000
Net PPE	18,790,000	20,719,000
Intangibles Excl Goodwill	204,000	249,000
Intangibles	204,000	249,000
Other LT Assets	7,106,000	5,827,000
LT Assets	26,100,000	26,795,000
Total Assets	54,080,000	56,584,000
Accounts Payable	3,216,000	4,299,000
Accrued Exps	395,000	417,000
Accounts Payable & Accrued Expenses	3,611,000	4,716,000
Current Debt	4,250,000	5,308,000
Current Debt and Capital Leases	4,250,000	5,308,000
Other Current Liabilities	5,404,000	5,805,000
Current Liabilities	13,265,000	15,829,000
Long-Term Obligations	6,362,000	8,270,000
Deferred LT Liability Charges	390,000	50,000
Pensions & OPEB	2,522,000	2,784,000
Other LT Liabilities	589,000	273,000
Minorities (BS)	165,000	659,000
LT Liabilities	9,863,000	11,377,000
Total Liabilities	23,294,000	27,865,000
Net Assets	30,786,000	28,719,000
Common Share Capital	6,666,000	6,666,000
Share Premium	8,944,000	8,944,000
Retained Earnings	13,398,000	12,068,000
Treasury Stock	865,000	676,000
Other Equity	2,642,000	1,716,000
Shareholders' Equity	30,785,000	28,718,000
Total Liabilities & Stockholders' Equity	54,080,000	56,584,000
Net Current Assets	14,715,000	13,960,000
Total Assets Less Current Liabilities	40,815,000	40,755,000
Shares Outstanding	27,124	27,465

Recent Dividends:

1. Nakabayashi Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nakabayashi Co., Ltd. (Japan) common.

No dividends paid.

NAKAMURAYA CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	37,769,960
Other Revenue	...	...	0
Revenue	37,351,144	37,247,627	37,769,960
Direct Expenses	23,373,786	23,548,758	24,015,415
Gross Profit	13,977,358	13,698,869	13,754,545
SG&A	12,653,575	12,628,452	12,924,072
Other OpEx	0	0	0
Indirect Expenses	12,653,575	12,628,452	12,924,072
Total Operating Expenses	36,027,361	36,177,210	36,939,487
Operating Income	1,323,783	1,070,417	830,473
Non-Op Net Interest Income	(7,983)	(21,099)	(33,033)
Non-Op For Curr Gains	(668)	(29)	(2)
Other Non-Op	170,450	168,450	(93,840)
Non-Op Income	161,799	147,322	(126,875)
EBT Continuing	1,485,582	1,217,739	703,598
Taxation (current)	403,834	85,130	240,041
Taxation (deferred)	164,230	247,661	58,448
Taxation	568,064	332,791	298,489
EAT Continuing	917,518	884,948	405,109
Net Income	917,516	884,947	405,109
Dividends Per Share	75	70	60
EPS - Basic - Cont	159.11	152.52	68.24
EPS - Primary	159.11	152.52	68.24
EPS -Diluted - Cont	159.11	152.52	68.24
EPS - Diluted	159.11	152.52	68.24
Shares (primary)	5,766	5,802	5,936
Shares (diluted)	5,766	5,802	5,936

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,855,404	2,616,883
Cash, Equivs & STI	2,855,404	2,616,883
Receivables	4,569,218	4,701,382
Raw Materials	1,611,675	2,147,662
WIP	21,644	44,127
Finished Goods	1,699,947	1,448,739
Inventories - Other	0	0
Inventories	3,333,266	3,640,528
Prepayments (ST)	233,051	235,444
Other Current Assets	9,115	8,102
Current Assets	11,000,054	11,202,339
Net PPE	24,957,386	24,375,373
Intangibles Excl Goodwill	473,719	255,530
Intangibles	473,719	255,530
Other LT Assets	13,662,899	7,675,711
LT Assets	39,094,004	32,306,614
Total Assets	50,094,059	43,508,953
Accounts Payable	1,267,299	1,234,747
Accrued Exps	1,101,487	1,313,118
Accounts Payable & Accrued Expenses	2,368,786	2,547,865
Current Debt	1,000,000	0
Current Capital Lease Obligations	90,890	91,944
Current Debt and Capital Leases	1,090,890	91,944
Other Current Liabilities	2,283,828	1,835,558
Current Liabilities	5,743,504	4,475,367
Long-Term Obligations	366,328	403,101
Deferred LT Liability Charges	14,211,894	10,251,818
Pensions & OPEB	387,032	555,552
Other LT Liabilities	632,949	785,167
LT Liabilities	15,598,203	11,995,638
Total Liabilities	21,341,707	16,471,006
Net Assets	28,752,352	27,037,947
Common Share Capital	7,469,402	7,469,402
Share Premium	8,099,120	8,099,120
Retained Earnings	9,835,001	9,321,826
Treasury Stock	837,160	645,906
Other Equity	4,185,989	2,793,505
Shareholders' Equity	28,752,352	27,037,947
Total Liabilities & Stockholders' Equity	50,094,059	43,508,953
Net Current Assets	5,256,550	6,726,972
Total Assets Less Current Liabilities	44,350,555	39,033,586
Shares Outstanding	5,715	5,776

Recent Dividends:

1. Nakamuraya Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nakamuraya Co., Ltd. (Japan) common.

No dividends paid.

NAKANIHON KOGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	4,123,430	3,366,559	3,541,673
Direct Expenses	2,092,601	1,670,590	1,743,425
Gross Profit	2,030,829	1,695,969	1,798,248
SG&A	1,866,149	1,802,646	1,715,656
Other OpEx	0	0	0
Indirect Expenses	1,866,149	1,802,646	1,715,656
Total Operating Expenses	3,958,750	3,473,236	3,459,081
Operating Income	164,680	(106,677)	82,592
Non-Op Net Interest Income	(3,048)	363	2,374
Other Non-Op	8,016	17,408	7,439
Non-Op Income	4,968	17,771	9,813
EBT Continuing	169,648	(88,906)	92,405
Taxation (current)	36,716	2,124	19,919
Taxation (deferred)	5,210	(6,403)	(5,383)
Taxation	41,926	(4,279)	14,536
EAT Continuing	127,722	(84,627)	77,869
Net Income	127,721	(84,629)	77,867
Dividends Per Share	60	60	70
EPS - Basic - Cont	240.73	(159.50)	146.74
EPS - Primary	240.73	(159.50)	146.74
EPS -Diluted - Cont	240.73	(159.50)	146.74
EPS - Diluted	240.73	(159.50)	146.74
Shares (primary)	531	531	531
Shares (diluted)	531	531	531

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	800,244	598,253
Short Term Investments	300,000	300,000
Cash, Equivs & STI	1,100,244	898,253
Receivables	312,278	241,813
Raw Materials	9,740	5,877
Finished Goods	14,278	13,226
Inventories - Other	0	0
Inventories	24,018	19,103
Current Tax Assets	...	86,918
Prepayments (ST)	34,065	33,566
Other Current Assets	65,992	64,972
Current Assets	1,536,597	1,344,625
Net PPE	2,591,124	2,522,296
Intangibles Excl Goodwill	84,505	111,604
Intangibles	84,505	111,604
Other LT Assets	1,676,574	1,227,921
LT Assets	4,352,203	3,861,821
Total Assets	5,888,800	5,206,447
Accounts Payable	418,008	400,140
Accrued Exps	255,974	137,123
Accounts Payable & Accrued Expenses	673,982	537,263
Current Debt	144,992	34,992
Current Capital Lease Obligations	74,752	81,908
Current Debt and Capital Leases	219,744	116,900
Other Current Liabilities	183,378	224,411
Current Liabilities	1,077,104	878,574
Long-Term Obligations	636,687	720,638
Deferred LT Liability Charges	253,766	101,287
Pensions & OPEB	86,388	83,491
Other LT Liabilities	230,117	235,047

LT Liabilities	1,206,958	1,140,463
Total Liabilities	2,284,062	2,019,037
Net Assets	3,604,738	3,187,410
Common Share Capital	270,000	270,000
Share Premium	13	13
Retained Earnings	2,801,809	2,705,921
Treasury Stock	72,618	72,618
Other Equity	605,534	284,093
Shareholders' Equity	3,604,738	3,187,409
Total Liabilities & Stockholders' Equity	5,888,800	5,206,447
Net Current Assets	459,493	466,051
Total Assets Less Current Liabilities	4,811,696	4,327,873
Shares Outstanding	531	531

Recent Dividends:

1. Nakanihon Kogyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nakanihon Kogyo Co Ltd common.

No dividends paid.

NAKANISHI MFG CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	36,602,048
Other Revenue	...	...	1
Revenue	41,008,792	39,931,993	36,602,049
Direct Expenses	30,221,359	30,053,899	28,052,515
Gross Profit	10,787,433	9,878,094	8,549,534
SG&A	7,738,072	7,246,812	6,583,156
Other OpEx	0	0	0
Indirect Expenses	7,738,072	7,246,812	6,583,156
Total Operating Expenses	37,959,431	37,300,711	34,635,671
Operating Income	3,049,361	2,631,282	1,966,378
Non-Op Net Interest Income	(17,346)	(4,286)	(2,733)
Non-Op For Curr Gains	...	17,944	5,202
Other Non-Op	99,026	84,380	166,544
Non-Op Income	81,680	98,038	169,013
EBT Continuing	3,131,041	2,729,320	2,135,391
Taxation (current)	881,339	1,005,385	595,091
Taxation (deferred)	39,608	(83,458)	21,263
Taxation	920,947	921,927	616,354
EAT Continuing	2,210,094	1,807,393	1,519,037
Net Income	2,210,094	1,807,391	1,519,037
Dividends Per Share	110	87	73
EPS - Basic - Cont	356.77	287.78	241.42
EPS - Primary	356.77	287.78	241.42
EPS -Diluted - Cont	356.77	287.78	241.42
EPS - Diluted	356.77	287.78	241.42
Shares (primary)	6,195	6,280	6,292
Shares (diluted)	6,195	6,280	6,292

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,531,115	2,996,532
Short Term Investments	...	8,675
Cash, Equivs & STI	3,531,115	3,005,207
Receivables	10,123,236	8,500,900
Raw Materials	1,024,721	959,931
WIP	1,002,976	1,087,427
Finished Goods	1,839,701	1,823,401
Inventories - Other	0	0
Inventories	3,867,398	3,870,759
Prepayments (ST)	282,860	187,620
Other Current Assets	36,623	67,373
Current Assets	17,841,232	15,631,859
Net PPE	10,459,511	9,706,897
Intangibles Excl Goodwill	424,072	476,193
Intangibles	424,072	476,193
Other LT Assets	5,174,708	4,651,560
LT Assets	16,058,291	14,834,650
Total Assets	33,899,523	30,466,510
Accounts Payable	3,336,010	4,595,142
Accrued Exps	1,000,829	1,039,610
Accounts Payable & Accrued Expenses	4,336,839	5,634,752
Current Debt	3,132,652	1,800,000
Current Capital Lease Obligations	29,715	13,843
Current Debt and Capital Leases	3,162,367	1,813,843
Other Current Liabilities	1,799,308	1,291,385
Current Liabilities	9,298,514	8,739,980
Long-Term Obligations	932,966	43,749
Deferred LT Liability Charges	308,882	307,738
Pensions & OPEB	794,324	764,495
Other LT Liabilities	89,694	162,358
LT Liabilities	2,125,866	1,278,340
Total Liabilities	11,424,380	10,018,320
Net Assets	22,475,143	20,448,190
Common Share Capital	1,445,600	1,445,600
Share Premium	1,560,631	1,542,251
Retained Earnings	19,290,016	17,624,782
Treasury Stock	216,772	92,992
Other Equity	395,667	(71,452)
Shareholders' Equity	22,475,142	20,448,189
Total Liabilities & Stockholders' Equity	33,899,523	30,466,510
Net Current Assets	8,542,718	6,891,879
Total Assets Less Current Liabilities	24,601,009	21,726,530
Shares Outstanding	6,214	6,263

Recent Dividends:

1. Nakanishi Mfg Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nakanishi Mfg Co Ltd common.

No dividends paid.

NAKANO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	138,071,000	110,538,000	107,415,000
Direct Expenses	123,624,000	99,769,000	97,470,000
Gross Profit	14,447,000	10,769,000	9,945,000
SG&A	9,070,000	7,488,000	6,759,000
Other OpEx	0	0	0
Indirect Expenses	9,070,000	7,488,000	6,759,000
Total Operating Expenses	132,694,000	107,257,000	104,229,000
Operating Income	5,377,000	3,281,000	3,186,000
Non-Op Net Interest Income	357,000	334,000	311,000
Non-Op For Curr Gains	110,000	(19,000)	175,000
Other Non-Op	48,000	111,000	(53,000)
Non-Op Income	515,000	426,000	433,000
EBT Continuing	5,892,000	3,707,000	3,619,000
Taxation (current)	1,856,000	874,000	751,000
Taxation (deferred)	(340,000)	(104,000)	81,000
Taxation	1,516,000	770,000	832,000
EAT Continuing	4,376,000	2,937,000	2,787,000
Min Ints	9,000	(33,000)	(138,000)
Net Income	4,385,000	2,904,000	2,645,000
Dividends Per Share	38	22	16
EPS - Basic - Cont	127.60	84.51	76.98
EPS - Primary	127.60	84.51	76.98
EPS -Diluted - Cont	127.60	84.51	76.98
EPS - Diluted	127.60	84.51	76.98
Shares (primary)	34,364	34,365	34,366
Shares (diluted)	34,364	34,365	34,366

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,957,000	20,961,000
Short Term Investments	8,000	...
Cash, Equivs & STI	30,965,000	20,961,000
Receivables	37,932,000	29,181,000
Raw Materials	7,000	3,000
WIP	1,465,000	1,871,000
Inventories - Other	17,000	19,000
Inventories	1,489,000	1,893,000
Other Current Assets	1,713,000	2,395,000
Current Assets	72,099,000	54,430,000
Net PPE	18,017,000	18,088,000
Intangibles Excl Goodwill	1,704,000	1,702,000
Intangibles	1,704,000	1,702,000
Other LT Assets	8,963,000	6,448,000
LT Assets	28,684,000	26,238,000
Total Assets	100,783,000	80,669,000
Accounts Payable	28,895,000	20,201,000
Accounts Payable & Accrued Expenses	28,895,000	20,201,000
Current Debt	50,000	624,000
Current Debt and Capital Leases	50,000	624,000
Other Current Liabilities	17,666,000	13,030,000
Current Liabilities	46,611,000	33,855,000
Long-Term Obligations	0	50,000
Deferred LT Liability Charges	1,549,000	1,089,000
Pensions & OPEB	433,000	381,000
Other LT Liabilities	798,000	835,000
Minorities (BS)	1,646,000	1,622,000
LT Liabilities	2,780,000	2,355,000
Total Liabilities	51,037,000	37,832,000
Net Assets	49,746,000	42,837,000
Common Share Capital	5,061,000	5,061,000
Share Premium	1,400,000	1,400,000
Retained Earnings	36,383,000	32,754,000
Treasury Stock	37,000	36,000
Other Equity	6,939,000	3,657,000
Shareholders' Equity	49,746,000	42,836,000
Total Liabilities & Stockholders' Equity	100,783,000	80,669,000
Net Current Assets	25,488,000	20,575,000
Total Assets Less Current Liabilities	54,172,000	46,814,000
Shares Outstanding	34,364	34,365

Recent Dividends:

1. Nakano Corp. (Japan) common.

No dividends paid.

2. Nakano Corp. (Japan) preferred type 1.

No dividends paid.

Annual Dividends:

1. Nakano Corp. (Japan) common.

No dividends paid.

2. Nakano Corp. (Japan) preferred type 1.

No dividends paid.

NAKAYAMA STEEL WORKS, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	184,445,000
Other Revenue	...	...	0
Revenue	148,306,000	169,329,000	184,445,000
Direct Expenses	129,769,000	147,249,000	159,288,000
Gross Profit	18,537,000	22,080,000	25,157,000
SG&A	13,625,000	13,643,000	12,830,000
Other OpEx	0	0	0
Indirect Expenses	13,625,000	13,643,000	12,830,000
Total Operating Expenses	143,394,000	160,892,000	172,118,000
Operating Income	4,912,000	8,437,000	12,327,000
Non-Op Net Interest Income	(144,000)	(122,000)	(86,000)
Other Non-Op	(1,369,000)	(147,000)	47,000
Non-Op Income	(1,513,000)	(269,000)	(39,000)
EBT Continuing	3,399,000	8,168,000	12,288,000
Taxation (current)	898,000	2,420,000	3,422,000
Taxation (deferred)	35,000	50,000	(37,000)
Taxation	933,000	2,470,000	3,385,000
EAT Continuing	2,466,000	5,698,000	8,903,000
Net Income	2,463,000	5,696,000	8,904,000
Dividends Per Share	14	40	50
EPS - Basic - Cont	45.44	105.14	164.43
EPS - Primary	45.44	105.14	164.43
EPS -Diluted - Cont	45.44	105.14	164.43
EPS - Diluted	45.44	105.14	164.43
Shares (primary)	54,202	54,169	54,150

Shares (diluted)	54,202	54,169	54,150

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,245,000	15,346,000
Cash, Equivs & STI	23,245,000	15,346,000
Receivables	41,024,000	42,295,000
Raw Materials	10,252,000	11,876,000
WIP	4,870,000	4,900,000
Inventories - Other	11,596,000	17,187,000
Inventories	26,718,000	33,963,000
Other Current Assets	1,034,000	920,000
Current Assets	92,021,000	92,524,000
Net PPE	50,321,000	48,288,000
Intangibles Excl Goodwill	394,000	470,000
Intangibles	394,000	470,000
Other LT Assets	9,634,000	7,865,000
LT Assets	60,349,000	56,623,000
Total Assets	152,371,000	149,148,000
Accounts Payable	18,416,000	17,102,000
Accrued Exps	1,575,000	1,739,000
Accounts Payable & Accrued Expenses	19,991,000	18,841,000
Current Debt	2,515,000	2,546,000
Current Debt and Capital Leases	2,515,000	2,546,000
Other Current Liabilities	5,617,000	5,554,000
Current Liabilities	28,123,000	26,941,000
Long-Term Obligations	6,000,000	6,515,000
Deferred LT Liability Charges	4,937,000	4,213,000
Pensions & OPEB	1,938,000	2,314,000
Other LT Liabilities	2,223,000	2,354,000
LT Liabilities	15,098,000	15,396,000
Total Liabilities	43,221,000	42,337,000
Net Assets	109,150,000	106,811,000
Common Share Capital	20,044,000	20,044,000
Share Premium	7,879,000	7,857,000
Retained Earnings	76,774,000	75,936,000
Treasury Stock	769,000	773,000
Other Equity	5,221,000	3,746,000
Shareholders' Equity	109,149,000	106,810,000
Total Liabilities & Stockholders' Equity	152,371,000	149,148,000
Net Current Assets	63,898,000	65,583,000
Total Assets Less Current Liabilities	124,248,000	122,207,000
Shares Outstanding	54,215	54,175

Recent Dividends:
1. Nakayama Steel Works, Ltd. common.
No dividends paid.
Annual Dividends:
1. Nakayama Steel Works, Ltd. common.
No dividends paid.

NANSO TRANSPORT CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	15,480,209
Other Revenue	...	...	0
Revenue	16,498,936	16,106,285	15,480,209
Direct Expenses	13,568,521	13,177,508	12,706,538
Gross Profit	2,930,415	2,928,777	2,773,671
SG&A	911,736	910,679	815,541
Other OpEx	0	0	0
Indirect Expenses	911,736	910,679	815,541
Total Operating Expenses	14,480,257	14,088,187	13,522,079
Operating Income	2,018,679	2,018,098	1,958,130
Non-Op Net Interest Income	(60,921)	(53,576)	(50,667)
Other Non-Op	58,262	45,496	407,721
Non-Op Income	(2,659)	(8,080)	357,054
EBT Continuing	2,016,020	2,010,018	2,315,184
Taxation (current)	655,795	671,681	689,716
Taxation (deferred)	7,481	(32,337)	42,348
Taxation	663,276	639,344	732,064
EAT Continuing	1,352,744	1,370,674	1,583,120
Min Ints	4	3	...
Net Income	1,352,751	1,370,679	1,583,123
Dividends Per Share	70	50	42
EPS - Basic - Cont	143.25	138.28	158.97
EPS - Primary	143.25	138.28	158.97
EPS -Diluted - Cont	143.25	138.28	158.97
EPS - Diluted	143.25	138.28	158.97
Shares (primary)	9,443	9,912	9,958
Shares (diluted)	9,443	9,912	9,958

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,232,678	3,833,195
Cash, Equivs & STI	4,232,678	3,833,195
Receivables	2,065,595	2,117,160
Other Current Assets	126,114	107,939
Current Assets	6,424,387	6,058,294
Net PPE	26,813,097	26,270,172
Intangibles Excl Goodwill	58,844	57,867
Intangibles	58,844	57,867
Other LT Assets	1,155,298	1,079,730
LT Assets	28,027,239	27,407,769
Total Assets	34,451,627	33,466,063
Accounts Payable	547,873	561,561
Accounts Payable & Accrued Expenses	547,873	561,561
Current Debt	1,932,008	1,581,531
Current Debt and Capital Leases	1,932,008	1,581,531
Other Current Liabilities	2,170,239	2,191,182
Current Liabilities	4,650,120	4,334,274
Long-Term Obligations	5,917,706	6,196,707
Deferred LT Liability Charges	58,542	46,932
Pensions & OPEB	337,766	375,919
Other LT Liabilities	572,201	536,954
Minorities (BS)	11	15
LT Liabilities	6,886,215	7,156,512
Total Liabilities	11,536,347	11,490,801
Net Assets	22,915,280	21,975,262
Common Share Capital	538,500	538,500
Share Premium	504,699	497,585
Retained Earnings	22,123,902	21,290,395
Treasury Stock	569,057	592,392
Other Equity	317,236	241,173
Shareholders' Equity	22,915,280	21,975,261
Total Liabilities & Stockholders' Equity	34,451,627	33,466,063
Net Current Assets	1,774,267	1,724,020
Total Assets Less Current Liabilities	29,801,507	29,131,789
Shares Outstanding	9,451	9,429

Recent Dividends:
1. Nanso Transport Co. Ltd. common.
No dividends paid.
Annual Dividends:
1. Nanso Transport Co. Ltd. common.
No dividends paid.

NANTO BANK, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	77,540,000	66,884,000	50,792,000
Non-Interest Income	38,123,000	36,198,000	34,940,000
Revenue	115,716,000	103,082,000	85,848,000
Interest Expense	16,525,000	11,077,000	7,856,000
Net Interest Bef Provs	61,015,000	55,807,000	42,936,000
Net Interest Aft Provs	61,015,000	55,807,000	42,936,000
EBT Continuing	24,681,000	19,462,000	16,597,000
Taxation (current)	7,636,000	6,191,000	5,906,000
Taxation (deferred)	7,000	(218,000)	(1,318,000)
Taxation	7,643,000	5,973,000	4,587,000
EAT Continuing	17,038,000	13,489,000	12,010,000
Net Income	17,062,000	13,511,000	12,038,000
Dividends Per Share	43	170	114
EPS - Basic - Cont	108.64	429.02	379.08
EPS - Primary	108.64	429.02	379.08
EPS -Diluted - Cont	108.64	429.02	379.08
EPS - Diluted	108.64	429.02	379.08
Shares (primary)	157,055	31,492	31,754
Shares (diluted)	157,055	31,492	31,754

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	559,690,000	693,780,000
Net PPE	50,502,000	49,062,000
Intangibles Excl Goodwill	6,179,000	4,969,000
Intangibles	6,179,000	4,969,000
Loan Portfolio	4,601,265,000	4,465,125,000
Loan Provisions	(22,455,000)	(23,866,000)
Net Loans & Leases	4,578,810,000	4,441,259,000
Customer Acceptance Liability	5,270,000	6,999,000
Other Assets	1,476,785,000	1,657,158,000
Total Assets	6,677,236,000	6,853,227,000
Pensions & OPEB	9,907,000	10,132,000
Total Deposits	5,945,277,000	5,900,885,000
Debt & Lease Obligations	285,315,000	306,039,000
Other Liabilities	421,933,000	664,415,000
Total Liabilities	6,377,117,000	6,575,432,000
Net Assets	300,119,000	277,795,000
Common Share Capital	37,924,000	37,924,000
Share Premium	34,968,000	34,749,000
Retained Earnings	228,662,000	218,089,000
Treasury Stock	4,822,000	4,613,000
Other Equity	3,387,000	(8,354,000)
Shareholders' Equity	300,119,000	277,795,000
Total Liabilities & Stockholders' Equity	6,677,236,000	6,853,227,000
Shares Outstanding	157,062	31,405

Recent Dividends:
1. Nanto Bank, Ltd. common.
No dividends paid.
Annual Dividends:
1. Nanto Bank, Ltd. common.
No dividends paid.

NARASAKI SANGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	107,455,000
Other Revenue	...	...	0
Revenue	120,282,000	112,512,000	107,455,000
Direct Expenses	107,428,000	100,527,000	96,178,000
Gross Profit	12,854,000	11,985,000	11,277,000
SG&A	9,786,000	8,923,000	8,303,000
Other OpEx	0	0	0
Indirect Expenses	9,786,000	8,923,000	8,303,000
Total Operating Expenses	117,214,000	109,450,000	104,481,000
Operating Income	3,068,000	3,062,000	2,974,000
Non-Op Net Interest Income	(37,000)	(40,000)	(42,000)
Non-Op For Curr Gains	(25,000)	(41,000)	...
Other Non-Op	334,000	267,000	454,000
Non-Op Income	272,000	186,000	412,000
EBT Continuing	3,340,000	3,248,000	3,386,000
Taxation (current)	1,035,000	901,000	843,000
Taxation (deferred)	26,000	65,000	214,000
Taxation	1,061,000	966,000	1,057,000
EAT Continuing	2,279,000	2,282,000	2,329,000
Min Ints	(37,000)	(39,000)	(26,000)
Net Income	2,242,000	2,241,000	2,301,000
Dividends Per Share	130	120	105
EPS - Basic - Cont	440.48	443.05	458
EPS - Primary	440.48	443.05	458
EPS -Diluted - Cont	440.48	443.05	458
EPS - Diluted	440.48	443.05	458
Shares (primary)	5,091	5,059	5,024
Shares (diluted)	5,091	5,059	5,024

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,493,000	12,637,000
Cash, Equivs & STI	13,493,000	12,637,000
Receivables	22,948,000	22,691,000
Raw Materials	48,000	61,000
WIP	316,000	160,000
Inventories - Other	3,082,000	1,795,000
Inventories	3,446,000	2,016,000
Other Current Assets	2,013,000	1,657,000
Current Assets	41,900,000	39,001,000
Net PPE	9,764,000	8,821,000
Intangibles Excl Goodwill	96,000	132,000
Intangibles	96,000	132,000
Other LT Assets	10,818,000	8,525,000
LT Assets	20,678,000	17,478,000
Total Assets	62,579,000	56,479,000
Accounts Payable	23,014,000	20,608,000
Accounts Payable & Accrued Expenses	23,014,000	20,608,000
Current Debt	1,446,000	1,379,000
Current Capital Lease Obligations	265,000	224,000
Current Debt and Capital Leases	1,711,000	1,603,000
Other Current Liabilities	3,083,000	3,103,000
Current Liabilities	27,808,000	25,314,000
Long-Term Obligations	525,000	230,000
Deferred LT Liability Charges	1,416,000	734,000
Pensions & OPEB	964,000	1,040,000
Other LT Liabilities	2,348,000	2,460,000
Minorities (BS)	462,000	562,000
LT Liabilities	5,253,000	4,464,000
Total Liabilities	33,524,000	30,340,000
Net Assets	29,055,000	26,139,000
Common Share Capital	2,354,000	2,354,000
Share Premium	1,385,000	1,328,000
Retained Earnings	22,127,000	20,496,000
Treasury Stock	853,000	471,000
Other Equity	4,042,000	2,431,000
Shareholders' Equity	29,055,000	26,138,000
Total Liabilities & Stockholders' Equity	62,579,000	56,479,000
Net Current Assets	14,092,000	13,687,000
Total Assets Less Current Liabilities	34,771,000	31,165,000
Shares Outstanding	5,004	5,072

Recent Dividends:

1. Narasaki Sangyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Narasaki Sangyo Co., Ltd. (Japan) common.

No dividends paid.

NASU DENKI-TEKKO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,334,709
Other Revenue	...	...	0
Revenue	23,747,299	22,939,871	23,334,709
Direct Expenses	18,559,893	18,063,045	18,558,108
Gross Profit	5,187,406	4,876,826	4,776,601
SG&A	2,040,130	2,092,120	2,128,730
Other OpEx	0	0	0
Indirect Expenses	2,040,130	2,092,120	2,128,730
Total Operating Expenses	20,600,023	20,155,165	20,686,838
Operating Income	3,147,276	2,784,706	2,647,871
Non-Op Net Interest Income	(92,446)	(86,472)	(77,747)
Other Non-Op	539,662	326,029	201,526
Non-Op Income	447,216	239,557	123,779
EBT Continuing	3,594,492	3,024,263	2,771,650
Taxation (current)	1,073,847	1,036,644	897,491
Taxation (deferred)	(7,741)	(45,852)	(9,528)
Taxation	1,066,106	1,108,792	887,963
EAT Continuing	2,528,386	1,915,471	1,883,687
Min Ints	(45,053)	(30,299)	(32,974)
Net Income	2,483,330	1,885,168	1,850,710
Dividends Per Share	640	450	270
EPS - Basic - Cont	2,129.34	1,616.33	1,586.79
EPS - Primary	2,129.34	1,616.33	1,586.79
EPS -Diluted - Cont	2,129.34	1,616.33	1,586.79
EPS - Diluted	2,129.34	1,616.33	1,586.79
Shares (primary)	1,166	1,166	1,166
Shares (diluted)	1,166	1,166	1,166

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,218,000	7,423,599
Cash, Equivs & STI	8,218,000	7,423,599
Receivables	4,714,773	4,498,367
Raw Materials	984,848	905,220
WIP	2,543,049	2,103,429
Finished Goods	2,526,889	2,792,510
Inventories - Other	0	0
Inventories	6,054,786	5,801,159
Other Current Assets	213,339	230,486
Current Assets	19,200,898	17,953,611
Net PPE	15,747,188	16,769,106
Intangibles Excl Goodwill	131,191	164,199
Intangibles	131,191	164,199
Other LT Assets	12,483,927	8,755,388
LT Assets	28,362,306	25,688,693
Total Assets	47,563,204	43,642,305
Accounts Payable	1,467,381	1,543,561
Accrued Exps	493,931	505,061
Accounts Payable & Accrued Expenses	1,961,312	2,048,622
Current Debt	2,062,000	996,000
Current Debt and Capital Leases	2,062,000	996,000
Other Current Liabilities	2,479,833	2,887,240
Current Liabilities	6,503,145	5,931,862
Long-Term Obligations	823,000	2,799,000
Deferred LT Liability Charges	3,160,940	2,057,791
Pensions & OPEB	2,014,908	2,105,944
Other LT Liabilities	1,523,595	1,605,348
Minorities (BS)	363,219	310,272
LT Liabilities	7,522,443	8,568,083
Total Liabilities	14,388,808	14,810,217
Net Assets	33,174,396	28,832,088
Common Share Capital	600,000	600,000
Share Premium	28,081	28,081
Retained Earnings	25,147,663	23,189,180
Treasury Stock	81,914	80,199
Other Equity	7,480,566	5,095,025
Shareholders' Equity	33,174,396	28,832,087
Total Liabilities & Stockholders' Equity	47,563,204	43,642,305
Net Current Assets	12,697,753	12,021,749
Total Assets Less Current Liabilities	41,060,059	37,710,443
Shares Outstanding	1,166	1,166

Recent Dividends:

1. Nasu Denki-Tekko Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nasu Denki-Tekko Co Ltd common.

No dividends paid.

NATORI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	48,584,809	48,892,510	47,578,627
Direct Expenses	38,234,797	38,581,574	37,430,740
Gross Profit	10,350,012	10,310,936	10,147,887
SG&A	8,459,464	8,342,175	8,022,442
Other OpEx	0	0	0
Indirect Expenses	8,459,464	8,342,175	8,022,442
Total Operating Expenses	46,694,261	46,923,749	45,453,182
Operating Income	1,890,548	1,968,761	2,125,445
Non-Op Net Interest Income	(53,221)	(35,431)	(34,189)
Non-Op For Curr Gains	...	15,450	36,135
Other Non-Op	121,186	41,494	(132,416)
Non-Op Income	67,965	21,513	(130,470)
EBT Continuing	1,958,513	1,990,274	1,994,975
Taxation (current)	601,289	647,431	730,031
Taxation (deferred)	14,627	(9,204)	(135,277)
Taxation	615,916	638,227	594,754
EAT Continuing	1,342,597	1,352,047	1,400,221
Net Income	1,342,596	1,352,047	1,400,221
Dividends Per Share	26	24	23
EPS - Basic - Cont	106.70	107.45	111.28
EPS - Primary	106.70	107.45	111.28
EPS -Diluted - Cont	106.70	107.45	111.28
EPS - Diluted	106.70	107.45	111.28
Shares (primary)	12,582	12,583	12,583
Shares (diluted)	12,582	12,583	12,583

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,606,314	4,509,997
Cash, Equivs & STI	4,606,314	4,509,997
Receivables	8,848,663	8,762,344
Raw Materials	4,960,407	4,376,710
WIP	1,019,771	907,334
Finished Goods	1,749,484	2,026,615
Inventories - Other	0	0
Inventories	7,729,662	7,310,659
Other Current Assets	335,646	392,084
Current Assets	21,520,285	20,975,084
Net PPE	16,664,690	16,795,378
Intangibles Excl Goodwill	930,386	949,918
Intangibles	930,386	949,918
Other LT Assets	3,469,469	2,852,145
LT Assets	21,064,545	20,597,441
Total Assets	42,584,830	41,572,526
Accounts Payable	4,183,936	4,646,660
Accrued Exps	394,112	389,000
Accounts Payable & Accrued Expenses	4,578,048	5,035,660
Current Debt	2,815,020	3,036,120
Current Capital Lease Obligations	343,514	334,917
Current Debt and Capital Leases	3,158,534	3,371,037
Other Current Liabilities	3,605,427	3,446,225
Current Liabilities	11,342,009	11,852,922
Long-Term Obligations	1,756,854	1,905,856
Deferred LT Liability Charges	225,267	17,343
Pensions & OPEB	1,408,004	1,408,418
Other LT Liabilities	175,075	175,273
LT Liabilities	3,565,200	3,506,890
Total Liabilities	14,907,209	15,359,813
Net Assets	27,677,621	26,212,713
Common Share Capital	1,975,125	1,975,125
Share Premium	2,290,923	2,290,923
Retained Earnings	24,107,735	23,079,701
Treasury Stock	2,096,662	2,096,461
Other Equity	1,400,499	963,424
Shareholders' Equity	27,677,620	26,212,712
Total Liabilities & Stockholders' Equity	42,584,830	41,572,526
Net Current Assets	10,178,276	9,122,162
Total Assets Less Current Liabilities	31,242,821	29,719,604
Shares Outstanding	12,582	12,583

Recent Dividends:

1. Natori Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Natori Co., Ltd. common.

No dividends paid.

NDATALYZE CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
Sales	...	...	96
Other Revenue	...	...	0
Revenue	...	2	96

Direct Expenses	…	0	29
Gross Profit	…	2	67
SG&A	163	548	237
D&A (OpEx)	2	2	2
R&D (OpEx)	67	89	7
Other OpEx	0	0	0
Indirect Expenses	232	638	247
Total Operating Expenses	232	639	276
Operating Income	…	(637)	(180)
Non-Op Net Interest Income	9	22	25
Non-Op For Curr Gains	(0)	(1)	(1)
Other Non-Op	11	61	0
Non-Op Income	20	82	24
EBT Continuing	(212)	(554)	(156)
Net Income	(212)	(554)	(156)
EPS - Basic - Cont	(0.01)	(0.01)	…
EPS - Primary	(0.01)	(0.01)	…
EPS -Diluted - Cont	(0.01)	(0.01)	…
EPS - Diluted	(0.01)	(0.01)	…
Shares (primary)	41,327	41,824	38,889
Shares (diluted)	41,327	41,824	38,889

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	331	523
Cash & Equivalents	331	523
Cash, Equivs & STI	331	523
Receivables	11	16
Other Current Assets	0	0
Current Assets	342	539
Net PPE	0	1
Intangibles Excl Goodwill	…	21
Intangibles	…	21
Other LT Assets	0	0
LT Assets	0	22
Total Assets	342	561
Accounts Payable	18	24
Accounts Payable & Accrued Expenses	18	24
Other Current Liabilities	0	0
Current Liabilities	18	24
Long-Term Obligations	0	0
Total Liabilities	18	24
Net Assets	324	536
Common Share Capital	2,917	2,917
Share Premium	1,727	1,669
Retained Earnings	(4,320)	(4,108)
Other Equity	0	58
Shareholders' Equity	324	536
Total Liabilities & Stockholders' Equity	342	561
Net Current Assets	324	514
Total Assets Less Current Liabilities	324	536
Shares Outstanding	41,327	41,327

Recent Dividends:
1. nDatalyze Corp common.
No dividends paid.
Annual Dividends:
1. nDatalyze Corp common.
No dividends paid.

NEC CAPITAL SOLUTIONS LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	306,155,000	254,879,000	255,857,000
Direct Expenses	269,566,000	225,218,000	223,267,000
Gross Profit	36,589,000	29,661,000	32,590,000
SG&A	25,971,000	21,878,000	20,894,000
Other OpEx	0	0	0
Indirect Expenses	25,971,000	21,878,000	20,894,000
Total Operating Expenses	295,537,000	247,096,000	244,161,000
Operating Income	10,618,000	7,783,000	11,696,000
Non-Op Net Interest Income	(89,000)	(243,000)	(446,000)
Non-Op For Curr Gains	494,000	(160,000)	(401,000)
Other Non-Op	623,000	1,487,000	970,000
Non-Op Income	1,028,000	1,084,000	123,000
EBT Continuing	11,646,000	8,867,000	11,819,000
Taxation (current)	10,454,000	2,136,000	2,101,000
Taxation (deferred)	(6,229,000)	557,000	1,818,000
Taxation	4,225,000	2,693,000	3,919,000
EAT Continuing	7,421,000	6,174,000	7,900,000
Min Ints	1,759,000	440,000	(870,000)
Net Income	9,180,000	6,611,000	7,034,000
Dividends Per Share	150	150	130
EPS - Basic - Cont	426.15	306.98	326.66
EPS - Primary	426.15	306.98	326.66
EPS -Diluted - Cont	426.15	306.98	326.66
EPS - Diluted	426.15	306.98	326.66
Shares (primary)	21,544	21,539	21,533
Shares (diluted)	21,544	21,539	21,533

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	68,886,000	110,298,000
Short Term Investments	622,050,000	539,192,000
Cash, Equivs & STI	690,936,000	649,490,000
Receivables	291,404,000	269,464,000
WIP	5,640,000	4,211,000
Inventories - Other	47,097,000	51,005,000
Inventories	52,737,000	55,216,000
Current Tax Assets	10,000	273,000
Prepayments (ST)	3,372,000	2,279,000
Other Current Assets	53,294,000	25,581,000
Current Assets	1,091,753,000	1,002,303,000
Net PPE	114,469,000	110,542,000
Intangibles Excl Goodwill	16,573,000	12,966,000
Intangibles	16,573,000	12,966,000
Other LT Assets	118,956,000	98,986,000
LT Assets	249,998,000	222,494,000
Total Assets	1,341,752,000	1,224,797,000
Accounts Payable	22,054,000	13,279,000
Accrued Exps	8,839,000	7,751,000
Accounts Payable & Accrued Expenses	30,893,000	21,030,000
Current Debt	511,523,000	526,307,000
Current Debt and Capital Leases	511,523,000	526,307,000
Other Current Liabilities	50,953,000	24,414,000
Current Liabilities	593,369,000	571,751,000
Long-Term Obligations	581,139,000	498,007,000
Pensions & OPEB	1,618,000	1,885,000
Other LT Liabilities	12,020,000	10,769,000
Minorities (BS)	23,287,000	21,382,000
LT Liabilities	594,777,000	510,661,000
Total Liabilities	1,211,434,000	1,103,794,000
Net Assets	130,318,000	121,003,000
Common Share Capital	3,803,000	3,794,000
Share Premium	4,675,000	4,665,000
Retained Earnings	110,704,000	104,788,000
Treasury Stock	10,000	10,000
Other Equity	11,145,000	7,766,000
Shareholders' Equity	130,317,000	121,003,000
Total Liabilities & Stockholders' Equity	1,341,752,000	1,224,797,000
Net Current Assets	498,384,000	430,552,000
Total Assets Less Current Liabilities	748,383,000	653,046,000
Shares Outstanding	21,545	21,540

Recent Dividends:
1. NEC Capital Solutions Ltd common.
No dividends paid.
Annual Dividends:
1. NEC Capital Solutions Ltd common.
No dividends paid.

NEKKAR ASA
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (NKr000):

	2025	2024	2023
Revenue	571,087	623,508	575,086
Direct Expenses	319,014	333,722	304,493
Gross Profit	252,073	289,786	270,593
SG&A	185,646	146,455	113,812
D&A (OpEx)	18,485	11,616	7,685
RR&I	13,724	…	…
Other OpEx	64,928	51,100	48,024
Indirect Expenses	282,783	209,171	169,521
Total Operating Expenses	601,797	542,893	474,014
Operating Income	(30,710)	80,615	101,072
Non-Op Income	(6,693)	19,176	8,191
EBT Continuing	(37,403)	99,791	109,263
Taxation	(2,841)	13,920	25,955
EAT Continuing	(34,562)	85,871	83,308
Min Ints	(6,362)	(3,202)	(2,066)
Net Income	(40,924)	82,670	81,243
EPS - Basic - Cont	(0.34)	0.82	0.78
EPS - Primary	(0.34)	0.82	0.78
EPS -Diluted - Cont	(0.34)	0.82	0.78
EPS - Diluted	(0.34)	0.82	0.78
Shares (primary)	120,365	100,817	104,158
Shares (diluted)	120,365	100,817	104,158

Standardized Balance Sheet, Years Ended Dec. 31 (NKr000):

	2025	2024
Cash & Equivalents	149,557	204,937
Cash, Equivs & STI	149,557	204,937
Receivables	199,973	166,228
Inventories	20,605	17,991
Prepayments (ST)	85,187	118,136
Other Current Assets	0	0
Current Assets	455,322	507,292
Net PPE	14,243	10,113
LT Investments	60,522	84,047
Goodwill	106,132	106,132
Intangibles Excl Goodwill	85,265	96,238
Intangibles	191,397	202,370
Deferred LT Asset Charges	128	216
Other LT Assets	23,034	14,524
LT Assets	289,324	311,270
Total Assets	744,647	818,563
Accounts Payable	82,763	45,080
Accounts Payable & Accrued Expenses	82,763	45,080
Current Debt	0	0
Current Capital Lease Obligations	7,042	6,039
Current Debt and Capital Leases	7,042	6,039
Other Current Liabilities	200,986	199,014
Current Liabilities	290,791	250,133
Long-Term Obligations	0	0
Deferred LT Liability Charges	13,599	36,981
Other LT Liabilities	72,464	42,850
Minorities (BS)	71,773	70,026
LT Liabilities	86,063	79,831
Total Liabilities	448,627	399,990
Net Assets	296,020	418,573
Common Share Capital	11,817	11,817
Share Premium	9,206	9,206
Treasury Stock	1,021	444
Other Equity	276,018	397,994
Shareholders' Equity	296,020	418,573
Total Liabilities & Stockholders' Equity	744,647	818,563
Net Current Assets	164,531	257,159
Total Assets Less Current Liabilities	453,856	568,430
Shares Outstanding	98,144	103,392

Recent Dividends:
1. Nekkar ASA ordinary (nominal value of NOK0.11).
No dividends paid.
Annual Dividends:
1. Nekkar ASA ordinary (nominal value of NOK0.11).
No dividends paid.

NETLINK NBN TRUST
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (S$000):

	2026	2025	2024
Revenue	413,432	406,996	411,276
SG&A	84,855	75,366	73,113
D&A (OpEx)	185,403	177,565	172,928
Other OpEx	42,605	39,352	42,417
Indirect Expenses	312,863	292,283	288,458
Total Operating Expenses	312,863	292,283	288,458
Operating Income	100,569	114,713	122,818
Non-Op Income	(24,237)	(22,595)	(21,752)
EBT Continuing	76,332	92,118	101,066
Taxation	(6,977)	(3,236)	(2,143)
EAT Continuing	83,309	95,354	103,209
Net Income	83,309	95,354	103,209
Dividends Per Share	0.05	0.05	0.05
EPS - Basic - Cont	0.02	0.02	0.03
EPS - Primary	0.02	0.02	0.03
EPS -Diluted - Cont	0.02	0.02	0.03
EPS - Diluted	0.02	0.02	0.03
Shares (primary)	3,896,971	3,896,971	3,896,971
Shares (diluted)	3,896,971	3,896,971	3,896,971

Standardized Balance Sheet, Years Ended Mar. 31 (S$000):

	2026	2025
Cash & Equivalents	247,703	177,575
Short Term Investments	252	238
Cash, Equivs & STI	247,955	177,813
Receivables	67,887	76,970
Inventories	2,661	3,101
Other Current Assets	8,298	12,532
Current Assets	326,801	270,416
Net PPE	2,563,899	2,649,838
LT Investments	65,180	65,432
Intangibles Excl Goodwill	852,676	847,867
Intangibles	852,676	847,867
LT Receivables	161	240
Other LT Assets	28,427	28,128
LT Assets	3,510,343	3,591,505
Total Assets	3,837,144	3,861,921
Current Debt	0	165,855
Current Capital Lease Obligations	2,616	2,034
Current Debt and Capital Leases	2,616	167,889
Other Current Liabilities	120,623	133,394
Current Liabilities	123,239	301,283
Long-Term Obligations	987,944	689,079
Deferred LT Liability Charges	432,660	445,693
Other LT Liabilities	33,900	32,347
LT Liabilities	1,454,504	1,167,119
Total Liabilities	1,577,743	1,468,402
Net Assets	2,259,401	2,393,519
Common Share Capital	3,117,178	3,117,178
Retained Earnings	(855,603)	(728,865)
Other Equity	(2,174)	5,206
Shareholders' Equity	2,259,401	2,393,519
Total Liabilities & Stockholders' Equity	3,837,144	3,861,921
Net Current Assets	203,562	(30,867)
Total Assets Less Current Liabilities	3,713,905	3,560,638
Shares Outstanding	3,896,971	3,896,971

Recent Dividends:
1. NetLink NBN Trust unit.
No dividends paid.
Annual Dividends:
1. NetLink NBN Trust unit.
No dividends paid.

NETUREN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	57,205,000
Other Revenue	...	...	0
Revenue	58,277,000	57,563,000	57,205,000
Direct Expenses	47,069,000	47,217,000	47,354,000
Gross Profit	11,208,000	10,346,000	9,851,000
SG&A	9,315,000	8,728,000	8,218,000
D&A (OpEx)	33,000	23,000	4,000
Other OpEx	0	0	0
Indirect Expenses	9,348,000	8,751,000	8,222,000
Total Operating Expenses	56,417,000	55,968,000	55,576,000
Operating Income	1,860,000	1,595,000	1,629,000
Non-Op Net Interest Income	11,000	56,000	83,000
Non-Op For Curr Gains	(19,000)	13,000	138,000
Other Non-Op	488,000	1,152,000	792,000
Non-Op Income	480,000	1,221,000	1,013,000
EBT Continuing	2,340,000	2,816,000	2,642,000
Taxation (current)	572,000	572,000	696,000
Taxation (deferred)	1,000	29,000	(105,000)
Taxation	573,000	601,000	591,000
EAT Continuing	1,767,000	2,215,000	2,051,000
Min Ints	(442,000)	(400,000)	(512,000)
Net Income	1,329,000	1,815,000	1,542,000
Dividends Per Share	71	51	49
EPS - Basic - Cont	39.76	51.59	41.91
EPS - Primary	39.76	51.59	41.91
EPS -Diluted - Cont	39.76	51.59	41.91
EPS - Diluted	39.76	51.59	41.91
Shares (primary)	33,427	35,198	36,813
Shares (diluted)	33,427	35,198	36,813

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,153,000	19,143,000
Short Term Investments	339,000	269,000
Cash, Equivs & STI	17,492,000	19,412,000
Receivables	16,896,000	15,011,000
Raw Materials	3,888,000	3,623,000
WIP	2,031,000	1,967,000
Inventories - Other	1,683,000	1,541,000
Inventories	7,602,000	7,131,000
Other Current Assets	1,763,000	3,231,000
Current Assets	43,753,000	44,785,000
Net PPE	29,318,000	26,297,000
Intangibles Excl Goodwill	2,709,000	1,067,000
Intangibles	2,709,000	1,067,000
Other LT Assets	12,366,000	11,611,000
LT Assets	44,393,000	38,975,000
Total Assets	88,146,000	83,760,000
Accounts Payable	4,035,000	3,337,000
Accrued Exps	812,000	646,000
Accounts Payable & Accrued Expenses	4,847,000	3,983,000
Current Debt	3,799,000	1,947,000
Current Capital Lease Obligations	79,000	81,000
Current Debt and Capital Leases	3,878,000	2,028,000
Other Current Liabilities	4,335,000	5,194,000
Current Liabilities	13,060,000	11,205,000
Long-Term Obligations	7,819,000	4,846,000
Deferred LT Liability Charges	1,130,000	769,000
Pensions & OPEB	129,000	80,000
Other LT Liabilities	630,000	530,000
Minorities (BS)	7,159,000	6,788,000
LT Liabilities	9,708,000	6,225,000
Total Liabilities	29,927,000	24,219,000
Net Assets	58,219,000	59,541,000
Common Share Capital	6,418,000	6,418,000
Share Premium	1,714,000	1,714,000
Retained Earnings	41,239,000	43,850,000
Treasury Stock	230,000	197,000
Other Equity	9,078,000	7,756,000
Shareholders' Equity	58,219,000	59,541,000
Total Liabilities & Stockholders' Equity	88,146,000	83,760,000
Net Current Assets	30,693,000	33,580,000
Total Assets Less Current Liabilities	75,086,000	72,555,000
Shares Outstanding	32,605	34,293

Recent Dividends:
1. Neturen Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Neturen Co., Ltd. (Japan) common.
No dividends paid.

NETYEAR GROUP CORP (TOKYO)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,672,504	3,377,900	3,630,562
Direct Expenses	2,784,499	2,693,917	2,813,043
Gross Profit	888,005	683,983	817,519
SG&A	556,188	601,355	672,617
Other OpEx	0	0	0
Indirect Expenses	556,188	601,355	672,617
Total Operating Expenses	3,340,687	3,295,272	3,485,660
Operating Income	331,817	82,628	144,902
Non-Op Net Interest Income	4,701	1,220	22
Non-Op For Curr Gains	(94)	202	...
Other Non-Op	(84,686)	(90,957)	(840)
Non-Op Income	(80,079)	(89,535)	(818)
EBT Continuing	251,738	(6,907)	144,084
Taxation (current)	91,883	20,719	27,652
Taxation (deferred)	(14,007)	6,127	10,322
Taxation	77,876	26,846	37,974
EAT Continuing	173,862	(33,753)	106,110
Net Income	173,862	(33,752)	106,109
Dividends Per Share	7	6	6
EPS - Basic - Cont	24.84	(4.82)	15.16
EPS - Primary	24.84	(4.82)	15.16
EPS -Diluted - Cont	24.84	(4.82)	15.16
EPS - Diluted	24.84	(4.82)	15.16
Shares (primary)	6,999	6,999	6,999
Shares (diluted)	6,999	6,999	6,999

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,247,860	2,188,318
Cash, Equivs & STI	2,247,860	2,188,318
Receivables	1,018,916	804,348
WIP	7,562	3,994
Supplies	685	803
Inventories - Other	0	0
Inventories	8,247	4,797
Prepayments (ST)	52,428	49,299
Other Current Assets	1,501	2,998
Current Assets	3,328,952	3,049,760
Net PPE	7,214	9,274
Intangibles Excl Goodwill	5,031	7,850
Intangibles	5,031	7,850
Other LT Assets	87,328	68,948
LT Assets	99,573	86,072
Total Assets	3,428,525	3,135,832
Accounts Payable	318,544	322,115
Accrued Exps	28,449	7,624
Accounts Payable & Accrued Expenses	346,993	329,739
Other Current Liabilities	302,799	158,895
Current Liabilities	649,792	488,634
Long-Term Obligations	0	0
Other LT Liabilities	5,132	5,465
LT Liabilities	5,132	5,465
Total Liabilities	654,925	494,100
Net Assets	2,773,600	2,641,732
Common Share Capital	570,966	570,966
Share Premium	651,875	651,875
Retained Earnings	1,550,837	1,418,968
Treasury Stock	78	78
Other Equity	0	1
Shareholders' Equity	2,773,600	2,641,732
Total Liabilities & Stockholders' Equity	3,428,525	3,135,832
Net Current Assets	2,679,160	2,561,126
Total Assets Less Current Liabilities	2,778,733	2,647,198
Shares Outstanding	6,999	6,999

Recent Dividends:
1. Netyear Group Corp (Tokyo) common.
No dividends paid.
Annual Dividends:
1. Netyear Group Corp (Tokyo) common.
No dividends paid.

NEW ART HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	21,099,879
Other Revenue	...	...	0
Revenue	32,017,754	27,644,229	21,099,879
Direct Expenses	12,736,829	10,861,341	7,416,164
Gross Profit	19,280,925	16,782,888	13,683,715
SG&A	14,374,379	12,892,681	10,819,358
Other OpEx	0	0	0
Indirect Expenses	14,374,379	12,892,681	10,819,358
Total Operating Expenses	27,111,208	23,754,022	18,235,522
Operating Income	4,906,546	3,890,207	2,864,357
Non-Op Net Interest Income	(240,858)	(237,715)	(120,530)
Non-Op For Curr Gains	165,540	(37,491)	157,226
Other Non-Op	(524,666)	(91,827)	(431,672)
Non-Op Income	(599,984)	(367,033)	(394,976)
EBT Continuing	4,306,562	3,523,174	2,469,381
Taxation (current)	1,970,055	1,861,639	1,261,109
Taxation (deferred)	(8,669)	(314,777)	83,007
Taxation	1,961,386	1,546,862	1,344,116
EAT Continuing	2,345,176	1,976,312	1,125,265
Min Ints	8,584	8,516	(39,285)
Net Income	2,353,759	1,984,825	1,085,979
Dividends Per Share	80	10	100
EPS - Basic - Cont	137.04	125.38	70.67
EPS - Primary	137.04	125.38	70.67
EPS -Diluted - Cont	137.04	125.38	70.67
EPS - Diluted	137.04	125.38	70.67
Shares (primary)	17,176	15,830	15,367
Shares (diluted)	17,176	15,830	15,367

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,235,520	1,353,480
Cash, Equivs & STI	2,235,520	1,353,480
Receivables	2,332,040	2,792,055
Raw Materials	353,605	330,085
WIP	1,443,628	1,406,575
Inventories - Other	12,217,674	10,901,986
Inventories	14,014,907	12,638,646
Prepayments (ST)	284,545	251,298
Other Current Assets	248,854	513,268
Current Assets	19,115,866	17,548,747
Net PPE	5,386,539	5,876,984
Intangibles Excl Goodwill	1,013,629	1,169,578
Intangibles	1,013,629	1,169,578
Other LT Assets	2,589,040	2,733,274
LT Assets	8,989,208	9,779,836
Total Assets	28,105,074	27,328,584
Accounts Payable	1,112,467	1,107,128
Accounts Payable & Accrued Expenses	1,112,467	1,107,128
Current Debt	5,560,169	6,264,041
Current Capital Lease Obligations	126,157	97,897
Current Debt and Capital Leases	5,686,326	6,361,938
Other Current Liabilities	4,757,937	4,952,010
Current Liabilities	11,556,730	12,421,076
Long-Term Obligations	2,332,347	2,526,329
Pensions & OPEB	308,621	318,258
Other LT Liabilities	2,041,924	1,390,551
Minorities (BS)	709,605	736,576
LT Liabilities	4,682,892	4,235,138
Total Liabilities	16,949,228	17,392,790
Net Assets	11,155,846	9,935,794
Common Share Capital	3,301,098	3,301,098
Share Premium	3,056,354	3,158,122
Retained Earnings	5,565,262	5,791,274
Treasury Stock	312,422	1,931,537
Other Equity	(454,446)	(383,164)
Shareholders' Equity	11,155,846	9,935,793
Total Liabilities & Stockholders' Equity	28,105,074	27,328,584
Net Current Assets	7,559,136	5,127,671
Total Assets Less Current Liabilities	16,548,344	14,907,508
Shares Outstanding	17,156	15,797

Recent Dividends:
1. New Art Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. New Art Holdings Co Ltd common.
No dividends paid.

NEW COSMOS ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	50,091,543	42,153,556	38,546,304
Direct Expenses	27,251,496	22,605,263	21,049,683
Gross Profit	22,840,047	19,548,293	17,496,621
SG&A	15,489,000	14,393,002	13,410,500
Other OpEx	0	0	0
Indirect Expenses	15,489,000	14,393,002	13,410,500
Total Operating Expenses	42,740,496	36,998,265	34,460,183
Operating Income	7,351,047	5,155,291	4,086,121
Non-Op Net Interest Income	13,791	(8,823)	(3,948)
Non-Op For Curr Gains	233,215	(58,792)	328,360
Other Non-Op	315,641	406,865	418,207
Non-Op Income	562,647	339,250	742,619
EBT Continuing	7,913,694	5,494,541	4,828,740
Taxation (current)	2,145,105	1,570,512	1,304,251
Taxation (deferred)	17,936	116,207	92,355
Taxation	2,163,041	1,686,719	1,396,606
EAT Continuing	5,750,653	3,807,822	3,432,134
Min Ints	(542,112)	(431,002)	(472,718)
Net Income	5,208,541	3,376,817	2,959,416
Dividends Per Share	95	60	48
EPS - Basic - Cont	424.88	273.24	239.62
EPS - Primary	424.88	273.24	239.62
EPS -Diluted - Cont	424.88	273.24	239.62
EPS - Diluted	424.88	273.24	239.62
Shares (primary)	12,259	12,358	12,350
Shares (diluted)	12,259	12,358	12,350

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,270,176	19,973,854
Short Term Investments	...	100,822
Cash, Equivs & STI	22,270,176	20,074,676
Receivables	10,474,028	9,780,997
Raw Materials	5,715,361	6,089,201
WIP	3,489,359	3,554,579
Inventories - Other	4,122,701	2,497,457
Inventories	13,327,421	12,141,237
Other Current Assets	806,807	913,362
Current Assets	46,878,432	42,910,272
Net PPE	11,663,394	11,962,810
Intangibles Excl Goodwill	1,387,132	1,478,829
Intangibles	1,387,132	1,478,829
Other LT Assets	13,515,177	10,936,132
LT Assets	26,565,703	24,377,771
Total Assets	73,444,136	67,288,044
Accounts Payable	2,568,896	2,145,551
Accounts Payable & Accrued Expenses	2,568,896	2,145,551
Current Debt	787,496	919,996
Current Debt and Capital Leases	787,496	919,996
Other Current Liabilities	5,725,340	6,034,185
Current Liabilities	9,081,732	9,099,732
Long-Term Obligations	3,233,346	3,970,842
Deferred LT Liability Charges	2,126,732	1,362,701
Pensions & OPEB	1,349,259	1,358,701
Other LT Liabilities	209,934	235,189
Minorities (BS)	4,061,472	3,607,116
LT Liabilities	6,919,271	6,927,433
Total Liabilities	20,062,475	19,634,282
Net Assets	53,381,661	47,653,762
Common Share Capital	1,460,000	1,460,000
Share Premium	963,585	954,710
Retained Earnings	45,717,220	41,250,334
Treasury Stock	905,419	309,664
Other Equity	6,146,274	4,298,382
Shareholders' Equity	53,381,660	47,653,762
Total Liabilities & Stockholders' Equity	73,444,136	67,288,044
Net Current Assets	37,796,700	33,810,540
Total Assets Less Current Liabilities	64,362,404	58,188,312
Shares Outstanding	12,169	12,361

Recent Dividends:
1. New Cosmos Electric Co Ltd common.
No dividends paid.
Annual Dividends:
1. New Cosmos Electric Co Ltd common.
No dividends paid.

NEWRIVER REIT PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	131,000	90,500	65,000
Direct Expenses	62,600	34,300	20,900
Gross Profit	68,400	56,200	44,100
SG&A	19,000	18,500	12,400
Other OpEx	(4,200)	(2,100)	13,500
Indirect Expenses	14,800	16,400	25,900
Total Operating Expenses	77,400	50,700	46,800
Operating Income	53,600	39,800	18,200
Non-Op Gains	(4,500)	(900)	(6,100)
Other Non-Op	(17,400)	(12,300)	(9,900)
Non-Op Income	(21,900)	(13,200)	(16,000)
EBT Continuing	31,700	26,600	2,200
Taxation	(400)	3,000	...
EAT Continuing	32,100	23,600	...
Equity Earns	(400)	100	800
Net Income	31,700	23,700	3,000
Dividends Per Share	0.07	0.07	0.07
EPS - Basic - Cont	0.07	0.06	0.01
EPS - Primary	0.07	0.06	0.01
EPS -Diluted - Cont	0.07	0.06	0.01
EPS - Diluted	0.07	0.06	0.01
Shares (primary)	447,300	376,300	311,400
Shares (diluted)	448,800	378,600	311,400

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	115,500	61,300
Cash, Equivs & STI	115,500	61,300
Receivables	23,900	22,100
Other Current Assets	0	0
Current Assets	139,400	83,400
Net PPE	4,200	3,800
LT Investments	2,400	5,300
Goodwill	3,600	3,600
Intangibles Excl Goodwill	500	900
Intangibles	4,100	4,500
Other LT Assets	871,900	957,100
LT Assets	882,600	970,700
Total Assets	1,022,000	1,054,100
Current Debt	0	0
Current Capital Lease Obligations	1,800	1,800
Current Debt and Capital Leases	1,800	1,800
Other Current Liabilities	46,900	53,400
Current Liabilities	48,700	55,200
Long-Term Obligations	438,300	437,000

Deferred LT Liability Charges	200	…
Other LT Liabilities	77,200	71,800
LT Liabilities	515,700	508,800
Total Liabilities	564,400	564,000
Net Assets	457,600	490,100
Common Share Capital	4,300	4,700
Share Premium	56,400	53,900
Retained Earnings	399,800	432,900
Treasury Stock	2,900	1,400
Other Equity	0	0
Shareholders' Equity	457,600	490,100
Total Liabilities & Stockholders' Equity	1,022,000	1,054,100
Net Current Assets	90,700	28,200
Total Assets Less Current Liabilities	973,300	998,900
Shares Outstanding	433,100	475,500

Recent Dividends:

1. NewRiver REIT Plc ordinary.

No dividends paid.

Annual Dividends:

1. NewRiver REIT Plc ordinary.

No dividends paid.

NEXTECH3D AI CORPORATION

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	03/31/26	03/31/25	12/31/23
Sales	…	…	5,033
Other Revenue	…	…	0
Revenue	2,126	3,490	5,033
Direct Expenses	188	1,248	3,586
Gross Profit	1,938	2,241	1,447
SG&A	3,221	7,917	13,909
D&A (OpEx)	…	90	2,249
R&D (OpEx)	833	1,778	3,250
Other OpEx	664	6,311	1,776
Indirect Expenses	4,718	16,097	21,184
Total Operating Expenses	4,905	17,345	24,770
Operating Income	(2,779)	(13,855)	(19,737)
Non-Op Net Interest Income	(223)	(1)	…
Non-Op For Curr Gains	29	(32)	(14)
Other Non-Op	(580)	(336)	(7,540)
Non-Op Income	(774)	(369)	(7,555)
EBT Continuing	(3,553)	(14,224)	(27,292)
Taxation (deferred)	…	…	(30)
Taxation	…	…	(30)
EAT Continuing	…	…	(27,262)
Min Ints	(90)	2,180	2,152
Disc Ops	…	…	(453)
Net Income	(3,643)	(12,044)	(25,562)
EPS - Basic - Cont	(0.02)	(0.08)	(0.22)
EPS - Primary	(0.02)	(0.08)	(0.22)
EPS -Diluted - Cont	(0.02)	(0.08)	(0.22)
EPS - Diluted	(0.02)	(0.08)	(0.22)
Shares (primary)	216,161	147,920	114,085
Shares (diluted)	216,161	147,920	114,085

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	254	16
Cash & Equivalents	254	16
Short Term Investments	202	190
Cash, Equivs & STI	456	206
Receivables	361	284
Inventories	45	…
Other Current Assets	0	0
Current Assets	862	490
LT Receivables	280	515
Other LT Assets	0	0
LT Assets	280	515
Total Assets	1,142	1,005
Current Debt	68	0
Current Capital Lease Obligations	185	150
Current Debt and Capital Leases	252	150
Other Current Liabilities	2,412	3,939
Current Liabilities	2,664	4,089
Long-Term Obligations	454	0
Other LT Liabilities	275	339
Minorities (BS)	3,301	3,002
LT Liabilities	728	339
Total Liabilities	6,693	7,430
Net Assets	(5,551)	(6,425)
Common Share Capital	100,461	96,963
Retained Earnings	(127,898)	(124,255)
Accum Other Comp Inc	588	565
Other Equity	21,298	20,302
Shareholders' Equity	(5,551)	(6,425)
Total Liabilities & Stockholders' Equity	1,142	1,005
Net Current Assets	(1,802)	(3,599)
Total Assets Less Current Liabilities	(1,522)	(3,084)
Shares Outstanding	229,321	191,843

Recent Dividends:

1. Nextech3D AI Corporation common.

No dividends paid.

Annual Dividends:

1. Nextech3D AI Corporation common.

No dividends paid.

NEXTENERGY SOLAR FUND LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	(45,183)	5,949	8,815
SG&A	5,801	6,585	7,281
Other OpEx	552	719	391
Indirect Expenses	6,353	7,304	7,672
Total Operating Expenses	6,353	7,304	7,672
Operating Income	(51,536)	(1,355)	1,143
Non-Op Net Interest Income	(9,500)	(9,500)	(9,500)
Other Non-Op	0	0	0
Non-Op Income	(9,500)	(9,500)	(9,500)
EBT Continuing	(61,036)	(10,855)	(8,357)
Net Income	(61,036)	(10,855)	(8,357)
Dividends Per Share	0.08	0.08	0.08
EPS - Basic - Cont	(0.11)	(0.02)	(0.01)
EPS - Primary	(0.11)	(0.02)	(0.01)
EPS -Diluted - Cont	(0.11)	(0.02)	(0.01)
EPS - Diluted	(0.11)	(0.02)	(0.01)
Shares (primary)	575,208	585,041	590,596
Shares (diluted)	575,208	585,041	590,596

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	25,101	3,223
Cash, Equivs & STI	25,101	3,223
Receivables	4,413	23,286
Other Current Assets	0	0
Current Assets	29,514	26,509
LT Investments	609,284	722,115
Other LT Assets	0	0
LT Assets	609,284	722,115
Total Assets	638,798	748,624
Accounts Payable	2,674	2,776
Accounts Payable & Accrued Expenses	2,674	2,776
Other Current Liabilities	0	0
Current Liabilities	2,674	2,776
Long-Term Obligations	198,614	198,475
Other LT Liabilities	0	0
LT Liabilities	198,614	198,475
Total Liabilities	201,288	201,251
Net Assets	437,510	547,373
Common Share Capital	598,560	598,899
Retained Earnings	(161,050)	(51,526)
Other Equity	0	0
Shareholders' Equity	437,510	547,373
Total Liabilities & Stockholders' Equity	638,798	748,624
Net Current Assets	26,840	23,733
Total Assets Less Current Liabilities	636,124	745,848
Shares Outstanding	575,200	575,696

Recent Dividends:

1. NextEnergy Solar Fund Ltd ordinary.

No dividends paid.

Annual Dividends:

1. NextEnergy Solar Fund Ltd ordinary.

No dividends paid.

NF CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,399,509
Other Revenue	…	…	0
Revenue	9,138,062	9,083,365	9,399,509
Direct Expenses	5,636,343	5,827,443	6,338,496
Gross Profit	3,501,719	3,255,922	3,061,013
SG&A	2,556,049	2,708,344	2,642,108
Other OpEx	0	0	0
Indirect Expenses	2,556,049	2,708,344	2,642,108
Total Operating Expenses	8,192,392	8,535,787	8,980,604
Operating Income	945,670	547,578	418,905
Non-Op Net Interest Income	3,347	(7,464)	(9,387)
Non-Op For Curr Gains	(4,726)	(1,415)	(2,594)
Other Non-Op	15,068	107,864	113,292
Non-Op Income	13,689	98,985	101,311
EBT Continuing	959,359	646,563	520,216
Taxation (current)	412,076	399,185	174,869
Taxation (deferred)	(2,184)	(10,527)	10,738
Taxation	409,892	388,658	185,607
EAT Continuing	549,467	257,905	334,609
Min Ints	98,171	192,743	(10,768)
Net Income	647,638	450,649	323,839
Dividends Per Share	36	32	32
EPS - Basic - Cont	92.27	64.21	46.14
EPS - Primary	92.27	64.21	46.14
EPS -Diluted - Cont	92.27	64.21	46.14
EPS - Diluted	92.27	64.21	46.14
Shares (primary)	7,019	7,019	7,018
Shares (diluted)	7,019	7,019	7,018

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,070,245	5,445,339
Short Term Investments	3,441	36,825
Cash, Equivs & STI	5,073,686	5,482,164
Receivables	3,489,205	3,490,700
Raw Materials	919,088	1,502,774
WIP	1,297,761	1,411,296
Inventories - Other	582,221	894,500
Inventories	2,799,070	3,808,570
Other Current Assets	571,898	97,787
Current Assets	11,933,859	12,879,221
Net PPE	3,842,102	3,672,408
Intangibles Excl Goodwill	106,409	199,732
Intangibles	106,409	199,732
Other LT Assets	632,131	570,160
LT Assets	4,580,642	4,442,300
Total Assets	16,514,501	17,321,521
Accounts Payable	676,116	728,446
Accounts Payable & Accrued Expenses	676,116	728,446
Current Debt	0	1,111,962
Current Capital Lease Obligations	2,976	2,321
Current Debt and Capital Leases	2,976	1,114,283
Other Current Liabilities	1,267,678	1,331,707
Current Liabilities	1,946,770	3,174,436
Long-Term Obligations	307,538	307,840
Deferred LT Liability Charges	52,687	…

Pensions & OPEB	108,048	122,604
Other LT Liabilities	59,294	49,867
Minorities (BS)	1,005,245	1,103,416
LT Liabilities	527,567	480,311
Total Liabilities	3,479,582	4,758,164
Net Assets	13,034,919	12,563,357
Common Share Capital	3,317,200	3,317,200
Share Premium	1,318,446	1,318,446
Retained Earnings	8,315,751	7,892,712
Treasury Stock	23,739	23,739
Other Equity	107,260	58,738
Shareholders' Equity	13,034,918	12,563,357
Total Liabilities & Stockholders' Equity	16,514,501	17,321,521
Net Current Assets	9,987,089	9,704,785
Total Assets Less Current Liabilities	14,567,731	14,147,085
Shares Outstanding	7,019	7,019

Recent Dividends:

1. NF Corp common.

No dividends paid.

Annual Dividends:

1. NF Corp common.

No dividends paid.

NH FOODS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,303,432,000
Other Revenue	...	...	0
Revenue	1,457,391,000	1,370,553,000	1,303,432,000
Direct Expenses	1,206,807,000	1,150,170,000	1,099,801,000
Gross Profit	250,584,000	220,383,000	203,631,000
SG&A	192,984,000	184,449,000	172,074,000
Other OpEx	0	0	0
Indirect Expenses	192,984,000	184,449,000	172,074,000
Total Operating Expenses	1,399,791,000	1,334,619,000	1,271,875,000
Operating Income	57,600,000	35,934,000	31,557,000
Non-Op Income	(3,055,000)	1,264,000	9,042,000
EBT Continuing	54,545,000	37,198,000	40,599,000
Taxation	17,627,000	9,395,000	11,253,000
EAT Continuing	36,918,000	27,803,000	29,346,000
Min Ints	(1,852,000)	(1,218,000)	(1,370,000)
Disc Ops	...	...	102,000
Net Income	35,066,000	26,585,000	28,078,000
Dividends Per Share	68.00	60.84	55.67
EPS - Basic - Cont	361.13	263.05	273.70
EPS - Primary	361.13	263.05	273.70
EPS -Diluted - Cont	361.13	263.05	273.70
EPS - Diluted	361.13	263.05	273.70
Shares (primary)	97,101	101,062	102,588
Shares (diluted)	97,101	101,062	102,588

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	68,679,000	71,557,000
Short Term Investments	7,337,000	3,127,000
Cash, Equivs & STI	76,016,000	74,684,000
Receivables	157,430,000	142,107,000
Inventories	191,795,000	174,611,000
Assets Held for Sale (ST)	...	406,000
Other Current Assets	13,061,000	14,500,000
Current Assets	438,302,000	406,308,000
Net PPE	376,092,000	375,048,000
LT Investments	44,316,000	36,311,000
Intangibles Excl Goodwill	39,074,000	37,716,000
Intangibles	39,074,000	37,716,000
Deferred LT Asset Charges	28,429,000	28,105,000
Other LT Assets	71,264,000	65,784,000
LT Assets	559,175,000	542,964,000
Total Assets	997,477,000	949,272,000
Accounts Payable	114,173,000	106,269,000
Accounts Payable & Accrued Expenses	114,173,000	106,269,000
Current Debt	47,949,000	85,473,000
Current Debt and Capital Leases	47,949,000	85,473,000
Other Current Liabilities	84,944,000	66,001,000
Current Liabilities	247,066,000	257,743,000
Long-Term Obligations	180,599,000	138,429,000
Deferred LT Liability Charges	344,000	712,000
Pensions & OPEB	11,568,000	12,191,000
Other LT Liabilities	6,208,000	3,125,000
Minorities (BS)	14,752,000	12,779,000
LT Liabilities	198,719,000	154,457,000
Total Liabilities	460,537,000	424,979,000
Net Assets	536,940,000	524,293,000
Common Share Capital	36,294,000	36,294,000
Share Premium	70,326,000	71,026,000
Retained Earnings	414,070,000	387,789,000
Treasury Stock	30,542,000	776,000
Other Equity	46,792,000	29,960,000
Shareholders' Equity	536,940,000	524,293,000
Total Liabilities & Stockholders' Equity	997,477,000	949,272,000
Net Current Assets	191,236,000	148,565,000
Total Assets Less Current Liabilities	750,411,000	691,529,000
Shares Outstanding	94,133	98,932

Recent Dividends:

1. NH Foods Ltd common.

ExDate	Amt	Declared	Record	Payable
	110.00		03/31/2023	06/02/2023
	119.00		03/29/2024	06/04/2024
	135.00		03/31/2025	06/04/2025
	160.00		03/31/2026	06/30/2026

2. NH Foods Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. NH Foods Ltd common.

2023 ..... 110.00 2024 ..... 119.00 2025 ..... 135.00 2026 ..... 160.00

2. NH Foods Ltd American Depositary Receipt.

No dividends paid.

NICE HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	225,869,000
Other Revenue	...	...	0
Revenue	259,154,000	243,054,000	225,869,000
Direct Expenses	222,932,000	208,372,000	193,517,000
Gross Profit	36,222,000	34,682,000	32,352,000
SG&A	30,899,000	30,053,000	27,948,000
Other OpEx	0	0	0
Indirect Expenses	30,899,000	30,053,000	27,948,000
Total Operating Expenses	253,831,000	238,425,000	221,465,000
Operating Income	5,323,000	4,629,000	4,404,000
Non-Op Net Interest Income	(966,000)	(887,000)	(890,000)
Non-Op For Curr Gains	...	...	145,000
Other Non-Op	161,000	608,000	1,432,000
Non-Op Income	(805,000)	(279,000)	687,000
EBT Continuing	4,518,000	4,350,000	5,091,000
Taxation (current)	1,865,000	956,000	1,088,000
Taxation (deferred)	(135,000)	391,000	(326,000)
Taxation	1,730,000	1,347,000	762,000
EAT Continuing	2,788,000	3,003,000	4,329,000
Min Ints	(202,000)	(129,000)	(125,000)
Net Income	2,586,000	2,872,000	4,204,000
Dividends Per Share	72	65	60
EPS - Basic - Cont	218.21	242.53	356.35
EPS - Primary	218.21	242.53	356.35
EPS -Diluted - Cont	218.21	242.53	356.35
EPS - Diluted	218.21	242.53	356.35
Shares (primary)	11,855	11,842	11,800
Shares (diluted)	11,855	11,842	11,800

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,422,000	25,567,000
Short Term Investments	2,400,000	4,500,000
Cash, Equivs & STI	23,822,000	30,067,000
Receivables	41,668,000	41,902,000
Inventories	38,632,000	31,024,000
Other Current Assets	2,327,000	3,724,000
Current Assets	106,449,000	106,717,000
Net PPE	45,868,000	46,253,000
Intangibles Excl Goodwill	2,410,000	2,183,000
Intangibles	2,410,000	2,183,000
Other LT Assets	18,743,000	15,883,000
LT Assets	67,021,000	64,319,000
Total Assets	173,471,000	171,037,000
Accounts Payable	41,872,000	44,572,000
Accrued Exps	1,718,000	1,614,000
Accounts Payable & Accrued Expenses	43,590,000	46,186,000
Current Debt	22,996,000	19,230,000
Current Debt and Capital Leases	22,996,000	19,230,000
Other Current Liabilities	9,611,000	10,690,000
Current Liabilities	76,197,000	76,106,000
Long-Term Obligations	20,993,000	22,672,000
Deferred LT Liability Charges	4,005,000	3,090,000
Pensions & OPEB	1,404,000	1,381,000
Other LT Liabilities	5,711,000	6,126,000
Minorities (BS)	5,718,000	5,432,000
LT Liabilities	32,113,000	33,269,000
Total Liabilities	114,029,000	114,808,000
Net Assets	59,442,000	56,229,000
Common Share Capital	24,489,000	24,433,000
Share Premium	13,416,000	13,423,000
Retained Earnings	21,136,000	19,181,000
Treasury Stock	1,281,000	688,000
Other Equity	1,681,000	(120,000)
Shareholders' Equity	59,441,000	56,229,000
Total Liabilities & Stockholders' Equity	173,471,000	171,037,000
Net Current Assets	30,252,000	30,611,000
Total Assets Less Current Liabilities	97,274,000	94,931,000
Shares Outstanding	11,613	11,865

Recent Dividends:

1. Nice Holdings, Inc. common.

No dividends paid.

Annual Dividends:

1. Nice Holdings, Inc. common.

No dividends paid.

NICHIA STEEL WORKS, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	34,497,568
Other Revenue	...	...	0
Revenue	33,793,398	34,126,910	34,497,568
Direct Expenses	27,601,253	28,030,637	28,605,234
Gross Profit	6,192,145	6,096,273	5,892,334
SG&A	4,760,638	4,746,822	4,556,401
Other OpEx	0	0	0
Indirect Expenses	4,760,638	4,746,822	4,556,401
Total Operating Expenses	32,361,891	32,777,459	33,161,635
Operating Income	1,431,507	1,349,451	1,335,933
Non-Op Net Interest Income	144,419	135,849	124,521
Non-Op For Curr Gains	19,333	5,025	53,835
Other Non-Op	(283,815)	(58,096)	594,177
Non-Op Income	(120,063)	82,778	772,533
EBT Continuing	1,311,444	1,432,229	2,108,466
Taxation (current)	208,980	677,319	698,688
Taxation (deferred)	(127,161)	(331,326)	(31,734)
Taxation	81,819	345,993	666,954
EAT Continuing	1,229,625	1,086,236	1,441,512
Min Ints	(212,173)	(20,783)	(182,995)
Net Income	1,017,452	1,065,449	1,258,516
Dividends Per Share	10	10	10

EPS - Basic - Cont	22.22	22.48	26.19
EPS - Primary	22.22	22.48	26.19
EPS -Diluted - Cont	22.22	22.48	26.19
EPS - Diluted	22.22	22.48	26.19
Shares (primary)	45,788	47,399	48,061
Shares (diluted)	45,788	47,399	48,061

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,156,974	11,130,212
Short Term Investments	2,190,646	1,286,185
Cash, Equivs & STI	11,347,620	12,416,397
Receivables	11,837,056	11,777,638
Raw Materials	2,776,016	3,255,785
WIP	1,256,954	1,430,806
Finished Goods	6,328,118	6,685,100
Inventories - Other	0	0
Inventories	10,361,088	11,371,691
Other Current Assets	517,099	262,881
Current Assets	34,062,863	35,828,607
Net PPE	17,933,779	16,539,388
Intangibles Excl Goodwill	1,204,698	423,361
Intangibles	1,204,698	423,361
Other LT Assets	19,895,950	19,547,784
LT Assets	39,034,427	36,510,533
Total Assets	73,097,290	72,339,141
Accounts Payable	1,874,844	1,932,193
Accounts Payable & Accrued Expenses	1,874,844	1,932,193
Current Debt	2,116,329	2,545,204
Current Debt and Capital Leases	2,116,329	2,545,204
Other Current Liabilities	6,402,142	7,251,770
Current Liabilities	10,393,315	11,729,167
Long-Term Obligations	130,000	730,000
Deferred LT Liability Charges	2,975,631	2,207,315
Pensions & OPEB	2,188,325	2,235,408
Other LT Liabilities	203,230	61,618
Minorities (BS)	3,803,604	3,568,614
LT Liabilities	5,497,186	5,234,341
Total Liabilities	19,694,106	20,532,123
Net Assets	53,403,184	51,807,018
Common Share Capital	10,720,068	10,720,068
Share Premium	10,888,051	10,888,051
Retained Earnings	26,666,718	26,112,800
Treasury Stock	2,140,770	1,449,276
Other Equity	7,269,116	5,535,375
Shareholders' Equity	53,403,183	51,807,018
Total Liabilities & Stockholders' Equity	73,097,290	72,339,141
Net Current Assets	23,669,548	24,099,440
Total Assets Less Current Liabilities	62,703,975	60,609,974
Shares Outstanding	44,937	47,038

Recent Dividends:

1. Nichia Steel Works, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nichia Steel Works, Ltd. (Japan) common.

No dividends paid.

NICHIAS CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	249,390,000
Other Revenue	...	...	1,000
Revenue	251,910,000	256,512,000	249,391,000
Direct Expenses	182,013,000	185,739,000	184,626,000
Gross Profit	69,897,000	70,773,000	64,765,000
SG&A	32,883,000	31,041,000	29,555,000
Other OpEx	0	0	0
Indirect Expenses	32,883,000	31,041,000	29,555,000
Total Operating Expenses	214,896,000	216,780,000	214,181,000
Operating Income	37,014,000	39,732,000	35,210,000
Non-Op Net Interest Income	(61,000)	(10,000)	0
Non-Op For Curr Gains	588,000	(86,000)	1,853,000
Other Non-Op	1,173,000	5,723,000	1,290,000
Non-Op Income	1,700,000	5,627,000	3,143,000
EBT Continuing	38,714,000	45,359,000	38,353,000
Taxation (current)	7,539,000	13,964,000	11,488,000
Taxation (deferred)	(582,000)	(790,000)	(237,000)
Taxation	6,957,000	13,174,000	11,251,000
EAT Continuing	31,757,000	32,185,000	27,102,000
Min Ints	(124,000)	(111,000)	(139,000)
Net Income	31,634,000	32,073,000	26,961,000
Dividends Per Share	54.67	36	32.67
EPS - Basic - Cont	165.59	163.79	135.53
EPS - Primary	165.59	163.79	135.53
EPS -Diluted - Cont	165.59	163.79	135.53
EPS - Diluted	165.59	163.79	135.53
Shares (primary)	191,038	195,825	198,930
Shares (diluted)	191,038	195,825	198,930

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	57,723,000	59,678,000
Cash, Equivs & STI	57,723,000	59,678,000
Receivables	72,460,000	72,010,000
Raw Materials	27,290,000	24,612,000
WIP	3,896,000	3,848,000
Inventories - Other	25,380,000	26,234,000
Inventories	56,566,000	54,694,000
Other Current Assets	5,566,000	3,665,000
Current Assets	192,315,000	190,047,000
Net PPE	71,765,000	67,692,000
Intangibles Excl Goodwill	2,068,000	1,511,000
Intangibles	2,068,000	1,511,000
Other LT Assets	40,974,000	29,793,000
LT Assets	114,807,000	98,996,000
Total Assets	307,123,000	289,044,000
Accounts Payable	23,667,000	26,826,000
Accounts Payable & Accrued Expenses	23,667,000	26,826,000
Current Debt	9,750,000	9,870,000
Current Capital Lease Obligations	298,000	317,000
Current Debt and Capital Leases	10,048,000	10,187,000
Other Current Liabilities	18,429,000	22,761,000
Current Liabilities	52,144,000	59,774,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	6,298,000	3,400,000
Pensions & OPEB	4,344,000	4,513,000
Other LT Liabilities	4,723,000	4,922,000
Minorities (BS)	1,097,000	1,013,000
LT Liabilities	15,365,000	12,835,000
Total Liabilities	68,607,000	73,622,000
Net Assets	238,516,000	215,422,000
Common Share Capital	12,128,000	12,128,000
Share Premium	12,753,000	13,852,000
Retained Earnings	190,210,000	185,429,000
Treasury Stock	2,974,000	14,555,000
Other Equity	26,398,000	18,567,000
Shareholders' Equity	238,515,000	215,421,000
Total Liabilities & Stockholders' Equity	307,123,000	289,044,000
Net Current Assets	140,171,000	130,273,000
Total Assets Less Current Liabilities	254,979,000	229,270,000
Shares Outstanding	63,030	192,987

Recent Dividends:

1. Nichias Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Nichias Corp (Japan) common.

No dividends paid.

NICHIBAN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	46,859,000
Other Revenue	...	...	0
Revenue	50,470,000	49,457,000	46,859,000
Direct Expenses	35,445,000	34,555,000	32,988,000
Gross Profit	15,025,000	14,902,000	13,871,000
SG&A	12,754,000	12,315,000	11,798,000
Other OpEx	0	0	0
Indirect Expenses	12,754,000	12,315,000	11,798,000
Total Operating Expenses	48,199,000	46,870,000	44,786,000
Operating Income	2,271,000	2,587,000	2,073,000
Non-Op Net Interest Income	(12,000)	(21,000)	(28,000)
Non-Op For Curr Gains	11,000	7,000	29,000
Other Non-Op	(144,000)	57,000	198,000
Non-Op Income	(145,000)	43,000	199,000
EBT Continuing	2,126,000	2,630,000	2,272,000
Taxation (current)	500,000	848,000	459,000
Taxation (deferred)	(27,000)	(179,000)	(13,000)
Taxation	473,000	669,000	446,000
EAT Continuing	1,653,000	1,961,000	1,826,000
Net Income	1,653,000	1,960,000	1,828,000
Dividends Per Share	40	35	35
EPS - Basic - Cont	81.22	96.26	89
EPS - Primary	81.22	96.26	89
EPS -Diluted - Cont	81.17	96.23	88.97
EPS - Diluted	81.17	96.23	88.97
Shares (primary)	20,344	20,356	20,532
Shares (diluted)	20,352	20,357	20,532

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,730,000	14,663,000
Short Term Investments	398,000	...
Cash, Equivs & STI	14,128,000	14,663,000
Receivables	15,174,000	15,161,000
Raw Materials	1,738,000	1,793,000
WIP	2,110,000	2,044,000
Inventories - Other	5,455,000	5,629,000
Inventories	9,303,000	9,466,000
Other Current Assets	586,000	466,000
Current Assets	39,191,000	39,756,000
Net PPE	21,172,000	20,943,000
Intangibles Excl Goodwill	515,000	648,000
Intangibles	515,000	648,000
Other LT Assets	6,429,000	6,255,000
LT Assets	28,116,000	27,846,000
Total Assets	67,307,000	67,603,000
Accounts Payable	9,402,000	11,344,000
Accrued Exps	1,682,000	1,370,000
Accounts Payable & Accrued Expenses	11,084,000	12,714,000
Current Debt	2,000,000	0
Current Capital Lease Obligations	63,000	44,000
Current Debt and Capital Leases	2,063,000	44,000
Other Current Liabilities	4,060,000	4,282,000
Current Liabilities	17,207,000	17,040,000
Long-Term Obligations	2,958,000	4,995,000
Pensions & OPEB	1,882,000	1,798,000
Other LT Liabilities	933,000	582,000
LT Liabilities	5,773,000	7,375,000
Total Liabilities	22,981,000	24,415,000
Net Assets	44,326,000	43,188,000
Common Share Capital	5,451,000	5,451,000
Share Premium	4,188,000	4,188,000
Retained Earnings	33,419,000	32,480,000
Treasury Stock	985,000	642,000
Other Equity	2,252,000	1,710,000
Shareholders' Equity	44,325,000	43,187,000
Total Liabilities & Stockholders' Equity	67,307,000	67,603,000
Net Current Assets	21,984,000	22,716,000
Total Assets Less Current Liabilities	50,100,000	50,563,000
Shares Outstanding	20,181	20,357

Recent Dividends:

1. Nichiban Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nichiban Co., Ltd. (Japan) common.
No dividends paid.

NICHICON CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	169,724,000	175,751,000	181,643,000
Direct Expenses	139,746,000	147,425,000	150,383,000
Gross Profit	29,978,000	28,326,000	31,260,000
SG&A	23,522,000	23,122,000	22,356,000
D&A (OpEx)	60,000	96,000	…
Other OpEx	0	0	0
Indirect Expenses	23,582,000	23,218,000	22,356,000
Total Operating Expenses	163,328,000	170,643,000	172,739,000
Operating Income	6,396,000	5,108,000	8,904,000
Non-Op Net Interest Income	(13,000)	122,000	177,000
Non-Op For Curr Gains	964,000	1,203,000	1,748,000
Other Non-Op	(147,000)	2,032,000	(246,000)
Non-Op Income	804,000	3,357,000	1,679,000
EBT Continuing	7,200,000	8,465,000	10,583,000
Taxation (current)	1,897,000	1,710,000	1,702,000
Taxation (deferred)	(1,527,000)	427,000	234,000
Taxation	370,000	2,137,000	1,936,000
EAT Continuing	6,830,000	6,328,000	8,647,000
Min Ints	(519,000)	(450,000)	(391,000)
Net Income	6,310,000	5,877,000	8,253,000
Dividends Per Share	37	35	33
EPS - Basic - Cont	93.97	86.04	120.64
EPS - Primary	93.97	86.04	120.64
EPS -Diluted - Cont	93.97	86.04	108.98
EPS - Diluted	93.97	86.04	108.98
Shares (primary)	67,159	68,310	68,415
Shares (diluted)	67,159	68,310	75,584

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,491,000	25,519,000
Short Term Investments	200,000	100,000
Cash, Equivs & STI	24,691,000	25,619,000
Receivables	47,314,000	44,846,000
Raw Materials	11,318,000	12,265,000
WIP	6,633,000	6,184,000
Inventories - Other	14,350,000	14,766,000
Inventories	32,301,000	33,215,000
Other Current Assets	3,361,000	4,574,000
Current Assets	107,667,000	108,254,000
Net PPE	52,538,000	53,086,000
Intangibles Excl Goodwill	2,139,000	1,928,000
Intangibles	2,139,000	1,928,000
Other LT Assets	33,226,000	29,314,000
LT Assets	87,903,000	84,328,000
Total Assets	195,570,000	192,582,000
Accounts Payable	23,297,000	28,460,000
Accounts Payable & Accrued Expenses	23,297,000	28,460,000
Current Debt	10,900,000	9,200,000
Current Debt and Capital Leases	10,900,000	9,200,000
Other Current Liabilities	13,007,000	13,898,000
Current Liabilities	47,204,000	51,558,000
Long-Term Obligations	13,250,000	15,750,000
Deferred LT Liability Charges	4,752,000	4,587,000
Pensions & OPEB	802,000	1,462,000
Other LT Liabilities	6,044,000	5,410,000
Minorities (BS)	3,913,000	3,381,000
LT Liabilities	24,848,000	27,209,000
Total Liabilities	75,966,000	82,149,000
Net Assets	119,604,000	110,433,000
Common Share Capital	14,286,000	14,286,000
Share Premium	16,856,000	16,856,000
Retained Earnings	64,719,000	60,826,000
Treasury Stock	3,498,000	3,497,000
Other Equity	27,241,000	21,962,000
Shareholders' Equity	119,604,000	110,433,000
Total Liabilities & Stockholders' Equity	195,570,000	192,582,000
Net Current Assets	60,463,000	56,696,000
Total Assets Less Current Liabilities	148,366,000	141,024,000
Shares Outstanding	67,159	67,159

Recent Dividends:
1. Nichicon Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Nichicon Corp. (Japan) common.
No dividends paid.

NICHIHA CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	142,790,000
Other Revenue	…	…	0
Revenue	143,740,000	148,478,000	142,790,000
Direct Expenses	92,110,000	97,626,000	92,050,000
Gross Profit	51,630,000	50,852,000	50,740,000
SG&A	42,274,000	43,900,000	40,534,000
D&A (OpEx)	61,000	…	…
Other OpEx	0	0	0
Indirect Expenses	42,335,000	43,900,000	40,534,000
Total Operating Expenses	134,445,000	141,526,000	132,584,000
Operating Income	9,295,000	6,952,000	10,206,000
Non-Op Net Interest Income	(172,000)	(172,000)	31,000
Non-Op For Curr Gains	375,000	(68,000)	1,133,000
Other Non-Op	(5,298,000)	120,000	119,000
Non-Op Income	(5,095,000)	(120,000)	1,283,000
EBT Continuing	4,200,000	6,832,000	11,489,000
Taxation (current)	2,235,000	1,558,000	2,863,000
Taxation (deferred)	(518,000)	662,000	515,000
Taxation	1,717,000	4,271,000	3,378,000
EAT Continuing	2,483,000	2,561,000	8,111,000
Min Ints	6,000	145,000	(42,000)
Net Income	2,486,000	2,706,000	8,066,000
Dividends Per Share	114	114	114
EPS - Basic - Cont	74.31	78.49	223.57
EPS - Primary	74.31	78.49	223.57
EPS -Diluted - Cont	74.31	78.32	223.13
EPS - Diluted	74.31	78.32	223.13
Shares (primary)	33,461	34,484	36,081
Shares (diluted)	33,527	34,557	36,152

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,696,000	26,481,000
Cash, Equivs & STI	24,696,000	26,481,000
Receivables	26,151,000	28,762,000
Raw Materials	6,440,000	6,283,000
WIP	2,405,000	3,664,000
Inventories - Other	17,781,000	19,485,000
Inventories	26,626,000	29,432,000
Other Current Assets	1,640,000	1,327,000
Current Assets	79,113,000	86,002,000
Net PPE	69,329,000	74,295,000
Intangibles Excl Goodwill	383,000	482,000
Intangibles	383,000	482,000
Other LT Assets	19,436,000	16,675,000
LT Assets	89,148,000	91,452,000
Total Assets	168,261,000	177,455,000
Accounts Payable	12,212,000	14,871,000
Accrued Exps	5,371,000	6,529,000
Accounts Payable & Accrued Expenses	17,583,000	21,400,000
Current Debt	2,656,000	4,219,000
Current Capital Lease Obligations	115,000	107,000
Current Debt and Capital Leases	2,771,000	4,326,000
Other Current Liabilities	7,408,000	9,087,000
Current Liabilities	27,762,000	34,813,000
Long-Term Obligations	13,010,000	11,641,000
Deferred LT Liability Charges	3,192,000	3,191,000
Pensions & OPEB	1,514,000	1,512,000
Other LT Liabilities	1,661,000	2,140,000
Minorities (BS)	(537,000)	(530,000)
LT Liabilities	19,377,000	18,484,000
Total Liabilities	46,603,000	52,767,000
Net Assets	121,658,000	124,688,000
Common Share Capital	8,136,000	8,136,000
Share Premium	10,941,000	10,950,000
Retained Earnings	88,241,000	98,008,000
Treasury Stock	3,795,000	9,733,000
Other Equity	18,135,000	17,326,000
Shareholders' Equity	121,658,000	124,687,000
Total Liabilities & Stockholders' Equity	168,261,000	177,455,000
Net Current Assets	51,351,000	51,189,000
Total Assets Less Current Liabilities	140,499,000	142,642,000
Shares Outstanding	33,204	34,025

Recent Dividends:
1. Nichiha Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. Nichiha Corp (Japan) common.
No dividends paid.

NICHIMO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	127,756,000
Other Revenue	…	…	0
Revenue	139,779,000	133,900,000	127,756,000
Direct Expenses	127,374,000	121,672,000	116,975,000
Gross Profit	12,405,000	12,228,000	10,781,000
SG&A	9,646,000	9,225,000	8,760,000
Other OpEx	0	0	0
Indirect Expenses	9,646,000	9,225,000	8,760,000
Total Operating Expenses	137,020,000	130,897,000	125,735,000
Operating Income	2,759,000	3,003,000	2,021,000
Non-Op Net Interest Income	(444,000)	(372,000)	(355,000)
Non-Op For Curr Gains	(15,000)	…	(89,000)
Other Non-Op	679,000	859,000	1,945,000
Non-Op Income	220,000	487,000	1,501,000
EBT Continuing	2,979,000	3,490,000	3,522,000
Taxation (current)	586,000	912,000	1,203,000
Taxation (deferred)	208,000	(94,000)	(38,000)
Taxation	794,000	818,000	1,165,000
EAT Continuing	2,185,000	2,672,000	2,357,000
Min Ints	(4,000)	(4,000)	(7,000)
Net Income	2,180,000	2,666,000	2,349,000
Dividends Per Share	100	97	90
EPS - Basic - Cont	260.23	320.06	283.24
EPS - Primary	260.23	320.06	283.24
EPS -Diluted - Cont	260.23	320.06	283.24
EPS - Diluted	260.23	320.06	283.24
Shares (primary)	8,378	8,332	8,294
Shares (diluted)	8,378	8,332	8,294

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,869,000	5,956,000
Cash, Equivs & STI	6,869,000	5,956,000
Receivables	16,478,000	17,337,000
Raw Materials	3,070,000	3,410,000
WIP	1,528,000	1,214,000
Inventories - Other	30,690,000	27,001,000
Inventories	35,288,000	31,625,000
Prepayments (ST)	1,333,000	832,000
Other Current Assets	635,000	751,000
Current Assets	60,603,000	56,501,000
Net PPE	10,528,000	10,593,000
Intangibles Excl Goodwill	500,000	648,000
Intangibles	500,000	648,000
Other LT Assets	18,784,000	15,209,000
LT Assets	29,812,000	26,450,000
Total Assets	90,522,000	83,098,000

Accounts Payable	12,342,000	14,091,000
Accounts Payable & Accrued Expenses	12,342,000	14,091,000
Current Debt	17,510,000	12,876,000
Current Debt and Capital Leases	17,510,000	12,876,000
Other Current Liabilities	5,210,000	5,119,000
Current Liabilities	35,062,000	32,086,000
Long-Term Obligations	17,739,000	18,381,000
Deferred LT Liability Charges	2,437,000	1,154,000
Pensions & OPEB	343,000	598,000
Other LT Liabilities	673,000	650,000
Minorities (BS)	20,000	17,000
LT Liabilities	21,192,000	20,783,000
Total Liabilities	56,274,000	52,886,000
Net Assets	34,248,000	30,212,000
Common Share Capital	6,354,000	6,354,000
Share Premium	23,000	...
Retained Earnings	21,161,000	19,855,000
Treasury Stock	852,000	918,000
Other Equity	7,561,000	4,921,000
Shareholders' Equity	34,247,000	30,212,000
Total Liabilities & Stockholders' Equity	90,522,000	83,098,000
Net Current Assets	25,541,000	24,415,000
Total Assets Less Current Liabilities	55,460,000	51,012,000
Shares Outstanding	8,402	8,332

Recent Dividends:

1. Nichimo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nichimo Co., Ltd. (Japan) common.

No dividends paid.

NICHIREKI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	75,853,000	75,745,000	73,832,000
Direct Expenses	57,974,000	58,406,000	57,368,000
Gross Profit	17,879,000	17,339,000	16,464,000
SG&A	11,958,000	11,070,000	10,444,000
Other OpEx	0	0	0
Indirect Expenses	11,958,000	11,070,000	10,444,000
Total Operating Expenses	69,932,000	69,476,000	67,812,000
Operating Income	5,921,000	6,269,000	6,020,000
Non-Op Net Interest Income	(200,000)	(6,000)	10,000
Non-Op For Curr Gains	112,000	55,000	65,000
Other Non-Op	397,000	762,000	744,000
Non-Op Income	309,000	811,000	819,000
EBT Continuing	6,230,000	7,080,000	6,839,000
Taxation (current)	2,015,000	1,948,000	2,042,000
Taxation (deferred)	(108,000)	282,000	309,000
Taxation	1,907,000	2,230,000	2,351,000
EAT Continuing	4,323,000	4,850,000	4,488,000
Min Ints	(27,000)	...	...
Net Income	4,293,000	4,849,000	4,488,000
Dividends Per Share	80	75	70
EPS - Basic - Cont	149.74	164.90	152.74
EPS - Primary	149.74	164.90	152.74
EPS -Diluted - Cont	149.74	164.90	152.74
EPS - Diluted	149.74	164.90	152.74
Shares (primary)	28,676	29,402	29,387
Shares (diluted)	28,676	29,402	29,387

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,752,000	31,621,000
Cash, Equivs & STI	24,752,000	31,621,000
Receivables	19,309,000	17,871,000
Raw Materials	1,236,000	1,164,000
Inventories - Other	1,407,000	1,383,000
Inventories	2,643,000	2,547,000
Other Current Assets	3,242,000	4,037,000
Current Assets	49,946,000	56,076,000
Net PPE	48,153,000	35,815,000
Intangibles Excl Goodwill	1,056,000	1,204,000
Intangibles	1,056,000	1,204,000
Other LT Assets	23,462,000	19,273,000
LT Assets	72,671,000	56,292,000
Total Assets	122,617,000	112,368,000
Accounts Payable	6,140,000	5,897,000
Accounts Payable & Accrued Expenses	6,140,000	5,897,000
Current Debt	3,800,000	3,532,000
Current Capital Lease Obligations	133,000	74,000
Current Debt and Capital Leases	3,933,000	3,606,000
Other Current Liabilities	14,275,000	6,657,000
Current Liabilities	24,348,000	16,160,000
Long-Term Obligations	14,400,000	16,205,000
Deferred LT Liability Charges	3,316,000	2,253,000
Pensions & OPEB	80,000	75,000
Other LT Liabilities	798,000	354,000
Minorities (BS)	42,000	...
LT Liabilities	18,594,000	18,887,000
Total Liabilities	42,984,000	35,047,000
Net Assets	79,633,000	77,321,000
Common Share Capital	2,919,000	2,919,000
Share Premium	4,090,000	4,054,000
Retained Earnings	70,973,000	68,991,000
Treasury Stock	5,514,000	3,174,000
Other Equity	7,164,000	4,530,000
Shareholders' Equity	79,632,000	77,320,000
Total Liabilities & Stockholders' Equity	122,617,000	112,368,000
Net Current Assets	25,598,000	39,916,000
Total Assets Less Current Liabilities	98,269,000	96,208,000
Shares Outstanding	28,455	29,329

Recent Dividends:

1. Nichireki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nichireki Co., Ltd. (Japan) common.

No dividends paid.

NICHIRYO BAKING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	17,986,383
Other Revenue	...	...	0
Revenue	19,000,408	18,444,478	17,986,383
Direct Expenses	13,982,658	13,465,263	13,114,743
Gross Profit	5,017,750	4,979,215	4,871,640
SG&A	4,895,869	4,715,133	4,597,326
Other OpEx	0	0	0
Indirect Expenses	4,895,869	4,715,133	4,597,326
Total Operating Expenses	18,878,527	18,180,396	17,712,069
Operating Income	121,881	264,082	274,314
Non-Op Net Interest Income	(37,357)	(27,728)	(22,927)
Other Non-Op	36,374	14,546	39,578
Non-Op Income	(983)	(13,182)	16,651
EBT Continuing	120,898	250,900	290,965
Taxation (current)	60,000	80,000	37,000
Taxation (deferred)	(12,902)	(42,189)	46,812
Taxation	47,098	37,811	83,812
EAT Continuing	73,800	213,089	207,153
Net Income	73,799	213,091	207,155
Dividends Per Share	15	15	20
EPS - Basic - Cont	35.27	101.83	98.98
EPS - Primary	35.27	101.83	98.98
EPS -Diluted - Cont	35.27	101.83	98.98
EPS - Diluted	35.27	101.83	98.98
Shares (primary)	2,093	2,093	2,093
Shares (diluted)	2,093	2,093	2,093

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,686,725	1,626,316
Cash, Equivs & STI	1,686,725	1,626,316
Receivables	2,311,312	2,282,057
Raw Materials	284,579	264,878
WIP	29,707	28,981
Finished Goods	51,421	53,446
Inventories - Other	0	0
Inventories	365,707	347,305
Prepayments (ST)	31,625	28,224
Other Current Assets	4	4
Current Assets	4,395,373	4,283,906
Net PPE	8,876,524	8,821,188
Intangibles Excl Goodwill	112,056	52,569
Intangibles	112,056	52,569
Other LT Assets	1,038,030	865,685
LT Assets	10,026,610	9,739,442
Total Assets	14,421,984	14,023,348
Accounts Payable	1,986,112	1,942,673
Accrued Exps	424,635	445,222
Accounts Payable & Accrued Expenses	2,410,747	2,387,895
Current Debt	1,260,000	1,204,000
Current Debt and Capital Leases	1,260,000	1,204,000
Other Current Liabilities	1,058,494	1,164,621
Current Liabilities	4,729,241	4,756,516
Long-Term Obligations	1,360,500	1,170,500
Deferred LT Liability Charges	1,225,815	1,225,815
Pensions & OPEB	1,568,634	1,540,202
Other LT Liabilities	8,701	9,830
LT Liabilities	4,163,650	3,946,347
Total Liabilities	8,892,891	8,702,864
Net Assets	5,529,093	5,320,484
Common Share Capital	1,051,974	1,051,974
Retained Earnings	1,298,148	1,255,737
Treasury Stock	16,554	16,414
Other Equity	3,195,525	3,029,187
Shareholders' Equity	5,529,093	5,320,484
Total Liabilities & Stockholders' Equity	14,421,984	14,023,348
Net Current Assets	(333,868)	(472,610)
Total Assets Less Current Liabilities	9,692,743	9,266,832
Shares Outstanding	2,093	2,093

Recent Dividends:

1. Nichiryo Baking Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nichiryo Baking Co., Ltd. common.

No dividends paid.

NICHIWA SANGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	45,579,000	48,577,000	52,887,000
Direct Expenses	41,448,000	45,019,000	49,743,000
Gross Profit	4,131,000	3,558,000	3,144,000
SG&A	2,675,000	2,651,000	2,238,000
Other OpEx	0	0	0
Indirect Expenses	2,675,000	2,651,000	2,238,000
Total Operating Expenses	44,123,000	47,670,000	51,981,000
Operating Income	1,456,000	907,000	906,000
Non-Op Net Interest Income	(53,000)	(48,000)	(43,000)
Non-Op For Curr Gains	38,000	23,000	15,000
Other Non-Op	(634,000)	(384,000)	174,000
Non-Op Income	(649,000)	(409,000)	146,000
EBT Continuing	807,000	498,000	1,052,000
Taxation (current)	260,000	372,000	248,000
Taxation (deferred)	168,000	(182,000)	264,000
Taxation	428,000	190,000	512,000
EAT Continuing	379,000	308,000	540,000
Net Income	379,000	310,000	541,000
Dividends Per Share	6	6	8
EPS - Basic - Cont	20.92	17.12	29.91

EPS - Primary	20.92	17.12	29.91
EPS -Diluted - Cont	20.92	17.12	29.91
EPS - Diluted	20.92	17.12	29.91
Shares (primary)	18,112	18,112	18,112
Shares (diluted)	18,112	18,112	18,112

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,390,000	9,019,000
Cash, Equivs & STI	9,390,000	9,019,000
Receivables	11,154,000	10,965,000
Raw Materials	2,258,000	2,297,000
WIP	384,000	420,000
Finished Goods	140,000	135,000
Inventories - Other	0	0
Inventories	2,782,000	2,852,000
Other Current Assets	724,000	789,000
Current Assets	24,050,000	23,625,000
Net PPE	4,016,000	4,702,000
Intangibles Excl Goodwill	17,000	16,000
Intangibles	17,000	16,000
Other LT Assets	2,732,000	1,363,000
LT Assets	6,765,000	6,081,000
Total Assets	30,816,000	29,706,000
Accounts Payable	5,822,000	6,140,000
Accrued Exps	155,000	233,000
Accounts Payable & Accrued Expenses	5,977,000	6,373,000
Current Debt	3,578,000	3,969,000
Current Debt and Capital Leases	3,578,000	3,969,000
Other Current Liabilities	785,000	877,000
Current Liabilities	10,340,000	11,219,000
Long-Term Obligations	783,000	0
Deferred LT Liability Charges	459,000	48,000
Pensions & OPEB	20,000	19,000
Other LT Liabilities	174,000	182,000
LT Liabilities	1,436,000	249,000
Total Liabilities	11,777,000	11,469,000
Net Assets	19,039,000	18,237,000
Common Share Capital	2,011,000	2,011,000
Share Premium	1,904,000	1,904,000
Retained Earnings	14,817,000	14,547,000
Treasury Stock	722,000	722,000
Other Equity	1,029,000	497,000
Shareholders' Equity	19,039,000	18,237,000
Total Liabilities & Stockholders' Equity	30,816,000	29,706,000
Net Current Assets	13,710,000	12,406,000
Total Assets Less Current Liabilities	20,476,000	18,487,000
Shares Outstanding	18,112	18,112

Recent Dividends:

1. Nichiwa Sangyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nichiwa Sangyo Co Ltd common.

No dividends paid.

NICTUS LTD.(SOUTH AFRICA)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (R000):

	2026	2025	2024
Revenue	22,264	27,055	35,156
Direct Expenses	15,102	17,174	21,712
Gross Profit	7,162	9,881	13,444
SG&A	19,248	18,500	15,542
RR&I	103	329	258
Other OpEx	88,936	71,786	62,450
Indirect Expenses	108,287	90,615	78,250
Total Operating Expenses	123,389	107,789	99,962
Operating Income	(101,125)	(80,734)	(64,806)
Non-Op Net Interest Income	(180)	(206)	(474)
Other Non-Op	151,564	109,820	79,758
Non-Op Income	151,384	109,614	79,284
EBT Continuing	50,259	28,880	14,478
Taxation	13,196	8,630	3,539
EAT Continuing	37,063	20,250	10,939
Net Income	37,063	20,250	10,939
Dividends Per Share	0.18	0.12	0.06
EPS - Basic - Cont	0.69	0.38	0.20
EPS - Primary	0.69	0.38	0.20
EPS -Diluted - Cont	0.69	0.38	0.20
EPS - Diluted	0.69	0.38	0.20
Shares (primary)	53,444	53,444	53,444
Shares (diluted)	53,444	53,444	53,444

Standardized Balance Sheet, Years Ended Mar. 31 (R000):

	2026	2025
Cash & Equivalents	148,814	161,642
Short Term Investments	883,738	615,075
Cash, Equivs & STI	1,032,552	776,717
Receivables	10,740	10,890
Inventories	3,225	7,151
Current Tax Assets	67	59
Other Current Assets	0	0
Current Assets	1,046,584	794,817
Net PPE	4,273	3,268
LT Investments	41,347	32,642
Intangibles Excl Goodwill	22	22
Intangibles	22	22
LT Receivables	...	1,147
Deferred LT Asset Charges	...	1,360
Other LT Assets	1,990	1,567
LT Assets	47,632	40,006
Total Assets	1,094,216	834,823
Current Debt	0	0
Current Capital Lease Obligations	338	2,024
Current Debt and Capital Leases	338	2,024
Other Current Liabilities	916,851	691,156
Current Liabilities	917,189	693,180
Long-Term Obligations	1,768	0
Deferred LT Liability Charges	9,914	6,948
Other LT Liabilities	0	0
LT Liabilities	11,682	6,948
Total Liabilities	928,871	700,128
Net Assets	165,345	134,695
Common Share Capital	25,969	25,969
Retained Earnings	139,376	108,726
Other Equity	0	0
Shareholders' Equity	165,345	134,695
Total Liabilities & Stockholders' Equity	1,094,216	834,823
Net Current Assets	129,395	101,637
Total Assets Less Current Liabilities	177,027	141,643
Shares Outstanding	53,444	53,444

Recent Dividends:

1. Nictus Ltd.(South Africa) ordinary.

No dividends paid.

2. Nictus Ltd.(South Africa) redeemable preference shares.

No dividends paid.

Annual Dividends:

1. Nictus Ltd.(South Africa) ordinary.

No dividends paid.

2. Nictus Ltd.(South Africa) redeemable preference shares.

No dividends paid.

NIHON ESLEAD CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	116,920,792	94,765,891	80,286,796
Direct Expenses	87,488,777	70,955,552	59,933,630
Gross Profit	29,432,015	23,810,339	20,353,166
SG&A	10,929,401	9,262,112	8,722,161
Other OpEx	0	0	0
Indirect Expenses	10,929,401	9,262,112	8,722,161
Total Operating Expenses	98,418,178	80,217,664	68,655,791
Operating Income	18,502,614	14,548,227	11,631,005
Non-Op Net Interest Income	(2,291,965)	(988,179)	(518,316)
Other Non-Op	181,888	188,629	230,459
Non-Op Income	(2,110,077)	(799,550)	(287,857)
EBT Continuing	16,392,537	13,748,677	11,343,148
Taxation (current)	5,479,041	4,652,977	3,838,948
Taxation (deferred)	(258,339)	(235,069)	(14,180)
Taxation	5,220,702	4,417,908	3,824,768
EAT Continuing	11,171,835	9,330,769	7,518,380
Net Income	11,171,834	9,330,772	7,518,383
Dividends Per Share	240	185	150
EPS - Basic - Cont	724.06	604.74	487.27
EPS - Primary	724.06	604.74	487.27
EPS -Diluted - Cont	724.06	604.74	487.27
EPS - Diluted	724.06	604.74	487.27
Shares (primary)	15,429	15,429	15,429
Shares (diluted)	15,429	15,429	15,429

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,400,390	31,242,775
Cash, Equivs & STI	17,400,390	31,242,775
Receivables	1,560,759	2,670,135
WIP	116,611,146	90,657,956
Inventories - Other	111,523,208	83,611,209
Inventories	228,134,354	174,269,165
Other Current Assets	7,668,641	5,332,825
Current Assets	254,764,144	213,514,900
Net PPE	8,314,188	9,497,640
Intangibles Excl Goodwill	225,758	262,883
Intangibles	225,758	262,883
Other LT Assets	5,197,780	3,754,228
LT Assets	13,737,726	13,514,751
Total Assets	268,501,871	227,029,651
Accounts Payable	6,478,754	4,476,933
Accrued Exps	271,985	238,108
Accounts Payable & Accrued Expenses	6,750,739	4,715,041
Current Debt	37,404,726	36,587,416
Current Capital Lease Obligations	135,934	138,889
Current Debt and Capital Leases	37,540,660	36,726,305
Other Current Liabilities	8,330,629	6,813,661
Current Liabilities	52,622,028	48,255,007
Long-Term Obligations	133,256,004	104,149,466
Pensions & OPEB	442,870	421,932
Other LT Liabilities	631,141	742,822
LT Liabilities	134,330,015	105,314,220
Total Liabilities	186,952,043	153,569,228
Net Assets	81,549,828	73,460,423
Common Share Capital	1,983,000	1,983,000
Share Premium	2,871,307	2,871,307
Retained Earnings	76,475,971	68,467,160
Treasury Stock	66,166	65,690
Other Equity	285,715	204,646
Shareholders' Equity	81,549,827	73,460,423
Total Liabilities & Stockholders' Equity	268,501,871	227,029,651
Net Current Assets	202,142,116	165,259,893
Total Assets Less Current Liabilities	215,879,843	178,774,644
Shares Outstanding	15,429	15,429

Recent Dividends:

1. Nihon Eslead Corp common.

No dividends paid.

Annual Dividends:

1. Nihon Eslead Corp common.

No dividends paid.

NIHON KAGAKU SANGYO (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	22,444,051
Other Revenue	...	...	0
Revenue	28,032,764	25,441,423	22,444,051
Direct Expenses	21,114,073	19,296,261	17,185,333
Gross Profit	6,918,691	6,145,162	5,258,718
SG&A	3,514,332	3,284,245	3,081,041

Other OpEx	0	0	0
Indirect Expenses	3,514,332	3,284,245	3,081,041
Total Operating Expenses	24,628,405	22,580,506	20,266,374
Operating Income	3,404,359	2,860,917	2,177,677
Non-Op Net Interest Income	71,342	9,900	7,358
Non-Op For Curr Gains	(42,237)	1,866	(7,297)
Other Non-Op	(97,820)	419,894	332,991
Non-Op Income	(68,715)	431,660	333,052
EBT Continuing	3,335,644	3,292,577	2,510,729
Taxation (current)	1,033,597	846,730	752,046
Taxation (deferred)	20,208	88,541	15,787
Taxation	1,053,805	935,271	767,833
EAT Continuing	2,281,839	2,357,306	1,742,896
Net Income	2,281,837	2,357,305	1,742,895
Dividends Per Share	90	75	46
EPS - Basic - Cont	117.25	121.17	88.81
EPS - Primary	117.25	121.17	88.81
EPS -Diluted - Cont	117.25	121.17	88.81
EPS - Diluted	117.25	121.17	88.81
Shares (primary)	19,461	19,454	19,625
Shares (diluted)	19,461	19,454	19,625

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,779,933	15,418,395
Cash, Equivs & STI	20,779,933	15,418,395
Receivables	8,754,927	7,890,784
Raw Materials	1,730,417	1,722,980
WIP	1,510,818	1,242,391
Inventories - Other	1,976,376	2,062,624
Inventories	5,217,611	5,027,995
Other Current Assets	198,260	165,144
Current Assets	34,950,731	28,502,318
Net PPE	9,222,087	8,424,467
Intangibles Excl Goodwill	163,668	112,037
Intangibles	163,668	112,037
Other LT Assets	17,357,126	17,265,094
LT Assets	26,742,881	25,801,598
Total Assets	61,693,613	54,303,916
Accounts Payable	3,399,170	3,181,931
Accounts Payable & Accrued Expenses	3,399,170	3,181,931
Current Debt	…	263,800
Current Debt and Capital Leases	…	263,800
Other Current Liabilities	3,592,959	2,217,872
Current Liabilities	6,992,129	5,663,603
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,295,078	1,627,281
Pensions & OPEB	312,137	350,728
Other LT Liabilities	269,433	183,433
LT Liabilities	3,876,648	2,161,442
Total Liabilities	10,868,777	7,825,045
Net Assets	50,824,836	46,478,871
Common Share Capital	1,034,000	1,034,000
Share Premium	856,908	856,908
Retained Earnings	41,409,378	40,905,658
Treasury Stock	920,618	920,903
Other Equity	8,445,168	4,603,207
Shareholders' Equity	50,824,836	46,478,870
Total Liabilities & Stockholders' Equity	61,693,613	54,303,916
Net Current Assets	27,958,602	22,838,715
Total Assets Less Current Liabilities	54,701,484	48,640,313
Shares Outstanding	19,461	19,461

Recent Dividends:

1. Nihon Kagaku Sangyo (Japan) common.

No dividends paid.

Annual Dividends:

1. Nihon Kagaku Sangyo (Japan) common.

No dividends paid.

NIHON KOGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,673,182
Other Revenue	…	…	0
Revenue	16,321,050	14,746,181	13,673,182
Direct Expenses	12,707,725	11,699,060	10,911,387
Gross Profit	3,613,325	3,047,121	2,761,795
SG&A	2,822,637	2,452,452	2,347,525
Other OpEx	0	0	0
Indirect Expenses	2,822,637	2,452,452	2,347,525
Total Operating Expenses	15,530,362	14,151,512	13,258,912
Operating Income	790,688	594,669	414,270
Non-Op Net Interest Income	(33,690)	(22,481)	(12,444)
Other Non-Op	55,148	51,486	61,719
Non-Op Income	21,458	29,005	49,275
EBT Continuing	812,146	623,674	463,545
Taxation (current)	271,476	255,276	142,522
Taxation (deferred)	(37,236)	(25,285)	13,341
Taxation	234,240	229,991	155,863
EAT Continuing	577,906	393,683	307,682
Min Ints	…	…	(12,528)
Net Income	577,907	393,684	295,153
Dividends Per Share	55	40	30
EPS - Basic - Cont	198.48	135.70	101.93
EPS - Primary	198.48	135.70	101.93
EPS -Diluted - Cont	198.48	135.70	101.93
EPS - Diluted	198.48	135.70	101.93
Shares (primary)	2,912	2,901	2,895
Shares (diluted)	2,912	2,901	2,895

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,421,900	1,467,297
Cash, Equivs & STI	1,421,900	1,467,297
Receivables	5,430,819	4,916,277
Raw Materials	389,124	417,215
WIP	86,553	101,900
Inventories - Other	1,576,884	1,738,809
Inventories	2,052,561	2,257,924
Other Current Assets	120,275	127,476
Current Assets	9,025,555	8,768,974
Net PPE	6,499,573	6,169,311
Intangibles Excl Goodwill	225,536	215,171
Intangibles	225,536	215,171
Other LT Assets	1,454,859	1,056,033
LT Assets	8,179,968	7,440,515
Total Assets	17,205,523	16,209,490
Accounts Payable	989,222	1,145,929
Accrued Exps	352,151	286,500
Accounts Payable & Accrued Expenses	1,341,373	1,432,429
Current Debt	2,995,880	2,456,632
Current Capital Lease Obligations	215,798	194,893
Current Debt and Capital Leases	3,211,678	2,651,525
Other Current Liabilities	2,613,645	3,004,266
Current Liabilities	7,166,696	7,088,220
Long-Term Obligations	894,979	749,197
Deferred LT Liability Charges	123,332	50,749
Other LT Liabilities	397,372	407,851
LT Liabilities	1,415,683	1,207,797
Total Liabilities	8,582,380	8,296,018
Net Assets	8,623,143	7,913,472
Common Share Capital	2,019,800	2,019,800
Share Premium	1,996,248	1,987,224
Retained Earnings	4,085,232	3,623,470
Treasury Stock	80,188	87,091
Other Equity	602,051	370,069
Shareholders' Equity	8,623,143	7,913,472
Total Liabilities & Stockholders' Equity	17,205,523	16,209,490
Net Current Assets	1,858,859	1,680,754
Total Assets Less Current Liabilities	10,038,827	9,121,270
Shares Outstanding	2,917	2,904

Recent Dividends:

1. Nihon Kogyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nihon Kogyo Co Ltd common.

No dividends paid.

NIHON M&A CENTER HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	50,257,000	44,077,707	44,136,889
Direct Expenses	19,979,000	19,298,648	19,500,556
Gross Profit	30,278,000	24,779,059	24,636,333
SG&A	11,516,000	8,063,396	8,569,355
Other OpEx	0	0	0
Indirect Expenses	11,516,000	8,063,396	8,569,355
Total Operating Expenses	31,495,000	27,362,044	28,069,911
Operating Income	18,762,000	16,715,663	16,066,978
Non-Op Net Interest Income	120,000	51,230	23,152
Non-Op For Curr Gains	91,000	(29,628)	(25,111)
Other Non-Op	195,000	191,904	454,690
Non-Op Income	406,000	213,506	452,731
EBT Continuing	19,168,000	16,929,169	16,519,709
Taxation (current)	6,742,000	6,032,674	5,557,287
Taxation (deferred)	(87,000)	(71,673)	218,730
Taxation	6,655,000	5,961,001	5,776,017
EAT Continuing	12,513,000	10,968,168	10,743,692
Min Ints	(28,000)	(12,287)	(15,956)
Net Income	12,487,000	10,955,880	10,727,734
Dividends Per Share	29	29	23
EPS - Basic - Cont	39.36	34.54	33.04
EPS - Primary	39.36	34.54	33.04
EPS -Diluted - Cont	39.36	34.54	33.04
EPS - Diluted	39.36	34.54	33.04
Shares (primary)	317,291	317,205	324,676
Shares (diluted)	317,291	317,205	324,676

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	40,447,000	39,211,152
Cash, Equivs & STI	40,447,000	39,211,152
Receivables	804,000	2,632,825
Prepayments (ST)	739,000	570,335
Other Current Assets	1,768,000	152,323
Current Assets	43,758,000	42,566,635
Net PPE	575,000	449,157
Intangibles Excl Goodwill	138,000	133,514
Intangibles	138,000	133,514
Other LT Assets	21,751,000	18,636,837
LT Assets	22,464,000	19,219,508
Total Assets	66,223,000	61,786,402
Accounts Payable	722,000	1,088,256
Accrued Exps	2,580,000	2,196,439
Accounts Payable & Accrued Expenses	3,302,000	3,284,695
Current Debt	1,900,000	1,400,000
Current Debt and Capital Leases	1,900,000	1,400,000
Other Current Liabilities	7,931,000	5,211,369
Current Liabilities	13,133,000	9,896,064
Long-Term Obligations	2,100,000	4,000,000
Deferred LT Liability Charges	177,000	131,961
Other LT Liabilities	169,000	168,793
Minorities (BS)	457,000	415,113
LT Liabilities	2,446,000	4,300,754
Total Liabilities	16,036,000	14,611,931
Net Assets	50,187,000	47,174,471
Common Share Capital	4,045,000	4,045,552
Share Premium	3,908,000	3,908,630
Retained Earnings	60,206,000	56,944,323
Treasury Stock	18,808,000	18,903,338
Other Equity	835,000	1,179,304
Shareholders' Equity	50,186,000	47,174,471
Total Liabilities & Stockholders' Equity	66,223,000	61,786,402
Net Current Assets	30,625,000	32,670,571
Total Assets Less Current Liabilities	53,090,000	51,890,338

Shares Outstanding	317,324	317,225

Recent Dividends:
1. Nihon M&A Center Holdings Inc common.
No dividends paid.
Annual Dividends:
1. Nihon M&A Center Holdings Inc common.
No dividends paid.

NIHON PARKERIZING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	138,155,000	132,281,000	125,085,000
Direct Expenses	92,043,000	88,372,000	82,391,000
Gross Profit	46,112,000	43,909,000	42,694,000
SG&A	31,297,000	28,910,000	27,435,000
Other OpEx	0	0	0
Indirect Expenses	31,297,000	28,910,000	27,435,000
Total Operating Expenses	123,340,000	117,282,000	109,826,000
Operating Income	14,815,000	14,999,000	15,259,000
Non-Op Net Interest Income	1,031,000	1,052,000	774,000
Non-Op For Curr Gains	274,000	45,000	866,000
Other Non-Op	6,831,000	3,607,000	4,037,000
Non-Op Income	8,136,000	4,704,000	5,677,000
EBT Continuing	22,951,000	19,703,000	20,936,000
Taxation (current)	8,420,000	4,675,000	5,602,000
Taxation (deferred)	239,000	838,000	(195,000)
Taxation	8,659,000	5,513,000	5,407,000
EAT Continuing	14,292,000	14,190,000	15,529,000
Min Ints	(1,350,000)	(1,075,000)	(2,333,000)
Net Income	12,940,000	13,112,000	13,194,000
Dividends Per Share	50	50	40
EPS - Basic - Cont	117.16	112.20	114.43
EPS - Primary	117.16	112.20	114.43
EPS -Diluted - Cont	117.16	112.20	114.43
EPS - Diluted	117.16	112.20	114.43
Shares (primary)	110,451	116,872	115,307
Shares (diluted)	110,451	116,872	115,307

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	72,757,000	77,808,000
Short Term Investments	302,000	901,000
Cash, Equivs & STI	73,059,000	78,709,000
Receivables	39,145,000	42,322,000
Raw Materials	7,290,000	7,238,000
WIP	85,000	85,000
Inventories - Other	3,942,000	4,008,000
Inventories	11,317,000	11,331,000
Other Current Assets	3,583,000	5,506,000
Current Assets	127,104,000	137,868,000
Net PPE	75,641,000	71,177,000
Intangibles Excl Goodwill	5,020,000	4,671,000
Intangibles	5,020,000	4,671,000
Other LT Assets	65,328,000	53,533,000
LT Assets	145,989,000	129,381,000
Total Assets	273,094,000	267,250,000
Accounts Payable	15,888,000	16,286,000
Accrued Exps	108,000	93,000
Accounts Payable & Accrued Expenses	15,996,000	16,379,000
Current Debt	…	200,000
Current Debt and Capital Leases	…	200,000
Other Current Liabilities	20,440,000	16,038,000
Current Liabilities	36,436,000	32,617,000
Long-Term Obligations	250,000	250,000
Deferred LT Liability Charges	9,687,000	6,249,000
Pensions & OPEB	3,929,000	3,728,000
Other LT Liabilities	1,334,000	1,107,000
Minorities (BS)	19,635,000	28,080,000
LT Liabilities	15,200,000	11,334,000
Total Liabilities	71,271,000	72,031,000
Net Assets	201,823,000	195,219,000
Common Share Capital	4,560,000	4,560,000
Share Premium	5,245,000	5,489,000
Retained Earnings	178,754,000	171,426,000
Treasury Stock	24,566,000	15,945,000
Other Equity	37,829,000	29,688,000
Shareholders' Equity	201,822,000	195,218,000
Total Liabilities & Stockholders' Equity	273,094,000	267,250,000
Net Current Assets	90,668,000	105,251,000
Total Assets Less Current Liabilities	236,658,000	234,633,000
Shares Outstanding	108,253	114,823

Recent Dividends:
1. Nihon Parkerizing Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Nihon Parkerizing Co., Ltd. common.
No dividends paid.

NIHON SEIKO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,589,359
Other Revenue	…	…	0
Revenue	40,866,654	25,179,512	15,589,359
Direct Expenses	33,155,204	20,227,084	13,800,147
Gross Profit	7,711,450	4,952,428	1,789,212
SG&A	1,630,665	1,354,422	1,114,724
Other OpEx	0	0	0
Indirect Expenses	1,630,665	1,354,422	1,114,724
Total Operating Expenses	34,785,869	21,581,506	14,914,871
Operating Income	6,080,785	3,598,006	674,488
Non-Op Net Interest Income	(76,083)	(39,539)	(17,756)
Non-Op For Curr Gains	(18,065)	(37,774)	22,021
Other Non-Op	33,946	9,773	14,747
Non-Op Income	(60,202)	(67,540)	19,012
EBT Continuing	6,020,583	3,530,466	693,500
Taxation (current)	1,829,049	1,160,803	184,298
Taxation (deferred)	(23,218)	(86,422)	6,461
Taxation	1,805,831	1,074,381	190,759
EAT Continuing	4,214,752	2,456,085	502,741
Net Income	4,214,751	2,456,082	502,742
Dividends Per Share	100	200	80
EPS - Basic - Cont	430.14	1,004.01	205.84
EPS - Primary	430.14	1,004.01	205.84
EPS -Diluted - Cont	430.14	1,004.01	205.84
EPS - Diluted	430.14	1,004.01	205.84
Shares (primary)	9,799	2,446	2,442
Shares (diluted)	9,799	2,446	2,442

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,682,480	2,128,680
Cash, Equivs & STI	6,682,480	2,128,680
Receivables	3,325,192	5,091,727
Raw Materials	2,619,056	3,100,380
WIP	846,683	404,737
Finished Goods	4,361,893	3,823,709
Inventories - Other	0	0
Inventories	7,827,632	7,328,826
Other Current Assets	489,657	423,618
Current Assets	18,324,961	14,972,851
Net PPE	5,672,663	5,281,110
Intangibles Excl Goodwill	117,393	136,406
Intangibles	117,393	136,406
Other LT Assets	614,689	547,185
LT Assets	6,404,745	5,964,701
Total Assets	24,729,706	20,937,553
Accounts Payable	2,156,856	2,721,699
Accrued Exps	458,306	323,524
Accounts Payable & Accrued Expenses	2,615,162	3,045,223
Current Debt	1,242,656	2,965,100
Current Capital Lease Obligations	28,654	28,750
Current Debt and Capital Leases	1,271,310	2,993,850
Other Current Liabilities	3,470,902	1,503,241
Current Liabilities	7,357,374	7,542,314
Long-Term Obligations	1,483,001	1,009,338
Deferred LT Liability Charges	33,141	33,198
Pensions & OPEB	352,663	365,295
Other LT Liabilities	56,536	54,566
LT Liabilities	1,925,341	1,462,397
Total Liabilities	9,282,715	9,004,711
Net Assets	15,446,991	11,932,842
Common Share Capital	1,018,126	1,018,126
Share Premium	597,130	580,107
Retained Earnings	13,867,701	10,412,225
Treasury Stock	149,303	149,730
Other Equity	113,336	72,113
Shareholders' Equity	15,446,990	11,932,841
Total Liabilities & Stockholders' Equity	24,729,706	20,937,553
Net Current Assets	10,967,587	7,430,537
Total Assets Less Current Liabilities	17,372,332	13,395,239
Shares Outstanding	9,803	2,447

Recent Dividends:
1. Nihon Seiko Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Nihon Seiko Co., Ltd. (Japan) common.
No dividends paid.

NIHON SEIMITSU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	6,728,391
Other Revenue	…	…	0
Revenue	7,895,825	7,158,415	6,728,391
Direct Expenses	6,237,717	5,656,519	5,299,450
Gross Profit	1,658,108	1,501,896	1,428,941
SG&A	1,283,124	1,226,251	1,176,548
Other OpEx	0	0	0
Indirect Expenses	1,283,124	1,226,251	1,176,548
Total Operating Expenses	7,520,841	6,882,770	6,475,998
Operating Income	374,984	275,645	252,393
Non-Op Net Interest Income	(67,206)	(67,500)	(68,535)
Non-Op For Curr Gains	227,428	(150,368)	279,521
Other Non-Op	(631)	(52,377)	(14,839)
Non-Op Income	159,591	(270,245)	196,147
EBT Continuing	534,575	5,400	448,540
Taxation (current)	142,070	16,333	81,195
Taxation (deferred)	5,373	9,082	(23,482)
Taxation	183,943	25,415	57,713
EAT Continuing	350,632	(20,015)	390,827
Net Income	350,632	(20,017)	390,828
EPS - Basic - Cont	15.82	(0.91)	17.74
EPS - Primary	15.82	(0.91)	17.74
EPS -Diluted - Cont	15.82	(0.91)	17.74
EPS - Diluted	15.82	(0.91)	17.74
Shares (primary)	22,167	22,029	22,028
Shares (diluted)	22,167	22,029	22,028

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	939,663	875,858
Cash, Equivs & STI	939,663	875,858
Receivables	798,800	666,912
Raw Materials	335,506	229,990
WIP	282,180	414,818
Finished Goods	986,994	769,215
Inventories - Other	0	0
Inventories	1,604,680	1,414,023
Other Current Assets	218,627	252,072
Current Assets	3,561,770	3,208,865
Net PPE	1,943,983	1,938,771
Intangibles Excl Goodwill	411,972	399,035
Intangibles	411,972	399,035

Other LT Assets	101,245	93,017
LT Assets	2,457,200	2,430,823
Total Assets	6,018,971	5,639,689
Accounts Payable	709,974	861,129
Accrued Exps	26,497	14,453
Accounts Payable & Accrued Expenses	736,471	875,582
Current Debt	2,187,364	2,119,450
Current Debt and Capital Leases	2,187,364	2,119,450
Other Current Liabilities	464,055	249,143
Current Liabilities	3,387,890	3,244,175
Long-Term Obligations	486,489	821,394
Deferred LT Liability Charges	326	…
Pensions & OPEB	90,768	83,595
Other LT Liabilities	15,060	20,506
LT Liabilities	592,643	925,495
Total Liabilities	3,980,533	4,169,671
Net Assets	2,038,438	1,470,018
Common Share Capital	2,118,287	2,018,287
Share Premium	2,101,392	2,001,392
Retained Earnings	(1,792,209)	(2,142,841)
Treasury Stock	41,563	41,563
Other Equity	(347,470)	(365,257)
Shareholders' Equity	2,038,437	1,470,018
Total Liabilities & Stockholders' Equity	6,018,971	5,639,689
Net Current Assets	173,880	(35,310)
Total Assets Less Current Liabilities	2,631,081	2,395,514
Shares Outstanding	23,970	22,029

Recent Dividends:
1. Nihon Seimitsu Co Ltd common.
No dividends paid.
Annual Dividends:
1. Nihon Seimitsu Co Ltd common.
No dividends paid.

NIHON SHOKUHIN KAKO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	66,676,000
Other Revenue	…	…	0
Revenue	62,993,000	62,697,000	66,676,000
Direct Expenses	52,731,000	52,665,000	56,136,000
Gross Profit	10,262,000	10,032,000	10,540,000
SG&A	9,010,000	8,831,000	7,976,000
Other OpEx	0	0	0
Indirect Expenses	9,010,000	8,831,000	7,976,000
Total Operating Expenses	61,741,000	61,496,000	64,112,000
Operating Income	1,252,000	1,201,000	2,564,000
Non-Op Net Interest Income	(97,000)	(44,000)	(19,000)
Non-Op For Curr Gains	4,000	(72,000)	69,000
Other Non-Op	406,000	843,000	639,000
Non-Op Income	313,000	727,000	689,000
EBT Continuing	1,565,000	1,928,000	3,253,000
Taxation (current)	644,000	322,000	839,000
Taxation (deferred)	(249,000)	77,000	(22,000)
Taxation	395,000	399,000	817,000
EAT Continuing	1,170,000	1,529,000	2,436,000
Net Income	1,169,000	1,527,000	2,435,000
Dividends Per Share	145	95	200
EPS - Basic - Cont	238.55	310.56	494.98
EPS - Primary	238.55	310.56	494.98
EPS -Diluted - Cont	238.55	310.56	494.98
EPS - Diluted	238.55	310.56	494.98
Shares (primary)	4,900	4,918	4,918
Shares (diluted)	4,900	4,918	4,918

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	338,000	241,000
Cash, Equivs & STI	338,000	241,000
Receivables	14,529,000	14,659,000
Raw Materials	4,695,000	4,118,000
WIP	3,380,000	3,536,000
Finished Goods	4,684,000	4,728,000
Inventories - Other	0	0
Inventories	12,759,000	12,382,000
Other Current Assets	1,480,000	753,000
Current Assets	29,106,000	28,035,000
Net PPE	14,901,000	15,424,000
Intangibles Excl Goodwill	471,000	342,000
Intangibles	471,000	342,000
Other LT Assets	6,177,000	6,319,000
LT Assets	21,549,000	22,085,000
Total Assets	50,656,000	50,121,000
Accounts Payable	2,202,000	1,131,000
Accrued Exps	1,244,000	1,200,000
Accounts Payable & Accrued Expenses	3,446,000	2,331,000
Current Debt	8,000,000	10,735,000
Current Debt and Capital Leases	8,000,000	10,735,000
Other Current Liabilities	4,532,000	4,051,000
Current Liabilities	15,978,000	17,117,000
Long-Term Obligations	0	0
Pensions & OPEB	3,676,000	4,318,000
Other LT Liabilities	815,000	260,000
LT Liabilities	4,491,000	4,578,000
Total Liabilities	20,470,000	21,696,000
Net Assets	30,186,000	28,425,000
Common Share Capital	1,600,000	1,600,000
Share Premium	327,000	328,000
Retained Earnings	26,198,000	27,710,000
Treasury Stock	379,000	2,148,000
Other Equity	2,440,000	934,000
Shareholders' Equity	30,186,000	28,424,000
Total Liabilities & Stockholders' Equity	50,656,000	50,121,000
Net Current Assets	13,128,000	10,918,000
Total Assets Less Current Liabilities	34,678,000	33,004,000
Shares Outstanding	4,841	4,918

Recent Dividends:
1. Nihon Shokuhin Kako Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Nihon Shokuhin Kako Co., Ltd. (Japan) common.
No dividends paid.

NIHON TRIM CO LTD OSAKA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	20,414,865
Other Revenue	…	…	0
Revenue	24,159,363	22,463,830	20,414,865
Direct Expenses	7,766,476	7,027,368	6,194,668
Gross Profit	16,392,887	15,436,462	14,220,197
SG&A	13,452,350	12,150,825	11,139,709
D&A (OpEx)	13,941	14,994	14,436
Other OpEx	0	0	0
Indirect Expenses	13,466,291	12,165,819	11,154,145
Total Operating Expenses	21,232,767	19,193,187	17,348,813
Operating Income	2,926,596	3,270,643	3,066,052
Non-Op Net Interest Income	101,406	54,446	28,104
Non-Op For Curr Gains	654	7,529	3,701
Other Non-Op	118,159	137,796	155,390
Non-Op Income	220,219	199,771	187,195
EBT Continuing	3,146,815	3,470,414	3,253,247
Taxation (current)	929,829	953,815	1,025,197
Taxation (deferred)	(56,152)	(36,776)	(76,865)
Taxation	873,677	917,039	948,332
EAT Continuing	2,273,138	2,553,375	2,304,915
Min Ints	(242,496)	(311,974)	(154,774)
Net Income	2,030,640	2,241,402	2,150,143
Dividends Per Share	130	130	85
EPS - Basic - Cont	269.58	292.41	280.51
EPS - Primary	269.58	292.41	280.51
EPS -Diluted - Cont	269.58	292.41	280.51
EPS - Diluted	269.58	292.41	280.51
Shares (primary)	7,533	7,665	7,665
Shares (diluted)	7,533	7,665	7,665

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,209,247	15,394,490
Short Term Investments	…	1,001,865
Cash, Equivs & STI	14,209,247	16,396,355
Receivables	7,090,882	6,317,154
Raw Materials	1,135,760	1,104,771
Finished Goods	601,950	627,719
Inventories - Other	0	0
Inventories	1,737,710	1,732,490
Other Current Assets	317,493	304,349
Current Assets	23,355,332	24,750,348
Net PPE	5,031,457	4,987,342
Intangibles Excl Goodwill	601,983	630,147
Intangibles	601,983	630,147
Other LT Assets	7,078,620	4,985,942
LT Assets	12,712,060	10,603,431
Total Assets	36,067,392	35,353,779
Accounts Payable	619,947	589,774
Accounts Payable & Accrued Expenses	619,947	589,774
Current Debt	62,328	62,568
Current Debt and Capital Leases	62,328	62,568
Other Current Liabilities	7,044,820	6,502,689
Current Liabilities	7,727,095	7,155,031
Long-Term Obligations	1,011,161	1,131,089
Pensions & OPEB	716,703	628,248
Other LT Liabilities	1,130,799	893,241
Minorities (BS)	1,740,128	1,579,004
LT Liabilities	2,858,663	2,652,578
Total Liabilities	12,325,887	11,386,614
Net Assets	23,741,505	23,967,165
Common Share Capital	992,597	992,597
Share Premium	1,807,969	1,864,182
Retained Earnings	25,345,197	24,391,935
Treasury Stock	4,484,818	3,408,285
Other Equity	80,560	126,736
Shareholders' Equity	23,741,505	23,967,165
Total Liabilities & Stockholders' Equity	36,067,392	35,353,779
Net Current Assets	15,628,237	17,595,317
Total Assets Less Current Liabilities	28,340,297	28,198,748
Shares Outstanding	7,434	7,668

Recent Dividends:
1. Nihon Trim Co Ltd Osaka common.
No dividends paid.
Annual Dividends:
1. Nihon Trim Co Ltd Osaka common.
No dividends paid.

NIHON YAMAMURA GLASS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	72,190,000	73,337,000	72,874,000
Direct Expenses	57,206,000	59,174,000	57,672,000
Gross Profit	14,984,000	14,163,000	15,202,000
SG&A	11,248,000	11,055,000	10,750,000
D&A (OpEx)	50,000	68,000	80,000
Other OpEx	0	0	0
Indirect Expenses	11,298,000	11,123,000	10,830,000
Total Operating Expenses	68,504,000	70,297,000	68,502,000
Operating Income	3,686,000	3,040,000	4,372,000
Non-Op Net Interest Income	(254,000)	(202,000)	(214,000)
Other Non-Op	982,000	(582,000)	10,196,000
Non-Op Income	728,000	(784,000)	9,982,000
EBT Continuing	4,414,000	2,256,000	14,354,000
Taxation (current)	796,000	557,000	888,000
Taxation (deferred)	369,000	(626,000)	1,175,000
Taxation	1,165,000	(69,000)	2,063,000
EAT Continuing	3,249,000	2,325,000	12,291,000
Min Ints	(14,000)	448,000	(28,000)

Net Income	3,269,000	2,772,000	12,261,000
Dividends Per Share	150	135	50
EPS - Basic - Cont	319.88	271.54	1,200.73
EPS - Primary	319.88	271.54	1,200.73
EPS -Diluted - Cont	319.88	271.54	1,200.73
EPS - Diluted	319.88	271.54	1,200.73
Shares (primary)	10,222	10,211	10,211
Shares (diluted)	10,222	10,211	10,211

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,152,000	10,791,000
Cash, Equivs & STI	11,152,000	10,791,000
Receivables	19,546,000	19,653,000
Raw Materials	1,781,000	1,714,000
WIP	372,000	405,000
Inventories - Other	6,563,000	7,002,000
Inventories	8,716,000	9,121,000
Prepayments (ST)	182,000	195,000
Other Current Assets	719,000	649,000
Current Assets	40,315,000	40,409,000
Net PPE	27,620,000	26,340,000
Intangibles Excl Goodwill	1,655,000	441,000
Intangibles	1,655,000	441,000
Other LT Assets	27,906,000	27,663,000
LT Assets	57,181,000	54,444,000
Total Assets	97,497,000	94,853,000
Accounts Payable	7,786,000	7,400,000
Accrued Exps	1,037,000	1,009,000
Accounts Payable & Accrued Expenses	8,823,000	8,409,000
Current Debt	4,599,000	6,490,000
Current Debt and Capital Leases	4,599,000	6,490,000
Other Current Liabilities	6,662,000	4,536,000
Current Liabilities	20,084,000	19,435,000
Long-Term Obligations	17,101,000	17,024,000
Deferred LT Liability Charges	185,000	49,000
Pensions & OPEB	2,598,000	2,818,000
Other LT Liabilities	1,161,000	1,150,000
Minorities (BS)	(409,000)	(405,000)
LT Liabilities	21,045,000	21,041,000
Total Liabilities	40,720,000	40,071,000
Net Assets	56,777,000	54,782,000
Common Share Capital	14,074,000	14,074,000
Share Premium	16,592,000	16,592,000
Retained Earnings	23,713,000	22,369,000
Treasury Stock	1,534,000	1,530,000
Other Equity	3,931,000	3,277,000
Shareholders' Equity	56,776,000	54,782,000
Total Liabilities & Stockholders' Equity	97,497,000	94,853,000
Net Current Assets	20,231,000	20,974,000
Total Assets Less Current Liabilities	77,413,000	75,418,000
Shares Outstanding	10,221	10,222

Recent Dividends:

1. Nihon Yamamura Glass Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nihon Yamamura Glass Co., Ltd. common.

No dividends paid.

NIIGATA KOTSU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	19,417,797
Other Revenue	...	...	0
Revenue	20,331,972	19,998,620	19,417,797
Direct Expenses	13,576,793	13,548,894	13,460,233
Gross Profit	6,755,179	6,449,726	5,957,564
SG&A	4,517,352	4,433,459	4,275,249
D&A (OpEx)	...	42,127	...
Other OpEx	0	0	0
Indirect Expenses	4,517,352	4,475,586	4,275,249
Total Operating Expenses	18,094,145	18,024,480	17,735,482
Operating Income	2,237,827	1,974,140	1,682,315
Non-Op Net Interest Income	(484,920)	(367,292)	(351,755)
Other Non-Op	(75,630)	(12,920)	6,628
Non-Op Income	(560,550)	(380,212)	(345,127)
EBT Continuing	1,677,277	1,593,928	1,337,188
Taxation (current)	556,604	438,791	263,890
Taxation (deferred)	(28,326)	68,140	8,366
Taxation	528,278	506,931	272,256
EAT Continuing	1,148,999	1,086,997	1,064,932
Net Income	1,148,995	1,086,996	1,064,932
Dividends Per Share	10	10	10
EPS - Basic - Cont	299.14	282.98	277.21
EPS - Primary	299.14	282.98	277.21
EPS -Diluted - Cont	299.14	282.98	277.21
EPS - Diluted	299.14	282.98	277.21
Shares (primary)	3,841	3,841	3,841
Shares (diluted)	3,841	3,841	3,841

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,617,679	2,661,904
Cash, Equivs & STI	2,617,679	2,661,904
Receivables	1,532,652	1,498,663
Raw Materials	126,570	121,835
Inventories - Other	243,585	229,245
Inventories	370,155	351,080
Other Current Assets	485,716	396,445
Current Assets	5,006,202	4,908,092
Net PPE	50,155,374	49,842,807
Intangibles Excl Goodwill	309,934	268,988
Intangibles	309,934	268,988
Other LT Assets	1,418,464	1,399,017
LT Assets	51,883,772	51,510,812
Total Assets	56,889,975	56,418,904
Accounts Payable	878,302	912,062
Accrued Exps	162,385	176,194
Accounts Payable & Accrued Expenses	1,040,687	1,088,256
Current Debt	8,046,916	14,859,901
Current Capital Lease Obligations	220,110	170,488
Current Debt and Capital Leases	8,267,026	15,030,389
Other Current Liabilities	3,946,028	2,994,193
Current Liabilities	13,253,741	19,112,838
Long-Term Obligations	16,471,024	11,281,634
Deferred LT Liability Charges	4,119,929	4,119,929
Pensions & OPEB	561,454	599,321
Other LT Liabilities	2,295,868	2,274,718
LT Liabilities	23,448,275	18,275,602
Total Liabilities	36,702,016	37,388,440
Net Assets	20,187,959	19,030,464
Common Share Capital	4,220,800	4,220,800
Share Premium	2,946,600	2,946,600
Retained Earnings	4,937,352	3,826,768
Treasury Stock	40,180	40,055
Other Equity	8,123,387	8,076,351
Shareholders' Equity	20,187,959	19,030,464
Total Liabilities & Stockholders' Equity	56,889,975	56,418,904
Net Current Assets	(8,247,539)	(14,204,746)
Total Assets Less Current Liabilities	43,636,234	37,306,066
Shares Outstanding	3,841	3,841

Recent Dividends:

1. Niigata Kotsu Co Ltd common.

No dividends paid.

Annual Dividends:

1. Niigata Kotsu Co Ltd common.

No dividends paid.

NIKKEN KOGAKU CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,211,443	5,515,740	6,192,522
Direct Expenses	4,430,065	3,814,785	4,503,544
Gross Profit	1,781,378	1,700,955	1,688,978
SG&A	1,427,612	1,357,716	1,395,974
Other OpEx	0	0	0
Indirect Expenses	1,427,612	1,357,716	1,395,974
Total Operating Expenses	5,857,677	5,172,501	5,899,518
Operating Income	353,766	343,239	293,004
Non-Op Net Interest Income	745	(1,751)	(3,174)
Non-Op For Curr Gains	(76)	(59)	9,777
Other Non-Op	82,106	70,720	99,132
Non-Op Income	82,775	68,910	105,735
EBT Continuing	436,541	412,149	398,739
Taxation (current)	149,398	124,990	116,463
Taxation (deferred)	2,593	(2,737)	(2,627)
Taxation	151,991	122,253	113,836
EAT Continuing	284,550	289,896	284,903
Min Ints	(3,533)	(6,396)	(258)
Net Income	281,017	283,501	284,646
Dividends Per Share	30	30	30
EPS - Basic - Cont	154.22	155.55	156.14
EPS - Primary	154.22	155.55	156.14
EPS -Diluted - Cont	154.22	155.55	156.14
EPS - Diluted	154.22	155.55	156.14
Shares (primary)	1,822	1,823	1,823
Shares (diluted)	1,822	1,823	1,823

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,549,864	2,735,505
Cash, Equivs & STI	2,549,864	2,735,505
Receivables	1,529,680	1,615,613
Raw Materials	6,189	6,561
Inventories - Other	134,671	172,207
Inventories	140,860	178,768
Current Tax Assets	...	5,909
Other Current Assets	75,802	195,767
Current Assets	4,296,206	4,731,562
Net PPE	277,740	248,329
Intangibles Excl Goodwill	15,000	14,560
Intangibles	15,000	14,560
Other LT Assets	1,769,251	1,539,328
LT Assets	2,061,991	1,802,217
Total Assets	6,358,198	6,533,779
Accounts Payable	597,214	965,886
Accounts Payable & Accrued Expenses	597,214	965,886
Current Debt	75,000	126,000
Current Capital Lease Obligations	26,388	53,827
Current Debt and Capital Leases	101,388	179,827
Other Current Liabilities	340,461	415,016
Current Liabilities	1,039,063	1,560,729
Long-Term Obligations	17,500	92,500
Deferred LT Liability Charges	171,706	108,774
Pensions & OPEB	91,856	88,413
Other LT Liabilities	100,432	83,656
Minorities (BS)	10,189	6,655
LT Liabilities	381,494	373,343
Total Liabilities	1,430,747	1,940,728
Net Assets	4,927,451	4,593,051
Common Share Capital	1,004,427	1,004,427
Share Premium	541,691	541,691
Retained Earnings	3,126,931	2,901,757
Treasury Stock	66,065	66,310
Other Equity	320,466	211,486
Shareholders' Equity	4,927,450	4,593,051
Total Liabilities & Stockholders' Equity	6,358,198	6,533,779
Net Current Assets	3,257,143	3,170,833
Total Assets Less Current Liabilities	5,319,135	4,973,050
Shares Outstanding	1,822	1,822

Recent Dividends:

1. Nikken Kogaku Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nikken Kogaku Co., Ltd. (Japan) common.

No dividends paid.

NIKKO CO.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,982,000	15,068,000	14,719,000
Direct Expenses	10,638,000	10,393,000	10,368,000
Gross Profit	5,344,000	4,675,000	4,351,000
SG&A	4,619,000	4,308,000	4,202,000
Other OpEx	0	0	0
Indirect Expenses	4,619,000	4,308,000	4,202,000
Total Operating Expenses	15,257,000	14,701,000	14,570,000
Operating Income	725,000	367,000	149,000
Non-Op Net Interest Income	(23,000)	(21,000)	(21,000)
Non-Op For Curr Gains	25,000	8,000	31,000
Other Non-Op	(7,000)	(4,000)	8,000
Non-Op Income	(5,000)	(17,000)	18,000
EBT Continuing	720,000	350,000	167,000
Taxation (current)	117,000	62,000	22,000
Taxation (deferred)	(211,000)	…	…
Taxation	(94,000)	62,000	22,000
EAT Continuing	814,000	288,000	145,000
Net Income	813,000	289,000	145,000
EPS - Basic - Cont	28.08	10.93	6.22
EPS - Primary	28.08	10.93	6.22
EPS -Diluted - Cont	28.08	10.93	6.22
EPS - Diluted	28.08	10.93	6.22
Shares (primary)	28,977	26,461	23,307
Shares (diluted)	28,977	26,461	23,307

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,634,000	1,497,000
Cash, Equivs & STI	1,634,000	1,497,000
Receivables	2,326,000	2,394,000
Raw Materials	513,000	481,000
WIP	929,000	942,000
Inventories - Other	1,467,000	1,394,000
Inventories	2,909,000	2,817,000
Other Current Assets	95,000	79,000
Current Assets	6,964,000	6,787,000
Net PPE	2,362,000	2,457,000
Intangibles Excl Goodwill	148,000	145,000
Intangibles	148,000	145,000
Deferred LT Asset Charges	191,000	…
Other LT Assets	382,000	297,000
LT Assets	3,083,000	2,899,000
Total Assets	10,047,000	9,687,000
Accounts Payable	2,036,000	2,734,000
Accounts Payable & Accrued Expenses	2,036,000	2,734,000
Current Debt	1,150,000	1,730,000
Current Capital Lease Obligations	63,000	72,000
Current Debt and Capital Leases	1,213,000	1,802,000
Other Current Liabilities	2,182,000	1,703,000
Current Liabilities	5,431,000	6,239,000
Long-Term Obligations	443,000	60,000
Deferred LT Liability Charges	…	2,000
Pensions & OPEB	1,172,000	1,316,000
Other LT Liabilities	227,000	284,000
LT Liabilities	1,842,000	1,662,000
Total Liabilities	7,274,000	7,901,000
Net Assets	2,773,000	1,786,000
Common Share Capital	3,850,000	3,850,000
Share Premium	1,964,000	1,964,000
Retained Earnings	(2,839,000)	(3,653,000)
Treasury Stock	338,000	338,000
Other Equity	136,000	(38,000)
Shareholders' Equity	2,773,000	1,785,000
Total Liabilities & Stockholders' Equity	10,047,000	9,687,000
Net Current Assets	1,533,000	548,000
Total Assets Less Current Liabilities	4,616,000	3,448,000
Shares Outstanding	28,977	28,977

Recent Dividends:

1. Nikko Co. common.

No dividends paid.

Annual Dividends:

1. Nikko Co. common.

No dividends paid.

NIKON CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	717,245,000
Other Revenue	…	…	0
Revenue	677,163,000	715,285,000	717,245,000
Direct Expenses	399,903,000	403,318,000	407,198,000
Gross Profit	277,260,000	311,967,000	310,047,000
SG&A	289,248,000	295,155,000	268,056,000
Other OpEx	100,460,000	14,390,000	2,216,000
Indirect Expenses	389,708,000	309,545,000	270,272,000
Total Operating Expenses	789,611,000	712,863,000	677,470,000
Operating Income	(112,448,000)	2,422,000	39,775,000
Non-Op Income	5,937,000	2,112,000	2,893,000
EBT Continuing	(106,511,000)	4,534,000	42,668,000
Taxation	(20,476,000)	(1,590,000)	10,535,000
EAT Continuing	(86,035,000)	6,124,000	32,133,000
Min Ints	(53,000)	…	436,000
Net Income	(86,088,000)	6,123,000	32,570,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	(261.57)	17.86	94.03
EPS - Primary	(261.57)	17.86	94.03
EPS -Diluted - Cont	(261.57)	17.77	93.53
EPS - Diluted	(261.57)	17.77	93.53
Shares (primary)	329,125	342,808	346,385
Shares (diluted)	329,125	344,569	348,234

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	158,036,000	163,590,000
Short Term Investments	2,316,000	3,116,000
Cash, Equivs & STI	160,352,000	166,706,000
Receivables	127,459,000	125,441,000
Inventories	332,872,000	307,533,000
Other Current Assets	25,816,000	20,540,000
Current Assets	646,499,000	620,220,000
Net PPE	150,758,000	146,473,000
LT Investments	86,391,000	86,179,000
Intangibles Excl Goodwill	95,614,000	165,462,000
Intangibles	95,614,000	165,462,000
Deferred LT Asset Charges	73,918,000	58,614,000
Other LT Assets	21,827,000	33,566,000
LT Assets	428,508,000	490,294,000
Total Assets	1,075,007,000	1,110,514,000
Accounts Payable	73,367,000	82,200,000
Accounts Payable & Accrued Expenses	73,367,000	82,200,000
Current Debt	97,717,000	71,413,000
Current Debt and Capital Leases	97,717,000	71,413,000
Other Current Liabilities	157,214,000	151,932,000
Current Liabilities	328,298,000	305,545,000
Long-Term Obligations	122,240,000	122,157,000
Deferred LT Liability Charges	3,257,000	11,347,000
Pensions & OPEB	8,582,000	7,897,000
Other LT Liabilities	24,434,000	24,345,000
Minorities (BS)	1,411,000	1,246,000
LT Liabilities	158,513,000	165,746,000
Total Liabilities	488,222,000	472,537,000
Net Assets	586,785,000	637,977,000
Common Share Capital	65,476,000	65,476,000
Retained Earnings	419,169,000	513,115,000
Treasury Stock	6,813,000	7,761,000
Other Equity	108,953,000	67,147,000
Shareholders' Equity	586,785,000	637,977,000
Total Liabilities & Stockholders' Equity	1,075,007,000	1,110,514,000
Net Current Assets	318,201,000	314,675,000
Total Assets Less Current Liabilities	746,709,000	804,969,000
Shares Outstanding	329,409	328,828

Recent Dividends:

1. Nikon Corp. (Japan) common.

No dividends paid.

2. Nikon Corp. (Japan) American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Nikon Corp. (Japan) common.

No dividends paid.

2. Nikon Corp. (Japan) American Depositary Receipt.

No dividends paid.

NIPPI INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	49,046,000
Other Revenue	…	…	0
Revenue	47,252,000	49,141,000	49,046,000
Direct Expenses	33,241,000	35,967,000	36,315,000
Gross Profit	14,011,000	13,174,000	12,731,000
SG&A	9,856,000	9,546,000	9,118,000
Other OpEx	0	0	0
Indirect Expenses	9,856,000	9,546,000	9,118,000
Total Operating Expenses	43,097,000	45,513,000	45,433,000
Operating Income	4,155,000	3,628,000	3,613,000
Non-Op Net Interest Income	(136,000)	(111,000)	(122,000)
Non-Op For Curr Gains	81,000	(54,000)	103,000
Other Non-Op	(220,000)	222,000	57,000
Non-Op Income	(275,000)	57,000	38,000
EBT Continuing	3,880,000	3,685,000	3,651,000
Taxation (current)	983,000	1,229,000	1,136,000
Taxation (deferred)	(15,000)	(63,000)	(92,000)
Taxation	968,000	1,166,000	1,044,000
EAT Continuing	2,912,000	2,519,000	2,607,000
Min Ints	(78,000)	(59,000)	(58,000)
Net Income	2,832,000	2,457,000	2,548,000
Dividends Per Share	633	600	220
EPS - Basic - Cont	993.45	854.46	886.04
EPS - Primary	993.45	854.46	886.04
EPS -Diluted - Cont	993.45	854.46	886.04
EPS - Diluted	993.45	854.46	886.04
Shares (primary)	2,851	2,876	2,876
Shares (diluted)	2,851	2,876	2,876

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,754,000	8,933,000
Cash, Equivs & STI	8,754,000	8,933,000
Receivables	8,479,000	8,425,000
Raw Materials	886,000	890,000
WIP	712,000	723,000
Inventories - Other	7,729,000	8,053,000
Inventories	9,327,000	9,666,000
Current Tax Assets	125,000	64,000
Other Current Assets	561,000	486,000
Current Assets	27,246,000	27,574,000
Net PPE	35,880,000	36,912,000
Intangibles Excl Goodwill	188,000	209,000
Intangibles	188,000	209,000
Other LT Assets	6,810,000	5,475,000
LT Assets	42,878,000	42,596,000
Total Assets	70,126,000	70,172,000
Accounts Payable	5,215,000	6,742,000
Accounts Payable & Accrued Expenses	5,215,000	6,742,000
Current Debt	4,224,000	4,412,000
Current Capital Lease Obligations	11,000	21,000
Current Debt and Capital Leases	4,235,000	4,433,000
Other Current Liabilities	3,518,000	3,517,000
Current Liabilities	12,968,000	14,692,000
Long-Term Obligations	6,391,000	6,160,000

Deferred LT Liability Charges	6,103,000	5,664,000
Pensions & OPEB	2,270,000	2,571,000
Other LT Liabilities	464,000	515,000
Minorities (BS)	818,000	730,000
LT Liabilities	15,228,000	14,910,000
Total Liabilities	29,014,000	30,333,000
Net Assets	41,112,000	39,839,000
Common Share Capital	4,404,000	4,404,000
Share Premium	1,930,000	1,930,000
Retained Earnings	24,572,000	23,466,000
Treasury Stock	1,041,000	40,000
Other Equity	11,246,000	10,079,000
Shareholders' Equity	41,111,000	39,839,000
Total Liabilities & Stockholders' Equity	70,126,000	70,172,000
Net Current Assets	14,278,000	12,882,000
Total Assets Less Current Liabilities	57,158,000	55,480,000
Shares Outstanding	2,800	2,876

Recent Dividends:
1. Nippi Inc common.
No dividends paid.
Annual Dividends:
1. Nippi Inc common.
No dividends paid.

NIPPN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	400,514,000
Other Revenue	…	…	0
Revenue	418,425,000	410,878,000	400,514,000
Direct Expenses	313,658,000	311,288,000	306,513,000
Gross Profit	104,767,000	99,590,000	94,001,000
SG&A	82,684,000	78,103,000	73,659,000
Other OpEx	0	0	0
Indirect Expenses	82,684,000	78,103,000	73,659,000
Total Operating Expenses	396,342,000	389,391,000	380,172,000
Operating Income	22,083,000	21,487,000	20,342,000
Non-Op Net Interest Income	119,000	116,000	(77,000)
Non-Op For Curr Gains	454,000	(67,000)	117,000
Other Non-Op	9,055,000	15,345,000	15,780,000
Non-Op Income	9,628,000	15,394,000	15,820,000
EBT Continuing	31,711,000	36,881,000	36,162,000
Taxation (current)	9,511,000	8,871,000	9,725,000
Taxation (deferred)	160,000	2,931,000	(203,000)
Taxation	9,671,000	11,802,000	9,522,000
EAT Continuing	22,040,000	25,079,000	26,640,000
Min Ints	(232,000)	(320,000)	(273,000)
Net Income	21,803,000	24,757,000	26,367,000
Dividends Per Share	68	66	66
EPS - Basic - Cont	262.51	317.27	338.20
EPS - Primary	262.51	317.27	338.20
EPS -Diluted - Cont	257.03	276.75	295.46
EPS - Diluted	257.03	276.75	295.46
Shares (primary)	83,058	78,032	77,964
Shares (diluted)	84,827	89,456	89,201

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	69,173,000	44,945,000
Cash, Equivs & STI	69,173,000	44,945,000
Receivables	57,792,000	58,103,000
Raw Materials	23,116,000	22,687,000
WIP	98,000	109,000
Inventories - Other	29,696,000	26,626,000
Inventories	52,910,000	49,422,000
Other Current Assets	14,328,000	6,544,000
Current Assets	194,203,000	159,014,000
Net PPE	157,502,000	134,412,000
Intangibles Excl Goodwill	2,869,000	2,023,000
Intangibles	2,869,000	2,023,000
Other LT Assets	122,163,000	103,775,000
LT Assets	282,534,000	240,210,000
Total Assets	476,826,000	399,226,000
Accounts Payable	35,107,000	34,279,000
Accrued Exps	9,719,000	9,154,000
Accounts Payable & Accrued Expenses	44,826,000	43,433,000
Current Debt	15,820,000	42,343,000
Current Debt and Capital Leases	15,820,000	42,343,000
Other Current Liabilities	22,140,000	18,631,000
Current Liabilities	82,786,000	104,407,000
Long-Term Obligations	63,249,000	14,685,000
Deferred LT Liability Charges	31,426,000	24,744,000
Pensions & OPEB	4,581,000	4,002,000
Other LT Liabilities	4,906,000	4,903,000
Minorities (BS)	7,448,000	4,227,000
LT Liabilities	104,162,000	48,334,000
Total Liabilities	194,397,000	156,969,000
Net Assets	282,429,000	242,257,000
Common Share Capital	18,670,000	12,240,000
Share Premium	16,244,000	9,758,000
Retained Earnings	187,106,000	170,683,000
Treasury Stock	4,751,000	1,183,000
Other Equity	65,160,000	50,759,000
Shareholders' Equity	282,429,000	242,257,000
Total Liabilities & Stockholders' Equity	476,826,000	399,226,000
Net Current Assets	111,417,000	54,607,000
Total Assets Less Current Liabilities	394,040,000	294,819,000
Shares Outstanding	82,661	78,053

Recent Dividends:
1. Nippn Corp common.
No dividends paid.
Annual Dividends:
1. Nippn Corp common.
No dividends paid.

NIPPO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	41,922,000
Other Revenue	…	…	0
Revenue	46,403,000	44,890,000	41,922,000
Direct Expenses	38,329,000	37,327,000	34,751,000
Gross Profit	8,074,000	7,563,000	7,171,000
SG&A	5,993,000	5,592,000	5,252,000
Other OpEx	0	0	0
Indirect Expenses	5,993,000	5,592,000	5,252,000
Total Operating Expenses	44,322,000	42,919,000	40,003,000
Operating Income	2,081,000	1,971,000	1,919,000
Non-Op Net Interest Income	(31,000)	(13,000)	(37,000)
Non-Op For Curr Gains	56,000	(3,000)	119,000
Other Non-Op	(91,000)	(395,000)	(52,000)
Non-Op Income	(66,000)	(411,000)	30,000
EBT Continuing	2,015,000	1,560,000	1,949,000
Taxation (current)	506,000	534,000	507,000
Taxation (deferred)	63,000	(372,000)	(16,000)
Taxation	569,000	162,000	491,000
EAT Continuing	1,446,000	1,398,000	1,458,000
Net Income	1,441,000	1,396,000	1,457,000
Dividends Per Share	154	76	74
EPS - Basic - Cont	159.32	155.15	162.80
EPS - Primary	159.32	155.15	162.80
EPS -Diluted - Cont	159.32	155.15	162.80
EPS - Diluted	159.32	155.15	162.80
Shares (primary)	9,051	9,003	8,951
Shares (diluted)	9,051	9,003	8,951

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,724,000	6,226,000
Cash, Equivs & STI	6,724,000	6,226,000
Receivables	12,092,000	8,917,000
Raw Materials	1,143,000	848,000
WIP	432,000	394,000
Inventories - Other	1,522,000	1,978,000
Inventories	3,097,000	3,220,000
Other Current Assets	444,000	396,000
Current Assets	22,357,000	18,759,000
Net PPE	9,796,000	9,193,000
Intangibles Excl Goodwill	389,000	483,000
Intangibles	389,000	483,000
Other LT Assets	3,975,000	4,039,000
LT Assets	14,160,000	13,715,000
Total Assets	36,518,000	32,475,000
Accounts Payable	7,859,000	7,978,000
Accounts Payable & Accrued Expenses	7,859,000	7,978,000
Current Debt	4,194,000	1,812,000
Current Capital Lease Obligations	146,000	156,000
Current Debt and Capital Leases	4,340,000	1,968,000
Other Current Liabilities	2,682,000	2,274,000
Current Liabilities	14,881,000	12,220,000
Long-Term Obligations	1,118,000	1,245,000
Deferred LT Liability Charges	59,000	54,000
Pensions & OPEB	2,189,000	2,053,000
Other LT Liabilities	278,000	372,000
Minorities (BS)	1,000	1,000
LT Liabilities	3,644,000	3,724,000
Total Liabilities	18,526,000	15,946,000
Net Assets	17,992,000	16,529,000
Common Share Capital	3,137,000	3,137,000
Share Premium	612,000	612,000
Retained Earnings	9,624,000	8,875,000
Treasury Stock	40,000	70,000
Other Equity	4,658,000	3,975,000
Shareholders' Equity	17,991,000	16,529,000
Total Liabilities & Stockholders' Equity	36,518,000	32,475,000
Net Current Assets	7,476,000	6,539,000
Total Assets Less Current Liabilities	21,637,000	20,255,000
Shares Outstanding	9,067	9,023

Recent Dividends:
1. Nippo Ltd common.
No dividends paid.
Annual Dividends:
1. Nippo Ltd common.
No dividends paid.

NIPPON AIR CONDITIONING SERVICES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	58,232,000
Other Revenue	…	…	0
Revenue	69,245,000	64,438,000	58,232,000
Direct Expenses	54,333,000	51,479,000	47,257,000
Gross Profit	14,912,000	12,959,000	10,975,000
SG&A	10,154,000	8,767,000	7,344,000
Other OpEx	0	0	0
Indirect Expenses	10,154,000	8,767,000	7,344,000
Total Operating Expenses	64,487,000	60,246,000	54,601,000
Operating Income	4,758,000	4,192,000	3,631,000
Non-Op Net Interest Income	(19,000)	(9,000)	6,000
Non-Op For Curr Gains	85,000	6,000	74,000
Other Non-Op	305,000	173,000	148,000
Non-Op Income	371,000	170,000	228,000
EBT Continuing	5,129,000	4,362,000	3,859,000
Taxation (current)	1,685,000	1,546,000	1,282,000
Taxation (deferred)	(249,000)	(295,000)	(156,000)
Taxation	1,436,000	1,251,000	1,126,000
EAT Continuing	3,693,000	3,111,000	2,733,000
Min Ints	2,000	(8,000)	(7,000)
Net Income	3,696,000	3,102,000	2,725,000
Dividends Per Share	54	45	39
EPS - Basic - Cont	106.79	89.98	79.40
EPS - Primary	106.79	89.98	79.40
EPS -Diluted -			

Cont	106.01	89.11	78.37
EPS - Diluted	106.01	89.11	78.37
Shares (primary)	34,618	34,481	34,324
Shares (diluted)	34,865	34,811	34,772

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,196,000	8,996,000
Cash, Equivs & STI	8,196,000	8,996,000
Receivables	19,246,000	18,537,000
Raw Materials	18,000	17,000
WIP	872,000	605,000
Inventories - Other	0	0
Inventories	890,000	622,000
Other Current Assets	508,000	507,000
Current Assets	28,840,000	28,662,000
Net PPE	13,422,000	12,929,000
Intangibles Excl Goodwill	114,000	73,000
Intangibles	114,000	73,000
Other LT Assets	10,765,000	6,903,000
LT Assets	24,301,000	19,905,000
Total Assets	53,142,000	48,568,000
Accounts Payable	7,663,000	9,138,000
Accrued Exps	3,839,000	3,210,000
Accounts Payable & Accrued Expenses	11,502,000	12,348,000
Current Debt	1,200,000	1,249,000
Current Debt and Capital Leases	1,200,000	1,249,000
Other Current Liabilities	3,211,000	3,099,000
Current Liabilities	15,913,000	16,696,000
Long-Term Obligations	1,997,000	2,356,000
Deferred LT Liability Charges	1,056,000	96,000
Pensions & OPEB	3,140,000	3,191,000
Other LT Liabilities	94,000	104,000
Minorities (BS)	204,000	198,000
LT Liabilities	6,287,000	5,747,000
Total Liabilities	22,405,000	22,641,000
Net Assets	30,737,000	25,927,000
Common Share Capital	1,139,000	1,139,000
Share Premium	1,190,000	1,164,000
Retained Earnings	22,797,000	20,761,000
Treasury Stock	691,000	742,000
Other Equity	6,301,000	3,604,000
Shareholders' Equity	30,736,000	25,926,000
Total Liabilities & Stockholders' Equity	53,142,000	48,568,000
Net Current Assets	12,927,000	11,966,000
Total Assets Less Current Liabilities	37,229,000	31,872,000
Shares Outstanding	34,660	34,577

Recent Dividends:

1. Nippon Air Conditioning Services Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nippon Air Conditioning Services Co Ltd common.

No dividends paid.

NIPPON BEET SUGAR MANUFACTURING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	69,297,000
Other Revenue	...	...	0
Revenue	68,696,000	64,796,000	69,297,000
Direct Expenses	54,759,000	51,575,000	55,515,000
Gross Profit	13,937,000	13,221,000	13,782,000
SG&A	13,885,000	12,684,000	12,870,000
Other OpEx	0	0	0
Indirect Expenses	13,885,000	12,684,000	12,870,000
Total Operating Expenses	68,644,000	64,259,000	68,385,000
Operating Income	52,000	537,000	912,000
Non-Op Net Interest Income	(70,000)	(73,000)	(103,000)
Other Non-Op	7,079,000	3,490,000	1,825,000
Non-Op Income	7,009,000	3,417,000	1,722,000
EBT Continuing	7,061,000	3,954,000	2,634,000
Taxation (current)	3,826,000	1,091,000	794,000
Taxation (deferred)	(1,798,000)	157,000	27,000
Taxation	2,028,000	1,248,000	821,000
EAT Continuing	5,033,000	2,706,000	1,813,000
Net Income	5,033,000	2,704,000	1,812,000
Dividends Per Share	160	80	55
EPS - Basic - Cont	410.85	215.15	138.47
EPS - Primary	410.85	215.15	138.47
EPS -Diluted - Cont	410.85	215.15	138.47
EPS - Diluted	410.85	215.15	138.47
Shares (primary)	12,249	12,567	13,083
Shares (diluted)	12,249	12,567	13,083

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,555,000	3,164,000
Short Term Investments	5,500,000	5,200,000
Cash, Equivs & STI	8,055,000	8,364,000
Receivables	9,184,000	9,552,000
Raw Materials	2,857,000	3,489,000
WIP	3,256,000	5,502,000
Inventories - Other	24,107,000	24,032,000
Inventories	30,220,000	33,023,000
Other Current Assets	206,000	379,000
Current Assets	47,665,000	51,318,000
Net PPE	20,544,000	20,242,000
Intangibles Excl Goodwill	1,684,000	1,557,000
Intangibles	1,684,000	1,557,000
Other LT Assets	27,803,000	28,097,000
LT Assets	50,031,000	49,896,000
Total Assets	97,696,000	101,215,000
Accounts Payable	1,337,000	1,333,000
Accounts Payable & Accrued Expenses	1,337,000	1,333,000
Current Debt	1,511,000	9,037,000
Current Debt and Capital Leases	1,511,000	9,037,000
Other Current Liabilities	8,502,000	6,065,000
Current Liabilities	11,350,000	16,435,000
Long-Term Obligations	0	11,000
Deferred LT Liability Charges	4,267,000	5,763,000
Pensions & OPEB	3,076,000	3,688,000
Other LT Liabilities	1,485,000	1,487,000
LT Liabilities	8,828,000	10,949,000
Total Liabilities	20,178,000	27,385,000
Net Assets	77,518,000	73,830,000
Common Share Capital	8,279,000	8,279,000
Share Premium	8,404,000	8,415,000
Retained Earnings	47,491,000	48,662,000
Treasury Stock	1,498,000	5,720,000
Other Equity	14,841,000	14,193,000
Shareholders' Equity	77,517,000	73,829,000
Total Liabilities & Stockholders' Equity	97,696,000	101,215,000
Net Current Assets	36,315,000	34,883,000
Total Assets Less Current Liabilities	86,346,000	84,780,000
Shares Outstanding	12,088	12,453

Recent Dividends:

1. Nippon Beet Sugar Manufacturing Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Beet Sugar Manufacturing Co., Ltd. common.

No dividends paid.

NIPPON CARBIDE INDUSTRIES CO., INC TOKYO (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	43,231,000
Other Revenue	...	...	0
Revenue	49,909,000	48,727,000	43,231,000
Direct Expenses	33,378,000	33,124,000	31,027,000
Gross Profit	16,531,000	15,603,000	12,204,000
SG&A	12,436,000	12,109,000	11,354,000
Other OpEx	0	0	0
Indirect Expenses	12,436,000	12,109,000	11,354,000
Total Operating Expenses	45,814,000	45,233,000	42,381,000
Operating Income	4,095,000	3,494,000	850,000
Non-Op Net Interest Income	103,000	112,000	153,000
Non-Op For Curr Gains	233,000	1,000	545,000
Other Non-Op	(455,000)	(145,000)	265,000
Non-Op Income	(119,000)	(32,000)	963,000
EBT Continuing	3,976,000	3,462,000	1,813,000
Taxation (current)	1,009,000	958,000	662,000
Taxation (deferred)	(2,000)	51,000	83,000
Taxation	1,007,000	1,009,000	625,000
EAT Continuing	2,969,000	2,453,000	1,188,000
Min Ints	(359,000)	(239,000)	(172,000)
Equity Earns	...	...	(14,000)
Net Income	2,607,000	2,211,000	999,000
Dividends Per Share	92	80	80
EPS - Basic - Cont	279.72	237.50	106.42
EPS - Primary	279.72	237.50	106.42
EPS -Diluted - Cont	279.72	237.50	106.42
EPS - Diluted	279.72	237.50	106.42
Shares (primary)	9,322	9,311	9,395
Shares (diluted)	9,322	9,311	9,395

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,552,000	14,538,000
Cash, Equivs & STI	15,552,000	14,538,000
Receivables	12,595,000	13,706,000
Raw Materials	3,125,000	2,749,000
WIP	2,179,000	2,143,000
Inventories - Other	4,715,000	4,779,000
Inventories	10,019,000	9,671,000
Other Current Assets	749,000	538,000
Current Assets	38,915,000	38,453,000
Net PPE	21,796,000	23,055,000
Intangibles Excl Goodwill	608,000	657,000
Intangibles	608,000	657,000
Other LT Assets	1,446,000	1,195,000
LT Assets	23,850,000	24,907,000
Total Assets	62,765,000	63,360,000
Accounts Payable	5,182,000	5,890,000
Accounts Payable & Accrued Expenses	5,182,000	5,890,000
Current Debt	3,575,000	5,714,000
Current Debt and Capital Leases	3,575,000	5,714,000
Other Current Liabilities	3,344,000	3,426,000
Current Liabilities	12,101,000	15,030,000
Long-Term Obligations	3,279,000	3,891,000
Deferred LT Liability Charges	2,481,000	2,482,000
Pensions & OPEB	3,229,000	3,412,000
Other LT Liabilities	727,000	638,000
Minorities (BS)	2,489,000	2,184,000
LT Liabilities	9,716,000	10,423,000
Total Liabilities	24,306,000	27,638,000
Net Assets	38,459,000	35,722,000
Common Share Capital	7,797,000	7,797,000
Share Premium	3,113,000	3,113,000
Retained Earnings	16,526,000	14,672,000
Treasury Stock	174,000	195,000
Other Equity	11,197,000	10,335,000
Shareholders' Equity	38,459,000	35,722,000
Total Liabilities & Stockholders' Equity	62,765,000	63,360,000
Net Current Assets	26,814,000	23,423,000
Total Assets Less Current Liabilities	50,664,000	48,330,000
Shares Outstanding	9,325	9,314

Recent Dividends:

1. Nippon Carbide Industries Co., Inc Tokyo (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Carbide Industries Co., Inc Tokyo (Japan) common.

No dividends paid.

NIPPON CARE SUPPLY CO.,LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	28,592,592
Other Revenue	…	…	0
Revenue	34,929,883	32,006,970	28,592,592
Direct Expenses	22,138,760	20,717,552	18,341,623
Gross Profit	12,791,123	11,289,418	10,250,969
SG&A	9,696,610	8,830,133	8,077,706
Other OpEx	0	0	0
Indirect Expenses	9,696,610	8,830,133	8,077,706
Total Operating Expenses	31,835,370	29,547,685	26,419,329
Operating Income	3,094,513	2,459,285	2,173,263
Non-Op Net Interest Income	(13,537)	(13,429)	(3,077)
Non-Op For Curr Gains	949	(304)	4,091
Other Non-Op	38,045	54,166	29,620
Non-Op Income	25,457	40,433	30,634
EBT Continuing	3,119,970	2,499,718	2,203,897
Taxation (current)	1,017,279	820,160	774,520
Taxation (deferred)	(154,307)	(111,393)	(148,242)
Taxation	862,972	708,767	626,278
EAT Continuing	2,256,998	1,790,951	1,577,619
Min Ints	1,159	1,284	529
Net Income	2,258,159	1,792,234	1,578,148
Dividends Per Share	72	70	70
EPS - Basic - Cont	145.32	115.35	101.57
EPS - Primary	145.32	115.35	101.57
EPS -Diluted - Cont	145.32	115.35	101.57
EPS - Diluted	145.32	115.35	101.57
Shares (primary)	15,539	15,538	15,538
Shares (diluted)	15,539	15,538	15,538

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	692,644	740,611
Cash, Equivs & STI	692,644	740,611
Receivables	4,889,741	4,408,239
Supplies	56,902	55,195
Inventories - Other	198,912	138,054
Inventories	255,814	193,249
Other Current Assets	503,031	448,100
Current Assets	6,341,230	5,790,199
Net PPE	18,306,891	18,301,949
Intangibles Excl Goodwill	468,969	470,887
Intangibles	468,969	470,887
Other LT Assets	2,617,515	2,149,565
LT Assets	21,393,375	20,922,401
Total Assets	27,734,606	26,712,600
Accounts Payable	1,168,211	958,644
Accounts Payable & Accrued Expenses	1,168,211	958,644
Current Debt	1,051,644	2,251,644
Current Debt and Capital Leases	1,051,644	2,251,644
Other Current Liabilities	5,426,270	4,756,372
Current Liabilities	7,646,125	7,966,660
Long-Term Obligations	3,563	5,207
Pensions & OPEB	1,127,225	1,044,524
Other LT Liabilities	346,463	177,624
Minorities (BS)	8,431	9,591
LT Liabilities	1,477,251	1,227,355
Total Liabilities	9,131,808	9,203,607
Net Assets	18,602,798	17,508,993
Common Share Capital	2,897,650	2,897,650
Share Premium	2,575,983	2,575,983
Retained Earnings	14,254,747	13,133,220
Treasury Stock	1,345,142	1,350,831
Other Equity	219,559	252,971
Shareholders' Equity	18,602,797	17,508,993
Total Liabilities & Stockholders' Equity	27,734,606	26,712,600
Net Current Assets	(1,304,895)	(2,176,461)
Total Assets Less Current Liabilities	20,088,481	18,745,940
Shares Outstanding	15,541	15,538

Recent Dividends:

1. Nippon Care Supply Co.,Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Care Supply Co.,Ltd. common.

No dividends paid.

NIPPON CHEMI-CON CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	150,740,000
Other Revenue	…	…	0
Revenue	136,821,000	122,684,000	150,740,000
Direct Expenses	112,376,000	98,955,000	118,875,000
Gross Profit	24,445,000	23,729,000	31,865,000
SG&A	21,074,000	19,989,000	22,442,000
Other OpEx	0	0	0
Indirect Expenses	21,074,000	19,989,000	22,442,000
Total Operating Expenses	133,450,000	118,944,000	141,317,000
Operating Income	3,371,000	3,740,000	9,423,000
Non-Op Net Interest Income	(1,914,000)	(2,204,000)	(2,019,000)
Non-Op For Curr Gains	173,000	(667,000)	85,000
Other Non-Op	1,895,000	(306,000)	(26,531,000)
Non-Op Income	154,000	(3,177,000)	(28,465,000)
EBT Continuing	3,525,000	563,000	(19,042,000)
Taxation (current)	840,000	520,000	2,209,000
Taxation (deferred)	252,000	(21,000)	9,000
Taxation	1,092,000	499,000	2,218,000
EAT Continuing	2,433,000	64,000	(21,260,000)
Min Ints	(64,000)	(28,000)	(29,000)
Net Income	2,367,000	37,000	(21,291,000)
Dividends Per Share	20	…	…
EPS - Basic - Cont	106.29	1.75	(1,029.15)
EPS - Primary	106.29	1.75	(1,029.15)
EPS -Diluted - Cont	68.80	0.95	(1,029.15)
EPS - Diluted	68.80	0.95	(1,029.15)
Shares (primary)	22,276	21,351	20,688
Shares (diluted)	34,404	38,947	20,688

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,291,000	23,870,000
Cash, Equivs & STI	21,291,000	23,870,000
Receivables	34,371,000	28,910,000
Raw Materials	7,059,000	6,169,000
WIP	12,297,000	14,105,000
Inventories - Other	11,869,000	12,807,000
Inventories	31,225,000	33,081,000
Other Current Assets	686,000	759,000
Current Assets	87,573,000	86,620,000
Net PPE	47,548,000	48,330,000
Intangibles Excl Goodwill	2,568,000	2,308,000
Intangibles	2,568,000	2,308,000
Other LT Assets	28,295,000	25,444,000
LT Assets	78,411,000	76,082,000
Total Assets	165,985,000	162,702,000
Accounts Payable	13,585,000	13,083,000
Accrued Exps	2,155,000	1,996,000
Accounts Payable & Accrued Expenses	15,740,000	15,079,000
Current Debt	34,640,000	36,736,000
Current Capital Lease Obligations	633,000	637,000
Current Debt and Capital Leases	35,273,000	37,373,000
Other Current Liabilities	7,443,000	8,179,000
Current Liabilities	58,456,000	60,631,000
Long-Term Obligations	35,871,000	38,100,000
Deferred LT Liability Charges	1,715,000	576,000
Pensions & OPEB	2,215,000	2,813,000
Other LT Liabilities	4,592,000	3,914,000
Minorities (BS)	656,000	548,000
LT Liabilities	44,393,000	45,403,000
Total Liabilities	103,506,000	106,582,000
Net Assets	62,479,000	56,120,000
Share Premium	56,793,000	57,343,000
Retained Earnings	(24,327,000)	(26,681,000)
Treasury Stock	963,000	961,000
Other Equity	30,976,000	26,418,000
Shareholders' Equity	62,479,000	56,119,000
Total Liabilities & Stockholders' Equity	165,985,000	162,702,000
Net Current Assets	29,117,000	25,989,000
Total Assets Less Current Liabilities	107,529,000	102,071,000
Shares Outstanding	24,085	21,328

Recent Dividends:

1. Nippon Chemi-Con Corp common.

No dividends paid.

2. Nippon Chemi-Con Corp class B.

No dividends paid.

3. Nippon Chemi-Con Corp class A.

No dividends paid.

Annual Dividends:

1. Nippon Chemi-Con Corp common.

No dividends paid.

2. Nippon Chemi-Con Corp class B.

No dividends paid.

3. Nippon Chemi-Con Corp class A.

No dividends paid.

NIPPON CHEMICAL INDUSTRIAL CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	38,538,000
Other Revenue	…	…	0
Revenue	40,182,000	38,843,000	38,538,000
Direct Expenses	32,182,000	30,089,000	31,222,000
Gross Profit	8,000,000	8,754,000	7,316,000
SG&A	5,584,000	5,410,000	5,052,000
D&A (OpEx)	51,000	75,000	30,000
Other OpEx	0	0	0
Indirect Expenses	5,635,000	5,485,000	5,082,000
Total Operating Expenses	37,817,000	35,574,000	36,304,000
Operating Income	2,365,000	3,269,000	2,234,000
Non-Op Net Interest Income	(21,000)	21,000	35,000
Non-Op For Curr Gains	…	…	38,000
Other Non-Op	1,293,000	13,000	(80,000)
Non-Op Income	1,272,000	34,000	(7,000)
EBT Continuing	3,637,000	3,303,000	2,227,000
Taxation (current)	1,308,000	493,000	695,000
Taxation (deferred)	(568,000)	246,000	(61,000)
Taxation	740,000	739,000	634,000
EAT Continuing	2,897,000	2,564,000	1,593,000
Net Income	2,894,000	2,559,000	1,591,000
Dividends Per Share	120	92	70
EPS - Basic - Cont	331.39	290.62	180.35
EPS - Primary	331.39	290.62	180.35
EPS -Diluted - Cont	331.39	290.62	180.35
EPS - Diluted	331.39	290.62	180.35
Shares (primary)	8,735	8,806	8,819
Shares (diluted)	8,735	8,806	8,819

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,112,000	7,927,000
Cash, Equivs & STI	8,112,000	7,927,000
Receivables	11,344,000	10,203,000
Raw Materials	3,789,000	3,530,000
WIP	3,388,000	3,377,000
Finished Goods	3,879,000	5,470,000
Inventories - Other	0	0
Inventories	11,056,000	12,377,000
Current Tax Assets	…	124,000
Other Current Assets	558,000	817,000
Current Assets	31,070,000	31,448,000
Net PPE	34,564,000	34,300,000
Intangibles Excl Goodwill	463,000	429,000
Intangibles	463,000	429,000
Other LT Assets	12,359,000	8,927,000
LT Assets	47,386,000	43,656,000
Total Assets	78,457,000	75,105,000
Accounts Payable	3,233,000	3,555,000

Accrued Exps	627,000	511,000
Accounts Payable & Accrued Expenses	3,860,000	4,066,000
Current Debt	10,275,000	10,575,000
Current Debt and Capital Leases	10,275,000	10,575,000
Other Current Liabilities	5,387,000	5,465,000
Current Liabilities	19,522,000	20,106,000
Long-Term Obligations	4,125,000	4,500,000
Deferred LT Liability Charges	2,356,000	1,914,000
Pensions & OPEB	203,000	200,000
Other LT Liabilities	1,929,000	1,988,000
LT Liabilities	8,613,000	8,602,000
Total Liabilities	28,136,000	28,709,000
Net Assets	50,321,000	46,396,000
Common Share Capital	5,757,000	5,757,000
Share Premium	2,267,000	2,267,000
Retained Earnings	35,676,000	33,719,000
Treasury Stock	684,000	476,000
Other Equity	7,305,000	5,128,000
Shareholders' Equity	50,321,000	46,395,000
Total Liabilities & Stockholders' Equity	78,457,000	75,105,000
Net Current Assets	11,548,000	11,342,000
Total Assets Less Current Liabilities	58,935,000	54,999,000
Shares Outstanding	8,677	8,736

Recent Dividends:

1. Nippon Chemical Industrial Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Chemical Industrial Co., Ltd. common.

No dividends paid.

NIPPON CHUTETSUKAN K.K.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	16,859,000
Other Revenue	...	...	0
Revenue	15,942,000	16,933,000	16,859,000
Direct Expenses	13,219,000	14,205,000	13,454,000
Gross Profit	2,723,000	2,728,000	3,405,000
SG&A	2,464,000	2,467,000	2,543,000
D&A (OpEx)	(5,000)	(5,000)	(5,000)
Other OpEx	0	0	0
Indirect Expenses	2,459,000	2,462,000	2,538,000
Total Operating Expenses	15,678,000	16,667,000	15,992,000
Operating Income	264,000	266,000	867,000
Non-Op Net Interest Income	(90,000)	(43,000)	(19,000)
Other Non-Op	137,000	(136,000)	(90,000)
Non-Op Income	47,000	(179,000)	(109,000)
EBT Continuing	311,000	87,000	758,000
Taxation (current)	189,000	168,000	238,000
Taxation (deferred)	8,000	127,000	21,000
Taxation	197,000	295,000	259,000
EAT Continuing	114,000	(208,000)	499,000
Min Ints	(22,000)	(24,000)	(22,000)
Net Income	91,000	(230,000)	475,000
Dividends Per Share	25	25	44
EPS - Basic - Cont	28.39	(71.70)	147.87
EPS - Primary	28.39	(71.70)	147.87
EPS -Diluted - Cont	28.39	(71.70)	147.87
EPS - Diluted	28.39	(71.70)	147.87
Shares (primary)	3,213	3,213	3,213
Shares (diluted)	3,213	3,213	3,213

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,881,000	2,908,000
Cash, Equivs & STI	3,881,000	2,908,000
Receivables	5,553,000	6,347,000
Raw Materials	671,000	600,000
WIP	777,000	699,000
Finished Goods	2,982,000	2,571,000
Inventories - Other	0	0
Inventories	4,430,000	3,870,000
Other Current Assets	239,000	205,000
Current Assets	14,103,000	13,330,000
Net PPE	8,853,000	7,247,000
Intangibles Excl Goodwill	462,000	469,000
Intangibles	462,000	469,000
Other LT Assets	2,207,000	1,175,000
LT Assets	11,522,000	8,891,000
Total Assets	25,626,000	22,221,000
Accounts Payable	2,391,000	3,127,000
Accounts Payable & Accrued Expenses	2,391,000	3,127,000
Current Debt	7,019,000	3,550,000
Current Debt and Capital Leases	7,019,000	3,550,000
Other Current Liabilities	1,111,000	2,491,000
Current Liabilities	10,521,000	9,168,000
Long-Term Obligations	2,630,000	2,000,000
Deferred LT Liability Charges	1,192,000	906,000
Pensions & OPEB	74,000	62,000
Other LT Liabilities	942,000	445,000
Minorities (BS)	378,000	359,000
LT Liabilities	4,838,000	3,413,000
Total Liabilities	15,738,000	12,941,000
Net Assets	9,888,000	9,280,000
Common Share Capital	1,855,000	1,855,000
Share Premium	264,000	264,000
Retained Earnings	6,370,000	6,359,000
Treasury Stock	106,000	106,000
Other Equity	1,504,000	908,000
Shareholders' Equity	9,887,000	9,280,000
Total Liabilities & Stockholders' Equity	25,626,000	22,221,000
Net Current Assets	3,582,000	4,162,000
Total Assets Less Current Liabilities	15,105,000	13,053,000
Shares Outstanding	3,213	3,213

Recent Dividends:

1. Nippon Chutetsukan K.K. common.

No dividends paid.

Annual Dividends:

1. Nippon Chutetsukan K.K. common.

No dividends paid.

NIPPON CONCRETE INDUSTRIES CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	53,650,671
Other Revenue	...	...	0
Revenue	49,233,255	52,652,871	53,650,671
Direct Expenses	41,073,951	43,993,867	44,765,845
Gross Profit	8,159,304	8,659,004	8,884,826
SG&A	7,836,540	7,668,993	7,077,249
Other OpEx	0	0	0
Indirect Expenses	7,836,540	7,668,993	7,077,249
Total Operating Expenses	48,910,491	51,662,860	51,843,094
Operating Income	322,764	990,011	1,807,577
Non-Op Net Interest Income	(125,918)	(84,315)	(62,241)
Other Non-Op	1,614,112	(154,701)	533,216
Non-Op Income	1,488,194	(239,016)	470,975
EBT Continuing	1,810,958	750,995	2,278,552
Taxation (current)	932,257	658,217	1,134,277
Taxation (deferred)	53,998	84,568	372,758
Taxation	986,255	742,785	1,507,035
EAT Continuing	824,703	8,210	771,517
Min Ints	(140,679)	(217,962)	(157,239)
Net Income	684,022	(209,752)	614,273
Dividends Per Share	8	13	13
EPS - Basic - Cont	12.59	(3.86)	11.31
EPS - Primary	12.59	(3.86)	11.31
EPS -Diluted - Cont	12.59	(3.86)	11.31
EPS - Diluted	12.59	(3.86)	11.31
Shares (primary)	54,298	54,304	54,296
Shares (diluted)	54,298	54,304	54,296

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,016,163	7,149,097
Cash, Equivs & STI	7,016,163	7,149,097
Receivables	10,677,008	12,480,894
Raw Materials	2,091,926	2,029,347
WIP	973,343	955,643
Inventories - Other	6,343,459	5,966,223
Inventories	9,408,728	8,951,213
Other Current Assets	859,478	1,890,129
Current Assets	27,961,377	30,471,333
Net PPE	27,370,707	26,384,239
Intangibles Excl Goodwill	793,187	886,790
Intangibles	793,187	886,790
Other LT Assets	31,566,825	19,540,491
LT Assets	59,730,719	46,811,520
Total Assets	87,692,096	77,282,853
Accounts Payable	3,782,369	3,955,823
Accounts Payable & Accrued Expenses	3,782,369	3,955,823
Current Debt	6,580,017	6,318,346
Current Debt and Capital Leases	6,580,017	6,318,346
Other Current Liabilities	11,160,080	12,120,342
Current Liabilities	21,522,466	22,394,511
Long-Term Obligations	5,894,780	6,500,696
Deferred LT Liability Charges	10,098,575	6,512,105
Pensions & OPEB	1,277,723	1,275,193
Other LT Liabilities	451,147	614,569
Minorities (BS)	2,762,416	3,002,508
LT Liabilities	17,722,225	14,902,563
Total Liabilities	42,007,108	40,299,582
Net Assets	45,684,988	36,983,271
Common Share Capital	5,111,583	5,111,583
Share Premium	4,327,093	3,943,223
Retained Earnings	18,457,065	17,834,006
Treasury Stock	1,019,282	1,009,421
Other Equity	18,808,529	11,103,880
Shareholders' Equity	45,684,988	36,983,271
Total Liabilities & Stockholders' Equity	87,692,096	77,282,853
Net Current Assets	6,438,911	8,076,822
Total Assets Less Current Liabilities	66,169,630	54,888,342
Shares Outstanding	54,269	54,301

Recent Dividends:

1. Nippon Concrete Industries Co., Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Concrete Industries Co., Ltd (Japan) common.

No dividends paid.

NIPPON CRUCIBLE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,220,922	9,784,442	9,610,548
Direct Expenses	7,514,171	6,995,547	7,063,153
Gross Profit	2,706,751	2,788,895	2,547,395
SG&A	2,296,594	2,296,673	2,213,240
Other OpEx	0	0	0
Indirect Expenses	2,296,594	2,296,673	2,213,240
Total Operating Expenses	9,810,765	9,292,220	9,276,393
Operating Income	410,157	492,222	334,155
Non-Op Net Interest Income	(30,640)	(25,370)	(22,819)
Non-Op For Curr Gains	14,027	4,168	5,145
Other Non-Op	217,426	38,880	79,118
Non-Op Income	200,813	17,678	61,444
EBT Continuing	610,970	509,900	395,599
Taxation (current)	214,499	165,485	136,534
Taxation (deferred)	(30,136)	(24,864)	(26,605)
Taxation	184,363	140,621	109,929
EAT Continuing	426,607	369,279	285,670
Net Income	426,607	369,279	285,672
Dividends Per Share	18	17	12
EPS - Basic - Cont	64.25	55.72	43.01
EPS - Primary	64.25	55.72	43.01

EPS -Diluted - Cont	64.25	55.72	43.01
EPS - Diluted	64.25	55.72	43.01
Shares (primary)	6,647	6,628	6,642
Shares (diluted)	6,647	6,628	6,642

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,278,893	1,820,729
Cash, Equivs & STI	2,278,893	1,820,729
Receivables	3,104,084	3,064,643
Raw Materials	689,073	784,440
WIP	196,856	329,446
Inventories - Other	684,889	668,584
Inventories	1,570,818	1,782,470
Other Current Assets	106,514	62,047
Current Assets	7,060,309	6,729,889
Net PPE	2,721,255	2,438,051
Intangibles Excl Goodwill	192,882	234,917
Intangibles	192,882	234,917
Other LT Assets	2,125,343	1,842,255
LT Assets	5,039,480	4,515,223
Total Assets	12,099,790	11,245,112
Accounts Payable	639,776	724,208
Accrued Exps	35,273	50,414
Accounts Payable & Accrued Expenses	675,049	774,622
Current Debt	1,476,908	1,335,200
Current Capital Lease Obligations	35,237	53,014
Current Debt and Capital Leases	1,512,145	1,388,214
Other Current Liabilities	1,664,298	1,717,471
Current Liabilities	3,851,492	3,880,307
Long-Term Obligations	827,776	546,100
Pensions & OPEB	886,488	871,395
Other LT Liabilities	330,309	337,604
LT Liabilities	2,044,573	1,755,099
Total Liabilities	5,896,066	5,635,406
Net Assets	6,203,724	5,609,706
Common Share Capital	704,520	704,520
Share Premium	85,474	85,474
Retained Earnings	4,733,990	4,490,635
Treasury Stock	149,111	161,298
Other Equity	828,851	490,375
Shareholders' Equity	6,203,724	5,609,706
Total Liabilities & Stockholders' Equity	12,099,790	11,245,112
Net Current Assets	3,208,817	2,849,582
Total Assets Less Current Liabilities	8,248,298	7,364,805
Shares Outstanding	6,647	6,628

Recent Dividends:

1. Nippon Crucible Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Crucible Co., Ltd. (Japan) common.

No dividends paid.

NIPPON DENSETSU KOGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	194,031,000
Other Revenue	…	…	0
Revenue	229,207,000	216,922,000	194,031,000
Direct Expenses	188,284,000	182,612,000	165,522,000
Gross Profit	40,923,000	34,310,000	28,509,000
SG&A	17,362,000	16,375,000	15,060,000
Other OpEx	0	0	0
Indirect Expenses	17,362,000	16,375,000	15,060,000
Total Operating Expenses	205,646,000	198,987,000	180,582,000
Operating Income	23,561,000	17,935,000	13,449,000
Non-Op Net Interest Income	135,000	52,000	31,000
Other Non-Op	3,390,000	2,229,000	1,960,000
Non-Op Income	3,525,000	2,281,000	1,991,000
EBT Continuing	27,086,000	20,216,000	15,440,000
Taxation (current)	8,944,000	7,052,000	5,813,000
Taxation (deferred)	(703,000)	(758,000)	(794,000)
Taxation	8,241,000	6,294,000	5,019,000
EAT Continuing	18,845,000	13,922,000	10,421,000
Min Ints	(785,000)	(729,000)	(380,000)
Net Income	18,060,000	13,192,000	10,042,000
Dividends Per Share	124	90	47
EPS - Basic - Cont	309.26	223.84	164.39
EPS - Primary	309.26	223.84	164.39
EPS -Diluted - Cont	309.26	223.84	164.39
EPS - Diluted	309.26	223.84	164.39
Shares (primary)	58,400	58,939	61,087
Shares (diluted)	58,400	58,939	61,087

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,356,000	14,979,000
Short Term Investments	21,986,000	12,187,000
Cash, Equivs & STI	34,342,000	27,166,000
Receivables	150,915,000	136,791,000
WIP	4,494,000	4,517,000
Inventories - Other	0	0
Inventories	4,494,000	4,517,000
Other Current Assets	12,762,000	9,330,000
Current Assets	202,513,000	177,804,000
Net PPE	62,823,000	61,592,000
Intangibles Excl Goodwill	5,020,000	6,254,000
Intangibles	5,020,000	6,254,000
Other LT Assets	63,437,000	50,738,000
LT Assets	131,280,000	118,584,000
Total Assets	333,793,000	296,388,000
Accounts Payable	37,548,000	35,564,000
Accrued Exps	107,000	104,000
Accounts Payable & Accrued Expenses	37,655,000	35,668,000
Current Debt	12,200,000	4,100,000
Current Debt and Capital Leases	12,200,000	4,100,000
Other Current Liabilities	37,370,000	33,389,000
Current Liabilities	87,225,000	73,157,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	5,831,000	2,711,000
Pensions & OPEB	8,261,000	9,431,000
Other LT Liabilities	1,750,000	1,439,000
Minorities (BS)	14,978,000	13,933,000
LT Liabilities	15,842,000	13,581,000
Total Liabilities	118,045,000	100,672,000
Net Assets	215,748,000	195,716,000
Common Share Capital	8,494,000	8,494,000
Share Premium	7,780,000	7,595,000
Retained Earnings	181,303,000	168,859,000
Treasury Stock	6,329,000	5,689,000
Other Equity	24,500,000	16,457,000
Shareholders' Equity	215,748,000	195,716,000
Total Liabilities & Stockholders' Equity	333,793,000	296,388,000
Net Current Assets	115,288,000	104,647,000
Total Assets Less Current Liabilities	246,568,000	223,231,000
Shares Outstanding	58,372	58,672

Recent Dividends:

1. Nippon Densetsu Kogyo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Densetsu Kogyo Co., Ltd. common.

No dividends paid.

NIPPON HUME CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	33,732,086
Other Revenue	…	…	0
Revenue	40,239,958	37,064,584	33,732,086
Direct Expenses	32,171,243	29,801,708	27,844,115
Gross Profit	8,068,715	7,262,876	5,887,971
SG&A	5,544,983	5,240,870	4,506,261
Other OpEx	0	0	0
Indirect Expenses	5,544,983	5,240,870	4,506,261
Total Operating Expenses	37,716,226	35,042,578	32,350,376
Operating Income	2,523,732	2,022,006	1,381,710
Non-Op Net Interest Income	(4,929)	(7,337)	(24,455)
Non-Op For Curr Gains	(14,687)	28,626	55,403
Other Non-Op	2,042,397	1,789,292	1,161,091
Non-Op Income	2,022,781	1,810,581	1,192,039
EBT Continuing	4,546,513	3,832,587	2,573,749
Taxation (current)	1,159,610	958,882	734,986
Taxation (deferred)	(21,536)	(178,080)	(60,671)
Taxation	1,138,074	780,802	674,315
EAT Continuing	3,408,439	3,051,785	1,899,434
Min Ints	(25,763)	(6,223)	13,015
Net Income	3,382,675	3,045,562	1,912,452
Dividends Per Share	24	38	25
EPS - Basic - Cont	72.42	129.93	79.91
EPS - Primary	72.42	129.93	79.91
EPS -Diluted - Cont	72.42	129.93	79.91
EPS - Diluted	72.42	129.93	79.91
Shares (primary)	46,708	23,439	23,933
Shares (diluted)	46,708	23,439	23,933

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,297,966	12,748,443
Cash, Equivs & STI	10,297,966	12,748,443
Receivables	15,566,473	9,737,357
Raw Materials	949,285	705,267
Inventories - Other	4,177,764	3,557,015
Inventories	5,127,049	4,262,282
Other Current Assets	433,183	351,023
Current Assets	31,424,671	27,099,105
Net PPE	12,838,078	9,859,787
Intangibles Excl Goodwill	999,729	214,641
Intangibles	999,729	214,641
Other LT Assets	23,733,766	20,067,464
LT Assets	37,571,573	30,141,892
Total Assets	68,996,244	57,240,997
Accounts Payable	5,765,672	5,410,063
Accounts Payable & Accrued Expenses	5,765,672	5,410,063
Current Debt	888,728	855,030
Current Debt and Capital Leases	888,728	855,030
Other Current Liabilities	3,495,772	3,396,346
Current Liabilities	10,150,172	9,661,439
Long-Term Obligations	122,446	0
Deferred LT Liability Charges	2,255,776	1,361,974
Pensions & OPEB	2,976,737	2,451,843
Other LT Liabilities	763,166	682,678
Minorities (BS)	508,259	477,056
LT Liabilities	6,118,125	4,496,495
Total Liabilities	16,776,556	14,634,990
Net Assets	52,219,688	42,606,007
Common Share Capital	5,251,400	5,251,400
Share Premium	9,025,147	4,921,630
Retained Earnings	34,660,160	32,297,515
Treasury Stock	2,431,293	3,495,568
Other Equity	5,714,274	3,631,029
Shareholders' Equity	52,219,688	42,606,006
Total Liabilities & Stockholders' Equity	68,996,244	57,240,997
Net Current Assets	21,274,499	17,437,666
Total Assets Less Current Liabilities	58,846,072	47,579,558
Shares Outstanding	50,940	23,234

Recent Dividends:

1. Nippon Hume Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Hume Corp. (Japan) common.

No dividends paid.

NIPPON INFORMATION DEVELOPMENT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,428,729	24,968,551	22,571,171
Direct Expenses	20,126,045	19,286,675	17,301,133
Gross Profit	6,302,684	5,681,876	5,270,038
SG&A	2,930,342	2,604,749	2,460,243
Other OpEx	0	0	0
Indirect Expenses	2,930,342	2,604,749	2,460,243
Total Operating Expenses	23,056,387	21,891,424	19,761,376
Operating Income	3,372,342	3,077,127	2,809,795
Non-Op Net Interest Income	4,145	2,303	5,835
Other Non-Op	179,186	258,088	303,865
Non-Op Income	183,331	260,391	309,700
EBT Continuing	3,555,673	3,337,518	3,119,495
Taxation (current)	1,058,120	1,070,098	1,046,314
Taxation (deferred)	(4,890)	(99,759)	(34,832)
Taxation	1,053,230	970,339	1,011,482
EAT Continuing	2,502,443	2,367,179	2,108,013
Net Income	2,502,442	2,367,179	2,108,010
Dividends Per Share	29	28	27
EPS - Basic - Cont	229.04	216.66	191.83
EPS - Primary	229.04	216.66	191.83
EPS -Diluted - Cont	229.04	216.66	191.83
EPS - Diluted	229.04	216.66	191.83
Shares (primary)	10,926	10,926	10,989
Shares (diluted)	10,926	10,926	10,989

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,124,151	16,201,663
Short Term Investments	149,387	102,318
Cash, Equivs & STI	18,273,538	16,303,981
Receivables	4,145,321	4,057,073
WIP	157,948	197,148
Inventories - Other	0	0
Inventories	157,948	197,148
Other Current Assets	276,368	210,839
Current Assets	22,853,175	20,769,041
Net PPE	513,700	420,536
Intangibles Excl Goodwill	167,592	209,136
Intangibles	167,592	209,136
Other LT Assets	7,188,990	6,834,370
LT Assets	7,870,282	7,464,042
Total Assets	30,723,458	28,233,084
Accounts Payable	808,174	747,614
Accrued Exps	1,361,139	1,333,481
Accounts Payable & Accrued Expenses	2,169,313	2,081,095
Other Current Liabilities	1,290,200	1,411,818
Current Liabilities	3,459,513	3,492,913
Long-Term Obligations	0	0
Pensions & OPEB	2,921,510	3,153,521
Other LT Liabilities	64,663	57,142
LT Liabilities	2,986,173	3,210,663
Total Liabilities	6,445,686	6,703,576
Net Assets	24,277,772	21,529,508
Common Share Capital	653,352	653,352
Share Premium	488,675	488,675
Retained Earnings	23,848,294	21,651,768
Treasury Stock	1,875,795	1,875,795
Other Equity	1,163,245	611,507
Shareholders' Equity	24,277,771	21,529,507
Total Liabilities & Stockholders' Equity	30,723,458	28,233,084
Net Current Assets	19,393,662	17,276,128
Total Assets Less Current Liabilities	27,263,945	24,740,171
Shares Outstanding	10,926	10,926

Recent Dividends:

1. Nippon Information Development Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nippon Information Development Co Ltd common.

No dividends paid.

NIPPON KINZOKU CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	51,411,000
Other Revenue	...	...	0
Revenue	49,619,000	51,298,000	51,411,000
Direct Expenses	43,358,000	46,151,000	47,145,000
Gross Profit	6,261,000	5,147,000	4,266,000
SG&A	4,992,000	5,337,000	5,360,000
RR&I	...	...	1,000
Other OpEx	0	0	0
Indirect Expenses	4,992,000	5,337,000	5,361,000
Total Operating Expenses	48,350,000	51,488,000	52,506,000
Operating Income	1,269,000	(190,000)	(1,095,000)
Non-Op Net Interest Income	(328,000)	(232,000)	(182,000)
Non-Op For Curr Gains	(411,000)	(216,000)	(59,000)
Other Non-Op	36,000	1,997,000	3,726,000
Non-Op Income	(703,000)	1,549,000	3,485,000
EBT Continuing	566,000	1,359,000	2,390,000
Taxation (current)	332,000	339,000	883,000
Taxation (deferred)	19,000	317,000	(37,000)
Taxation	351,000	656,000	846,000
EAT Continuing	215,000	703,000	1,544,000
Net Income	213,000	703,000	1,545,000
Dividends Per Share	5	...	...
EPS - Basic - Cont	32.35	105.08	230.84
EPS - Primary	32.35	105.08	230.84
EPS -Diluted - Cont	32.35	105.08	230.84
EPS - Diluted	32.35	105.08	230.84
Shares (primary)	6,595	6,694	6,694
Shares (diluted)	6,595	6,694	6,694

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,087,000	12,013,000
Cash, Equivs & STI	9,087,000	12,013,000
Receivables	11,518,000	12,672,000
Raw Materials	1,882,000	1,678,000
WIP	4,964,000	4,856,000
Finished Goods	6,922,000	6,875,000
Inventories - Other	0	0
Inventories	13,768,000	13,409,000
Other Current Assets	373,000	599,000
Current Assets	34,746,000	38,693,000
Net PPE	26,592,000	27,368,000
Intangibles Excl Goodwill	86,000	106,000
Intangibles	86,000	106,000
Other LT Assets	4,273,000	3,730,000
LT Assets	30,951,000	31,204,000
Total Assets	65,697,000	69,897,000
Accounts Payable	11,502,000	11,846,000
Accrued Exps	332,000	321,000
Accounts Payable & Accrued Expenses	11,834,000	12,167,000
Current Debt	3,000,000	14,150,000
Current Capital Lease Obligations	90,000	111,000
Current Debt and Capital Leases	3,090,000	14,261,000
Other Current Liabilities	1,994,000	2,559,000
Current Liabilities	16,918,000	28,987,000
Long-Term Obligations	14,240,000	7,245,000
Deferred LT Liability Charges	3,368,000	3,271,000
Pensions & OPEB	1,881,000	2,450,000
Other LT Liabilities	95,000	87,000
LT Liabilities	19,584,000	13,053,000
Total Liabilities	36,503,000	42,040,000
Net Assets	29,194,000	27,857,000
Common Share Capital	6,857,000	6,857,000
Share Premium	986,000	986,000
Retained Earnings	12,024,000	11,831,000
Treasury Stock	210,000	10,000
Other Equity	9,537,000	8,192,000
Shareholders' Equity	29,194,000	27,856,000
Total Liabilities & Stockholders' Equity	65,697,000	69,897,000
Net Current Assets	17,828,000	9,706,000
Total Assets Less Current Liabilities	48,779,000	40,910,000
Shares Outstanding	6,456	6,694

Recent Dividends:

1. Nippon Kinzoku Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Kinzoku Co., Ltd. common.

No dividends paid.

NIPPON KODOSHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,828,225
Other Revenue	...	...	0
Revenue	18,624,523	16,033,765	14,828,225
Direct Expenses	12,928,492	11,582,095	11,176,536
Gross Profit	5,696,031	4,451,670	3,651,689
SG&A	2,162,618	1,991,019	1,932,459
Other OpEx	0	0	0
Indirect Expenses	2,162,618	1,991,019	1,932,459
Total Operating Expenses	15,091,110	13,573,114	13,108,995
Operating Income	3,533,413	2,460,651	1,719,230
Non-Op Net Interest Income	(23,864)	(13,115)	5,287
Non-Op For Curr Gains	78,859	(57,525)	256,762
Other Non-Op	11,964	47,352	40,023
Non-Op Income	66,959	(23,288)	302,072
EBT Continuing	3,600,372	2,437,363	2,021,302
Taxation (current)	1,022,405	688,878	452,697
Taxation (deferred)	(65,014)	(32,567)	89,357
Taxation	957,391	656,311	542,054
EAT Continuing	2,642,981	1,781,052	1,479,248
Net Income	2,642,982	1,781,054	1,479,249
Dividends Per Share	90	60	50
EPS - Basic - Cont	250.67	167.55	138.96
EPS - Primary	250.67	167.55	138.96
EPS -Diluted - Cont	250.67	167.55	138.96
EPS - Diluted	250.67	167.55	138.96
Shares (primary)	10,544	10,630	10,645
Shares (diluted)	10,544	10,630	10,645

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,741,850	4,126,719
Cash, Equivs & STI	4,741,850	4,126,719
Receivables	4,975,964	4,135,549
Raw Materials	4,829,719	5,402,813
WIP	8,901	13,294
Inventories - Other	2,975,019	2,554,926
Inventories	7,813,639	7,971,033
Current Tax Assets	...	779,073
Other Current Assets	208,799	495,080
Current Assets	17,740,252	17,507,454
Net PPE	15,758,771	16,242,330
Intangibles Excl Goodwill	169,900	108,789
Intangibles	169,900	108,789
Other LT Assets	1,940,446	1,410,754
LT Assets	17,869,117	17,761,873
Total Assets	35,609,369	35,269,328
Accounts Payable	775,112	394,010
Accounts Payable & Accrued Expenses	775,112	394,010
Current Debt	2,622,292	4,420,620
Current Debt and Capital Leases	2,622,292	4,420,620
Other Current Liabilities	2,439,734	1,954,251
Current Liabilities	5,837,138	6,768,881
Long-Term Obligations	3,490,332	4,535,230
Deferred LT Liability Charges	49,987	46,680
Other LT Liabilities	25,200	15,200
LT Liabilities	3,565,519	4,597,110
Total Liabilities	9,402,658	11,365,992
Net Assets	26,206,711	23,903,336
Common Share Capital	2,241,749	2,241,749
Share Premium	3,943,953	3,942,031
Retained Earnings	19,126,793	17,274,390

Treasury Stock	238,255	257,097
Other Equity	1,132,471	702,262
Shareholders' Equity	26,206,711	23,903,335
Total Liabilities & Stockholders' Equity	35,609,369	35,269,328
Net Current Assets	11,903,114	10,738,573
Total Assets Less Current Liabilities	29,772,231	28,500,447
Shares Outstanding	10,547	10,535

Recent Dividends:

1. Nippon Kodoshi Corp common.

No dividends paid.

Annual Dividends:

1. Nippon Kodoshi Corp common.

No dividends paid.

NIPPON PAPER INDUSTRIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,167,314,000
Other Revenue	...	...	0
Revenue	1,192,606,000	1,182,431,000	1,167,314,000
Direct Expenses	993,594,000	991,368,000	985,917,000
Gross Profit	199,012,000	191,063,000	181,397,000
SG&A	173,806,000	171,356,000	164,130,000
Other OpEx	0	0	0
Indirect Expenses	173,806,000	171,356,000	164,130,000
Total Operating Expenses	1,167,400,000	1,162,724,000	1,150,047,000
Operating Income	25,206,000	19,707,000	17,267,000
Non-Op Net Interest Income	(9,602,000)	(7,787,000)	(9,565,000)
Non-Op For Curr Gains	1,811,000	(3,697,000)	2,700,000
Other Non-Op	7,046,000	4,465,000	20,794,000
Non-Op Income	(745,000)	(7,019,000)	13,929,000
EBT Continuing	24,461,000	12,688,000	31,196,000
Taxation (current)	5,677,000	4,932,000	7,452,000
Taxation (deferred)	4,982,000	601,000	(3,289,000)
Taxation	10,659,000	5,533,000	4,163,000
EAT Continuing	13,802,000	7,155,000	27,033,000
Min Ints	(2,057,000)	(2,615,000)	(4,286,000)
Net Income	11,743,000	4,539,000	22,747,000
Dividends Per Share	15	10	10
EPS - Basic - Cont	101.69	39.33	197.09
EPS - Primary	101.69	39.33	197.09
EPS -Diluted - Cont	101.69	39.33	197.09
EPS - Diluted	101.69	39.33	197.09
Shares (primary)	115,475	115,419	115,415
Shares (diluted)	115,475	115,419	115,415

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	207,411,000	185,941,000
Cash, Equivs & STI	207,411,000	185,941,000
Receivables	180,172,000	179,841,000
Raw Materials	95,755,000	90,214,000
WIP	21,542,000	19,220,000
Finished Goods	119,966,000	120,634,000
Inventories - Other	0	0
Inventories	237,263,000	230,068,000
Other Current Assets	40,223,000	42,455,000
Current Assets	665,069,000	638,305,000
Net PPE	788,917,000	783,982,000
Intangibles Excl Goodwill	11,647,000	13,210,000
Intangibles	11,647,000	13,210,000
Other LT Assets	272,845,000	267,811,000
LT Assets	1,073,409,000	1,065,003,000
Total Assets	1,738,479,000	1,703,308,000
Accounts Payable	135,711,000	142,222,000
Accounts Payable & Accrued Expenses	135,711,000	142,222,000
Current Debt	222,341,000	241,334,000
Current Debt and Capital Leases	222,341,000	241,334,000
Other Current Liabilities	104,489,000	95,636,000
Current Liabilities	462,541,000	479,192,000
Long-Term Obligations	654,517,000	633,592,000
Deferred LT Liability Charges	60,570,000	55,863,000
Pensions & OPEB	7,921,000	8,995,000
Other LT Liabilities	12,421,000	15,230,000
Minorities (BS)	32,040,000	28,409,000
LT Liabilities	735,429,000	713,680,000
Total Liabilities	1,230,011,000	1,221,282,000
Net Assets	508,468,000	482,026,000
Common Share Capital	104,873,000	104,873,000
Share Premium	216,393,000	216,393,000
Retained Earnings	21,554,000	11,547,000
Treasury Stock	1,972,000	1,840,000
Other Equity	167,619,000	151,053,000
Shareholders' Equity	508,467,000	482,026,000
Total Liabilities & Stockholders' Equity	1,738,479,000	1,703,308,000
Net Current Assets	202,528,000	159,113,000
Total Assets Less Current Liabilities	1,275,938,000	1,224,116,000
Shares Outstanding	115,309	115,434

Recent Dividends:

1. Nippon Paper Industries Co Ltd American Depositary Receipt.

No dividends paid.

2. Nippon Paper Industries Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nippon Paper Industries Co Ltd American Depositary Receipt.

No dividends paid.

2. Nippon Paper Industries Co Ltd common.

No dividends paid.

NIPPON PRIMEX INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,043,594	7,093,981	6,940,408
Direct Expenses	5,283,462	5,271,483	5,142,415
Gross Profit	1,760,132	1,822,498	1,797,993
SG&A	1,274,266	1,272,613	1,221,007
Other OpEx	0	0	0
Indirect Expenses	1,274,266	1,272,613	1,221,007
Total Operating Expenses	6,557,728	6,544,096	6,363,422
Operating Income	485,866	549,885	576,986
Non-Op Net Interest Income	12,614	11,408	6,994
Non-Op For Curr Gains	125,060	(18,130)	139,561
Other Non-Op	49,355	42,545	40,175
Non-Op Income	187,029	35,823	186,730
EBT Continuing	672,895	585,708	763,716
Taxation (current)	240,938	187,175	257,784
Taxation (deferred)	(18,169)	(10,291)	1,550
Taxation	222,769	176,884	259,334
EAT Continuing	450,126	408,824	504,382
Net Income	450,127	408,823	504,384
Dividends Per Share	25	...	25
EPS - Basic - Cont	86.14	...	95.84
EPS - Primary	86.14	...	95.84
EPS -Diluted - Cont	86.14	77.68	95.84
EPS - Diluted	86.14	77.68	95.84
Shares (primary)	5,225	5,262	5,262
Shares (diluted)	5,225	5,262	5,262

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,348,887	5,169,260
Cash, Equivs & STI	5,348,887	5,169,260
Receivables	1,452,171	1,636,262
Raw Materials	357,606	288,512
WIP	15,339	6,931
Finished Goods	546,457	456,164
Inventories - Other	0	0
Inventories	919,402	751,607
Other Current Assets	9,477	19,228
Current Assets	7,729,937	7,576,357
Net PPE	1,386,675	1,410,089
Intangibles Excl Goodwill	24,612	36,598
Intangibles	24,612	36,598
Other LT Assets	1,694,538	1,344,811
LT Assets	3,105,825	2,791,498
Total Assets	10,835,762	10,367,855
Accounts Payable	1,329,879	1,571,595
Accrued Exps	61,269	57,847
Accounts Payable & Accrued Expenses	1,391,148	1,629,442
Other Current Liabilities	316,398	197,763
Current Liabilities	1,707,546	1,827,205
Long-Term Obligations	0	0
Deferred LT Liability Charges	185,332	97,051
Pensions & OPEB	529,744	479,558
Other LT Liabilities	53,841	78,010
LT Liabilities	768,917	654,619
Total Liabilities	2,476,463	2,481,825
Net Assets	8,359,299	7,886,030
Common Share Capital	393,997	393,997
Share Premium	283,095	283,095
Retained Earnings	7,277,151	6,958,594
Treasury Stock	239,900	158,900
Other Equity	644,955	409,244
Shareholders' Equity	8,359,298	7,886,030
Total Liabilities & Stockholders' Equity	10,835,762	10,367,855
Net Current Assets	6,022,391	5,749,152
Total Assets Less Current Liabilities	9,128,216	8,540,650
Shares Outstanding	5,173	5,263

Recent Dividends:

1. Nippon Primex Inc common.

No dividends paid.

Annual Dividends:

1. Nippon Primex Inc common.

No dividends paid.

NIPPON RAD INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	3,984,680
Other Revenue	...	...	0
Revenue	4,032,746	4,356,055	3,984,680
Direct Expenses	3,176,440	3,239,869	3,046,066
Gross Profit	856,306	1,116,186	938,614
SG&A	678,170	797,932	672,098
Other OpEx	0	0	0
Indirect Expenses	678,170	797,932	672,098
Total Operating Expenses	3,854,610	4,037,801	3,718,164
Operating Income	178,136	318,254	266,516
Non-Op Net Interest Income	6,738	3,400	157
Non-Op For Curr Gains	...	(323)	...
Other Non-Op	59,559	63,371	55,285
Non-Op Income	66,297	66,448	55,442
EBT Continuing	244,433	384,702	321,958
Taxation (current)	63,806	127,949	57,840
Taxation (deferred)	(1,346)	(160,416)	(63,807)
Taxation	62,460	(32,467)	(5,967)
EAT Continuing	181,973	417,169	327,925
Net Income	181,970	417,165	327,921
Dividends Per Share	10	10	10
EPS - Basic - Cont	34.44	79.08	63.01
EPS - Primary	34.44	79.08	63.01
EPS -Diluted - Cont	34.44	79.08	63.01
EPS - Diluted	34.44	79.08	63.01
Shares (primary)	5,284	5,275	5,205
Shares (diluted)	5,284	5,275	5,205

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,861,065	2,184,676
Cash, Equivs & STI	1,861,065	2,184,676
Receivables	1,007,425	1,113,427
Raw Materials	46,622	62,474

WIP	3,670	6,710	
Finished Goods	3,164	1,887	
Inventories - Other	0	0	
Inventories	53,456	71,071	
Current Tax Assets	6,992	…	
Prepayments (ST)	99,212	94,575	
Other Current Assets	10,461	3,530	
Current Assets	3,038,611	3,467,279	
Net PPE	236,289	259,519	
Intangibles Excl Goodwill	141,681	111,446	
Intangibles	141,681	111,446	
Other LT Assets	1,440,098	1,100,690	
LT Assets	1,818,068	1,471,655	
Total Assets	4,856,679	4,938,934	
Accounts Payable	138,632	245,426	
Accrued Exps	119,991	115,302	
Accounts Payable & Accrued Expenses	258,623	360,728	
Current Debt	0	0	
Current Capital Lease Obligations	953	932	
Current Debt and Capital Leases	953	932	
Other Current Liabilities	464,220	518,184	
Current Liabilities	723,796	879,844	
Long-Term Obligations	0	0	
Pensions & OPEB	523,905	605,825	
Other LT Liabilities	63,863	64,494	
LT Liabilities	587,768	670,319	
Total Liabilities	1,311,564	1,550,164	
Net Assets	3,545,115	3,388,770	
Common Share Capital	1,239,480	1,239,480	
Retained Earnings	1,237,844	1,108,734	
Treasury Stock	31,763	31,725	
Other Equity	1,099,554	1,072,281	
Shareholders' Equity	3,545,115	3,388,770	
Total Liabilities & Stockholders' Equity	4,856,679	4,938,934	
Net Current Assets	2,314,815	2,587,435	
Total Assets Less Current Liabilities	4,132,883	4,059,090	
Shares Outstanding	5,283	5,286	

Recent Dividends:

1. Nippon RAD Inc common.

No dividends paid.

Annual Dividends:

1. Nippon RAD Inc common.

No dividends paid.

NIPPON RIETEC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	55,416,363
Other Revenue	…	…	3,126,323
Revenue	74,044,898	68,669,728	58,542,686
Direct Expenses	61,017,090	57,826,155	49,870,837
Gross Profit	13,027,808	10,843,573	8,671,849
SG&A	5,913,906	5,643,878	5,239,184
Other OpEx	0	0	0
Indirect Expenses	5,913,906	5,643,878	5,239,184
Total Operating Expenses	66,930,996	63,470,033	55,110,021
Operating Income	7,113,902	5,199,695	3,432,665
Non-Op Net Interest Income	(101,100)	(86,357)	(60,892)
Other Non-Op	501,019	1,365,910	207,922
Non-Op Income	399,919	1,279,553	147,030
EBT Continuing	7,513,821	6,479,248	3,579,695
Taxation (current)	2,032,279	2,046,246	1,294,163
Taxation (deferred)	(69,789)	(300,319)	(169,483)
Taxation	1,962,490	1,745,927	1,124,680
EAT Continuing	5,551,331	4,733,321	2,455,015
Equity Earns	…	…	315,275
Net Income	5,551,331	4,733,324	2,770,290
Dividends Per Share	82	77	35
EPS - Basic - Cont	224.12	191.24	111.37
EPS - Primary	224.12	191.24	111.37
EPS -Diluted - Cont	224.12	191.24	111.37
EPS - Diluted	224.12	191.24	111.37
Shares (primary)	24,769	24,751	24,874
Shares (diluted)	24,769	24,751	24,874

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,394,704	8,314,766
Cash, Equivs & STI	8,394,704	8,314,766
Receivables	48,217,880	45,141,633
Raw Materials	292,478	290,025
WIP	6,435	5,700
Inventories - Other	1,128,319	1,227,334
Inventories	1,427,232	1,523,059
Other Current Assets	694,997	715,917
Current Assets	58,734,813	55,695,375
Net PPE	21,417,198	21,450,952
Intangibles Excl Goodwill	339,552	390,646
Intangibles	339,552	390,646
Other LT Assets	20,843,998	17,088,404
LT Assets	42,600,748	38,930,002
Total Assets	101,335,561	94,625,378
Accounts Payable	10,434,186	9,660,729
Accounts Payable & Accrued Expenses	10,434,186	9,660,729
Current Debt	…	500,000
Current Debt and Capital Leases	…	500,000
Other Current Liabilities	14,930,113	14,241,562
Current Liabilities	25,364,299	24,402,291
Long-Term Obligations	873,902	1,261,861
Pensions & OPEB	4,792,792	4,911,934
Other LT Liabilities	1,034,955	320,394
LT Liabilities	6,701,649	6,494,189
Total Liabilities	32,065,948	30,896,481
Net Assets	69,269,613	63,728,897
Common Share Capital	1,430,962	1,430,962
Share Premium	2,792,611	3,205,423
Retained Earnings	60,525,462	56,988,902
Treasury Stock	299,478	769,647
Other Equity	4,820,056	2,873,257
Shareholders' Equity	69,269,613	63,728,897
Total Liabilities & Stockholders' Equity	101,335,561	94,625,378
Net Current Assets	33,370,514	31,293,084
Total Assets Less Current Liabilities	75,971,262	70,223,087
Shares Outstanding	24,781	24,751

Recent Dividends:

1. Nippon Rietec Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nippon Rietec Co Ltd common.

No dividends paid.

NIPPON SEIKI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	312,355,000
Other Revenue	…	…	0
Revenue	327,894,000	316,397,000	312,355,000
Direct Expenses	279,042,000	270,057,000	266,881,000
Gross Profit	48,852,000	46,340,000	45,474,000
SG&A	36,963,000	36,780,000	36,057,000
Other OpEx	264,000	(26,000)	932,000
Indirect Expenses	37,227,000	36,754,000	36,989,000
Total Operating Expenses	316,269,000	306,811,000	303,870,000
Operating Income	11,625,000	9,586,000	8,485,000
Non-Op Income	2,251,000	(240,000)	5,445,000
EBT Continuing	13,876,000	9,346,000	13,930,000
Taxation	5,148,000	3,072,000	8,306,000
EAT Continuing	8,728,000	6,274,000	5,624,000
Min Ints	(507,000)	(149,000)	(323,000)
Net Income	8,220,000	6,122,000	5,300,000
Dividends Per Share	80	50	45
EPS - Basic - Cont	143.23	104.88	88.04
EPS - Primary	143.23	104.88	88.04
EPS -Diluted - Cont	143.03	104.74	87.93
EPS - Diluted	143.03	104.74	87.93
Shares (primary)	57,394	58,378	60,203
Shares (diluted)	57,470	58,378	60,273

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	51,922,000	35,305,000
Short Term Investments	13,179,000	12,503,000
Cash, Equivs & STI	65,101,000	47,808,000
Receivables	50,709,000	52,780,000
Inventories	95,690,000	99,567,000
Other Current Assets	14,693,000	16,344,000
Current Assets	226,193,000	216,499,000
Net PPE	82,163,000	78,370,000
LT Investments	26,614,000	24,379,000
Intangibles Excl Goodwill	5,632,000	6,746,000
Intangibles	5,632,000	6,746,000
LT Receivables	…	1,000
Deferred LT Asset Charges	6,301,000	5,835,000
Other LT Assets	361,000	264,000
LT Assets	121,071,000	115,595,000
Total Assets	347,265,000	332,095,000
Accounts Payable	50,456,000	46,065,000
Accounts Payable & Accrued Expenses	50,456,000	46,065,000
Current Debt	11,309,000	18,440,000
Current Debt and Capital Leases	11,309,000	18,440,000
Other Current Liabilities	18,034,000	14,116,000
Current Liabilities	79,799,000	78,621,000
Long-Term Obligations	15,137,000	13,838,000
Deferred LT Liability Charges	8,686,000	9,372,000
Pensions & OPEB	4,673,000	4,204,000
Other LT Liabilities	5,089,000	5,828,000
Minorities (BS)	2,288,000	3,536,000
LT Liabilities	33,585,000	33,242,000
Total Liabilities	115,672,000	115,400,000
Net Assets	231,593,000	216,695,000
Common Share Capital	14,494,000	14,494,000
Share Premium	3,836,000	5,395,000
Retained Earnings	158,795,000	154,320,000
Treasury Stock	1,296,000	1,445,000
Other Equity	55,763,000	43,930,000
Shareholders' Equity	231,592,000	216,694,000
Total Liabilities & Stockholders' Equity	347,265,000	332,095,000
Net Current Assets	146,394,000	137,878,000
Total Assets Less Current Liabilities	267,466,000	253,474,000
Shares Outstanding	57,476	57,361

Recent Dividends:

1. Nippon Seiki Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nippon Seiki Co., Ltd. common.

No dividends paid.

NIPPON SHARYO LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	99,971,000	96,340,000	88,058,000
Direct Expenses	80,392,000	81,648,000	73,981,000
Gross Profit	19,579,000	14,692,000	14,077,000
SG&A	7,964,000	7,755,000	8,016,000
Other OpEx	0	0	0
Indirect Expenses	7,964,000	7,755,000	8,016,000
Total Operating Expenses	88,356,000	89,403,000	81,997,000
Operating Income	11,615,000	6,937,000	6,061,000
Non-Op Net Interest Income	(144,000)	(176,000)	(232,000)
Non-Op For Curr Gains	5,000	1,000	1,000
Other Non-Op	(144,000)	1,458,000	434,000
Non-Op Income	(283,000)	1,283,000	203,000
EBT Continuing	11,332,000	8,220,000	6,264,000
Taxation (current)	102,000	1,120,000	909,000
Taxation (deferred)	(428,000)	684,000	(24,000)
Taxation	(326,000)	1,804,000	885,000

EAT Continuing	11,658,000	6,416,000	5,379,000
Net Income	11,661,000	6,416,000	5,381,000
Dividends Per Share	45	35	25
EPS - Basic - Cont	808.18	444.62	372.93
EPS - Primary	808.18	444.62	372.93
EPS -Diluted - Cont	808.18	444.62	372.93
EPS - Diluted	808.18	444.62	372.93
Shares (primary)	14,430	14,430	14,431
Shares (diluted)	14,430	14,430	14,431

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,087,000	3,445,000
Short Term Investments	8,824,000	8,283,000
Cash, Equivs & STI	13,911,000	11,728,000
Receivables	36,854,000	30,873,000
Raw Materials	2,653,000	2,179,000
WIP	28,150,000	25,217,000
Inventories - Other	3,588,000	2,682,000
Inventories	34,391,000	30,078,000
Current Tax Assets	633,000	...
Other Current Assets	1,224,000	1,501,000
Current Assets	87,013,000	74,180,000
Net PPE	29,760,000	28,203,000
Intangibles Excl Goodwill	285,000	281,000
Intangibles	285,000	281,000
Other LT Assets	35,505,000	28,500,000
LT Assets	65,550,000	56,984,000
Total Assets	152,564,000	131,164,000
Accounts Payable	7,934,000	7,273,000
Accrued Exps	4,560,000	4,493,000
Accounts Payable & Accrued Expenses	12,494,000	11,766,000
Current Debt	16,841,000	3,214,000
Current Debt and Capital Leases	16,841,000	3,214,000
Other Current Liabilities	17,443,000	12,606,000
Current Liabilities	46,778,000	27,586,000
Long-Term Obligations	13,678,000	31,332,000
Deferred LT Liability Charges	7,072,000	5,559,000
Pensions & OPEB	328,000	318,000
Other LT Liabilities	2,459,000	1,720,000
LT Liabilities	23,537,000	38,929,000
Total Liabilities	70,316,000	66,515,000
Net Assets	82,248,000	64,649,000
Common Share Capital	11,810,000	11,810,000
Share Premium	156,000	156,000
Retained Earnings	55,386,000	44,302,000
Treasury Stock	528,000	527,000
Other Equity	15,424,000	8,907,000
Shareholders' Equity	82,248,000	64,648,000
Total Liabilities & Stockholders' Equity	152,564,000	131,164,000
Net Current Assets	40,235,000	46,594,000
Total Assets Less Current Liabilities	105,786,000	103,578,000
Shares Outstanding	14,429	14,430

Recent Dividends:

1. Nippon Sharyo Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Sharyo Ltd. (Japan) common.

No dividends paid.

NIPPON SHINDO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	30,145,000	26,122,000	23,338,000
Direct Expenses	26,631,000	23,439,000	21,275,000
Gross Profit	3,514,000	2,683,000	2,063,000
SG&A	818,000	847,000	862,000
Other OpEx	0	0	0
Indirect Expenses	818,000	847,000	862,000
Total Operating Expenses	27,449,000	24,286,000	22,137,000
Operating Income	2,696,000	1,836,000	1,201,000
Non-Op Net Interest Income	(17,000)	(7,000)	(2,000)
Other Non-Op	(1,610,000)	(415,000)	(397,000)
Non-Op Income	(1,627,000)	(422,000)	(399,000)
EBT Continuing	1,069,000	1,414,000	802,000
Taxation (current)	317,000	454,000	242,000
Taxation (deferred)	8,000	(6,000)	2,000
Taxation	325,000	448,000	244,000
EAT Continuing	744,000	966,000	558,000
Net Income	742,000	965,000	556,000
Dividends Per Share	15	15	10
EPS - Basic - Cont	347.23	451.37	259.86
EPS - Primary	347.23	451.37	259.86
EPS -Diluted - Cont	347.23	451.37	259.86
EPS - Diluted	347.23	451.37	259.86
Shares (primary)	2,137	2,137	2,138
Shares (diluted)	2,137	2,137	2,138

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	246,000	187,000
Cash, Equivs & STI	246,000	187,000
Receivables	8,865,000	7,960,000
Raw Materials	1,759,000	1,808,000
WIP	2,902,000	2,039,000
Finished Goods	1,413,000	1,276,000
Inventories - Other	0	0
Inventories	6,074,000	5,123,000
Prepayments (ST)	18,000	18,000
Other Current Assets	91,000	74,000
Current Assets	15,294,000	13,362,000
Net PPE	2,436,000	2,486,000
Intangibles Excl Goodwill	78,000	84,000
Intangibles	78,000	84,000
Other LT Assets	683,000	542,000
LT Assets	3,197,000	3,112,000
Total Assets	18,492,000	16,474,000
Accounts Payable	1,998,000	1,848,000
Accrued Exps	225,000	216,000
Accounts Payable & Accrued Expenses	2,223,000	2,064,000
Current Debt	2,610,000	1,500,000
Current Debt and Capital Leases	2,610,000	1,500,000
Other Current Liabilities	409,000	532,000
Current Liabilities	5,242,000	4,096,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	437,000	386,000
Pensions & OPEB	33,000	24,000
Other LT Liabilities	69,000	59,000
LT Liabilities	539,000	469,000
Total Liabilities	5,781,000	4,565,000
Net Assets	12,711,000	11,909,000
Common Share Capital	1,595,000	1,595,000
Share Premium	290,000	290,000
Retained Earnings	10,995,000	10,285,000
Treasury Stock	417,000	417,000
Other Equity	248,000	156,000
Shareholders' Equity	12,711,000	11,909,000
Total Liabilities & Stockholders' Equity	18,492,000	16,474,000
Net Current Assets	10,052,000	9,266,000
Total Assets Less Current Liabilities	13,250,000	12,378,000
Shares Outstanding	2,137	2,137

Recent Dividends:

1. Nippon Shindo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Shindo Co., Ltd. (Japan) common.

No dividends paid.

NIPPON SHINYAKU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	148,255,000
Other Revenue	...	...	0
Revenue	170,771,000	160,232,000	148,255,000
Direct Expenses	57,460,000	51,116,000	50,234,000
Gross Profit	113,311,000	109,116,000	98,021,000
SG&A	43,565,000	38,011,000	34,959,000
R&D (OpEx)	36,713,000	34,341,000	31,676,000
Other OpEx	(2,465,000)	1,312,000	(1,911,000)
Indirect Expenses	77,813,000	73,664,000	64,724,000
Total Operating Expenses	135,273,000	124,780,000	114,958,000
Operating Income	35,498,000	35,452,000	33,297,000
Non-Op Income	966,000	685,000	321,000
EBT Continuing	36,464,000	36,137,000	33,618,000
Taxation	6,734,000	3,574,000	7,762,000
EAT Continuing	29,730,000	32,563,000	25,856,000
Min Ints	(7,000)	(2,000)	(2,000)
Net Income	29,721,000	32,558,000	25,851,000
Dividends Per Share	31.54	31.39	28.89
EPS - Basic - Cont	441	483.40	383.82
EPS - Primary	441	483.40	383.82
EPS -Diluted - Cont	441	483.26	383.82
EPS - Diluted	441	483.26	383.82
Shares (primary)	67,356	67,353	67,352
Shares (diluted)	67,356	67,353	67,352

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	76,592,000	55,241,000
Short Term Investments	2,414,000	3,244,000
Cash, Equivs & STI	79,006,000	58,485,000
Receivables	46,157,000	42,292,000
Inventories	51,595,000	42,500,000
Other Current Assets	6,328,000	6,463,000
Current Assets	183,086,000	149,740,000
Net PPE	34,954,000	34,531,000
LT Investments	67,356,000	39,492,000
Intangibles Excl Goodwill	48,242,000	48,315,000
Intangibles	48,242,000	48,315,000
Deferred LT Asset Charges	6,957,000	5,597,000
Other LT Assets	5,763,000	5,962,000
LT Assets	163,272,000	133,897,000
Total Assets	346,359,000	283,637,000
Accounts Payable	26,132,000	16,857,000
Accounts Payable & Accrued Expenses	26,132,000	16,857,000
Current Debt	0	0
Current Capital Lease Obligations	913,000	1,348,000
Current Debt and Capital Leases	913,000	1,348,000
Other Current Liabilities	15,060,000	12,111,000
Current Liabilities	42,105,000	30,316,000
Long-Term Obligations	1,654,000	1,374,000
Deferred LT Liability Charges	5,875,000	...
Pensions & OPEB	4,557,000	4,313,000
Other LT Liabilities	296,000	293,000
Minorities (BS)	319,000	312,000
LT Liabilities	12,382,000	5,980,000
Total Liabilities	54,807,000	36,609,000
Net Assets	291,552,000	247,028,000
Common Share Capital	5,174,000	5,174,000
Share Premium	4,547,000	4,491,000
Retained Earnings	246,691,000	222,640,000
Treasury Stock	2,440,000	2,459,000
Other Equity	37,580,000	17,182,000
Shareholders' Equity	291,552,000	247,028,000
Total Liabilities & Stockholders' Equity	346,359,000	283,637,000
Net Current Assets	140,981,000	119,424,000
Total Assets Less Current Liabilities	304,254,000	253,321,000
Shares Outstanding	67,401	67,379

Recent Dividends:

1. Nippon Shinyaku Co Ltd American Depositary Receipts.

No dividends paid.

2. Nippon Shinyaku Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	57.00		03/31/2023	06/30/2023
	62.00		09/30/2023	12/05/2023
	62.00		03/31/2024	06/28/2024

62.00		09/30/2024	12/05/2024
62.00		03/31/2025	06/30/2025
62.00		09/30/2025	12/05/2025
62.00		03/31/2026	06/29/2026

Annual Dividends:

1. Nippon Shinyaku Co Ltd American Depositary Receipts.

No dividends paid.

2. Nippon Shinyaku Co Ltd common.

2023 ..... 119.00 2024 ..... 124.00 2025 ..... 124.00
2026 ..... 62.00

NIPPON SODA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	152,091,000	155,199,000	154,429,000
Direct Expenses	107,064,000	110,264,000	111,729,000
Gross Profit	45,027,000	44,935,000	42,700,000
SG&A	30,056,000	28,871,000	28,827,000
Other OpEx	0	0	0
Indirect Expenses	30,056,000	28,871,000	28,827,000
Total Operating Expenses	137,120,000	139,135,000	140,556,000
Operating Income	14,971,000	16,064,000	13,873,000
Non-Op Net Interest Income	(548,000)	(268,000)	(212,000)
Non-Op For Curr Gains	1,218,000	(210,000)	1,347,000
Other Non-Op	9,092,000	4,682,000	6,333,000
Non-Op Income	9,762,000	4,204,000	7,468,000
EBT Continuing	24,733,000	20,268,000	21,341,000
Taxation (current)	4,916,000	3,787,000	3,146,000
Taxation (deferred)	1,487,000	1,351,000	1,487,000
Taxation	6,403,000	5,138,000	4,633,000
EAT Continuing	18,330,000	15,130,000	16,708,000
Min Ints	(57,000)	(115,000)	(91,000)
Net Income	18,271,000	15,011,000	16,612,000
Dividends Per Share	160	140	240
EPS - Basic - Cont	336.54	272.56	597.43
EPS - Primary	336.54	272.56	597.43
EPS -Diluted - Cont	336.54	272.56	597.43
EPS - Diluted	336.54	272.56	597.43
Shares (primary)	54,292	55,076	27,806
Shares (diluted)	54,292	55,076	27,806

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,626,000	22,267,000
Cash, Equivs & STI	24,626,000	22,267,000
Receivables	44,142,000	50,129,000
Inventories	52,962,000	53,419,000
Other Current Assets	3,598,000	3,828,000
Current Assets	125,328,000	129,643,000
Net PPE	78,109,000	73,224,000
Intangibles Excl Goodwill	1,998,000	2,763,000
Intangibles	1,998,000	2,763,000
Other LT Assets	101,870,000	82,467,000
LT Assets	181,977,000	158,454,000
Total Assets	307,305,000	288,097,000
Accounts Payable	13,286,000	17,045,000
Accounts Payable & Accrued Expenses	13,286,000	17,045,000
Current Debt	18,617,000	26,913,000
Current Debt and Capital Leases	18,617,000	26,913,000
Other Current Liabilities	16,875,000	17,952,000
Current Liabilities	48,778,000	61,910,000
Long-Term Obligations	33,653,000	23,325,000
Deferred LT Liability Charges	14,981,000	10,675,000
Pensions & OPEB	1,062,000	1,270,000
Other LT Liabilities	2,736,000	2,813,000
Minorities (BS)	1,313,000	1,317,000
LT Liabilities	52,432,000	38,083,000
Total Liabilities	102,524,000	101,311,000
Net Assets	204,781,000	186,786,000
Common Share Capital	29,166,000	29,166,000
Share Premium	21,031,000	24,823,000
Retained Earnings	134,619,000	124,566,000
Treasury Stock	4,347,000	3,191,000
Other Equity	24,312,000	11,421,000
Shareholders' Equity	204,781,000	186,785,000
Total Liabilities & Stockholders' Equity	307,305,000	288,097,000
Net Current Assets	76,550,000	67,733,000
Total Assets Less Current Liabilities	258,527,000	226,187,000
Shares Outstanding	53,601	55,080

Recent Dividends:

1. Nippon Soda Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nippon Soda Co Ltd common.

No dividends paid.

NIPPON STEEL CORP (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,868,097,000
Other Revenue	...	...	0
Revenue	10,063,216,000	8,695,526,000	8,868,097,000
Direct Expenses	8,618,408,000	7,323,874,000	7,481,331,000
Gross Profit	1,444,808,000	1,371,652,000	1,386,766,000
SG&A	993,968,000	815,817,000	730,388,000
RR&I	271,225,000	135,277,000	90,995,000
Other OpEx	22,124,000	(502,000)	(68,954,000)
Indirect Expenses	1,287,317,000	950,592,000	752,429,000
Total Operating Expenses	9,905,725,000	8,274,466,000	8,233,760,000
Operating Income	157,491,000	421,060,000	634,337,000
Non-Op Income	(70,090,000)	(23,582,000)	(14,690,000)
EBT Continuing	87,401,000	397,478,000	619,647,000
Taxation	128,059,000	141,405,000	176,074,000
EAT Continuing	(40,658,000)	256,073,000	443,573,000
Min Ints	(27,596,000)	(32,744,000)	(38,526,000)
Equity Earns	85,412,000	126,900,000	144,326,000
Net Income	17,158,000	350,227,000	549,372,000
Dividends Per Share	35.93	33.51	32.78
EPS - Basic - Cont	3.28	210.55	357.95
EPS - Primary	3.28	210.55	357.95
EPS -Diluted - Cont	3.28	201.09	316.78
EPS - Diluted	3.28	201.09	316.78
Shares (primary)	5,226,246	1,663,357	1,534,734
Shares (diluted)	5,226,246	1,663,357	1,734,259

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	461,262,000	672,526,000
Short Term Investments	54,705,000	41,425,000
Cash, Equivs & STI	515,967,000	713,951,000
Receivables	1,768,226,000	1,430,435,000
Inventories	2,776,012,000	2,199,096,000
Other Current Assets	229,365,000	205,021,000
Current Assets	5,289,570,000	4,548,503,000
Net PPE	5,899,583,000	3,635,585,000
LT Investments	2,002,411,000	2,061,744,000
Goodwill	259,746,000	71,639,000
Intangibles Excl Goodwill	832,800,000	263,231,000
Intangibles	1,092,546,000	334,870,000
Deferred LT Asset Charges	42,280,000	135,074,000
Other LT Assets	334,193,000	226,682,000
LT Assets	9,371,013,000	6,393,955,000
Total Assets	14,660,583,000	10,942,458,000
Accounts Payable	2,340,108,000	1,671,352,000
Accounts Payable & Accrued Expenses	2,340,108,000	1,671,352,000
Current Debt	506,004,000	473,466,000
Current Debt and Capital Leases	506,004,000	473,466,000
Other Current Liabilities	126,574,000	190,675,000
Current Liabilities	2,972,686,000	2,335,493,000
Long-Term Obligations	4,668,249,000	2,034,026,000
Deferred LT Liability Charges	335,144,000	137,014,000
Pensions & OPEB	160,207,000	111,552,000
Other LT Liabilities	499,737,000	420,992,000
Minorities (BS)	494,111,000	520,069,000
LT Liabilities	5,663,337,000	2,703,584,000
Total Liabilities	9,130,134,000	5,559,146,000
Net Assets	5,530,449,000	5,383,312,000
Common Share Capital	569,519,000	569,519,000
Share Premium	588,011,000	578,457,000
Retained Earnings	3,752,153,000	3,819,934,000
Treasury Stock	59,023,000	58,236,000
Other Equity	679,789,000	473,637,000
Shareholders' Equity	5,530,449,000	5,383,311,000
Total Liabilities & Stockholders' Equity	14,660,583,000	10,942,458,000
Net Current Assets	2,316,884,000	2,213,010,000
Total Assets Less Current Liabilities	11,687,897,000	8,606,965,000
Shares Outstanding	5,226,294	1,741,981

Recent Dividends:

1. Nippon Steel Corp (New) common.

ExDate	Amt	Declared	Record	Payable
	0.21		03/31/2023	07/06/2023
	0.17		09/29/2023	12/11/2023
	0.18		03/28/2024	07/05/2024
	0.18		09/30/2024	12/16/2024
	0.18		03/31/2025	07/07/2025

2. Nippon Steel Corp (New) American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	90.00		03/31/2023	06/26/2023
	75.00		09/30/2023	11/30/2023
	85.00		03/29/2024	06/24/2024
	80.00		09/30/2024	12/06/2024
	80.00		03/31/2025	06/25/2025

3. Nippon Steel Corp (New) common.

ExDate	Amt	Declared	Record	Payable
	0.13		09/30/2025	12/15/2025
	0.07		03/31/2026	07/06/2026

4. Nippon Steel Corp (New) American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	60.00		09/30/2025	12/04/2025
	12.00		03/31/2026	06/24/2026

Annual Dividends:

1. Nippon Steel Corp (New) common.

2023 ..... 0.38 2024 ..... 0.36 2025 ..... 0.18

2. Nippon Steel Corp (New) American Depositary Receipt.

2023 ..... 165.00 2024 ..... 165.00 2025 ..... 80.00

3. Nippon Steel Corp (New) common.

2025 ..... 0.13 2026 ..... 0.07

4. Nippon Steel Corp (New) American Depositary Receipt.

2025 ..... 60.00 2026 ..... 12.00

NIPPON SYSTEMWARE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	50,299,000
Other Revenue	...	...	0
Revenue	52,431,000	50,028,000	50,299,000
Direct Expenses	41,669,000	39,518,000	40,287,000
Gross Profit	10,762,000	10,510,000	10,012,000
SG&A	5,472,000	4,394,000	4,149,000
Other OpEx	0	0	0
Indirect Expenses	5,472,000	4,394,000	4,149,000
Total Operating Expenses	47,141,000	43,912,000	44,436,000
Operating Income	5,290,000	6,116,000	5,863,000
Non-Op Net Interest Income	66,000	26,000	27,000
Non-Op For Curr Gains	3,000	...	13,000

Other Non-Op	(59,000)	(715,000)	166,000
Non-Op Income	10,000	(689,000)	206,000
EBT Continuing	5,300,000	5,427,000	6,069,000
Taxation (current)	1,455,000	1,805,000	1,512,000
Taxation (deferred)	135,000	(38,000)	268,000
Taxation	1,590,000	1,767,000	1,780,000
EAT Continuing	3,710,000	3,660,000	4,289,000
Net Income	3,710,000	3,662,000	4,287,000
Dividends Per Share	125	85	85
EPS - Basic - Cont	249	245.79	287.77
EPS - Primary	249	245.79	287.77
EPS -Diluted - Cont	249	245.79	287.77
EPS - Diluted	249	245.79	287.77
Shares (primary)	14,899	14,899	14,899
Shares (diluted)	14,899	14,899	14,899

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,650,000	19,666,000
Cash, Equivs & STI	19,650,000	19,666,000
Receivables	15,298,000	14,393,000
Raw Materials	1,000	1,000
WIP	1,292,000	1,273,000
Finished Goods	915,000	968,000
Inventories - Other	0	0
Inventories	2,208,000	2,242,000
Other Current Assets	755,000	557,000
Current Assets	37,911,000	36,858,000
Net PPE	5,987,000	5,772,000
Intangibles Excl Goodwill	471,000	403,000
Intangibles	471,000	403,000
Other LT Assets	4,919,000	4,116,000
LT Assets	11,377,000	10,291,000
Total Assets	49,289,000	47,149,000
Accounts Payable	3,688,000	3,174,000
Accrued Exps	1,664,000	2,026,000
Accounts Payable & Accrued Expenses	5,352,000	5,200,000
Other Current Liabilities	2,982,000	3,626,000
Current Liabilities	8,334,000	8,826,000
Long-Term Obligations	0	0
Pensions & OPEB	2,689,000	2,712,000
Other LT Liabilities	374,000	196,000
LT Liabilities	3,063,000	2,908,000
Total Liabilities	11,397,000	11,735,000
Net Assets	37,892,000	35,414,000
Common Share Capital	5,500,000	5,500,000
Share Premium	86,000	86,000
Retained Earnings	32,258,000	29,815,000
Treasury Stock	1,000	1,000
Other Equity	48,000	14,000
Shareholders' Equity	37,891,000	35,414,000
Total Liabilities & Stockholders' Equity	49,289,000	47,149,000
Net Current Assets	29,577,000	28,032,000
Total Assets Less Current Liabilities	40,955,000	38,323,000
Shares Outstanding	14,899	14,899

Recent Dividends:

1. Nippon Systemware Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nippon Systemware Co., Ltd. (Japan) common.

No dividends paid.

NIPPON TELEVISION HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	423,523,000
Other Revenue	...	...	0
Revenue	484,418,000	461,915,000	423,523,000
Direct Expenses	303,527,000	298,945,000	281,582,000
Gross Profit	180,891,000	162,970,000	141,941,000
SG&A	111,558,000	108,053,000	100,063,000
Other OpEx	0	0	0
Indirect Expenses	111,558,000	108,053,000	100,063,000
Total Operating Expenses	415,085,000	406,998,000	381,645,000
Operating Income	69,333,000	54,917,000	41,878,000
Non-Op Net Interest Income	2,921,000	2,066,000	1,680,000
Non-Op For Curr Gains	161,000	(182,000)	208,000
Other Non-Op	14,589,000	12,289,000	7,954,000
Non-Op Income	17,671,000	14,173,000	9,842,000
EBT Continuing	87,004,000	69,090,000	51,720,000
Taxation (current)	25,753,000	22,546,000	19,202,000
Taxation (deferred)	(502,000)	(882,000)	(2,936,000)
Taxation	25,251,000	21,664,000	16,266,000
EAT Continuing	61,753,000	47,426,000	35,454,000
Min Ints	(4,984,000)	(1,426,000)	(794,000)
Net Income	56,767,000	46,000,000	34,660,000
Dividends Per Share	45	40	40
EPS - Basic - Cont	228.07	183.42	136.41
EPS - Primary	228.07	183.42	136.41
EPS -Diluted - Cont	225.98	183.37	136.41
EPS - Diluted	225.98	183.37	136.41
Shares (primary)	248,900	250,792	254,081
Shares (diluted)	251,204	250,859	254,081

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	96,198,000	93,293,000
Short Term Investments	123,000,000	106,010,000
Cash, Equivs & STI	219,198,000	199,303,000
Receivables	120,103,000	118,006,000
Inventories	5,691,000	5,162,000
Other Current Assets	34,510,000	29,342,000
Current Assets	379,502,000	351,813,000
Net PPE	254,382,000	253,529,000
Intangibles Excl Goodwill	28,079,000	29,043,000
Intangibles	28,079,000	29,043,000
Other LT Assets	620,599,000	597,732,000
LT Assets	903,060,000	880,304,000
Total Assets	1,282,562,000	1,232,117,000
Accounts Payable	13,782,000	14,418,000
Accrued Exps	64,165,000	60,950,000
Accounts Payable & Accrued Expenses	77,947,000	75,368,000
Current Debt	3,754,000	2,399,000
Current Debt and Capital Leases	3,754,000	2,399,000
Other Current Liabilities	47,520,000	40,832,000
Current Liabilities	129,221,000	118,599,000
Long-Term Obligations	0	1,424,000
Deferred LT Liability Charges	71,365,000	71,218,000
Pensions & OPEB	12,933,000	14,356,000
Other LT Liabilities	37,960,000	35,528,000
Minorities (BS)	36,133,000	31,309,000
LT Liabilities	122,258,000	122,526,000
Total Liabilities	287,612,000	272,434,000
Net Assets	994,950,000	959,683,000
Common Share Capital	18,600,000	18,600,000
Share Premium	35,266,000	35,266,000
Retained Earnings	805,571,000	766,525,000
Treasury Stock	25,316,000	19,041,000
Other Equity	160,829,000	158,333,000
Shareholders' Equity	994,950,000	959,683,000
Total Liabilities & Stockholders' Equity	1,282,562,000	1,232,117,000
Net Current Assets	250,281,000	233,214,000
Total Assets Less Current Liabilities	1,153,341,000	1,113,518,000
Shares Outstanding	247,384	250,361

Recent Dividends:

1. Nippon Television Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Nippon Television Holdings Inc common.

No dividends paid.

NIPPON THOMPSON CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Sales	...	...	55,048,000
Other Revenue	...	...	0
Revenue	63,031,000	54,384,000	55,048,000
Direct Expenses	42,832,000	37,680,000	37,045,000
Gross Profit	20,199,000	16,704,000	18,003,000
SG&A	16,095,000	15,529,000	14,838,000
Other OpEx	0	0	0
Indirect Expenses	16,095,000	15,529,000	14,838,000
Total Operating Expenses	58,927,000	53,209,000	51,883,000
Operating Income	4,104,000	1,175,000	3,165,000
Non-Op Net Interest Income	(186,000)	(172,000)	(65,000)
Non-Op For Curr Gains	625,000	(79,000)	857,000
Other Non-Op	211,000	1,015,000	1,077,000
Non-Op Income	650,000	764,000	1,869,000
EBT Continuing	4,754,000	1,939,000	5,034,000
Taxation (current)	1,507,000	768,000	1,648,000
Taxation (deferred)	(824,000)	610,000	709,000
Taxation	683,000	1,378,000	2,357,000
EAT Continuing	4,071,000	561,000	2,677,000
Net Income	4,069,000	559,000	2,674,000
Dividends Per Share	29.50	19	19
EPS - Basic - Cont	58.51	8.11	37.82
EPS - Primary	58.51	8.11	37.82
EPS -Diluted - Cont	58.39	8.09	37.71
EPS - Diluted	58.39	8.09	37.71
Shares (primary)	69,546	68,927	70,714
Shares (diluted)	69,687	69,098	70,910
Taxation (Cumu)	...	1,378,000	...
EPS - Primary (Cumu)	...	8.11	...
EPS - Diluted (Cumu)	...	8.09	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	25,002,000	24,434,000
Cash, Equivs & STI	25,002,000	24,434,000
Receivables	17,159,000	13,986,000
Raw Materials	7,734,000	8,504,000
WIP	10,555,000	10,978,000
Inventories - Other	16,959,000	19,752,000
Inventories	35,248,000	39,234,000
Other Current Assets	1,822,000	1,948,000
Current Assets	79,231,000	79,602,000
Net PPE	23,928,000	23,677,000
Intangibles Excl Goodwill	1,996,000	1,949,000
Intangibles	1,996,000	1,949,000
Other LT Assets	20,303,000	15,877,000
LT Assets	46,227,000	41,503,000
Total Assets	125,459,000	121,106,000
Accounts Payable	4,205,000	3,977,000
Accrued Exps	3,147,000	2,842,000
Accounts Payable & Accrued Expenses	7,352,000	6,819,000
Current Debt	11,663,000	7,415,000
Current Capital Lease Obligations	432,000	371,000
Current Debt and Capital Leases	12,095,000	7,786,000
Other Current Liabilities	3,067,000	2,441,000
Current Liabilities	22,514,000	17,046,000
Long-Term Obligations	17,294,000	26,190,000
Deferred LT Liability Charges	852,000	462,000
Pensions & OPEB	32,000	32,000
Other LT Liabilities	1,581,000	1,303,000
LT Liabilities	19,759,000	27,987,000
Total Liabilities	42,274,000	45,034,000
Net Assets	83,185,000	76,072,000
Common Share Capital	9,533,000	9,533,000
Share Premium	12,963,000	12,886,000
Retained Earnings	47,945,000	45,531,000
Treasury Stock	2,126,000	2,324,000
Other Equity	14,869,000	10,446,000
Shareholders' Equity	83,184,000	76,072,000
Total Liabilities & Stockholders' Equity	125,459,000	121,106,000
Net Current Assets	56,717,000	62,556,000
Total Assets Less Current Liabilities	102,945,000	104,060,000

Shares Outstanding	69,783	69,129

Recent Dividends:
1. Nippon Thompson Co Ltd common.
No dividends paid.
Annual Dividends:
1. Nippon Thompson Co Ltd common.
No dividends paid.

NIPPON TUNGSTEN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,776,000	12,392,000	11,464,000
Direct Expenses	9,663,000	9,464,000	8,906,000
Gross Profit	3,113,000	2,928,000	2,558,000
SG&A	2,399,000	2,238,000	2,082,000
Other OpEx	0	0	0
Indirect Expenses	2,399,000	2,238,000	2,082,000
Total Operating Expenses	12,062,000	11,702,000	10,988,000
Operating Income	714,000	690,000	476,000
Non-Op Net Interest Income	(32,000)	(21,000)	(15,000)
Non-Op For Curr Gains	38,000	(3,000)	50,000
Other Non-Op	(384,000)	286,000	114,000
Non-Op Income	(378,000)	262,000	149,000
EBT Continuing	336,000	952,000	625,000
Taxation (current)	315,000	199,000	108,000
Taxation (deferred)	(250,000)	76,000	(7,000)
Taxation	65,000	275,000	101,000
EAT Continuing	271,000	677,000	524,000
Net Income	271,000	677,000	527,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	55.76	139.58	108.87
EPS - Primary	55.76	139.58	108.87
EPS -Diluted - Cont	55.62	139.23	108.59
EPS - Diluted	55.62	139.23	108.59
Shares (primary)	4,855	4,848	4,842
Shares (diluted)	4,855	4,860	4,854

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,211,000	3,307,000
Cash, Equivs & STI	3,211,000	3,307,000
Receivables	4,811,000	4,436,000
Raw Materials	1,111,000	670,000
WIP	1,266,000	1,152,000
Inventories - Other	275,000	328,000
Inventories	2,652,000	2,150,000
Other Current Assets	374,000	252,000
Current Assets	11,048,000	10,145,000
Net PPE	3,163,000	3,737,000
Intangibles Excl Goodwill	7,000	16,000
Intangibles	7,000	16,000
Other LT Assets	4,712,000	3,735,000
LT Assets	7,882,000	7,488,000
Total Assets	18,931,000	17,633,000
Accounts Payable	874,000	833,000
Accounts Payable & Accrued Expenses	874,000	833,000
Current Debt	2,430,000	2,430,000
Current Capital Lease Obligations	16,000	19,000
Current Debt and Capital Leases	2,446,000	2,449,000
Other Current Liabilities	1,751,000	1,275,000
Current Liabilities	5,071,000	4,557,000
Long-Term Obligations	16,000	33,000
Deferred LT Liability Charges	281,000	256,000
Other LT Liabilities	218,000	224,000
LT Liabilities	515,000	513,000
Total Liabilities	5,587,000	5,070,000
Net Assets	13,344,000	12,563,000
Common Share Capital	2,509,000	2,509,000
Share Premium	2,234,000	2,232,000
Retained Earnings	7,262,000	7,234,000
Treasury Stock	301,000	308,000
Other Equity	1,639,000	896,000
Shareholders' Equity	13,343,000	12,563,000
Total Liabilities & Stockholders' Equity	18,931,000	17,633,000
Net Current Assets	5,977,000	5,588,000
Total Assets Less Current Liabilities	13,860,000	13,076,000
Shares Outstanding	4,857	4,850

Recent Dividends:
1. Nippon Tungsten Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Nippon Tungsten Co., Ltd. (Japan) common.
No dividends paid.

NIPPON YAKIN KOGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	180,341,000
Other Revenue	…	…	0
Revenue	150,866,000	172,097,000	180,341,000
Direct Expenses	125,507,000	141,448,000	146,977,000
Gross Profit	25,359,000	30,649,000	33,364,000
SG&A	14,385,000	13,682,000	13,354,000
Other OpEx	0	0	0
Indirect Expenses	14,385,000	13,682,000	13,354,000
Total Operating Expenses	139,892,000	155,130,000	160,331,000
Operating Income	10,974,000	16,967,000	20,010,000
Non-Op Net Interest Income	(952,000)	(705,000)	(616,000)
Non-Op For Curr Gains	47,000	(51,000)	339,000
Other Non-Op	(482,000)	(120,000)	(571,000)
Non-Op Income	(1,387,000)	(876,000)	(848,000)
EBT Continuing	9,587,000	16,091,000	19,162,000
Taxation (current)	2,411,000	4,115,000	5,004,000
Taxation (deferred)	(45,000)	352,000	465,000
Taxation	2,366,000	4,467,000	5,469,000
EAT Continuing	7,221,000	11,624,000	13,693,000
Min Ints	(4,000)	(46,000)	(127,000)
Net Income	7,215,000	11,579,000	13,565,000
Dividends Per Share	220	220	200
EPS - Basic - Cont	519.86	819.46	933.64
EPS - Primary	519.86	819.46	933.64
EPS -Diluted - Cont	519.86	819.46	933.64
EPS - Diluted	519.86	819.46	933.64
Shares (primary)	13,880	14,130	14,529
Shares (diluted)	13,880	14,130	14,529

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,275,000	9,516,000
Cash, Equivs & STI	11,275,000	9,516,000
Receivables	23,615,000	26,355,000
Raw Materials	17,587,000	16,028,000
WIP	31,336,000	33,455,000
Inventories - Other	13,200,000	13,225,000
Inventories	62,123,000	62,708,000
Other Current Assets	2,236,000	3,156,000
Current Assets	99,249,000	101,735,000
Net PPE	108,670,000	106,047,000
Intangibles Excl Goodwill	2,799,000	2,909,000
Intangibles	2,799,000	2,909,000
Other LT Assets	8,673,000	6,744,000
LT Assets	120,142,000	115,700,000
Total Assets	219,411,000	217,461,000
Accounts Payable	11,803,000	16,513,000
Accounts Payable & Accrued Expenses	11,803,000	16,513,000
Current Debt	47,546,000	46,031,000
Current Debt and Capital Leases	47,546,000	46,031,000
Other Current Liabilities	10,804,000	11,610,000
Current Liabilities	70,153,000	74,154,000
Long-Term Obligations	32,983,000	32,742,000
Deferred LT Liability Charges	4,532,000	4,031,000
Pensions & OPEB	10,312,000	9,787,000
Other LT Liabilities	123,000	142,000
Minorities (BS)	200,000	192,000
LT Liabilities	47,950,000	46,702,000
Total Liabilities	118,303,000	121,047,000
Net Assets	101,108,000	96,414,000
Common Share Capital	24,301,000	24,301,000
Share Premium	9,552,000	9,542,000
Retained Earnings	66,437,000	62,436,000
Treasury Stock	5,956,000	5,058,000
Other Equity	6,774,000	5,193,000
Shareholders' Equity	101,108,000	96,414,000
Total Liabilities & Stockholders' Equity	219,411,000	217,461,000
Net Current Assets	29,096,000	27,581,000
Total Assets Less Current Liabilities	149,258,000	143,307,000
Shares Outstanding	13,854	14,083

Recent Dividends:
1. Nippon Yakin Kogyo Co., Ltd. preferred series 3.
No dividends paid.
2. Nippon Yakin Kogyo Co., Ltd. preferred series 2.
No dividends paid.
3. Nippon Yakin Kogyo Co., Ltd. preferred series 1.
No dividends paid.
4. Nippon Yakin Kogyo Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Nippon Yakin Kogyo Co., Ltd. preferred series 3.
No dividends paid.
2. Nippon Yakin Kogyo Co., Ltd. preferred series 2.
No dividends paid.
3. Nippon Yakin Kogyo Co., Ltd. preferred series 1.
No dividends paid.
4. Nippon Yakin Kogyo Co., Ltd. common.
No dividends paid.

NIRECO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,861,203
Other Revenue	…	…	0
Revenue	11,022,975	10,756,978	9,861,203
Direct Expenses	6,596,698	6,257,638	5,931,895
Gross Profit	4,426,277	4,499,340	3,929,308
SG&A	2,725,021	2,591,919	2,542,401
Other OpEx	0	0	0
Indirect Expenses	2,725,021	2,591,919	2,542,401
Total Operating Expenses	9,321,719	8,849,557	8,474,296
Operating Income	1,701,256	1,907,421	1,386,907
Non-Op Net Interest Income	6,083	7,799	8,350
Non-Op For Curr Gains	(18,606)	(11,392)	(3,870)
Other Non-Op	274,328	170,910	76,651
Non-Op Income	261,805	167,317	81,131
EBT Continuing	1,963,061	2,074,738	1,468,038
Taxation (current)	579,270	559,249	493,489
Taxation (deferred)	(52,209)	(52,216)	(37,484)
Taxation	527,061	507,033	456,005
EAT Continuing	1,436,000	1,567,705	1,012,033
Min Ints	5,606	(5,140)	(771)
Net Income	1,441,607	1,562,563	1,011,259
Dividends Per Share	89	95	62
EPS - Basic - Cont	196.75	211.11	137.36
EPS - Primary	196.75	211.11	137.36
EPS -Diluted - Cont	193.95	208.14	135.09
EPS - Diluted	193.95	208.14	135.09
Shares (primary)	7,327	7,401	7,362
Shares (diluted)	7,433	7,506	7,485

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,106,925	4,815,230
Cash, Equivs & STI	5,106,925	4,815,230
Receivables	4,197,004	4,408,856
Raw Materials	1,112,067	1,282,535

WIP	1,669,612	1,239,139	
Inventories - Other	1,569,118	1,393,825	
Inventories	4,350,797	3,915,499	
Other Current Assets	138,136	128,413	
Current Assets	13,792,862	13,267,998	
Net PPE	4,078,370	3,970,121	
Intangibles Excl Goodwill	107,520	100,274	
Intangibles	107,520	100,274	
Other LT Assets	2,609,465	2,014,523	
LT Assets	6,795,355	6,084,918	
Total Assets	20,588,218	19,352,917	
Accounts Payable	421,649	506,487	
Accrued Exps	792,869	721,184	
Accounts Payable & Accrued Expenses	1,214,518	1,227,671	
Current Debt	240,606	16,574	
Current Capital Lease Obligations	3,683	4,424	
Current Debt and Capital Leases	244,289	20,998	
Other Current Liabilities	765,349	704,685	
Current Liabilities	2,224,156	1,953,354	
Long-Term Obligations	296,768	116,659	
Deferred LT Liability Charges	441,065	298,740	
Pensions & OPEB	442,311	228,560	
Other LT Liabilities	111,076	82,350	
Minorities (BS)	...	20,500	
LT Liabilities	1,291,220	726,309	
Total Liabilities	3,515,377	2,700,163	
Net Assets	17,072,841	16,652,754	
Common Share Capital	3,094,819	3,094,819	
Share Premium	4,141,315	4,144,491	
Retained Earnings	8,695,364	8,521,013	
Treasury Stock	240,244	236,878	
Other Equity	1,381,586	1,129,308	
Shareholders' Equity	17,072,840	16,652,753	
Total Liabilities & Stockholders' Equity	20,588,218	19,352,917	
Net Current Assets	11,568,706	11,314,644	
Total Assets Less Current Liabilities	18,364,062	17,399,563	
Shares Outstanding	7,158	7,412	

Recent Dividends:

1. Nireco Corp common.

No dividends paid.

Annual Dividends:

1. Nireco Corp common.

No dividends paid.

NISHI-NIPPON RAILROAD CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	474,156,000	443,495,000	411,649,000
Direct Expenses	411,243,000	385,479,000	355,558,000
Gross Profit	62,913,000	58,016,000	56,091,000
SG&A	32,702,000	31,360,000	30,213,000
Other OpEx	0	0	0
Indirect Expenses	32,702,000	31,360,000	30,213,000
Total Operating Expenses	443,945,000	416,839,000	385,771,000
Operating Income	30,211,000	26,656,000	25,878,000
Non-Op Net Interest Income	(2,700,000)	(1,934,000)	(1,670,000)
Non-Op For Curr Gains	...	631,000	...
Other Non-Op	18,676,000	5,536,000	15,221,000
Non-Op Income	15,976,000	4,233,000	13,551,000
EBT Continuing	46,187,000	30,889,000	39,429,000
Taxation (current)	11,436,000	9,598,000	8,080,000
Taxation (deferred)	1,891,000	(219,000)	5,766,000
Taxation	13,327,000	9,379,000	13,846,000
EAT Continuing	32,860,000	21,510,000	25,583,000
Min Ints	(704,000)	(698,000)	(858,000)
Net Income	32,155,000	20,810,000	24,723,000
Dividends Per Share	70	40	40
EPS - Basic - Cont	423.28	267.21	314
EPS - Primary	423.28	267.21	314
EPS -Diluted - Cont	422.68	266.78	313.41
EPS - Diluted	422.68	266.78	313.41
Shares (primary)	75,967	77,880	78,738
Shares (diluted)	76,074	78,004	78,885

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	46,867,000	51,318,000
Cash, Equivs & STI	46,867,000	51,318,000
Receivables	65,987,000	63,090,000
Raw Materials	2,730,000	2,499,000
WIP	362,000	281,000
Inventories - Other	94,215,000	82,727,000
Inventories	97,307,000	85,507,000
Other Current Assets	10,023,000	17,768,000
Current Assets	220,184,000	217,683,000
Net PPE	467,636,000	457,627,000
Intangibles Excl Goodwill	10,207,000	4,577,000
Intangibles	10,207,000	4,577,000
Other LT Assets	122,824,000	102,238,000
LT Assets	600,667,000	564,442,000
Total Assets	820,851,000	782,126,000
Accounts Payable	44,677,000	55,460,000
Accrued Exps	8,217,000	7,580,000
Accounts Payable & Accrued Expenses	52,894,000	63,040,000
Current Debt	64,773,000	56,064,000
Current Debt and Capital Leases	64,773,000	56,064,000
Other Current Liabilities	45,796,000	38,001,000
Current Liabilities	163,463,000	157,105,000
Long-Term Obligations	298,213,000	310,096,000
Deferred LT Liability Charges	11,573,000	4,268,000
Pensions & OPEB	10,997,000	12,894,000
Other LT Liabilities	43,559,000	41,723,000
Minorities (BS)	8,958,000	6,774,000
LT Liabilities	364,342,000	368,981,000
Total Liabilities	536,764,000	532,860,000
Net Assets	284,087,000	249,266,000
Common Share Capital	26,157,000	26,157,000
Share Premium	12,129,000	12,137,000
Retained Earnings	211,091,000	182,591,000
Treasury Stock	8,436,000	4,471,000
Other Equity	43,145,000	32,851,000
Shareholders' Equity	284,086,000	249,265,000
Total Liabilities & Stockholders' Equity	820,851,000	782,126,000
Net Current Assets	56,721,000	60,578,000
Total Assets Less Current Liabilities	657,388,000	625,021,000
Shares Outstanding	75,514	77,475

Recent Dividends:

1. Nishi-Nippon Railroad Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nishi-Nippon Railroad Co., Ltd. (Japan) common.

No dividends paid.

NISHIKAWA RUBBER COMPANY, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	117,904,000
Other Revenue	...	...	0
Revenue	122,138,000	120,639,000	117,904,000
Direct Expenses	98,697,000	99,211,000	99,207,000
Gross Profit	23,441,000	21,428,000	18,697,000
SG&A	14,388,000	14,103,000	12,141,000
Other OpEx	0	0	0
Indirect Expenses	14,388,000	14,103,000	12,141,000
Total Operating Expenses	113,085,000	113,314,000	111,348,000
Operating Income	9,053,000	7,325,000	6,556,000
Non-Op Net Interest Income	(250,000)	(256,000)	(368,000)
Non-Op For Curr Gains	1,227,000	(1,264,000)	1,425,000
Other Non-Op	4,393,000	1,832,000	499,000
Non-Op Income	5,370,000	312,000	1,556,000
EBT Continuing	14,423,000	7,637,000	8,112,000
Taxation (current)	3,069,000	2,023,000	2,514,000
Taxation (deferred)	448,000	645,000	71,000
Taxation	2,378,000	2,668,000	2,585,000
EAT Continuing	12,045,000	4,969,000	5,527,000
Min Ints	(1,081,000)	(1,010,000)	(488,000)
Net Income	10,960,000	3,957,000	5,038,000
Dividends Per Share	183	104.50	44
EPS - Basic - Cont	293.81	102.49	261.46
EPS - Primary	293.81	102.49	261.46
EPS -Diluted - Cont	293.81	102.49	261.46
EPS - Diluted	293.81	102.49	261.46
Shares (primary)	37,304	38,615	19,272
Shares (diluted)	37,304	38,615	19,272

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	51,927,000	47,808,000
Short Term Investments	2,100,000	2,110,000
Cash, Equivs & STI	54,027,000	49,918,000
Receivables	17,360,000	16,792,000
Raw Materials	3,109,000	2,901,000
WIP	1,301,000	1,151,000
Finished Goods	3,463,000	3,302,000
Inventories - Other	0	0
Inventories	7,873,000	7,354,000
Current Tax Assets	47,000	108,000
Other Current Assets	1,080,000	1,948,000
Current Assets	80,387,000	76,120,000
Net PPE	29,340,000	29,671,000
Intangibles Excl Goodwill	1,192,000	1,332,000
Intangibles	1,192,000	1,332,000
Other LT Assets	36,448,000	31,277,000
LT Assets	66,980,000	62,280,000
Total Assets	147,367,000	138,400,000
Accounts Payable	8,837,000	10,122,000
Accounts Payable & Accrued Expenses	8,837,000	10,122,000
Current Debt	14,956,000	11,115,000
Current Debt and Capital Leases	14,956,000	11,115,000
Other Current Liabilities	10,467,000	8,687,000
Current Liabilities	34,260,000	29,924,000
Long-Term Obligations	10,726,000	7,310,000
Deferred LT Liability Charges	8,800,000	6,915,000
Pensions & OPEB	526,000	458,000
Other LT Liabilities	722,000	2,071,000
Minorities (BS)	4,442,000	3,785,000
LT Liabilities	20,774,000	16,754,000
Total Liabilities	59,477,000	50,464,000
Net Assets	87,890,000	87,936,000
Common Share Capital	3,364,000	3,364,000
Share Premium	3,527,000	3,555,000
Retained Earnings	58,077,000	60,396,000
Treasury Stock	1,627,000	773,000
Other Equity	24,549,000	21,394,000
Shareholders' Equity	87,890,000	87,936,000
Total Liabilities & Stockholders' Equity	147,367,000	138,400,000
Net Current Assets	46,127,000	46,196,000
Total Assets Less Current Liabilities	113,107,000	108,476,000
Shares Outstanding	36,255	38,627

Recent Dividends:

1. Nishikawa Rubber Company, Ltd. common.

No dividends paid.

Annual Dividends:

1. Nishikawa Rubber Company, Ltd. common.

No dividends paid.

NISSAN CHEMICAL CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	226,705,000
Other Revenue	...	...	0
Revenue	279,586,000	251,365,000	226,705,000
Direct Expenses	148,647,000	134,823,000	121,930,000
Gross Profit	130,939,000	116,542,000	104,775,000

SG&A	67,387,000	59,708,000	56,572,000
Other OpEx	0	0	0
Indirect Expenses	67,387,000	59,708,000	56,572,000
Total Operating Expenses	216,034,000	194,531,000	178,502,000
Operating Income	63,552,000	56,834,000	48,203,000
Non-Op Net Interest Income	(218,000)	(437,000)	(365,000)
Non-Op For Curr Gains	613,000	(153,000)	2,210,000
Other Non-Op	1,952,000	3,229,000	1,737,000
Non-Op Income	2,347,000	2,639,000	3,582,000
EBT Continuing	65,899,000	59,473,000	51,785,000
Taxation (current)	14,894,000	17,348,000	12,847,000
Taxation (deferred)	504,000	(828,000)	730,000
Taxation	15,398,000	16,520,000	13,577,000
EAT Continuing	50,501,000	42,953,000	38,208,000
Min Ints	(791,000)	92,000	(172,000)
Net Income	49,707,000	43,043,000	38,033,000
Dividends Per Share	202	174	164
EPS - Basic - Cont	368.26	313.26	272.82
EPS - Primary	368.26	313.26	272.82
EPS -Diluted - Cont	368.26	313.26	272.82
EPS - Diluted	368.26	313.26	272.82
Shares (primary)	134,978	137,405	139,408
Shares (diluted)	134,978	137,405	139,408

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,729,000	27,454,000
Short Term Investments	445,000	2,257,000
Cash, Equivs & STI	36,174,000	29,711,000
Receivables	99,737,000	91,213,000
Raw Materials	19,634,000	22,624,000
WIP	14,000	19,000
Inventories - Other	56,991,000	57,505,000
Inventories	76,639,000	80,148,000
Other Current Assets	9,401,000	9,280,000
Current Assets	221,951,000	210,352,000
Net PPE	76,968,000	72,424,000
Intangibles Excl Goodwill	12,770,000	13,463,000
Intangibles	12,770,000	13,463,000
Other LT Assets	43,388,000	34,524,000
LT Assets	133,126,000	120,411,000
Total Assets	355,078,000	330,763,000
Accounts Payable	22,555,000	19,877,000
Accounts Payable & Accrued Expenses	22,555,000	19,877,000
Current Debt	28,057,000	29,497,000
Current Debt and Capital Leases	28,057,000	29,497,000
Other Current Liabilities	27,667,000	29,844,000
Current Liabilities	78,279,000	79,218,000
Long-Term Obligations	10,388,000	10,977,000
Deferred LT Liability Charges	3,712,000	1,063,000
Pensions & OPEB	642,000	542,000
Other LT Liabilities	3,005,000	2,781,000
Minorities (BS)	3,786,000	2,889,000
LT Liabilities	17,747,000	15,363,000
Total Liabilities	99,812,000	97,471,000
Net Assets	255,266,000	233,292,000
Common Share Capital	18,942,000	18,942,000
Share Premium	13,613,000	13,613,000
Retained Earnings	209,641,000	192,928,000
Treasury Stock	3,424,000	2,590,000
Other Equity	16,493,000	10,398,000
Shareholders' Equity	255,265,000	233,291,000
Total Liabilities & Stockholders' Equity	355,078,000	330,763,000
Net Current Assets	143,672,000	131,134,000
Total Assets Less Current Liabilities	276,799,000	251,545,000
Shares Outstanding	134,109	136,282

Recent Dividends:

1. Nissan Chemical Corp common.

ExDate	Amt	Declared	Record	Payable
	94.00		03/31/2023	06/29/2023
	70.00		09/30/2023	12/04/2023
	94.00		03/29/2024	06/27/2024
	70.00		09/30/2024	12/09/2024
	104.00		03/31/2025	06/27/2025
	70.00		09/30/2025	12/08/2025

2. Nissan Chemical Corp American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Nissan Chemical Corp common.

2023 ..... 164.00 2024 ..... 164.00 2025 ..... 174.00

2. Nissan Chemical Corp American Depositary Receipt.

No dividends paid.

NISSAN MOTOR CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	12,685,716,000
Other Revenue	...	...	0
Revenue	12,007,888,000	12,633,214,000	12,685,716,000
Direct Expenses	10,467,932,000	10,939,854,000	10,618,802,000
Gross Profit	1,539,956,000	1,693,360,000	2,066,914,000
SG&A	1,481,951,000	1,623,562,000	1,498,196,000
Other OpEx	0	0	0
Indirect Expenses	1,481,951,000	1,623,562,000	1,498,196,000
Total Operating Expenses	11,949,883,000	12,563,416,000	12,116,998,000
Operating Income	58,005,000	69,798,000	568,718,000
Non-Op Net Interest Income	(45,086,000)	(23,566,000)	(14,516,000)
Non-Op For Curr Gains	24,623,000	(49,040,000)	(69,165,000)
Other Non-Op	(477,922,000)	(410,810,000)	114,188,000
Non-Op Income	(498,385,000)	(483,416,000)	30,507,000
EBT Continuing	(440,380,000)	(413,618,000)	599,225,000
Taxation (current)	137,615,000	265,142,000	233,587,000
Taxation (deferred)	(51,329,000)	(18,675,000)	(83,914,000)
Taxation	86,286,000	246,467,000	149,673,000
EAT Continuing	(526,666,000)	(660,085,000)	449,552,000
Min Ints	(6,429,000)	(10,813,000)	(22,903,000)
Net Income	(533,095,000)	(670,898,000)	426,649,000
Dividends Per Share	...	30.33	29.82
EPS - Basic - Cont	(152.58)	(187.08)	110.47
EPS - Primary	(152.58)	(187.08)	110.47
EPS -Diluted - Cont	(152.58)	(187.08)	110.47
EPS - Diluted	(152.58)	(187.08)	110.47
Shares (primary)	3,493,940	3,586,245	3,862,122
Shares (diluted)	3,493,940	3,586,245	3,862,122

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,575,442,000	1,961,513,000
Short Term Investments	689,370,000	236,000,000
Cash, Equivs & STI	2,264,812,000	2,197,513,000
Receivables	7,862,713,000	7,670,603,000
Raw Materials	576,860,000	588,031,000
WIP	75,449,000	80,039,000
Inventories - Other	976,935,000	1,004,235,000
Inventories	1,629,244,000	1,672,305,000
Other Current Assets	918,739,000	783,046,000
Current Assets	12,675,508,000	12,323,467,000
Net PPE	4,530,402,000	4,332,060,000
Intangibles Excl Goodwill	167,768,000	216,554,000
Intangibles	167,768,000	216,554,000
Other LT Assets	2,428,820,000	2,148,870,000
LT Assets	7,126,990,000	6,697,484,000
Total Assets	19,812,442,000	19,024,060,000
Accounts Payable	2,142,560,000	2,070,387,000
Accrued Exps	1,165,641,000	1,092,732,000
Accounts Payable & Accrued Expenses	3,308,201,000	3,163,119,000
Current Debt	3,541,094,000	3,615,743,000
Current Capital Lease Obligations	60,157,000	44,400,000
Current Debt and Capital Leases	3,601,251,000	3,660,143,000
Other Current Liabilities	1,214,849,000	1,246,928,000
Current Liabilities	8,124,301,000	8,070,190,000
Long-Term Obligations	5,211,157,000	4,369,888,000
Deferred LT Liability Charges	277,942,000	230,872,000
Pensions & OPEB	150,066,000	164,516,000
Other LT Liabilities	807,308,000	743,246,000
Minorities (BS)	442,687,000	486,805,000
LT Liabilities	6,446,473,000	5,508,522,000
Total Liabilities	15,013,461,000	14,065,517,000
Net Assets	4,798,981,000	4,958,543,000
Common Share Capital	605,814,000	605,814,000
Share Premium	841,464,000	825,756,000
Retained Earnings	2,870,651,000	3,415,475,000
Treasury Stock	86,821,000	88,284,000
Other Equity	567,873,000	199,782,000
Shareholders' Equity	4,798,981,000	4,958,543,000
Total Liabilities & Stockholders' Equity	19,812,442,000	19,024,060,000
Net Current Assets	4,551,207,000	4,253,277,000
Total Assets Less Current Liabilities	11,688,141,000	10,953,870,000
Shares Outstanding	3,496,383	3,492,272

Recent Dividends:

1. Nissan Motor Co., Ltd. common.

No dividends paid.

2. Nissan Motor Co., Ltd. American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Nissan Motor Co., Ltd. common.

No dividends paid.

2. Nissan Motor Co., Ltd. American Depositary Receipts.

No dividends paid.

NISSAN SHATAI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	301,071,000
Other Revenue	...	...	0
Revenue	403,800,000	350,508,000	301,071,000
Direct Expenses	382,061,000	338,187,000	292,633,000
Gross Profit	21,739,000	12,321,000	8,438,000
SG&A	7,576,000	7,173,000	7,458,000
D&A (OpEx)	53,000	44,000	12,000
Other OpEx	0	0	0
Indirect Expenses	7,629,000	7,217,000	7,470,000
Total Operating Expenses	389,690,000	345,404,000	300,103,000
Operating Income	14,110,000	5,104,000	968,000
Non-Op Net Interest Income	365,000	429,000	262,000
Other Non-Op	(4,569,000)	(1,441,000)	(503,000)
Non-Op Income	(4,204,000)	(1,012,000)	(241,000)
EBT Continuing	9,906,000	4,092,000	727,000
Taxation (current)	4,796,000	449,000	126,000
Taxation (deferred)	(1,785,000)	607,000	192,000
Taxation	3,011,000	1,056,000	318,000
EAT Continuing	6,895,000	3,036,000	409,000
Net Income	6,894,000	3,033,000	407,000
Dividends Per Share	15.50	13	13
EPS - Basic - Cont	50.90	22.39	3.01
EPS - Primary	50.90	22.39	3.01
EPS -Diluted - Cont	50.90	22.39	3.01
EPS - Diluted	50.90	22.39	3.01
Shares (primary)	135,453	135,453	135,453
Shares (diluted)	135,453	135,453	135,453

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	74,708,000	70,883,000
Cash, Equivs & STI	74,708,000	70,883,000
Receivables	97,167,000	97,957,000
Raw Materials	5,050,000	4,415,000
WIP	888,000	746,000
Inventories - Other	0	0
Inventories	5,938,000	5,161,000
Other Current Assets	187,000	218,000
Current Assets	178,000,000	174,219,000
Net PPE	85,954,000	86,787,000
Intangibles Excl Goodwill	1,639,000	2,129,000
Intangibles	1,639,000	2,129,000
Other LT Assets	11,546,000	6,777,000

LT Assets	99,139,000	95,693,000
Total Assets	277,139,000	269,913,000
Accounts Payable	60,884,000	56,827,000
Accrued Exps	10,721,000	8,779,000
Accounts Payable & Accrued Expenses	71,605,000	65,606,000
Current Debt	0	0
Current Capital Lease Obligations	3,292,000	15,421,000
Current Debt and Capital Leases	3,292,000	15,421,000
Other Current Liabilities	12,543,000	7,447,000
Current Liabilities	87,440,000	88,474,000
Long-Term Obligations	0	0
Pensions & OPEB	1,231,000	1,311,000
Other LT Liabilities	4,646,000	3,566,000
LT Liabilities	5,877,000	4,877,000
Total Liabilities	93,318,000	93,351,000
Net Assets	183,821,000	176,562,000
Common Share Capital	7,904,000	7,904,000
Share Premium	8,317,000	8,317,000
Retained Earnings	158,254,000	153,121,000
Other Equity	9,346,000	7,219,000
Shareholders' Equity	183,821,000	176,561,000
Total Liabilities & Stockholders' Equity	277,139,000	269,913,000
Net Current Assets	90,560,000	85,745,000
Total Assets Less Current Liabilities	189,699,000	181,439,000
Shares Outstanding	135,453	135,453

Recent Dividends:

1. Nissan Shatai Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nissan Shatai Co., Ltd. (Japan) common.

No dividends paid.

NISSAN TOKYO SALES HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	148,972,000
Other Revenue	…	…	0
Revenue	128,997,000	141,605,000	148,972,000
Direct Expenses	96,817,000	106,199,000	112,045,000
Gross Profit	32,180,000	35,406,000	36,927,000
SG&A	27,423,000	27,993,000	28,217,000
Other OpEx	0	0	0
Indirect Expenses	27,423,000	27,993,000	28,217,000
Total Operating Expenses	124,240,000	134,192,000	140,262,000
Operating Income	4,757,000	7,413,000	8,710,000
Non-Op Net Interest Income	(199,000)	(125,000)	(94,000)
Other Non-Op	(160,000)	(639,000)	3,315,000
Non-Op Income	(359,000)	(764,000)	3,221,000
EBT Continuing	4,398,000	6,649,000	11,931,000
Taxation (current)	1,211,000	2,158,000	4,332,000
Taxation (deferred)	503,000	178,000	229,000
Taxation	1,714,000	2,336,000	4,561,000
EAT Continuing	2,684,000	4,313,000	7,370,000
Min Ints	…	…	(32,000)
Net Income	2,683,000	4,312,000	7,337,000
Dividends Per Share	27	24	24
EPS - Basic - Cont	45.11	67.07	110.49
EPS - Primary	45.11	67.07	110.49
EPS -Diluted - Cont	45.11	67.07	110.49
EPS - Diluted	45.11	67.07	110.49
Shares (primary)	59,457	64,300	66,409
Shares (diluted)	59,457	64,300	66,409

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,654,000	16,741,000
Cash, Equivs & STI	15,654,000	16,741,000
Receivables	3,461,000	3,673,000
WIP	349,000	491,000
Supplies	34,000	40,000
Inventories - Other	15,439,000	12,755,000
Inventories	15,822,000	13,286,000
Other Current Assets	2,176,000	2,605,000
Current Assets	37,113,000	36,305,000
Net PPE	53,085,000	50,407,000
Intangibles Excl Goodwill	638,000	808,000
Intangibles	638,000	808,000
Other LT Assets	10,685,000	9,560,000
LT Assets	64,408,000	60,775,000
Total Assets	101,522,000	97,081,000
Accounts Payable	12,229,000	10,755,000
Accounts Payable & Accrued Expenses	12,229,000	10,755,000
Current Debt	2,029,000	1,679,000
Current Capital Lease Obligations	251,000	265,000
Current Debt and Capital Leases	2,280,000	1,944,000
Other Current Liabilities	11,410,000	14,009,000
Current Liabilities	25,919,000	26,708,000
Long-Term Obligations	10,576,000	7,930,000
Deferred LT Liability Charges	1,554,000	936,000
Pensions & OPEB	927,000	962,000
Other LT Liabilities	3,951,000	3,899,000
LT Liabilities	17,008,000	13,727,000
Total Liabilities	42,927,000	40,436,000
Net Assets	58,595,000	56,645,000
Common Share Capital	13,752,000	13,752,000
Share Premium	248,000	248,000
Retained Earnings	38,246,000	39,969,000
Treasury Stock	32,000	3,011,000
Other Equity	6,380,000	5,686,000
Shareholders' Equity	58,594,000	56,644,000
Total Liabilities & Stockholders' Equity	101,522,000	97,081,000
Net Current Assets	11,194,000	9,597,000
Total Assets Less Current Liabilities	75,603,000	70,373,000
Shares Outstanding	59,462	59,448

Recent Dividends:

1. Nissan Tokyo Sales Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nissan Tokyo Sales Holdings Co., Ltd. common.

No dividends paid.

NISSHIN GROUP HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	81,023,654
Other Revenue	…	…	0
Revenue	87,815,902	76,235,977	81,023,654
Direct Expenses	73,789,915	65,823,741	70,401,625
Gross Profit	14,025,987	10,412,236	10,622,029
SG&A	7,347,515	6,964,408	7,093,295
Other OpEx	0	0	0
Indirect Expenses	7,347,515	6,964,408	7,093,295
Total Operating Expenses	81,137,430	72,788,149	77,494,920
Operating Income	6,678,472	3,447,828	3,528,734
Non-Op Net Interest Income	(695,870)	(519,106)	(398,161)
Other Non-Op	192,294	134,232	104,870
Non-Op Income	(503,576)	(384,874)	(293,291)
EBT Continuing	6,174,896	3,062,954	3,235,443
Taxation (current)	2,187,781	1,074,825	1,053,807
Taxation (deferred)	(219,243)	(55,774)	73,174
Taxation	1,968,538	1,019,051	1,126,981
EAT Continuing	4,206,358	2,043,903	2,108,462
Min Ints	(10,036)	13,713	(3,192)
Net Income	4,196,323	2,057,620	2,105,269
Dividends Per Share	35	23	23
EPS - Basic - Cont	89.84	44.02	45.03
EPS - Primary	89.84	44.02	45.03
EPS -Diluted - Cont	89.84	44.02	45.03
EPS - Diluted	89.84	44.02	45.03
Shares (primary)	46,705	46,734	46,743
Shares (diluted)	46,705	46,734	46,743

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	58,079,247	54,343,489
Short Term Investments	841	2,541
Cash, Equivs & STI	58,080,088	54,346,030
Receivables	13,315,604	18,334,329
WIP	38,218,923	27,619,472
Inventories - Other	17,812,026	15,064,119
Inventories	56,030,949	42,683,591
Other Current Assets	1,306,212	1,043,556
Current Assets	128,732,853	116,407,506
Net PPE	11,536,082	10,971,336
Intangibles Excl Goodwill	244,916	294,646
Intangibles	244,916	294,646
Other LT Assets	6,890,903	5,627,222
LT Assets	18,671,901	16,893,204
Total Assets	147,404,755	133,300,711
Accounts Payable	5,417,929	5,777,299
Accounts Payable & Accrued Expenses	5,417,929	5,777,299
Current Debt	21,467,288	17,168,148
Current Capital Lease Obligations	129,248	108,606
Current Debt and Capital Leases	21,596,536	17,276,754
Other Current Liabilities	10,052,575	11,178,487
Current Liabilities	37,067,040	34,232,540
Long-Term Obligations	35,410,268	26,845,850
Pensions & OPEB	1,523,037	1,590,983
Other LT Liabilities	644,935	1,254,667
Minorities (BS)	1,040,190	1,111,340
LT Liabilities	37,578,240	29,691,500
Total Liabilities	75,685,471	65,035,381
Net Assets	71,719,284	68,265,330
Common Share Capital	10,111,411	10,111,411
Share Premium	397,675	426,066
Retained Earnings	60,281,264	57,163,762
Treasury Stock	127,263	127,229
Other Equity	1,056,196	691,319
Shareholders' Equity	71,719,283	68,265,329
Total Liabilities & Stockholders' Equity	147,404,755	133,300,711
Net Current Assets	91,665,813	82,174,966
Total Assets Less Current Liabilities	110,337,715	99,068,171
Shares Outstanding	46,705	46,705

Recent Dividends:

1. Nisshin Group Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nisshin Group Holdings Co Ltd common.

No dividends paid.

NISSIN SUGAR CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	112,904,000	97,069,000	92,192,000
Direct Expenses	89,125,000	77,595,000	75,950,000
Gross Profit	23,779,000	19,474,000	16,242,000
SG&A	12,886,000	10,964,000	10,530,000
Other OpEx	568,000	486,000	(91,000)
Indirect Expenses	13,454,000	11,450,000	10,439,000
Total Operating Expenses	102,579,000	89,045,000	86,389,000
Operating Income	10,325,000	8,024,000	5,803,000
Non-Op Income	(559,000)	353,000	1,825,000
EBT Continuing	9,766,000	8,377,000	7,628,000
Taxation	3,255,000	2,811,000	2,103,000
EAT Continuing	6,511,000	5,566,000	5,525,000
Min Ints	(36,000)	…	…
Net Income	6,472,000	5,566,000	5,524,000
Dividends Per Share	119	102	102
EPS - Basic - Cont	197.88	170.05	168.61
EPS - Primary	197.88	170.05	168.61
EPS -Diluted - Cont	197.88	170.05	168.61
EPS - Diluted	197.88	170.05	168.61
Shares (primary)	32,709	32,727	32,763
Shares (diluted)	32,709	32,727	32,763

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,461,000	15,445,000
Short Term Investments	886,000	846,000
Cash, Equivs & STI	11,347,000	16,291,000
Receivables	8,751,000	9,035,000
Inventories	19,844,000	21,108,000
Assets Held for Sale (ST)	357,000	…
Other Current Assets	536,000	617,000
Current Assets	40,835,000	47,051,000
Net PPE	21,315,000	19,688,000
LT Investments	26,621,000	26,067,000
Goodwill	13,553,000	13,863,000
Intangibles Excl Goodwill	465,000	220,000
Intangibles	14,018,000	14,083,000
LT Receivables	25,000	20,000
Deferred LT Asset Charges	211,000	157,000
Other LT Assets	2,802,000	3,286,000
LT Assets	64,992,000	63,301,000
Total Assets	105,827,000	110,352,000
Accounts Payable	9,058,000	10,940,000
Accounts Payable & Accrued Expenses	9,058,000	10,940,000
Current Debt	10,010,000	15,810,000
Current Capital Lease Obligations	487,000	771,000
Current Debt and Capital Leases	10,497,000	16,581,000
Other Current Liabilities	5,003,000	4,488,000
Current Liabilities	24,558,000	32,009,000
Long-Term Obligations	902,000	1,175,000
Deferred LT Liability Charges	1,835,000	1,552,000
Pensions & OPEB	512,000	614,000
Other LT Liabilities	822,000	638,000
Minorities (BS)	…	1,470,000
LT Liabilities	4,071,000	3,979,000
Total Liabilities	28,630,000	37,459,000
Net Assets	77,197,000	72,893,000
Common Share Capital	7,000,000	7,000,000
Share Premium	31,343,000	31,255,000
Retained Earnings	36,391,000	33,384,000
Treasury Stock	161,000	662,000
Other Equity	2,624,000	1,916,000
Shareholders' Equity	77,197,000	72,893,000
Total Liabilities & Stockholders' Equity	105,827,000	110,352,000
Net Current Assets	16,277,000	15,042,000
Total Assets Less Current Liabilities	81,269,000	78,343,000
Shares Outstanding	32,739	32,509

Recent Dividends:

1. Nissin Sugar Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nissin Sugar Co Ltd common.

No dividends paid.

NISSO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	111,430,000	101,560,000	96,858,000
Direct Expenses	92,587,000	84,119,000	80,843,000
Gross Profit	18,843,000	17,441,000	16,015,000
SG&A	15,652,000	13,886,000	12,956,000
Other OpEx	0	0	0
Indirect Expenses	15,652,000	13,886,000	12,956,000
Total Operating Expenses	108,239,000	98,005,000	93,799,000
Operating Income	3,191,000	3,555,000	3,059,000
Non-Op Net Interest Income	(15,000)	(4,000)	(8,000)
Other Non-Op	6,000	(309,000)	6,000
Non-Op Income	(9,000)	(313,000)	(2,000)
EBT Continuing	3,182,000	3,242,000	3,057,000
Taxation (current)	1,153,000	1,445,000	1,252,000
Taxation (deferred)	95,000	(178,000)	(183,000)
Taxation	1,248,000	1,267,000	1,069,000
EAT Continuing	1,934,000	1,975,000	1,988,000
Min Ints	(30,000)	(38,000)	(35,000)
Net Income	1,902,000	1,935,000	1,952,000
Dividends Per Share	25	22	20.50
EPS - Basic - Cont	56.47	58.92	57.85
EPS - Primary	56.47	58.92	57.85
EPS -Diluted - Cont	56.47	58.92	57.85
EPS - Diluted	56.47	58.92	57.85
Shares (primary)	33,699	32,852	33,742
Shares (diluted)	33,699	32,852	33,742

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,908,000	8,186,000
Cash, Equivs & STI	5,908,000	8,186,000
Receivables	13,088,000	11,219,000
Prepayments (ST)	925,000	724,000
Other Current Assets	607,000	279,000
Current Assets	20,528,000	20,408,000
Net PPE	5,524,000	5,337,000
Intangibles Excl Goodwill	3,431,000	1,414,000
Intangibles	3,431,000	1,414,000
Other LT Assets	4,935,000	4,116,000
LT Assets	13,890,000	10,867,000
Total Assets	34,418,000	31,276,000
Accrued Exps	10,831,000	9,424,000
Accounts Payable & Accrued Expenses	10,831,000	9,424,000
Current Debt	484,000	490,000
Current Debt and Capital Leases	484,000	490,000
Other Current Liabilities	2,097,000	2,319,000
Current Liabilities	13,412,000	12,233,000
Long-Term Obligations	554,000	1,038,000
Deferred LT Liability Charges	358,000	126,000
Pensions & OPEB	1,146,000	837,000
Other LT Liabilities	265,000	246,000
Minorities (BS)	306,000	295,000
LT Liabilities	2,323,000	2,247,000
Total Liabilities	16,042,000	14,776,000
Net Assets	18,376,000	16,500,000
Common Share Capital	2,016,000	2,016,000
Share Premium	2,190,000	2,374,000
Retained Earnings	14,028,000	12,851,000
Treasury Stock	251,000	842,000
Other Equity	393,000	101,000
Shareholders' Equity	18,376,000	16,500,000
Total Liabilities & Stockholders' Equity	34,418,000	31,276,000
Net Current Assets	7,116,000	8,175,000
Total Assets Less Current Liabilities	21,006,000	19,043,000
Shares Outstanding	33,673	32,994

Recent Dividends:

1. Nisso Corp common.

No dividends paid.

Annual Dividends:

1. Nisso Corp common.

No dividends paid.

NISSUI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	831,375,000
Other Revenue	…	…	0
Revenue	931,265,000	886,126,000	831,375,000
Direct Expenses	779,072,000	746,875,000	705,731,000
Gross Profit	152,193,000	139,251,000	125,644,000
SG&A	111,762,000	107,471,000	95,980,000
Other OpEx	0	0	0
Indirect Expenses	111,762,000	107,471,000	95,980,000
Total Operating Expenses	890,834,000	854,346,000	801,711,000
Operating Income	40,431,000	31,780,000	29,664,000
Non-Op Net Interest Income	(2,749,000)	(2,641,000)	(2,696,000)
Non-Op For Curr Gains	(29,000)	76,000	286,000
Other Non-Op	5,528,000	7,022,000	7,593,000
Non-Op Income	2,750,000	4,457,000	5,183,000
EBT Continuing	43,181,000	36,237,000	34,847,000
Taxation (current)	11,259,000	10,257,000	11,330,000
Taxation (deferred)	2,353,000	(1,235,000)	(1,138,000)
Taxation	13,612,000	9,022,000	10,192,000
EAT Continuing	29,569,000	27,215,000	24,655,000
Min Ints	(2,049,000)	(1,832,000)	(807,000)
Net Income	27,517,000	25,381,000	23,850,000
Dividends Per Share	300.01	266.79	200.78
EPS - Basic - Cont	90.17	81.66	76.67
EPS - Primary	90.17	81.66	76.67
EPS -Diluted - Cont	90.17	81.66	76.67
EPS - Diluted	90.17	81.66	76.67
Shares (primary)	305,160	310,826	311,090
Shares (diluted)	305,160	310,826	311,090

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,222,000	14,707,000
Cash, Equivs & STI	20,222,000	14,707,000
Receivables	115,130,000	106,784,000
Raw Materials	62,090,000	59,271,000
WIP	49,355,000	33,172,000
Inventories - Other	112,832,000	102,564,000
Inventories	224,277,000	195,007,000
Other Current Assets	16,455,000	16,070,000
Current Assets	376,084,000	332,568,000
Net PPE	218,458,000	180,939,000
Intangibles Excl Goodwill	37,985,000	17,050,000
Intangibles	37,985,000	17,050,000
Other LT Assets	116,982,000	104,320,000
LT Assets	373,425,000	302,309,000
Total Assets	749,509,000	634,878,000
Accounts Payable	78,481,000	56,439,000
Accrued Exps	32,106,000	29,451,000
Accounts Payable & Accrued Expenses	110,587,000	85,890,000
Current Debt	133,003,000	114,104,000
Current Capital Lease Obligations	1,503,000	1,193,000
Current Debt and Capital Leases	134,506,000	115,297,000
Other Current Liabilities	31,323,000	24,992,000
Current Liabilities	276,416,000	226,179,000
Long-Term Obligations	130,934,000	95,832,000
Deferred LT Liability Charges	11,539,000	8,043,000
Pensions & OPEB	6,281,000	7,694,000
Other LT Liabilities	14,395,000	11,189,000
Minorities (BS)	9,822,000	8,900,000
LT Liabilities	163,149,000	122,758,000
Total Liabilities	449,388,000	357,838,000
Net Assets	300,121,000	277,040,000
Common Share Capital	30,685,000	30,685,000
Share Premium	21,573,000	21,833,000
Retained Earnings	190,353,000	171,996,000
Treasury Stock	6,571,000	708,000
Other Equity	64,081,000	53,233,000
Shareholders' Equity	300,121,000	277,039,000
Total Liabilities & Stockholders' Equity	749,509,000	634,878,000
Net Current Assets	99,668,000	106,389,000
Total Assets Less Current Liabilities	473,093,000	408,699,000
Shares Outstanding	303,272	310,823

Recent Dividends:

1. Nissui Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.72		03/31/2023	06/27/2023
	0.69		09/29/2023	12/22/2023
	0.89		03/28/2024	06/25/2024
	0.79		09/30/2024	12/24/2024
	1.10		03/31/2025	06/24/2025
	0.90		09/30/2025	12/23/2025
	1.12		03/31/2026	06/26/2026

2. Nissui Corp common.

ExDate	Amt	Declared	Record	Payable
	10.00		03/31/2023	06/12/2023
	10.00		09/30/2023	12/07/2023
	14.00		03/29/2024	06/10/2024
	12.00		09/30/2024	12/09/2024
	16.00		03/31/2025	06/09/2025
	14.00		09/30/2025	12/08/2025
	18.00		03/31/2026	06/08/2026

Annual Dividends:

1. Nissui Corp American Depositary Receipts.

2023.....1.41 2024.....1.68 2025.....2.00
2026.....1.12

2. Nissui Corp common.

2023 ..... 20.00 2024 ..... 26.00 2025 ..... 30.00
2026 ..... 18.00

NITCHITSU CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,286,972
Other Revenue	...	...	0
Revenue	9,381,394	9,850,916	8,286,972
Direct Expenses	8,199,303	8,625,748	7,066,173
Gross Profit	1,182,091	1,225,168	1,220,799
SG&A	961,203	955,098	894,822
Other OpEx	0	0	0
Indirect Expenses	961,203	955,098	894,822
Total Operating Expenses	9,160,506	9,580,846	7,960,995
Operating Income	220,888	270,070	325,977
Non-Op Net Interest Income	(12,543)	(11,353)	(8,626)
Other Non-Op	36,347	40,948	(60,501)
Non-Op Income	23,804	29,595	(69,127)
EBT Continuing	244,692	299,665	256,850
Taxation (current)	32,175	65,064	10,479
Taxation (deferred)	17,994	(7,347)	(1,203)
Taxation	50,169	57,717	9,276
EAT Continuing	194,523	241,948	247,574
Net Income	194,520	241,946	247,575
Dividends Per Share	35	35	30
EPS - Basic - Cont	99.01	122.91	121.11
EPS - Primary	99.01	122.91	121.11
EPS -Diluted - Cont	99.01	122.91	121.11
EPS - Diluted	99.01	122.91	121.11
Shares (primary)	1,965	1,969	2,044
Shares (diluted)	1,965	1,969	2,044

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,343,425	2,670,656
Cash, Equivs & STI	3,343,425	2,670,656
Receivables	2,043,251	2,903,357
Raw Materials	299,731	422,024
WIP	827,576	1,042,761
Finished Goods	234,503	192,860
Inventories - Other	0	0
Inventories	1,361,810	1,657,645
Other Current Assets	160,473	331,304
Current Assets	6,908,959	7,562,962
Net PPE	6,324,801	5,881,262
Intangibles Excl Goodwill	42,635	50,120
Intangibles	42,635	50,120
Other LT Assets	3,915,422	2,643,391
LT Assets	10,282,858	8,574,773
Total Assets	17,191,818	16,137,736
Accounts Payable	583,464	623,785
Accrued Exps	734,200	815,016
Accounts Payable & Accrued Expenses	1,317,664	1,438,801
Current Debt	1,126,800	1,202,200
Current Debt and Capital Leases	1,126,800	1,202,200
Other Current Liabilities	294,703	505,078
Current Liabilities	2,739,167	3,146,079
Long-Term Obligations	69,000	60,000
Deferred LT Liability Charges	1,291,449	883,215
Pensions & OPEB	682,812	659,562
Other LT Liabilities	163,272	156,228
LT Liabilities	2,206,533	1,759,005
Total Liabilities	4,945,701	4,905,084
Net Assets	12,246,117	11,232,652
Common Share Capital	1,100,000	1,100,000
Share Premium	811,257	811,257
Retained Earnings	8,569,745	8,453,600
Treasury Stock	287,632	287,325
Other Equity	2,052,746	1,155,120
Shareholders' Equity	12,246,116	11,232,652
Total Liabilities & Stockholders' Equity	17,191,818	16,137,736
Net Current Assets	4,169,792	4,416,883
Total Assets Less Current Liabilities	14,452,651	12,991,657
Shares Outstanding	1,965	1,965

Recent Dividends:

1. Nitchitsu Co., Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Nitchitsu Co., Ltd (Japan) common.

No dividends paid.

NITERRA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	614,486,000
Other Revenue	...	...	0
Revenue	731,207,000	652,993,000	614,486,000
Direct Expenses	450,341,000	394,893,000	388,293,000
Gross Profit	280,866,000	258,100,000	226,193,000
SG&A	140,434,000	133,643,000	122,874,000
Other OpEx	3,563,000	(4,138,000)	(2,876,000)
Indirect Expenses	143,997,000	129,505,000	119,998,000
Total Operating Expenses	594,338,000	524,398,000	508,291,000
Operating Income	136,869,000	128,595,000	106,195,000
Non-Op Income	27,327,000	3,652,000	9,594,000
EBT Continuing	164,196,000	132,247,000	115,789,000
Taxation	49,014,000	40,531,000	34,805,000
EAT Continuing	115,182,000	91,716,000	80,984,000
Min Ints	(3,577,000)	(156,000)	266,000
Equity Earns	1,289,000	1,065,000	1,396,000
Net Income	112,892,000	92,625,000	82,646,000
Dividends Per Share	91.61	87.98	80.12
EPS - Basic - Cont	570.43	466.34	409.47
EPS - Primary	570.43	466.34	409.47
EPS -Diluted - Cont	570.43	466.34	409.47
EPS - Diluted	570.43	466.34	409.47
Shares (primary)	197,906	198,621	201,836
Shares (diluted)	197,906	198,621	201,836

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	187,747,000	208,192,000
Short Term Investments	49,255,000	25,263,000
Cash, Equivs & STI	237,002,000	233,455,000
Receivables	172,165,000	147,551,000
Inventories	217,748,000	183,932,000
Assets Held for Sale (ST)	...	2,800,000
Other Current Assets	31,321,000	20,780,000
Current Assets	658,236,000	588,518,000
Net PPE	265,650,000	219,974,000
LT Investments	105,316,000	112,281,000
Intangibles Excl Goodwill	162,153,000	44,221,000
Intangibles	162,153,000	44,221,000
Deferred LT Asset Charges	16,319,000	14,456,000
Other LT Assets	13,426,000	11,516,000
LT Assets	562,864,000	402,448,000
Total Assets	1,221,101,000	990,966,000
Accounts Payable	69,739,000	57,660,000
Accounts Payable & Accrued Expenses	69,739,000	57,660,000
Current Debt	31,424,000	16,719,000
Current Debt and Capital Leases	31,424,000	16,719,000
Other Current Liabilities	94,589,000	79,269,000
Current Liabilities	195,752,000	153,648,000
Long-Term Obligations	211,037,000	139,964,000
Deferred LT Liability Charges	19,873,000	2,332,000
Pensions & OPEB	9,083,000	8,827,000
Other LT Liabilities	14,101,000	11,471,000
Minorities (BS)	3,835,000	149,000
LT Liabilities	254,094,000	162,594,000
Total Liabilities	453,681,000	316,392,000
Net Assets	767,420,000	674,574,000
Common Share Capital	47,869,000	47,869,000
Share Premium	55,380,000	55,724,000
Retained Earnings	592,956,000	509,900,000
Treasury Stock	18,426,000	2,199,000
Other Equity	89,641,000	63,279,000
Shareholders' Equity	767,420,000	674,573,000
Total Liabilities & Stockholders' Equity	1,221,101,000	990,966,000
Net Current Assets	462,484,000	434,870,000
Total Assets Less Current Liabilities	1,025,349,000	837,318,000
Shares Outstanding	196,261	198,438

Recent Dividends:

1. Niterra Co Ltd American Depositary Receipt.

No dividends paid.

2. Niterra Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	0.30		03/31/2023	06/21/2023
	0.27		09/29/2023	12/15/2023
	0.27		03/28/2024	06/20/2024
	0.29		09/30/2024	12/16/2024
	0.31		03/31/2025	06/18/2025
	0.30		09/30/2025	12/08/2025

Annual Dividends:

1. Niterra Co Ltd American Depositary Receipt.

No dividends paid.

2. Niterra Co Ltd common.

2023.....0.57 2024.....0.56 2025.....0.61

NITTA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	88,609,000
Other Revenue	...	...	0
Revenue	91,834,000	90,276,000	88,609,000
Direct Expenses	65,937,000	66,030,000	66,277,000
Gross Profit	25,897,000	24,246,000	22,332,000
SG&A	20,034,000	19,090,000	17,909,000
Other OpEx	0	0	0
Indirect Expenses	20,034,000	19,090,000	17,909,000
Total Operating Expenses	85,971,000	85,120,000	84,186,000
Operating Income	5,863,000	5,156,000	4,423,000
Non-Op Net Interest Income	190,000	181,000	156,000
Non-Op For Curr Gains	172,000	113,000	268,000
Other Non-Op	9,678,000	9,245,000	7,162,000
Non-Op Income	10,040,000	9,539,000	7,586,000
EBT Continuing	15,903,000	14,695,000	12,009,000
Taxation (current)	1,808,000	2,137,000	1,552,000
Taxation (deferred)	503,000	354,000	539,000
Taxation	2,311,000	2,491,000	2,091,000
EAT Continuing	13,592,000	12,204,000	9,918,000
Min Ints	(62,000)	(69,000)	(59,000)
Net Income	13,529,000	12,131,000	9,857,000
Dividends Per Share	160	140	122
EPS - Basic - Cont	490.47	436.73	353.84
EPS - Primary	490.47	436.73	353.84
EPS -Diluted - Cont	490.47	436.73	353.84
EPS - Diluted	490.47	436.73	353.84
Shares (primary)	27,585	27,777	27,858
Shares (diluted)	27,585	27,777	27,858

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,506,000	31,515,000
Short Term Investments	6,494,000	6,697,000
Cash, Equivs & STI	40,000,000	38,212,000
Receivables	26,881,000	27,949,000
Inventories	15,469,000	15,637,000
Other Current Assets	2,738,000	2,464,000
Current Assets	85,088,000	84,262,000
Net PPE	30,620,000	30,297,000
Intangibles Excl Goodwill	861,000	702,000
Intangibles	861,000	702,000
Other LT Assets	75,862,000	64,669,000
LT Assets	107,343,000	95,668,000
Total Assets	192,432,000	179,931,000
Accounts Payable	7,475,000	8,758,000
Accounts Payable & Accrued Expenses	7,475,000	8,758,000
Other Current Liabilities	10,415,000	9,239,000
Current Liabilities	17,890,000	17,997,000
Long-Term Obligations	0	19,000
Deferred LT Liability Charges	5,462,000	3,982,000
Pensions & OPEB	1,676,000	1,822,000
Other LT Liabilities	1,778,000	1,933,000
Minorities (BS)	824,000	784,000
LT Liabilities	8,916,000	7,756,000
Total Liabilities	27,630,000	26,538,000
Net Assets	164,802,000	153,393,000
Common Share Capital	8,060,000	8,060,000
Share Premium	6,610,000	6,586,000
Retained Earnings	133,541,000	124,072,000
Treasury Stock	5,064,000	3,929,000
Other Equity	21,654,000	18,603,000
Shareholders' Equity	164,801,000	153,392,000
Total Liabilities & Stockholders' Equity	192,432,000	179,931,000
Net Current Assets	67,198,000	66,265,000
Total Assets Less Current Liabilities	174,542,000	161,934,000
Shares Outstanding	27,427	27,686

Recent Dividends:

1. Nitta Corp common.

No dividends paid.

Annual Dividends:

1. Nitta Corp common.

No dividends paid.

NITTAN VALVE CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	49,478,572
Other Revenue	...	...	0
Revenue	51,676,563	51,446,480	49,478,572
Direct Expenses	42,536,287	44,823,694	42,861,289
Gross Profit	9,140,276	6,622,786	6,617,283
SG&A	5,142,212	5,115,144	4,594,063
Other OpEx	0	0	0
Indirect Expenses	5,142,212	5,115,144	4,594,063
Total Operating Expenses	47,678,499	49,938,838	47,455,352
Operating Income	3,998,064	1,507,642	2,023,220
Non-Op Net Interest Income	(151,733)	(86,031)	(67,893)
Non-Op For Curr Gains	(37,818)	(67,740)	87,531
Other Non-Op	821,792	872,802	295,642
Non-Op Income	632,241	719,031	315,280
EBT Continuing	4,630,305	2,226,673	2,338,500
Taxation (current)	1,138,506	1,170,828	988,884
Taxation (deferred)	34,373	(191,971)	(6,308)
Taxation	1,172,879	978,857	982,576
EAT Continuing	3,457,426	1,247,816	1,355,924
Min Ints	(1,230,099)	(617,607)	(754,912)
Net Income	2,227,323	630,206	601,012
Dividends Per Share	20	12	12
EPS - Basic - Cont	77.35	21.91	20.92
EPS - Primary	77.35	21.91	20.92
EPS -Diluted - Cont	75.59	21.91	20.92
EPS - Diluted	75.59	21.91	20.92
Shares (primary)	28,795	28,763	28,724
Shares (diluted)	29,466	28,763	28,724

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,565,178	9,272,996
Cash, Equivs & STI	11,565,178	9,272,996
Receivables	8,964,751	9,195,033
Raw Materials	5,117,632	5,294,252
WIP	2,204,822	2,322,515
Inventories - Other	3,705,616	3,475,143
Inventories	11,028,070	11,091,910
Other Current Assets	968,306	1,972,676
Current Assets	32,526,305	31,532,615
Net PPE	24,581,457	24,713,809
Intangibles Excl Goodwill	1,600,375	1,267,711
Intangibles	1,600,375	1,267,711
Other LT Assets	8,210,463	9,099,315
LT Assets	34,392,295	35,080,835
Total Assets	66,918,600	66,613,450
Accounts Payable	4,250,840	4,583,087
Accounts Payable & Accrued Expenses	4,250,840	4,583,087
Current Debt	4,739,650	5,686,032
Current Debt and Capital Leases	4,739,650	5,686,032
Other Current Liabilities	5,511,797	5,961,815
Current Liabilities	14,502,287	16,230,934
Long-Term Obligations	6,149,653	6,324,727
Deferred LT Liability Charges	2,047,431	2,180,955
Pensions & OPEB	3,170,450	3,221,910
Other LT Liabilities	703,828	609,001
Minorities (BS)	9,363,657	9,017,007
LT Liabilities	12,071,362	12,336,593
Total Liabilities	35,937,306	37,584,535
Net Assets	30,981,294	29,028,915
Common Share Capital	4,530,543	4,530,543
Share Premium	4,499,653	4,496,832
Retained Earnings	16,125,290	14,272,256
Treasury Stock	48,385	56,661
Other Equity	5,874,192	5,785,945
Shareholders' Equity	30,981,293	29,028,915
Total Liabilities & Stockholders' Equity	66,918,600	66,613,450
Net Current Assets	18,024,018	15,301,681
Total Assets Less Current Liabilities	52,416,313	50,382,516
Shares Outstanding	28,805	28,775

Recent Dividends:

1. Nittan Valve Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Nittan Valve Co., Ltd. common.

No dividends paid.

NITTO KOGYO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	160,709,000
Other Revenue	...	...	0
Revenue	195,783,000	184,683,000	160,709,000
Direct Expenses	142,212,000	135,264,000	117,633,000
Gross Profit	53,571,000	49,419,000	43,076,000
SG&A	38,132,000	35,986,000	31,108,000
D&A (OpEx)	2,000	515,000	...
Other OpEx	0	0	0
Indirect Expenses	38,134,000	36,501,000	31,108,000
Total Operating Expenses	180,346,000	171,765,000	148,741,000
Operating Income	15,437,000	12,918,000	11,968,000
Non-Op Net Interest Income	(231,000)	(116,000)	22,000
Non-Op For Curr Gains	412,000	218,000	198,000
Other Non-Op	(94,000)	2,722,000	28,000
Non-Op Income	87,000	2,824,000	248,000
EBT Continuing	15,524,000	15,742,000	12,216,000
Taxation (current)	3,385,000	3,968,000	3,883,000
Taxation (deferred)	637,000	(240,000)	(366,000)
Taxation	4,022,000	3,728,000	3,517,000
EAT Continuing	11,502,000	12,014,000	8,699,000
Min Ints	(15,000)	81,000	15,000
Net Income	11,493,000	12,097,000	8,715,000
Dividends Per Share	152	160	230
EPS - Basic - Cont	302.97	318.91	229.77
EPS - Primary	302.97	318.91	229.77
EPS -Diluted - Cont	302.97	318.91	229.77
EPS - Diluted	302.97	318.91	229.77
Shares (primary)	37,937	37,934	37,930
Shares (diluted)	37,937	37,934	37,930

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,375,000	34,027,000
Cash, Equivs & STI	35,375,000	34,027,000
Receivables	41,599,000	42,160,000
Raw Materials	9,558,000	10,967,000
WIP	5,315,000	5,458,000
Inventories - Other	11,193,000	12,058,000
Inventories	26,066,000	28,483,000
Other Current Assets	2,350,000	2,171,000
Current Assets	105,390,000	106,841,000
Net PPE	60,414,000	61,049,000
Intangibles Excl Goodwill	2,945,000	3,232,000
Intangibles	2,945,000	3,232,000
Other LT Assets	16,549,000	12,775,000
LT Assets	79,908,000	77,056,000
Total Assets	185,299,000	183,897,000
Accounts Payable	17,484,000	18,856,000
Accounts Payable & Accrued Expenses	17,484,000	18,856,000
Current Debt	4,000,000	4,064,000
Current Capital Lease Obligations	139,000	137,000
Current Debt and Capital Leases	4,139,000	4,201,000
Other Current Liabilities	13,626,000	16,863,000
Current Liabilities	35,249,000	39,920,000
Long-Term Obligations	20,000,000	24,010,000
Deferred LT Liability Charges	2,467,000	1,013,000
Pensions & OPEB	1,147,000	1,750,000
Other LT Liabilities	1,197,000	697,000
Minorities (BS)	1,522,000	1,371,000
LT Liabilities	24,811,000	27,470,000
Total Liabilities	61,582,000	68,761,000
Net Assets	123,717,000	115,136,000
Common Share Capital	6,578,000	6,578,000
Share Premium	9,652,000	8,802,000
Retained Earnings	100,867,000	95,382,000
Treasury Stock	4,054,000	3,196,000
Other Equity	10,673,000	7,570,000
Shareholders' Equity	123,716,000	115,136,000
Total Liabilities & Stockholders' Equity	185,299,000	183,897,000
Net Current Assets	70,141,000	66,921,000
Total Assets Less Current Liabilities	150,050,000	143,977,000
Shares Outstanding	37,937	37,936

Recent Dividends:

1. Nitto Kogyo Corp common.

No dividends paid.

Annual Dividends:

1. Nitto Kogyo Corp common.

No dividends paid.

NITTO KOHKI CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024 (revised)
Revenue	27,289,000	27,256,000	27,072,000
Direct Expenses	15,832,000	15,113,000	14,748,000
Gross Profit	11,457,000	12,143,000	12,324,000
SG&A	10,274,000	9,799,000	9,643,000
Other OpEx	0	0	0

Indirect Expenses	10,274,000	9,799,000	9,643,000
Total Operating Expenses	26,106,000	24,912,000	24,391,000
Operating Income	1,183,000	2,344,000	2,681,000
Non-Op Net Interest Income	55,000	61,000	33,000
Non-Op For Curr Gains	19,000	(50,000)	5,000
Other Non-Op	1,994,000	(10,000)	(74,000)
Non-Op Income	2,068,000	1,000	(36,000)
EBT Continuing	3,251,000	2,345,000	2,645,000
Taxation (current)	1,105,000	756,000	749,000
Taxation (deferred)	(1,000)	238,000	52,000
Taxation	1,104,000	994,000	801,000
EAT Continuing	2,147,000	1,351,000	1,844,000
Net Income	2,144,000	1,345,000	1,841,000
Dividends Per Share	40	39	43
EPS - Basic - Cont	114.57	71.86	93.49
EPS - Primary	114.57	71.86	93.49
EPS -Diluted - Cont	114.56	71.86	93.49
EPS - Diluted	114.56	71.86	93.49
Shares (primary)	18,716	18,721	19,692
Shares (diluted)	18,716	18,721	19,692
Taxation (Cumu)	…	…	801,000
EPS - Primary (Cumu)	…	…	93.49
EPS - Diluted (Cumu)	…	…	93.49

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,219,000	20,305,000
Cash, Equivs & STI	16,219,000	20,305,000
Receivables	6,574,000	6,608,000
Raw Materials	3,679,000	3,506,000
WIP	352,000	326,000
Inventories - Other	6,125,000	6,541,000
Inventories	10,156,000	10,373,000
Other Current Assets	2,167,000	1,401,000
Current Assets	35,116,000	38,687,000
Net PPE	24,203,000	19,791,000
Intangibles Excl Goodwill	3,686,000	2,892,000
Intangibles	3,686,000	2,892,000
Other LT Assets	5,664,000	5,234,000
LT Assets	33,553,000	27,917,000
Total Assets	68,670,000	66,605,000
Accounts Payable	784,000	1,015,000
Accrued Exps	37,000	49,000
Accounts Payable & Accrued Expenses	821,000	1,064,000
Current Debt	0	0
Current Capital Lease Obligations	279,000	280,000
Current Debt and Capital Leases	279,000	280,000
Other Current Liabilities	3,034,000	2,830,000
Current Liabilities	4,134,000	4,174,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	234,000	…
Pensions & OPEB	1,717,000	2,559,000
Other LT Liabilities	1,641,000	1,687,000
Minorities (BS)	9,000	11,000
LT Liabilities	3,592,000	4,246,000
Total Liabilities	7,736,000	8,432,000
Net Assets	60,934,000	58,173,000
Common Share Capital	1,850,000	1,850,000
Share Premium	1,924,000	1,924,000
Retained Earnings	53,381,000	51,955,000
Treasury Stock	769,000	854,000
Other Equity	4,547,000	3,297,000
Shareholders' Equity	60,933,000	58,172,000
Total Liabilities & Stockholders' Equity	68,670,000	66,605,000
Net Current Assets	30,982,000	34,513,000
Total Assets Less Current Liabilities	64,536,000	62,431,000
Shares Outstanding	18,758	18,714

Recent Dividends:

1. Nitto Kohki Co., Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Nitto Kohki Co., Ltd (Japan) common.

No dividends paid.

NITTOBEST CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	54,271,009
Other Revenue	…	…	0
Revenue	57,492,655	55,860,401	54,271,009
Direct Expenses	47,765,557	46,535,858	45,191,861
Gross Profit	9,727,098	9,324,543	9,079,148
SG&A	9,079,806	8,750,111	8,574,311
Other OpEx	0	0	0
Indirect Expenses	9,079,806	8,750,111	8,574,311
Total Operating Expenses	56,845,363	55,285,969	53,766,172
Operating Income	647,292	574,432	504,837
Non-Op Net Interest Income	(142,668)	(128,796)	(124,041)
Other Non-Op	245,941	133,936	248,427
Non-Op Income	103,273	5,140	124,386
EBT Continuing	750,565	579,572	629,223
Taxation (current)	163,702	92,909	206,275
Taxation (deferred)	31,084	46,703	(15,446)
Taxation	194,786	139,612	190,829
EAT Continuing	555,779	439,960	438,394
Min Ints	(41,305)	(55,220)	(26,754)
Net Income	514,475	384,736	411,642
Dividends Per Share	12	12	12
EPS - Basic - Cont	42.53	31.80	34.03
EPS - Primary	42.53	31.80	34.03
EPS -Diluted - Cont	42.53	31.80	34.03
EPS - Diluted	42.53	31.80	34.03
Shares (primary)	12,098	12,098	12,098
Shares (diluted)	12,098	12,098	12,098

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,279,848	3,500,280
Cash, Equivs & STI	4,279,848	3,500,280
Receivables	10,542,940	10,556,833
Raw Materials	3,032,243	2,773,963
WIP	213,666	234,651
Inventories - Other	3,646,840	3,493,967
Inventories	6,892,749	6,502,581
Other Current Assets	562,923	503,308
Current Assets	22,278,460	21,063,002
Net PPE	13,678,785	13,819,106
Intangibles Excl Goodwill	527,534	420,548
Intangibles	527,534	420,548
Other LT Assets	4,716,503	4,583,627
LT Assets	18,922,822	18,823,281
Total Assets	41,201,283	39,886,283
Accounts Payable	5,487,126	6,093,806
Accounts Payable & Accrued Expenses	5,487,126	6,093,806
Current Debt	6,692,106	6,838,211
Current Debt and Capital Leases	6,692,106	6,838,211
Other Current Liabilities	5,789,898	4,040,669
Current Liabilities	17,969,130	16,972,686
Long-Term Obligations	3,861,767	4,059,129
Pensions & OPEB	1,439,804	1,615,815
Other LT Liabilities	652,843	654,974
Minorities (BS)	536,054	509,768
LT Liabilities	5,954,414	6,329,918
Total Liabilities	24,459,598	23,812,373
Net Assets	16,741,685	16,073,910
Common Share Capital	1,474,633	1,474,633
Share Premium	1,707,937	1,707,937
Retained Earnings	12,591,719	12,222,418
Treasury Stock	4,437	4,416
Other Equity	971,832	673,338
Shareholders' Equity	16,741,684	16,073,910
Total Liabilities & Stockholders' Equity	41,201,283	39,886,283
Net Current Assets	4,309,330	4,090,316
Total Assets Less Current Liabilities	23,232,153	22,913,597
Shares Outstanding	12,098	12,098

Recent Dividends:

1. NittoBest Corp common.

No dividends paid.

Annual Dividends:

1. NittoBest Corp common.

No dividends paid.

NITTOC CONSTRUCTION CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	83,797,000	67,216,000	71,880,000
Direct Expenses	67,945,000	54,653,000	59,172,000
Gross Profit	15,852,000	12,563,000	12,708,000
SG&A	10,024,000	8,883,000	8,351,000
Other OpEx	0	0	0
Indirect Expenses	10,024,000	8,883,000	8,351,000
Total Operating Expenses	77,969,000	63,536,000	67,523,000
Operating Income	5,828,000	3,680,000	4,357,000
Non-Op Net Interest Income	(5,000)	1,000	(3,000)
Non-Op For Curr Gains	16,000	(46,000)	17,000
Other Non-Op	126,000	82,000	131,000
Non-Op Income	137,000	37,000	145,000
EBT Continuing	5,965,000	3,717,000	4,502,000
Taxation (current)	1,904,000	1,367,000	1,500,000
Taxation (deferred)	(166,000)	(92,000)	49,000
Taxation	1,738,000	1,275,000	1,549,000
EAT Continuing	4,227,000	2,442,000	2,953,000
Min Ints	(61,000)	(30,000)	113,000
Net Income	4,165,000	2,408,000	3,066,000
Dividends Per Share	49	48	47
EPS - Basic - Cont	99.75	57.70	73.49
EPS - Primary	99.75	57.70	73.49
EPS -Diluted - Cont	99.75	57.70	73.49
EPS - Diluted	99.75	57.70	73.49
Shares (primary)	41,763	41,743	41,721
Shares (diluted)	41,763	41,743	41,721

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,732,000	18,151,000
Cash, Equivs & STI	17,732,000	18,151,000
Receivables	24,421,000	20,190,000
Raw Materials	889,000	807,000
Inventories - Other	283,000	366,000
Inventories	1,172,000	1,173,000
Other Current Assets	659,000	828,000
Current Assets	43,984,000	40,342,000
Net PPE	10,425,000	9,879,000
Intangibles Excl Goodwill	370,000	476,000
Intangibles	370,000	476,000
Other LT Assets	7,616,000	6,248,000
LT Assets	18,411,000	16,603,000
Total Assets	62,395,000	56,946,000
Accounts Payable	13,684,000	12,359,000
Accrued Exps	46,000	9,000
Accounts Payable & Accrued Expenses	13,730,000	12,368,000
Current Debt	168,000	177,000
Current Capital Lease Obligations	3,000	11,000
Current Debt and Capital Leases	171,000	188,000
Other Current Liabilities	5,946,000	4,991,000
Current Liabilities	19,847,000	17,547,000
Long-Term Obligations	351,000	519,000
Pensions & OPEB	4,090,000	4,203,000
Other LT Liabilities	145,000	108,000
Minorities (BS)	266,000	196,000
LT Liabilities	4,586,000	4,830,000
Total Liabilities	24,700,000	22,574,000
Net Assets	37,695,000	34,372,000
Common Share Capital	6,088,000	6,076,000
Share Premium	1,788,000	1,777,000
Retained Earnings	27,632,000	25,471,000

Treasury Stock	5,000	4,000
Other Equity	2,192,000	1,051,000
Shareholders' Equity	37,695,000	34,371,000
Total Liabilities & Stockholders' Equity	62,395,000	56,946,000
Net Current Assets	24,137,000	22,795,000
Total Assets Less Current Liabilities	42,548,000	39,399,000
Shares Outstanding	41,769	41,749

Recent Dividends:

1. Nittoc Construction Co., Ltd. (Japan) common.

No dividends paid.

2. Nittoc Construction Co., Ltd. (Japan) preferred class B.

No dividends paid.

Annual Dividends:

1. Nittoc Construction Co., Ltd. (Japan) common.

No dividends paid.

2. Nittoc Construction Co., Ltd. (Japan) preferred class B.

No dividends paid.

NITTOKU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	42,412,000	33,268,000	30,803,000
Direct Expenses	29,496,000	25,260,000	20,874,000
Gross Profit	12,916,000	8,008,000	9,929,000
SG&A	7,477,000	6,887,000	5,764,000
Other OpEx	0	0	0
Indirect Expenses	7,477,000	6,887,000	5,764,000
Total Operating Expenses	36,973,000	32,147,000	26,638,000
Operating Income	5,439,000	1,121,000	4,165,000
Non-Op Net Interest Income	(49,000)	(1,000)	69,000
Non-Op For Curr Gains	(25,000)	(43,000)	(91,000)
Other Non-Op	(471,000)	634,000	138,000
Non-Op Income	(545,000)	590,000	116,000
EBT Continuing	4,894,000	1,711,000	4,281,000
Taxation (current)	1,546,000	663,000	1,281,000
Taxation (deferred)	(78,000)	(250,000)	255,000
Taxation	1,468,000	413,000	1,536,000
EAT Continuing	3,426,000	1,298,000	2,745,000
Min Ints	13,000	9,000	…
Net Income	3,439,000	1,307,000	2,744,000
Dividends Per Share	82	42	34
EPS - Basic - Cont	203.85	73.97	151.92
EPS - Primary	203.85	73.97	151.92
EPS -Diluted - Cont	203.85	73.97	151.92
EPS - Diluted	203.85	73.97	151.92
Shares (primary)	16,874	17,683	18,066
Shares (diluted)	16,874	17,683	18,066

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,132,000	14,907,000
Cash, Equivs & STI	20,132,000	14,907,000
Receivables	10,320,000	9,683,000
Raw Materials	2,404,000	2,469,000
WIP	10,514,000	13,227,000
Inventories - Other	0	0
Inventories	12,918,000	15,696,000
Other Current Assets	1,100,000	1,241,000
Current Assets	44,470,000	41,527,000
Net PPE	10,178,000	12,050,000
Intangibles Excl Goodwill	333,000	449,000
Intangibles	333,000	449,000
Other LT Assets	7,958,000	6,389,000
LT Assets	18,469,000	18,888,000
Total Assets	62,940,000	60,415,000
Accounts Payable	1,828,000	2,496,000
Accounts Payable & Accrued Expenses	1,828,000	2,496,000
Current Debt	2,300,000	1,966,000
Current Debt and Capital Leases	2,300,000	1,966,000
Other Current Liabilities	10,322,000	11,866,000
Current Liabilities	14,450,000	16,328,000
Long-Term Obligations	6,462,000	6,067,000
Deferred LT Liability Charges	1,066,000	902,000
Pensions & OPEB	14,000	6,000
Other LT Liabilities	431,000	508,000
Minorities (BS)	258,000	212,000
LT Liabilities	7,973,000	7,483,000
Total Liabilities	22,681,000	24,024,000
Net Assets	40,259,000	36,391,000
Common Share Capital	6,884,000	6,884,000
Share Premium	2,589,000	2,562,000
Retained Earnings	27,923,000	25,343,000
Treasury Stock	2,357,000	2,334,000
Other Equity	5,219,000	3,936,000
Shareholders' Equity	40,258,000	36,391,000
Total Liabilities & Stockholders' Equity	62,940,000	60,415,000
Net Current Assets	30,020,000	25,199,000
Total Assets Less Current Liabilities	48,490,000	44,087,000
Shares Outstanding	16,874	16,872

Recent Dividends:

1. Nittoku Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nittoku Co Ltd common.

No dividends paid.

NKK SWITCHES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	9,441,407
Other Revenue	…	…	0
Revenue	8,373,789	7,564,435	9,441,407
Direct Expenses	4,833,664	4,562,209	5,612,388
Gross Profit	3,540,125	3,002,226	3,829,019
SG&A	3,259,347	3,454,703	3,459,102
Other OpEx	0	0	0
Indirect Expenses	3,259,347	3,454,703	3,459,102
Total Operating Expenses	8,093,011	8,016,912	9,071,490
Operating Income	280,778	(452,477)	369,917
Non-Op Net Interest Income	564	816	949
Non-Op For Curr Gains	20,163	(14,042)	7,077
Other Non-Op	105,221	161,424	188,389
Non-Op Income	125,948	148,198	196,415
EBT Continuing	406,726	(304,279)	566,332
Taxation (current)	174,244	43,321	153,741
Taxation (deferred)	(60,185)	56,784	23,166
Taxation	114,059	100,105	176,907
EAT Continuing	292,667	(404,384)	389,425
Min Ints	(62)	293	(162)
Net Income	292,605	(404,091)	389,264
Dividends Per Share	120	70	120
EPS - Basic - Cont	355.65	(491.14)	473.07
EPS - Primary	355.65	(491.14)	473.07
EPS -Diluted - Cont	355.65	(491.14)	473.07
EPS - Diluted	355.65	(491.14)	473.07
Shares (primary)	823	823	823
Shares (diluted)	823	823	823

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,718,253	4,688,875
Cash, Equivs & STI	3,718,253	4,688,875
Receivables	1,550,785	1,266,074
Raw Materials	2,059,368	1,813,571
WIP	75,839	45,889
Inventories - Other	1,149,990	1,141,603
Inventories	3,285,197	3,001,063
Prepayments (ST)	60,255	54,692
Other Current Assets	415,317	403,159
Current Assets	9,029,807	9,413,863
Net PPE	3,540,255	3,170,034
Intangibles Excl Goodwill	814,336	509,332
Intangibles	814,336	509,332
Other LT Assets	2,406,799	1,881,406
LT Assets	6,761,390	5,560,772
Total Assets	15,791,197	14,974,635
Accounts Payable	550,441	749,141
Accrued Exps	224,091	188,569
Accounts Payable & Accrued Expenses	774,532	937,710
Current Debt	0	0
Current Capital Lease Obligations	72,946	61,854
Current Debt and Capital Leases	72,946	61,854
Other Current Liabilities	485,043	515,042
Current Liabilities	1,332,521	1,514,606
Long-Term Obligations	152,618	192,493
Deferred LT Liability Charges	395,633	270,338
Pensions & OPEB	295,630	294,222
Other LT Liabilities	534	533
Minorities (BS)	1,675	1,613
LT Liabilities	844,415	757,586
Total Liabilities	2,178,612	2,273,805
Net Assets	13,612,585	12,700,830
Common Share Capital	951,799	951,799
Share Premium	833,305	833,305
Retained Earnings	9,528,284	9,301,498
Treasury Stock	163,341	162,912
Other Equity	2,462,538	1,777,140
Shareholders' Equity	13,612,585	12,700,830
Total Liabilities & Stockholders' Equity	15,791,197	14,974,635
Net Current Assets	7,697,286	7,899,257
Total Assets Less Current Liabilities	14,458,676	13,460,029
Shares Outstanding	823	823

Recent Dividends:

1. NKK Switches Co Ltd common.

No dividends paid.

Annual Dividends:

1. NKK Switches Co Ltd common.

No dividends paid.

NOF CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	222,252,000
Other Revenue	…	…	0
Revenue	257,967,000	238,310,000	222,252,000
Direct Expenses	168,874,000	153,156,000	142,762,000
Gross Profit	89,093,000	85,154,000	79,490,000
SG&A	41,681,000	39,845,000	37,348,000
Other OpEx	0	0	0
Indirect Expenses	41,681,000	39,845,000	37,348,000
Total Operating Expenses	210,555,000	193,001,000	180,110,000
Operating Income	47,412,000	45,309,000	42,142,000
Non-Op Net Interest Income	310,000	363,000	229,000
Non-Op For Curr Gains	823,000	(319,000)	1,532,000
Other Non-Op	8,786,000	5,427,000	4,565,000
Non-Op Income	9,919,000	5,471,000	6,326,000
EBT Continuing	57,331,000	50,780,000	48,468,000
Taxation (current)	21,558,000	14,680,000	14,561,000
Taxation (deferred)	(4,886,000)	(506,000)	(153,000)
Taxation	16,672,000	14,174,000	14,408,000
EAT Continuing	40,659,000	36,606,000	34,060,000
Min Ints	(107,000)	(107,000)	(70,000)
Net Income	40,550,000	36,497,000	33,990,000
Dividends Per Share	61	45	38.00
EPS - Basic - Cont	176.34	153.88	141.17
EPS - Primary	176.34	153.88	141.17
EPS -Diluted - Cont	176.34	153.88	141.17
EPS - Diluted	176.34	153.88	141.17
Shares (primary)	229,951	237,181	240,771
Shares (diluted)	229,951	237,181	240,771

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	88,364,000	87,064,000
Cash, Equivs & STI	88,364,000	87,064,000
Receivables	78,253,000	62,593,000
Raw Materials	23,880,000	22,185,000
WIP	8,153,000	6,722,000
Inventories - Other	32,293,000	28,419,000
Inventories	64,326,000	57,326,000
Other Current Assets	5,882,000	4,995,000
Current Assets	236,825,000	211,978,000
Net PPE	96,726,000	85,069,000
Intangibles Excl Goodwill	1,918,000	1,950,000
Intangibles	1,918,000	1,950,000
Other LT Assets	63,699,000	58,199,000
LT Assets	162,343,000	145,218,000
Total Assets	399,168,000	357,196,000
Accounts Payable	21,429,000	22,305,000
Accrued Exps	2,017,000	1,904,000
Accounts Payable & Accrued Expenses	23,446,000	24,209,000
Current Debt	2,354,000	2,306,000
Current Capital Lease Obligations	269,000	254,000
Current Debt and Capital Leases	2,623,000	2,560,000
Other Current Liabilities	60,172,000	31,556,000
Current Liabilities	86,241,000	58,325,000
Long-Term Obligations	1,961,000	2,008,000
Deferred LT Liability Charges	9,581,000	11,561,000
Pensions & OPEB	3,410,000	4,984,000
Other LT Liabilities	1,509,000	768,000
Minorities (BS)	1,119,000	1,022,000
LT Liabilities	16,461,000	19,321,000
Total Liabilities	103,822,000	78,668,000
Net Assets	295,346,000	278,528,000
Common Share Capital	17,742,000	17,742,000
Share Premium	15,058,000	15,058,000
Retained Earnings	249,159,000	220,195,000
Treasury Stock	26,276,000	6,271,000
Other Equity	39,663,000	31,804,000
Shareholders' Equity	295,346,000	278,528,000
Total Liabilities & Stockholders' Equity	399,168,000	357,196,000
Net Current Assets	150,584,000	153,653,000
Total Assets Less Current Liabilities	312,927,000	298,871,000
Shares Outstanding	226,435	233,532

Recent Dividends:

1. NOF Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. NOF Corp common.

No dividends paid.

After 3-for-1 split: No dividends paid.

NOHMI BOSAI, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	118,506,000
Other Revenue	...	...	0
Revenue	139,657,000	133,696,000	118,506,000
Direct Expenses	87,338,000	87,242,000	79,032,000
Gross Profit	52,319,000	46,454,000	39,474,000
SG&A	33,968,000	30,776,000	27,810,000
Other OpEx	0	0	0
Indirect Expenses	33,968,000	30,776,000	27,810,000
Total Operating Expenses	121,306,000	118,018,000	106,842,000
Operating Income	18,351,000	15,678,000	11,664,000
Non-Op Net Interest Income	45,000	12,000	0
Non-Op For Curr Gains	26,000	(9,000)	29,000
Other Non-Op	1,186,000	376,000	570,000
Non-Op Income	1,257,000	379,000	599,000
EBT Continuing	19,608,000	16,057,000	12,263,000
Taxation (current)	5,850,000	5,937,000	3,847,000
Taxation (deferred)	108,000	(543,000)	8,000
Taxation	5,958,000	5,394,000	3,855,000
EAT Continuing	13,650,000	10,663,000	8,408,000
Min Ints	(1,000)	438,000	166,000
Net Income	13,648,000	11,098,000	8,574,000
Dividends Per Share	116	76	53
EPS - Basic - Cont	231.88	187.86	142.10
EPS - Primary	231.88	187.86	142.10
EPS -Diluted - Cont	231.88	187.86	142.10
EPS - Diluted	231.88	187.86	142.10
Shares (primary)	58,860	59,080	60,337
Shares (diluted)	58,860	59,080	60,337

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,442,000	43,408,000
Short Term Investments	4,100,000	4,000,000
Cash, Equivs & STI	39,542,000	47,408,000
Receivables	61,764,000	54,730,000
Raw Materials	8,081,000	7,553,000
WIP	1,409,000	1,313,000
Inventories - Other	5,010,000	4,972,000
Inventories	14,500,000	13,838,000
Other Current Assets	1,366,000	1,174,000
Current Assets	117,172,000	117,150,000
Net PPE	29,155,000	23,378,000
Intangibles Excl Goodwill	9,587,000	4,912,000
Intangibles	9,587,000	4,912,000
Other LT Assets	25,896,000	21,436,000
LT Assets	64,638,000	49,726,000
Total Assets	181,811,000	166,877,000
Accounts Payable	6,259,000	4,830,000
Accounts Payable & Accrued Expenses	6,259,000	4,830,000
Current Debt	...	150,000
Current Debt and Capital Leases	...	150,000
Other Current Liabilities	28,723,000	25,052,000
Current Liabilities	34,982,000	30,032,000
Long-Term Obligations	0	0
Pensions & OPEB	6,101,000	5,129,000
Other LT Liabilities	1,740,000	1,685,000
Minorities (BS)	432,000	1,195,000
LT Liabilities	7,841,000	6,814,000
Total Liabilities	43,256,000	38,041,000
Net Assets	138,555,000	128,836,000
Common Share Capital	13,302,000	13,302,000
Share Premium	12,880,000	12,943,000
Retained Earnings	109,301,000	101,312,000
Treasury Stock	3,914,000	3,931,000
Other Equity	6,985,000	5,209,000
Shareholders' Equity	138,554,000	128,835,000
Total Liabilities & Stockholders' Equity	181,811,000	166,877,000
Net Current Assets	82,190,000	87,118,000
Total Assets Less Current Liabilities	146,829,000	136,845,000
Shares Outstanding	58,863	58,854

Recent Dividends:

1. Nohmi Bosai, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Nohmi Bosai, Ltd. (Japan) common.

No dividends paid.

NOMURA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Other Investment Income	12,604,000	7,634,000	3,133,956,000
Total Investment Income	12,604,000	7,634,000	3,133,956,000
Revenue	12,604,000	7,634,000	3,133,956,000
Other Investment Expenses	1,627,892,000	1,420,521,000	1,288,150,000
Gross Investment Expenses	1,627,892,000	1,420,521,000	1,288,150,000
Net Investment Expenses	1,627,892,000	1,420,521,000	1,288,150,000
EBT Continuing	539,821,000	471,964,000	273,850,000
Taxation (current)	157,090,000	113,150,000	96,942,000
Taxation (deferred)	8,349,000	11,559,000	(312,000)
Taxation	165,439,000	124,709,000	96,630,000
EAT Continuing	374,382,000	347,255,000	177,220,000
Min Ints	12,253,000	6,519,000	11,357,000
Extraord	0	0	0
Acc Changes	0	0	0
Net Income	362,129,000	340,736,000	165,863,000
Pref Divs & Similar	0	0	0
Net Income to Common	362,129,000	340,736,000	165,863,000
Dividends Per Share	83.78	36.83	19.95
EPS - Basic - Cont	123.08	115.30	54.97
EPS - Primary	123.08	115.30	54.97
EPS -Diluted - Cont	118.99	111.03	52.69
EPS - Diluted	118.99	111.03	52.69
Shares (primary)	2,942,280	2,955,205	3,017,128
Shares (diluted)	3,043,357	3,066,459	3,144,541

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	18,054,738,000	19,046,365,000
Cash & Equivalents	18,054,738,000	19,046,365,000
Gross PPE	405,139,000	279,663,000
Net PPE	405,139,000	279,663,000
Intangibles	315,379,000	73,345,000
Investments	1,968,719,000	1,701,861,000
Other Assets	42,622,468,000	36,053,944,000
Total Assets	62,645,925,000	56,802,170,000
Accrued Exps	805,746,000	639,488,000
Minorities (BS)	147,047,000	110,120,000
Debt & Lease Obligations	15,544,956,000	13,373,678,000
Other Liabilities	43,393,101,000	39,957,613,000
Total Liabilities	58,938,057,000	53,331,291,000
Net Assets	3,707,868,000	3,470,879,000
Common Share Capital	594,493,000	594,493,000
Share Premium	706,261,000	704,877,000
Retained Earnings	2,013,986,000	1,867,379,000
Accum Other Comp Inc	548,221,000	447,808,000
Treasury Stock	155,093,000	143,678,000
For Curr Trans (BS)	550,501,000	407,977,000
Other Equity	(550,501,000)	(407,977,000)
Other Net Assets	1,856,613,000	1,763,532,000
Shareholders' Equity	3,707,868,000	3,470,879,000
Total Liabilities & Stockholders' Equity	62,645,925,000	56,802,170,000
Shares Outstanding	2,901,337	2,956,211

Recent Dividends:

1. Nomura Holdings Inc common.

No dividends paid.

2. Nomura Holdings Inc American Depositary Receipts:.

No dividends paid.

Annual Dividends:

1. Nomura Holdings Inc common.

No dividends paid.

2. Nomura Holdings Inc American Depositary Receipts:.

No dividends paid.

NOMURA MICRO SCIENCE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	56,245,860	96,359,952	73,021,486
Direct Expenses	43,538,815	75,249,503	57,614,351
Gross Profit	12,707,045	21,110,449	15,407,135
SG&A	6,039,567	5,738,287	4,759,359
Other OpEx	0	0	0
Indirect Expenses	6,039,567	5,738,287	4,759,359
Total Operating Expenses	49,578,382	80,987,790	62,373,710
Operating Income	6,667,478	15,372,162	10,647,776
Non-Op Net Interest Income	(2,209,976)	(1,854,551)	(507,629)
Non-Op For Curr Gains	1,058,829	(260,629)	651,528
Other Non-Op	129,440	142,832	35,931

Non-Op Income	(1,021,707)	(1,972,348)	179,830
EBT Continuing	5,645,771	13,399,814	10,827,606
Taxation (current)	2,558,392	3,997,335	2,652,925
Taxation (deferred)	(730,793)	(797,164)	196,660
Taxation	1,827,599	3,200,171	2,849,585
EAT Continuing	3,818,172	10,199,643	7,978,021
Net Income	3,818,173	10,199,642	7,978,024
Dividends Per Share	81	80	62.50
EPS - Basic - Cont	100.36	270.75	213.47
EPS - Primary	100.36	270.75	213.47
EPS -Diluted - Cont	98.42	263.64	209.70
EPS - Diluted	98.42	263.64	209.70
Shares (primary)	38,047	37,671	37,372
Shares (diluted)	38,795	38,688	38,044

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,425,046	17,330,150
Cash, Equivs & STI	10,425,046	17,330,150
Receivables	82,970,504	85,086,772
Raw Materials	1,196,126	1,159,077
WIP	3,593,530	2,009,656
Inventories - Other	392,150	552,990
Inventories	5,181,806	3,721,723
Prepayments (ST)	818,071	1,900,119
Other Current Assets	591,975	951,577
Current Assets	99,987,402	108,990,341
Net PPE	6,263,117	4,957,867
Intangibles Excl Goodwill	79,817	119,477
Intangibles	79,817	119,477
Other LT Assets	3,959,827	2,715,454
LT Assets	10,302,761	7,792,798
Total Assets	110,290,164	116,783,140
Accounts Payable	7,761,144	9,251,132
Accounts Payable & Accrued Expenses	7,761,144	9,251,132
Current Debt	51,065,800	52,158,200
Current Capital Lease Obligations	306,791	547,338
Current Debt and Capital Leases	51,372,591	52,705,538
Other Current Liabilities	9,080,036	16,937,958
Current Liabilities	68,213,771	78,894,628
Long-Term Obligations	0	0
Deferred LT Liability Charges	…	2,891
Pensions & OPEB	289,829	232,347
Other LT Liabilities	1,933,633	639,337
LT Liabilities	2,223,462	874,575
Total Liabilities	70,437,233	79,769,204
Net Assets	39,852,931	37,013,936
Common Share Capital	2,236,800	2,236,800
Share Premium	4,237,497	3,286,603
Retained Earnings	30,521,528	29,736,483
Treasury Stock	278,917	330,121
Other Equity	3,136,022	2,084,171
Shareholders' Equity	39,852,930	37,013,936
Total Liabilities & Stockholders' Equity	110,290,164	116,783,140
Net Current Assets	31,773,631	30,095,713
Total Assets Less Current Liabilities	42,076,393	37,888,512
Shares Outstanding	38,289	37,863

Recent Dividends:

1. Nomura Micro Science Co Ltd common.

No dividends paid.

Annual Dividends:

1. Nomura Micro Science Co Ltd common.

No dividends paid.

NOMURA REAL ESTATE HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	734,715,000
Other Revenue	…	…	0
Revenue	942,505,000	757,638,000	734,715,000
Direct Expenses	639,923,000	491,037,000	490,250,000
Gross Profit	302,582,000	266,601,000	244,465,000
SG&A	164,339,000	147,643,000	132,349,000
Other OpEx	0	0	0
Indirect Expenses	164,339,000	147,643,000	132,349,000
Total Operating Expenses	804,262,000	638,680,000	622,599,000
Operating Income	138,243,000	118,958,000	112,116,000
Non-Op Net Interest Income	(18,620,000)	(15,656,000)	(13,957,000)
Other Non-Op	(10,146,000)	988,000	(1,505,000)
Non-Op Income	(28,766,000)	(14,668,000)	(15,462,000)
EBT Continuing	109,477,000	104,290,000	96,654,000
Taxation (current)	37,874,000	33,682,000	31,280,000
Taxation (deferred)	(11,352,000)	(4,344,000)	(2,811,000)
Taxation	26,522,000	29,338,000	28,469,000
EAT Continuing	82,955,000	74,952,000	68,185,000
Min Ints	(75,000)	(116,000)	(19,000)
Net Income	82,880,000	74,835,000	68,164,000
Dividends Per Share	40	34	28
EPS - Basic - Cont	96.69	86.77	78.46
EPS - Primary	96.69	86.77	78.46
EPS -Diluted - Cont	96.67	86.69	78.31
EPS - Diluted	96.67	86.69	78.31
Shares (primary)	857,167	862,448	868,795
Shares (diluted)	857,350	863,248	870,400

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,288,000	37,265,000
Short Term Investments	131,545,000	103,060,000
Cash, Equivs & STI	169,833,000	140,325,000
Receivables	38,183,000	32,410,000
WIP	376,640,000	370,730,000
Inventories - Other	934,468,000	791,513,000
Inventories	1,311,108,000	1,162,243,000
Other Current Assets	128,388,000	149,585,000
Current Assets	1,647,512,000	1,484,563,000
Net PPE	772,305,000	890,250,000
Intangibles Excl Goodwill	38,815,000	36,278,000
Intangibles	38,815,000	36,278,000
Other LT Assets	353,356,000	275,477,000
LT Assets	1,164,476,000	1,202,005,000
Total Assets	2,811,989,000	2,686,569,000
Accounts Payable	87,759,000	94,382,000
Accounts Payable & Accrued Expenses	87,759,000	94,382,000
Current Debt	218,632,000	351,799,000
Current Debt and Capital Leases	218,632,000	351,799,000
Other Current Liabilities	150,811,000	154,441,000
Current Liabilities	457,202,000	600,622,000
Long-Term Obligations	1,380,732,000	1,193,505,000
Deferred LT Liability Charges	38,784,000	47,518,000
Pensions & OPEB	12,089,000	5,848,000
Other LT Liabilities	120,451,000	87,635,000
Minorities (BS)	1,411,000	1,260,000
LT Liabilities	1,552,056,000	1,334,506,000
Total Liabilities	2,010,670,000	1,936,389,000
Net Assets	801,319,000	750,180,000
Common Share Capital	119,836,000	119,706,000
Share Premium	115,843,000	115,712,000
Retained Earnings	571,197,000	519,307,000
Treasury Stock	42,357,000	36,220,000
Other Equity	36,799,000	31,674,000
Shareholders' Equity	801,318,000	750,179,000
Total Liabilities & Stockholders' Equity	2,811,989,000	2,686,569,000
Net Current Assets	1,190,310,000	883,941,000
Total Assets Less Current Liabilities	2,354,787,000	2,085,947,000
Shares Outstanding	854,202	858,770

Recent Dividends:

1. Nomura Real Estate Holdings Inc common.

No dividends paid.

After 5-for-1 split: No dividends paid.

Annual Dividends:

1. Nomura Real Estate Holdings Inc common.

No dividends paid.

After 5-for-1 split: No dividends paid.

NORCROS PLC

Annual Report

Standardized Income Statement, Years Ended (£000):

	04/05/26	03/31/25 (revised)	03/31/24
Revenue	393,400	355,800	392,100
Indirect Expenses	371,200	346,200	352,200
Total Operating Expenses	371,200	346,200	352,200
Operating Income	22,200	9,600	39,900
Non-Op Net Interest Income	400	800	…
Other Non-Op	(7,700)	(7,100)	…
Non-Op Income	(7,300)	(6,300)	(7,300)
EBT Continuing	14,900	3,300	32,600
Taxation	4,700	(1,100)	5,800
EAT Continuing	10,200	4,400	26,800
Disc Ops	(9,900)	(900)	…
Net Income	300	3,500	26,800
Dividends Per Share	0.11	0.10	0.10
EPS - Basic - Cont	0.00	0.04	0.30
EPS - Primary	0.00	0.04	0.30
EPS -Diluted - Cont	0.00	0.04	0.30
EPS - Diluted	0.00	0.04	0.30
Shares (primary)	89,013	89,497	89,004
Shares (diluted)	90,114	90,011	89,816
Taxation (Cumu)	…	(1,100)	…
EPS - Primary (Cumu)	…	0.04	…
EPS - Diluted (Cumu)	…	0.04	…

Standardized Balance Sheet, Years Ended (£000):

	04/05/26	03/31/25 (revised)
Cash	32,200	22,700
Cash & Equivalents	32,200	22,700
Short Term Investments	0	…
Cash, Equivs & STI	32,200	22,700
Receivables	79,300	71,700
Inventories	87,500	88,200
Current Tax Assets	3,100	1,500
Assets Held for Sale (ST)	…	3,700
Other Current Assets	800	0
Current Assets	202,900	187,800
Net PPE	22,800	21,800
Goodwill	103,200	107,400
Intangibles Excl Goodwill	84,600	46,100
Intangibles	187,800	153,500
Deferred LT Asset Charges	3,800	1,400
Other LT Assets	27,300	23,500
LT Assets	241,700	200,200
Total Assets	444,600	388,000
Current Debt	0	0
Current Capital Lease Obligations	8,200	6,500
Current Debt and Capital Leases	8,200	6,500
Other Current Liabilities	97,700	88,700
Current Liabilities	105,900	95,200
Long-Term Obligations	98,000	59,500
Deferred LT Liability Charges	18,200	10,000
Other LT Liabilities	24,400	15,400
LT Liabilities	140,600	84,900
Total Liabilities	246,500	180,100
Net Assets	198,100	207,900
Common Share Capital	9,000	8,900
Share Premium	47,600	47,600
Retained Earnings	141,500	151,400
Other Equity	0	0
Shareholders' Equity	198,100	207,900
Total Liabilities & Stockholders' Equity	444,600	388,000
Net Current Assets	97,000	92,600
Total Assets Less Current Liabilities	338,700	292,800
Shares Outstanding	90,114	89,819

Recent Dividends:

1. Norcros PLC deferred.

No dividends paid.

2. Norcros PLC ordinary.

No dividends paid.
Annual Dividends:
1. Norcros PLC deferred.
No dividends paid.
2. Norcros PLC ordinary.
No dividends paid.

NORITAKE CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	137,912,000
Other Revenue	...	...	0
Revenue	142,908,000	138,182,000	137,912,000
Direct Expenses	101,937,000	99,549,000	100,075,000
Gross Profit	40,971,000	38,633,000	37,837,000
SG&A	29,856,000	28,419,000	27,127,000
Other OpEx	0	0	0
Indirect Expenses	29,856,000	28,419,000	27,127,000
Total Operating Expenses	131,793,000	127,968,000	127,202,000
Operating Income	11,115,000	10,214,000	10,710,000
Non-Op Net Interest Income	207,000	311,000	277,000
Non-Op For Curr Gains	83,000	(93,000)	295,000
Other Non-Op	7,908,000	6,865,000	4,107,000
Non-Op Income	8,198,000	7,083,000	4,679,000
EBT Continuing	19,313,000	17,297,000	15,389,000
Taxation (current)	5,303,000	4,772,000	4,775,000
Taxation (deferred)	(175,000)	(448,000)	(911,000)
Taxation	5,128,000	4,324,000	3,864,000
EAT Continuing	14,185,000	12,973,000	11,525,000
Min Ints	(6,000)	(31,000)	(43,000)
Net Income	14,178,000	12,939,000	11,480,000
Dividends Per Share	90	67.50	62.50
EPS - Basic - Cont	254.64	225.13	198.23
EPS - Primary	254.64	225.13	198.23
EPS -Diluted - Cont	254.64	225.13	198.23
EPS - Diluted	254.64	225.13	198.23
Shares (primary)	55,683	57,475	57,912
Shares (diluted)	55,683	57,475	57,912

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,570,000	16,609,000
Cash, Equivs & STI	19,570,000	16,609,000
Receivables	37,810,000	34,354,000
Raw Materials	8,884,000	7,776,000
WIP	16,822,000	16,557,000
Inventories - Other	11,697,000	11,735,000
Inventories	37,403,000	36,068,000
Other Current Assets	4,562,000	3,375,000
Current Assets	99,345,000	90,406,000
Net PPE	62,578,000	52,766,000
Intangibles Excl Goodwill	2,675,000	2,327,000
Intangibles	2,675,000	2,327,000
Other LT Assets	65,478,000	52,813,000
LT Assets	130,731,000	107,906,000
Total Assets	230,076,000	198,312,000
Accounts Payable	7,708,000	8,076,000
Accrued Exps	1,847,000	1,989,000
Accounts Payable & Accrued Expenses	9,555,000	10,065,000
Current Debt	13,318,000	6,201,000
Current Debt and Capital Leases	13,318,000	6,201,000
Other Current Liabilities	25,536,000	20,806,000
Current Liabilities	48,409,000	37,072,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	10,817,000	7,393,000
Pensions & OPEB	1,927,000	2,095,000
Other LT Liabilities	1,184,000	889,000
Minorities (BS)	994,000	885,000
LT Liabilities	13,928,000	10,377,000
Total Liabilities	63,332,000	48,335,000
Net Assets	166,744,000	149,977,000
Common Share Capital	15,632,000	15,632,000
Share Premium	18,387,000	18,387,000
Retained Earnings	101,237,000	95,246,000
Treasury Stock	1,614,000	1,494,000
Other Equity	33,102,000	22,206,000
Shareholders' Equity	166,744,000	149,977,000
Total Liabilities & Stockholders' Equity	230,076,000	198,312,000
Net Current Assets	50,936,000	53,334,000
Total Assets Less Current Liabilities	181,667,000	161,240,000
Shares Outstanding	54,995	56,744

Recent Dividends:
1. Noritake Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Noritake Co., Ltd. common.
No dividends paid.

NORTH PACIFIC BANK LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	118,490,000	86,526,000	71,557,000
Non-Interest Income	117,434,000	64,108,000	61,554,000
Revenue	235,951,000	150,650,000	133,269,000
Interest Expense	25,376,000	8,703,000	1,072,000
Net Interest Bef Provs	93,114,000	77,823,000	70,485,000
Net Interest Aft Provs	93,114,000	77,823,000	70,485,000
EBT Continuing	37,115,000	27,545,000	18,291,000
Taxation (current)	9,479,000	6,885,000	6,113,000
Taxation (deferred)	1,989,000	121,000	(696,000)
Taxation	11,468,000	7,006,000	5,417,000
EAT Continuing	25,647,000	20,539,000	12,874,000
Min Ints	(42,000)	74,000	(41,000)
Net Income	25,601,000	20,608,000	12,830,000
Dividends Per Share	28	19	10
EPS - Basic - Cont	68.05	53.92	33.33
EPS - Primary	68.05	53.92	33.33
EPS -Diluted - Cont	68.04	53.91	33.32
EPS - Diluted	68.04	53.91	33.32
Shares (primary)	376,213	382,209	384,900
Shares (diluted)	376,264	382,267	384,979

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,283,039,000	2,654,155,000
Net PPE	75,265,000	71,675,000
Intangibles Excl Goodwill	13,600,000	15,847,000
Intangibles	13,600,000	15,847,000
Loan Portfolio	8,036,470,000	7,856,186,000
Loan Provisions	(44,145,000)	(42,921,000)
Net Loans & Leases	7,992,325,000	7,813,265,000
Customer Acceptance Liability	70,847,000	68,166,000
Other Assets	2,836,231,000	2,823,628,000
Total Assets	13,271,307,000	13,446,736,000
Pensions & OPEB	2,804,000	3,023,000
Total Deposits	11,158,759,000	11,170,429,000
Minorities (BS)	4,121,000	3,931,000
Debt & Lease Obligations	658,451,000	900,049,000
Other Liabilities	1,722,239,000	1,892,804,000
Total Liabilities	12,883,802,000	13,066,256,000
Net Assets	387,505,000	380,480,000
Common Share Capital	121,101,000	121,101,000
Share Premium	74,742,000	74,753,000
Retained Earnings	198,855,000	193,187,000
Treasury Stock	2,895,000	8,351,000
Other Equity	(4,298,000)	(210,000)
Shareholders' Equity	387,505,000	380,480,000
Total Liabilities & Stockholders' Equity	13,271,307,000	13,446,736,000
Shares Outstanding	374,117	376,539

Recent Dividends:
1. North Pacific Bank Ltd preferred stock type 1.
No dividends paid.
2. North Pacific Bank Ltd common.
No dividends paid.
Annual Dividends:
1. North Pacific Bank Ltd preferred stock type 1.
No dividends paid.
2. North Pacific Bank Ltd common.
No dividends paid.

NORTHERN 2 VCT PLC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	1,561	11,630	5,510
Net Income	(1,536)	8,366	2,848
Dividends Per Share	0.03	0.03	0.03
EPS - Basic - Cont	(0.01)	0.04	0.01
EPS - Primary	(0.01)	0.04	0.01
EPS -Diluted - Cont	(0.01)	0.04	0.01
EPS - Diluted	(0.01)	0.04	0.01
Shares (primary)	246,490	223,219	199,198
Shares (diluted)	246,490	223,219	199,198

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	39,316	38,062
Total Assets	138,004	128,621
Accrued Exps	207	543
Total Liabilities	207	543
Net Assets	137,797	128,078
Common Share Capital	12,608	10,993
Share Premium	85,546	62,633
Retained Earnings	29,250	49,513
Other Equity	10,393	4,939
Shareholders' Equity	137,797	128,078
Total Liabilities & Stockholders' Equity	138,004	128,621
Shares Outstanding	252,148	219,853

Recent Dividends:
1. Northern 2 VCT Plc ordinary.
No dividends paid.
Annual Dividends:
1. Northern 2 VCT Plc ordinary.
No dividends paid.

NORTHERN 3 VCT PLC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	2,163	9,893	5,757
Net Income	(952)	6,956	3,038
Dividends Per Share	0.04	0.04	0.04
EPS - Basic - Cont	(0.01)	0.05	0.02
EPS - Primary	(0.01)	0.05	0.02
EPS -Diluted - Cont	(0.01)	0.05	0.02
EPS - Diluted	(0.01)	0.05	0.02
Shares (primary)	152,736	146,866	131,812
Shares (diluted)	152,736	146,866	131,812

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	34,858	24,862
Total Assets	134,377	130,388
Accrued Exps	196	279
Total Liabilities	196	279
Net Assets	134,181	130,109
Common Share Capital	7,882	7,226
Share Premium	79,198	62,268
Retained Earnings	37,263	52,983
Other Equity	9,838	7,632
Shareholders' Equity	134,181	130,109
Total Liabilities & Stockholders' Equity	134,377	130,388
Shares Outstanding	157,645	144,514

Recent Dividends:
1. Northern 3 VCT Plc ordinary.

ExDate	Amt	Declared	Record	Payable
	0.00	11/21/2024	12/20/2024	01/22/2025

Annual Dividends:

1. Northern 3 VCT Plc ordinary.

2025.....0.00

NORTHERN VENTURE TRUST PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	1,693	11,752	5,922
Net Income	(1,387)	8,481	3,216
Dividends Per Share	0.03	0.03	0.03
EPS - Basic - Cont	(0.01)	0.04	0.02
EPS - Primary	(0.01)	0.04	0.02
EPS -Diluted - Cont	(0.01)	0.04	0.02
EPS - Diluted	(0.01)	0.04	0.02
Shares (primary)	226,381	200,018	179,261
Shares (diluted)	226,381	200,018	179,261

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	36,499	25,439
Total Assets	138,372	121,871
Total Liabilities	208	620
Net Assets	138,164	121,251
Common Share Capital	59,745	49,302
Share Premium	53,443	35,348
Retained Earnings	13,697	29,822
Other Equity	11,279	6,779
Shareholders' Equity	138,164	121,251
Total Liabilities & Stockholders' Equity	138,372	121,871
Shares Outstanding	238,979	197,208

Recent Dividends:

1. Northern Venture Trust PLC ordinary.

No dividends paid.

2. Northern Venture Trust PLC C shares.

No dividends paid.

Annual Dividends:

1. Northern Venture Trust PLC ordinary.

No dividends paid.

2. Northern Venture Trust PLC C shares.

No dividends paid.

NS TOOL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,494,091	9,431,090	9,040,349
Direct Expenses	4,232,871	4,448,073	4,097,517
Gross Profit	5,261,220	4,983,017	4,942,832
SG&A	3,301,578	3,215,750	3,075,465
Other OpEx	0	0	0
Indirect Expenses	3,301,578	3,215,750	3,075,465
Total Operating Expenses	7,534,449	7,663,823	7,172,982
Operating Income	1,959,642	1,767,267	1,867,367
Non-Op Net Interest Income	235	473	86
Non-Op For Curr Gains	...	(17,951)	...
Other Non-Op	54,626	28,608	38,730
Non-Op Income	54,861	11,130	38,816
EBT Continuing	2,014,503	1,778,397	1,906,183
Taxation (current)	590,045	525,682	579,155
Taxation (deferred)	(17,717)	(11,988)	6,707
Taxation	572,328	513,694	585,862
EAT Continuing	1,442,175	1,264,703	1,320,321
Net Income	1,442,178	1,264,700	1,320,319
Dividends Per Share	30	30	27.50
EPS - Basic - Cont	58.38	50.80	53.03
EPS - Primary	58.38	50.80	53.03
EPS -Diluted - Cont	57.92	50.40	52.59
EPS - Diluted	57.92	50.40	52.59
Shares (primary)	24,705	24,897	24,899
Shares (diluted)	24,899	25,093	25,106

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,567,559	9,868,215
Cash, Equivs & STI	9,567,559	9,868,215
Receivables	1,418,409	1,393,362
Raw Materials	601,371	659,722
WIP	278,377	239,620
Finished Goods	1,470,492	1,408,719
Inventories - Other	0	0
Inventories	2,350,240	2,308,061
Other Current Assets	123,176	221,892
Current Assets	13,459,384	13,791,530
Net PPE	4,765,444	4,842,059
Intangibles Excl Goodwill	28,150	15,923
Intangibles	28,150	15,923
Other LT Assets	1,342,094	1,292,397
LT Assets	6,135,688	6,150,379
Total Assets	19,595,072	19,941,910
Accounts Payable	237,616	213,984
Accrued Exps	426,940	377,703
Accounts Payable & Accrued Expenses	664,556	591,687
Other Current Liabilities	858,621	709,380
Current Liabilities	1,523,177	1,301,067
Long-Term Obligations	0	0
Pensions & OPEB	792	...
Other LT Liabilities	219,902	224,952
LT Liabilities	220,694	224,952
Total Liabilities	1,743,872	1,526,019
Net Assets	17,851,200	18,415,891
Common Share Capital	455,330	455,330
Share Premium	418,223	418,223
Retained Earnings	18,013,315	17,347,302
Treasury Stock	1,366,614	134,548
Other Equity	330,946	329,583
Shareholders' Equity	17,851,200	18,415,890
Total Liabilities & Stockholders' Equity	19,595,072	19,941,910
Net Current Assets	11,936,207	12,490,463
Total Assets Less Current Liabilities	18,071,895	18,640,843
Shares Outstanding	23,482	24,919

Recent Dividends:

1. NS Tool Co Ltd common.

No dividends paid.

Annual Dividends:

1. NS Tool Co Ltd common.

No dividends paid.

NS UNITED KAIUN KAISHA LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	233,100,000
Other Revenue	...	...	0
Revenue	229,784,000	247,408,000	233,100,000
Direct Expenses	200,796,000	219,423,000	204,079,000
Gross Profit	28,988,000	27,985,000	29,021,000
SG&A	8,458,000	7,762,000	7,420,000
Other OpEx	0	0	0
Indirect Expenses	8,458,000	7,762,000	7,420,000
Total Operating Expenses	209,254,000	227,185,000	211,499,000
Operating Income	20,530,000	20,223,000	21,601,000
Non-Op Net Interest Income	(1,166,000)	(1,633,000)	(1,573,000)
Non-Op For Curr Gains	967,000	144,000	1,907,000
Other Non-Op	7,753,000	3,006,000	561,000
Non-Op Income	7,554,000	1,517,000	895,000
EBT Continuing	28,084,000	21,740,000	22,496,000
Taxation (current)	2,756,000	2,923,000	3,684,000
Taxation (deferred)	1,232,000	196,000	(163,000)
Taxation	3,988,000	3,119,000	4,510,000
EAT Continuing	24,096,000	18,621,000	17,986,000
Net Income	24,095,000	18,621,000	17,986,000
Dividends Per Share	310	240	230
EPS - Basic - Cont	1,022.46	790.18	763.20
EPS - Primary	1,022.46	790.18	763.20
EPS -Diluted - Cont	1,022.46	790.18	763.20
EPS - Diluted	1,022.46	790.18	763.20
Shares (primary)	23,566	23,566	23,566
Shares (diluted)	23,566	23,566	23,566

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	41,653,000	40,793,000
Short Term Investments	23,972,000	14,991,000
Cash, Equivs & STI	65,625,000	55,784,000
Receivables	32,094,000	35,144,000
Inventories	17,352,000	13,775,000
Prepayments (ST)	5,584,000	5,988,000
Other Current Assets	13,456,000	5,481,000
Current Assets	134,111,000	116,172,000
Net PPE	148,661,000	158,959,000
Intangibles Excl Goodwill	1,757,000	1,562,000
Intangibles	1,757,000	1,562,000
Other LT Assets	11,832,000	11,256,000
LT Assets	162,250,000	171,777,000
Total Assets	296,361,000	287,948,000
Accounts Payable	17,901,000	14,091,000
Accrued Exps	265,000	240,000
Accounts Payable & Accrued Expenses	18,166,000	14,331,000
Current Debt	15,588,000	14,579,000
Current Debt and Capital Leases	15,588,000	14,579,000
Other Current Liabilities	15,322,000	15,910,000
Current Liabilities	49,076,000	44,820,000
Long-Term Obligations	48,014,000	70,737,000
Deferred LT Liability Charges	4,138,000	1,561,000
Pensions & OPEB	218,000	192,000
Other LT Liabilities	7,715,000	7,900,000
LT Liabilities	60,085,000	80,390,000
Total Liabilities	109,161,000	125,210,000
Net Assets	187,200,000	162,738,000
Common Share Capital	10,300,000	10,300,000
Share Premium	17,181,000	17,181,000
Retained Earnings	152,201,000	133,527,000
Treasury Stock	1,000,000	999,000
Other Equity	8,518,000	2,729,000
Shareholders' Equity	187,200,000	162,738,000
Total Liabilities & Stockholders' Equity	296,361,000	287,948,000
Net Current Assets	85,035,000	71,352,000
Total Assets Less Current Liabilities	247,285,000	243,128,000
Shares Outstanding	23,565	23,566

Recent Dividends:

1. NS United Kaiun Kaisha Ltd. common.

No dividends paid.

Annual Dividends:

1. NS United Kaiun Kaisha Ltd. common.

No dividends paid.

NSD CO, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	117,813,000	107,791,000	101,263,000
Direct Expenses	87,989,000	80,257,000	76,302,000
Gross Profit	29,824,000	27,534,000	24,961,000
SG&A	10,751,000	10,684,000	9,781,000
Other OpEx	0	0	0
Indirect Expenses	10,751,000	10,684,000	9,781,000
Total Operating Expenses	98,740,000	90,941,000	86,083,000
Operating Income	19,073,000	16,850,000	15,180,000
Non-Op Net Interest Income	58,000	3,000	(15,000)
Non-Op For Curr Gains	(27,000)	...	(22,000)
Other Non-Op	(181,000)	226,000	234,000
Non-Op Income	(150,000)	229,000	197,000
EBT Continuing	18,923,000	17,079,000	15,377,000

Taxation (current)	5,711,000	5,544,000	5,030,000
Taxation (deferred)	53,000	(393,000)	(144,000)
Taxation	5,764,000	5,151,000	4,886,000
EAT Continuing	13,159,000	11,928,000	10,491,000
Min Ints	(150,000)	(134,000)	(226,000)
Net Income	13,009,000	11,795,000	10,262,000
Dividends Per Share	96	87	72
EPS - Basic - Cont	170.49	153.61	133.29
EPS - Primary	170.49	153.61	133.29
EPS -Diluted - Cont	170.49	153.61	133.28
EPS - Diluted	170.49	153.61	133.28
Shares (primary)	76,310	76,786	76,996
Shares (diluted)	76,310	76,786	77,001

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,905,000	27,358,000
Short Term Investments	4,009,000	3,020,000
Cash, Equivs & STI	34,914,000	30,378,000
Receivables	23,481,000	22,717,000
Raw Materials	189,000	187,000
WIP	13,000	5,000
Inventories - Other	606,000	430,000
Inventories	808,000	622,000
Other Current Assets	792,000	715,000
Current Assets	59,995,000	54,432,000
Net PPE	5,355,000	5,308,000
Intangibles Excl Goodwill	16,806,000	18,404,000
Intangibles	16,806,000	18,404,000
Other LT Assets	15,285,000	12,340,000
LT Assets	37,446,000	36,052,000
Total Assets	97,442,000	90,485,000
Accounts Payable	6,126,000	5,381,000
Accounts Payable & Accrued Expenses	6,126,000	5,381,000
Current Debt	…	705,000
Current Debt and Capital Leases	…	705,000
Other Current Liabilities	9,152,000	8,639,000
Current Liabilities	15,278,000	14,725,000
Long-Term Obligations	0	1,152,000
Deferred LT Liability Charges	5,264,000	4,399,000
Pensions & OPEB	1,453,000	1,488,000
Other LT Liabilities	647,000	468,000
Minorities (BS)	1,045,000	836,000
LT Liabilities	7,364,000	7,507,000
Total Liabilities	23,687,000	23,069,000
Net Assets	73,755,000	67,416,000
Common Share Capital	7,205,000	7,205,000
Share Premium	6,898,000	6,811,000
Retained Earnings	69,012,000	62,655,000
Treasury Stock	15,332,000	13,386,000
Other Equity	5,971,000	4,131,000
Shareholders' Equity	73,754,000	67,416,000
Total Liabilities & Stockholders' Equity	97,442,000	90,485,000
Net Current Assets	44,717,000	39,707,000
Total Assets Less Current Liabilities	82,164,000	75,760,000
Shares Outstanding	75,922	76,464

Recent Dividends:
1. NSD Co, Ltd. common.
No dividends paid.
Annual Dividends:
1. NSD Co, Ltd. common.
No dividends paid.

NTT DATA INTRAMART CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,656,789	11,829,406	9,257,866
Direct Expenses	9,070,374	7,226,172	5,562,593
Gross Profit	5,586,415	4,603,234	3,695,273
SG&A	4,205,356	4,051,504	3,318,937
Other OpEx	0	0	0
Indirect Expenses	4,205,356	4,051,504	3,318,937
Total Operating Expenses	13,275,730	11,277,676	8,881,530
Operating Income	1,381,059	551,730	376,336
Non-Op Net Interest Income	2,583	1,428	437
Non-Op For Curr Gains	473	(1,055)	784
Other Non-Op	24,134	(33,777)	124,046
Non-Op Income	27,190	(33,404)	125,267
EBT Continuing	1,408,249	518,326	501,603
Taxation (current)	430,083	217,756	130,266
Taxation (deferred)	63,528	(40,740)	21,207
Taxation	493,611	177,016	151,473
EAT Continuing	914,638	341,310	350,130
Net Income	914,637	341,309	350,129
Dividends Per Share	66	35	35
EPS - Basic - Cont	187.81	70.19	72.17
EPS - Primary	187.81	70.19	72.17
EPS -Diluted - Cont	187.81	70.19	72.17
EPS - Diluted	187.81	70.19	72.17
Shares (primary)	4,870	4,863	4,851
Shares (diluted)	4,870	4,863	4,851

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,336,373	2,519,987
Cash, Equivs & STI	2,336,373	2,519,987
Receivables	4,206,105	2,187,016
Inventories	7,572	8,022
Other Current Assets	556,961	405,551
Current Assets	7,107,011	5,120,576
Net PPE	256,664	285,555
Intangibles Excl Goodwill	2,529,708	2,570,908
Intangibles	2,529,708	2,570,908
Other LT Assets	1,102,668	1,295,483
LT Assets	3,889,040	4,151,946
Total Assets	10,996,051	9,272,523
Accounts Payable	1,200,265	557,465
Accrued Exps	243,452	93,804
Accounts Payable & Accrued Expenses	1,443,717	651,269
Other Current Liabilities	2,732,881	2,594,144
Current Liabilities	4,176,598	3,245,413
Long-Term Obligations	0	0
Pensions & OPEB	826,297	794,292
Other LT Liabilities	115,857	114,880
LT Liabilities	942,154	909,172
Total Liabilities	5,118,752	4,154,585
Net Assets	5,877,299	5,117,938
Common Share Capital	738,756	738,756
Share Premium	670,372	668,756
Retained Earnings	4,743,640	3,999,325
Treasury Stock	299,912	320,250
Other Equity	24,443	31,350
Shareholders' Equity	5,877,299	5,117,937
Total Liabilities & Stockholders' Equity	10,996,051	9,272,523
Net Current Assets	2,930,413	1,875,163
Total Assets Less Current Liabilities	6,819,453	6,027,110
Shares Outstanding	4,872	4,866

Recent Dividends:
1. NTT Data Intramart Corp common.
No dividends paid.
Annual Dividends:
1. NTT Data Intramart Corp common.
No dividends paid.

NWP HOLDINGS BERHAD (MALAYSIA)

Annual Report

Standardized Income Statement, Years Ended (RM000):

	02/28/26	02/28/25	02/29/24
Revenue	24,432	18,918	6,953
Direct Expenses	19,029	15,276	6,767
Gross Profit	5,403	3,642	187
SG&A	9,837	10,866	3,189
Other OpEx	(3,776)	(42)	(1,063)
Indirect Expenses	6,060	10,824	2,126
Total Operating Expenses	25,089	26,100	8,893
Operating Income	(657)	(7,182)	(1,940)
Non-Op Income	(794)	(660)	(43)
EBT Continuing	(1,451)	(7,842)	(1,983)
Taxation	(414)	(120)	1
EAT Continuing	(1,037)	(7,721)	(1,983)
Equity Earns	…	…	(31)
Net Income	(1,037)	(7,721)	(2,015)
EPS - Basic - Cont	(0.00)	(0.01)	(0.00)
EPS - Primary	(0.00)	(0.01)	(0.00)
EPS -Diluted - Cont	(0.00)	(0.01)	(0.00)
EPS - Diluted	(0.00)	(0.01)	(0.00)
Shares (primary)	636,638	601,590	579,041
Shares (diluted)	636,638	601,590	579,041

Standardized Balance Sheet, Years Ended Feb. 28 (RM000):

	2026	2025
Cash	703	794
Cash & Equivalents	703	794
Cash, Equivs & STI	703	794
Receivables	3,027	2,686
Inventories	1,444	1,673
Current Tax Assets	200	154
Other Current Assets	0	0
Current Assets	5,373	5,307
Net PPE	29,733	32,059
Intangibles Excl Goodwill	214	282
Intangibles	214	282
Deferred LT Asset Charges	622	188
Other LT Assets	9,601	11,949
LT Assets	40,171	44,478
Total Assets	45,544	49,785
Accounts Payable	548	187
Accounts Payable & Accrued Expenses	548	187
Current Debt	0	0
Current Capital Lease Obligations	2,352	2,131
Current Debt and Capital Leases	2,352	2,131
Other Current Liabilities	10,133	11,644
Current Liabilities	13,033	13,962
Long-Term Obligations	8,022	10,296
Other LT Liabilities	230	230
LT Liabilities	8,252	10,526
Total Liabilities	21,285	24,488
Net Assets	24,259	25,296
Common Share Capital	53,610	53,610
Retained Earnings	(29,351)	(28,314)
Other Equity	0	0
Shareholders' Equity	24,259	25,296
Total Liabilities & Stockholders' Equity	45,544	49,785
Net Current Assets	(7,660)	(8,656)
Total Assets Less Current Liabilities	32,511	35,822
Shares Outstanding	636,638	636,638

Recent Dividends:
1. NWP Holdings Berhad (Malaysia) ordinary.
No dividends paid.
Annual Dividends:
1. NWP Holdings Berhad (Malaysia) ordinary.
No dividends paid.

O-WELL CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	68,268,000	69,416,000	71,049,000
Direct Expenses	59,094,000	60,281,000	62,369,000
Gross Profit	9,174,000	9,135,000	8,680,000
SG&A	7,913,000	7,895,000	7,749,000
Other OpEx	0	0	0
Indirect Expenses	7,913,000	7,895,000	7,749,000
Total Operating Expenses	67,007,000	68,176,000	70,118,000
Operating Income	1,261,000	1,240,000	931,000
Non-Op Net Interest Income	(19,000)	(44,000)	(37,000)
Non-Op For Curr			

Gains	(60,000)	34,000	11,000
Other Non-Op	1,366,000	1,329,000	1,313,000
Non-Op Income	1,287,000	1,319,000	1,287,000
EBT Continuing	2,548,000	2,559,000	2,218,000
Taxation (current)	708,000	730,000	746,000
Taxation (deferred)	43,000	39,000	(55,000)
Taxation	751,000	769,000	691,000
EAT Continuing	1,797,000	1,790,000	1,527,000
Min Ints	3,000	(8,000)	...
Net Income	1,798,000	1,779,000	1,526,000
Dividends Per Share	45	45	42
EPS - Basic - Cont	178.85	173.98	149.37
EPS - Primary	178.85	173.98	149.37
EPS -Diluted - Cont	178.85	173.98	149.37
EPS - Diluted	178.85	173.98	149.37
Shares (primary)	10,055	10,230	10,220
Shares (diluted)	10,055	10,230	10,220

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,970,000	6,545,000
Cash, Equivs & STI	3,970,000	6,545,000
Receivables	15,195,000	16,641,000
Inventories	5,627,000	6,183,000
Other Current Assets	500,000	576,000
Current Assets	25,292,000	29,945,000
Net PPE	3,586,000	3,628,000
Intangibles Excl Goodwill	202,000	294,000
Intangibles	202,000	294,000
Other LT Assets	13,335,000	11,952,000
LT Assets	17,123,000	15,874,000
Total Assets	42,415,000	45,820,000
Accounts Payable	11,014,000	14,908,000
Accounts Payable & Accrued Expenses	11,014,000	14,908,000
Current Debt	3,139,000	2,159,000
Current Debt and Capital Leases	3,139,000	2,159,000
Other Current Liabilities	1,754,000	2,643,000
Current Liabilities	15,907,000	19,710,000
Long-Term Obligations	700,000	1,600,000
Deferred LT Liability Charges	2,584,000	2,560,000
Pensions & OPEB	284,000	288,000
Other LT Liabilities	115,000	121,000
Minorities (BS)	172,000	171,000
LT Liabilities	3,683,000	4,569,000
Total Liabilities	19,763,000	24,451,000
Net Assets	22,652,000	21,369,000
Common Share Capital	857,000	857,000
Share Premium	776,000	773,000
Retained Earnings	15,672,000	14,326,000
Treasury Stock	328,000	340,000
Other Equity	5,675,000	5,752,000
Shareholders' Equity	22,652,000	21,368,000
Total Liabilities & Stockholders' Equity	42,415,000	45,820,000
Net Current Assets	9,385,000	10,235,000
Total Assets Less Current Liabilities	26,508,000	26,110,000
Shares Outstanding	10,060	10,044

Recent Dividends:

1. O-Well Corp common.

No dividends paid.

Annual Dividends:

1. O-Well Corp common.

No dividends paid.

OAK CAPITAL CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,331,883	2,882,052	5,035,707
Direct Expenses	1,264,197	1,377,062	2,333,190
Gross Profit	1,067,686	1,504,990	2,702,517
SG&A	1,755,046	2,227,170	3,953,436
Other OpEx	0	0	0
Indirect Expenses	1,755,046	2,227,170	3,953,436
Total Operating Expenses	3,019,243	3,604,232	6,286,626
Operating Income	(687,360)	(722,180)	(1,250,919)
Non-Op Net Interest Income	(84,202)	(66,867)	16,926
Non-Op For Curr Gains	224,101	(37,822)	371,659
Other Non-Op	(36,318)	89,607	(835,490)
Non-Op Income	103,581	(15,082)	(446,905)
EBT Continuing	(583,779)	(737,262)	(1,697,824)
Taxation (current)	2,301	5,765	2,617
Taxation (deferred)	8,530	(1,834)	(7,886)
Taxation	10,831	3,931	(5,269)
EAT Continuing	(594,610)	(741,193)	(1,692,555)
Min Ints	11,781	776	264,445
Net Income	(582,831)	(740,417)	(1,428,113)
EPS - Basic - Cont	(7.23)	(9.18)	(17.71)
EPS - Primary	(7.23)	(9.18)	(17.71)
EPS -Diluted - Cont	(7.23)	(9.18)	(17.71)
EPS - Diluted	(7.23)	(9.18)	(17.71)
Shares (primary)	80,630	80,631	80,633
Shares (diluted)	80,630	80,631	80,633

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	743,126	854,546
Cash & Equivalents	743,126	854,546
Short Term Investments	...	9,400
Cash, Equivs & STI	743,126	863,946
Receivables	2,156,566	1,996,534
Inventories	119,410	102,609
Other Current Assets	245,368	164,789
Current Assets	3,264,470	3,127,878
Net PPE	1,273,645	1,323,129
Intangibles Excl Goodwill	49,429	48,576
Intangibles	49,429	48,576
Other LT Assets	449,731	504,846
LT Assets	1,772,805	1,876,551
Total Assets	5,038,754	5,007,267
Accounts Payable	95,861	146,924
Accounts Payable & Accrued Expenses	95,861	146,924
Current Debt	631,977	1,422,885
Current Debt and Capital Leases	631,977	1,422,885
Other Current Liabilities	756,793	850,609
Current Liabilities	1,484,631	2,420,418
Long-Term Obligations	2,071,720	497,497
Deferred LT Liability Charges	5,464	5,455
Pensions & OPEB	14,828	15,666
Other LT Liabilities	265,217	283,887
Minorities (BS)	2,340	2,284
LT Liabilities	2,357,229	802,505
Total Liabilities	3,844,200	3,225,207
Net Assets	1,194,554	1,782,060
Common Share Capital	100,000	100,000
Share Premium	2,709,725	2,711,762
Retained Earnings	(1,163,275)	(580,444)
Treasury Stock	14,308	14,187
Other Equity	(437,588)	(435,071)
Shareholders' Equity	1,194,554	1,782,060
Total Liabilities & Stockholders' Equity	5,038,754	5,007,267
Net Current Assets	1,779,839	707,460
Total Assets Less Current Liabilities	3,554,123	2,586,849
Shares Outstanding	80,629	80,631

Recent Dividends:

1. Oak Capital Corp common.

No dividends paid.

Annual Dividends:

1. Oak Capital Corp common.

No dividends paid.

OBAYASHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,325,162,000
Other Revenue	...	...	0
Revenue	2,586,258,000	2,620,101,000	2,325,162,000
Direct Expenses	2,221,567,000	2,322,267,000	2,105,560,000
Gross Profit	364,691,000	297,834,000	219,602,000
SG&A	170,012,000	154,391,000	140,220,000
Other OpEx	0	0	0
Indirect Expenses	170,012,000	154,391,000	140,220,000
Total Operating Expenses	2,391,579,000	2,476,658,000	2,245,780,000
Operating Income	194,679,000	143,443,000	79,382,000
Non-Op Net Interest Income	(77,000)	123,000	(394,000)
Non-Op For Curr Gains	3,599,000	...	3,439,000
Other Non-Op	51,211,000	67,476,000	24,681,000
Non-Op Income	54,733,000	67,599,000	27,726,000
EBT Continuing	249,412,000	211,042,000	107,108,000
Taxation (current)	74,497,000	62,499,000	27,656,000
Taxation (deferred)	(2,848,000)	(1,993,000)	2,270,000
Taxation	71,649,000	60,506,000	29,926,000
EAT Continuing	177,763,000	150,536,000	77,182,000
Min Ints	(4,001,000)	(4,482,000)	(2,119,000)
Net Income	173,759,000	146,052,000	75,059,000
Dividends Per Share	88	81	75
EPS - Basic - Cont	249.42	203.88	104.69
EPS - Primary	249.42	203.88	104.69
EPS -Diluted - Cont	249.42	203.88	104.69
EPS - Diluted	249.42	203.88	104.69
Shares (primary)	696,649	716,367	716,969
Shares (diluted)	696,649	716,367	716,969

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	430,885,000	394,728,000
Short Term Investments	9,791,000	11,410,000
Cash, Equivs & STI	440,676,000	406,138,000
Receivables	1,181,059,000	1,244,325,000
WIP	49,758,000	38,399,000
Inventories - Other	76,490,000	88,461,000
Inventories	126,248,000	126,860,000
Other Current Assets	30,560,000	32,137,000
Current Assets	1,778,543,000	1,809,460,000
Net PPE	792,967,000	737,577,000
Intangibles Excl Goodwill	63,111,000	37,116,000
Intangibles	63,111,000	37,116,000
Other LT Assets	508,828,000	458,625,000
LT Assets	1,364,906,000	1,233,318,000
Total Assets	3,143,449,000	3,042,778,000
Accounts Payable	594,367,000	678,719,000
Accounts Payable & Accrued Expenses	594,367,000	678,719,000
Current Debt	83,779,000	107,028,000
Current Capital Lease Obligations	2,950,000	2,709,000
Current Debt and Capital Leases	86,729,000	109,737,000
Other Current Liabilities	748,430,000	664,902,000
Current Liabilities	1,429,526,000	1,453,358,000
Long-Term Obligations	260,285,000	255,736,000
Deferred LT Liability Charges	41,595,000	32,682,000
Pensions & OPEB	50,528,000	52,095,000
Other LT Liabilities	45,049,000	38,705,000
Minorities (BS)	58,041,000	51,956,000
LT Liabilities	397,457,000	379,218,000
Total Liabilities	1,885,024,000	1,884,533,000
Net Assets	1,258,425,000	1,158,245,000
Common Share Capital	57,752,000	57,752,000
Share Premium	41,288,000	41,328,000
Retained Earnings	905,459,000	853,125,000
Treasury Stock	9,514,000	14,828,000
Other Equity	263,440,000	220,868,000
Shareholders' Equity	1,258,425,000	1,158,245,000
Total Liabilities & Stockholders' Equity	3,143,449,000	3,042,778,000
Net Current Assets	349,017,000	356,102,000
Total Assets Less Current Liabilities	1,713,923,000	1,589,420,000
Shares Outstanding	687,422	711,070

Recent Dividends:

1. Obayashi Corp common.

No dividends paid.
2. Obayashi Corp American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Obayashi Corp common.
No dividends paid.
2. Obayashi Corp American Depositary Receipt.
No dividends paid.

OCHI HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	113,366,000
Other Revenue	...	...	0
Revenue	120,432,000	117,084,000	113,366,000
Direct Expenses	103,271,000	100,831,000	97,814,000
Gross Profit	17,161,000	16,253,000	15,552,000
SG&A	15,491,000	14,781,000	13,395,000
D&A (OpEx)	27,000	25,000	24,000
Other OpEx	0	0	0
Indirect Expenses	15,518,000	14,806,000	13,419,000
Total Operating Expenses	118,789,000	115,637,000	111,233,000
Operating Income	1,643,000	1,447,000	2,133,000
Non-Op Net Interest Income	(42,000)	(35,000)	(17,000)
Other Non-Op	759,000	594,000	1,232,000
Non-Op Income	717,000	559,000	1,215,000
EBT Continuing	2,360,000	2,006,000	3,348,000
Taxation (current)	989,000	1,163,000	1,079,000
Taxation (deferred)	62,000	(200,000)	171,000
Taxation	1,051,000	963,000	1,250,000
EAT Continuing	1,309,000	1,043,000	2,098,000
Min Ints	(1,000)	(1,000)	(2,000)
Net Income	1,309,000	1,040,000	2,093,000
Dividends Per Share	54	54	54
EPS - Basic - Cont	100.56	80.17	161.84
EPS - Primary	100.56	80.17	161.84
EPS -Diluted - Cont	100.56	80.17	161.84
EPS - Diluted	100.56	80.17	161.84
Shares (primary)	13,022	12,979	12,937
Shares (diluted)	13,022	12,979	12,937

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,038,000	15,564,000
Cash, Equivs & STI	17,038,000	15,564,000
Receivables	20,377,000	23,343,000
Finished Goods	4,717,000	4,652,000
Inventories - Other	2,092,000	1,753,000
Inventories	6,809,000	6,405,000
Other Current Assets	1,049,000	830,000
Current Assets	45,273,000	46,142,000
Net PPE	15,591,000	15,900,000
Intangibles Excl Goodwill	1,357,000	1,925,000
Intangibles	1,357,000	1,925,000
Other LT Assets	6,959,000	6,075,000
LT Assets	23,907,000	23,900,000
Total Assets	69,181,000	70,043,000
Accounts Payable	13,547,000	14,794,000
Accrued Exps	529,000	432,000
Accounts Payable & Accrued Expenses	14,076,000	15,226,000
Current Debt	3,389,000	3,949,000
Current Capital Lease Obligations	40,000	53,000
Current Debt and Capital Leases	3,429,000	4,002,000
Other Current Liabilities	20,947,000	20,128,000
Current Liabilities	38,452,000	39,356,000
Long-Term Obligations	2,626,000	4,002,000
Deferred LT Liability Charges	1,153,000	860,000
Pensions & OPEB	1,568,000	1,552,000
Other LT Liabilities	752,000	741,000
Minorities (BS)	33,000	31,000
LT Liabilities	6,099,000	7,155,000
Total Liabilities	44,585,000	46,542,000
Net Assets	24,596,000	23,501,000
Common Share Capital	400,000	400,000
Share Premium	997,000	997,000
Retained Earnings	22,798,000	22,198,000
Treasury Stock	558,000	612,000
Other Equity	958,000	517,000
Shareholders' Equity	24,595,000	23,500,000
Total Liabilities & Stockholders' Equity	69,181,000	70,043,000
Net Current Assets	6,821,000	6,786,000
Total Assets Less Current Liabilities	30,729,000	30,687,000
Shares Outstanding	13,042	13,001

Recent Dividends:
1. Ochi Holdings Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Ochi Holdings Co., Ltd. common.
No dividends paid.

OCTOPUS AIM VCT PLC

Annual Report

Standardized Income Statement, Years Ended (£000):

	02/28/26	02/28/25	02/29/24
Revenue	4,631	(3,348)	(14,586)
Net Income	2,790	(6,079)	(17,734)
Dividends Per Share	0.05	0.05	0.10
EPS - Basic - Cont	0.01	(0.03)	(0.10)
EPS - Primary	0.01	(0.03)	(0.10)
EPS -Diluted - Cont	0.01	(0.03)	(0.10)
EPS - Diluted	0.01	(0.03)	(0.10)
Shares (primary)	232,500	209,960	185,664
Shares (diluted)	232,500	209,960	185,664

Standardized Balance Sheet, Years Ended Feb. 28 (£000):

	2026	2025
Cash & Equivalents	40,508	24,850
Total Assets	116,315	120,920
Total Liabilities	8,831	5,537
Net Assets	107,484	115,383
Common Share Capital	2,295	2,282
Share Premium	1,038	16,226
Retained Earnings	634	(333)
Other Equity	103,517	97,208
Shareholders' Equity	107,484	115,383
Total Liabilities & Stockholders' Equity	116,315	120,920
Shares Outstanding	229,460	228,159

Recent Dividends:
1. Octopus AIM VCT PLC D.
No dividends paid.
2. Octopus AIM VCT PLC ordinary.
No dividends paid.
Annual Dividends:
1. Octopus AIM VCT PLC D.
No dividends paid.
2. Octopus AIM VCT PLC ordinary.
No dividends paid.

ODAKYU ELECTRIC RAILWAY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	409,837,000
Other Revenue	...	...	0
Revenue	418,732,000	422,700,000	409,837,000
Direct Expenses	296,420,000	296,537,000	281,431,000
Gross Profit	122,312,000	126,163,000	128,406,000
SG&A	69,652,000	74,731,000	77,638,000
Other OpEx	0	0	0
Indirect Expenses	69,652,000	74,731,000	77,638,000
Total Operating Expenses	366,072,000	371,268,000	359,069,000
Operating Income	52,660,000	51,432,000	50,768,000
Non-Op Net Interest Income	(5,920,000)	(4,792,000)	(4,236,000)
Other Non-Op	4,430,000	25,412,000	55,079,000
Non-Op Income	(1,490,000)	20,620,000	50,843,000
EBT Continuing	51,170,000	72,052,000	101,611,000
Taxation (current)	13,166,000	17,194,000	25,857,000
Taxation (deferred)	429,000	2,771,000	(5,846,000)
Taxation	13,595,000	19,965,000	20,011,000
EAT Continuing	37,575,000	52,087,000	81,600,000
Min Ints	(200,000)	(129,000)	(75,000)
Net Income	37,368,000	51,958,000	81,524,000
Dividends Per Share	55	40	30
EPS - Basic - Cont	108.25	147.51	225.28
EPS - Primary	108.25	147.51	225.28
EPS -Diluted - Cont	108.25	147.51	225.28
EPS - Diluted	108.25	147.51	225.28
Shares (primary)	345,219	352,234	361,891
Shares (diluted)	345,219	352,234	361,891

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,943,000	35,032,000
Short Term Investments	1,200,000	1,123,000
Cash, Equivs & STI	41,143,000	36,155,000
Receivables	29,527,000	26,890,000
Raw Materials	3,162,000	2,948,000
WIP	1,129,000	661,000
Inventories - Other	78,593,000	51,869,000
Inventories	82,884,000	55,478,000
Other Current Assets	27,763,000	22,573,000
Current Assets	181,317,000	141,096,000
Net PPE	1,053,950,000	1,033,239,000
Intangibles Excl Goodwill	16,569,000	17,269,000
Intangibles	16,569,000	17,269,000
Other LT Assets	141,685,000	108,387,000
LT Assets	1,212,204,000	1,158,895,000
Total Assets	1,393,521,000	1,299,991,000
Accounts Payable	22,913,000	18,366,000
Accounts Payable & Accrued Expenses	22,913,000	18,366,000
Current Debt	192,552,000	217,863,000
Current Capital Lease Obligations	1,126,000	1,155,000
Current Debt and Capital Leases	193,678,000	219,018,000
Other Current Liabilities	114,021,000	106,947,000
Current Liabilities	330,612,000	344,331,000
Long-Term Obligations	469,723,000	391,188,000
Deferred LT Liability Charges	16,410,000	12,104,000
Other LT Liabilities	67,993,000	73,105,000
Minorities (BS)	1,186,000	986,000
LT Liabilities	554,126,000	476,397,000
Total Liabilities	885,924,000	821,714,000
Net Assets	507,597,000	478,277,000
Common Share Capital	60,359,000	60,359,000
Share Premium	58,113,000	58,113,000
Retained Earnings	382,380,000	362,391,000
Treasury Stock	39,001,000	39,004,000
Other Equity	45,746,000	36,418,000
Shareholders' Equity	507,597,000	478,277,000
Total Liabilities & Stockholders' Equity	1,393,521,000	1,299,991,000
Net Current Assets	(149,295,000)	(203,235,000)
Total Assets Less Current Liabilities	1,062,909,000	955,660,000
Shares Outstanding	345,218	345,217

Recent Dividends:
1. Odakyu Electric Railway Co., Ltd. American Depositary Receipt.
No dividends paid.
2. Odakyu Electric Railway Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Odakyu Electric Railway Co., Ltd. American Depositary Receipt.
No dividends paid.
2. Odakyu Electric Railway Co., Ltd. common.
No dividends paid.

OGAKI KYORITSU BANK, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	74,282,000	54,015,000	48,813,000
Non-Interest Income	102,292,000	77,340,000	85,321,000
Revenue	182,186,000	131,358,000	134,138,000
Interest Expense	19,122,000	9,847,000	7,640,000
Net Interest Bef Provs	55,160,000	44,168,000	41,173,000
Net Interest Aft Provs	55,160,000	44,168,000	41,173,000
EBT Continuing	26,621,000	20,012,000	13,594,000
Taxation (current)	4,406,000	3,906,000	3,823,000
Taxation (deferred)	2,827,000	1,386,000	297,000
Taxation	7,233,000	5,292,000	4,120,000
EAT Continuing	19,388,000	14,720,000	9,474,000
Net Income	19,383,000	14,718,000	9,472,000
Dividends Per Share	150	90	70
EPS - Basic - Cont	466.06	353.53	227.54
EPS - Primary	466.06	353.53	227.54
EPS -Diluted - Cont	465.24	353.01	227.24
EPS - Diluted	465.24	353.01	227.24
Shares (primary)	41,588	41,632	41,622
Shares (diluted)	41,660	41,693	41,678

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	841,834,000	781,802,000
Net PPE	29,949,000	31,458,000
Intangibles Excl Goodwill	6,252,000	6,420,000
Intangibles	6,252,000	6,420,000
Loan Portfolio	4,591,534,000	4,469,609,000
Loan Provisions	(23,459,000)	(25,078,000)
Net Loans & Leases	4,568,075,000	4,444,531,000
Customer Acceptance Liability	14,887,000	16,315,000
Other Assets	1,276,056,000	1,261,373,000
Total Assets	6,737,053,000	6,541,899,000
Pensions & OPEB	2,354,000	2,409,000
Total Deposits	5,870,947,000	5,731,481,000
Fed Funds Purch & Secs Sold und Agree to Repurch	15,366,000	18,308,000
Debt & Lease Obligations	356,235,000	369,285,000
Other Liabilities	483,904,000	471,176,000
Total Liabilities	6,372,571,000	6,223,374,000
Net Assets	364,482,000	318,525,000
Common Share Capital	46,773,000	46,773,000
Share Premium	42,362,000	42,362,000
Retained Earnings	209,517,000	198,369,000
Treasury Stock	1,033,000	385,000
Other Equity	66,863,000	31,406,000
Shareholders' Equity	364,482,000	318,525,000
Total Liabilities & Stockholders' Equity	6,737,053,000	6,541,899,000
Shares Outstanding	41,083	41,633

Recent Dividends:
1. Ogaki Kyoritsu Bank, Ltd. common.
No dividends paid.
Annual Dividends:
1. Ogaki Kyoritsu Bank, Ltd. common.
No dividends paid.

OGURA CLUTCH CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	41,664,000	43,907,000	43,491,000
Direct Expenses	34,354,000	37,160,000	37,556,000
Gross Profit	7,310,000	6,747,000	5,935,000
SG&A	5,928,000	6,282,000	6,255,000
Other OpEx	0	0	0
Indirect Expenses	5,928,000	6,282,000	6,255,000
Total Operating Expenses	40,282,000	43,442,000	43,811,000
Operating Income	1,382,000	465,000	(320,000)
Non-Op Net Interest Income	(202,000)	(212,000)	(235,000)
Non-Op For Curr Gains	94,000	200,000	251,000
Other Non-Op	463,000	582,000	251,000
Non-Op Income	355,000	570,000	267,000
EBT Continuing	1,737,000	1,035,000	(53,000)
Taxation (current)	260,000	250,000	458,000
Taxation (deferred)	(24,000)	(377,000)	88,000
Taxation	236,000	(127,000)	546,000
EAT Continuing	1,501,000	1,162,000	(599,000)
Net Income	1,503,000	1,161,000	(598,000)
Dividends Per Share	100	50	50
EPS - Basic - Cont	1,004.37	776.88	(399.61)
EPS - Primary	1,004.37	776.88	(399.61)
EPS -Diluted - Cont	1,004.37	776.88	(399.61)
EPS - Diluted	1,004.37	776.88	(399.61)
Shares (primary)	1,496	1,496	1,496
Shares (diluted)	1,496	1,496	1,496

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,560,000	7,933,000
Cash, Equivs & STI	8,560,000	7,933,000
Receivables	11,376,000	11,229,000
Raw Materials	3,403,000	3,429,000
WIP	3,383,000	3,330,000
Inventories - Other	4,116,000	4,405,000
Inventories	10,902,000	11,164,000
Other Current Assets	496,000	792,000
Current Assets	31,334,000	31,118,000
Net PPE	12,637,000	12,983,000
Intangibles Excl Goodwill	753,000	788,000
Intangibles	753,000	788,000
Other LT Assets	2,562,000	2,124,000
LT Assets	15,952,000	15,895,000
Total Assets	47,286,000	47,013,000
Accounts Payable	4,861,000	6,815,000
Accounts Payable & Accrued Expenses	4,861,000	6,815,000
Current Debt	13,528,000	13,216,000
Current Debt and Capital Leases	13,528,000	13,216,000
Other Current Liabilities	2,363,000	2,056,000
Current Liabilities	20,752,000	22,087,000
Long-Term Obligations	4,858,000	5,402,000
Deferred LT Liability Charges	717,000	644,000
Pensions & OPEB	889,000	920,000
Other LT Liabilities	212,000	257,000
LT Liabilities	6,676,000	7,223,000
Total Liabilities	27,428,000	29,311,000
Net Assets	19,858,000	17,702,000
Common Share Capital	1,858,000	1,858,000
Share Premium	1,751,000	1,751,000
Retained Earnings	12,186,000	10,759,000
Treasury Stock	354,000	352,000
Other Equity	4,416,000	3,685,000
Shareholders' Equity	19,857,000	17,701,000
Total Liabilities & Stockholders' Equity	47,286,000	47,013,000
Net Current Assets	10,582,000	9,031,000
Total Assets Less Current Liabilities	26,534,000	24,926,000
Shares Outstanding	1,496	1,496

Recent Dividends:
1. Ogura Clutch Co Ltd (Japan) common.
No dividends paid.
Annual Dividends:
1. Ogura Clutch Co Ltd (Japan) common.
No dividends paid.

OHASHI TECHNICA INC (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	39,212,947
Other Revenue	...	...	0
Revenue	40,918,164	40,017,105	39,212,947
Direct Expenses	32,060,382	31,632,783	31,389,143
Gross Profit	8,857,782	8,384,322	7,823,804
SG&A	6,431,159	6,601,655	6,182,304
Other OpEx	0	0	0
Indirect Expenses	6,431,159	6,601,655	6,182,304
Total Operating Expenses	38,491,541	38,234,438	37,571,447
Operating Income	2,426,623	1,782,667	1,641,500
Non-Op Net Interest Income	241,335	296,184	140,179
Non-Op For Curr Gains	(16,078)	41,317	(6,834)
Other Non-Op	480,482	168,618	(105,972)
Non-Op Income	705,739	506,119	27,373
EBT Continuing	3,132,362	2,288,786	1,668,873
Taxation (current)	1,002,140	685,724	636,944
Taxation (deferred)	36,362	60,945	11,716
Taxation	1,038,502	746,669	648,660
EAT Continuing	2,093,860	1,542,117	1,020,213
Min Ints	(9,212)	(19,554)	(13,280)
Net Income	2,084,646	1,522,562	1,006,933
Dividends Per Share	37	68	60
EPS - Basic - Cont	81.40	115.95	75.07
EPS - Primary	81.40	115.95	75.07
EPS -Diluted - Cont	81.40	115.95	75.07
EPS - Diluted	81.40	115.95	75.07
Shares (primary)	25,609	13,132	13,413
Shares (diluted)	25,609	13,132	13,413

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,603,504	21,824,330
Cash, Equivs & STI	22,603,504	21,824,330
Receivables	5,932,002	7,495,502
Raw Materials	1,239,778	1,168,990
WIP	841,545	787,043
Inventories - Other	6,114,939	5,509,248
Inventories	8,196,262	7,465,281
Other Current Assets	509,066	857,064
Current Assets	37,240,834	37,642,177
Net PPE	7,850,979	7,700,503
Intangibles Excl Goodwill	117,166	130,235
Intangibles	117,166	130,235
Other LT Assets	2,925,379	3,210,595
LT Assets	10,893,524	11,041,333
Total Assets	48,134,358	48,683,510
Accounts Payable	3,447,509	3,136,768
Accounts Payable & Accrued Expenses	3,447,509	3,136,768
Other Current Liabilities	2,451,378	4,775,950
Current Liabilities	5,898,887	7,912,718
Long-Term Obligations	0	0
Deferred LT Liability Charges	183,910	244,100
Pensions & OPEB	667,306	631,470
Other LT Liabilities	324,937	241,485
Minorities (BS)	528,704	508,289
LT Liabilities	1,176,153	1,117,055
Total Liabilities	7,603,744	9,538,063
Net Assets	40,530,614	39,145,447
Common Share Capital	1,825,671	1,825,671
Share Premium	1,611,240	1,611,240
Retained Earnings	28,910,069	28,323,689
Treasury Stock	187,347	477,486
Other Equity	8,370,980	7,862,332
Shareholders' Equity	40,530,613	39,145,446
Total Liabilities & Stockholders' Equity	48,134,358	48,683,510
Net Current Assets	31,341,947	29,729,459
Total Assets Less Current Liabilities	42,235,471	40,770,792
Shares Outstanding	25,577	12,941

Recent Dividends:
1. Ohashi Technica Inc (Japan) common.
No dividends paid.
Annual Dividends:
1. Ohashi Technica Inc (Japan) common.
No dividends paid.

OHKI HEALTHCARE HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	334,661,000

Other Revenue	...	...	0
Revenue	360,358,000	349,452,000	334,661,000
Direct Expenses	342,739,000	330,942,000	317,460,000
Gross Profit	17,619,000	18,510,000	17,201,000
SG&A	16,899,000	15,741,000	15,157,000
Other OpEx	0	0	0
Indirect Expenses	16,899,000	15,741,000	15,157,000
Total Operating Expenses	359,638,000	346,683,000	332,617,000
Operating Income	720,000	2,769,000	2,044,000
Non-Op Net Interest Income	(118,000)	(44,000)	(4,000)
Other Non-Op	1,619,000	1,107,000	1,364,000
Non-Op Income	1,501,000	1,063,000	1,360,000
EBT Continuing	2,221,000	3,832,000	3,404,000
Taxation (current)	1,115,000	1,300,000	1,396,000
Taxation (deferred)	(173,000)	(111,000)	(108,000)
Taxation	942,000	1,189,000	1,280,000
EAT Continuing	1,279,000	2,643,000	2,124,000
Min Ints	60,000	(4,000)	83,000
Net Income	1,339,000	2,639,000	2,210,000
Dividends Per Share	30	26	24
EPS - Basic - Cont	98.23	193.49	160.45
EPS - Primary	98.23	193.49	160.45
EPS -Diluted - Cont	98.23	193.49	160.45
EPS - Diluted	98.23	193.49	160.45
Shares (primary)	13,641	13,641	13,775
Shares (diluted)	13,641	13,641	13,775

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,213,000	2,880,000
Cash, Equivs & STI	2,213,000	2,880,000
Receivables	84,468,000	80,417,000
Inventories	32,684,000	28,796,000
Other Current Assets	3,471,000	3,815,000
Current Assets	122,836,000	115,908,000
Net PPE	8,999,000	8,069,000
Intangibles Excl Goodwill	254,000	254,000
Intangibles	254,000	254,000
Other LT Assets	16,286,000	15,087,000
LT Assets	25,539,000	23,410,000
Total Assets	148,393,000	139,339,000
Accounts Payable	84,568,000	81,704,000
Accounts Payable & Accrued Expenses	84,568,000	81,704,000
Current Debt	13,096,000	11,086,000
Current Debt and Capital Leases	13,096,000	11,086,000
Other Current Liabilities	9,870,000	9,198,000
Current Liabilities	107,534,000	101,988,000
Long-Term Obligations	2,527,000	3,087,000
Deferred LT Liability Charges	2,707,000	1,874,000
Pensions & OPEB	1,055,000	1,108,000
Other LT Liabilities	403,000	226,000
Minorities (BS)	4,000	64,000
LT Liabilities	6,692,000	6,295,000
Total Liabilities	114,231,000	108,348,000
Net Assets	34,162,000	30,991,000
Common Share Capital	2,486,000	2,486,000
Share Premium	1,430,000	1,430,000
Retained Earnings	21,844,000	20,859,000
Treasury Stock	406,000	405,000
Other Equity	8,808,000	6,621,000
Shareholders' Equity	34,162,000	30,991,000
Total Liabilities & Stockholders' Equity	148,393,000	139,339,000
Net Current Assets	15,302,000	13,920,000
Total Assets Less Current Liabilities	40,859,000	37,351,000
Shares Outstanding	13,641	13,641

Recent Dividends:

1. Ohki Healthcare Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Ohki Healthcare Holdings Co Ltd common.

No dividends paid.

OHSHO FOOD SERVICE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	116,838,000	111,033,000	101,401,000
Direct Expenses	37,922,000	35,431,000	31,841,000
Gross Profit	78,916,000	75,602,000	69,560,000
SG&A	68,505,000	64,697,000	59,273,000
Other OpEx	0	0	0
Indirect Expenses	68,505,000	64,697,000	59,273,000
Total Operating Expenses	106,427,000	100,128,000	91,114,000
Operating Income	10,411,000	10,905,000	10,287,000
Non-Op Net Interest Income	(36,000)	(32,000)	(25,000)
Other Non-Op	205,000	283,000	494,000
Non-Op Income	169,000	251,000	469,000
EBT Continuing	10,580,000	11,156,000	10,756,000
Taxation (current)	3,027,000	3,079,000	2,795,000
Taxation (deferred)	85,000	5,000	46,000
Taxation	3,112,000	3,084,000	2,841,000
EAT Continuing	7,468,000	8,072,000	7,915,000
Net Income	7,471,000	8,072,000	7,911,000
Dividends Per Share	56	53	145
EPS - Basic - Cont	140.84	142.88	420.46
EPS - Primary	140.84	142.88	420.46
EPS -Diluted - Cont	140.84	142.88	420.46
EPS - Diluted	140.84	142.88	420.46
Shares (primary)	53,039	56,495	18,816
Shares (diluted)	53,039	56,495	18,816

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,527,000	38,120,000
Cash, Equivs & STI	24,527,000	38,120,000
Receivables	3,541,000	3,506,000
Raw Materials	522,000	519,000
Finished Goods	184,000	152,000
Inventories - Other	0	0
Inventories	706,000	671,000
Other Current Assets	1,059,000	795,000
Current Assets	29,833,000	43,092,000
Net PPE	40,426,000	39,596,000
Intangibles Excl Goodwill	531,000	318,000
Intangibles	531,000	318,000
Other LT Assets	14,296,000	13,626,000
LT Assets	55,253,000	53,540,000
Total Assets	85,087,000	96,632,000
Accounts Payable	3,172,000	3,087,000
Accrued Exps	1,169,000	1,065,000
Accounts Payable & Accrued Expenses	4,341,000	4,152,000
Current Debt	2,000,000	2,000,000
Current Debt and Capital Leases	2,000,000	2,000,000
Other Current Liabilities	9,265,000	9,859,000
Current Liabilities	15,606,000	16,011,000
Long-Term Obligations	1,000,000	3,000,000
Deferred LT Liability Charges	513,000	513,000
Other LT Liabilities	2,897,000	2,870,000
LT Liabilities	4,410,000	6,383,000
Total Liabilities	20,017,000	22,394,000
Net Assets	65,070,000	74,238,000
Common Share Capital	8,166,000	8,166,000
Share Premium	9,026,000	9,562,000
Retained Earnings	64,667,000	66,344,000
Treasury Stock	17,591,000	10,556,000
Other Equity	801,000	722,000
Shareholders' Equity	65,069,000	74,238,000
Total Liabilities & Stockholders' Equity	85,087,000	96,632,000
Net Current Assets	14,227,000	27,081,000
Total Assets Less Current Liabilities	69,481,000	80,621,000
Shares Outstanding	52,531	56,510

Recent Dividends:

1. Ohsho Food Service Corp common.

No dividends paid.

Annual Dividends:

1. Ohsho Food Service Corp common.

No dividends paid.

OI ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,709,583	29,046,192	28,117,680
Direct Expenses	26,233,713	23,277,781	22,742,344
Gross Profit	6,475,870	5,768,411	5,375,336
SG&A	4,704,109	4,283,957	4,456,330
Other OpEx	0	0	0
Indirect Expenses	4,704,109	4,283,957	4,456,330
Total Operating Expenses	30,937,822	27,561,738	27,198,674
Operating Income	1,771,761	1,484,454	919,006
Non-Op Net Interest Income	(91,272)	(108,334)	(125,423)
Non-Op For Curr Gains	(87,227)	(8,993)	(50,931)
Other Non-Op	26,256	62,436	57,930
Non-Op Income	(152,243)	(54,891)	(118,424)
EBT Continuing	1,619,518	1,429,563	800,582
Taxation (current)	199,681	346,249	276,008
Taxation (deferred)	(78,987)	(166,363)	(361,958)
Taxation	120,694	179,886	(85,950)
EAT Continuing	1,498,824	1,249,677	886,532
Min Ints	(126,259)	(199,746)	(127,023)
Net Income	1,372,564	1,049,930	759,509
Dividends Per Share	70	...	...
EPS - Basic - Cont	1,032.63	800.83	583.30
EPS - Primary	1,032.63	800.83	583.30
EPS -Diluted - Cont	1,032.63	800.83	583.30
EPS - Diluted	1,032.63	800.83	583.30
Shares (primary)	1,329	1,311	1,302
Shares (diluted)	1,329	1,311	1,302

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,377,711	3,884,169
Cash, Equivs & STI	4,377,711	3,884,169
Receivables	9,513,960	8,277,526
Raw Materials	1,703,559	1,119,511
WIP	5,735,931	4,092,246
Inventories - Other	378,943	631,445
Inventories	7,818,433	5,843,202
Other Current Assets	288,413	140,212
Current Assets	21,998,517	18,145,109
Net PPE	3,421,263	3,050,254
Intangibles Excl Goodwill	609,761	675,597
Intangibles	609,761	675,597
Other LT Assets	2,266,728	1,779,002
LT Assets	6,297,752	5,504,853
Total Assets	28,296,269	23,649,963
Accounts Payable	4,206,639	2,524,280
Accounts Payable & Accrued Expenses	4,206,639	2,524,280
Current Debt	4,622,256	4,884,756
Current Capital Lease Obligations	32,996	40,918
Current Debt and Capital Leases	4,655,252	4,925,674
Other Current Liabilities	5,145,923	3,930,133
Current Liabilities	14,007,814	11,380,087
Long-Term Obligations	576,342	393,598
Pensions & OPEB	2,418,193	2,652,537
Other LT Liabilities	305,750	335,105
Minorities (BS)	1,979,586	1,834,904
LT Liabilities	3,300,285	3,381,240
Total Liabilities	19,287,685	16,596,231
Net Assets	9,008,584	7,053,732
Common Share Capital	2,708,389	2,708,389
Share Premium	1,401,317	1,401,317
Retained Earnings	4,611,719	3,273,820
Treasury Stock	408,909	479,526
Other Equity	696,067	149,731
Shareholders' Equity	9,008,583	7,053,731
Total Liabilities & Stockholders' Equity	28,296,269	23,649,963
Net Current Assets	7,990,703	6,765,022
Total Assets Less Current Liabilities	14,288,455	12,269,876

Shares Outstanding	1,338	1,315

Recent Dividends:
1. Oi Electric Co Ltd common.
No dividends paid.
Annual Dividends:
1. Oi Electric Co Ltd common.
No dividends paid.

OIE SANGYO CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	111,375,074
Other Revenue	...	...	0
Revenue	129,321,000	119,256,000	111,375,074
Direct Expenses	104,938,000	96,723,000	90,394,617
Gross Profit	24,383,000	22,533,000	20,980,457
SG&A	20,567,000	18,968,000	17,737,440
Other OpEx	0	0	0
Indirect Expenses	20,567,000	18,968,000	17,737,440
Total Operating Expenses	125,505,000	115,691,000	108,132,057
Operating Income	3,816,000	3,565,000	3,243,017
Non-Op Net Interest Income	10,000	4,000	960
Other Non-Op	44,000	291,000	24,594
Non-Op Income	54,000	295,000	25,554
EBT Continuing	3,870,000	3,860,000	3,268,571
Taxation (current)	1,101,000	1,059,000	924,068
Taxation (deferred)	(36,000)	(11,000)	(711,205)
Taxation	1,065,000	1,048,000	212,863
EAT Continuing	2,805,000	2,812,000	3,055,708
Net Income	2,806,000	2,813,000	3,055,708
Dividends Per Share	102	102	90
EPS - Basic - Cont	338.34	339.57	344.43
EPS - Primary	338.34	339.57	344.43
EPS -Diluted - Cont	338.34	339.57	344.43
EPS - Diluted	338.34	339.57	344.43
Shares (primary)	8,296	8,283	8,872
Shares (diluted)	8,296	8,283	8,872

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,894,000	6,128,000
Cash, Equivs & STI	7,894,000	6,128,000
Receivables	17,773,000	16,693,000
Finished Goods	3,867,000	3,606,000
Inventories - Other	0	0
Inventories	3,867,000	3,606,000
Other Current Assets	80,000	65,000
Current Assets	29,614,000	26,492,000
Net PPE	6,533,000	6,779,000
Intangibles Excl Goodwill	188,000	184,000
Intangibles	188,000	184,000
Other LT Assets	4,775,000	4,142,000
LT Assets	11,496,000	11,105,000
Total Assets	41,111,000	37,597,000
Accounts Payable	17,437,000	16,459,000
Accrued Exps	2,697,000	2,574,000
Accounts Payable & Accrued Expenses	20,134,000	19,033,000
Current Debt	67,000	103,000
Current Capital Lease Obligations	63,000	42,000
Current Debt and Capital Leases	130,000	145,000
Other Current Liabilities	1,243,000	1,049,000
Current Liabilities	21,507,000	20,227,000
Long-Term Obligations	171,000	150,000
Pensions & OPEB	1,534,000	1,825,000
Other LT Liabilities	928,000	919,000
LT Liabilities	2,633,000	2,894,000
Total Liabilities	24,140,000	23,121,000
Net Assets	16,971,000	14,476,000
Common Share Capital	1,305,000	1,305,000
Share Premium	1,247,000	1,240,000
Retained Earnings	14,826,000	12,882,000
Treasury Stock	1,476,000	1,496,000
Other Equity	1,068,000	545,000
Shareholders' Equity	16,970,000	14,476,000
Total Liabilities & Stockholders' Equity	41,111,000	37,597,000
Net Current Assets	8,107,000	6,265,000
Total Assets Less Current Liabilities	19,604,000	17,370,000
Shares Outstanding	8,301	8,288

Recent Dividends:
1. Oie Sangyo Co Ltd common.
No dividends paid.
Annual Dividends:
1. Oie Sangyo Co Ltd common.
No dividends paid.

OISIX RA DAICHI INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	148,408,000
Other Revenue	...	...	0
Revenue	251,419,000	256,009,000	148,408,000
Direct Expenses	177,505,000	180,798,000	86,542,000
Gross Profit	73,914,000	75,211,000	61,866,000
SG&A	66,574,000	68,345,000	56,721,000
Other OpEx	0	0	0
Indirect Expenses	66,574,000	68,345,000	56,721,000
Total Operating Expenses	244,079,000	249,143,000	143,263,000
Operating Income	7,340,000	6,866,000	5,145,000
Non-Op Net Interest Income	(574,000)	(743,000)	(235,000)
Non-Op For Curr Gains	13,000	(24,000)	(65,000)
Other Non-Op	655,000	462,000	1,573,000
Non-Op Income	94,000	(305,000)	1,273,000
EBT Continuing	7,434,000	6,561,000	6,418,000
Taxation (current)	3,592,000	2,253,000	3,259,000
Taxation (deferred)	(762,000)	841,000	(425,000)
Taxation	2,830,000	3,094,000	2,834,000
EAT Continuing	4,604,000	3,467,000	3,584,000
Min Ints	(77,000)	173,000	538,000
Net Income	4,527,000	3,638,000	4,120,000
Dividends Per Share	20	...	...
EPS - Basic - Cont	130.34	103.13	112.72
EPS - Primary	130.34	103.13	112.72
EPS -Diluted - Cont	130.34	103.13	112.72
EPS - Diluted	130.34	103.13	112.72
Shares (primary)	34,733	35,276	36,558
Shares (diluted)	34,733	35,276	36,558

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,263,000	19,155,000
Cash, Equivs & STI	21,263,000	19,155,000
Receivables	25,104,000	27,097,000
Raw Materials	1,859,000	1,838,000
WIP	239,000	229,000
Inventories - Other	2,753,000	2,685,000
Inventories	4,851,000	4,752,000
Other Current Assets	2,017,000	2,242,000
Current Assets	53,235,000	53,246,000
Net PPE	23,437,000	27,066,000
Intangibles Excl Goodwill	22,977,000	42,127,000
Intangibles	22,977,000	42,127,000
Other LT Assets	8,488,000	12,124,000
LT Assets	54,902,000	81,317,000
Total Assets	108,137,000	134,564,000
Accounts Payable	10,345,000	11,671,000
Accrued Exps	7,395,000	8,574,000
Accounts Payable & Accrued Expenses	17,740,000	20,245,000
Current Debt	15,818,000	11,979,000
Current Capital Lease Obligations	1,295,000	1,294,000
Current Debt and Capital Leases	17,113,000	13,273,000
Other Current Liabilities	13,060,000	12,415,000
Current Liabilities	47,913,000	45,933,000
Long-Term Obligations	9,058,000	21,401,000
Deferred LT Liability Charges	4,608,000	8,682,000
Other LT Liabilities	17,488,000	19,060,000
Minorities (BS)	1,709,000	9,030,000
LT Liabilities	31,154,000	49,143,000
Total Liabilities	80,776,000	104,106,000
Net Assets	27,361,000	30,458,000
Common Share Capital	3,995,000	3,995,000
Share Premium	6,456,000	8,053,000
Retained Earnings	20,217,000	23,736,000
Treasury Stock	4,559,000	6,807,000
Other Equity	1,251,000	1,480,000
Shareholders' Equity	27,360,000	30,457,000
Total Liabilities & Stockholders' Equity	108,137,000	134,564,000
Net Current Assets	5,322,000	7,313,000
Total Assets Less Current Liabilities	60,224,000	88,631,000
Shares Outstanding	34,733	34,733

Recent Dividends:
1. Oisix ra daichi Inc common.
No dividends paid.
Annual Dividends:
1. Oisix ra daichi Inc common.
No dividends paid.

OITA BANK LTD (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	65,208,000	49,987,000	43,954,000
Non-Interest Income	34,218,000	27,933,000	29,283,000
Revenue	99,446,000	77,952,000	73,320,000
Interest Expense	13,736,000	6,185,000	4,284,000
Net Interest Bef Provs	51,472,000	43,802,000	39,670,000
Net Interest Aft Provs	51,472,000	43,802,000	39,670,000
EBT Continuing	14,554,000	11,059,000	8,781,000
Taxation (current)	3,732,000	3,360,000	2,142,000
Taxation (deferred)	243,000	140,000	97,000
Taxation	3,975,000	3,500,000	2,239,000
EAT Continuing	10,579,000	7,559,000	6,542,000
Min Ints	19,000	...	(2,000)
Net Income	10,595,000	7,555,000	6,536,000
Dividends Per Share	34	22	19
EPS - Basic - Cont	139.79	97.12	82.76
EPS - Primary	139.79	97.12	82.76
EPS -Diluted - Cont	138.80	96.42	82.20
EPS - Diluted	138.80	96.42	82.20
Shares (primary)	75,798	77,796	78,980
Shares (diluted)	76,333	78,352	79,515

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	623,977,000	790,766,000
Net PPE	29,908,000	29,368,000
Intangibles Excl Goodwill	1,285,000	842,000
Intangibles	1,285,000	842,000
Loan Portfolio	2,460,618,000	2,271,271,000
Loan Provisions	(23,172,000)	(23,472,000)
Net Loans & Leases	2,437,446,000	2,247,799,000
Customer Acceptance Liability	15,081,000	13,036,000
Other Assets	1,384,656,000	1,424,887,000
Total Assets	4,492,353,000	4,506,698,000
Pensions & OPEB	5,671,000	6,460,000
Total Deposits	3,614,925,000	3,569,675,000
Minorities (BS)	97,000	68,000
Debt & Lease Obligations	328,074,000	386,912,000
Other Liabilities	626,592,000	722,072,000
Total Liabilities	4,247,188,000	4,298,207,000
Net Assets	245,165,000	208,491,000
Common Share Capital	19,598,000	19,598,000
Share Premium	13,768,000	13,768,000
Retained Earnings	169,208,000	160,837,000
Treasury Stock	2,403,000	1,624,000
Other Equity	44,993,000	15,912,000
Shareholders' Equity	245,164,000	208,491,000

Total Liabilities & Stockholders' Equity	4,492,353,000	4,506,698,000
Shares Outstanding	75,524	76,265

Recent Dividends:

1. Oita Bank Ltd (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

Annual Dividends:

1. Oita Bank Ltd (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

OJI HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,696,268,000
Other Revenue	...	...	0
Revenue	1,861,709,000	1,849,264,000	1,696,268,000
Direct Expenses	1,538,252,000	1,499,869,000	1,372,191,000
Gross Profit	323,457,000	349,395,000	324,077,000
SG&A	288,874,000	281,709,000	251,476,000
Other OpEx	0	0	0
Indirect Expenses	288,874,000	281,709,000	251,476,000
Total Operating Expenses	1,827,126,000	1,781,578,000	1,623,667,000
Operating Income	34,583,000	67,686,000	72,601,000
Non-Op Net Interest Income	(9,042,000)	(6,212,000)	(3,729,000)
Non-Op For Curr Gains	12,570,000	(4,839,000)	14,570,000
Other Non-Op	53,525,000	27,724,000	(5,844,000)
Non-Op Income	57,053,000	16,673,000	4,997,000
EBT Continuing	91,636,000	84,359,000	77,598,000
Taxation (current)	40,973,000	38,003,000	27,484,000
Taxation (deferred)	(6,269,000)	(1,584,000)	(2,202,000)
Taxation	34,704,000	36,419,000	25,282,000
EAT Continuing	56,932,000	47,940,000	52,316,000
Min Ints	(1,349,000)	(1,769,000)	(1,505,000)
Net Income	55,582,000	46,171,000	50,812,000
Dividends Per Share	300.89	204.06	157.32
EPS - Basic - Cont	61.10	47.34	51.31
EPS - Primary	61.10	47.34	51.31
EPS -Diluted - Cont	61.09	47.33	51.30
EPS - Diluted	61.09	47.33	51.30
Shares (primary)	909,727	975,362	990,218
Shares (diluted)	909,894	975,512	990,549

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	65,909,000	58,429,000
Short Term Investments	13,601,000	12,023,000
Cash, Equivs & STI	79,510,000	70,452,000
Receivables	391,559,000	397,985,000
Raw Materials	147,266,000	152,609,000
WIP	24,449,000	26,247,000
Inventories - Other	134,070,000	136,769,000
Inventories	305,785,000	315,625,000
Other Current Assets	26,872,000	22,442,000
Current Assets	803,726,000	806,504,000
Net PPE	1,404,836,000	1,381,399,000
Intangibles Excl Goodwill	149,576,000	110,507,000
Intangibles	149,576,000	110,507,000
Other LT Assets	328,805,000	336,620,000
LT Assets	1,883,217,000	1,828,526,000
Total Assets	2,686,944,000	2,635,030,000
Accounts Payable	245,150,000	263,763,000
Accrued Exps	57,089,000	54,506,000
Accounts Payable & Accrued Expenses	302,239,000	318,269,000
Current Debt	348,458,000	343,227,000
Current Debt and Capital Leases	348,458,000	343,227,000
Other Current Liabilities	100,003,000	77,322,000
Current Liabilities	750,700,000	738,818,000
Long-Term Obligations	607,444,000	560,161,000
Deferred LT Liability Charges	103,823,000	109,016,000
Pensions & OPEB	48,928,000	51,146,000
Other LT Liabilities	39,166,000	43,097,000
Minorities (BS)	34,515,000	30,967,000
LT Liabilities	799,361,000	763,420,000
Total Liabilities	1,584,576,000	1,533,205,000
Net Assets	1,102,368,000	1,101,825,000
Common Share Capital	103,880,000	103,880,000
Share Premium	86,394,000	86,035,000
Retained Earnings	700,535,000	671,980,000
Treasury Stock	93,383,000	45,836,000
Other Equity	304,941,000	285,765,000
Shareholders' Equity	1,102,367,000	1,101,824,000
Total Liabilities & Stockholders' Equity	2,686,944,000	2,635,030,000
Net Current Assets	53,026,000	67,686,000
Total Assets Less Current Liabilities	1,936,244,000	1,896,212,000
Shares Outstanding	876,636	935,283

Recent Dividends:

1. Oji Holdings Corp common.

ExDate	Amt	Declared	Record	Payable
	0.57		03/31/2023	06/21/2023
	0.54		09/29/2023	12/15/2023
	0.51		03/28/2024	06/20/2024
	0.80		09/30/2024	12/16/2024
	0.83		03/31/2025	06/20/2025
	1.16		09/30/2025	12/15/2025
	1.12		03/31/2026	06/22/2026

2. Oji Holdings Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	8.00		03/31/2023	06/07/2023
	8.00		09/30/2023	12/01/2023
	8.00		03/31/2024	06/05/2024
	12.00		09/30/2024	12/02/2024
	12.00		03/31/2025	06/05/2025
	18.00		09/30/2025	12/01/2025
	18.00		03/31/2026	06/05/2026

Annual Dividends:

1. Oji Holdings Corp common.

2023 ..... 1.11 2024 ..... 1.31 2025 ..... 1.99
2026 ..... 1.12

2. Oji Holdings Corp American Depositary Receipts.

2023 ..... 16.00 2024 ..... 20.00 2025 ..... 30.00
2026 ..... 18.00

OKAMOTO INDUSTRIES INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	106,123,000
Other Revenue	...	...	0
Revenue	108,040,000	109,107,000	106,123,000
Direct Expenses	86,256,000	85,193,000	81,652,000
Gross Profit	21,784,000	23,914,000	24,471,000
SG&A	15,536,000	15,212,000	14,430,000
Other OpEx	0	0	0
Indirect Expenses	15,536,000	15,212,000	14,430,000
Total Operating Expenses	101,792,000	100,405,000	96,082,000
Operating Income	6,248,000	8,702,000	10,041,000
Non-Op Net Interest Income	66,000	54,000	50,000
Non-Op For Curr Gains	322,000	(436,000)	511,000
Other Non-Op	364,000	1,404,000	(1,111,000)
Non-Op Income	752,000	1,022,000	(550,000)
EBT Continuing	7,000,000	9,724,000	9,491,000
Taxation (current)	1,813,000	2,901,000	2,643,000
Taxation (deferred)	327,000	115,000	(417,000)
Taxation	2,140,000	3,016,000	2,226,000
EAT Continuing	4,860,000	6,708,000	7,265,000
Min Ints	(5,000)	(30,000)	123,000
Net Income	4,855,000	6,674,000	7,388,000
Dividends Per Share	120	120	135
EPS - Basic - Cont	282.84	383.35	420.34
EPS - Primary	282.84	383.35	420.34
EPS -Diluted - Cont	282.84	383.35	420.34
EPS - Diluted	282.84	383.35	420.34
Shares (primary)	17,166	17,412	17,576
Shares (diluted)	17,166	17,412	17,576

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,272,000	41,337,000
Cash, Equivs & STI	34,272,000	41,337,000
Receivables	26,603,000	26,334,000
Raw Materials	4,582,000	4,723,000
WIP	3,402,000	2,929,000
Inventories - Other	10,472,000	11,349,000
Inventories	18,456,000	19,001,000
Other Current Assets	2,587,000	2,676,000
Current Assets	81,918,000	89,348,000
Net PPE	25,048,000	21,818,000
Intangibles Excl Goodwill	2,265,000	2,569,000
Intangibles	2,265,000	2,569,000
Other LT Assets	54,936,000	32,398,000
LT Assets	82,249,000	56,785,000
Total Assets	164,167,000	146,134,000
Accounts Payable	21,514,000	23,888,000
Accounts Payable & Accrued Expenses	21,514,000	23,888,000
Current Debt	3,118,000	2,324,000
Current Debt and Capital Leases	3,118,000	2,324,000
Other Current Liabilities	9,040,000	10,733,000
Current Liabilities	33,672,000	36,945,000
Long-Term Obligations	100,000	1,014,000
Deferred LT Liability Charges	13,352,000	6,548,000
Pensions & OPEB	5,784,000	6,466,000
Other LT Liabilities	627,000	696,000
Minorities (BS)	117,000	107,000
LT Liabilities	19,863,000	14,724,000
Total Liabilities	53,653,000	51,776,000
Net Assets	110,514,000	94,358,000
Common Share Capital	13,047,000	13,047,000
Share Premium	1,269,000	1,269,000
Retained Earnings	60,779,000	58,855,000
Treasury Stock	3,041,000	2,652,000
Other Equity	38,460,000	23,838,000
Shareholders' Equity	110,514,000	94,357,000
Total Liabilities & Stockholders' Equity	164,167,000	146,134,000
Net Current Assets	48,246,000	52,403,000
Total Assets Less Current Liabilities	130,495,000	109,189,000
Shares Outstanding	17,089	17,336

Recent Dividends:

1. Okamoto Industries Inc. (Japan) common.

No dividends paid.

Annual Dividends:

1. Okamoto Industries Inc. (Japan) common.

No dividends paid.

OKAMOTO MACHINE TOOL WORKS LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	50,198,000
Other Revenue	...	...	0
Revenue	42,513,000	43,734,000	50,198,000
Direct Expenses	31,077,000	30,906,000	34,671,000
Gross Profit	11,436,000	12,828,000	15,527,000
SG&A	9,917,000	9,812,000	9,393,000
Other OpEx	0	0	0
Indirect Expenses	9,917,000	9,812,000	9,393,000
Total Operating Expenses	40,994,000	40,718,000	44,064,000
Operating Income	1,519,000	3,016,000	6,134,000
Non-Op Net Interest Income	(62,000)	(60,000)	(19,000)
Non-Op For Curr Gains	(86,000)	(120,000)	18,000
Other Non-Op	245,000	(23,000)	506,000
Non-Op Income	97,000	(203,000)	505,000

EBT Continuing	1,616,000	2,813,000	6,639,000
Taxation (current)	419,000	821,000	1,929,000
Taxation (deferred)	(35,000)	(32,000)	153,000
Taxation	384,000	789,000	2,082,000
EAT Continuing	1,232,000	2,024,000	4,557,000
Net Income	1,234,000	2,024,000	4,557,000
Dividends Per Share	160	160	200
EPS - Basic - Cont	186.71	326.68	970.03
EPS - Primary	186.71	326.68	970.03
EPS -Diluted - Cont	186.71	326.68	970.03
EPS - Diluted	186.71	326.68	970.03
Shares (primary)	6,611	6,197	4,697
Shares (diluted)	6,611	6,197	4,697

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,227,000	9,899,000
Short Term Investments	2,600,000	6,500,000
Cash, Equivs & STI	14,827,000	16,399,000
Receivables	9,351,000	11,143,000
Raw Materials	3,937,000	3,922,000
WIP	7,974,000	9,647,000
Finished Goods	5,873,000	5,049,000
Inventories - Other	0	0
Inventories	17,784,000	18,618,000
Other Current Assets	1,146,000	1,054,000
Current Assets	43,108,000	47,214,000
Net PPE	20,599,000	16,929,000
Intangibles Excl Goodwill	537,000	421,000
Intangibles	537,000	421,000
Other LT Assets	2,953,000	2,239,000
LT Assets	24,089,000	19,589,000
Total Assets	67,198,000	66,804,000
Accounts Payable	3,589,000	4,147,000
Accrued Exps	532,000	499,000
Accounts Payable & Accrued Expenses	4,121,000	4,646,000
Current Debt	8,105,000	6,902,000
Current Capital Lease Obligations	292,000	299,000
Current Debt and Capital Leases	8,397,000	7,201,000
Other Current Liabilities	6,414,000	8,027,000
Current Liabilities	18,932,000	19,874,000
Long-Term Obligations	3,611,000	4,618,000
Pensions & OPEB	1,275,000	1,196,000
Other LT Liabilities	727,000	552,000
LT Liabilities	5,613,000	6,366,000
Total Liabilities	24,545,000	26,241,000
Net Assets	42,653,000	40,563,000
Common Share Capital	9,783,000	9,783,000
Share Premium	5,042,000	5,042,000
Retained Earnings	23,433,000	23,256,000
Treasury Stock	401,000	396,000
Other Equity	4,795,000	2,878,000
Shareholders' Equity	42,652,000	40,563,000
Total Liabilities & Stockholders' Equity	67,198,000	66,804,000
Net Current Assets	24,176,000	27,340,000
Total Assets Less Current Liabilities	48,266,000	46,930,000
Shares Outstanding	6,610	6,611

Recent Dividends:

1. Okamoto Machine Tool Works Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Okamoto Machine Tool Works Ltd (Japan) common.

No dividends paid.

OKAMURA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	298,295,000
Other Revenue	...	...	0
Revenue	329,031,000	314,527,000	298,295,000
Direct Expenses	215,059,000	208,997,000	198,522,000
Gross Profit	113,972,000	105,530,000	99,773,000
SG&A	89,827,000	81,593,000	73,384,000
D&A (OpEx)	...	...	2,348,000
Other OpEx	0	0	0
Indirect Expenses	89,827,000	81,593,000	75,732,000
Total Operating Expenses	304,886,000	290,590,000	274,254,000
Operating Income	24,145,000	23,937,000	24,041,000
Non-Op Net Interest Income	(388,000)	(213,000)	(77,000)
Non-Op For Curr Gains	124,000	14,000	182,000
Other Non-Op	5,625,000	6,743,000	5,415,000
Non-Op Income	5,361,000	6,544,000	5,520,000
EBT Continuing	29,506,000	30,481,000	29,561,000
Taxation (current)	7,879,000	7,553,000	9,747,000
Taxation (deferred)	(1,005,000)	844,000	(817,000)
Taxation	6,874,000	8,397,000	8,930,000
EAT Continuing	22,632,000	22,084,000	20,631,000
Min Ints	(213,000)	(36,000)	(348,000)
Net Income	22,416,000	22,045,000	20,280,000
Dividends Per Share	104	94	86
EPS - Basic - Cont	236.80	232.93	214.27
EPS - Primary	236.80	232.93	214.27
EPS -Diluted - Cont	236.80	232.93	214.27
EPS - Diluted	236.80	232.93	214.27
Shares (primary)	94,664	94,641	94,646
Shares (diluted)	94,664	94,641	94,646

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,725,000	26,245,000
Cash, Equivs & STI	32,725,000	26,245,000
Receivables	85,907,000	87,621,000
Raw Materials	7,999,000	6,761,000
WIP	6,976,000	6,982,000
Inventories - Other	9,176,000	8,469,000
Inventories	24,151,000	22,212,000
Other Current Assets	3,707,000	3,540,000
Current Assets	146,490,000	139,618,000
Net PPE	87,541,000	86,856,000
Intangibles Excl Goodwill	17,058,000	10,883,000
Intangibles	17,058,000	10,883,000
Other LT Assets	50,787,000	51,786,000
LT Assets	155,386,000	149,525,000
Total Assets	301,877,000	289,144,000
Accounts Payable	26,794,000	28,230,000
Accounts Payable & Accrued Expenses	26,794,000	28,230,000
Current Debt	4,767,000	8,023,000
Current Debt and Capital Leases	4,767,000	8,023,000
Other Current Liabilities	19,728,000	17,470,000
Current Liabilities	51,289,000	53,723,000
Long-Term Obligations	25,258,000	27,816,000
Deferred LT Liability Charges	5,049,000	3,418,000
Pensions & OPEB	8,239,000	13,041,000
Other LT Liabilities	5,952,000	4,350,000
Minorities (BS)	1,960,000	1,652,000
LT Liabilities	44,498,000	48,625,000
Total Liabilities	97,747,000	104,001,000
Net Assets	204,130,000	185,143,000
Common Share Capital	18,670,000	18,670,000
Share Premium	16,800,000	16,770,000
Retained Earnings	151,770,000	138,933,000
Treasury Stock	7,701,000	7,734,000
Other Equity	24,590,000	18,504,000
Shareholders' Equity	204,129,000	185,143,000
Total Liabilities & Stockholders' Equity	301,877,000	289,144,000
Net Current Assets	95,201,000	85,895,000
Total Assets Less Current Liabilities	250,588,000	235,421,000
Shares Outstanding	94,674	94,638

Recent Dividends:

1. Okamura Corp common.

No dividends paid.

Annual Dividends:

1. Okamura Corp common.

No dividends paid.

OKASAN SECURITIES GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	95,594,000	81,935,000	84,509,000
Direct Expenses	3,760,000	2,087,000	1,955,000
Gross Profit	91,834,000	79,848,000	82,554,000
SG&A	73,105,000	67,010,000	66,442,000
Other OpEx	0	0	0
Indirect Expenses	73,105,000	67,010,000	66,442,000
Total Operating Expenses	76,865,000	69,097,000	68,397,000
Operating Income	18,729,000	12,838,000	16,112,000
Non-Op Net Interest Income	...	...	(28,000)
Other Non-Op	...	...	2,118,000
Non-Op Income	9,132,000	4,053,000	2,090,000
EBT Continuing	27,861,000	16,891,000	18,202,000
Taxation (current)	7,395,000	5,200,000	5,727,000
Taxation (deferred)	(895,000)	(444,000)	(1,097,000)
Taxation	6,500,000	4,756,000	4,630,000
EAT Continuing	21,361,000	12,135,000	13,572,000
Min Ints	...	(480,000)	(402,000)
Net Income	21,361,000	11,652,000	13,167,000
Dividends Per Share	50	30	30
EPS - Basic - Cont	106.72	57.62	64.29
EPS - Primary	106.72	57.62	64.29
EPS -Diluted - Cont	106.48	57.45	64.08
EPS - Diluted	106.48	57.45	64.08
Shares (primary)	200,163	202,243	204,796
Shares (diluted)	200,601	202,820	205,493

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	209,243,000	178,594,000
Short Term Investments	1,040,453,000	1,085,042,000
Cash, Equivs & STI	1,249,696,000	1,263,636,000
Receivables	6,560,000	5,635,000
Other Current Assets	26,259,000	2,685,000
Current Assets	1,282,515,000	1,271,956,000
Net PPE	16,814,000	16,817,000
Intangibles Excl Goodwill	5,289,000	6,545,000
Intangibles	5,289,000	6,545,000
Other LT Assets	96,471,000	84,420,000
LT Assets	118,574,000	107,782,000
Total Assets	1,401,090,000	1,379,738,000
Accounts Payable	21,996,000	14,768,000
Accounts Payable & Accrued Expenses	21,996,000	14,768,000
Current Debt	124,363,000	158,928,000
Current Debt and Capital Leases	124,363,000	158,928,000
Other Current Liabilities	984,679,000	969,221,000
Current Liabilities	1,131,038,000	1,142,917,000
Long-Term Obligations	11,900,000	3,916,000
Deferred LT Liability Charges	19,186,000	16,316,000
Pensions & OPEB	4,421,000	5,065,000
Other LT Liabilities	2,226,000	2,153,000
LT Liabilities	37,733,000	27,450,000
Total Liabilities	1,170,118,000	1,171,505,000
Net Assets	230,972,000	208,233,000
Common Share Capital	18,589,000	18,589,000
Share Premium	45,282,000	45,342,000
Retained Earnings	148,332,000	133,012,000
Treasury Stock	15,311,000	14,209,000
Other Equity	34,080,000	25,498,000
Shareholders' Equity	230,972,000	208,232,000
Total Liabilities & Stockholders' Equity	1,401,090,000	1,379,738,000
Net Current Assets	151,477,000	129,039,000
Total Assets Less Current Liabilities	270,052,000	236,821,000
Shares Outstanding	200,073	201,556

Recent Dividends:

1. Okasan Securities Group Inc common.

No dividends paid.

Annual Dividends:

1. Okasan Securities Group Inc common.

No dividends paid.

OKAYA ELECTRIC INDUSTRIES CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,323,537
Other Revenue	...	...	0
Revenue	10,228,629	9,598,649	14,323,537
Direct Expenses	9,296,923	8,691,701	11,140,798
Gross Profit	931,706	906,948	3,182,739
SG&A	2,669,880	2,656,058	2,782,587
Other OpEx	0	0	0
Indirect Expenses	2,669,880	2,656,058	2,782,587
Total Operating Expenses	11,966,803	11,347,759	13,923,385
Operating Income	(1,738,174)	(1,749,110)	400,152
Non-Op Net Interest Income	(77,571)	(83,428)	(77,320)
Non-Op For Curr Gains	(48,618)	25,953	20,055
Other Non-Op	203,468	88,657	(110,366)
Non-Op Income	77,279	31,182	(167,631)
EBT Continuing	(1,660,895)	(1,717,928)	232,521
Taxation (current)	61,587	55,518	139,829
Taxation (deferred)	(100,361)	(67,545)	(28,267)
Taxation	(38,774)	(12,027)	111,562
EAT Continuing	(1,622,121)	(1,705,901)	120,959
Net Income	(1,622,121)	(1,705,900)	120,957
Dividends Per Share	...	...	4
EPS - Basic - Cont	(72.47)	(76.24)	5.41
EPS - Primary	(72.47)	(76.24)	5.41
EPS -Diluted - Cont	(72.47)	(76.24)	5.41
EPS - Diluted	(72.47)	(76.24)	5.41
Shares (primary)	22,384	22,376	22,364
Shares (diluted)	22,384	22,376	22,364

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,591,823	3,299,166
Cash, Equivs & STI	2,591,823	3,299,166
Receivables	2,816,846	3,089,964
Raw Materials	921,107	920,116
WIP	364,300	448,648
Inventories - Other	732,497	738,946
Inventories	2,017,904	2,107,710
Other Current Assets	340,134	326,997
Current Assets	7,766,707	8,823,837
Net PPE	2,641,186	2,701,112
Intangibles Excl Goodwill	207,001	195,543
Intangibles	207,001	195,543
Other LT Assets	2,786,690	2,324,927
LT Assets	5,634,877	5,221,582
Total Assets	13,401,584	14,045,419
Accounts Payable	673,237	754,435
Accounts Payable & Accrued Expenses	673,237	754,435
Current Debt	2,456,633	1,703,380
Current Capital Lease Obligations	78,533	126,976
Current Debt and Capital Leases	2,535,166	1,830,356
Other Current Liabilities	1,022,013	982,502
Current Liabilities	4,230,416	3,567,293
Long-Term Obligations	1,922,884	2,171,098
Deferred LT Liability Charges	738,291	626,449
Pensions & OPEB	518,349	548,879
Other LT Liabilities	67,477	62,778
LT Liabilities	3,247,001	3,409,204
Total Liabilities	7,477,417	6,976,498
Net Assets	5,924,167	7,068,921
Common Share Capital	2,295,169	2,295,169
Share Premium	1,931,557	1,931,557
Retained Earnings	(885,411)	683,588
Treasury Stock	178,577	178,514
Other Equity	2,761,429	2,337,121
Shareholders' Equity	5,924,167	7,068,921
Total Liabilities & Stockholders' Equity	13,401,584	14,045,419
Net Current Assets	3,536,291	5,256,544
Total Assets Less Current Liabilities	9,171,168	10,478,126
Shares Outstanding	22,384	22,384

Recent Dividends:

1. Okaya Electric Industries Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Okaya Electric Industries Co., Ltd. (Japan) common.
No dividends paid.

OKAYAMAKEN FREIGHT TRANSPORTATION CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	37,693,469
Other Revenue	...	...	0
Revenue	38,899,355	38,346,578	37,693,469
Direct Expenses	35,744,004	35,608,813	35,246,824
Gross Profit	3,155,351	2,737,765	2,446,645
SG&A	1,894,725	1,830,652	1,806,276
Other OpEx	0	0	0
Indirect Expenses	1,894,725	1,830,652	1,806,276
Total Operating Expenses	37,638,729	37,439,465	37,053,100
Operating Income	1,260,626	907,113	640,369
Non-Op Net Interest Income	(162,619)	(151,048)	(151,377)
Other Non-Op	2,904,569	691,901	3,243,461
Non-Op Income	2,741,950	540,853	3,092,084
EBT Continuing	4,002,576	1,447,966	3,732,453
Taxation (current)	1,142,168	522,037	588,019
Taxation (deferred)	137,320	(34,515)	646,355
Taxation	1,279,488	487,522	1,234,374
EAT Continuing	2,723,088	960,444	2,498,079
Min Ints	(3,945)	(2,967)	(3,048)
Net Income	2,719,145	957,479	2,495,029
Dividends Per Share	80	70	70
EPS - Basic - Cont	1,341.66	472.40	1,230.93
EPS - Primary	1,341.66	472.40	1,230.93
EPS -Diluted - Cont	1,341.66	472.40	1,230.93
EPS - Diluted	1,341.66	472.40	1,230.93
Shares (primary)	2,027	2,027	2,026
Shares (diluted)	2,027	2,027	2,026

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,500,418	6,837,335
Short Term Investments	5,807	6,462
Cash, Equivs & STI	10,506,225	6,843,797
Receivables	5,464,779	5,749,439
Inventories	137,385	125,394
Other Current Assets	368,252	332,944
Current Assets	16,476,641	13,051,574
Net PPE	29,126,395	29,565,458
Intangibles Excl Goodwill	534,614	546,266
Intangibles	534,614	546,266
Other LT Assets	5,182,328	4,225,666
LT Assets	34,843,337	34,337,390
Total Assets	51,319,979	47,388,965
Accounts Payable	2,691,775	2,666,189
Accounts Payable & Accrued Expenses	2,691,775	2,666,189
Current Debt	5,169,502	7,659,013
Current Capital Lease Obligations	86,970	12,663
Current Debt and Capital Leases	5,256,472	7,671,676
Other Current Liabilities	3,210,733	2,662,255
Current Liabilities	11,158,980	13,000,120
Long-Term Obligations	7,850,373	6,207,085
Deferred LT Liability Charges	1,301,144	742,417
Pensions & OPEB	3,509,482	3,880,174
Other LT Liabilities	627,672	154,981
Minorities (BS)	22,105	31,866
LT Liabilities	13,288,671	10,984,657
Total Liabilities	24,469,757	24,016,644
Net Assets	26,850,222	23,372,321
Common Share Capital	2,420,600	2,420,600
Share Premium	1,780,045	1,770,388
Retained Earnings	21,227,221	18,649,952
Treasury Stock	296,592	295,827
Other Equity	1,718,948	827,207
Shareholders' Equity	26,850,222	23,372,320
Total Liabilities & Stockholders' Equity	51,319,979	47,388,965
Net Current Assets	5,317,661	51,454
Total Assets Less Current Liabilities	40,160,999	34,388,845
Shares Outstanding	2,027	2,027

Recent Dividends:

1. Okayamaken Freight Transportation Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Okayamaken Freight Transportation Co., Ltd. common.
No dividends paid.

OKI ELECTRIC INDUSTRY CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	421,854,000
Other Revenue	...	...	0
Revenue	421,635,000	452,457,000	421,854,000
Direct Expenses	316,476,000	339,096,000	316,443,000
Gross Profit	105,159,000	113,361,000	105,411,000
SG&A	86,313,000	94,733,000	86,718,000
Other OpEx	0	0	0
Indirect Expenses	86,313,000	94,733,000	86,718,000
Total Operating Expenses	402,789,000	433,829,000	403,161,000
Operating Income	18,846,000	18,628,000	18,693,000
Non-Op Net Interest Income	(1,015,000)	(1,114,000)	(1,195,000)
Non-Op For Curr Gains	1,494,000	(1,397,000)	500,000
Other Non-Op	7,541,000	(912,000)	295,000
Non-Op Income	8,020,000	(3,423,000)	(400,000)
EBT Continuing	26,866,000	15,205,000	18,293,000
Taxation (current)	4,928,000	3,417,000	3,562,000
Taxation (deferred)	416,000	(705,000)	(11,014,000)
Taxation	5,344,000	2,712,000	(7,452,000)
EAT Continuing	21,522,000	12,493,000	25,745,000
Min Ints	(9,000)	(13,000)	(5,000)
Net Income	21,510,000	12,479,000	25,649,000
Dividends Per Share	45.77	30.26	19.17
EPS - Basic - Cont	247.99	143.93	295.93
EPS - Primary	247.99	143.93	295.93
EPS -Diluted - Cont	247.92	143.83	295.61
EPS - Diluted	247.92	143.83	295.61
Shares (primary)	86,741	86,707	86,672
Shares (diluted)	86,762	86,762	86,766

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,897,000	36,865,000
Cash, Equivs & STI	35,897,000	36,865,000
Receivables	130,222,000	112,097,000
Raw Materials	26,541,000	31,436,000
WIP	15,342,000	15,122,000
Finished Goods	17,073,000	18,441,000
Inventories - Other	0	0
Inventories	58,956,000	64,999,000
Other Current Assets	19,483,000	17,917,000
Current Assets	244,558,000	231,878,000
Net PPE	56,144,000	60,288,000
Intangibles Excl Goodwill	16,079,000	18,153,000
Intangibles	16,079,000	18,153,000
Other LT Assets	128,430,000	100,645,000
LT Assets	200,653,000	179,086,000
Total Assets	445,211,000	410,965,000
Accounts Payable	60,746,000	61,429,000
Accounts Payable & Accrued Expenses	60,746,000	61,429,000
Current Debt	40,787,000	41,390,000
Current Debt and Capital Leases	40,787,000	41,390,000
Other Current Liabilities	70,222,000	64,173,000

Current Liabilities	171,755,000	166,992,000
Long-Term Obligations	53,230,000	56,773,000
Deferred LT Liability Charges	10,986,000	4,152,000
Pensions & OPEB	19,109,000	27,100,000
Other LT Liabilities	9,715,000	10,201,000
Minorities (BS)	85,000	78,000
LT Liabilities	93,040,000	98,226,000
Total Liabilities	264,881,000	265,297,000
Net Assets	180,330,000	145,668,000
Common Share Capital	44,000,000	44,000,000
Share Premium	18,919,000	18,940,000
Retained Earnings	101,069,000	83,501,000
Treasury Stock	663,000	713,000
Other Equity	17,005,000	(61,000)
Shareholders' Equity	180,330,000	145,667,000
Total Liabilities & Stockholders' Equity	445,211,000	410,965,000
Net Current Assets	72,803,000	64,886,000
Total Assets Less Current Liabilities	273,456,000	243,973,000
Shares Outstanding	86,746	86,710

Recent Dividends:

1. Oki Electric Industry Co Ltd (Japan) American Depositary Receipt.

No dividends paid.

2. Oki Electric Industry Co Ltd (Japan) preferred type A.

No dividends paid.

3. Oki Electric Industry Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Oki Electric Industry Co Ltd (Japan) American Depositary Receipt.

No dividends paid.

2. Oki Electric Industry Co Ltd (Japan) preferred type A.

No dividends paid.

3. Oki Electric Industry Co Ltd (Japan) common.

No dividends paid.

OKINAWA ELECTRIC POWER CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	220,177,000	236,540,000	236,394,000
Direct Expenses	210,886,000	229,217,000	232,912,000
Gross Profit	9,291,000	7,323,000	3,482,000
Total Operating Expenses	210,886,000	229,217,000	232,912,000
Operating Income	9,291,000	7,323,000	3,482,000
Non-Op Net Interest Income	(2,611,000)	(1,921,000)	(1,659,000)
Other Non-Op	1,487,000	262,000	743,000
Non-Op Income	(1,124,000)	(1,659,000)	(916,000)
EBT Continuing	8,167,000	5,664,000	2,566,000
Taxation (current)	1,484,000	1,772,000	1,188,000
Taxation (deferred)	172,000	(600,000)	(1,162,000)
Taxation	1,656,000	1,172,000	26,000
EAT Continuing	6,511,000	4,492,000	2,540,000
Min Ints	(275,000)	(170,000)	(151,000)
Net Income	6,234,000	4,322,000	2,391,000
Dividends Per Share	30	20	10
EPS - Basic - Cont	114.78	79.59	44.02
EPS - Primary	114.78	79.59	44.02
EPS -Diluted - Cont	114.78	79.59	44.02
EPS - Diluted	114.78	79.59	44.02
Shares (primary)	54,314	54,311	54,312
Shares (diluted)	54,314	54,311	54,312

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	19,812,000	18,746,000
Cash, Equivs & STI	19,812,000	18,746,000
Receivables	12,818,000	14,330,000
Inventories	17,851,000	18,401,000
Other Current Assets	24,716,000	19,614,000
Current Assets	75,197,000	71,091,000
Net PPE	406,718,000	395,427,000
Other LT Assets	40,567,000	33,892,000
LT Assets	447,285,000	429,319,000
Total Assets	522,482,000	500,411,000
Accounts Payable	14,644,000	13,976,000
Accrued Exps	3,610,000	3,960,000
Accounts Payable & Accrued Expenses	18,254,000	17,936,000
Current Debt	27,321,000	46,139,000
Current Debt and Capital Leases	27,321,000	46,139,000
Other Current Liabilities	40,671,000	38,479,000
Current Liabilities	86,246,000	102,554,000
Long-Term Obligations	293,139,000	264,304,000
Pensions & OPEB	6,660,000	7,252,000
Other LT Liabilities	3,571,000	2,750,000
Minorities (BS)	2,464,000	2,193,000
LT Liabilities	303,370,000	274,306,000
Total Liabilities	392,080,000	379,053,000
Net Assets	130,402,000	121,358,000
Common Share Capital	7,586,000	7,586,000
Share Premium	7,278,000	7,278,000
Retained Earnings	110,903,000	106,029,000
Treasury Stock	5,388,000	5,394,000
Other Equity	10,022,000	5,858,000
Shareholders' Equity	130,401,000	121,357,000
Total Liabilities & Stockholders' Equity	522,482,000	500,411,000
Net Current Assets	(11,049,000)	(31,463,000)
Total Assets Less Current Liabilities	436,236,000	397,857,000
Shares Outstanding	54,315	54,311

Recent Dividends:

1. Okinawa Electric Power Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Okinawa Electric Power Co Ltd (Japan) common.

No dividends paid.

OKINAWA FINANCIAL GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	43,413,000	33,862,000	29,680,000
Non-Interest Income	27,000,000	24,889,000	23,889,000
Revenue	71,332,000	60,019,000	53,609,000
Interest Expense	5,615,000	2,363,000	1,201,000
Net Interest Bef Provs	37,798,000	31,499,000	28,479,000
Net Interest Aft Provs	37,798,000	31,499,000	28,479,000
EBT Continuing	16,078,000	11,702,000	8,751,000
Taxation (current)	4,822,000	3,830,000	2,666,000
Taxation (deferred)	(8,000)	(30,000)	(105,000)
Taxation	4,814,000	3,800,000	2,561,000
EAT Continuing	11,264,000	7,902,000	6,190,000
Min Ints	(9,000)	…	…
Net Income	11,292,000	7,941,000	6,262,000
Dividends Per Share	170	105	80
EPS - Basic - Cont	529.11	371.90	290.49
EPS - Primary	529.11	371.90	290.49
EPS -Diluted - Cont	528.87	371.69	290.16
EPS - Diluted	528.87	371.69	290.16
Shares (primary)	21,343	21,352	21,556
Shares (diluted)	21,351	21,365	21,580

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	201,702,000	350,596,000
Net PPE	17,611,000	17,869,000
Intangibles Excl Goodwill	2,982,000	3,696,000
Intangibles	2,982,000	3,696,000
Loan Portfolio	2,011,117,000	1,944,196,000
Loan Provisions	(14,063,000)	(13,032,000)
Net Loans & Leases	1,997,054,000	1,931,164,000
Customer Acceptance Liability	5,415,000	6,648,000
Other Assets	712,464,000	669,069,000
Total Assets	2,937,228,000	2,979,042,000
Accrued Exps	360,000	235,000
Pensions & OPEB	1,315,000	1,293,000
Total Deposits	2,638,962,000	2,686,573,000
Minorities (BS)	89,000	…
Debt & Lease Obligations	96,295,000	99,845,000
Other Liabilities	134,288,000	137,433,000
Total Liabilities	2,774,925,000	2,825,534,000
Net Assets	162,303,000	153,508,000
Common Share Capital	20,000,000	20,000,000
Share Premium	22,217,000	22,216,000
Retained Earnings	136,671,000	128,225,000
Treasury Stock	3,906,000	3,946,000
Other Equity	(12,680,000)	(12,987,000)
Shareholders' Equity	162,302,000	153,508,000
Total Liabilities & Stockholders' Equity	2,937,228,000	2,979,042,000
Shares Outstanding	21,347	21,332

Recent Dividends:

1. Okinawa Financial Group Inc common.

No dividends paid.

Annual Dividends:

1. Okinawa Financial Group Inc common.

No dividends paid.

OKUMURA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	288,145,000
Other Revenue	…	…	1,000
Revenue	307,202,000	298,222,000	288,146,000
Direct Expenses	268,532,000	266,534,000	252,954,000
Gross Profit	38,670,000	31,688,000	35,192,000
SG&A	22,740,000	21,956,000	21,483,000
Other OpEx	0	0	0
Indirect Expenses	22,740,000	21,956,000	21,483,000
Total Operating Expenses	291,272,000	288,490,000	274,437,000
Operating Income	15,930,000	9,732,000	13,709,000
Non-Op Net Interest Income	(885,000)	(712,000)	(533,000)
Non-Op For Curr Gains	…	(368,000)	351,000
Other Non-Op	11,624,000	(10,077,000)	4,644,000
Non-Op Income	10,739,000	(11,157,000)	4,462,000
EBT Continuing	26,669,000	(1,425,000)	18,171,000
Taxation (current)	7,204,000	4,957,000	5,770,000
Taxation (deferred)	(1,040,000)	160,000	237,000
Taxation	6,164,000	5,117,000	6,007,000
EAT Continuing	20,505,000	(6,542,000)	12,164,000
Min Ints	(2,144,000)	9,268,000	329,000
Net Income	18,360,000	2,722,000	12,493,000
Dividends Per Share	297	216	237
EPS - Basic - Cont	511.80	74	339.30
EPS - Primary	511.80	74	339.30
EPS -Diluted - Cont	511.80	74	339.30
EPS - Diluted	511.80	74	339.30
Shares (primary)	35,874	36,791	36,820
Shares (diluted)	35,874	36,791	36,820

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,269,000	28,714,000
Cash, Equivs & STI	17,269,000	28,714,000
Receivables	216,977,000	190,369,000
Raw Materials	670,000	675,000
WIP	7,676,000	8,402,000
Inventories - Other	1,018,000	493,000
Inventories	9,364,000	9,570,000
Other Current Assets	15,962,000	12,482,000
Current Assets	259,572,000	241,135,000
Net PPE	72,483,000	65,164,000
Intangibles Excl Goodwill	1,474,000	1,544,000
Intangibles	1,474,000	1,544,000
Other LT Assets	107,359,000	85,622,000
LT Assets	181,316,000	152,330,000
Total Assets	440,889,000	393,466,000
Accounts Payable	58,881,000	56,999,000
Accrued Exps	4,331,000	3,084,000
Accounts Payable & Accrued Expenses	63,212,000	60,083,000
Current Debt	25,504,000	43,801,000

Current Capital Lease Obligations	11,000	7,000
Current Debt and Capital Leases	25,515,000	43,808,000
Other Current Liabilities	90,285,000	71,076,000
Current Liabilities	179,012,000	174,967,000
Long-Term Obligations	43,018,000	25,178,000
Deferred LT Liability Charges	23,653,000	19,876,000
Other LT Liabilities	1,241,000	989,000
Minorities (BS)	(2,943,000)	(4,829,000)
LT Liabilities	67,912,000	46,043,000
Total Liabilities	243,981,000	216,181,000
Net Assets	196,908,000	177,285,000
Common Share Capital	19,838,000	19,838,000
Share Premium	26,532,000	26,510,000
Retained Earnings	110,902,000	100,276,000
Treasury Stock	9,486,000	7,972,000
Other Equity	49,121,000	38,632,000
Shareholders' Equity	196,907,000	177,284,000
Total Liabilities & Stockholders' Equity	440,889,000	393,466,000
Net Current Assets	80,560,000	66,168,000
Total Assets Less Current Liabilities	261,877,000	218,499,000
Shares Outstanding	35,871	36,224

Recent Dividends:
1. Okumura Corp common.
No dividends paid.
Annual Dividends:
1. Okumura Corp common.
No dividends paid.

ONCOTHERAPY SCIENCE INC (TOKYO)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	610,118
Other Revenue	…	…	0
Revenue	808,530	750,048	610,118
Direct Expenses	794,565	762,804	787,836
Gross Profit	13,965	(12,756)	(177,718)
SG&A	289,409	294,067	265,030
R&D (OpEx)	534,940	491,113	678,051
Other OpEx	0	0	0
Indirect Expenses	824,349	785,180	943,081
Total Operating Expenses	1,618,914	1,547,984	1,730,917
Operating Income	(810,384)	(797,936)	(1,120,799)
Non-Op Net Interest Income	(1,311)	(1,201)	(218)
Non-Op For Curr Gains	(2,615)	1,440	(5,683)
Other Non-Op	(94,166)	(15,428)	(159,011)
Non-Op Income	(98,092)	(15,189)	(164,912)
EBT Continuing	(908,476)	(813,125)	(1,285,711)
Taxation (current)	2,160	2,160	2,425
Taxation	2,160	2,160	2,425
EAT Continuing	(910,636)	(815,285)	(1,288,136)
Net Income	(910,638)	(815,285)	(1,288,138)
EPS - Basic - Cont	(2.77)	(3.12)	(6.05)
EPS - Primary	(2.77)	(3.12)	(6.05)
EPS -Diluted - Cont	(2.77)	(3.12)	(6.05)
EPS - Diluted	(2.77)	(3.12)	(6.05)
Shares (primary)	328,241	261,144	212,783
Shares (diluted)	328,241	261,144	212,783

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,089,338	833,883
Cash, Equivs & STI	2,089,338	833,883
Receivables	103,542	98,855
Raw Materials	39,662	32,755
WIP	22,777	46,115
Inventories - Other	0	0
Inventories	62,439	78,870
Prepayments (ST)	…	28,820
Other Current Assets	54,529	65,269
Current Assets	2,309,848	1,105,697
LT Assets	49,505	49,505
Total Assets	2,359,354	1,155,203
Current Liabilities	169,967	327,738
Long-Term Obligations	0	51,067
Other LT Liabilities	47,406	47,286
LT Liabilities	47,406	98,353
Total Liabilities	217,374	426,091
Net Assets	2,141,980	729,112
Common Share Capital	50,000	50,000
Share Premium	29,839,284	27,516,414
Retained Earnings	(27,818,886)	(26,908,248)
Treasury Stock	5	4
Other Equity	71,587	70,949
Shareholders' Equity	2,141,980	729,111
Total Liabilities & Stockholders' Equity	2,359,354	1,155,203
Net Current Assets	2,139,881	777,959
Total Assets Less Current Liabilities	2,189,387	827,465
Shares Outstanding	383,644	271,644

Recent Dividends:
1. Oncotherapy Science Inc (Tokyo) common.
No dividends paid.
Annual Dividends:
1. Oncotherapy Science Inc (Tokyo) common.
No dividends paid.

ONOKEN CO., LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	281,933,000
Other Revenue	…	…	0
Revenue	253,115,000	271,942,000	281,933,000
Direct Expenses	226,819,000	244,901,000	255,193,000
Gross Profit	26,296,000	27,041,000	26,740,000
SG&A	21,555,000	20,230,000	18,520,000
Other OpEx	0	0	0
Indirect Expenses	21,555,000	20,230,000	18,520,000
Total Operating Expenses	248,374,000	265,131,000	273,713,000
Operating Income	4,741,000	6,811,000	8,220,000
Non-Op Net Interest Income	(379,000)	(223,000)	(41,000)
Other Non-Op	(6,572,000)	317,000	187,000
Non-Op Income	(6,951,000)	94,000	146,000
EBT Continuing	(2,210,000)	6,905,000	8,366,000
Taxation (current)	1,394,000	1,848,000	2,768,000
Taxation (deferred)	(1,481,000)	98,000	(281,000)
Taxation	(87,000)	1,946,000	2,487,000
EAT Continuing	(2,123,000)	4,959,000	5,879,000
Min Ints	(99,000)	(71,000)	(121,000)
Net Income	(2,218,000)	4,885,000	5,761,000
Dividends Per Share	69	69	69
EPS - Basic - Cont	(89.57)	192.43	229.93
EPS - Primary	(89.57)	192.43	229.93
EPS -Diluted - Cont	(89.57)	192.43	223.61
EPS - Diluted	(89.57)	192.43	223.61
Shares (primary)	24,769	25,389	25,055
Shares (diluted)	24,769	25,389	25,764

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,362,000	4,438,000
Cash, Equivs & STI	6,362,000	4,438,000
Receivables	64,471,000	68,143,000
Raw Materials	3,153,000	3,103,000
Inventories - Other	27,034,000	29,053,000
Inventories	30,187,000	32,156,000
Other Current Assets	5,435,000	7,911,000
Current Assets	106,455,000	112,648,000
Net PPE	80,355,000	84,992,000
Intangibles Excl Goodwill	1,519,000	647,000
Intangibles	1,519,000	647,000
Other LT Assets	7,790,000	5,242,000
LT Assets	89,664,000	90,881,000
Total Assets	196,119,000	203,530,000
Accounts Payable	25,401,000	25,913,000
Accounts Payable & Accrued Expenses	25,401,000	25,913,000
Current Debt	40,705,000	34,497,000
Current Debt and Capital Leases	40,705,000	34,497,000
Other Current Liabilities	14,708,000	20,613,000
Current Liabilities	80,814,000	81,023,000
Long-Term Obligations	19,343,000	22,238,000
Pensions & OPEB	1,462,000	1,291,000
Other LT Liabilities	698,000	704,000
Minorities (BS)	985,000	886,000
LT Liabilities	21,503,000	24,233,000
Total Liabilities	103,302,000	106,142,000
Net Assets	92,817,000	97,388,000
Common Share Capital	6,947,000	6,947,000
Share Premium	6,621,000	6,621,000
Retained Earnings	78,974,000	82,915,000
Treasury Stock	974,000	2,000
Other Equity	1,249,000	906,000
Shareholders' Equity	92,817,000	97,387,000
Total Liabilities & Stockholders' Equity	196,119,000	203,530,000
Net Current Assets	25,641,000	31,625,000
Total Assets Less Current Liabilities	115,305,000	122,507,000
Shares Outstanding	24,433	25,122

Recent Dividends:
1. Onoken Co., Ltd common.
No dividends paid.
Annual Dividends:
1. Onoken Co., Ltd common.
No dividends paid.

OPEN DOOR INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Revenue	2,453,720	2,405,078	2,561,009
Direct Expenses	909,632	969,080	886,094
Gross Profit	1,544,088	1,435,998	1,674,915
SG&A	1,589,267	1,538,056	1,856,200
Other OpEx	0	0	0
Indirect Expenses	1,589,267	1,538,056	1,856,200
Total Operating Expenses	2,498,899	2,507,136	2,742,294
Operating Income	(45,179)	(102,058)	(181,285)
Non-Op Net Interest Income	386	78	…
Non-Op For Curr Gains	2,582	(1,411)	997
Other Non-Op	(1,021,833)	2,279	15,335
Non-Op Income	(1,018,865)	946	16,332
EBT Continuing	(1,064,044)	(101,112)	(164,953)
Taxation (current)	66,938	25,336	15,031
Taxation (deferred)	358	(5,761)	(9,816)
Taxation	67,296	19,575	5,215
EAT Continuing	(1,131,340)	(120,687)	(170,168)
Net Income	(1,131,338)	(120,684)	(170,164)
EPS - Basic - Cont	(36.48)	(3.89)	(5.49)
EPS - Primary	(36.48)	(3.89)	(5.49)
EPS -Diluted - Cont	(36.48)	(3.89)	(5.49)
EPS - Diluted	(36.48)	(3.89)	(5.49)
Shares (primary)	31,013	31,014	31,014
Shares (diluted)	31,013	31,014	31,014
Taxation (Cumu)	…	19,575	…
EPS - Primary (Cumu)	…	(3.89)	…
EPS - Diluted (Cumu)	…	(3.89)	…

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	2,141,941	2,212,825
Cash, Equivs & STI	2,141,941	2,212,825
Receivables	478,628	424,389
Other Current Assets	128,292	123,527
Current Assets	2,748,861	2,760,741
Net PPE	57	49,380
Intangibles Excl Goodwill	…	1,343
Intangibles	…	1,343

Other LT Assets	1,316,128	1,990,539
LT Assets	1,316,185	2,041,262
Total Assets	4,065,046	4,802,004
Accounts Payable	107,626	130,681
Accounts Payable & Accrued Expenses	107,626	130,681
Other Current Liabilities	437,072	284,245
Current Liabilities	544,698	414,926
Long-Term Obligations	0	0
Other LT Liabilities	42,600	42,600
LT Liabilities	42,600	42,600
Total Liabilities	587,298	457,526
Net Assets	3,477,748	4,344,478
Common Share Capital	648,292	648,292
Share Premium	473,388	473,388
Retained Earnings	2,354,433	3,485,773
Treasury Stock	17,666	17,666
Other Equity	19,301	(245,310)
Shareholders' Equity	3,477,748	4,344,477
Total Liabilities & Stockholders' Equity	4,065,046	4,802,004
Net Current Assets	2,204,163	2,345,815
Total Assets Less Current Liabilities	3,520,348	4,387,078
Shares Outstanding	31,013	31,013

Recent Dividends:
1. Open Door Inc common.
No dividends paid.
Annual Dividends:
1. Open Door Inc common.
No dividends paid.

ORACLE POWER PLC
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
SG&A	612	730	848
Other OpEx	0	0	0
Indirect Expenses	612	730	848
Total Operating Expenses	612	730	848
Non-Op Net Interest Income	27	22	37
Other Non-Op	15	(3)	22
Non-Op Income	42	18	58
EBT Continuing	(570)	(712)	(790)
Net Income	(570)	(712)	(790)
EPS - Basic - Cont	(0.00)	(0.00)	(0.00)
EPS - Primary	(0.00)	(0.00)	(0.00)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.00)
EPS - Diluted	(0.00)	(0.00)	(0.00)
Shares (primary)	12,840,948	6,555,666	3,696,911
Shares (diluted)	12,840,948	6,555,666	3,696,911

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	697	619
Cash, Equivs & STI	697	619
Receivables	26	44
Other Current Assets	0	0
Current Assets	723	663
Net PPE	2	3
LT Investments	1,160	1,116
Intangibles Excl Goodwill	5,143	5,196
Intangibles	5,143	5,196
Other LT Assets	0	0
LT Assets	6,305	6,316
Total Assets	7,029	6,979
Current Liabilities	180	192
Long-Term Obligations	0	0
Total Liabilities	180	192
Net Assets	6,848	6,787
Common Share Capital	3,855	3,801
Share Premium	20,864	20,091
Retained Earnings	(16,508)	(15,938)
Accum Other Comp Inc	(1,363)	(1,167)
Other Equity	0	0
Shareholders' Equity	6,848	6,787
Total Liabilities & Stockholders' Equity	7,029	6,979
Net Current Assets	543	471
Total Assets Less Current Liabilities	6,848	6,787
Shares Outstanding	15,721,395	10,272,823

Recent Dividends:
1. Oracle Power PLC ordinary.
No dividends paid.
Annual Dividends:
1. Oracle Power PLC ordinary.
No dividends paid.

ORD MOUNTAIN RESOURCES CORP (CANADA)
Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	39	42	37
Other OpEx	0	0	0
Indirect Expenses	39	42	37
Total Operating Expenses	39	42	37
EBT Continuing	(39)	(42)	(37)
Net Income	(39)	(42)	(37)
EPS - Basic - Cont	(0.03)	(0.04)	(0.04)
EPS - Primary	(0.03)	(0.04)	(0.04)
EPS -Diluted - Cont	(0.03)	(0.04)	(0.04)
EPS - Diluted	(0.03)	(0.04)	(0.04)
Shares (primary)	1,176	1,176	1,176
Shares (diluted)	1,176	1,176	1,176

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	0	0
Cash, Equivs & STI	0	0
Receivables	3	17
Other Current Assets	0	0
Current Assets	3	17
Total Assets	3	17
Accounts Payable	255	249
Accounts Payable & Accrued Expenses	255	249
Related Parties (ST Liab)	144	126
Other Current Liabilities	0	0
Current Liabilities	399	375
Long-Term Obligations	0	0
Total Liabilities	399	375
Net Assets	(397)	(358)
Common Share Capital	517	517
Share Premium	64	64
Retained Earnings	(978)	(939)
Other Equity	0	0
Shareholders' Equity	(397)	(358)
Total Liabilities & Stockholders' Equity	3	17
Net Current Assets	(397)	(358)
Total Assets Less Current Liabilities	(397)	(358)
Shares Outstanding	1,176	1,176

Recent Dividends:
1. Ord Mountain Resources Corp (Canada) common.
No dividends paid.
Annual Dividends:
1. Ord Mountain Resources Corp (Canada) common.
No dividends paid.

ORGANO CORP (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	150,356,000
Other Revenue	...	...	0
Revenue	177,654,000	163,269,000	150,356,000
Direct Expenses	112,570,000	108,087,000	106,514,000
Gross Profit	65,084,000	55,182,000	43,842,000
SG&A	27,435,000	24,061,000	21,297,000
Other OpEx	0	0	0
Indirect Expenses	27,435,000	24,061,000	21,297,000
Total Operating Expenses	140,005,000	132,148,000	127,811,000
Operating Income	37,649,000	31,121,000	22,545,000
Non-Op Net Interest Income	(35,000)	(126,000)	(102,000)
Non-Op For Curr Gains	271,000	383,000	546,000
Other Non-Op	423,000	980,000	642,000
Non-Op Income	659,000	1,237,000	1,086,000
EBT Continuing	38,308,000	32,358,000	23,631,000
Taxation (current)	10,360,000	8,107,000	6,503,000
Taxation (deferred)	(452,000)	63,000	(205,000)
Taxation	9,908,000	8,170,000	6,298,000
EAT Continuing	28,400,000	24,188,000	17,333,000
Min Ints	...	(36,000)	(24,000)
Net Income	28,401,000	24,150,000	17,310,000
Dividends Per Share	200	160	102
EPS - Basic - Cont	617.74	525.37	376.92
EPS - Primary	617.74	525.37	376.92
EPS -Diluted - Cont	617.74	525.37	376.92
EPS - Diluted	617.74	525.37	376.92
Shares (primary)	45,977	45,968	45,925
Shares (diluted)	45,977	45,968	45,925

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	31,055,000	16,751,000
Short Term Investments	53,856,000	35,512,000
Cash, Equivs & STI	84,911,000	52,263,000
Receivables	85,100,000	83,857,000
Raw Materials	4,625,000	3,345,000
WIP	5,386,000	11,169,000
Inventories - Other	8,552,000	8,010,000
Inventories	18,563,000	22,524,000
Other Current Assets	3,428,000	5,723,000
Current Assets	192,002,000	164,367,000
Net PPE	22,402,000	21,516,000
Intangibles Excl Goodwill	1,572,000	1,120,000
Intangibles	1,572,000	1,120,000
Other LT Assets	8,890,000	7,392,000
LT Assets	32,864,000	30,028,000
Total Assets	224,867,000	194,396,000
Accounts Payable	19,953,000	23,438,000
Accounts Payable & Accrued Expenses	19,953,000	23,438,000
Current Debt	28,402,000	18,877,000
Current Debt and Capital Leases	28,402,000	18,877,000
Other Current Liabilities	22,584,000	22,086,000
Current Liabilities	70,939,000	64,401,000
Long-Term Obligations	6,000,000	3,680,000
Deferred LT Liability Charges	90,000	25,000
Pensions & OPEB	4,702,000	4,984,000
Other LT Liabilities	173,000	110,000
Minorities (BS)	...	246,000
LT Liabilities	10,965,000	8,799,000
Total Liabilities	81,904,000	73,447,000
Net Assets	142,963,000	120,949,000
Common Share Capital	8,225,000	8,225,000
Share Premium	7,508,000	7,508,000
Retained Earnings	120,916,000	100,982,000
Treasury Stock	642,000	746,000
Other Equity	6,955,000	4,979,000
Shareholders' Equity	142,962,000	120,948,000
Total Liabilities & Stockholders' Equity	224,867,000	194,396,000
Net Current Assets	121,063,000	99,966,000
Total Assets Less Current Liabilities	153,928,000	129,995,000
Shares Outstanding	45,982	45,966

Recent Dividends:
1. Organo Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. Organo Corp (Japan) common.
No dividends paid.

ORICON INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,320,892	4,916,037	4,800,097
Direct Expenses	2,612,427	1,562,720	1,507,651
Gross Profit	3,708,465	3,353,317	3,292,446
SG&A	2,164,706	1,951,097	1,735,752
Other OpEx	0	0	0
Indirect Expenses	2,164,706	1,951,097	1,735,752
Total Operating Expenses	4,777,133	3,513,817	3,243,403
Operating Income	1,543,759	1,402,220	1,556,694
Non-Op Net Interest Income	39,299	36,591	25,556
Non-Op For Curr Gains	48,737	(7,503)	72,144
Other Non-Op	(425,093)	104,053	(66,537)
Non-Op Income	(337,057)	133,141	31,163
EBT Continuing	1,206,702	1,535,361	1,587,857
Taxation (current)	590,726	545,098	526,227
Taxation (deferred)	(9,425)	(1,817)	6,489
Taxation	581,301	543,281	532,716
EAT Continuing	625,401	992,080	1,055,141
Net Income	625,400	992,077	1,055,137
Dividends Per Share	36	36	29
EPS - Basic - Cont	48.70	76.42	79.99
EPS - Primary	48.70	76.42	79.99
EPS -Diluted - Cont	48.70	76.42	79.99
EPS - Diluted	48.70	76.42	79.99
Shares (primary)	12,842	12,982	13,191
Shares (diluted)	12,842	12,982	13,191

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,587,262	3,951,789
Cash, Equivs & STI	4,587,262	3,951,789
Receivables	713,505	628,035
WIP	4,170	6,754
Finished Goods	5,211	5,413
Inventories - Other	0	0
Inventories	9,381	12,167
Prepayments (ST)	223,358	189,358
Other Current Assets	120,707	258,798
Current Assets	5,654,213	5,040,147
Net PPE	151,130	160,775
Intangibles Excl Goodwill	80,823	576,497
Intangibles	80,823	576,497
Other LT Assets	1,210,454	1,140,168
LT Assets	1,442,407	1,877,440
Total Assets	7,096,620	6,917,588
Accounts Payable	35,225	42,338
Accounts Payable & Accrued Expenses	35,225	42,338
Current Debt	114,400	116,520
Current Debt and Capital Leases	114,400	116,520
Other Current Liabilities	1,033,685	1,002,753
Current Liabilities	1,183,310	1,161,611
Long-Term Obligations	55,600	68,800
Deferred LT Liability Charges	5,321	…
Other LT Liabilities	48,776	29,937
LT Liabilities	109,697	98,737
Total Liabilities	1,293,008	1,260,348
Net Assets	5,803,612	5,657,240
Common Share Capital	1,092,450	1,092,450
Share Premium	57,960	57,960
Retained Earnings	6,066,878	5,912,389
Treasury Stock	1,512,587	1,461,862
Other Equity	98,911	56,302
Shareholders' Equity	5,803,612	5,657,239
Total Liabilities & Stockholders' Equity	7,096,620	6,917,588
Net Current Assets	4,470,903	3,878,536
Total Assets Less Current Liabilities	5,913,310	5,755,977
Shares Outstanding	12,838	12,903

Recent Dividends:

1. Oricon Inc common.
No dividends paid.

Annual Dividends:

1. Oricon Inc common.
No dividends paid.

ORIENT CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	247,631,000	245,269,000	229,054,000
Direct Expenses	5,003,000	4,562,000	2,326,000
Gross Profit	242,628,000	240,707,000	226,728,000
SG&A	204,033,000	207,030,000	196,372,000
Other OpEx	0	0	0
Indirect Expenses	204,033,000	207,030,000	196,372,000
Total Operating Expenses	209,036,000	211,592,000	198,698,000
Operating Income	38,595,000	33,677,000	30,356,000
Non-Op Net Interest Income	(25,113,000)	(21,333,000)	(14,236,000)
Other Non-Op	(272,000)	10,782,000	1,917,000
Non-Op Income	(25,385,000)	(10,551,000)	(12,319,000)
EBT Continuing	13,210,000	23,126,000	18,037,000
Taxation (current)	4,207,000	5,309,000	3,719,000
Taxation (deferred)	(2,273,000)	4,322,000	1,764,000
Taxation	1,934,000	9,631,000	5,483,000
EAT Continuing	11,276,000	13,495,000	12,554,000
Min Ints	652,000	450,000	19,000
Net Income	12,889,000	13,943,000	12,571,000
Dividends Per Share	40	40	40
EPS - Basic - Cont	75.30	81.45	73.30
EPS - Primary	75.30	81.45	73.30
EPS -Diluted - Cont	75.30	81.45	73.29
EPS - Diluted	75.30	81.45	73.29
Shares (primary)	171,173	171,190	171,520
Shares (diluted)	171,173	171,190	171,525

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	154,579,000	216,805,000
Short Term Investments	284,696,000	288,136,000
Cash, Equivs & STI	439,275,000	504,941,000
Receivables	1,972,187,000	1,954,140,000
Other Current Assets	130,890,000	125,545,000
Current Assets	2,542,352,000	2,584,626,000
Net PPE	84,666,000	86,917,000
Intangibles Excl Goodwill	83,773,000	88,085,000
Intangibles	83,773,000	88,085,000
Other LT Assets	133,029,000	121,377,000
LT Assets	301,468,000	296,379,000
Total Assets	2,844,481,000	2,881,698,000
Accounts Payable	161,882,000	168,282,000
Accounts Payable & Accrued Expenses	161,882,000	168,282,000
Current Debt	923,668,000	964,167,000
Current Capital Lease Obligations	320,000	368,000
Current Debt and Capital Leases	923,988,000	964,535,000
Other Current Liabilities	331,617,000	312,844,000
Current Liabilities	1,417,487,000	1,445,661,000
Long-Term Obligations	1,149,968,000	1,167,816,000
Pensions & OPEB	1,000,000	912,000
Other LT Liabilities	18,837,000	20,749,000
Minorities (BS)	6,722,000	7,223,000
LT Liabilities	1,169,805,000	1,189,477,000
Total Liabilities	2,594,015,000	2,642,361,000
Net Assets	250,466,000	239,337,000
Common Share Capital	150,079,000	150,075,000
Share Premium	741,000	932,000
Retained Earnings	85,406,000	79,912,000
Treasury Stock	789,000	794,000
Other Equity	15,029,000	9,211,000
Shareholders' Equity	250,466,000	239,336,000
Total Liabilities & Stockholders' Equity	2,844,481,000	2,881,698,000
Net Current Assets	1,124,865,000	1,138,965,000
Total Assets Less Current Liabilities	1,426,994,000	1,436,037,000
Shares Outstanding	171,186	171,206

Recent Dividends:

1. Orient Corp. (Japan) preferred first series class A.
No dividends paid.

2. Orient Corp. (Japan) preferred first series class C.
No dividends paid.

3. Orient Corp. (Japan) preferred first series class E.
No dividends paid.

4. Orient Corp. (Japan) preferred first series class B.
No dividends paid.

5. Orient Corp. (Japan) preferred first series class J.
No dividends paid.

6. Orient Corp. (Japan) preferred first series class G.
No dividends paid.

7. Orient Corp. (Japan) preferred first series class I.
No dividends paid.

8. Orient Corp. (Japan) common.
No dividends paid.

9. Orient Corp. (Japan) preferred first series class D.
No dividends paid.

10. Orient Corp. (Japan) preferred first series class F.
No dividends paid.

11. Orient Corp. (Japan) preferred first series class H.
No dividends paid.

Annual Dividends:

1. Orient Corp. (Japan) preferred first series class A.
No dividends paid.

2. Orient Corp. (Japan) preferred first series class C.
No dividends paid.

3. Orient Corp. (Japan) preferred first series class E.
No dividends paid.

4. Orient Corp. (Japan) preferred first series class B.
No dividends paid.

5. Orient Corp. (Japan) preferred first series class J.
No dividends paid.

6. Orient Corp. (Japan) preferred first series class G.
No dividends paid.

7. Orient Corp. (Japan) preferred first series class I.
No dividends paid.

8. Orient Corp. (Japan) common.
No dividends paid.

9. Orient Corp. (Japan) preferred first series class D.
No dividends paid.

10. Orient Corp. (Japan) preferred first series class F.
No dividends paid.

11. Orient Corp. (Japan) preferred first series class H.
No dividends paid.

ORIENTAL CHAIN MFG. CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	4,045,110
Other Revenue	…	…	37,400
Revenue	4,110,588	4,055,683	4,082,510
Direct Expenses	3,367,736	3,271,080	3,300,542
Gross Profit	742,852	784,603	781,968
SG&A	726,864	641,927	579,993
Other OpEx	0	0	0
Indirect Expenses	726,864	641,927	579,993
Total Operating Expenses	4,094,600	3,913,007	3,880,535
Operating Income	15,988	142,676	201,975
Non-Op Net Interest Income	(21,178)	(13,899)	(9,541)
Non-Op For Curr Gains	3,147	(50)	13,902
Other Non-Op	123,267	16,503	8,806
Non-Op Income	105,236	2,554	13,167
EBT Continuing	121,224	145,230	215,142
Taxation (current)	36,181	42,461	77,390
Taxation (deferred)	(41,652)	2,434	(11,478)
Taxation	(5,471)	44,895	65,912
EAT Continuing	126,695	100,335	149,230
Net Income	126,694	100,333	149,230
Dividends Per Share	30	30	30
EPS - Basic - Cont	90.27	72.40	107.67
EPS - Primary	90.27	72.40	107.67
EPS -Diluted - Cont	79.42	72.40	107.67
EPS - Diluted	79.42	72.40	107.67
Shares (primary)	1,403	1,386	1,386
Shares (diluted)	1,595	1,386	1,386

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	481,446	358,342
Cash, Equivs & STI	481,446	358,342
Receivables	1,143,882	1,249,831
Raw Materials	307,351	307,805
WIP	434,590	483,574
Finished Goods	201,062	232,932
Inventories - Other	0	0
Inventories	943,003	1,024,311
Other Current Assets	65,072	32,643
Current Assets	2,633,403	2,665,127
Net PPE	1,833,112	1,815,565
Intangibles Excl Goodwill	140,067	202,449
Intangibles	140,067	202,449
Other LT Assets	289,014	447,191
LT Assets	2,262,193	2,465,205
Total Assets	4,895,597	5,130,333
Accounts Payable	233,896	477,091
Accrued Exps	61,576	62,763
Accounts Payable & Accrued Expenses	295,472	539,854
Current Debt	945,746	1,092,718
Current Debt and Capital Leases	945,746	1,092,718
Other Current Liabilities	304,270	271,906
Current Liabilities	1,545,488	1,904,478
Long-Term Obligations	800,895	1,006,663
Pensions & OPEB	374,418	331,576
Other LT Liabilities	25,897	31,747
LT Liabilities	1,201,210	1,369,986
Total Liabilities	2,746,698	3,274,464
Net Assets	2,148,899	1,855,869
Common Share Capital	1,222,895	1,066,950
Share Premium	324,175	168,230
Retained Earnings	621,486	536,364
Treasury Stock	51,262	51,112
Other Equity	31,604	135,436
Shareholders' Equity	2,148,898	1,855,868
Total Liabilities & Stockholders' Equity	4,895,597	5,130,333
Net Current Assets	1,087,915	760,649
Total Assets Less Current Liabilities	3,350,109	3,225,855
Shares Outstanding	1,521	1,386

Recent Dividends:

1. Oriental Chain Mfg. Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Oriental Chain Mfg. Co., Ltd. common.

No dividends paid.

ORIENTAL LAND CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	618,493,000
Other Revenue	...	...	0
Revenue	704,539,000	679,374,000	618,493,000
Direct Expenses	431,580,000	406,180,000	368,976,000
Gross Profit	272,959,000	273,194,000	249,517,000
SG&A	104,546,000	101,082,000	84,079,000
Other OpEx	0	0	0
Indirect Expenses	104,546,000	101,082,000	84,079,000
Total Operating Expenses	536,126,000	507,262,000	453,055,000
Operating Income	168,413,000	172,112,000	165,438,000
Non-Op Net Interest Income	379,000	(117,000)	(210,000)
Other Non-Op	1,367,000	1,575,000	777,000
Non-Op Income	1,746,000	1,458,000	567,000
EBT Continuing	170,159,000	173,570,000	166,005,000
Taxation (current)	50,955,000	49,470,000	45,600,000
Taxation (deferred)	(2,675,000)	(61,000)	178,000
Taxation	48,280,000	49,409,000	45,778,000
EAT Continuing	121,879,000	124,161,000	120,227,000
Net Income	121,882,000	124,160,000	120,226,000
Dividends Per Share	14.12	15.13	9.08
EPS - Basic - Cont	74.34	75.62	73.39
EPS - Primary	74.34	75.62	73.39
EPS -Diluted - Cont	74.34	75.62	72.12
EPS - Diluted	74.34	75.62	72.12
Shares (primary)	1,639,428	1,641,816	1,638,258
Shares (diluted)	1,639,428	1,641,816	1,669,867

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	468,214,000	323,416,000
Short Term Investments	128,884,000	137,907,000
Cash, Equivs & STI	597,098,000	461,323,000
Receivables	34,194,000	30,645,000
Raw Materials	12,147,000	11,475,000
WIP	76,000	127,000
Finished Goods	13,081,000	15,995,000
Inventories - Other	0	0
Inventories	25,304,000	27,597,000
Other Current Assets	18,618,000	5,801,000
Current Assets	675,214,000	525,366,000
Net PPE	837,247,000	820,646,000
Intangibles Excl Goodwill	18,149,000	15,552,000
Intangibles	18,149,000	15,552,000
Other LT Assets	98,466,000	76,957,000
LT Assets	953,862,000	913,155,000
Total Assets	1,629,076,000	1,438,521,000
Accounts Payable	28,142,000	23,609,000
Accounts Payable & Accrued Expenses	28,142,000	23,609,000
Current Debt	26,058,000	54,711,000
Current Debt and Capital Leases	26,058,000	54,711,000
Other Current Liabilities	152,185,000	157,562,000
Current Liabilities	206,385,000	235,882,000
Long-Term Obligations	300,648,000	211,956,000
Deferred LT Liability Charges	11,475,000	4,295,000
Pensions & OPEB	5,388,000	5,209,000
Other LT Liabilities	5,159,000	3,770,000
LT Liabilities	322,670,000	225,230,000
Total Liabilities	529,055,000	461,113,000
Net Assets	1,100,021,000	977,408,000
Common Share Capital	63,201,000	63,201,000
Share Premium	120,366,000	111,436,000
Retained Earnings	1,029,587,000	930,662,000
Treasury Stock	150,482,000	144,272,000
Other Equity	37,349,000	16,381,000
Shareholders' Equity	1,100,021,000	977,408,000
Total Liabilities & Stockholders' Equity	1,629,076,000	1,438,521,000
Net Current Assets	468,829,000	289,484,000
Total Assets Less Current Liabilities	1,422,691,000	1,202,639,000
Shares Outstanding	1,639,717	1,638,992

Recent Dividends:

1. Oriental Land Co., Ltd. common.

No dividends paid.

2. Oriental Land Co., Ltd. American Depositary Receipt.

No dividends paid.

3. Oriental Land Co., Ltd. common.

ExDate	Amt	Declared	Record	Payable
	22.00		03/31/2023	06/30/2023
	5.00		09/30/2023	12/05/2023
	8.00		03/29/2024	06/28/2024
	7.00		09/30/2024	12/05/2024
	7.00		03/31/2025	06/30/2025
	7.00		09/30/2025	12/10/2025
	8.00		03/31/2026	06/29/2026

Annual Dividends:

1. Oriental Land Co., Ltd. common.

No dividends paid.

2. Oriental Land Co., Ltd. American Depositary Receipt.

No dividends paid.

3. Oriental Land Co., Ltd. common.

2023 ..... 27.00 2024 ..... 15.00 2025 ..... 14.00 2026 ..... 8.00

ORIENTAL SHIRAISHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	67,382,000
Other Revenue	...	...	0
Revenue	68,866,000	64,553,000	67,382,000
Direct Expenses	56,400,000	52,893,000	54,767,000
Gross Profit	12,466,000	11,660,000	12,615,000
SG&A	7,131,000	6,225,000	6,080,000
Other OpEx	0	0	0
Indirect Expenses	7,131,000	6,225,000	6,080,000
Total Operating Expenses	63,531,000	59,118,000	60,847,000
Operating Income	5,335,000	5,435,000	6,535,000
Non-Op Net Interest Income	(34,000)	(12,000)	(10,000)
Other Non-Op	(538,000)	98,000	56,000
Non-Op Income	(572,000)	86,000	46,000
EBT Continuing	4,763,000	5,521,000	6,581,000
Taxation (current)	1,620,000	1,864,000	1,840,000
Taxation (deferred)	(242,000)	(61,000)	108,000
Taxation	1,378,000	1,803,000	1,948,000
EAT Continuing	3,385,000	3,718,000	4,633,000
Min Ints	(2,000)	...	...
Net Income	3,381,000	3,716,000	4,633,000
Dividends Per Share	14.50	14.50	14.50
EPS - Basic - Cont	26.18	28.07	35.70
EPS - Primary	26.18	28.07	35.70
EPS -Diluted - Cont	26.18	28.07	35.70
EPS - Diluted	26.18	28.07	35.70
Shares (primary)	129,144	132,371	129,776
Shares (diluted)	129,144	132,371	129,776

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,603,000	20,206,000
Cash, Equivs & STI	15,603,000	20,206,000
Receivables	34,042,000	29,495,000
Raw Materials	687,000	650,000
WIP	2,304,000	2,749,000
Inventories - Other	0	0
Inventories	2,991,000	3,399,000
Current Tax Assets	125,000	196,000
Prepayments (ST)	2,064,000	1,739,000
Other Current Assets	1,020,000	777,000
Current Assets	55,845,000	55,812,000
Net PPE	13,858,000	12,715,000
Intangibles Excl Goodwill	3,346,000	3,408,000
Intangibles	3,346,000	3,408,000
Other LT Assets	9,722,000	5,638,000
LT Assets	26,926,000	21,761,000
Total Assets	82,772,000	77,574,000
Accounts Payable	11,942,000	9,849,000
Accounts Payable & Accrued Expenses	11,942,000	9,849,000
Current Debt	2,465,000	392,000
Current Debt and Capital Leases	2,465,000	392,000
Other Current Liabilities	7,716,000	8,498,000
Current Liabilities	22,123,000	18,739,000
Long-Term Obligations	2,617,000	2,824,000
Deferred LT Liability Charges	1,167,000	486,000
Pensions & OPEB	1,174,000	2,607,000
Other LT Liabilities	2,499,000	1,648,000
Minorities (BS)	63,000	...
LT Liabilities	7,457,000	7,565,000
Total Liabilities	29,643,000	26,305,000
Net Assets	53,129,000	51,269,000
Common Share Capital	5,000,000	5,000,000
Share Premium	2,072,000	2,072,000
Retained Earnings	45,745,000	44,241,000
Treasury Stock	2,165,000	1,197,000
Other Equity	2,476,000	1,152,000
Shareholders' Equity	53,128,000	51,268,000
Total Liabilities & Stockholders' Equity	82,772,000	77,574,000
Net Current Assets	33,722,000	37,073,000
Total Assets Less Current Liabilities	60,649,000	58,835,000
Shares Outstanding	128,632	131,230

Recent Dividends:
1. Oriental Shiraishi Corp common.
No dividends paid.
Annual Dividends:
1. Oriental Shiraishi Corp common.
No dividends paid.

ORIGIN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,877,854	28,803,206	28,205,079
Direct Expenses	21,339,697	22,149,079	21,635,929
Gross Profit	5,538,157	6,654,127	6,569,150
SG&A	6,481,318	6,900,788	7,152,189
Other OpEx	0	0	0
Indirect Expenses	6,481,318	6,900,788	7,152,189
Total Operating Expenses	27,821,015	29,049,867	28,788,118
Operating Income	(943,161)	(246,661)	(583,039)
Non-Op Net Interest Income	(3,905)	27,052	44,690
Non-Op For Curr Gains	76,587	(21,908)	231,658
Other Non-Op	103,099	722,478	(678,793)
Non-Op Income	175,781	727,622	(402,445)
EBT Continuing	(767,380)	480,961	(985,484)
Taxation (current)	365,242	381,549	452,634
Taxation (deferred)	903,654	51,874	(189,585)
Taxation	1,268,896	433,423	263,049
EAT Continuing	(2,036,276)	47,538	(1,248,533)
Min Ints	(183,838)	(131,286)	(220,370)
Net Income	(2,220,116)	(83,748)	(1,468,906)
Dividends Per Share	35	40	30
EPS - Basic - Cont	(422.34)	(15.50)	(255.11)
EPS - Primary	(422.34)	(15.50)	(255.11)
EPS -Diluted - Cont	(422.34)	(15.50)	(255.11)
EPS - Diluted	(422.34)	(15.50)	(255.11)
Shares (primary)	5,257	5,403	5,758
Shares (diluted)	5,257	5,403	5,758

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,685,761	6,760,829
Cash, Equivs & STI	6,685,761	6,760,829
Receivables	8,665,557	9,843,996
Raw Materials	2,347,032	2,714,028
WIP	3,429,784	3,633,939
Inventories - Other	1,684,488	1,765,775
Inventories	7,461,304	8,113,742
Other Current Assets	403,092	549,692
Current Assets	23,215,714	25,268,259
Net PPE	10,630,376	10,759,492
Intangibles Excl Goodwill	641,973	404,674
Intangibles	641,973	404,674
Other LT Assets	10,618,719	8,241,278
LT Assets	21,891,068	19,405,444
Total Assets	45,106,783	44,673,703
Accounts Payable	1,705,112	2,030,211
Accounts Payable & Accrued Expenses	1,705,112	2,030,211
Current Debt	3,530,028	1,250,020
Current Debt and Capital Leases	3,530,028	1,250,020
Other Current Liabilities	4,688,501	5,480,514
Current Liabilities	9,923,641	8,760,745
Long-Term Obligations	760,016	1,290,044
Deferred LT Liability Charges	7,560,259	5,987,107
Pensions & OPEB	1,234,360	2,144,306
Other LT Liabilities	362,958	599,368
Minorities (BS)	2,489,201	2,416,989
LT Liabilities	9,917,593	10,020,825
Total Liabilities	22,330,436	21,198,559
Net Assets	22,776,347	23,475,144
Common Share Capital	6,103,252	6,103,252
Share Premium	3,455,117	3,455,117
Retained Earnings	7,929,835	10,361,200
Treasury Stock	2,034,819	2,033,518
Other Equity	7,322,961	5,589,093
Shareholders' Equity	22,776,346	23,475,144
Total Liabilities & Stockholders' Equity	45,106,783	44,673,703
Net Current Assets	13,292,073	16,507,514
Total Assets Less Current Liabilities	35,183,142	35,912,958
Shares Outstanding	5,256	5,257

Recent Dividends:
1. Origin Co Ltd common.
No dividends paid.
Annual Dividends:
1. Origin Co Ltd common.
No dividends paid.

OSAKA SODA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	94,557,000
Other Revenue	...	...	0
Revenue	99,961,000	96,434,000	94,557,000
Direct Expenses	66,232,000	67,487,000	69,760,000
Gross Profit	33,729,000	28,947,000	24,797,000
SG&A	16,094,000	15,700,000	14,304,000
Other OpEx	0	0	0
Indirect Expenses	16,094,000	15,700,000	14,304,000
Total Operating Expenses	82,326,000	83,187,000	84,064,000
Operating Income	17,635,000	13,247,000	10,493,000
Non-Op Net Interest Income	31,000	(50,000)	(84,000)
Non-Op For Curr Gains	433,000	(110,000)	525,000
Other Non-Op	3,434,000	1,560,000	457,000
Non-Op Income	3,898,000	1,400,000	898,000
EBT Continuing	21,533,000	14,647,000	11,391,000
Taxation (current)	6,121,000	4,537,000	3,649,000
Taxation (deferred)	(22,000)	(217,000)	104,000
Taxation	6,099,000	4,320,000	3,753,000
EAT Continuing	15,434,000	10,327,000	7,638,000
Min Ints	25,000	5,000	12,000
Net Income	15,460,000	10,332,000	7,650,000
Dividends Per Share	28	19	18
EPS - Basic - Cont	123.96	81.54	60.17
EPS - Primary	123.96	81.54	60.17
EPS -Diluted - Cont	123.96	81.54	60.17
EPS - Diluted	123.96	81.54	60.17
Shares (primary)	124,727	126,711	127,150
Shares (diluted)	124,727	126,711	127,150

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,855,000	16,339,000
Short Term Investments	26,946,000	26,974,000
Cash, Equivs & STI	48,801,000	43,313,000
Receivables	29,929,000	30,299,000
Raw Materials	5,088,000	5,707,000
WIP	1,746,000	2,280,000
Inventories - Other	10,994,000	9,817,000
Inventories	17,828,000	17,804,000
Other Current Assets	1,692,000	1,500,000
Current Assets	98,250,000	92,916,000
Net PPE	29,941,000	29,295,000
Intangibles Excl Goodwill	2,370,000	1,521,000
Intangibles	2,370,000	1,521,000
Other LT Assets	38,179,000	30,202,000
LT Assets	70,490,000	61,018,000
Total Assets	168,741,000	153,935,000
Accounts Payable	13,869,000	13,117,000
Accrued Exps	972,000	953,000
Accounts Payable & Accrued Expenses	14,841,000	14,070,000
Current Debt	7,172,000	7,248,000
Current Debt and Capital Leases	7,172,000	7,248,000
Other Current Liabilities	9,534,000	10,067,000
Current Liabilities	31,547,000	31,385,000
Long-Term Obligations	554,000	1,062,000
Deferred LT Liability Charges	5,999,000	3,973,000
Pensions & OPEB	653,000	1,207,000
Other LT Liabilities	1,446,000	711,000
Minorities (BS)	...	4,000
LT Liabilities	8,652,000	6,953,000
Total Liabilities	40,199,000	38,343,000
Net Assets	128,542,000	115,592,000
Common Share Capital	15,871,000	15,871,000
Share Premium	17,026,000	17,020,000
Retained Earnings	88,849,000	76,151,000
Treasury Stock	12,405,000	6,410,000
Other Equity	19,200,000	12,960,000
Shareholders' Equity	128,541,000	115,592,000
Total Liabilities & Stockholders' Equity	168,741,000	153,935,000
Net Current Assets	66,703,000	61,531,000
Total Assets Less Current Liabilities	137,194,000	122,550,000
Shares Outstanding	122,852	125,856

Recent Dividends:
1. Osaka Soda Co Ltd common.
No dividends paid.
After 5-for-1 split: No dividends paid.
Annual Dividends:
1. Osaka Soda Co Ltd common.
No dividends paid.
After 5-for-1 split: No dividends paid.

OSAKA STEEL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	117,127,000
Other Revenue	...	...	0
Revenue	95,096,000	116,424,000	117,127,000
Direct Expenses	87,479,000	103,371,000	103,040,000
Gross Profit	7,617,000	13,053,000	14,087,000
SG&A	7,877,000	7,723,000	7,073,000
Other OpEx	0	0	0
Indirect Expenses	7,877,000	7,723,000	7,073,000
Total Operating Expenses	95,356,000	111,094,000	110,113,000
Operating Income	(260,000)	5,330,000	7,014,000
Non-Op Net Interest Income	(43,000)	(6,000)	(889,000)
Non-Op For Curr Gains	758,000	(178,000)	126,000
Other Non-Op	(20,410,000)	202,000	(510,000)
Non-Op Income	(19,695,000)	18,000	(1,273,000)
EBT Continuing	(19,955,000)	5,348,000	5,741,000
Taxation (current)	900,000	2,255,000	2,157,000
Taxation (deferred)	137,000	(171,000)	353,000
Taxation	1,037,000	2,084,000	2,510,000
EAT Continuing	(20,992,000)	3,264,000	3,231,000
Min Ints	57,000	(33,000)	(108,000)
Net Income	(20,936,000)	3,227,000	3,121,000
Dividends Per Share	...	34	24.50
EPS - Basic - Cont	(699.78)	82.94	80.21
EPS - Primary	(699.78)	82.94	80.21
EPS -Diluted - Cont	(699.78)	82.94	80.21
EPS - Diluted	(699.78)	82.94	80.21
Shares (primary)	29,919	38,919	38,920
Shares (diluted)	29,919	38,919	38,920

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,021,000	9,954,000
Short Term Investments	10,000,000	...
Cash, Equivs & STI	13,021,000	9,954,000
Receivables	25,989,000	33,013,000
Raw Materials	7,188,000	7,878,000
WIP	587,000	875,000
Finished Goods	16,963,000	22,826,000
Inventories - Other	0	0
Inventories	24,738,000	31,579,000
Other Current Assets	17,020,000	34,344,000
Current Assets	80,768,000	108,890,000
Net PPE	70,567,000	81,833,000

Intangibles Excl Goodwill	60,000	17,000
Intangibles	60,000	17,000
Other LT Assets	2,382,000	12,744,000
LT Assets	73,009,000	94,594,000
Total Assets	153,778,000	203,485,000
Accounts Payable	9,729,000	14,134,000
Accounts Payable & Accrued Expenses	9,729,000	14,134,000
Current Debt	16,517,000	18,269,000
Current Capital Lease Obligations	7,000	…
Current Debt and Capital Leases	16,524,000	18,269,000
Other Current Liabilities	9,336,000	7,976,000
Current Liabilities	35,589,000	40,379,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,716,000	1,514,000
Pensions & OPEB	1,872,000	1,909,000
Other LT Liabilities	1,078,000	1,471,000
Minorities (BS)	2,153,000	2,223,000
LT Liabilities	4,666,000	4,894,000
Total Liabilities	42,409,000	47,496,000
Net Assets	111,369,000	155,989,000
Common Share Capital	8,769,000	8,769,000
Share Premium	10,355,000	10,355,000
Retained Earnings	117,997,000	139,673,000
Treasury Stock	26,590,000	4,539,000
Other Equity	838,000	1,730,000
Shareholders' Equity	111,369,000	155,988,000
Total Liabilities & Stockholders' Equity	153,778,000	203,485,000
Net Current Assets	45,179,000	68,511,000
Total Assets Less Current Liabilities	118,189,000	163,106,000
Shares Outstanding	29,919	38,919

Recent Dividends:

1. Osaka Steel Co Ltd common.

No dividends paid.

Annual Dividends:

1. Osaka Steel Co Ltd common.

No dividends paid.

OSAKI ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	95,147,000
Other Revenue	…	…	0
Revenue	100,900,000	97,102,000	95,147,000
Direct Expenses	76,681,000	73,660,000	72,542,000
Gross Profit	24,219,000	23,442,000	22,605,000
SG&A	17,691,000	17,740,000	16,730,000
Other OpEx	0	0	0
Indirect Expenses	17,691,000	17,740,000	16,730,000
Total Operating Expenses	94,372,000	91,400,000	89,272,000
Operating Income	6,528,000	5,702,000	5,875,000
Non-Op Net Interest Income	(261,000)	(285,000)	(136,000)
Non-Op For Curr Gains	(135,000)	(483,000)	(563,000)
Other Non-Op	4,661,000	1,455,000	(134,000)
Non-Op Income	4,265,000	687,000	(833,000)
EBT Continuing	10,793,000	6,389,000	5,042,000
Taxation (current)	3,934,000	2,198,000	1,585,000
Taxation (deferred)	141,000	(123,000)	207,000
Taxation	4,075,000	2,075,000	1,792,000
EAT Continuing	6,718,000	4,314,000	3,250,000
Min Ints	(936,000)	(810,000)	(840,000)
Net Income	5,777,000	3,504,000	2,407,000
Dividends Per Share	49	22	20
EPS - Basic - Cont	129.22	75.47	51.36
EPS - Primary	129.22	75.47	51.36
EPS -Diluted - Cont	127.05	74.25	50.54
EPS - Diluted	127.05	74.25	50.54
Shares (primary)	44,712	46,432	46,876
Shares (diluted)	45,470	47,192	47,638

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,920,000	11,552,000
Cash, Equivs & STI	15,920,000	11,552,000
Receivables	18,981,000	17,238,000
Raw Materials	5,775,000	8,656,000
WIP	3,031,000	3,337,000
Inventories - Other	9,412,000	12,895,000
Inventories	18,218,000	24,888,000
Other Current Assets	5,667,000	5,869,000
Current Assets	58,786,000	59,547,000
Net PPE	25,940,000	26,251,000
Intangibles Excl Goodwill	1,261,000	907,000
Intangibles	1,261,000	907,000
Other LT Assets	13,833,000	13,808,000
LT Assets	41,034,000	40,966,000
Total Assets	99,821,000	100,513,000
Accounts Payable	6,978,000	7,663,000
Accounts Payable & Accrued Expenses	6,978,000	7,663,000
Current Debt	465,000	6,926,000
Current Debt and Capital Leases	465,000	6,926,000
Other Current Liabilities	16,167,000	14,651,000
Current Liabilities	23,610,000	29,240,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,030,000	3,472,000
Pensions & OPEB	2,198,000	2,297,000
Other LT Liabilities	2,148,000	2,161,000
Minorities (BS)	11,576,000	10,724,000
LT Liabilities	7,376,000	7,930,000
Total Liabilities	42,562,000	47,894,000
Net Assets	57,259,000	52,619,000
Common Share Capital	7,965,000	7,965,000
Share Premium	8,750,000	8,764,000
Retained Earnings	33,127,000	29,575,000
Treasury Stock	1,899,000	1,868,000
Other Equity	9,315,000	8,183,000
Shareholders' Equity	57,258,000	52,619,000
Total Liabilities & Stockholders' Equity	99,821,000	100,513,000
Net Current Assets	35,176,000	30,307,000
Total Assets Less Current Liabilities	76,211,000	71,273,000
Shares Outstanding	44,449	45,392

Recent Dividends:

1. Osaki Electric Co Ltd common.

No dividends paid.

Annual Dividends:

1. Osaki Electric Co Ltd common.

No dividends paid.

OTEC CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	29,374,185
Other Revenue	…	…	0
Revenue	33,722,262	31,424,058	29,374,185
Direct Expenses	23,157,747	22,245,631	21,959,241
Gross Profit	10,564,515	9,178,427	7,414,944
SG&A	5,480,074	5,153,902	5,388,200
Other OpEx	0	0	0
Indirect Expenses	5,480,074	5,153,902	5,388,200
Total Operating Expenses	28,637,821	27,399,533	27,347,441
Operating Income	5,084,441	4,024,525	2,026,744
Non-Op Net Interest Income	2,659	(11,001)	(13,830)
Non-Op For Curr Gains	(17,606)	(11,497)	(10,245)
Other Non-Op	252,413	150,762	37,878
Non-Op Income	237,466	128,264	13,803
EBT Continuing	5,321,907	4,152,789	2,040,547
Taxation (current)	1,627,835	1,240,899	937,375
Taxation (deferred)	34,400	(15,300)	(322,942)
Taxation	1,662,235	1,225,599	614,433
EAT Continuing	3,659,672	2,927,190	1,426,114
Min Ints	(33,054)	(53,047)	(39,521)
Net Income	3,626,615	2,874,139	1,386,590
Dividends Per Share	82	56.67	125
EPS - Basic - Cont	234.06	186.10	271.24
EPS - Primary	234.06	186.10	271.24
EPS -Diluted - Cont	234.06	186.10	271.24
EPS - Diluted	234.06	186.10	271.24
Shares (primary)	15,494	15,444	5,112
Shares (diluted)	15,494	15,444	5,112

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,934,215	8,733,738
Short Term Investments	700,000	500,000
Cash, Equivs & STI	11,634,215	9,233,738
Receivables	9,569,579	10,336,306
Raw Materials	657,496	773,919
WIP	89,354	139,056
Inventories - Other	832,865	853,213
Inventories	1,579,715	1,766,188
Other Current Assets	214,185	219,480
Current Assets	22,997,694	21,555,712
Net PPE	4,301,051	3,911,289
Intangibles Excl Goodwill	1,103,871	1,342,308
Intangibles	1,103,871	1,342,308
Other LT Assets	10,912,250	7,861,694
LT Assets	16,317,172	13,115,291
Total Assets	39,314,866	34,671,003
Accounts Payable	2,150,757	2,210,673
Accrued Exps	191,990	150,509
Accounts Payable & Accrued Expenses	2,342,747	2,361,182
Current Debt	1,129,008	1,306,708
Current Capital Lease Obligations	56,000	55,762
Current Debt and Capital Leases	1,185,008	1,362,470
Other Current Liabilities	5,988,312	6,323,652
Current Liabilities	9,516,067	10,047,304
Long-Term Obligations	530,668	329,676
Deferred LT Liability Charges	1,372,622	509,727
Pensions & OPEB	177,090	175,240
Other LT Liabilities	633,112	706,843
Minorities (BS)	557,051	523,948
LT Liabilities	2,713,492	1,721,486
Total Liabilities	12,786,610	12,292,739
Net Assets	26,528,256	22,378,264
Common Share Capital	599,400	599,400
Share Premium	707,896	694,300
Retained Earnings	22,464,587	20,193,030
Treasury Stock	547,373	533,711
Other Equity	3,303,745	1,425,245
Shareholders' Equity	26,528,255	22,378,264
Total Liabilities & Stockholders' Equity	39,314,866	34,671,003
Net Current Assets	13,481,627	11,508,408
Total Assets Less Current Liabilities	29,798,799	24,623,699
Shares Outstanding	15,494	15,494

Recent Dividends:

1. Otec Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Otec Corp. (Japan) common.

No dividends paid.

OUG HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	333,197,000
Other Revenue	…	…	0
Revenue	363,666,000	350,092,000	333,197,000
Direct Expenses	329,583,000	318,745,000	304,983,000
Gross Profit	34,083,000	31,347,000	28,214,000
SG&A	27,747,000	26,245,000	25,091,000
Other OpEx	0	0	0
Indirect Expenses	27,747,000	26,245,000	25,091,000
Total Operating Expenses	357,330,000	344,990,000	330,074,000

Operating Income	6,336,000	5,102,000	3,123,000
Non-Op Net Interest Income	(303,000)	(253,000)	(190,000)
Other Non-Op	1,423,000	1,715,000	818,000
Non-Op Income	1,120,000	1,462,000	628,000
EBT Continuing	7,456,000	6,564,000	3,751,000
Taxation (current)	2,389,000	973,000	1,106,000
Taxation (deferred)	(311,000)	1,062,000	(976,000)
Taxation	2,078,000	2,035,000	130,000
EAT Continuing	5,378,000	4,529,000	3,621,000
Net Income	5,379,000	4,527,000	3,618,000
Dividends Per Share	167	97	75
EPS - Basic - Cont	996.63	839.57	672.22
EPS - Primary	996.63	839.57	672.22
EPS -Diluted - Cont	996.63	839.57	672.22
EPS - Diluted	996.63	839.57	672.22
Shares (primary)	5,398	5,392	5,383
Shares (diluted)	5,398	5,392	5,383

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,375,000	2,793,000
Cash, Equivs & STI	1,375,000	2,793,000
Receivables	35,013,000	33,231,000
Raw Materials	223,000	263,000
Inventories - Other	34,708,000	31,233,000
Inventories	34,931,000	31,496,000
Other Current Assets	904,000	1,001,000
Current Assets	72,223,000	68,521,000
Net PPE	10,899,000	10,316,000
Intangibles Excl Goodwill	1,842,000	1,569,000
Intangibles	1,842,000	1,569,000
Other LT Assets	11,772,000	9,863,000
LT Assets	24,513,000	21,748,000
Total Assets	96,736,000	90,270,000
Accounts Payable	22,478,000	21,670,000
Accounts Payable & Accrued Expenses	22,478,000	21,670,000
Current Debt	15,584,000	19,603,000
Current Debt and Capital Leases	15,584,000	19,603,000
Other Current Liabilities	6,790,000	5,047,000
Current Liabilities	44,852,000	46,320,000
Long-Term Obligations	6,723,000	4,917,000
Deferred LT Liability Charges	1,377,000	1,093,000
Pensions & OPEB	2,021,000	2,048,000
Other LT Liabilities	326,000	335,000
LT Liabilities	10,447,000	8,393,000
Total Liabilities	55,300,000	54,714,000
Net Assets	41,436,000	35,556,000
Common Share Capital	6,495,000	6,495,000
Share Premium	6,094,000	6,094,000
Retained Earnings	25,241,000	20,384,000
Treasury Stock	406,000	404,000
Other Equity	4,012,000	2,986,000
Shareholders' Equity	41,436,000	35,555,000
Total Liabilities & Stockholders' Equity	96,736,000	90,270,000
Net Current Assets	27,371,000	22,201,000
Total Assets Less Current Liabilities	51,884,000	43,950,000
Shares Outstanding	5,398	5,399

Recent Dividends:

1. OUG Holdings Inc common.

No dividends paid.

Annual Dividends:

1. OUG Holdings Inc common.

No dividends paid.

OVAL CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,347,897
Other Revenue	...	...	0
Revenue	15,589,127	15,048,652	14,347,897
Direct Expenses	8,939,149	8,916,100	8,395,522
Gross Profit	6,649,978	6,132,552	5,952,375
SG&A	4,946,544	4,710,001	4,476,424
Other OpEx	0	0	0
Indirect Expenses	4,946,544	4,710,001	4,476,424
Total Operating Expenses	13,885,693	13,626,101	12,871,946
Operating Income	1,703,434	1,422,551	1,475,951
Non-Op Net Interest Income	(25,413)	(26,589)	(28,880)
Non-Op For Curr Gains	40,513	(27,290)	23,183
Other Non-Op	43,031	53,204	80,859
Non-Op Income	58,131	(675)	75,162
EBT Continuing	1,761,565	1,421,876	1,551,113
Taxation (current)	524,103	488,924	400,929
Taxation (deferred)	(198,903)	(104,430)	15,752
Taxation	325,200	384,494	416,681
EAT Continuing	1,436,365	1,037,382	1,134,432
Min Ints	(36,262)	(7,586)	(32,268)
Net Income	1,400,102	1,029,794	1,102,163
Dividends Per Share	20	16	14
EPS - Basic - Cont	64.94	45.96	49.20
EPS - Primary	64.94	45.96	49.20
EPS -Diluted - Cont	64.94	45.96	49.20
EPS - Diluted	64.94	45.96	49.20
Shares (primary)	21,561	22,404	22,403
Shares (diluted)	21,561	22,404	22,403

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,852,734	4,172,916
Cash, Equivs & STI	3,852,734	4,172,916
Receivables	4,982,507	5,332,624
Raw Materials	1,751,163	1,899,079
WIP	608,381	795,311
Inventories - Other	826,185	879,428
Inventories	3,185,729	3,573,818
Other Current Assets	404,890	372,847
Current Assets	12,425,860	13,452,205
Net PPE	9,862,072	8,974,573
Intangibles Excl Goodwill	291,543	383,090
Intangibles	291,543	383,090
Other LT Assets	2,132,149	1,683,834
LT Assets	12,285,764	11,041,497
Total Assets	24,711,625	24,493,702
Accounts Payable	1,070,170	886,840
Accounts Payable & Accrued Expenses	1,070,170	886,840
Current Debt	1,205,147	1,257,175
Current Capital Lease Obligations	6,931	7,921
Current Debt and Capital Leases	1,212,078	1,265,096
Other Current Liabilities	1,924,993	2,402,758
Current Liabilities	4,207,241	4,554,694
Long-Term Obligations	1,130,283	361,443
Deferred LT Liability Charges	1,558,192	1,558,192
Pensions & OPEB	1,376,945	1,477,415
Other LT Liabilities	223,149	221,245
Minorities (BS)	472,266	455,103
LT Liabilities	4,288,569	3,618,295
Total Liabilities	8,968,076	8,628,093
Net Assets	15,743,549	15,865,609
Common Share Capital	2,200,000	2,200,000
Share Premium	621,334	2,137,129
Retained Earnings	8,488,372	7,506,610
Treasury Stock	187,139	403,039
Other Equity	4,620,981	4,424,909
Shareholders' Equity	15,743,548	15,865,609
Total Liabilities & Stockholders' Equity	24,711,625	24,493,702
Net Current Assets	8,218,619	8,897,511
Total Assets Less Current Liabilities	20,504,384	19,939,008
Shares Outstanding	20,360	22,404

Recent Dividends:

1. Oval Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Oval Corp (Japan) common.

No dividends paid.

OXFORD INSTRUMENTS PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Sales	...	...	470,400
Other Revenue	...	...	0
Revenue	423,200	500,600	470,400
Direct Expenses	187,200	241,800	228,000
Gross Profit	236,000	258,800	242,400
SG&A	142,600	177,900	147,800
R&D (OpEx)	37,100	41,100	39,100
Other OpEx	(1,700)	600	(12,800)
Indirect Expenses	178,000	219,600	174,100
Total Operating Expenses	365,200	461,400	402,100
Operating Income	58,000	39,200	68,300
Non-Op Income	500	600	3,000
EBT Continuing	58,500	39,800	71,300
Taxation	14,000	13,800	20,600
EAT Continuing	44,500	26,000	50,700
Disc Ops	3,700	...	...
Net Income	48,200	26,000	50,700
Dividends Per Share	0.24	0.22	0.21
EPS - Basic - Cont	0.85	0.45	0.88
EPS - Primary	0.85	0.45	0.88
EPS -Diluted - Cont	0.84	0.44	0.86
EPS - Diluted	0.84	0.44	0.86
Shares (primary)	57,000	58,000	57,800
Shares (diluted)	57,000	58,700	58,600

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	106,900	94,100
Short Term Investments	0	0
Cash, Equivs & STI	106,900	94,100
Receivables	125,000	126,200
Inventories	72,500	99,100
Current Tax Assets	6,400	9,400
Other Current Assets	500	1,900
Current Assets	311,300	330,700
Net PPE	76,400	85,600
LT Investments	1,000	1,000
Intangibles Excl Goodwill	112,700	121,800
Intangibles	112,700	121,800
Deferred LT Asset Charges	10,000	11,100
Other LT Assets	40,700	54,600
LT Assets	240,800	274,100
Total Assets	552,100	604,800
Current Debt	12,700	9,200
Current Capital Lease Obligations	3,800	4,500
Current Debt and Capital Leases	16,500	13,700
Other Current Liabilities	153,700	168,900
Current Liabilities	170,200	182,600
Long-Term Obligations	200	500
Deferred LT Liability Charges	11,100	16,700
Pensions & OPEB	1,200	900
Other LT Liabilities	29,200	28,000
LT Liabilities	41,700	46,100
Total Liabilities	211,900	228,700
Net Assets	340,200	376,100
Common Share Capital	2,700	2,900
Share Premium	62,700	62,600
Retained Earnings	266,300	305,000
For Curr Trans (BS)	8,100	5,400
Other Equity	400	200
Shareholders' Equity	340,200	376,100
Total Liabilities & Stockholders' Equity	552,100	604,800
Net Current Assets	141,100	148,100
Total Assets Less Current Liabilities	381,900	422,200
Shares Outstanding	55,402	58,135

Recent Dividends:

1. Oxford Instruments PLC ordinary.

No dividends paid.

2. Oxford Instruments PLC American Depositary Receipts.
No dividends paid.
Annual Dividends:
1. Oxford Instruments PLC ordinary.
No dividends paid.
2. Oxford Instruments PLC American Depositary Receipts.
No dividends paid.

OXURION NV

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	555	3	263
Direct Expenses	…	43	159
Gross Profit	…	(40)	104
SG&A	2,338	2,327	3,843
R&D (OpEx)	1,846	1,352	9,987
RR&I	…	…	128
Other OpEx	(338)	(4,101)	(1,744)
Indirect Expenses	3,846	(422)	12,214
Total Operating Expenses	3,846	(379)	12,373
Operating Income	(3,291)	382	(12,110)
Non-Op Income	(407)	(260)	(6,856)
EBT Continuing	(3,698)	122	(18,966)
Taxation	10	3	3
EAT Continuing	(3,708)	119	(18,969)
Min Ints	(20)	…	…
Net Income	(3,728)	119	(18,969)
EPS - Basic - Cont	(0.13)	0.04	(0.01)
EPS - Primary	(0.13)	0.04	(0.01)
EPS -Diluted - Cont	(0.13)	0.04	(0.01)
EPS - Diluted	(0.13)	0.04	(0.01)
Shares (primary)	28,028	3,192	1,652,094
Shares (diluted)	28,028	3,192	1,652,094

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	430	455
Cash, Equivs & STI	430	455
Receivables	384	2,385
Current Tax Assets	993	745
Other Current Assets	0	0
Current Assets	1,807	3,585
Net PPE	2	24
Goodwill	182	…
Intangibles Excl Goodwill	483	…
Intangibles	665	…
LT Receivables	1,169	2,030
Other LT Assets	182	56
LT Assets	2,018	2,110
Total Assets	3,825	5,695
Accounts Payable	2,535	4,521
Accounts Payable & Accrued Expenses	2,535	4,521
Current Debt	11,287	11,195
Current Capital Lease Obligations	107	124
Current Debt and Capital Leases	11,394	11,319
Other Current Liabilities	2,249	783
Current Liabilities	16,178	16,623
Long-Term Obligations	0	0
Deferred LT Liability Charges	84	…
Pensions & OPEB	204	122
Other LT Liabilities	48	8
Minorities (BS)	201	…
LT Liabilities	336	130
Total Liabilities	16,715	16,753
Net Assets	(12,890)	(11,058)
Common Share Capital	76,493	74,893
Share Premium	250	250
Retained Earnings	(95,982)	(92,254)
Accum Other Comp Inc	(121)	166
Other Equity	6,470	5,887
Shareholders' Equity	(12,890)	(11,058)
Total Liabilities & Stockholders' Equity	3,825	5,695
Net Current Assets	(14,371)	(13,038)
Total Assets Less Current Liabilities	(12,353)	(10,928)
Shares Outstanding	62,598	3,192

Recent Dividends:
1. Oxurion NV common.
No dividends paid.
2. Oxurion NV American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Oxurion NV common.
No dividends paid.
2. Oxurion NV American Depositary Receipt.
No dividends paid.

P.S. MITSUBISHI CONSTRUCTION CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	129,294,000
Other Revenue	…	…	0
Revenue	149,370,000	135,627,000	129,294,000
Direct Expenses	124,616,000	112,594,000	110,506,000
Gross Profit	24,754,000	23,033,000	18,788,000
SG&A	11,822,000	10,717,000	10,959,000
Other OpEx	0	0	0
Indirect Expenses	11,822,000	10,717,000	10,959,000
Total Operating Expenses	136,438,000	123,311,000	121,465,000
Operating Income	12,932,000	12,316,000	7,829,000
Non-Op Net Interest Income	(334,000)	(233,000)	(200,000)
Non-Op For Curr Gains	…	(6,000)	…
Other Non-Op	224,000	127,000	(33,000)
Non-Op Income	(110,000)	(112,000)	(233,000)
EBT Continuing	12,822,000	12,204,000	7,596,000
Taxation (current)	3,924,000	4,080,000	2,940,000
Taxation (deferred)	(431,000)	(98,000)	(399,000)
Taxation	3,493,000	3,982,000	2,541,000
EAT Continuing	9,329,000	8,222,000	5,055,000
Net Income	9,328,000	8,217,000	5,054,000
Dividends Per Share	120	72	44
EPS - Basic - Cont	199.33	175.92	108.56
EPS - Primary	199.33	175.92	108.56
EPS -Diluted - Cont	199.33	175.92	108.56
EPS - Diluted	199.33	175.92	108.56
Shares (primary)	46,798	46,714	46,564
Shares (diluted)	46,798	46,714	46,564

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,343,000	22,100,000
Cash, Equivs & STI	9,343,000	22,100,000
Receivables	100,380,000	77,580,000
Inventories	3,147,000	4,457,000
Other Current Assets	778,000	479,000
Current Assets	113,648,000	104,616,000
Net PPE	16,548,000	16,718,000
Intangibles Excl Goodwill	39,000	59,000
Intangibles	39,000	59,000
Other LT Assets	12,229,000	9,443,000
LT Assets	28,816,000	26,220,000
Total Assets	142,464,000	130,836,000
Accounts Payable	19,223,000	18,077,000
Accrued Exps	1,090,000	975,000
Accounts Payable & Accrued Expenses	20,313,000	19,052,000
Current Debt	18,360,000	13,860,000
Current Debt and Capital Leases	18,360,000	13,860,000
Other Current Liabilities	21,913,000	28,830,000
Current Liabilities	60,586,000	61,742,000
Long-Term Obligations	9,940,000	4,700,000
Deferred LT Liability Charges	1,250,000	1,250,000
Pensions & OPEB	3,767,000	3,804,000
Other LT Liabilities	1,434,000	1,459,000
LT Liabilities	16,391,000	11,213,000
Total Liabilities	76,978,000	72,955,000
Net Assets	65,486,000	57,881,000
Common Share Capital	4,218,000	4,218,000
Share Premium	8,110,000	8,110,000
Retained Earnings	46,813,000	41,992,000
Treasury Stock	475,000	431,000
Other Equity	6,820,000	3,991,000
Shareholders' Equity	65,486,000	57,880,000
Total Liabilities & Stockholders' Equity	142,464,000	130,836,000
Net Current Assets	53,062,000	42,874,000
Total Assets Less Current Liabilities	81,878,000	69,094,000
Shares Outstanding	46,819	46,755

Recent Dividends:
1. P.S. Mitsubishi Construction Co. Ltd. deferred common series 1.
No dividends paid.
2. P.S. Mitsubishi Construction Co. Ltd. common.
No dividends paid.
Annual Dividends:
1. P.S. Mitsubishi Construction Co. Ltd. deferred common series 1.
No dividends paid.
2. P.S. Mitsubishi Construction Co. Ltd. common.
No dividends paid.

PACIFIC METALS CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,521,000
Other Revenue	…	…	0
Revenue	9,414,000	13,175,000	15,521,000
Direct Expenses	12,555,000	18,366,000	22,637,000
Gross Profit	(3,141,000)	(5,191,000)	(7,116,000)
SG&A	1,830,000	2,177,000	1,998,000
Other OpEx	0	0	0
Indirect Expenses	1,830,000	2,177,000	1,998,000
Total Operating Expenses	14,385,000	20,543,000	24,635,000
Operating Income	(4,971,000)	(7,368,000)	(9,114,000)
Non-Op Net Interest Income	73,000	43,000	24,000
Non-Op For Curr Gains	78,000	86,000	696,000
Other Non-Op	8,076,000	5,994,000	7,785,000
Non-Op Income	8,227,000	6,123,000	8,505,000
EBT Continuing	3,256,000	(1,245,000)	(609,000)
Taxation (current)	794,000	407,000	390,000
Taxation (deferred)	(137,000)	21,000	85,000
Taxation	657,000	428,000	475,000
EAT Continuing	2,599,000	(1,673,000)	(1,084,000)
Min Ints	13,000	7,000	13,000
Net Income	2,610,000	(1,667,000)	(1,074,000)
Dividends Per Share	135	135	…
EPS - Basic - Cont	146.04	(85.52)	(55.10)
EPS - Primary	146.04	(85.52)	(55.10)
EPS -Diluted - Cont	146.04	(85.52)	(55.10)
EPS - Diluted	146.04	(85.52)	(55.10)
Shares (primary)	17,875	19,501	19,501
Shares (diluted)	17,875	19,501	19,501

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,595,000	23,874,000
Short Term Investments	2,299,000	2,600,000
Cash, Equivs & STI	19,894,000	26,474,000
Receivables	3,762,000	3,280,000
Raw Materials	2,602,000	2,864,000
WIP	382,000	263,000
Inventories - Other	3,843,000	4,074,000
Inventories	6,827,000	7,201,000
Other Current Assets	1,688,000	1,555,000
Current Assets	32,171,000	38,510,000
Net PPE	7,105,000	7,273,000
Intangibles Excl Goodwill	10,000	12,000
Intangibles	10,000	12,000
Other LT Assets	28,041,000	25,999,000
LT Assets	35,156,000	33,284,000
Total Assets	67,327,000	71,795,000

Accounts Payable	76,000	112,000
Accrued Exps	650,000	712,000
Accounts Payable & Accrued Expenses	726,000	824,000
Other Current Liabilities	324,000	406,000
Current Liabilities	1,050,000	1,230,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,705,000	1,531,000
Pensions & OPEB	75,000	68,000
Other LT Liabilities	1,304,000	1,309,000
Minorities (BS)	254,000	267,000
LT Liabilities	3,084,000	2,908,000
Total Liabilities	4,388,000	4,405,000
Net Assets	62,939,000	67,390,000
Common Share Capital	13,922,000	13,922,000
Share Premium	3,481,000	3,481,000
Retained Earnings	46,985,000	48,044,000
Treasury Stock	4,083,000	453,000
Other Equity	2,633,000	2,395,000
Shareholders' Equity	62,938,000	67,389,000
Total Liabilities & Stockholders' Equity	67,327,000	71,795,000
Net Current Assets	31,121,000	37,280,000
Total Assets Less Current Liabilities	66,277,000	70,565,000
Shares Outstanding	17,388	19,501

Recent Dividends:

1. Pacific Metals Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Pacific Metals Co., Ltd. (Japan) common.

No dividends paid.

PARKER CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	67,733,000
Other Revenue	...	...	0
Revenue	73,307,000	70,014,000	67,733,000
Direct Expenses	53,574,000	52,037,000	51,380,000
Gross Profit	19,733,000	17,977,000	16,353,000
SG&A	13,245,000	13,066,000	11,798,000
Other OpEx	0	0	0
Indirect Expenses	13,245,000	13,066,000	11,798,000
Total Operating Expenses	66,819,000	65,103,000	63,178,000
Operating Income	6,488,000	4,911,000	4,555,000
Non-Op Net Interest Income	119,000	104,000	22,000
Non-Op For Curr Gains	64,000	(610,000)	205,000
Other Non-Op	443,000	(399,000)	434,000
Non-Op Income	626,000	(905,000)	661,000
EBT Continuing	7,114,000	4,006,000	5,216,000
Taxation (current)	1,883,000	1,568,000	1,247,000
Taxation (deferred)	291,000	(609,000)	85,000
Taxation	2,174,000	959,000	1,332,000
EAT Continuing	4,940,000	3,047,000	3,884,000
Min Ints	(244,000)	(232,000)	(283,000)
Net Income	4,694,000	2,812,000	3,601,000
Dividends Per Share	53	25	22
EPS - Basic - Cont	187.57	112.40	143.99
EPS - Primary	187.57	112.40	143.99
EPS -Diluted - Cont	187.57	112.40	143.99
EPS - Diluted	187.57	112.40	143.99
Shares (primary)	25,027	25,020	25,013
Shares (diluted)	25,027	25,020	25,013

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,715,000	21,904,000
Short Term Investments	601,000	...
Cash, Equivs & STI	26,316,000	21,904,000
Receivables	13,278,000	14,957,000
Raw Materials	2,814,000	2,757,000
WIP	479,000	503,000
Finished Goods	6,421,000	5,206,000
Inventories - Other	0	0
Inventories	9,714,000	8,466,000
Other Current Assets	1,908,000	2,569,000
Current Assets	51,216,000	47,896,000
Net PPE	16,170,000	14,915,000
Intangibles Excl Goodwill	422,000	551,000
Intangibles	422,000	551,000
Other LT Assets	8,981,000	7,491,000
LT Assets	25,573,000	22,957,000
Total Assets	76,789,000	70,853,000
Accounts Payable	8,002,000	8,512,000
Accounts Payable & Accrued Expenses	8,002,000	8,512,000
Current Debt	2,660,000	3,893,000
Current Capital Lease Obligations	163,000	419,000
Current Debt and Capital Leases	2,823,000	4,312,000
Other Current Liabilities	5,822,000	4,916,000
Current Liabilities	16,647,000	17,740,000
Long-Term Obligations	1,392,000	421,000
Deferred LT Liability Charges	1,985,000	1,373,000
Pensions & OPEB	2,199,000	2,168,000
Other LT Liabilities	455,000	673,000
Minorities (BS)	3,252,000	2,972,000
LT Liabilities	6,031,000	4,635,000
Total Liabilities	25,930,000	25,347,000
Net Assets	50,859,000	45,506,000
Common Share Capital	2,201,000	2,201,000
Share Premium	2,547,000	2,544,000
Retained Earnings	37,714,000	33,745,000
Treasury Stock	644,000	646,000
Other Equity	9,041,000	7,661,000
Shareholders' Equity	50,859,000	45,505,000
Total Liabilities & Stockholders' Equity	76,789,000	70,853,000
Net Current Assets	34,569,000	30,156,000
Total Assets Less Current Liabilities	60,142,000	53,113,000
Shares Outstanding	25,028	25,023

Recent Dividends:

1. Parker Corp common.

No dividends paid.

Annual Dividends:

1. Parker Corp common.

No dividends paid.

PATH CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,370,253	2,253,739	2,320,056
Direct Expenses	1,213,218	1,079,823	1,219,141
Gross Profit	1,157,035	1,173,916	1,100,915
SG&A	1,931,080	1,382,284	1,273,251
Other OpEx	0	0	0
Indirect Expenses	1,931,080	1,382,284	1,273,251
Total Operating Expenses	3,144,298	2,462,107	2,492,392
Operating Income	(774,045)	(208,368)	(172,336)
Non-Op Net Interest Income	(6,555)	(2,841)	2
Non-Op For Curr Gains	105	(11)	(8)
Other Non-Op	(497,368)	(57,766)	11,453
Non-Op Income	(503,818)	(60,618)	11,447
EBT Continuing	(1,277,863)	(268,986)	(160,889)
Taxation (current)	3,988	7,815	11,571
Taxation (deferred)	(5,212)	(30)	3,420
Taxation	(1,224)	7,785	14,991
EAT Continuing	(1,276,639)	(276,771)	(175,880)
Net Income	(1,276,638)	(276,770)	(175,878)
EPS - Basic - Cont	(16.52)	(4.36)	(3.31)
EPS - Primary	(16.52)	(4.36)	(3.31)
EPS -Diluted - Cont	(16.52)	(4.36)	(3.31)
EPS - Diluted	(16.52)	(4.36)	(3.31)
Shares (primary)	77,258	63,452	53,147
Shares (diluted)	77,258	63,452	53,147

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	357,200	154,663
Short Term Investments	287,154	...
Cash, Equivs & STI	644,354	154,663
Receivables	248,135	231,079
Raw Materials	56,999	57,355
WIP	...	22,137
Inventories - Other	674,560	751,925
Inventories	731,559	831,417
Prepayments (ST)	141,294	...
Other Current Assets	69,478	323,098
Current Assets	1,834,820	1,540,257
Net PPE	510,582	1,424,918
Intangibles Excl Goodwill	4,753	247,428
Intangibles	4,753	247,428
Other LT Assets	176,754	39,684
LT Assets	692,089	1,712,030
Total Assets	2,526,909	3,252,288
Accounts Payable	146,937	182,128
Accounts Payable & Accrued Expenses	146,937	182,128
Current Debt	250,000	136,786
Current Debt and Capital Leases	250,000	136,786
Other Current Liabilities	213,277	238,915
Current Liabilities	610,214	557,829
Long-Term Obligations	0	156,606
Deferred LT Liability Charges	...	12,823
Other LT Liabilities	10,873	50,152
LT Liabilities	10,873	219,581
Total Liabilities	621,088	777,410
Net Assets	1,905,821	2,474,878
Common Share Capital	2,214,855	1,851,763
Share Premium	3,275,780	2,912,688
Retained Earnings	(3,584,814)	(2,308,176)
Other Equity	0	18,602
Shareholders' Equity	1,905,821	2,474,877
Total Liabilities & Stockholders' Equity	2,526,909	3,252,288
Net Current Assets	1,224,606	982,428
Total Assets Less Current Liabilities	1,916,695	2,694,459
Shares Outstanding	82,680	73,377

Recent Dividends:

1. PATH Corp common.

No dividends paid.

Annual Dividends:

1. PATH Corp common.

No dividends paid.

PAYPOINT PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	337,008	310,714	306,367
Direct Expenses	187,936	174,283	158,964
Gross Profit	149,072	136,431	147,403
SG&A	72,141	75,522	78,722
D&A (OpEx)	5,223	8,716	8,076
RR&I	7,138	9,229	4,120
Other OpEx	1,200	9,608	186
Indirect Expenses	85,702	103,075	91,104
Total Operating Expenses	273,638	277,358	250,068
Operating Income	63,370	33,356	56,299
Non-Op Net Interest Income	1,232	(7,065)	(7,018)
Other Non-Op	(9,126)	0	(1,099)
Non-Op Income	(7,894)	(7,065)	(8,117)
EBT Continuing	55,476	26,291	48,182
Taxation	14,307	6,991	12,495
EAT Continuing	41,169	19,300	35,687
Min Ints	(1,836)	(109)	...
Net Income	39,333	19,191	35,687
Dividends Per Share	0.94	0.42	...
EPS - Basic - Cont	0.59	0.29	0.53
EPS - Primary	0.59	0.29	0.53
EPS -Diluted -			

Cont	0.58	0.28	0.53
EPS - Diluted	0.58	0.28	0.53
Shares (primary)	66,579	66,510	67,054
Shares (diluted)	67,306	67,462	67,925

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash	35,000	111,475
Cash & Equivalents	150,172	144,664
Cash, Equivs & STI	150,172	144,664
Receivables	102,567	110,010
Inventories	6,119	6,162
Current Tax Assets	4,260	9,734
Other Current Assets	0	0
Current Assets	263,118	270,570
Net PPE	31,289	31,933
LT Investments	2,699	3,899
Goodwill	129,633	129,633
Intangibles Excl Goodwill	74,507	71,901
Intangibles	204,140	201,534
LT Receivables	464	189
Other LT Assets	2,102	224
LT Assets	240,694	237,779
Total Assets	503,812	508,349
Accrued Exps	260	…
Accounts Payable & Accrued Expenses	260	…
Current Debt	7,859	265
Current Capital Lease Obligations	881	768
Current Debt and Capital Leases	8,740	1,033
Other Current Liabilities	265,246	283,567
Current Liabilities	274,246	284,600
Long-Term Obligations	133,210	104,453
Deferred LT Liability Charges	17,098	17,559
Other LT Liabilities	3,425	4,416
Minorities (BS)	1,738	4,109
LT Liabilities	153,733	126,428
Total Liabilities	429,717	415,137
Net Assets	74,095	93,212
Common Share Capital	219	236
Share Premium	1,000	1,000
Retained Earnings	51,083	70,262
Other Equity	21,793	21,714
Shareholders' Equity	74,095	93,212
Total Liabilities & Stockholders' Equity	503,812	508,349
Net Current Assets	(11,128)	(14,030)
Total Assets Less Current Liabilities	229,566	223,749
Shares Outstanding	60,782	65,385

Recent Dividends:

1. PayPoint Plc American Depositary Receipt.

No dividends paid.

2. PayPoint Plc ordinary.

No dividends paid.

Annual Dividends:

1. PayPoint Plc American Depositary Receipt.

No dividends paid.

2. PayPoint Plc ordinary.

No dividends paid.

PCA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,018,561
Other Revenue	…	…	0
Revenue	17,306,000	16,237,000	15,018,561
Direct Expenses	6,737,000	6,009,000	5,382,500
Gross Profit	10,569,000	10,228,000	9,636,061
SG&A	8,106,000	7,591,000	7,326,658
Other OpEx	0	0	0
Indirect Expenses	8,106,000	7,591,000	7,326,658
Total Operating Expenses	14,843,000	13,600,000	12,709,158
Operating Income	2,463,000	2,637,000	2,309,403
Non-Op Net Interest Income	46,000	20,000	8,502
Other Non-Op	873,000	7,000	25,484
Non-Op Income	919,000	27,000	33,986
EBT Continuing	3,382,000	2,664,000	2,343,389
Taxation (current)	1,521,000	1,275,000	547,276
Taxation (deferred)	(513,000)	(524,000)	151,153
Taxation	1,008,000	885,000	698,429
EAT Continuing	2,374,000	1,779,000	1,644,960
Min Ints	(19,000)	(37,000)	(33,511)
Net Income	2,355,000	1,741,000	1,611,447
Dividends Per Share	95	87	81
EPS - Basic - Cont	117.46	86.86	80.48
EPS - Primary	117.46	86.86	80.48
EPS -Diluted - Cont	116.93	86.48	80.08
EPS - Diluted	116.93	86.48	80.08
Shares (primary)	20,052	20,047	20,023
Shares (diluted)	20,140	20,132	20,131

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,917,000	21,838,000
Short Term Investments	100,000	…
Cash, Equivs & STI	21,017,000	21,838,000
Receivables	4,219,000	3,791,000
Raw Materials	54,000	99,000
WIP	2,000	…
Inventories - Other	141,000	121,000
Inventories	197,000	220,000
Other Current Assets	665,000	577,000
Current Assets	26,098,000	26,426,000
Net PPE	3,743,000	3,617,000
Intangibles Excl Goodwill	428,000	222,000
Intangibles	428,000	222,000
Other LT Assets	5,132,000	4,708,000
LT Assets	9,303,000	8,547,000
Total Assets	35,401,000	34,974,000
Accounts Payable	175,000	147,000
Accrued Exps	27,000	24,000
Accounts Payable & Accrued Expenses	202,000	171,000
Other Current Liabilities	14,382,000	13,837,000
Current Liabilities	14,584,000	14,008,000
Long-Term Obligations	0	0
Pensions & OPEB	1,423,000	1,499,000
Other LT Liabilities	341,000	183,000
Minorities (BS)	50,000	114,000
LT Liabilities	1,764,000	1,682,000
Total Liabilities	16,398,000	15,805,000
Net Assets	19,003,000	19,169,000
Common Share Capital	890,000	890,000
Share Premium	1,972,000	1,973,000
Retained Earnings	16,669,000	16,058,000
Treasury Stock	866,000	866,000
Other Equity	337,000	1,114,000
Shareholders' Equity	19,002,000	19,169,000
Total Liabilities & Stockholders' Equity	35,401,000	34,974,000
Net Current Assets	11,514,000	12,418,000
Total Assets Less Current Liabilities	20,817,000	20,966,000
Shares Outstanding	20,052	20,052

Recent Dividends:

1. PCA Corp common.

No dividends paid.

Annual Dividends:

1. PCA Corp common.

No dividends paid.

PCI HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended (¥000):

	03/31/26	03/31/25	09/30/24
Revenue	26,835,853	13,278,225	25,084,943
Direct Expenses	20,483,292	10,195,342	19,348,147
Gross Profit	6,352,561	3,082,883	5,736,796
SG&A	4,794,330	2,402,989	4,681,884
Other OpEx	0	0	0
Indirect Expenses	4,794,330	2,402,989	4,681,884
Total Operating Expenses	25,277,622	12,598,331	24,030,031
Operating Income	1,558,231	679,894	1,054,912
Non-Op Net Interest Income	6,558	1,031	18,351
Non-Op For Curr Gains	18,329	(526)	23,437
Other Non-Op	39,310	(39,353)	248,533
Non-Op Income	64,197	(38,848)	290,321
EBT Continuing	1,622,428	641,046	1,345,233
Taxation (current)	434,507	242,527	422,504
Taxation (deferred)	52,797	(50,677)	84,600
Taxation	487,304	145,839	507,104
EAT Continuing	1,135,124	495,207	838,129
Min Ints	(5,493)	(6,014)	(20,534)
Net Income	1,129,629	489,193	817,590
Dividends Per Share	57	25	45
EPS - Basic - Cont	113.97	49.39	82.34
EPS - Primary	113.97	49.39	82.34
EPS -Diluted - Cont	113.97	49.39	82.34
EPS - Diluted	113.97	49.39	82.34
Shares (primary)	9,912	9,904	9,930
Shares (diluted)	9,912	9,904	9,930

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,606,727	4,085,074
Short Term Investments	…	36,243
Cash, Equivs & STI	4,606,727	4,121,317
Receivables	5,306,840	6,080,847
Inventories	1,552,644	1,164,182
Other Current Assets	929,813	756,821
Current Assets	12,396,024	12,123,167
Net PPE	806,813	830,104
Intangibles Excl Goodwill	1,430,810	1,607,721
Intangibles	1,430,810	1,607,721
Other LT Assets	1,389,580	1,338,613
LT Assets	3,627,203	3,776,438
Total Assets	16,023,505	15,900,301
Accounts Payable	2,016,057	2,521,442
Accrued Exps	6,645	8,521
Accounts Payable & Accrued Expenses	2,022,702	2,529,963
Current Debt	101,400	195,724
Current Debt and Capital Leases	101,400	195,724
Other Current Liabilities	2,814,353	2,712,830
Current Liabilities	4,938,455	5,438,517
Long-Term Obligations	214,400	315,800
Pensions & OPEB	139,907	170,788
Other LT Liabilities	541,603	522,948
Minorities (BS)	429,714	428,717
LT Liabilities	895,910	1,009,536
Total Liabilities	6,264,079	6,876,771
Net Assets	9,759,426	9,023,530
Common Share Capital	2,091,897	2,091,897
Share Premium	3,522,208	3,516,644
Retained Earnings	4,374,153	3,680,383
Treasury Stock	237,018	257,544
Other Equity	8,186	(7,850)
Shareholders' Equity	9,759,426	9,023,530
Total Liabilities & Stockholders' Equity	16,023,505	15,900,301
Net Current Assets	7,457,569	6,684,650
Total Assets Less Current Liabilities	11,085,050	10,461,784
Shares Outstanding	9,921	9,904

Recent Dividends:

1. PCI Holdings Inc common.

No dividends paid.

Annual Dividends:

1. PCI Holdings Inc common.

No dividends paid.

PEEL HUNT LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	143,456	91,307	85,834
SG&A	120,044	93,891	88,042
Other OpEx	0	0	0

Indirect Expenses	120,044	93,891	88,042
Total Operating Expenses	120,044	93,891	88,042
Operating Income	23,412	(2,584)	(2,208)
Non-Op Net Interest Income	999	1,495	1,117
Other Non-Op	(3,309)	(2,408)	(2,171)
Non-Op Income	(2,310)	(913)	(1,054)
EBT Continuing	21,102	(3,497)	(3,262)
Taxation	6,189	83	(61)
EAT Continuing	14,913	(3,580)	(3,201)
Min Ints	...	852	...
Net Income	14,913	(2,728)	(3,201)
Dividends Per Share	0.05	...	...
EPS - Basic - Cont	0.13	(0.02)	(0.03)
EPS - Primary	0.13	(0.02)	(0.03)
EPS -Diluted - Cont	0.12	(0.02)	(0.03)
EPS - Diluted	0.12	(0.02)	(0.03)
Shares (primary)	115,552	116,353	117,070
Shares (diluted)	127,760	116,353	117,070

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	36,856	20,395
Short Term Investments	87,644	68,539
Cash, Equivs & STI	124,500	88,934
Receivables	659,644	516,071
Other Current Assets	0	0
Current Assets	784,144	605,005
Net PPE	5,104	5,715
LT Investments	1,639	...
Intangibles Excl Goodwill	393	1,658
Intangibles	393	1,658
Deferred LT Asset Charges	2,150	472
Other LT Assets	18,385	12,069
LT Assets	27,671	19,914
Total Assets	811,815	624,919
Accounts Payable	575,287	447,146
Accounts Payable & Accrued Expenses	575,287	447,146
Current Debt	3,333	6,000
Current Capital Lease Obligations	449	2,983
Current Debt and Capital Leases	3,782	8,983
Other Current Liabilities	94,658	63,240
Current Liabilities	673,727	519,369
Long-Term Obligations	6,667	3,000
Other LT Liabilities	22,936	13,833
Minorities (BS)	...	723
LT Liabilities	29,603	16,833
Total Liabilities	703,330	536,925
Net Assets	108,485	87,994
Common Share Capital	40,099	40,099
Other Equity	68,386	47,895
Shareholders' Equity	108,485	87,994
Total Liabilities & Stockholders' Equity	811,815	624,919
Net Current Assets	110,417	85,636
Total Assets Less Current Liabilities	138,088	105,550
Shares Outstanding	122,807	122,807

Recent Dividends:
1. Peel Hunt Ltd class A ordinary.
No dividends paid.
2. Peel Hunt Ltd class B ordinary.
No dividends paid.
3. Peel Hunt Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Peel Hunt Ltd class A ordinary.
No dividends paid.
2. Peel Hunt Ltd class B ordinary.
No dividends paid.
3. Peel Hunt Ltd ordinary.
No dividends paid.

PEGASUS SEWING MACHINE MFG. CO., LTD., OSAKA
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	21,657,868	22,040,325	17,542,574
Direct Expenses	14,576,999	14,629,039	12,211,622
Gross Profit	7,080,869	7,411,286	5,330,952
SG&A	6,134,073	5,837,826	5,292,405
Other OpEx	0	0	0
Indirect Expenses	6,134,073	5,837,826	5,292,405
Total Operating Expenses	20,711,072	20,466,865	17,504,027
Operating Income	946,796	1,573,460	38,547
Non-Op Net Interest Income	(15,229)	(13,446)	(84,912)
Non-Op For Curr Gains	210,515	(82,595)	569,183
Other Non-Op	(311,230)	78,104	(10,483)
Non-Op Income	(115,944)	(17,937)	473,788
EBT Continuing	830,852	1,555,523	512,335
Taxation (current)	342,079	385,376	380,673
Taxation (deferred)	24,849	52,499	87,065
Taxation	366,928	437,875	467,738
EAT Continuing	463,924	1,117,648	44,597
Min Ints	(140,395)	(152,740)	(117,390)
Net Income	323,528	964,908	(72,795)
Dividends Per Share	30	13	5
EPS - Basic - Cont	13.22	38.89	(2.93)
EPS - Primary	13.22	38.89	(2.93)
EPS -Diluted - Cont	13.22	38.89	(2.93)
EPS - Diluted	13.22	38.89	(2.93)
Shares (primary)	24,476	24,811	24,811
Shares (diluted)	24,476	24,811	24,811

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,516,787	9,456,876
Cash, Equivs & STI	10,516,787	9,456,876
Receivables	6,687,213	8,270,163
Raw Materials	4,037,285	4,011,960
WIP	1,052,737	917,283
Inventories - Other	7,667,149	7,725,918
Inventories	12,757,171	12,655,161
Other Current Assets	660,907	692,343
Current Assets	30,622,078	31,074,543
Net PPE	13,144,723	13,839,602
Intangibles Excl Goodwill	23,480	33,230
Intangibles	23,480	33,230
Other LT Assets	1,173,484	1,444,215
LT Assets	14,341,687	15,317,047
Total Assets	44,963,765	46,391,590
Accounts Payable	2,573,657	3,721,491
Accounts Payable & Accrued Expenses	2,573,657	3,721,491
Current Debt	3,126,240	2,775,040
Current Capital Lease Obligations	111,317	179,480
Current Debt and Capital Leases	3,237,557	2,954,520
Other Current Liabilities	1,183,462	1,099,063
Current Liabilities	6,994,676	7,775,074
Long-Term Obligations	3,081,918	3,897,146
Deferred LT Liability Charges	340,209	340,336
Pensions & OPEB	399,651	414,708
Other LT Liabilities	330,223	326,894
Minorities (BS)	1,201,767	1,159,906
LT Liabilities	4,152,001	4,979,084
Total Liabilities	12,348,444	13,914,064
Net Assets	32,615,321	32,477,526
Common Share Capital	2,255,553	2,255,553
Share Premium	2,988,857	2,988,857
Retained Earnings	18,751,845	18,874,908
Treasury Stock	829,272	5,365
Other Equity	9,448,337	8,363,572
Shareholders' Equity	32,615,320	32,477,525
Total Liabilities & Stockholders' Equity	44,963,765	46,391,590
Net Current Assets	23,627,402	23,299,469
Total Assets Less Current Liabilities	37,969,089	38,616,516
Shares Outstanding	23,942	24,811

Recent Dividends:
1. Pegasus Sewing Machine Mfg. Co., Ltd., Osaka common.
No dividends paid.
Annual Dividends:
1. Pegasus Sewing Machine Mfg. Co., Ltd., Osaka common.
No dividends paid.

PETREL RESOURCES PLC (IRELAND)
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
SG&A	295	283	304
RR&I	187	187	187
Other OpEx	0	0	0
Indirect Expenses	481	470	491
Total Operating Expenses	481	470	491
Non-Op Income	(18)	...	...
EBT Continuing	(499)	(470)	(491)
Net Income	(499)	(470)	(491)
EPS - Basic - Cont	(0.00)	(0.00)	(0.00)
EPS - Primary	(0.00)	(0.00)	(0.00)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.00)
EPS - Diluted	(0.00)	(0.00)	(0.00)
Shares (primary)	203,441	183,803	177,899
Shares (diluted)	203,441	183,803	177,899

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	1	5
Cash, Equivs & STI	1	5
Receivables	12	10
Other Current Assets	0	0
Current Assets	13	15
LT Assets	373	560
Total Assets	386	575
Current Liabilities	1,204	1,165
Long-Term Obligations	0	0
Total Liabilities	1,204	1,165
Net Assets	(818)	(591)
Common Share Capital	2,596	2,298
Share Premium	21,865	21,864
Retained Earnings	(25,278)	(24,989)
Other Equity	0	236
Shareholders' Equity	(818)	(591)
Total Liabilities & Stockholders' Equity	386	575
Net Current Assets	(1,191)	(1,150)
Total Assets Less Current Liabilities	(818)	(591)
Shares Outstanding	207,681	183,872

Recent Dividends:
1. Petrel Resources Plc (Ireland) ordinary.
No dividends paid.
Annual Dividends:
1. Petrel Resources Plc (Ireland) ordinary.
No dividends paid.

PIETRO CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	10,096,486
Other Revenue	...	...	0
Revenue	12,146,122	11,135,028	10,096,486
Direct Expenses	6,033,475	5,431,780	4,773,279
Gross Profit	6,112,647	5,703,248	5,323,207
SG&A	5,915,559	5,526,070	5,104,704
Other OpEx	0	0	0
Indirect Expenses	5,915,559	5,526,070	5,104,704
Total Operating Expenses	11,949,034	10,957,850	9,877,983
Operating Income	197,088	177,178	218,503
Non-Op Net Interest Income	(97,802)	(9,137)	(7,092)
Non-Op For Curr Gains	1,243	1,056	2,859
Other Non-Op	(21,134)	(35,721)	(39,811)
Non-Op Income	(117,693)	(43,802)	(44,044)

EBT Continuing	79,395	133,376	174,459
Taxation (current)	38,231	24,510	146,065
Taxation (deferred)	74,137	70,762	(77,446)
Taxation	112,368	75,583	64,756
EAT Continuing	(32,973)	57,793	109,703
Min Ints	...	...	10
Net Income	(32,975)	57,794	109,710
Dividends Per Share	24	24	24
EPS - Basic - Cont	(4.77)	8.38	17.38
EPS - Primary	(4.77)	8.38	17.38
EPS -Diluted - Cont	(4.77)	8.38	17.38
EPS - Diluted	(4.77)	8.38	17.38
Shares (primary)	6,919	6,899	6,312
Shares (diluted)	6,919	6,899	6,312

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,230,537	1,122,616
Cash, Equivs & STI	2,230,537	1,122,616
Receivables	1,639,053	1,519,890
Raw Materials	177,055	157,058
WIP	17,723	12,499
Inventories - Other	343,242	252,887
Inventories	538,020	422,444
Other Current Assets	163,790	210,389
Current Assets	4,571,400	3,275,339
Net PPE	9,128,686	6,266,453
Intangibles Excl Goodwill	70,909	59,658
Intangibles	70,909	59,658
Other LT Assets	551,225	670,299
LT Assets	9,750,820	6,996,410
Total Assets	14,322,221	10,271,750
Accounts Payable	706,703	590,644
Accounts Payable & Accrued Expenses	706,703	590,644
Current Debt	2,120,000	1,366,667
Current Debt and Capital Leases	2,120,000	1,366,667
Other Current Liabilities	1,142,765	1,178,941
Current Liabilities	3,969,468	3,136,252
Long-Term Obligations	3,341,000	0
Pensions & OPEB	197,096	194,133
Other LT Liabilities	603,953	583,166
LT Liabilities	4,142,049	777,299
Total Liabilities	8,111,518	3,913,551
Net Assets	6,210,703	6,358,199
Common Share Capital	1,719,897	1,719,897
Share Premium	1,760,071	1,759,623
Retained Earnings	2,886,661	3,085,394
Treasury Stock	230,048	266,597
Other Equity	74,121	59,881
Shareholders' Equity	6,210,702	6,358,198
Total Liabilities & Stockholders' Equity	14,322,221	10,271,750
Net Current Assets	601,932	139,087
Total Assets Less Current Liabilities	10,352,753	7,135,498
Shares Outstanding	6,928	6,907

Recent Dividends:

1. Pietro Co Ltd common.

No dividends paid.

Annual Dividends:

1. Pietro Co Ltd common.

No dividends paid.

PIRES INVESTMENTS PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	21	4	4
Indirect Expenses	1,681	(3,155)	2,669
Total Operating Expenses	1,681	(3,155)	2,669
Operating Income	(1,660)	3,159	(2,665)
EBT Continuing	(1,660)	3,159	(2,665)
Net Income	(1,660)	3,159	(2,665)
EPS - Basic - Cont	(0.00)	0.01	(0.01)
EPS - Primary	(0.00)	0.01	(0.01)
EPS -Diluted - Cont	(0.00)	0.01	(0.01)
EPS - Diluted	(0.00)	0.01	(0.01)
Shares (primary)	522,719	317,687	185,458
Shares (diluted)	522,719	365,526	185,458

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	610	220
Short Term Investments	8,961	11,143
Cash, Equivs & STI	9,571	11,363
Receivables	6	467
Other Current Assets	0	0
Current Assets	9,577	11,830
Total Assets	9,577	11,830
Current Debt	...	484
Current Debt and Capital Leases	...	484
Other Current Liabilities	...	152
Current Liabilities	165	636
Long-Term Obligations	0	401
Other LT Liabilities	...	0
LT Liabilities	...	401
Total Liabilities	165	1,037
Net Assets	9,412	10,793
Common Share Capital	1,317	917
Share Premium	10,395	9,875
Retained Earnings	(14,574)	1
Other Equity	12,274	0
Shareholders' Equity	9,412	10,793
Total Liabilities & Stockholders' Equity	9,577	11,830
Net Current Assets	9,412	11,194
Total Assets Less Current Liabilities	9,412	11,194
Shares Outstanding	526,662	366,757

Recent Dividends:

1. Pires Investments Plc ordinary.

No dividends paid.

2. Pires Investments Plc deferred.

No dividends paid.

3. Pires Investments Plc deferred.

No dividends paid.

4. Pires Investments Plc deferred.

No dividends paid.

5. Pires Investments Plc deferred.

No dividends paid.

Annual Dividends:

1. Pires Investments Plc ordinary.

No dividends paid.

2. Pires Investments Plc deferred.

No dividends paid.

3. Pires Investments Plc deferred.

No dividends paid.

4. Pires Investments Plc deferred.

No dividends paid.

5. Pires Investments Plc deferred.

No dividends paid.

PLACO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	3,411,146
Other Revenue	...	...	0
Revenue	2,679,928	2,227,703	3,411,146
Direct Expenses	1,843,071	1,652,092	2,981,847
Gross Profit	836,857	575,611	429,299
SG&A	698,429	714,730	687,004
Other OpEx	0	0	0
Indirect Expenses	698,429	714,730	687,004
Total Operating Expenses	2,541,500	2,366,822	3,668,851
Operating Income	138,428	(139,119)	(257,705)
Non-Op Net Interest Income	(14,296)	(14,936)	(18,107)
Non-Op For Curr Gains	(6,589)	(77)	(10,167)
Other Non-Op	11,418	63,174	7,628
Non-Op Income	(9,467)	48,161	(20,646)
EBT Continuing	128,961	(90,958)	(278,351)
Taxation (current)	39,396	14,846	2,307
Taxation (deferred)	6,764	(9,999)	(29,319)
Taxation	46,160	4,847	(27,012)
EAT Continuing	82,801	(95,805)	(251,339)
Net Income	82,801	(95,803)	(251,336)
Dividends Per Share	6	6	6
EPS - Basic - Cont	8.72	(10.71)	(28.61)
EPS - Primary	8.72	(10.71)	(28.61)
EPS -Diluted - Cont	8.72	(10.71)	(28.61)
EPS - Diluted	8.72	(10.71)	(28.61)
Shares (primary)	9,491	8,949	8,785
Shares (diluted)	9,491	8,949	8,785

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	958,300	1,142,526
Short Term Investments	16,633	6,230
Cash, Equivs & STI	974,933	1,148,756
Receivables	1,017,881	814,759
Raw Materials	47,864	67,862
WIP	167,622	158,105
Finished Goods	79,223	20,670
Inventories - Other	0	0
Inventories	294,709	246,637
Other Current Assets	71,876	62,550
Current Assets	2,359,399	2,272,702
Net PPE	527,519	565,428
Intangibles Excl Goodwill	148,538	101,310
Intangibles	148,538	101,310
Other LT Assets	99,350	113,291
LT Assets	775,407	780,029
Total Assets	3,134,806	3,052,731
Accounts Payable	115,908	80,222
Accrued Exps	55,344	24,244
Accounts Payable & Accrued Expenses	171,252	104,466
Current Debt	611,314	190,836
Current Capital Lease Obligations	13,093	12,003
Current Debt and Capital Leases	624,407	202,839
Other Current Liabilities	221,455	158,908
Current Liabilities	1,017,114	466,213
Long-Term Obligations	380,492	939,460
Deferred LT Liability Charges	42,686	42,686
Pensions & OPEB	22,313	20,167
Other LT Liabilities	1	181
LT Liabilities	445,492	1,002,494
Total Liabilities	1,462,607	1,468,707
Net Assets	1,672,199	1,584,024
Common Share Capital	849,734	819,735
Share Premium	457,554	427,554
Retained Earnings	479,310	452,988
Treasury Stock	219,450	219,426
Other Equity	105,051	103,172
Shareholders' Equity	1,672,199	1,584,023
Total Liabilities & Stockholders' Equity	3,134,806	3,052,731
Net Current Assets	1,342,285	1,806,489
Total Assets Less Current Liabilities	2,117,692	2,586,518
Shares Outstanding	9,624	9,413

Recent Dividends:

1. Placo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Placo Co., Ltd. common.

No dividends paid.

PLAZA CREATE HONSHA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	17,638,340
Other Revenue	...	...	0
Revenue	19,204,136	18,644,069	17,638,340
Direct Expenses	11,878,944	11,796,020	11,345,058
Gross Profit	7,325,192	6,848,049	6,293,282

SG&A	6,960,195	6,511,614	6,074,519
Other OpEx	0	0	0
Indirect Expenses	6,960,195	6,511,614	6,074,519
Total Operating Expenses	18,839,139	18,307,634	17,419,577
Operating Income	364,997	336,435	218,763
Non-Op Net Interest Income	(95,663)	(70,116)	(50,161)
Non-Op For Curr Gains	(1,449)	1,859	(3,550)
Other Non-Op	(54,434)	23,913	(106,277)
Non-Op Income	(151,546)	(44,344)	(159,988)
EBT Continuing	213,451	292,091	58,775
Taxation (current)	7,718	14,553	5,446
Taxation (deferred)	(486)	1,681	(5,445)
Taxation	7,232	16,234	1
EAT Continuing	206,219	275,857	58,774
Net Income	206,216	275,857	58,775
Dividends Per Share	50	50	50
EPS - Basic - Cont	88.66	117.23	24.34
EPS - Primary	88.66	117.23	24.34
EPS -Diluted - Cont	88.66	117.19	24.34
EPS - Diluted	88.66	117.19	24.34
Shares (primary)	2,326	2,353	2,415
Shares (diluted)	2,326	2,453	2,415

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,870,902	1,682,989
Cash, Equivs & STI	1,870,902	1,682,989
Receivables	2,483,512	2,813,466
Raw Materials	212,447	220,192
Finished Goods	1,986,800	2,108,330
Inventories - Other	0	0
Inventories	2,199,247	2,328,522
Other Current Assets	507,764	564,262
Current Assets	7,061,425	7,389,239
Net PPE	2,776,116	2,757,415
Intangibles Excl Goodwill	197,575	283,089
Intangibles	197,575	283,089
Other LT Assets	1,104,058	1,194,703
LT Assets	4,077,749	4,235,207
Total Assets	11,139,175	11,624,447
Accounts Payable	1,337,495	1,579,627
Accrued Exps	97,410	103,294
Accounts Payable & Accrued Expenses	1,434,905	1,682,921
Current Debt	3,331,568	3,419,425
Current Capital Lease Obligations	50,821	27,419
Current Debt and Capital Leases	3,382,389	3,446,844
Other Current Liabilities	841,269	828,202
Current Liabilities	5,658,563	5,957,967
Long-Term Obligations	2,836,081	3,097,630
Deferred LT Liability Charges	25,831	31,132
Pensions & OPEB	17,777	22,124
Other LT Liabilities	287,391	295,394
LT Liabilities	3,167,080	3,446,280
Total Liabilities	8,825,644	9,404,247
Net Assets	2,313,531	2,220,200
Common Share Capital	100,000	100,000
Share Premium	665,957	665,957
Retained Earnings	1,765,819	1,681,542
Treasury Stock	221,916	239,079
Other Equity	3,670	11,779
Shareholders' Equity	2,313,530	2,220,199
Total Liabilities & Stockholders' Equity	11,139,175	11,624,447
Net Current Assets	1,402,862	1,431,272
Total Assets Less Current Liabilities	5,480,612	5,666,480
Shares Outstanding	2,327	2,319

Recent Dividends:

1. Plaza Create Honsha Co Ltd common.
No dividends paid.

Annual Dividends:

1. Plaza Create Honsha Co Ltd common.
No dividends paid.

POINTSBET HOLDINGS LTD

Annual Report

Standardized Income Statement, Years Ended (A$000):

	03/31/26	06/30/25	06/30/24
Revenue	186,596	261,374	245,492
Direct Expenses	93,012	124,358	115,917
Gross Profit	93,584	137,016	129,575
SG&A	95,745	127,429	131,918
D&A (OpEx)	14,899	22,375	27,459
RR&I	…	…	2,164
Other OpEx	9,515	5,446	10,463
Indirect Expenses	120,159	155,250	172,004
Total Operating Expenses	213,171	279,608	287,921
Operating Income	(26,575)	(18,234)	(42,429)
Non-Op Income	33	216	2,974
EBT Continuing	(26,542)	(18,018)	(39,455)
Taxation	92	135	177
EAT Continuing	(26,634)	(18,153)	(39,632)
Disc Ops	…	…	(2,686)
Net Income	(26,634)	(18,153)	(42,318)
Dividends Per Share	…	0.39	1
EPS - Basic - Cont	(0.08)	(0.06)	(0.13)
EPS - Primary	(0.08)	(0.06)	(0.13)
EPS -Diluted - Cont	(0.08)	(0.06)	(0.13)
EPS - Diluted	(0.08)	(0.06)	(0.13)
Shares (primary)	345,341	331,327	318,057
Shares (diluted)	345,341	331,327	318,057

Standardized Balance Sheet, Years Ended (A$000):

	03/31/26	06/30/25
Cash & Equivalents	22,992	40,198
Cash, Equivs & STI	22,992	40,198
Receivables	1,011	693
Prepayments (ST)	5,018	3,416
Other Current Assets	0	0
Current Assets	29,021	44,307
Net PPE	188	196
Intangibles Excl Goodwill	23,927	26,640
Intangibles	23,927	26,640
Other LT Assets	2,025	2,064
LT Assets	26,140	28,900
Total Assets	55,161	73,207
Accrued Exps	2,986	3,230
Accounts Payable & Accrued Expenses	2,986	3,230
Current Debt	3,001	0
Current Capital Lease Obligations	608	419
Current Debt and Capital Leases	3,609	419
Other Current Liabilities	63,996	61,325
Current Liabilities	70,591	64,974
Long-Term Obligations	0	0
Pensions & OPEB	932	818
Other LT Liabilities	1,186	1,414
LT Liabilities	2,118	2,232
Total Liabilities	72,709	67,206
Net Assets	(17,548)	6,001
Common Share Capital	821,229	813,668
Retained Earnings	(879,684)	(853,050)
Other Equity	40,907	45,383
Shareholders' Equity	(17,548)	6,001
Total Liabilities & Stockholders' Equity	55,161	73,207
Net Current Assets	(41,570)	(20,667)
Total Assets Less Current Liabilities	(15,430)	8,233
Shares Outstanding	347,587	331,725

Recent Dividends:

1. PointsBet Holdings Ltd ordinary.
No dividends paid.

Annual Dividends:

1. PointsBet Holdings Ltd ordinary.
No dividends paid.

POPLAR CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended (¥000):

	02/28/26	02/28/25	02/29/24
Sales	…	…	9,154,247
Other Revenue	…	…	3,215,824
Revenue	11,654,047	12,028,050	12,370,071
Direct Expenses	6,294,854	6,584,809	6,965,368
Gross Profit	5,359,193	5,443,241	5,404,703
SG&A	5,056,850	5,034,892	5,000,464
Other OpEx	0	0	0
Indirect Expenses	5,056,850	5,034,892	5,000,464
Total Operating Expenses	11,351,704	11,619,701	11,965,832
Operating Income	302,343	408,349	404,239
Non-Op Net Interest Income	(12,414)	(18,721)	(27,036)
Other Non-Op	(39,168)	74,116	126,106
Non-Op Income	(51,582)	55,395	99,070
EBT Continuing	250,761	463,744	503,309
Taxation (current)	101,686	97,916	79,846
Taxation (deferred)	14,409	(10,510)	(38,541)
Taxation	116,095	87,406	41,305
EAT Continuing	134,666	376,338	462,004
Net Income	99,578	330,835	433,075
Pref Divs & Similar	35,087	45,500	28,928
Net Income to Common	64,491	285,335	404,147
EPS - Basic - Cont	8.45	28.07	36.74
EPS - Primary	8.45	28.07	36.74
EPS -Diluted - Cont	8.19	22.63	30.11
EPS - Diluted	8.19	22.63	30.11
Shares (primary)	11,787	11,787	11,787
Shares (diluted)	16,443	16,630	15,343

Standardized Balance Sheet, Years Ended Feb. 28 (¥000):

	2026	2025
Cash & Equivalents	841,144	806,120
Cash, Equivs & STI	841,144	806,120
Receivables	469,201	401,239
Raw Materials	27,512	25,026
Finished Goods	214,036	246,132
Inventories - Other	0	0
Inventories	241,548	271,158
Prepayments (ST)	215,270	221,973
Other Current Assets	37,445	40,742
Current Assets	1,804,608	1,741,232
Net PPE	1,709,296	1,559,867
Intangibles Excl Goodwill	1,001	3,315
Intangibles	1,001	3,315
Other LT Assets	439,022	475,833
LT Assets	2,149,319	2,039,015
Total Assets	3,953,928	3,780,248
Accounts Payable	690,336	479,988
Accrued Exps	23,967	20,447
Accounts Payable & Accrued Expenses	714,303	500,435
Current Debt	45,912	153,712
Current Capital Lease Obligations	97,722	164,878
Current Debt and Capital Leases	143,634	318,590
Other Current Liabilities	870,006	805,279
Current Liabilities	1,727,943	1,624,304
Long-Term Obligations	231,052	215,013
Pensions & OPEB	441,538	425,785
Other LT Liabilities	674,292	734,313
LT Liabilities	1,346,882	1,375,111
Total Liabilities	3,074,825	2,999,415
Net Assets	879,103	780,833
Share Premium	320,000	…
Retained Earnings	850,614	761,448
Treasury Stock	312,203	408
Other Equity	20,691	19,792
Shareholders' Equity	879,102	780,832
Total Liabilities & Stockholders' Equity	3,953,928	3,780,248
Net Current Assets	76,665	116,928
Total Assets Less Current Liabilities	2,225,985	2,155,944
Shares Outstanding	11,787	11,787

Recent Dividends:

1. Poplar Co. Ltd. (Japan) class A preferred.
No dividends paid.
2. Poplar Co. Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Poplar Co. Ltd. (Japan) class A preferred.
No dividends paid.
2. Poplar Co. Ltd. (Japan) common.
No dividends paid.

PREMIUM GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	44,042,000	36,409,000	31,546,000
Indirect Expenses	35,644,000	29,594,000	25,351,000
Total Operating Expenses	35,644,000	29,594,000	25,351,000
Operating Income	8,398,000	6,815,000	6,195,000
Non-Op Income	220,000	37,000	46,000
EBT Continuing	8,618,000	6,852,000	6,241,000
Taxation	2,543,000	2,203,000	1,623,000
EAT Continuing	6,075,000	4,649,000	4,618,000
Min Ints	(6,000)	3,000	(10,000)
Net Income	6,069,000	4,651,000	4,608,000
Dividends Per Share	54	40	28
EPS - Basic - Cont	157.22	122.61	119.39
EPS - Primary	157.22	122.61	119.39
EPS -Diluted - Cont	156.86	121.99	118.89
EPS - Diluted	156.86	121.99	118.89
Shares (primary)	38,604	37,937	38,596
Shares (diluted)	38,604	38,131	38,758

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,111,000	17,159,000
Cash, Equivs & STI	26,111,000	17,159,000
Other Current Assets	0	0
Current Assets	26,111,000	17,159,000
Net PPE	5,046,000	5,396,000
Goodwill	4,197,000	3,958,000
Intangibles Excl Goodwill	8,697,000	9,201,000
Intangibles	12,894,000	13,159,000
Other LT Assets	48,323,000	62,054,000
LT Assets	66,263,000	80,609,000
Total Assets	198,965,000	184,988,000
Current Debt	0	0
Current Capital Lease Obligations	56,913,000	81,245,000
Current Debt and Capital Leases	56,913,000	81,245,000
Other Current Liabilities	9,247,000	8,055,000
Current Liabilities	66,160,000	89,300,000
Long-Term Obligations	0	0
Minorities (BS)	24,000	26,000
Total Liabilities	173,694,000	166,065,000
Net Assets	25,271,000	18,923,000
Common Share Capital	1,817,000	1,700,000
Share Premium	2,574,000	1,585,000
Retained Earnings	22,204,000	17,949,000
Treasury Stock	2,303,000	3,046,000
Other Equity	979,000	734,000
Shareholders' Equity	25,271,000	18,922,000
Total Liabilities & Stockholders' Equity	198,965,000	184,988,000
Net Current Assets	(40,049,000)	(72,141,000)
Total Assets Less Current Liabilities	132,805,000	95,688,000
Shares Outstanding	38,885	38,031

Recent Dividends:
1. Premium Group Co Ltd common.
No dividends paid.
Annual Dividends:
1. Premium Group Co Ltd common.
No dividends paid.

PREMIUM WATER HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	80,323,000	76,895,000	80,578,000
Direct Expenses	11,431,000	11,599,000	13,710,000
Gross Profit	68,892,000	65,296,000	66,868,000
SG&A	55,908,000	53,845,000	58,277,000
Other OpEx	336,000	(32,000)	(845,000)
Indirect Expenses	56,244,000	53,813,000	57,432,000
Total Operating Expenses	67,675,000	65,412,000	71,142,000
Operating Income	12,648,000	11,483,000	9,436,000
Non-Op Income	(610,000)	(2,395,000)	(1,408,000)
EBT Continuing	12,038,000	9,088,000	8,028,000
Taxation	3,587,000	3,456,000	2,250,000
EAT Continuing	8,451,000	5,632,000	5,778,000
Min Ints	...	1,000	...
Net Income	8,450,000	5,631,000	5,777,000
Dividends Per Share	115	100	80
EPS - Basic - Cont	282.80	189.40	195.21
EPS - Primary	282.80	189.40	195.21
EPS -Diluted - Cont	277.46	184.60	188.78
EPS - Diluted	277.46	184.60	188.78
Shares (primary)	29,883	29,733	29,598
Shares (diluted)	30,455	30,504	30,606

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	40,484,000	31,900,000
Short Term Investments	1,001,000	821,000
Cash, Equivs & STI	41,485,000	32,721,000
Receivables	12,384,000	12,271,000
Inventories	577,000	917,000
Other Current Assets	715,000	1,415,000
Current Assets	55,161,000	47,324,000
Net PPE	35,343,000	32,797,000
LT Investments	25,296,000	14,321,000
Goodwill	148,000	148,000
Intangibles Excl Goodwill	3,598,000	3,223,000
Intangibles	3,746,000	3,371,000
Deferred LT Asset Charges	15,714,000	14,256,000
Other LT Assets	4,000	6,000
LT Assets	80,103,000	64,751,000
Total Assets	135,265,000	112,076,000
Accounts Payable	17,410,000	15,459,000
Accounts Payable & Accrued Expenses	17,410,000	15,459,000
Current Debt	25,410,000	24,481,000
Current Debt and Capital Leases	25,410,000	24,481,000
Other Current Liabilities	7,087,000	3,136,000
Current Liabilities	49,907,000	43,076,000
Long-Term Obligations	52,376,000	43,289,000
Deferred LT Liability Charges	212,000	...
Other LT Liabilities	693,000	638,000
Minorities (BS)	15,000	15,000
LT Liabilities	53,281,000	43,927,000
Total Liabilities	103,203,000	87,018,000
Net Assets	32,062,000	25,058,000
Common Share Capital	5,223,000	4,727,000
Share Premium	4,426,000	4,235,000
Retained Earnings	21,785,000	16,640,000
Treasury Stock	980,000	479,000
Other Equity	1,607,000	(65,000)
Shareholders' Equity	32,061,000	25,058,000
Total Liabilities & Stockholders' Equity	135,265,000	112,076,000
Net Current Assets	5,254,000	4,248,000
Total Assets Less Current Liabilities	85,358,000	69,000,000
Shares Outstanding	30,542	29,689

Recent Dividends:
1. Premium Water Holdings Inc preferred type A.
No dividends paid.
2. Premium Water Holdings Inc common.
No dividends paid.
Annual Dividends:
1. Premium Water Holdings Inc preferred type A.
No dividends paid.
2. Premium Water Holdings Inc common.
No dividends paid.

PRESS KOGYO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	197,817,000
Other Revenue	...	...	0
Revenue	202,167,000	189,883,000	197,817,000
Direct Expenses	171,826,000	164,125,000	169,375,000
Gross Profit	30,341,000	25,758,000	28,442,000
SG&A	16,832,000	16,112,000	15,633,000
Other OpEx	0	0	0
Indirect Expenses	16,832,000	16,112,000	15,633,000
Total Operating Expenses	188,658,000	180,237,000	185,008,000
Operating Income	13,509,000	9,646,000	12,809,000
Non-Op Net Interest Income	(211,000)	(193,000)	(250,000)
Non-Op For Curr Gains	267,000	331,000	366,000
Other Non-Op	(143,000)	445,000	1,220,000
Non-Op Income	(87,000)	583,000	1,336,000
EBT Continuing	13,422,000	10,229,000	14,145,000
Taxation (current)	2,646,000	2,749,000	3,479,000
Taxation (deferred)	432,000	1,000	141,000
Taxation	3,008,000	2,820,000	3,620,000
EAT Continuing	10,414,000	7,409,000	10,525,000
Min Ints	(1,935,000)	(1,327,000)	(2,445,000)
Net Income	8,475,000	6,080,000	8,078,000
Dividends Per Share	37	32	26
EPS - Basic - Cont	85.85	60.99	79.41
EPS - Primary	85.85	60.99	79.41
EPS -Diluted - Cont	85.85	60.99	79.41
EPS - Diluted	85.85	60.99	79.41
Shares (primary)	98,725	99,698	101,737
Shares (diluted)	98,725	99,698	101,737

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,213,000	26,269,000
Cash, Equivs & STI	22,213,000	26,269,000
Receivables	47,351,000	39,248,000
Raw Materials	3,072,000	3,058,000
WIP	10,246,000	11,491,000
Inventories - Other	1,844,000	1,594,000
Inventories	15,162,000	16,143,000
Current Tax Assets	14,000	48,000
Other Current Assets	5,539,000	6,081,000
Current Assets	90,279,000	87,789,000
Net PPE	98,450,000	93,549,000
Intangibles Excl Goodwill	557,000	590,000
Intangibles	557,000	590,000
Other LT Assets	17,899,000	15,835,000
LT Assets	116,906,000	109,974,000
Total Assets	207,185,000	197,764,000
Accounts Payable	26,856,000	24,061,000
Accounts Payable & Accrued Expenses	26,856,000	24,061,000
Current Debt	6,031,000	8,102,000
Current Capital Lease Obligations	43,000	37,000
Current Debt and Capital Leases	6,074,000	8,139,000
Other Current Liabilities	22,376,000	21,417,000
Current Liabilities	55,306,000	53,617,000
Long-Term Obligations	928,000	1,664,000
Deferred LT Liability Charges	12,078,000	11,017,000
Pensions & OPEB	3,143,000	2,837,000
Other LT Liabilities	1,078,000	1,146,000
Minorities (BS)	14,455,000	13,489,000
LT Liabilities	17,227,000	16,664,000
Total Liabilities	86,989,000	83,771,000
Net Assets	120,196,000	113,993,000
Common Share Capital	8,070,000	8,070,000
Share Premium	2,074,000	2,074,000
Retained Earnings	78,179,000	74,546,000
Treasury Stock	366,000	353,000
Other Equity	32,239,000	29,655,000
Shareholders' Equity	120,196,000	113,992,000

Total Liabilities & Stockholders' Equity	207,185,000	197,764,000
Net Current Assets	34,973,000	34,172,000
Total Assets Less Current Liabilities	151,879,000	144,147,000
Shares Outstanding	97,553	99,267

Recent Dividends:

1. Press Kogyo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Press Kogyo Co., Ltd. common.

No dividends paid.

PRESTIGE INTERNATIONAL INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	70,911,322	63,719,802	58,738,723
Direct Expenses	55,594,111	49,682,136	44,981,265
Gross Profit	15,317,211	14,037,666	13,757,458
SG&A	6,447,298	6,076,517	5,835,950
Other OpEx	0	0	0
Indirect Expenses	6,447,298	6,076,517	5,835,950
Total Operating Expenses	62,041,409	55,758,653	50,817,215
Operating Income	8,869,913	7,961,149	7,921,508
Non-Op Net Interest Income	330,752	319,603	289,031
Non-Op For Curr Gains	353,087	(26,751)	(134,295)
Other Non-Op	258,303	151,408	1,016,814
Non-Op Income	942,142	444,260	1,171,550
EBT Continuing	9,812,055	8,405,409	9,093,058
Taxation (current)	3,231,743	2,922,458	2,724,657
Taxation (deferred)	(128,899)	(32,055)	(10,299)
Taxation	3,102,844	2,890,403	2,714,358
EAT Continuing	6,709,211	5,515,006	6,378,700
Min Ints	(788,741)	(644,962)	(587,423)
Net Income	5,920,467	4,870,043	5,791,276
Dividends Per Share	26	24	12
EPS - Basic - Cont	46.97	38.28	45.34
EPS - Primary	46.97	38.28	45.34
EPS -Diluted - Cont	46.85	38.19	45.20
EPS - Diluted	46.85	38.19	45.20
Shares (primary)	126,043	127,224	127,741
Shares (diluted)	126,371	127,521	128,109

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,072,724	23,407,674
Cash, Equivs & STI	28,072,724	23,407,674
Receivables	3,180,784	3,769,745
Raw Materials	112,551	129,093
WIP	174,089	671,391
Inventories - Other	143,333	106,111
Inventories	429,973	906,595
Prepayments (ST)	11,293,423	10,730,598
Other Current Assets	3,652,483	3,409,401
Current Assets	46,629,387	42,224,013
Net PPE	19,947,525	16,221,469
Intangibles Excl Goodwill	3,765,708	2,319,598
Intangibles	3,765,708	2,319,598
Other LT Assets	11,901,614	10,825,607
LT Assets	35,614,847	29,366,674
Total Assets	82,244,235	71,590,688
Accounts Payable	1,645,206	1,433,897
Accounts Payable & Accrued Expenses	1,645,206	1,433,897
Current Debt	6,000,000	125,000
Current Capital Lease Obligations	52,641	47,305
Current Debt and Capital Leases	6,052,641	172,305
Other Current Liabilities	19,128,826	17,488,955
Current Liabilities	26,826,673	19,095,157
Long-Term Obligations	0	0
Deferred LT Liability Charges	452,437	450,485
Pensions & OPEB	36,831	22,784
Other LT Liabilities	2,441,827	2,380,328
Minorities (BS)	3,849,764	3,350,032
LT Liabilities	2,931,095	2,853,597
Total Liabilities	33,607,533	25,298,787
Net Assets	48,636,702	46,291,901
Common Share Capital	1,601,210	1,601,210
Share Premium	2,700,918	2,822,256
Retained Earnings	41,480,089	39,619,190
Treasury Stock	1,647,132	1,278,859
Other Equity	4,501,617	3,528,104
Shareholders' Equity	48,636,702	46,291,901
Total Liabilities & Stockholders' Equity	82,244,235	71,590,688
Net Current Assets	19,802,714	23,128,856
Total Assets Less Current Liabilities	55,417,562	52,495,531
Shares Outstanding	124,735	126,792

Recent Dividends:

1. Prestige International Inc common.

No dividends paid.

Annual Dividends:

1. Prestige International Inc common.

No dividends paid.

PRIMA MEAT PACKERS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	448,429,000
Other Revenue	…	…	0
Revenue	475,574,000	458,354,000	448,429,000
Direct Expenses	422,998,000	409,868,000	398,289,000
Gross Profit	52,576,000	48,486,000	50,140,000
SG&A	43,444,000	39,537,000	38,320,000
Other OpEx	0	0	0
Indirect Expenses	43,444,000	39,537,000	38,320,000
Total Operating Expenses	466,442,000	449,405,000	436,609,000
Operating Income	9,132,000	8,949,000	11,820,000
Non-Op Net Interest Income	146,000	129,000	(23,000)
Non-Op For Curr Gains	562,000	383,000	244,000
Other Non-Op	(1,164,000)	1,461,000	1,385,000
Non-Op Income	(456,000)	1,973,000	1,606,000
EBT Continuing	8,676,000	10,922,000	13,426,000
Taxation (current)	4,212,000	3,666,000	4,014,000
Taxation (deferred)	2,046,000	121,000	1,039,000
Taxation	6,258,000	3,787,000	5,053,000
EAT Continuing	2,418,000	7,135,000	8,373,000
Min Ints	2,174,000	(57,000)	(884,000)
Net Income	4,587,000	7,076,000	7,489,000
Dividends Per Share	80	80	65
EPS - Basic - Cont	91.28	140.79	149.03
EPS - Primary	91.28	140.79	149.03
EPS -Diluted - Cont	91.28	140.79	149.03
EPS - Diluted	91.28	140.79	149.03
Shares (primary)	50,263	50,260	50,253
Shares (diluted)	50,263	50,260	50,253

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,763,000	12,288,000
Cash, Equivs & STI	9,763,000	12,288,000
Receivables	49,677,000	48,514,000
Raw Materials	5,509,000	4,839,000
WIP	4,527,000	4,624,000
Inventories - Other	25,715,000	26,025,000
Inventories	35,751,000	35,488,000
Other Current Assets	8,479,000	3,271,000
Current Assets	103,670,000	99,561,000
Net PPE	94,187,000	97,006,000
Intangibles Excl Goodwill	22,074,000	14,248,000
Intangibles	22,074,000	14,248,000
Other LT Assets	21,349,000	28,795,000
LT Assets	137,610,000	140,049,000
Total Assets	241,280,000	239,610,000
Accounts Payable	57,476,000	57,202,000
Accounts Payable & Accrued Expenses	57,476,000	57,202,000
Current Debt	4,929,000	4,988,000
Current Capital Lease Obligations	368,000	485,000
Current Debt and Capital Leases	5,297,000	5,473,000
Other Current Liabilities	22,555,000	19,043,000
Current Liabilities	85,328,000	81,718,000
Long-Term Obligations	14,082,000	15,856,000
Deferred LT Liability Charges	5,747,000	5,744,000
Pensions & OPEB	4,223,000	4,564,000
Other LT Liabilities	1,362,000	1,499,000
Minorities (BS)	8,604,000	10,846,000
LT Liabilities	25,414,000	27,663,000
Total Liabilities	119,347,000	120,228,000
Net Assets	121,933,000	119,382,000
Common Share Capital	7,908,000	7,908,000
Share Premium	10,218,000	10,219,000
Retained Earnings	93,913,000	93,352,000
Treasury Stock	374,000	372,000
Other Equity	10,267,000	8,275,000
Shareholders' Equity	121,932,000	119,382,000
Total Liabilities & Stockholders' Equity	241,280,000	239,610,000
Net Current Assets	18,342,000	17,843,000
Total Assets Less Current Liabilities	155,952,000	157,892,000
Shares Outstanding	50,262	50,263

Recent Dividends:

1. Prima Meat Packers Ltd classified stock A.

No dividends paid.

2. Prima Meat Packers Ltd classified stock B.

No dividends paid.

3. Prima Meat Packers Ltd classified stock C.

No dividends paid.

4. Prima Meat Packers Ltd common.

No dividends paid.

Annual Dividends:

1. Prima Meat Packers Ltd classified stock A.

No dividends paid.

2. Prima Meat Packers Ltd classified stock B.

No dividends paid.

3. Prima Meat Packers Ltd classified stock C.

No dividends paid.

4. Prima Meat Packers Ltd common.

No dividends paid.

PROMOTORA AMBIENTAL SAB DE CV (MONTERREY)

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Mex$000):

	2025	2024	2023
Sales	7,705,589	7,066,728	6,693,861
Other Revenue	0	0	0
Revenue	7,705,589	7,066,728	6,693,861
Direct Expenses	4,998,878	4,641,622	4,526,066
Gross Profit	2,706,711	2,425,106	2,167,795
SG&A	1,785,293	1,690,660	1,505,715
Other OpEx	108,065	74,366	149,786
Indirect Expenses	1,893,358	1,765,026	1,655,501
Total Operating Expenses	6,892,236	6,406,648	6,181,567
Operating Income	813,353	660,080	512,294
Non-Op Net Interest Income	(344,732)	(369,598)	(332,184)
Non-Op For Curr Gains	(8,989)	26,947	41,692
Other Non-Op	0	0	0
Non-Op Income	(353,721)	(342,651)	(290,492)
EBT Continuing	459,632	317,429	221,802
Taxation	104,208	51,507	41,260
EAT Continuing	355,424	265,922	180,542
Min Ints	(5,740)	(8,390)	(13,218)
Disc Ops	(48,771)	(5,602)	45,330
Net Income	300,913	251,930	212,654
EPS - Basic - Cont	1.93	1.93	1.61
EPS - Primary	1.93	1.93	1.61
EPS -Diluted - Cont	1.93	1.93	1.61
EPS - Diluted	1.93	1.93	1.61
Shares (primary)	130,856	130,856	131,977

Shares (diluted)	130,856	130,856	131,977

Standardized Balance Sheet, Years Ended Dec. 31 (Mex$000):

	2025	2024
Cash & Equivalents	1,340,674	516,433
Cash, Equivs & STI	1,340,674	516,433
Receivables	1,058,021	1,104,328
Other Current Assets	764,001	579,385
Current Assets	3,162,696	2,200,146
Net PPE	4,341,626	4,546,715
LT Investments	62,467	35,026
Intangibles Excl Goodwill	614,520	662,696
Intangibles	614,520	662,696
Assets Held for Sale (LT)	99	81,611
Deferred LT Asset Charges	277,608	264,042
Other LT Assets	252,068	223,720
LT Assets	5,548,388	5,813,810
Total Assets	8,711,084	8,013,956
Accounts Payable	351,594	351,196
Accounts Payable & Accrued Expenses	351,594	351,196
Current Debt	27,077	287,538
Current Capital Lease Obligations	251,286	206,242
Current Debt and Capital Leases	278,363	493,780
Other Current Liabilities	987,526	782,310
Current Liabilities	1,617,483	1,627,286
Long-Term Obligations	2,979,878	2,607,850
Pensions & OPEB	437,088	369,777
Other LT Liabilities	244,703	240,909
Minorities (BS)	64,372	62,985
LT Liabilities	3,661,669	3,218,536
Total Liabilities	5,343,524	4,908,807
Net Assets	3,367,560	3,105,149
Common Share Capital	183,711	183,711
Share Premium	454,577	454,577
Retained Earnings	2,782,466	2,481,553
Accum Other Comp Inc	(53,194)	(14,692)
Other Equity	0	0
Shareholders' Equity	3,367,560	3,105,149
Total Liabilities & Stockholders' Equity	8,711,084	8,013,956
Net Current Assets	1,545,213	572,860
Total Assets Less Current Liabilities	7,093,601	6,386,670
Shares Outstanding	130,856	130,856

Recent Dividends:

1. Promotora Ambiental Sab De Cv (Monterrey) series B class I common.

No dividends paid.

Annual Dividends:

1. Promotora Ambiental Sab De Cv (Monterrey) series B class I common.

No dividends paid.

PRONEXUS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	30,117,256
Other Revenue	...	...	0
Revenue	32,821,396	30,995,936	30,117,256
Direct Expenses	20,530,222	19,813,684	19,073,573
Gross Profit	12,291,174	11,182,252	11,043,683
SG&A	9,364,562	8,542,173	8,599,205
Other OpEx	20,752	2,431,220	9,381
Indirect Expenses	9,385,314	10,973,393	8,608,586
Total Operating Expenses	29,915,536	30,787,077	27,682,159
Operating Income	2,905,860	208,859	2,435,097
Non-Op Income	106,588	1,472,724	93,897
EBT Continuing	3,012,448	1,681,583	2,528,994
Taxation	850,334	1,224,380	742,856
EAT Continuing	2,162,114	457,203	1,786,138
Min Ints	(53,821)	(6,242)	(6,669)
Net Income	2,108,292	450,961	1,779,469
Dividends Per Share	42	52	36
EPS - Basic - Cont	83.19	17.68	69.76
EPS - Primary	83.19	17.68	69.76
EPS -Diluted - Cont	83.19	17.68	69.76
EPS - Diluted	83.19	17.68	69.76
Shares (primary)	25,343	25,509	25,509
Shares (diluted)	25,343	25,509	25,509

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,737,182	12,309,317
Short Term Investments	638,642	1,816,119
Cash, Equivs & STI	9,375,824	14,125,436
Receivables	3,471,004	3,102,677
Inventories	607,053	613,555
Other Current Assets	670,359	499,688
Current Assets	14,124,240	18,341,356
Net PPE	4,587,344	4,785,684
LT Investments	7,308,421	6,271,011
Goodwill	3,055,295	1,165,453
Intangibles Excl Goodwill	5,197,884	4,917,212
Intangibles	8,253,179	6,082,665
Deferred LT Asset Charges	671,162	592,772
Other LT Assets	2,533,305	2,586,636
LT Assets	23,353,411	20,318,768
Total Assets	37,477,651	38,660,124
Accounts Payable	1,492,246	2,498,676
Accounts Payable & Accrued Expenses	1,492,246	2,498,676
Current Debt	54,705	350,000
Current Capital Lease Obligations	999,733	875,472
Current Debt and Capital Leases	1,054,438	1,225,472
Other Current Liabilities	4,907,471	5,403,321
Current Liabilities	7,454,155	9,127,469
Long-Term Obligations	1,329,559	1,484,136
Pensions & OPEB	2,308,386	2,444,639
Other LT Liabilities	2,050,853	583,992
Minorities (BS)	726,389	53,804
LT Liabilities	5,688,798	4,512,767
Total Liabilities	13,869,341	13,694,040
Net Assets	23,608,310	24,966,084
Common Share Capital	3,058,651	3,058,651
Share Premium	3,194,113	4,688,104
Retained Earnings	19,398,304	18,390,844
Treasury Stock	3,269,510	2,269,562
Other Equity	1,226,752	1,098,047
Shareholders' Equity	23,608,310	24,966,084
Total Liabilities & Stockholders' Equity	37,477,651	38,660,124
Net Current Assets	6,670,085	9,213,887
Total Assets Less Current Liabilities	30,023,496	29,532,655
Shares Outstanding	24,654	25,509

Recent Dividends:

1. Pronexus Inc common.

No dividends paid.

Annual Dividends:

1. Pronexus Inc common.

No dividends paid.

PROPERTY AGENT INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	57,532,231	51,709,146	42,672,075
Direct Expenses	48,357,956	43,635,873	35,593,574
Gross Profit	9,174,275	8,073,273	7,078,501
SG&A	6,113,025	5,360,071	4,578,318
Other OpEx	0	0	0
Indirect Expenses	6,113,025	5,360,071	4,578,318
Total Operating Expenses	54,470,981	48,995,944	40,171,892
Operating Income	3,061,250	2,713,202	2,500,183
Non-Op Net Interest Income	(601,450)	(475,942)	(321,885)
Other Non-Op	(205,218)	76,040	(267,891)
Non-Op Income	(806,668)	(399,902)	(589,776)
EBT Continuing	2,254,582	2,313,300	1,910,407
Taxation (current)	907,677	963,879	792,405
Taxation (deferred)	(117,581)	(37,399)	(4,993)
Taxation	790,096	926,480	787,412
EAT Continuing	1,464,486	1,386,820	1,122,995
Min Ints	(30,467)	3,958	(10,002)
Net Income	1,434,016	1,390,779	1,112,993
Dividends Per Share	8.50	14	45
EPS - Basic - Cont	23.44	23.79	153
EPS - Primary	23.44	23.79	153
EPS -Diluted - Cont	23.17	23.52	152.69
EPS - Diluted	23.17	23.52	152.69
Shares (primary)	61,177	58,457	7,274
Shares (diluted)	61,891	59,132	7,289

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,968,516	6,895,216
Cash, Equivs & STI	9,968,516	6,895,216
Receivables	739,468	579,196
Inventories	43,209,783	44,218,415
Prepayments (ST)	737,104	576,097
Other Current Assets	213,389	188,224
Current Assets	54,868,260	52,457,148
Net PPE	330,948	185,272
Intangibles Excl Goodwill	1,104,031	971,661
Intangibles	1,104,031	971,661
Other LT Assets	1,004,681	892,100
LT Assets	2,439,660	2,049,033
Total Assets	57,307,920	54,506,181
Accounts Payable	2,198,199	1,219,345
Accrued Exps	938,486	600,220
Accounts Payable & Accrued Expenses	3,136,685	1,819,565
Current Debt	17,052,675	19,063,597
Current Debt and Capital Leases	17,052,675	19,063,597
Other Current Liabilities	2,764,137	2,701,454
Current Liabilities	22,953,497	23,584,616
Long-Term Obligations	18,531,286	19,318,459
Pensions & OPEB	6,169	...
Other LT Liabilities	459,317	329,662
Minorities (BS)	215,853	96,090
LT Liabilities	18,996,772	19,648,121
Total Liabilities	42,166,122	43,328,828
Net Assets	15,141,798	11,177,353
Common Share Capital	1,559,144	79,671
Share Premium	2,062,108	600,908
Retained Earnings	11,523,821	10,499,461
Treasury Stock	48,891	48,891
Other Equity	45,616	46,204
Shareholders' Equity	15,141,798	11,177,353
Total Liabilities & Stockholders' Equity	57,307,920	54,506,181
Net Current Assets	31,914,763	28,872,532
Total Assets Less Current Liabilities	34,354,423	30,921,565
Shares Outstanding	64,304	58,519

Recent Dividends:

1. Property Agent Inc common.

No dividends paid.

Annual Dividends:

1. Property Agent Inc common.

No dividends paid.

PROPERTY DATA BANK INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,721,215	3,320,014	2,516,461
Direct Expenses	1,490,046	1,339,295	1,108,186
Gross Profit	2,231,169	1,980,719	1,408,275
SG&A	1,118,731	1,044,134	974,004
Other OpEx	0	0	0
Indirect Expenses	1,118,731	1,044,134	974,004
Total Operating Expenses	2,608,777	2,383,429	2,082,190
Operating Income	1,112,438	936,585	434,271
Non-Op Net Interest Income	5,404	1,097	(184)
Other Non-Op	9,433	15,032	3,211

Non-Op Income	14,837	16,129	3,027
EBT Continuing	1,127,275	952,714	437,298
Taxation (current)	375,467	350,335	103,870
Taxation (deferred)	35,587	(32,083)	35,694
Taxation	411,054	318,252	139,564
EAT Continuing	716,221	634,462	297,734
Min Ints	...	...	544
Net Income	716,219	634,461	298,278
Dividends Per Share	32	24	20
EPS - Basic - Cont	60.77	108.20	51.32
EPS - Primary	60.77	108.20	51.32
EPS -Diluted - Cont	60.77	108.20	51.32
EPS - Diluted	60.77	108.20	51.32
Shares (primary)	11,786	5,864	5,813
Shares (diluted)	11,786	5,864	5,813

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,365,358	2,669,966
Cash, Equivs & STI	2,365,358	2,669,966
Receivables	765,766	489,989
Raw Materials	1,076	3,398
WIP	932	3,394
Inventories - Other	0	0
Inventories	2,008	6,792
Prepayments (ST)	78,232	77,920
Other Current Assets	15,595	13,425
Current Assets	3,226,959	3,258,092
Net PPE	197,683	200,783
Intangibles Excl Goodwill	744,175	796,438
Intangibles	744,175	796,438
Other LT Assets	460,621	581,487
LT Assets	1,402,479	1,578,708
Total Assets	4,629,439	4,836,801
Accounts Payable	162,290	76,959
Accrued Exps	58,767	160,523
Accounts Payable & Accrued Expenses	221,057	237,482
Current Debt	99,996	0
Current Capital Lease Obligations	...	204
Current Debt and Capital Leases	99,996	204
Other Current Liabilities	481,049	618,667
Current Liabilities	802,102	856,353
Long-Term Obligations	400,004	0
Pensions & OPEB	80,267	89,734
Other LT Liabilities	40,686	41,626
LT Liabilities	520,957	131,360
Total Liabilities	1,323,060	987,714
Net Assets	3,306,379	3,849,087
Common Share Capital	332,715	332,715
Share Premium	374,113	340,751
Retained Earnings	3,799,444	3,224,242
Treasury Stock	1,199,894	48,622
Other Equity	1	0
Shareholders' Equity	3,306,379	3,849,086
Total Liabilities & Stockholders' Equity	4,629,439	4,836,801
Net Current Assets	2,424,857	2,401,739
Total Assets Less Current Liabilities	3,827,337	3,980,448
Shares Outstanding	11,751	5,876

Recent Dividends:

1. Property Data Bank Inc common.

No dividends paid.

Annual Dividends:

1. Property Data Bank Inc common.

No dividends paid.

PUNCH INDUSTRY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	42,100,000	40,822,000	38,344,000
Direct Expenses	30,785,000	30,011,000	28,261,000
Gross Profit	11,315,000	10,811,000	10,083,000
SG&A	9,283,000	9,124,000	8,842,000
Other OpEx	0	0	0
Indirect Expenses	9,283,000	9,124,000	8,842,000
Total Operating Expenses	40,068,000	39,135,000	37,103,000
Operating Income	2,032,000	1,687,000	1,241,000
Non-Op Net Interest Income	30,000	36,000	35,000
Non-Op For Curr Gains	50,000	(148,000)	130,000
Other Non-Op	(423,000)	(82,000)	(1,503,000)
Non-Op Income	(343,000)	(194,000)	(1,338,000)
EBT Continuing	1,689,000	1,493,000	(97,000)
Taxation (current)	837,000	634,000	416,000
Taxation (deferred)	(5,000)	(16,000)	54,000
Taxation	832,000	618,000	470,000
EAT Continuing	857,000	875,000	(567,000)
Min Ints	(4,000)	(5,000)	(5,000)
Net Income	851,000	868,000	(577,000)
Dividends Per Share	19.56	19.56	19.40
EPS - Basic - Cont	30.94	33.65	(23.61)
EPS - Primary	30.94	33.65	(23.61)
EPS -Diluted - Cont	30.93	33.63	(23.61)
EPS - Diluted	30.93	33.63	(23.61)
Shares (primary)	27,527	25,809	24,452
Shares (diluted)	27,527	25,810	24,452

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,641,000	6,495,000
Cash, Equivs & STI	6,641,000	6,495,000
Receivables	12,784,000	11,810,000
Raw Materials	1,642,000	1,460,000
WIP	841,000	813,000
Inventories - Other	2,283,000	2,491,000
Inventories	4,766,000	4,764,000
Other Current Assets	554,000	449,000
Current Assets	24,745,000	23,518,000
Net PPE	7,610,000	7,259,000
Intangibles Excl Goodwill	296,000	612,000
Intangibles	296,000	612,000
Other LT Assets	1,648,000	1,580,000
LT Assets	9,554,000	9,451,000
Total Assets	34,300,000	32,970,000
Accounts Payable	3,250,000	2,990,000
Accrued Exps	1,739,000	5,000
Accounts Payable & Accrued Expenses	4,989,000	2,995,000
Current Debt	2,651,000	1,823,000
Current Debt and Capital Leases	2,651,000	1,823,000
Other Current Liabilities	1,893,000	3,850,000
Current Liabilities	9,533,000	8,668,000
Long-Term Obligations	432,000	1,278,000
Deferred LT Liability Charges	163,000	148,000
Pensions & OPEB	656,000	619,000
Other LT Liabilities	435,000	217,000
Minorities (BS)	...	27,000
LT Liabilities	1,686,000	2,262,000
Total Liabilities	11,220,000	10,958,000
Net Assets	23,080,000	22,012,000
Common Share Capital	4,040,000	4,040,000
Share Premium	3,604,000	3,601,000
Retained Earnings	9,692,000	9,360,000
Treasury Stock	40,000	53,000
Other Equity	5,783,000	5,063,000
Shareholders' Equity	23,079,000	22,011,000
Total Liabilities & Stockholders' Equity	34,300,000	32,970,000
Net Current Assets	15,212,000	14,850,000
Total Assets Less Current Liabilities	24,767,000	24,302,000
Shares Outstanding	27,536	27,512

Recent Dividends:

1. Punch Industry Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Punch Industry Co., Ltd. common.

No dividends paid.

Q2 METALS CORP

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	2,733	1,667	1,174
Other OpEx	6,979	4,765	1,038
Indirect Expenses	9,712	6,433	2,212
Total Operating Expenses	9,712	6,433	2,212
Non-Op Net Interest Income	479	199	453
Other Non-Op	(1,508)	1,049	1,563
Non-Op Income	(1,028)	1,249	2,016
EBT Continuing	(10,741)	(5,184)	(196)
Taxation	2,724	266	...
EAT Continuing	(13,465)	(5,450)	...
Min Ints	190	(0)	1
Net Income	(13,275)	(5,450)	(195)
EPS - Basic - Cont	(0.08)	(0.05)	...
EPS - Primary	(0.08)	(0.05)	...
EPS -Diluted - Cont	(0.08)	(0.05)	...
EPS - Diluted	(0.08)	(0.05)	...
Shares (primary)	175,119	117,668	83,305
Shares (diluted)	175,119	117,668	83,305

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	16,601	12,385
Cash & Equivalents	16,601	12,385
Cash, Equivs & STI	16,601	12,385
Receivables	3	...
Current Tax Assets	791	268
Prepayments (ST)	554	536
Other Current Assets	0	0
Current Assets	17,949	13,190
LT Investments	17	17
Other LT Assets	65,420	35,703
LT Assets	65,437	35,720
Total Assets	83,386	48,910
Accounts Payable	3,988	1,767
Accounts Payable & Accrued Expenses	3,988	1,767
Other Current Liabilities	5,091	357
Current Liabilities	9,079	2,124
Long-Term Obligations	0	0
Minorities (BS)	(23)	167
Total Liabilities	9,056	2,291
Net Assets	74,330	46,620
Common Share Capital	88,819	55,423
Retained Earnings	(30,350)	(17,075)
Other Equity	15,861	8,272
Shareholders' Equity	74,330	46,620
Total Liabilities & Stockholders' Equity	83,386	48,910
Net Current Assets	8,870	11,066
Total Assets Less Current Liabilities	74,307	46,786
Shares Outstanding	196,342	147,582

Recent Dividends:

1. Q2 Metals Corp common.

No dividends paid.

Annual Dividends:

1. Q2 Metals Corp common.

No dividends paid.

QUEST COMPANY LTD TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,224,933
Other Revenue	...	...	0
Revenue	17,807,679	14,936,146	14,224,933
Direct Expenses	14,788,524	12,186,222	11,608,903
Gross Profit	3,019,155	2,749,924	2,616,030
SG&A	1,927,736	1,694,253	1,618,398
Other OpEx	0	0	0
Indirect Expenses	1,927,736	1,694,253	1,618,398
Total Operating Expenses	16,716,260	13,880,475	13,227,301

Operating Income	1,091,419	1,055,671	997,632
Non-Op Net Interest Income	3,927	906	(610)
Other Non-Op	34,698	55,551	59,197
Non-Op Income	38,625	56,457	58,587
EBT Continuing	1,130,044	1,112,128	1,056,219
Taxation (current)	322,789	278,644	342,400
Taxation (deferred)	6,517	65,892	17,639
Taxation	329,306	344,536	360,039
EAT Continuing	800,738	767,592	696,180
Net Income	800,737	767,591	696,177
Dividends Per Share	58	58	49
EPS - Basic - Cont	152.37	143.26	130.06
EPS - Primary	152.37	143.26	130.06
EPS -Diluted - Cont	152.37	143.26	130.06
EPS - Diluted	152.37	143.26	130.06
Shares (primary)	5,255	5,358	5,353
Shares (diluted)	5,255	5,358	5,353

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,057,484	3,331,256
Short Term Investments	29,035	28,624
Cash, Equivs & STI	3,086,519	3,359,880
Receivables	4,002,352	3,416,652
WIP	22,433	3,853
Inventories - Other	0	0
Inventories	22,433	3,853
Other Current Assets	253,593	341,683
Current Assets	7,364,897	7,122,068
Net PPE	247,842	204,376
Intangibles Excl Goodwill	838,269	585,964
Intangibles	838,269	585,964
Other LT Assets	1,905,745	1,906,312
LT Assets	2,991,856	2,696,652
Total Assets	10,356,753	9,818,720
Accounts Payable	653,506	499,418
Accrued Exps	802,722	801,963
Accounts Payable & Accrued Expenses	1,456,228	1,301,381
Current Debt	0	0
Current Capital Lease Obligations	4,345	3,513
Current Debt and Capital Leases	4,345	3,513
Other Current Liabilities	980,150	846,875
Current Liabilities	2,440,723	2,151,769
Long-Term Obligations	5,575	8,165
Deferred LT Liability Charges	169,173	154,969
Pensions & OPEB	267,292	239,654
Other LT Liabilities	15,498	10,702
LT Liabilities	457,538	413,490
Total Liabilities	2,898,261	2,565,260
Net Assets	7,458,492	7,253,460
Common Share Capital	491,031	491,031
Share Premium	629,253	611,349
Retained Earnings	6,379,272	5,889,105
Treasury Stock	451,669	90,024
Other Equity	410,605	351,999
Shareholders' Equity	7,458,492	7,253,460
Total Liabilities & Stockholders' Equity	10,356,753	9,818,720
Net Current Assets	4,924,174	4,970,299
Total Assets Less Current Liabilities	7,916,030	7,666,951
Shares Outstanding	5,127	5,355

Recent Dividends:
1. Quest Company Ltd Tokyo common.
No dividends paid.
Annual Dividends:
1. Quest Company Ltd Tokyo common.
No dividends paid.

QUICK CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	29,487,181
Other Revenue	…	…	0
Revenue	33,924,750	32,501,017	29,487,181
Direct Expenses	11,337,224	11,116,365	9,576,566
Gross Profit	22,587,526	21,384,652	19,910,615
SG&A	18,003,834	16,851,165	14,945,859
Other OpEx	0	0	0
Indirect Expenses	18,003,834	16,851,165	14,945,859
Total Operating Expenses	29,341,058	27,967,530	24,522,425
Operating Income	4,583,692	4,533,487	4,964,756
Non-Op Net Interest Income	39,646	6,887	961
Non-Op For Curr Gains	21,462	16,611	9,098
Other Non-Op	1,132,252	747,553	53,998
Non-Op Income	1,193,360	771,051	64,057
EBT Continuing	5,777,052	5,304,538	5,028,813
Taxation (current)	1,660,008	1,888,062	1,245,758
Taxation (deferred)	(42,452)	(167,319)	276,218
Taxation	1,617,556	1,720,743	1,521,976
EAT Continuing	4,159,496	3,583,795	3,506,837
Min Ints	(519)	(232)	(917)
Net Income	4,158,976	3,583,562	3,505,919
Dividends Per Share	37.67	96	94
EPS - Basic - Cont	74.11	191.56	187.41
EPS - Primary	74.11	191.56	187.41
EPS -Diluted - Cont	74.11	191.56	187.41
EPS - Diluted	74.11	191.56	187.41
Shares (primary)	56,122	18,707	18,707
Shares (diluted)	56,122	18,707	18,707

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,283,678	15,052,626
Cash, Equivs & STI	13,283,678	15,052,626
Receivables	3,867,233	3,888,208
Other Current Assets	531,673	465,582
Current Assets	17,682,584	19,406,416
Net PPE	1,253,731	1,430,179
Intangibles Excl Goodwill	1,807,658	1,471,717
Intangibles	1,807,658	1,471,717
Other LT Assets	5,202,521	2,822,360
LT Assets	8,263,910	5,724,256
Total Assets	25,946,494	25,130,673
Accounts Payable	1,065,342	1,419,419
Accrued Exps	897,858	838,835
Accounts Payable & Accrued Expenses	1,963,200	2,258,254
Current Debt	80,001	119,999
Current Capital Lease Obligations	…	741
Current Debt and Capital Leases	80,001	120,740
Other Current Liabilities	4,165,771	4,631,188
Current Liabilities	6,208,972	7,010,182
Long-Term Obligations	0	0
Deferred LT Liability Charges	9,051	4,726
Pensions & OPEB	33,338	23,397
Other LT Liabilities	315,195	250,264
Minorities (BS)	4,208	3,243
LT Liabilities	357,584	278,387
Total Liabilities	6,570,765	7,291,813
Net Assets	19,375,729	17,838,860
Common Share Capital	351,317	351,317
Share Premium	352,750	352,750
Retained Earnings	18,425,035	16,131,924
Treasury Stock	266,280	266,704
Other Equity	512,907	1,269,572
Shareholders' Equity	19,375,729	17,838,859
Total Liabilities & Stockholders' Equity	25,946,494	25,130,673
Net Current Assets	11,473,612	12,396,234
Total Assets Less Current Liabilities	19,737,522	18,120,491
Shares Outstanding	56,122	18,707

Recent Dividends:
1. Quick Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Quick Co., Ltd. common.
No dividends paid.

QUONIA SOCIMI SA

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Eu000):

	2025	2024	2023
Revenue	3,876	4,117	4,393
SG&A	221	212	203
D&A (OpEx)	501	541	596
RR&I	…	(3,430)	…
Other OpEx	1,156	1,327	1,333
Indirect Expenses	1,878	(1,350)	2,132
Total Operating Expenses	1,878	(1,350)	2,132
Operating Income	1,998	5,468	2,261
Non-Op For Curr Gains	0	…	…
Other Non-Op	(318)	…	…
Non-Op Income	(318)	427	(560)
EBT Continuing	1,680	5,895	1,701
Net Income	1,680	5,895	1,701
Dividends Per Share	0.06	0.03	0.06
EPS - Basic - Cont	0.06	0.22	0.06
EPS - Primary	0.06	0.22	0.06
EPS -Diluted - Cont	0.06	0.22	0.06
EPS - Diluted	0.06	0.22	0.06
Shares (primary)	27,131	27,131	27,098
Shares (diluted)	27,131	27,131	27,098

Standardized Balance Sheet, Years Ended Dec. 31 (Eu000):

	2025	2024
Cash & Equivalents	1,568	1,050
Short Term Investments	3	200
Cash, Equivs & STI	1,571	1,250
Receivables	183	262
Other Current Assets	0	0
Current Assets	1,754	1,512
Net PPE	40	42
LT Investments	886	1,114
Other LT Assets	46,647	47,080
LT Assets	47,573	48,236
Total Assets	49,327	49,748
Current Debt	718	1,085
Current Debt and Capital Leases	718	1,085
Other Current Liabilities	211	214
Current Liabilities	929	1,299
Long-Term Obligations	10,703	11,301
Other LT Liabilities	0	0
LT Liabilities	10,703	11,301
Total Liabilities	11,632	12,600
Net Assets	37,696	37,148
Common Share Capital	27,301	27,301
Share Premium	7,658	7,658
Retained Earnings	1,680	1,495
Treasury Stock	312	321
Other Equity	1,369	1,015
Shareholders' Equity	37,696	37,148
Total Liabilities & Stockholders' Equity	49,327	49,748
Net Current Assets	825	213
Total Assets Less Current Liabilities	48,398	48,449
Shares Outstanding	27,131	27,131

Recent Dividends:
1. Quonia Socimi SA common.
No dividends paid.
Annual Dividends:
1. Quonia Socimi SA common.
No dividends paid.

RAITO KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	117,019,000
Other Revenue	…	…	305,000
Revenue	139,216,000	121,457,000	117,324,000

Direct Expenses	108,890,000	96,360,000	94,104,000
Gross Profit	30,326,000	25,097,000	23,220,000
SG&A	13,124,000	12,285,000	11,974,000
Other OpEx	0	0	0
Indirect Expenses	13,124,000	12,285,000	11,974,000
Total Operating Expenses	122,014,000	108,645,000	106,078,000
Operating Income	17,202,000	12,812,000	11,246,000
Non-Op Net Interest Income	45,000	18,000	(14,000)
Non-Op For Curr Gains	128,000	(27,000)	130,000
Other Non-Op	(82,000)	1,166,000	298,000
Non-Op Income	91,000	1,157,000	414,000
EBT Continuing	17,293,000	13,969,000	11,660,000
Taxation (current)	5,603,000	3,635,000	3,640,000
Taxation (deferred)	(805,000)	445,000	(90,000)
Taxation	4,798,000	4,080,000	3,550,000
EAT Continuing	12,495,000	9,889,000	8,110,000
Min Ints	(7,000)	30,000	69,000
Net Income	12,487,000	9,919,000	8,181,000
Dividends Per Share	145	100	70
EPS - Basic - Cont	288.50	214.30	168.16
EPS - Primary	288.50	214.30	168.16
EPS -Diluted - Cont	288.50	214.30	168.16
EPS - Diluted	288.50	214.30	168.16
Shares (primary)	43,284	46,285	48,650
Shares (diluted)	43,284	46,285	48,650

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,975,000	30,947,000
Cash, Equivs & STI	29,975,000	30,947,000
Receivables	45,656,000	43,303,000
Raw Materials	750,000	798,000
WIP	1,500,000	1,492,000
Inventories - Other	28,000	24,000
Inventories	2,278,000	2,314,000
Other Current Assets	2,128,000	1,847,000
Current Assets	80,037,000	78,411,000
Net PPE	26,661,000	26,722,000
Intangibles Excl Goodwill	625,000	644,000
Intangibles	625,000	644,000
Other LT Assets	18,607,000	16,432,000
LT Assets	45,893,000	43,798,000
Total Assets	125,930,000	122,209,000
Accounts Payable	9,220,000	10,536,000
Accrued Exps	4,282,000	2,986,000
Accounts Payable & Accrued Expenses	13,502,000	13,522,000
Current Debt	1,737,000	1,447,000
Current Debt and Capital Leases	1,737,000	1,447,000
Other Current Liabilities	18,421,000	16,752,000
Current Liabilities	33,660,000	31,721,000
Long-Term Obligations	7,000	0
Deferred LT Liability Charges	1,083,000	1,477,000
Pensions & OPEB	136,000	129,000
Other LT Liabilities	158,000	207,000
Minorities (BS)	880,000	841,000
LT Liabilities	1,384,000	1,813,000
Total Liabilities	35,924,000	34,375,000
Net Assets	90,006,000	87,834,000
Common Share Capital	6,119,000	6,119,000
Share Premium	6,447,000	6,447,000
Retained Earnings	74,270,000	73,300,000
Treasury Stock	3,567,000	2,071,000
Other Equity	6,737,000	4,038,000
Shareholders' Equity	90,006,000	87,833,000
Total Liabilities & Stockholders' Equity	125,930,000	122,209,000
Net Current Assets	46,377,000	46,690,000
Total Assets Less Current Liabilities	92,270,000	90,488,000
Shares Outstanding	42,037	44,525

Recent Dividends:

1. Raito Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Raito Kogyo Co., Ltd. (Japan) common.

No dividends paid.

RAIZNEXT CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	140,366,000
Other Revenue	…	…	0
Revenue	174,531,000	157,371,000	140,366,000
Direct Expenses	150,042,000	138,445,000	123,164,000
Gross Profit	24,489,000	18,926,000	17,202,000
SG&A	9,775,000	8,067,000	7,232,000
Other OpEx	0	0	0
Indirect Expenses	9,775,000	8,067,000	7,232,000
Total Operating Expenses	159,817,000	146,512,000	130,396,000
Operating Income	14,714,000	10,859,000	9,970,000
Non-Op Net Interest Income	(103,000)	(22,000)	(1,000)
Non-Op For Curr Gains	26,000	3,000	35,000
Other Non-Op	359,000	647,000	474,000
Non-Op Income	282,000	628,000	508,000
EBT Continuing	14,996,000	11,487,000	10,478,000
Taxation (current)	4,226,000	3,908,000	3,295,000
Taxation (deferred)	24,000	(579,000)	(127,000)
Taxation	4,250,000	3,329,000	3,168,000
EAT Continuing	10,746,000	8,158,000	7,310,000
Min Ints	(284,000)	(55,000)	(60,000)
Net Income	10,459,000	8,100,000	7,249,000
Dividends Per Share	117	91	135
EPS - Basic - Cont	193.71	150.89	134.20
EPS - Primary	193.71	150.89	134.20
EPS -Diluted - Cont	193.71	150.89	134.20
EPS - Diluted	193.71	150.89	134.20
Shares (primary)	53,998	53,686	54,021
Shares (diluted)	53,998	53,686	54,021

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,797,000	3,575,000
Cash, Equivs & STI	5,797,000	3,575,000
Receivables	80,794,000	81,991,000
WIP	727,000	799,000
Inventories - Other	0	0
Inventories	727,000	799,000
Other Current Assets	979,000	950,000
Current Assets	88,297,000	87,315,000
Net PPE	22,113,000	18,480,000
Intangibles Excl Goodwill	2,112,000	1,684,000
Intangibles	2,112,000	1,684,000
Other LT Assets	8,657,000	7,717,000
LT Assets	32,882,000	27,881,000
Total Assets	121,180,000	115,196,000
Accounts Payable	13,459,000	14,083,000
Accounts Payable & Accrued Expenses	13,459,000	14,083,000
Current Debt	…	1,500,000
Current Debt and Capital Leases	…	1,500,000
Other Current Liabilities	12,447,000	10,831,000
Current Liabilities	25,906,000	26,414,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	174,000	129,000
Pensions & OPEB	2,234,000	2,818,000
Other LT Liabilities	235,000	180,000
Minorities (BS)	1,152,000	608,000
LT Liabilities	2,643,000	3,127,000
Total Liabilities	29,702,000	30,149,000
Net Assets	91,478,000	85,047,000
Common Share Capital	2,754,000	2,754,000
Share Premium	11,422,000	11,687,000
Retained Earnings	73,015,000	68,007,000
Treasury Stock	331,000	434,000
Other Equity	4,617,000	3,032,000
Shareholders' Equity	91,477,000	85,046,000
Total Liabilities & Stockholders' Equity	121,180,000	115,196,000
Net Current Assets	62,391,000	60,901,000
Total Assets Less Current Liabilities	95,274,000	88,782,000
Shares Outstanding	54,008	53,959

Recent Dividends:

1. RAIZNEXT Corp common.

No dividends paid.

Annual Dividends:

1. RAIZNEXT Corp common.

No dividends paid.

RAREJOB INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,600,579	9,715,742	10,175,419
Direct Expenses	5,738,099	5,632,965	5,732,875
Gross Profit	3,862,480	4,082,777	4,442,544
SG&A	3,784,230	3,640,583	3,745,545
Other OpEx	0	0	0
Indirect Expenses	3,784,230	3,640,583	3,745,545
Total Operating Expenses	9,522,329	9,273,548	9,478,420
Operating Income	78,250	442,194	696,999
Non-Op Net Interest Income	(21,695)	(14,729)	(13,470)
Non-Op For Curr Gains	5,551	(17,116)	19,527
Other Non-Op	411,722	13,371	(827,467)
Non-Op Income	395,578	(18,474)	(821,410)
EBT Continuing	473,828	423,720	(124,411)
Taxation (current)	143,239	209,741	203,273
Taxation (deferred)	4,810	(54,931)	(39,617)
Taxation	148,049	154,810	163,656
EAT Continuing	325,779	268,910	(288,067)
Net Income	325,777	268,908	(288,067)
Dividends Per Share	8	5	13
EPS - Basic - Cont	34.16	28.34	(30.49)
EPS - Primary	34.16	28.34	(30.49)
EPS -Diluted - Cont	34.16	28.34	(30.49)
EPS - Diluted	34.16	28.34	(30.49)
Shares (primary)	9,536	9,487	9,449
Shares (diluted)	9,536	9,487	9,449

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,008,685	2,552,993
Short Term Investments	0	0
Cash, Equivs & STI	3,008,685	2,552,993
Receivables	650,720	669,183
Prepayments (ST)	127,159	111,585
Other Current Assets	308,902	110,707
Current Assets	4,095,466	3,444,468
Net PPE	161,849	105,331
Intangibles Excl Goodwill	1,982,876	2,067,856
Intangibles	1,982,876	2,067,856
Other LT Assets	357,927	273,804
LT Assets	2,502,652	2,446,991
Total Assets	6,598,118	5,891,460
Accrued Exps	497,617	436,927
Accounts Payable & Accrued Expenses	497,617	436,927
Current Debt	829,000	931,368
Current Capital Lease Obligations	1,042	10,815
Current Debt and Capital Leases	830,042	942,183
Other Current Liabilities	833,456	1,060,999
Current Liabilities	2,161,115	2,440,109
Long-Term Obligations	1,804,482	1,158,206
Deferred LT Liability Charges	295,067	299,899
Pensions & OPEB	87,213	56,787
Other LT Liabilities	4,749	4,704
Minorities (BS)	3	7
LT Liabilities	2,191,511	1,519,596
Total Liabilities	4,352,629	3,959,712
Net Assets	2,245,489	1,931,748
Common Share Capital	657,207	657,207
Share Premium	604,194	621,680
Retained Earnings	1,122,535	846,064

Treasury Stock	184,323	227,196
Other Equity	45,875	33,992
Shareholders' Equity	2,245,488	1,931,747
Total Liabilities & Stockholders' Equity	6,598,118	5,891,460
Net Current Assets	1,934,351	1,004,359
Total Assets Less Current Liabilities	4,437,003	3,451,351
Shares Outstanding	9,548	9,503

Recent Dividends:
1. RareJob Inc common.
No dividends paid.
Annual Dividends:
1. RareJob Inc common.
No dividends paid.

RASA INDUSTRIES, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	42,788,000
Other Revenue	…	…	0
Revenue	47,727,000	45,421,000	42,788,000
Direct Expenses	36,767,000	35,788,000	34,531,000
Gross Profit	10,960,000	9,633,000	8,257,000
SG&A	4,947,000	4,896,000	4,666,000
Other OpEx	0	0	0
Indirect Expenses	4,947,000	4,896,000	4,666,000
Total Operating Expenses	41,714,000	40,684,000	39,197,000
Operating Income	6,013,000	4,737,000	3,591,000
Non-Op Net Interest Income	(119,000)	(121,000)	(177,000)
Non-Op For Curr Gains	…	…	62,000
Other Non-Op	298,000	(7,000)	(21,000)
Non-Op Income	179,000	(128,000)	(136,000)
EBT Continuing	6,192,000	4,609,000	3,455,000
Taxation (current)	1,596,000	1,272,000	983,000
Taxation (deferred)	235,000	205,000	84,000
Taxation	1,831,000	1,477,000	1,067,000
EAT Continuing	4,361,000	3,132,000	2,388,000
Min Ints	…	…	(6,000)
Net Income	4,359,000	3,131,000	2,382,000
Dividends Per Share	36	24	18.20
EPS - Basic - Cont	111.63	79.75	60.30
EPS - Primary	111.63	79.75	60.30
EPS -Diluted - Cont	111.63	79.75	60.30
EPS - Diluted	111.63	79.75	60.30
Shares (primary)	39,052	39,266	39,500
Shares (diluted)	39,052	39,266	39,500

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,823,000	5,054,000
Cash, Equivs & STI	4,823,000	5,054,000
Receivables	11,851,000	11,664,000
Raw Materials	2,725,000	1,779,000
WIP	1,242,000	1,232,000
Inventories - Other	3,666,000	3,506,000
Inventories	7,633,000	6,517,000
Other Current Assets	339,000	346,000
Current Assets	24,646,000	23,581,000
Net PPE	20,155,000	17,828,000
Intangibles Excl Goodwill	48,000	45,000
Intangibles	48,000	45,000
Other LT Assets	5,124,000	4,384,000
LT Assets	25,327,000	22,257,000
Total Assets	49,973,000	45,838,000
Accounts Payable	3,686,000	3,441,000
Accounts Payable & Accrued Expenses	3,686,000	3,441,000
Current Debt	3,814,000	4,342,000
Current Debt and Capital Leases	3,814,000	4,342,000
Other Current Liabilities	3,702,000	3,221,000
Current Liabilities	11,202,000	11,004,000
Long-Term Obligations	3,693,000	3,996,000
Deferred LT Liability Charges	256,000	…
Pensions & OPEB	2,566,000	2,549,000
Other LT Liabilities	415,000	411,000
LT Liabilities	6,930,000	6,956,000
Total Liabilities	18,132,000	17,961,000
Net Assets	31,841,000	27,877,000
Common Share Capital	8,443,000	8,443,000
Share Premium	17,000	7,000
Retained Earnings	21,262,000	17,965,000
Treasury Stock	317,000	328,000
Other Equity	2,435,000	1,790,000
Shareholders' Equity	31,840,000	27,877,000
Total Liabilities & Stockholders' Equity	49,973,000	45,838,000
Net Current Assets	13,444,000	12,577,000
Total Assets Less Current Liabilities	38,771,000	34,834,000
Shares Outstanding	39,061	39,037

Recent Dividends:
1. Rasa Industries, Ltd. (Japan) common.
No dividends paid.
After 5-for-1 split: No dividends paid.
Annual Dividends:
1. Rasa Industries, Ltd. (Japan) common.
No dividends paid.
After 5-for-1 split: No dividends paid.

REAL ESTATE CREDIT INVESTMENTS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024 (revised)
Revenue	25,447	34,198	31,359
Indirect Expenses	4,002	6,599	5,989
Total Operating Expenses	4,002	6,599	5,989
Operating Income	21,445	27,599	25,370
Non-Op Income	(6,256)	(4,782)	(3,514)
EBT Continuing	15,189	22,817	21,856
Net Income	15,189	22,817	21,856
Dividends Per Share	0.12	0.12	0.12
EPS - Basic - Cont	0.07	0.10	0.10
EPS - Primary	0.07	0.10	0.10
EPS -Diluted - Cont	0.07	0.10	0.10
EPS - Diluted	0.07	0.10	0.10
Shares (primary)	221,662	222,881	228,778
Shares (diluted)	221,662	222,881	228,778
EPS - Primary (Cumu)	…	…	0.10
EPS - Diluted (Cumu)	…	…	0.10

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	18,513	19,295
Short Term Investments	81,135	2,866
Cash, Equivs & STI	99,648	22,161
Receivables	117	…
Other Current Assets	9	72
Current Assets	99,774	22,233
LT Investments	325,590	369,478
Other LT Assets	0	0
LT Assets	325,590	369,478
Total Assets	425,364	391,711
Current Debt	70,717	70,850
Current Debt and Capital Leases	70,717	70,850
Other Current Liabilities	1,040	2,505
Current Liabilities	71,757	73,355
Long-Term Obligations	47,719	0
Other LT Liabilities	0	…
LT Liabilities	47,719	…
Total Liabilities	119,476	73,355
Net Assets	305,888	318,356
Retained Earnings	305,888	318,356
Other Equity	0	0
Shareholders' Equity	305,888	318,356
Total Liabilities & Stockholders' Equity	425,364	391,711
Net Current Assets	28,017	(51,122)
Total Assets Less Current Liabilities	353,607	318,356
Shares Outstanding	221,044	221,894

Recent Dividends:
1. Real Estate Credit Investments Ltd ordinary.
No dividends paid.
2. Real Estate Credit Investments Ltd preference.
No dividends paid.
3. Real Estate Credit Investments Ltd cell.
No dividends paid.
Annual Dividends:
1. Real Estate Credit Investments Ltd ordinary.
No dividends paid.
2. Real Estate Credit Investments Ltd preference.
No dividends paid.
3. Real Estate Credit Investments Ltd cell.
No dividends paid.

RECORD PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024 (revised)
Revenue	40,096	41,615	45,378
Direct Expenses	186	472	82
Gross Profit	39,910	41,143	45,296
SG&A	30,382	30,845	30,746
RR&I	…	…	1,937
Other OpEx	(437)	(364)	15
Indirect Expenses	29,945	30,481	32,698
Total Operating Expenses	30,131	30,953	32,780
Operating Income	9,965	10,662	12,598
Non-Op Net Interest Income	(196)	284	313
Other Non-Op	0	0	0
Non-Op Income	(196)	284	313
EBT Continuing	9,769	10,946	12,911
Taxation	2,793	1,837	3,658
EAT Continuing	6,976	9,109	9,253
Min Ints	631	…	…
Equity Earns	50	(4)	…
Net Income	7,657	9,105	9,253
Dividends Per Share	0.04	0.05	0.05
EPS - Basic - Cont	0.04	0.05	0.05
EPS - Primary	0.04	0.05	0.05
EPS -Diluted - Cont	0.04	0.05	0.05
EPS - Diluted	0.04	0.05	0.05
Shares (primary)	195,320	193,201	191,510
Shares (diluted)	199,774	196,612	193,684
Taxation (Cumu)	…	…	3,658
EPS - Primary (Cumu)	…	…	0.05
EPS - Diluted (Cumu)	…	…	0.05

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	13,027	11,798
Short Term Investments	…	1,500
Cash, Equivs & STI	13,027	13,298
Receivables	13,425	13,729
Current Tax Assets	47	289
Other Current Assets	0	84
Current Assets	26,499	27,400
Net PPE	1,918	2,147
LT Investments	3,534	4,123
Intangibles Excl Goodwill	772	358
Intangibles	772	358
Deferred LT Asset Charges	1,731	1,365
Other LT Assets	6,143	7,007
LT Assets	14,098	15,000
Total Assets	40,597	42,400
Current Debt	0	0
Current Capital Lease Obligations	457	263
Current Debt and Capital Leases	457	263
Other Current Liabilities	5,655	5,976
Current Liabilities	6,112	6,239

Long-Term Obligations	0	0
Deferred LT Liability Charges	276	…
Other LT Liabilities	6,402	7,092
Minorities (BS)	606	9
LT Liabilities	6,678	7,092
Total Liabilities	13,396	13,340
Net Assets	27,201	29,060
Common Share Capital	50	50
Share Premium	1,809	1,809
Retained Earnings	25,343	27,157
Accum Other Comp Inc	(1)	44
Other Equity	0	0
Shareholders' Equity	27,201	29,060
Total Liabilities & Stockholders' Equity	40,597	42,400
Net Current Assets	20,387	21,161
Total Assets Less Current Liabilities	34,485	36,161
Shares Outstanding	199,054	199,054

Recent Dividends:
1. Record PLC ordinary.
No dividends paid.
Annual Dividends:
1. Record PLC ordinary.
No dividends paid.

REMIXPOINT INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,751,000	21,129,000	20,487,000
Direct Expenses	20,037,000	19,194,000	16,666,000
Gross Profit	(2,286,000)	1,935,000	3,821,000
SG&A	3,191,000	3,146,000	2,077,000
Other OpEx	0	0	0
Indirect Expenses	3,191,000	3,146,000	2,077,000
Total Operating Expenses	23,228,000	22,340,000	18,743,000
Operating Income	(5,477,000)	(1,211,000)	1,744,000
Non-Op Net Interest Income	2,000	2,000	(1,000)
Other Non-Op	764,000	670,000	(726,000)
Non-Op Income	766,000	672,000	(727,000)
EBT Continuing	(4,711,000)	(539,000)	1,017,000
Taxation (current)	29,000	45,000	18,000
Taxation (deferred)	…	9,000	(20,000)
Taxation	29,000	54,000	(54,000)
EAT Continuing	(4,740,000)	(593,000)	1,071,000
Net Income	(4,739,000)	(593,000)	1,069,000
Dividends Per Share	5	…	…
EPS - Basic - Cont	(33.89)	(4.92)	8.98
EPS - Primary	(33.89)	(4.92)	8.98
EPS -Diluted - Cont	(33.89)	(4.92)	8.98
EPS - Diluted	(33.89)	(4.92)	8.98
Shares (primary)	139,856	120,611	119,201
Shares (diluted)	139,856	120,611	119,238

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,993,000	5,103,000
Short Term Investments	16,105,000	9,089,000
Cash, Equivs & STI	18,098,000	14,192,000
Receivables	3,824,000	3,663,000
Raw Materials	…	2,000
WIP	379,000	…
Finished Goods	177,000	146,000
Inventories - Other	0	0
Inventories	556,000	148,000
Current Tax Assets	3,000	7,000
Other Current Assets	893,000	647,000
Current Assets	23,374,000	18,657,000
Net PPE	1,590,000	487,000
Intangibles Excl Goodwill	96,000	88,000
Intangibles	96,000	88,000
Other LT Assets	2,661,000	1,311,000
LT Assets	4,347,000	1,886,000
Total Assets	27,721,000	20,543,000
Accounts Payable	1,567,000	1,233,000
Accounts Payable & Accrued Expenses	1,567,000	1,233,000
Current Debt	500,000	208,000
Current Debt and Capital Leases	500,000	208,000
Other Current Liabilities	1,665,000	1,078,000
Current Liabilities	3,732,000	2,519,000
Long-Term Obligations	0	111,000
Other LT Liabilities	…	0
LT Liabilities	…	111,000
Total Liabilities	3,732,000	2,631,000
Net Assets	23,989,000	17,912,000
Common Share Capital	5,686,000	279,000
Share Premium	16,338,000	10,932,000
Retained Earnings	3,128,000	7,868,000
Treasury Stock	1,173,000	1,173,000
Other Equity	9,000	5,000
Shareholders' Equity	23,988,000	17,911,000
Total Liabilities & Stockholders' Equity	27,721,000	20,543,000
Net Current Assets	19,642,000	16,138,000
Total Assets Less Current Liabilities	23,989,000	18,024,000
Shares Outstanding	146,610	122,916

Recent Dividends:
1. Remixpoint Inc common.
No dividends paid.
Annual Dividends:
1. Remixpoint Inc common.
No dividends paid.

RENAISSANCE INC (TOKYO)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	43,627,212
Other Revenue	…	…	0
Revenue	64,933,693	63,737,043	43,627,212
Direct Expenses	59,489,041	58,058,571	39,961,151
Gross Profit	5,444,652	5,678,472	3,666,061
SG&A	3,878,778	3,731,614	2,404,672
Other OpEx	0	0	0
Indirect Expenses	3,878,778	3,731,614	2,404,672
Total Operating Expenses	63,367,819	61,790,185	42,365,823
Operating Income	1,565,874	1,946,858	1,261,389
Non-Op Net Interest Income	(825,763)	(744,264)	(571,619)
Non-Op For Curr Gains	21,291	(50,998)	76,940
Other Non-Op	(3,037,471)	(148,693)	(95,667)
Non-Op Income	(3,841,943)	(943,955)	(590,346)
EBT Continuing	(2,276,069)	1,002,903	671,043
Taxation (current)	445,336	530,177	165,118
Taxation (deferred)	(614,659)	(293,272)	(127,026)
Taxation	(169,323)	236,905	38,092
EAT Continuing	(2,106,746)	765,998	632,951
Net Income	(2,126,745)	746,001	612,952
Pref Divs & Similar	19,999	19,999	19,999
Net Income to Common	(2,146,744)	726,002	592,953
Dividends Per Share	13	12	10
EPS - Basic - Cont	(112.47)	39.48	32.45
EPS - Primary	(112.47)	39.48	32.45
EPS -Diluted - Cont	(112.47)	34.26	30.47
EPS - Diluted	(112.47)	34.26	30.47
Shares (primary)	18,910	18,894	18,888
Shares (diluted)	18,910	22,358	20,457

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,570,778	7,680,354
Short Term Investments	25,839	25,196
Cash, Equivs & STI	8,596,617	7,705,550
Receivables	2,265,568	2,394,256
Supplies	62,392	114,747
Inventories - Other	754,882	803,643
Inventories	817,274	918,390
Other Current Assets	2,433,472	1,572,963
Current Assets	14,112,931	12,591,159
Net PPE	24,917,025	25,487,364
Intangibles Excl Goodwill	2,564,287	1,963,129
Intangibles	2,564,287	1,963,129
Other LT Assets	15,447,266	15,384,828
LT Assets	42,928,578	42,835,321
Total Assets	57,043,609	55,435,594
Accounts Payable	78,766	133,128
Accounts Payable & Accrued Expenses	78,766	133,128
Current Debt	7,743,408	6,420,584
Current Capital Lease Obligations	1,033,234	991,963
Current Debt and Capital Leases	8,776,642	7,412,547
Other Current Liabilities	8,505,323	8,040,338
Current Liabilities	17,360,731	15,586,013
Long-Term Obligations	8,207,370	6,818,041
Pensions & OPEB	1,240,360	1,248,756
Other LT Liabilities	20,545,707	19,664,283
LT Liabilities	29,993,437	27,731,080
Total Liabilities	47,354,168	43,317,093
Net Assets	9,689,441	12,118,501
Share Premium	5,716,947	5,813,447
Retained Earnings	3,316,311	5,688,784
Treasury Stock	2,486,838	2,506,960
Other Equity	3,143,020	3,123,229
Shareholders' Equity	9,689,440	12,118,500
Total Liabilities & Stockholders' Equity	57,043,609	55,435,594
Net Current Assets	(3,247,800)	(2,994,854)
Total Assets Less Current Liabilities	39,682,878	39,849,581
Shares Outstanding	18,916	18,896

Recent Dividends:
1. Renaissance Inc (Tokyo) common.
No dividends paid.
Annual Dividends:
1. Renaissance Inc (Tokyo) common.
No dividends paid.

RENGO CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	900,791,000
Other Revenue	…	…	0
Revenue	1,008,337,000	993,251,000	900,791,000
Direct Expenses	820,314,000	811,460,000	725,409,000
Gross Profit	188,023,000	181,791,000	175,382,000
SG&A	150,931,000	144,382,000	126,526,000
Other OpEx	0	0	0
Indirect Expenses	150,931,000	144,382,000	126,526,000
Total Operating Expenses	971,245,000	955,842,000	851,935,000
Operating Income	37,092,000	37,409,000	48,856,000
Non-Op Net Interest Income	(4,852,000)	(3,269,000)	(2,693,000)
Other Non-Op	10,173,000	8,645,000	4,128,000
Non-Op Income	5,321,000	5,376,000	1,435,000
EBT Continuing	42,413,000	42,785,000	50,291,000
Taxation (current)	19,518,000	13,082,000	17,988,000
Taxation (deferred)	(503,000)	(855,000)	(1,855,000)
Taxation	19,015,000	12,227,000	16,133,000
EAT Continuing	23,398,000	30,558,000	34,158,000
Min Ints	(2,391,000)	(1,581,000)	(1,130,000)
Net Income	21,005,000	28,979,000	33,025,000
Dividends Per Share	40	30	30
EPS - Basic - Cont	84.70	116.94	133.33
EPS - Primary	84.70	116.94	133.33
EPS -Diluted - Cont	84.70	116.94	133.33
EPS - Diluted	84.70	116.94	133.33
Shares (primary)	247,990	247,808	247,700
Shares (diluted)	247,990	247,808	247,700

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	92,217,000	80,563,000

Cash, Equivs & STI	92,217,000	80,563,000	
Receivables	279,961,000	269,250,000	
Raw Materials	45,322,000	41,266,000	
WIP	7,252,000	7,341,000	
Inventories - Other	57,297,000	56,066,000	
Inventories	109,871,000	104,673,000	
Other Current Assets	18,062,000	14,995,000	
Current Assets	500,111,000	469,481,000	
Net PPE	559,574,000	526,116,000	
Intangibles Excl Goodwill	37,557,000	47,698,000	
Intangibles	37,557,000	47,698,000	
Other LT Assets	215,843,000	199,820,000	
LT Assets	812,974,000	773,634,000	
Total Assets	1,313,086,000	1,243,116,000	
Accounts Payable	147,709,000	155,252,000	
Accrued Exps	40,324,000	39,381,000	
Accounts Payable & Accrued Expenses	188,033,000	194,633,000	
Current Debt	182,747,000	157,777,000	
Current Capital Lease Obligations	7,552,000	6,191,000	
Current Debt and Capital Leases	190,299,000	163,968,000	
Other Current Liabilities	60,267,000	52,878,000	
Current Liabilities	438,599,000	411,479,000	
Long-Term Obligations	293,679,000	284,559,000	
Deferred LT Liability Charges	34,303,000	31,435,000	
Pensions & OPEB	11,632,000	11,521,000	
Other LT Liabilities	6,317,000	3,877,000	
Minorities (BS)	39,254,000	36,276,000	
LT Liabilities	345,931,000	331,392,000	
Total Liabilities	823,785,000	779,148,000	
Net Assets	489,301,000	463,968,000	
Common Share Capital	31,066,000	31,066,000	
Share Premium	34,995,000	34,776,000	
Retained Earnings	312,904,000	300,680,000	
Treasury Stock	12,260,000	12,457,000	
Other Equity	122,595,000	109,903,000	
Shareholders' Equity	489,300,000	463,968,000	
Total Liabilities & Stockholders' Equity	1,313,086,000	1,243,116,000	
Net Current Assets	61,512,000	58,002,000	
Total Assets Less Current Liabilities	874,487,000	831,637,000	
Shares Outstanding	248,043	247,814	

Recent Dividends:

1. Rengo Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Rengo Co., Ltd. common.

No dividends paid.

RESOL HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	25,717,173
Other Revenue	...	...	0
Revenue	30,404,000	28,400,000	25,717,173
Direct Expenses	8,810,000	8,208,000	7,888,020
Gross Profit	21,594,000	20,192,000	17,829,153
SG&A	18,290,000	17,510,000	15,706,240
Other OpEx	0	0	0
Indirect Expenses	18,290,000	17,510,000	15,706,240
Total Operating Expenses	27,100,000	25,718,000	23,594,260
Operating Income	3,304,000	2,682,000	2,122,913
Non-Op Net Interest Income	(205,000)	(181,000)	(165,522)
Other Non-Op	33,000	(187,000)	(348,603)
Non-Op Income	(172,000)	(368,000)	(514,125)
EBT Continuing	3,132,000	2,314,000	1,608,788
Taxation (current)	219,000	140,000	171,155
Taxation (deferred)	199,000	215,000	19,861
Taxation	418,000	355,000	191,016
EAT Continuing	2,714,000	1,959,000	1,417,772
Min Ints	(3,000)	(5,000)	(5,942)
Net Income	2,708,000	1,950,000	1,411,829
Dividends Per Share	110	100	80
EPS - Basic - Cont	487.40	350.98	254.13
EPS - Primary	487.40	350.98	254.13
EPS -Diluted - Cont	487.40	350.98	254.13
EPS - Diluted	487.40	350.98	254.13
Shares (primary)	5,557	5,556	5,555
Shares (diluted)	5,557	5,556	5,555

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,969,000	4,100,000
Cash, Equivs & STI	3,969,000	4,100,000
Receivables	2,083,000	1,958,000
Supplies	62,000	60,000
Inventories - Other	1,345,000	2,228,000
Inventories	1,407,000	2,288,000
Other Current Assets	911,000	933,000
Current Assets	8,370,000	9,279,000
Net PPE	30,115,000	28,561,000
Intangibles Excl Goodwill	673,000	799,000
Intangibles	673,000	799,000
Other LT Assets	4,736,000	4,841,000
LT Assets	35,524,000	34,201,000
Total Assets	43,895,000	43,481,000
Accounts Payable	426,000	411,000
Accounts Payable & Accrued Expenses	426,000	411,000
Current Debt	4,501,000	5,178,000
Current Capital Lease Obligations	271,000	243,000
Current Debt and Capital Leases	4,772,000	5,421,000
Other Current Liabilities	4,842,000	4,564,000
Current Liabilities	10,040,000	10,396,000
Long-Term Obligations	7,691,000	8,783,000
Deferred LT Liability Charges	8,000	21,000
Pensions & OPEB	422,000	395,000
Other LT Liabilities	7,408,000	7,704,000
Minorities (BS)	16,000	15,000
LT Liabilities	15,529,000	16,903,000
Total Liabilities	25,585,000	27,315,000
Net Assets	18,310,000	16,166,000
Common Share Capital	3,948,000	3,948,000
Share Premium	2,270,000	2,267,000
Retained Earnings	12,107,000	9,955,000
Treasury Stock	18,000	20,000
Other Equity	3,000	16,000
Shareholders' Equity	18,310,000	16,166,000
Total Liabilities & Stockholders' Equity	43,895,000	43,481,000
Net Current Assets	(1,670,000)	(1,117,000)
Total Assets Less Current Liabilities	33,855,000	33,085,000
Shares Outstanding	5,557	5,556

Recent Dividends:

1. Resol Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Resol Holdings Co Ltd common.

No dividends paid.

RESONA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	822,647,000	617,154,000	509,230,000
Non-Interest Income	534,538,000	500,318,000	432,418,000
Revenue	1,360,280,000	1,127,247,000	945,694,000
Interest Expense	230,656,000	136,669,000	87,531,000
Net Interest Bef Provs	591,991,000	480,485,000	421,699,000
Net Interest Aft Provs	591,991,000	480,485,000	421,699,000
EBT Continuing	356,955,000	268,291,000	197,594,000
Taxation (current)	125,158,000	83,622,000	61,175,000
Taxation (deferred)	(1,306,000)	(4,478,000)	3,507,000
Taxation	123,852,000	79,144,000	64,682,000
EAT Continuing	233,103,000	189,147,000	132,912,000
Min Ints	(1,378,000)	(1,474,000)	609,000
Net Income	258,717,000	213,324,000	158,930,000
Dividends Per Share	55.96	25	22
EPS - Basic - Cont	113.82	92.40	67.78
EPS - Primary	113.82	92.40	67.78
EPS -Diluted - Cont	113.81	92.39	67.77
EPS - Diluted	113.81	92.39	67.77
Shares (primary)	2,272,928	2,308,545	2,344,557
Shares (diluted)	2,273,236	2,308,951	2,344,869

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,102,679,000	19,785,328,000
Net PPE	307,301,000	311,967,000
Intangibles Excl Goodwill	52,109,000	50,012,000
Intangibles	52,109,000	50,012,000
Loan Portfolio	47,634,668,000	44,534,541,000
Loan Provisions	(179,523,000)	(190,421,000)
Net Loans & Leases	47,455,145,000	44,344,120,000
Customer Acceptance Liability	388,860,000	373,013,000
Other Assets	13,991,798,000	12,506,376,000
Total Assets	76,297,892,000	77,370,816,000
Accrued Exps	23,531,000	21,983,000
Pensions & OPEB	2,656,000	5,440,000
Total Deposits	64,214,790,000	64,073,426,000
Minorities (BS)	23,093,000	23,532,000
Debt & Lease Obligations	6,443,138,000	9,018,286,000
Other Liabilities	9,151,644,000	10,540,683,000
Total Liabilities	73,392,621,000	74,641,532,000
Net Assets	2,905,271,000	2,729,284,000
Common Share Capital	50,552,000	50,552,000
Share Premium	69,938,000	69,813,000
Retained Earnings	2,434,855,000	2,238,761,000
Treasury Stock	70,688,000	6,622,000
Other Equity	420,613,000	376,779,000
Shareholders' Equity	2,905,270,000	2,729,283,000
Total Liabilities & Stockholders' Equity	76,297,892,000	77,370,816,000
Shares Outstanding	2,252,861	2,295,903

Recent Dividends:

1. Resona Holdings Inc preferred first series type 1.

No dividends paid.

2. Resona Holdings Inc preferred type 6.

No dividends paid.

3. Resona Holdings Inc preferred type 4.

No dividends paid.

4. Resona Holdings Inc preferred first series grade E.

No dividends paid.

5. Resona Holdings Inc preferred first series grade F.

No dividends paid.

6. Resona Holdings Inc common.

ExDate	Amt	Declared	Record	Payable
	13.50		03/31/2025	06/10/2025
	14.50		09/30/2025	12/09/2025
	14.50		03/31/2026	06/09/2026

7. Resona Holdings Inc preferred first series grade B.

ExDate	Amt	Declared	Record	Payable
	0.19		03/31/2025	06/25/2025
	0.18		09/30/2025	12/24/2025
	0.18		03/31/2026	06/29/2026

8. Resona Holdings Inc preferred type 5.

No dividends paid.

9. Resona Holdings Inc preferred first series type 2.

No dividends paid.

10. Resona Holdings Inc preferred first series grade C.

No dividends paid.

11. Resona Holdings Inc preferred first series grade D.

No dividends paid.

12. Resona Holdings Inc preferred type 9.

No dividends paid.

13. Resona Holdings Inc preferred first series type 3.

No dividends paid.

Annual Dividends:

1. Resona Holdings Inc preferred first series type 1.

No dividends paid.

2. Resona Holdings Inc preferred type 6.

No dividends paid.

3. Resona Holdings Inc preferred type 4.
No dividends paid.
4. Resona Holdings Inc preferred first series grade E.
No dividends paid.
5. Resona Holdings Inc preferred first series grade F.
No dividends paid.
6. Resona Holdings Inc common.

2025 . . . . . 28.00 2026 . . . . . 14.50
7. Resona Holdings Inc preferred first series grade B.

2025. . . . . 0.37 2026. . . . . 0.18
8. Resona Holdings Inc preferred type 5.
No dividends paid.
9. Resona Holdings Inc preferred first series type 2.
No dividends paid.
10. Resona Holdings Inc preferred first series grade C.
No dividends paid.
11. Resona Holdings Inc preferred first series grade D.
No dividends paid.
12. Resona Holdings Inc preferred type 9.
No dividends paid.
13. Resona Holdings Inc preferred first series type 3.
No dividends paid.

RESORTTRUST INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	201,803,000
Other Revenue	…	…	0
Revenue	263,020,000	249,333,000	201,803,000
Direct Expenses	58,429,000	56,209,000	31,111,000
Gross Profit	204,591,000	193,124,000	170,692,000
SG&A	175,429,000	166,758,000	149,572,000
Other OpEx	0	0	0
Indirect Expenses	175,429,000	166,758,000	149,572,000
Total Operating Expenses	233,858,000	222,967,000	180,683,000
Operating Income	29,162,000	26,366,000	21,120,000
Non-Op Net Interest Income	447,000	458,000	546,000
Non-Op For Curr Gains	7,000	(2,000)	3,000
Other Non-Op	(103,000)	1,588,000	1,201,000
Non-Op Income	351,000	2,044,000	1,750,000
EBT Continuing	29,513,000	28,410,000	22,870,000
Taxation (current)	10,167,000	10,090,000	7,226,000
Taxation (deferred)	(1,718,000)	(2,104,000)	(496,000)
Taxation	8,449,000	7,986,000	6,730,000
EAT Continuing	21,064,000	20,424,000	16,140,000
Min Ints	(152,000)	(286,000)	(247,000)
Net Income	20,912,000	20,139,000	15,892,000
Dividends Per Share	34	31	27
EPS - Basic - Cont	98.58	95.19	75.02
EPS - Primary	98.58	95.19	75.02
EPS -Diluted - Cont	98.58	95.19	75.02
EPS - Diluted	98.58	95.19	75.02
Shares (primary)	212,142	211,562	211,852
Shares (diluted)	212,142	211,562	211,852

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,010,000	28,352,000
Short Term Investments	13,054,000	5,893,000
Cash, Equivs & STI	46,064,000	34,245,000
Receivables	128,486,000	118,780,000
Raw Materials	2,167,000	2,050,000
WIP	12,733,000	25,699,000
Inventories - Other	7,006,000	5,282,000
Inventories	21,906,000	33,031,000
Other Current Assets	10,183,000	10,334,000
Current Assets	206,639,000	196,390,000
Net PPE	213,581,000	204,633,000
Intangibles Excl Goodwill	6,071,000	6,261,000
Intangibles	6,071,000	6,261,000
Other LT Assets	99,018,000	85,664,000
LT Assets	318,670,000	296,558,000
Total Assets	525,309,000	492,949,000
Accounts Payable	2,091,000	1,869,000
Accrued Exps	2,807,000	2,892,000
Accounts Payable & Accrued Expenses	4,898,000	4,761,000
Current Debt	4,268,000	5,465,000
Current Capital Lease Obligations	1,543,000	1,514,000
Current Debt and Capital Leases	5,811,000	6,979,000
Other Current Liabilities	162,087,000	158,265,000
Current Liabilities	172,796,000	170,005,000
Long-Term Obligations	1,876,000	2,531,000
Deferred LT Liability Charges	68,000	76,000
Pensions & OPEB	5,197,000	4,121,000
Other LT Liabilities	178,688,000	165,473,000
Minorities (BS)	6,429,000	6,424,000
LT Liabilities	185,829,000	172,201,000
Total Liabilities	365,054,000	348,631,000
Net Assets	160,255,000	144,318,000
Common Share Capital	19,590,000	19,590,000
Share Premium	24,087,000	21,613,000
Retained Earnings	111,899,000	98,359,000
Treasury Stock	6,774,000	4,919,000
Other Equity	11,452,000	9,675,000
Shareholders' Equity	160,254,000	144,318,000
Total Liabilities & Stockholders' Equity	525,309,000	492,949,000
Net Current Assets	33,843,000	26,385,000
Total Assets Less Current Liabilities	352,513,000	322,944,000
Shares Outstanding	212,350	211,821

Recent Dividends:
1. Resorttrust Inc common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Resorttrust Inc common.
No dividends paid.
After 2-for-1 split: No dividends paid.

RHEON AUTOMATIC MACHINERY CO,. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	37,703,437
Other Revenue	…	…	0
Revenue	42,014,040	39,214,430	37,703,437
Direct Expenses	23,763,379	21,420,910	20,911,081
Gross Profit	18,250,661	17,793,520	16,792,356
SG&A	13,076,657	12,495,367	11,908,843
Other OpEx	0	0	0
Indirect Expenses	13,076,657	12,495,367	11,908,843
Total Operating Expenses	36,840,036	33,916,277	32,819,924
Operating Income	5,174,004	5,298,153	4,883,513
Non-Op Net Interest Income	49,972	74,606	12,163
Non-Op For Curr Gains	239,697	(37,813)	19,478
Other Non-Op	125,087	(23,689)	72,783
Non-Op Income	414,756	13,104	104,424
EBT Continuing	5,588,760	5,311,257	4,987,937
Taxation (current)	1,743,462	1,589,301	1,194,235
Taxation (deferred)	(53,048)	(167,879)	118,530
Taxation	1,690,414	1,421,422	1,312,765
EAT Continuing	3,898,346	3,889,835	3,675,172
Net Income	3,898,347	3,889,835	3,675,172
Dividends Per Share	58	44	42
EPS - Basic - Cont	144.63	144.74	136.96
EPS - Primary	144.63	144.74	136.96
EPS -Diluted - Cont	144.46	144.53	136.72
EPS - Diluted	144.46	144.53	136.72
Shares (primary)	26,954	26,875	26,834
Shares (diluted)	26,986	26,914	26,881

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,117,444	15,777,876
Cash, Equivs & STI	11,117,444	15,777,876
Receivables	4,574,574	4,058,407
Raw Materials	466,029	435,437
WIP	1,818,036	1,984,520
Finished Goods	6,753,096	6,095,998
Inventories - Other	0	0
Inventories	9,037,161	8,515,955
Other Current Assets	925,496	721,465
Current Assets	25,654,675	29,073,703
Net PPE	22,686,934	14,976,189
Intangibles Excl Goodwill	1,190,016	1,211,036
Intangibles	1,190,016	1,211,036
Other LT Assets	4,873,617	3,981,473
LT Assets	28,750,567	20,168,698
Total Assets	54,405,243	49,242,402
Accounts Payable	1,438,472	1,419,758
Accrued Exps	1,511,223	1,470,087
Accounts Payable & Accrued Expenses	2,949,695	2,889,845
Current Debt	1,153,570	660,730
Current Capital Lease Obligations	5,601	6,125
Current Debt and Capital Leases	1,159,171	666,855
Other Current Liabilities	5,511,971	5,310,341
Current Liabilities	9,620,837	8,867,041
Long-Term Obligations	582,394	751,927
Deferred LT Liability Charges	1,122,726	891,380
Other LT Liabilities	16,920	16,919
LT Liabilities	1,722,040	1,660,226
Total Liabilities	11,342,877	10,527,268
Net Assets	43,062,366	38,715,134
Common Share Capital	7,351,750	7,351,750
Share Premium	7,251,852	7,180,279
Retained Earnings	25,697,084	23,144,905
Treasury Stock	674,641	720,590
Other Equity	3,436,320	1,758,790
Shareholders' Equity	43,062,365	38,715,134
Total Liabilities & Stockholders' Equity	54,405,243	49,242,402
Net Current Assets	16,033,838	20,206,662
Total Assets Less Current Liabilities	44,784,406	40,375,361
Shares Outstanding	27,004	26,911

Recent Dividends:
1. Rheon Automatic Machinery Co,. Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Rheon Automatic Machinery Co,. Ltd. (Japan) common.
No dividends paid.

RICEGROWERS LTD.

Annual Report

Standardized Income Statement, Years Ended (A$000):

	04/30/26	05/01/25	05/01/24
Revenue	1,804,563	1,850,630	1,879,534
Direct Expenses	981,089	1,112,149	1,088,763
Gross Profit	823,474	738,481	790,771
SG&A	449,408	425,691	402,907
D&A (OpEx)	33,037	30,666	28,824
RR&I	1,156	1,127	10,005
Other OpEx	230,148	164,519	243,286
Indirect Expenses	713,749	622,003	685,022
Total Operating Expenses	1,694,838	1,734,152	1,773,785
Operating Income	109,725	116,478	105,749
Non-Op Income	(15,071)	(18,847)	(19,017)
EBT Continuing	94,654	97,631	86,732
Taxation	21,364	26,912	18,530
EAT Continuing	73,290	70,719	68,202
Min Ints	(2,559)	(2,308)	(5,067)
Net Income	70,731	68,411	63,135
Dividends Per Share	1	0.93	0.86
EPS - Basic - Cont	1.03	1.03	0.97
EPS - Primary	1.03	1.03	0.97
EPS -Diluted - Cont	1.03	1.02	0.95
EPS - Diluted	1.03	1.02	0.95
Shares (primary)	68,779	66,472	64,757
Shares (diluted)	68,934	67,129	66,121

Standardized Balance Sheet, Years Ended (A$000):

	04/30/26	05/01/25
Cash	44,170	66,993
Cash & Equivalents	44,170	66,993
Short Term Investments	0	0
Cash, Equivs & STI	44,170	66,993
Receivables	360,104	352,060
Inventories	447,102	657,908
Current Tax Assets	12,637	1,020
Other Current Assets	1,645	15
Current Assets	865,658	1,077,996
Net PPE	284,057	274,219
LT Investments	...	2,466
Intangibles Excl Goodwill	101,704	101,939
Intangibles	101,704	101,939
Deferred LT Asset Charges	24,511	23,042
Other LT Assets	2,900	2,900
LT Assets	413,172	404,566
Total Assets	1,278,830	1,482,562
Accounts Payable	363,319	503,003
Accounts Payable & Accrued Expenses	363,319	503,003
Current Debt	76,733	172,255
Current Debt and Capital Leases	76,733	172,255
Other Current Liabilities	59,705	56,616
Current Liabilities	499,757	731,874
Long-Term Obligations	118,426	112,965
Pensions & OPEB	2,305	2,207
Other LT Liabilities	590	818
Minorities (BS)	25,567	27,480
LT Liabilities	121,321	115,990
Total Liabilities	646,645	875,344
Net Assets	632,185	607,218
Common Share Capital	205,215	163,065
Retained Earnings	475,037	450,408
Other Equity	(48,067)	(6,255)
Shareholders' Equity	632,185	607,218
Total Liabilities & Stockholders' Equity	1,278,830	1,482,562
Net Current Assets	365,901	346,122
Total Assets Less Current Liabilities	779,073	750,688
Shares Outstanding	68,258	64,877

Recent Dividends:

1. Ricegrowers Ltd. Ricegrowers Co-Operative Ltd. ordinary.

No dividends paid.

2. Ricegrowers Ltd. class B.

No dividends paid.

3. Ricegrowers Ltd. class A.

No dividends paid.

Annual Dividends:

1. Ricegrowers Ltd. Ricegrowers Co-Operative Ltd. ordinary.

No dividends paid.

2. Ricegrowers Ltd. class B.

No dividends paid.

3. Ricegrowers Ltd. class A.

No dividends paid.

RIDE ON EXPRESS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,833,543	23,393,750	23,995,098
Direct Expenses	12,692,684	12,217,853	12,152,158
Gross Profit	11,140,859	11,175,897	11,842,940
SG&A	10,260,912	10,394,194	10,775,682
Other OpEx	0	0	0
Indirect Expenses	10,260,912	10,394,194	10,775,682
Total Operating Expenses	22,953,596	22,612,047	22,927,840
Operating Income	879,947	781,703	1,067,258
Non-Op Net Interest Income	(7,492)	(2,819)	(8,104)
Other Non-Op	291,164	(144,938)	(332,359)
Non-Op Income	283,672	(147,757)	(340,463)
EBT Continuing	1,163,619	633,946	726,795
Taxation (current)	443,093	316,343	371,939
Taxation (deferred)	20,284	(15,891)	(9,962)
Taxation	463,377	300,452	361,977
EAT Continuing	700,242	333,494	364,818
Min Ints	(348)	112	8
Net Income	699,892	333,605	364,824
Dividends Per Share	15	15	15
EPS - Basic - Cont	71.48	34.15	37.43
EPS - Primary	71.48	34.15	37.43
EPS -Diluted - Cont	71.48	34.15	37.43
EPS - Diluted	71.48	34.15	37.43
Shares (primary)	9,791	9,770	9,747
Shares (diluted)	9,791	9,770	9,747

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,700,385	6,544,597
Cash, Equivs & STI	7,700,385	6,544,597
Receivables	1,380,705	1,515,615
Raw Materials	426,694	281,711
Inventories - Other	91,254	112,230
Inventories	517,948	393,941
Other Current Assets	289,013	255,346
Current Assets	9,888,051	8,709,499
Net PPE	722,762	663,638
Intangibles Excl Goodwill	387,236	304,446
Intangibles	387,236	304,446
Other LT Assets	4,226,042	3,319,322
LT Assets	5,336,040	4,287,406
Total Assets	15,224,092	12,996,905
Accounts Payable	1,146,097	1,231,038
Accrued Exps	74,966	46,982
Accounts Payable & Accrued Expenses	1,221,063	1,278,020
Current Debt	980,384	610,942
Current Debt and Capital Leases	980,384	610,942
Other Current Liabilities	1,672,845	1,451,632
Current Liabilities	3,874,292	3,340,594
Long-Term Obligations	1,825,013	1,038,725
Deferred LT Liability Charges	157,164	57,175
Other LT Liabilities	517,259	530,028
Minorities (BS)	2,963	2,891
LT Liabilities	2,499,436	1,625,928
Total Liabilities	6,376,692	4,969,414
Net Assets	8,847,400	8,027,491
Common Share Capital	1,101,488	1,091,393
Share Premium	1,005,108	995,013
Retained Earnings	7,490,917	6,937,694
Treasury Stock	1,700,405	1,700,405
Other Equity	950,292	703,795
Shareholders' Equity	8,847,400	8,027,490
Total Liabilities & Stockholders' Equity	15,224,092	12,996,905
Net Current Assets	6,013,759	5,368,905
Total Assets Less Current Liabilities	11,349,800	9,656,311
Shares Outstanding	9,798	9,778

Recent Dividends:

1. Ride On Express Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Ride On Express Holdings Co Ltd common.

No dividends paid.

RIGHTS & ISSUES INVESTMENT TRUST PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	5,915	13,127	4,890
Net Income	4,746	11,802	3,594
Dividends Per Share	0.45	0.44	0.43
EPS - Basic - Cont	0.99	2.23	0.61
EPS - Primary	0.99	2.23	0.61
EPS -Diluted - Cont	0.99	2.23	0.61
EPS - Diluted	0.99	2.23	0.61
Shares (primary)	4,788	5,250	5,854
Shares (diluted)	4,788	5,250	5,854

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	2,809	1,893
Total Assets	124,762	123,635
Total Liabilities	287	488
Net Assets	124,475	123,147
Common Share Capital	1,195	1,210
Retained Earnings	101,898	81,693
Other Equity	21,382	40,244
Shareholders' Equity	124,475	123,147
Total Liabilities & Stockholders' Equity	124,762	123,635
Shares Outstanding	4,781	4,842

Recent Dividends:

1. Rights & Issues Investment Trust PLC ordinary.

No dividends paid.

2. Rights & Issues Investment Trust PLC 5.5% cumulative preference.

No dividends paid.

3. Rights & Issues Investment Trust PLC capital.

No dividends paid.

Annual Dividends:

1. Rights & Issues Investment Trust PLC ordinary.

No dividends paid.

2. Rights & Issues Investment Trust PLC 5.5% cumulative preference.

No dividends paid.

3. Rights & Issues Investment Trust PLC capital.

No dividends paid.

RIKEI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	12,131,675
Other Revenue	...	...	0
Revenue	19,535,970	18,725,797	12,131,675
Direct Expenses	15,809,151	15,193,733	9,337,835
Gross Profit	3,726,819	3,532,064	2,793,840
SG&A	2,489,919	2,417,776	2,225,488
Other OpEx	0	0	0
Indirect Expenses	2,489,919	2,417,776	2,225,488
Total Operating Expenses	18,299,070	17,611,509	11,563,323
Operating Income	1,236,900	1,114,288	568,352
Non-Op Net Interest Income	(35,561)	(10,402)	(4,187)
Non-Op For Curr Gains	6,548	8,466	3,203
Other Non-Op	(129,067)	(117,823)	(52,711)
Non-Op Income	(158,080)	(119,759)	(53,695)
EBT Continuing	1,078,820	994,529	514,657
Taxation (current)	304,664	347,397	155,572
Taxation (deferred)	14,427	(23,686)	(23,684)
Taxation	319,091	323,711	131,888
EAT Continuing	759,729	670,818	382,769
Min Ints	(13,238)	(9,555)	...
Net Income	746,490	661,261	382,769
Dividends Per Share	7	6	5
EPS - Basic - Cont	49.37	43.74	25.32
EPS - Primary	49.37	43.74	25.32
EPS -Diluted - Cont	49.37	43.74	25.32
EPS - Diluted	49.37	43.74	25.32
Shares (primary)	15,119	15,119	15,119
Shares (diluted)	15,119	15,119	15,119

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,111,943	3,075,749
Cash, Equivs & STI	4,111,943	3,075,749
Receivables	5,213,120	4,535,265
Inventories	1,415,065	903,838
Prepayments (ST)	1,265,720	1,582,751
Other Current Assets	147,440	194,842
Current Assets	12,153,288	10,292,445
Net PPE	430,211	430,771
Intangibles Excl Goodwill	35,649	22,140
Intangibles	35,649	22,140

Other LT Assets	324,857	338,992
LT Assets	790,717	791,903
Total Assets	12,944,006	11,084,348
Accounts Payable	2,155,591	1,073,447
Accounts Payable & Accrued Expenses	2,155,591	1,073,447
Current Debt	2,720,524	3,023,560
Current Debt and Capital Leases	2,720,524	3,023,560
Other Current Liabilities	1,298,766	1,291,884
Current Liabilities	6,174,881	5,388,891
Long-Term Obligations	487,412	47,900
Pensions & OPEB	196,377	223,682
Other LT Liabilities	26,872	38,293
Minorities (BS)	33,070	27,452
LT Liabilities	710,661	309,875
Total Liabilities	6,918,612	5,726,218
Net Assets	6,025,394	5,358,130
Common Share Capital	3,426,916	3,426,916
Share Premium	606,241	605,508
Retained Earnings	2,106,703	1,450,930
Treasury Stock	112,350	112,338
Other Equity	(2,117)	(12,886)
Shareholders' Equity	6,025,393	5,358,130
Total Liabilities & Stockholders' Equity	12,944,006	11,084,348
Net Current Assets	5,978,407	4,903,554
Total Assets Less Current Liabilities	6,769,125	5,695,457
Shares Outstanding	15,119	15,119

Recent Dividends:

1. Rikei Corp common.

No dividends paid.

Annual Dividends:

1. Rikei Corp common.

No dividends paid.

RIKEN KEIKI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	55,212,234	49,038,948	45,581,356
Direct Expenses	28,049,166	24,411,589	22,155,520
Gross Profit	27,163,068	24,627,359	23,425,836
SG&A	14,738,040	13,985,069	11,949,745
Other OpEx	0	0	0
Indirect Expenses	14,738,040	13,985,069	11,949,745
Total Operating Expenses	42,787,206	38,396,658	34,105,265
Operating Income	12,425,028	10,642,290	11,476,091
Non-Op Net Interest Income	72,293	49,348	57,777
Non-Op For Curr Gains	512,537	(249,525)	355,389
Other Non-Op	343,011	906,281	409,035
Non-Op Income	927,841	706,104	822,201
EBT Continuing	13,352,869	11,348,394	12,298,292
Taxation (current)	3,329,608	3,586,647	3,437,358
Taxation (deferred)	66,244	(245,216)	482,267
Taxation	3,395,852	3,341,431	3,919,625
EAT Continuing	9,957,017	8,006,963	8,378,667
Min Ints	345	593	...
Net Income	9,957,363	8,007,557	8,378,668
Dividends Per Share	55	45	40
EPS - Basic - Cont	217.32	172.10	179.91
EPS - Primary	217.32	172.10	179.91
EPS -Diluted - Cont	217.32	172.10	179.91
EPS - Diluted	217.32	172.10	179.91
Shares (primary)	45,819	46,529	46,572
Shares (diluted)	45,819	46,529	46,572

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,428,323	18,320,799
Short Term Investments	10,501,462	4,927,869
Cash, Equivs & STI	27,929,785	23,248,668
Receivables	16,134,706	16,349,927
Raw Materials	6,749,951	8,046,787
WIP	7,344,604	6,538,874
Inventories - Other	5,667,231	4,640,908
Inventories	19,761,786	19,226,569
Other Current Assets	1,170,252	1,723,162
Current Assets	64,996,529	60,548,326
Net PPE	19,447,999	18,809,353
Intangibles Excl Goodwill	3,439,950	2,561,722
Intangibles	3,439,950	2,561,722
Other LT Assets	13,166,155	10,844,048
LT Assets	36,054,104	32,215,123
Total Assets	101,050,633	92,763,450
Accounts Payable	3,025,832	2,927,084
Accrued Exps	1,124,428	1,044,189
Accounts Payable & Accrued Expenses	4,150,260	3,971,273
Current Debt	1,021,335	995,000
Current Capital Lease Obligations	630,465	594,829
Current Debt and Capital Leases	1,651,800	1,589,829
Other Current Liabilities	5,120,979	6,210,319
Current Liabilities	10,923,039	11,771,421
Long-Term Obligations	814,720	850,580
Deferred LT Liability Charges	2,424,718	1,659,516
Other LT Liabilities	1,504,307	977,636
Minorities (BS)	4,590	4,806
LT Liabilities	4,743,745	3,487,732
Total Liabilities	15,671,375	15,263,959
Net Assets	85,379,258	77,499,491
Common Share Capital	2,565,500	2,565,500
Share Premium	1,146,625	1,135,319
Retained Earnings	76,940,378	69,283,811
Treasury Stock	3,461,095	1,922,546
Other Equity	8,187,850	6,437,406
Shareholders' Equity	85,379,258	77,499,490
Total Liabilities & Stockholders' Equity	101,050,633	92,763,450
Net Current Assets	54,073,490	48,776,905
Total Assets Less Current Liabilities	90,127,594	80,992,029
Shares Outstanding	45,456	45,939

Recent Dividends:

1. Riken Keiki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Riken Keiki Co., Ltd. (Japan) common.

No dividends paid.

RIKEN VITAMIN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	91,484,000
Other Revenue	...	...	0
Revenue	96,300,000	95,582,000	91,484,000
Direct Expenses	66,532,000	64,312,000	61,598,000
Gross Profit	29,768,000	31,270,000	29,886,000
SG&A	22,866,000	22,545,000	20,514,000
Other OpEx	38,000	0	0
Indirect Expenses	22,904,000	22,545,000	20,514,000
Total Operating Expenses	89,436,000	86,857,000	82,112,000
Operating Income	6,864,000	8,725,000	9,372,000
Non-Op Net Interest Income	53,000	111,000	92,000
Non-Op For Curr Gains	(128,000)	(230,000)	267,000
Other Non-Op	3,418,000	4,104,000	2,179,000
Non-Op Income	3,343,000	3,985,000	2,538,000
EBT Continuing	10,207,000	12,710,000	11,910,000
Taxation (current)	2,952,000	2,497,000	1,808,000
Taxation (deferred)	251,000	816,000	1,340,000
Taxation	3,203,000	3,313,000	3,148,000
EAT Continuing	7,004,000	9,397,000	8,762,000
Min Ints	(3,000)	(3,000)	(3,000)
Net Income	7,035,000	9,388,000	8,755,000
Dividends Per Share	110	94	81
EPS - Basic - Cont	238.19	310.08	268.44
EPS - Primary	238.19	310.08	268.44
EPS -Diluted - Cont	238.19	310.08	268.44
EPS - Diluted	238.19	310.08	268.44
Shares (primary)	29,538	30,278	32,617
Shares (diluted)	29,538	30,278	32,617

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,070,000	22,298,000
Cash, Equivs & STI	20,070,000	22,298,000
Receivables	22,652,000	21,808,000
Raw Materials	6,541,000	6,028,000
WIP	5,746,000	4,995,000
Inventories - Other	9,774,000	8,587,000
Inventories	22,061,000	19,610,000
Other Current Assets	1,444,000	1,983,000
Current Assets	66,227,000	65,699,000
Net PPE	27,829,000	25,525,000
Intangibles Excl Goodwill	1,011,000	980,000
Intangibles	1,011,000	980,000
Other LT Assets	21,320,000	20,795,000
LT Assets	50,160,000	47,300,000
Total Assets	116,387,000	112,999,000
Accounts Payable	7,406,000	7,418,000
Accrued Exps	4,034,000	4,246,000
Accounts Payable & Accrued Expenses	11,440,000	11,664,000
Current Debt	1,941,000	3,373,000
Current Debt and Capital Leases	1,941,000	3,373,000
Other Current Liabilities	6,053,000	6,092,000
Current Liabilities	19,434,000	21,129,000
Long-Term Obligations	5,200,000	6,541,000
Deferred LT Liability Charges	4,231,000	3,808,000
Pensions & OPEB	552,000	536,000
Other LT Liabilities	3,590,000	1,784,000
Minorities (BS)	40,000	37,000
LT Liabilities	13,573,000	12,669,000
Total Liabilities	33,047,000	33,836,000
Net Assets	83,340,000	79,163,000
Common Share Capital	2,537,000	2,537,000
Share Premium	2,466,000	2,466,000
Retained Earnings	68,413,000	64,774,000
Treasury Stock	3,927,000	1,952,000
Other Equity	13,850,000	11,338,000
Shareholders' Equity	83,339,000	79,163,000
Total Liabilities & Stockholders' Equity	116,387,000	112,999,000
Net Current Assets	46,793,000	44,570,000
Total Assets Less Current Liabilities	96,953,000	91,870,000
Shares Outstanding	29,188	29,873

Recent Dividends:

1. Riken Vitamin Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Riken Vitamin Co., Ltd. (Japan) common.

No dividends paid.

RINKO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,110,587
Other Revenue	...	...	0
Revenue	13,856,138	13,542,957	13,110,587
Direct Expenses	12,028,944	11,773,263	11,640,220
Gross Profit	1,827,194	1,769,694	1,470,367
SG&A	1,336,118	1,296,041	1,317,468
Other OpEx	0	0	0
Indirect Expenses	1,336,118	1,296,041	1,317,468
Total Operating Expenses	13,365,062	13,069,304	12,957,688
Operating Income	491,076	473,653	152,899
Non-Op Net Interest Income	(106,768)	(81,694)	(70,075)
Other Non-Op	426,469	289,384	328,863
Non-Op Income	319,701	207,690	258,788
EBT Continuing	810,777	681,343	411,687
Taxation (current)	130,919	118,962	72,410
Taxation (deferred)	(384,890)	35,539	(18,619)

Taxation	(253,971)	154,501	53,791
EAT Continuing	1,064,748	526,842	357,896
Net Income	1,064,750	526,842	357,898
Dividends Per Share	60	40	30
EPS - Basic - Cont	408.25	205.03	133.23
EPS - Primary	408.25	205.03	133.23
EPS -Diluted - Cont	408.25	205.03	133.23
EPS - Diluted	408.25	205.03	133.23
Shares (primary)	2,608	2,570	2,686
Shares (diluted)	2,608	2,570	2,686

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	526,959	381,363
Cash, Equivs & STI	526,959	381,363
Receivables	2,762,899	2,839,991
Raw Materials	52,887	59,081
WIP	4,413	18,193
Inventories - Other	85,587	118,230
Inventories	142,887	195,504
Other Current Assets	183,598	218,461
Current Assets	3,616,343	3,635,319
Net PPE	28,792,743	28,686,626
Intangibles Excl Goodwill	45,525	53,323
Intangibles	45,525	53,323
Other LT Assets	7,368,343	6,117,798
LT Assets	36,206,611	34,857,747
Total Assets	39,827,777	38,500,510
Accounts Payable	1,376,411	1,429,189
Accounts Payable & Accrued Expenses	1,376,411	1,429,189
Current Debt	4,278,089	4,555,658
Current Capital Lease Obligations	138,090	132,924
Current Debt and Capital Leases	4,416,179	4,688,582
Other Current Liabilities	1,143,781	1,192,379
Current Liabilities	6,936,371	7,310,150
Long-Term Obligations	4,357,591	4,575,301
Deferred LT Liability Charges	7,229,186	7,146,233
Pensions & OPEB	629,576	718,163
Other LT Liabilities	746,066	768,858
LT Liabilities	12,962,419	13,208,555
Total Liabilities	19,898,790	20,518,705
Net Assets	19,928,987	17,981,805
Common Share Capital	1,950,000	1,950,000
Share Premium	809,241	809,241
Retained Earnings	4,222,837	3,262,276
Treasury Stock	136,007	204,238
Other Equity	13,082,915	12,164,525
Shareholders' Equity	19,928,986	17,981,804
Total Liabilities & Stockholders' Equity	39,827,777	38,500,510
Net Current Assets	(3,320,028)	(3,674,831)
Total Assets Less Current Liabilities	32,891,406	31,190,360
Shares Outstanding	2,626	2,589

Recent Dividends:

1. Rinko Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Rinko Corp. (Japan) common.

No dividends paid.

RINNAI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	430,186,000
Other Revenue	…	…	0
Revenue	470,392,000	460,319,000	430,186,000
Direct Expenses	306,704,000	304,257,000	292,343,000
Gross Profit	163,688,000	156,062,000	137,843,000
SG&A	113,156,000	110,056,000	98,479,000
D&A (OpEx)	250,000	335,000	334,000
Other OpEx	0	0	0
Indirect Expenses	113,406,000	110,391,000	98,813,000
Total Operating Expenses	420,110,000	414,648,000	391,156,000
Operating Income	50,282,000	45,671,000	39,030,000
Non-Op Net Interest Income	3,157,000	2,908,000	2,422,000
Non-Op For Curr Gains	1,724,000	(100,000)	2,340,000
Other Non-Op	4,330,000	1,410,000	2,130,000
Non-Op Income	9,211,000	4,218,000	6,892,000
EBT Continuing	59,493,000	49,889,000	45,922,000
Taxation (current)	13,896,000	12,844,000	10,418,000
Taxation (deferred)	2,286,000	(146,000)	973,000
Taxation	16,182,000	12,698,000	11,391,000
EAT Continuing	43,311,000	37,191,000	34,531,000
Min Ints	(7,149,000)	(7,497,000)	(7,862,000)
Net Income	36,160,000	29,691,000	26,667,000
Dividends Per Share	100	80	60
EPS - Basic - Cont	259.96	209.66	184.75
EPS - Primary	259.96	209.66	184.75
EPS -Diluted - Cont	259.96	209.66	184.75
EPS - Diluted	259.96	209.66	184.75
Shares (primary)	139,100	141,613	144,340
Shares (diluted)	139,100	141,613	144,340

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	172,202,000	170,846,000
Short Term Investments	12,922,000	5,967,000
Cash, Equivs & STI	185,124,000	176,813,000
Receivables	101,658,000	100,411,000
Raw Materials	36,104,000	36,826,000
Inventories - Other	44,324,000	41,526,000
Inventories	80,428,000	78,352,000
Other Current Assets	6,975,000	6,906,000
Current Assets	374,185,000	362,482,000
Net PPE	157,817,000	152,293,000
Intangibles Excl Goodwill	17,946,000	7,791,000
Intangibles	17,946,000	7,791,000
Other LT Assets	99,620,000	84,019,000
LT Assets	275,383,000	244,103,000
Total Assets	649,569,000	606,586,000
Accounts Payable	42,362,000	50,803,000
Accounts Payable & Accrued Expenses	42,362,000	50,803,000
Current Debt	12,801,000	…
Current Debt and Capital Leases	12,801,000	…
Other Current Liabilities	55,452,000	57,802,000
Current Liabilities	110,615,000	108,605,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	26,369,000	17,741,000
Pensions & OPEB	7,389,000	8,313,000
Other LT Liabilities	11,071,000	10,208,000
Minorities (BS)	56,870,000	55,872,000
LT Liabilities	44,829,000	36,262,000
Total Liabilities	212,315,000	200,739,000
Net Assets	437,254,000	405,847,000
Common Share Capital	6,484,000	6,484,000
Share Premium	8,324,000	8,428,000
Retained Earnings	367,029,000	352,932,000
Treasury Stock	10,568,000	10,851,000
Other Equity	65,985,000	48,853,000
Shareholders' Equity	437,254,000	405,846,000
Total Liabilities & Stockholders' Equity	649,569,000	606,586,000
Net Current Assets	263,570,000	253,877,000
Total Assets Less Current Liabilities	538,954,000	497,981,000
Shares Outstanding	138,072	140,640

Recent Dividends:

1. Rinnai Corp common.

No dividends paid.

2. Rinnai Corp American Depositary Receipts.

No dividends paid.

After 20% split:

ExDate	Amt	Declared	Record	Payable
	0.12		03/31/2023	07/17/2023
	0.10		09/29/2023	12/22/2023
	0.09		03/28/2024	07/15/2024
	0.13		09/30/2024	12/20/2024
	0.14		03/31/2025	07/11/2025
	0.16		09/30/2025	12/19/2025

4. Rinnai Corp common.

ExDate	Amt	Declared	Record	Payable
	85.00		03/31/2023	06/30/2023
	30.00		09/30/2023	12/08/2023
	30.00		03/31/2024	06/28/2024
	40.00		09/30/2024	12/06/2024
	40.00		03/31/2025	06/26/2025
	50.00		09/30/2025	12/05/2025

Annual Dividends:

1. Rinnai Corp common.

No dividends paid.

2. Rinnai Corp American Depositary Receipts.

No dividends paid.

After 20% split:

2023 ..... 0.22 2024 ..... 0.23 2025 ..... 0.30

4. Rinnai Corp common.

2023 ..... 115.00 2024 ..... 70.00 2025 ..... 90.00

RION CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	28,501,956	27,877,879	25,726,997
Direct Expenses	14,444,538	13,815,245	12,680,762
Gross Profit	14,057,418	14,062,634	13,046,235
SG&A	9,695,451	10,028,644	9,571,345
Other OpEx	0	0	0
Indirect Expenses	9,695,451	10,028,644	9,571,345
Total Operating Expenses	24,139,989	23,843,889	22,252,107
Operating Income	4,361,967	4,033,990	3,474,890
Non-Op Net Interest Income	13,359	11,055	8,602
Non-Op For Curr Gains	3,623	2,736	9,176
Other Non-Op	(5,650)	(147,344)	25,149
Non-Op Income	11,332	(133,553)	42,927
EBT Continuing	4,373,299	3,900,437	3,517,817
Taxation (current)	1,107,523	1,085,395	869,059
Taxation (deferred)	(79,860)	(44,731)	(3,620)
Taxation	1,027,663	1,040,664	865,439
EAT Continuing	3,345,636	2,859,773	2,652,378
Net Income	3,345,635	2,859,770	2,652,379
Dividends Per Share	85	70	55
EPS - Basic - Cont	271.41	232.19	215.51
EPS - Primary	271.41	232.19	215.51
EPS -Diluted - Cont	271.41	232.19	215.51
EPS - Diluted	271.41	232.19	215.51
Shares (primary)	12,327	12,316	12,307
Shares (diluted)	12,327	12,316	12,307

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,562,701	6,014,015
Cash, Equivs & STI	8,562,701	6,014,015
Receivables	8,196,909	8,214,552
Inventories	7,838,874	8,034,551
Prepayments (ST)	288,693	218,272
Other Current Assets	244,796	202,055
Current Assets	25,131,973	22,683,445
Net PPE	11,427,806	11,840,373
Intangibles Excl Goodwill	1,905,013	2,238,543
Intangibles	1,905,013	2,238,543
Other LT Assets	3,319,258	2,370,196
LT Assets	16,652,077	16,449,112
Total Assets	41,784,051	39,132,557
Accounts Payable	1,674,505	2,296,724
Accrued Exps	1,673,405	1,663,492
Accounts Payable & Accrued Expenses	3,347,910	3,960,216
Other Current Liabilities	1,280,269	1,494,641
Current Liabilities	4,628,179	5,454,857
Long-Term Obligations	0	0

Deferred LT Liability Charges	1,537,825	1,535,684
Pensions & OPEB	619,151	506,635
Other LT Liabilities	195,681	199,609
LT Liabilities	2,352,657	2,241,928
Total Liabilities	6,980,836	7,696,786
Net Assets	34,803,215	31,435,771
Common Share Capital	2,079,254	2,064,899
Share Premium	2,502,752	2,488,397
Retained Earnings	24,946,037	22,549,374
Treasury Stock	10,728	10,728
Other Equity	5,285,899	4,343,829
Shareholders' Equity	34,803,214	31,435,771
Total Liabilities & Stockholders' Equity	41,784,051	39,132,557
Net Current Assets	20,503,794	17,228,588
Total Assets Less Current Liabilities	37,155,872	33,677,700
Shares Outstanding	12,330	12,319

Recent Dividends:
1. Rion Co Ltd common.
No dividends paid.
Annual Dividends:
1. Rion Co Ltd common.
No dividends paid.

RISE INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	348,000
Other Revenue	…	…	1,000
Revenue	433,000	383,000	349,000
Direct Expenses	61,000	62,000	58,000
Gross Profit	372,000	321,000	291,000
SG&A	324,000	286,000	276,000
Other OpEx	0	0	0
Indirect Expenses	324,000	286,000	276,000
Total Operating Expenses	385,000	348,000	334,000
Operating Income	48,000	35,000	15,000
Non-Op Net Interest Income	…	(1,000)	(2,000)
Other Non-Op	…	21,000	10,000
Non-Op Income	46,000	20,000	8,000
EBT Continuing	94,000	55,000	23,000
Taxation (current)	44,000	50,000	46,000
Taxation (deferred)	…	(2,000)	(11,000)
Taxation	44,000	48,000	35,000
EAT Continuing	50,000	7,000	(12,000)
Net Income	(131,000)	(157,000)	(159,000)
Pref Divs & Similar	182,000	166,000	148,000
Net Income to Common	(313,000)	(323,000)	(307,000)
EPS - Basic - Cont	(1.37)	(1.64)	(1.66)
EPS - Primary	(1.37)	(1.64)	(1.66)
EPS -Diluted - Cont	(1.37)	(1.64)	(1.66)
EPS - Diluted	(1.37)	(1.64)	(1.66)
Shares (primary)	96,013	96,013	96,013
Shares (diluted)	96,013	96,013	96,013

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	466,000	462,000
Cash, Equivs & STI	466,000	462,000
Receivables	35,000	25,000
Other Current Assets	17,000	9,000
Current Assets	518,000	496,000
Net PPE	1,262,000	1,308,000
Other LT Assets	74,000	21,000
LT Assets	1,336,000	1,329,000
Total Assets	1,854,000	1,826,000
Accounts Payable	1,000	…
Accrued Exps	39,000	22,000
Accounts Payable & Accrued Expenses	40,000	22,000
Current Debt	10,000	32,000
Current Debt and Capital Leases	10,000	32,000
Other Current Liabilities	37,000	43,000
Current Liabilities	87,000	97,000
Long-Term Obligations	0	10,000
Pensions & OPEB	31,000	25,000
Other LT Liabilities	36,000	44,000
LT Liabilities	67,000	79,000
Total Liabilities	155,000	177,000
Net Assets	1,699,000	1,649,000
Share Premium	1,613,000	1,613,000
Retained Earnings	(14,000)	(65,000)
Other Equity	100,000	100,000
Shareholders' Equity	1,699,000	1,648,000
Total Liabilities & Stockholders' Equity	1,854,000	1,826,000
Net Current Assets	431,000	399,000
Total Assets Less Current Liabilities	1,767,000	1,729,000
Shares Outstanding	96,013	96,013

Recent Dividends:
1. Rise Inc common.
No dividends paid.
2. Rise Inc preferred class A.
No dividends paid.
Annual Dividends:
1. Rise Inc common.
No dividends paid.
2. Rise Inc preferred class A.
No dividends paid.

RISKMONSTER.COM (TOKYO)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	3,824,037	3,728,251	3,666,482
Direct Expenses	2,054,181	2,026,959	1,912,756
Gross Profit	1,769,856	1,701,292	1,753,726
SG&A	1,409,660	1,437,299	1,452,732
Other OpEx	0	0	0
Indirect Expenses	1,409,660	1,437,299	1,452,732
Total Operating Expenses	3,463,841	3,464,258	3,365,488
Operating Income	360,196	263,993	300,994
Non-Op Net Interest Income	(177)	(1,368)	(1,170)
Non-Op For Curr Gains	(3,029)	…	(4,656)
Other Non-Op	(4,801)	(272,532)	6,413
Non-Op Income	(8,007)	(273,900)	587
EBT Continuing	352,189	(9,907)	301,581
Taxation (current)	78,772	73,337	144,736
Taxation (deferred)	46,580	(52,431)	(21,601)
Taxation	125,352	20,906	123,135
EAT Continuing	226,837	(30,813)	178,446
Min Ints	(3,522)	(18,780)	(17,507)
Net Income	223,311	(49,599)	160,935
Dividends Per Share	16	15	15
EPS - Basic - Cont	29.60	(6.67)	21.48
EPS - Primary	29.60	(6.67)	21.48
EPS -Diluted - Cont	29.56	(6.67)	21.48
EPS - Diluted	29.56	(6.67)	21.48
Shares (primary)	7,544	7,431	7,494
Shares (diluted)	7,555	7,431	7,494

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,748,686	1,225,736
Cash, Equivs & STI	1,748,686	1,225,736
Receivables	501,841	448,629
Raw Materials	9,125	10,287
Inventories - Other	0	0
Inventories	9,125	10,287
Other Current Assets	91,510	882,561
Current Assets	2,351,162	2,567,213
Net PPE	995,587	1,005,751
Intangibles Excl Goodwill	2,228,667	2,038,248
Intangibles	2,228,667	2,038,248
Other LT Assets	1,406,290	1,528,050
LT Assets	4,630,544	4,572,049
Total Assets	6,981,706	7,139,262
Current Debt	233,400	350,100
Current Capital Lease Obligations	5,427	4,740
Current Debt and Capital Leases	238,827	354,840
Other Current Liabilities	412,139	504,348
Current Liabilities	650,966	859,188
Long-Term Obligations	0	0
Deferred LT Liability Charges	262,097	237,974
Pensions & OPEB	25,189	30,734
Other LT Liabilities	23,854	29,190
Minorities (BS)	99,909	94,760
LT Liabilities	311,140	297,898
Total Liabilities	1,062,016	1,251,846
Net Assets	5,919,690	5,887,416
Common Share Capital	1,188,168	1,188,168
Share Premium	805,243	813,643
Retained Earnings	3,308,051	3,196,694
Treasury Stock	98,855	96,562
Other Equity	717,083	785,472
Shareholders' Equity	5,919,690	5,887,415
Total Liabilities & Stockholders' Equity	6,981,706	7,139,262
Net Current Assets	1,700,196	1,708,025
Total Assets Less Current Liabilities	6,330,740	6,280,074
Shares Outstanding	7,459	7,464

Recent Dividends:
1. Riskmonster.com (Tokyo) common.
No dividends paid.
Annual Dividends:
1. Riskmonster.com (Tokyo) common.
No dividends paid.

RIVER ELETEC CORP NIRASAKI

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	5,454,341
Other Revenue	…	…	0
Revenue	5,784,902	5,698,619	5,454,341
Direct Expenses	4,543,972	4,436,431	4,170,952
Gross Profit	1,240,930	1,262,188	1,283,389
SG&A	1,311,696	1,337,908	1,274,415
Other OpEx	0	0	0
Indirect Expenses	1,311,696	1,337,908	1,274,415
Total Operating Expenses	5,855,668	5,774,339	5,445,367
Operating Income	(70,766)	(75,720)	8,974
Non-Op Net Interest Income	(21,014)	(12,298)	(22,530)
Non-Op For Curr Gains	21,821	5,397	57,839
Other Non-Op	103,720	22,030	(90,005)
Non-Op Income	104,527	15,129	(54,696)
EBT Continuing	33,761	(60,591)	(45,722)
Taxation (current)	27,123	19,663	20,303
Taxation (deferred)	18,807	(766)	67,242
Taxation	45,930	18,897	87,545
EAT Continuing	(12,169)	(79,488)	(133,267)
Net Income	(12,171)	(79,487)	(133,265)
Dividends Per Share	10	10	10
EPS - Basic - Cont	(1.48)	(9.66)	(15.92)
EPS - Primary	(1.48)	(9.66)	(15.92)
EPS -Diluted - Cont	(1.48)	(9.66)	(15.92)
EPS - Diluted	(1.48)	(9.66)	(15.92)
Shares (primary)	8,230	8,230	8,371
Shares (diluted)	8,230	8,230	8,371

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,814,990	2,849,439
Cash, Equivs & STI	2,814,990	2,849,439
Receivables	1,315,212	1,247,306
Raw Materials	1,146,182	1,012,102
WIP	667,116	612,292
Finished Goods	224,254	254,849

Inventories - Other	0	0
Inventories	2,037,552	1,879,243
Other Current Assets	432,101	441,734
Current Assets	6,599,855	6,417,722
Net PPE	3,721,988	4,044,662
Intangibles Excl Goodwill	29,152	33,615
Intangibles	29,152	33,615
Other LT Assets	358,665	293,625
LT Assets	4,109,805	4,371,902
Total Assets	10,709,660	10,789,625
Accounts Payable	327,153	389,777
Accrued Exps	92,273	120,773
Accounts Payable & Accrued Expenses	419,426	510,550
Current Debt	1,752,626	1,802,693
Current Debt and Capital Leases	1,752,626	1,802,693
Other Current Liabilities	447,244	518,364
Current Liabilities	2,619,296	2,831,607
Long-Term Obligations	2,911,504	2,928,134
Deferred LT Liability Charges	41,502	438
Pensions & OPEB	482,701	450,562
Other LT Liabilities	68,152	81,226
LT Liabilities	3,503,859	3,460,360
Total Liabilities	6,123,156	6,291,968
Net Assets	4,586,504	4,497,657
Common Share Capital	1,681,829	1,681,829
Share Premium	643,845	643,845
Retained Earnings	1,912,696	2,007,167
Treasury Stock	250,345	250,345
Other Equity	598,479	415,161
Shareholders' Equity	4,586,504	4,497,657
Total Liabilities & Stockholders' Equity	10,709,660	10,789,625
Net Current Assets	3,980,559	3,586,115
Total Assets Less Current Liabilities	8,090,364	7,958,018
Shares Outstanding	8,230	8,230

Recent Dividends:
1. River Eletec Corp Nirasaki common.
No dividends paid.
Annual Dividends:
1. River Eletec Corp Nirasaki common.
No dividends paid.

RIX CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	55,827,347	54,727,738	49,752,635
Direct Expenses	41,079,358	41,134,876	37,339,469
Gross Profit	14,747,989	13,592,862	12,413,166
SG&A	11,210,327	9,710,722	8,868,686
Other OpEx	0	0	0
Indirect Expenses	11,210,327	9,710,722	8,868,686
Total Operating Expenses	52,289,685	50,845,598	46,208,155
Operating Income	3,537,662	3,882,140	3,544,480
Non-Op Net Interest Income	22,107	37,687	20,441
Non-Op For Curr Gains	51,398	39,491	164,198
Other Non-Op	974,781	189,905	211,551
Non-Op Income	1,048,286	267,083	396,190
EBT Continuing	4,585,948	4,149,223	3,940,670
Taxation (current)	1,522,360	1,297,672	1,074,790
Taxation (deferred)	(17,979)	(38,229)	44,591
Taxation	1,504,381	1,259,443	1,119,381
EAT Continuing	3,081,567	2,889,780	2,821,289
Min Ints	98,718	(48,468)	(41,334)
Net Income	3,180,286	2,841,313	2,779,957
Dividends Per Share	157	141	141
EPS - Basic - Cont	392.47	351	343.79
EPS - Primary	392.47	351	343.79
EPS -Diluted - Cont	392.47	351	343.79
EPS - Diluted	392.47	351	343.79
Shares (primary)	8,103	8,095	8,086
Shares (diluted)	8,103	8,095	8,086

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,407,138	8,176,129
Cash, Equivs & STI	8,407,138	8,176,129
Receivables	20,817,983	20,098,443
Raw Materials	309,487	246,256
WIP	824,925	622,885
Inventories - Other	2,695,299	2,572,541
Inventories	3,829,711	3,441,682
Prepayments (ST)	138,731	124,132
Other Current Assets	578,665	568,015
Current Assets	33,772,228	32,408,401
Net PPE	6,120,506	5,425,947
Intangibles Excl Goodwill	1,626,678	793,746
Intangibles	1,626,678	793,746
Other LT Assets	5,986,222	5,185,760
LT Assets	13,733,406	11,405,453
Total Assets	47,505,634	43,813,854
Accounts Payable	10,281,397	12,138,858
Accrued Exps	1,319,108	1,176,644
Accounts Payable & Accrued Expenses	11,600,505	13,315,502
Current Debt	1,547,316	1,432,272
Current Capital Lease Obligations	43,768	33,301
Current Debt and Capital Leases	1,591,084	1,465,573
Other Current Liabilities	3,017,150	1,503,556
Current Liabilities	16,208,739	16,284,631
Long-Term Obligations	294,784	205,600
Deferred LT Liability Charges	618,067	171,272
Pensions & OPEB	738,948	826,761
Other LT Liabilities	457,409	272,113
Minorities (BS)	490,506	555,292
LT Liabilities	2,109,208	1,475,746
Total Liabilities	18,808,454	18,315,670
Net Assets	28,697,180	25,498,184
Common Share Capital	827,900	827,900
Share Premium	1,117,875	1,102,776
Retained Earnings	24,534,334	22,376,851
Treasury Stock	582,959	591,232
Other Equity	2,800,029	1,781,889
Shareholders' Equity	28,697,179	25,498,184
Total Liabilities & Stockholders' Equity	47,505,634	43,813,854
Net Current Assets	17,563,489	16,123,770
Total Assets Less Current Liabilities	31,296,895	27,529,223
Shares Outstanding	8,106	8,098

Recent Dividends:
1. Rix Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. Rix Corp (Japan) common.
No dividends paid.

RIZAP GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	166,298,000
Other Revenue	…	…	0
Revenue	167,257,000	171,090,000	166,298,000
Direct Expenses	90,466,000	87,021,000	84,516,000
Gross Profit	76,791,000	84,069,000	81,782,000
SG&A	69,920,000	81,352,000	83,169,000
Other OpEx	(4,258,000)	835,000	(793,000)
Indirect Expenses	65,662,000	82,187,000	82,376,000
Total Operating Expenses	156,128,000	169,208,000	166,892,000
Operating Income	11,129,000	1,882,000	(594,000)
Non-Op Gains	(41,000)	…	…
Other Non-Op	(2,958,000)	…	…
Non-Op Income	(2,999,000)	(3,378,000)	(3,930,000)
EBT Continuing	8,130,000	(1,496,000)	(4,524,000)
Taxation	3,499,000	(3,336,000)	(176,000)
EAT Continuing	4,631,000	1,840,000	(4,348,000)
Min Ints	(4,291,000)	(1,055,000)	157,000
Disc Ops	1,101,000	(521,000)	(109,000)
Net Income	1,440,000	264,000	(4,300,000)
Dividends Per Share	0.67	…	…
EPS - Basic - Cont	2.41	0.45	(7.73)
EPS - Primary	2.41	0.45	(7.73)
EPS -Diluted - Cont	2.40	0.44	(7.73)
EPS - Diluted	2.40	0.44	(7.73)
Shares (primary)	596,663	589,641	556,217
Shares (diluted)	596,663	589,641	556,217

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,067,000	20,058,000
Short Term Investments	223,000	713,000
Cash, Equivs & STI	29,290,000	20,771,000
Receivables	20,978,000	20,136,000
Inventories	20,075,000	24,215,000
Current Tax Assets	86,000	141,000
Assets Held for Sale (ST)	…	3,288,000
Other Current Assets	3,485,000	3,541,000
Current Assets	73,914,000	72,092,000
Net PPE	33,854,000	35,978,000
LT Investments	10,269,000	10,223,000
Goodwill	1,867,000	1,876,000
Intangibles Excl Goodwill	3,438,000	3,052,000
Intangibles	5,305,000	4,928,000
Deferred LT Asset Charges	4,082,000	6,746,000
Other LT Assets	36,055,000	39,559,000
LT Assets	89,565,000	97,434,000
Total Assets	163,480,000	169,526,000
Accounts Payable	21,463,000	20,875,000
Accounts Payable & Accrued Expenses	21,463,000	20,875,000
Current Debt	31,406,000	36,394,000
Current Debt and Capital Leases	31,406,000	36,394,000
Other Current Liabilities	7,570,000	9,215,000
Current Liabilities	60,439,000	66,484,000
Long-Term Obligations	32,268,000	34,815,000
Deferred LT Liability Charges	184,000	175,000
Pensions & OPEB	353,000	416,000
Other LT Liabilities	5,676,000	5,212,000
Minorities (BS)	14,070,000	10,888,000
LT Liabilities	38,481,000	40,618,000
Total Liabilities	112,991,000	117,991,000
Net Assets	50,489,000	51,535,000
Common Share Capital	100,000	25,303,000
Share Premium	35,957,000	29,371,000
Retained Earnings	4,462,000	(13,564,000)
Other Equity	9,970,000	10,424,000
Shareholders' Equity	50,489,000	51,534,000
Total Liabilities & Stockholders' Equity	163,480,000	169,526,000
Net Current Assets	13,475,000	5,608,000
Total Assets Less Current Liabilities	103,041,000	103,042,000
Shares Outstanding	596,663	596,663

Recent Dividends:
1. Rizap Group Inc common.
No dividends paid.
Annual Dividends:
1. Rizap Group Inc common.
No dividends paid.

RKB MAINICHI HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,544,000	24,251,000	23,849,000
Direct Expenses	19,420,000	15,356,000	15,376,000
Gross Profit	13,124,000	8,895,000	8,473,000
SG&A	11,815,000	7,528,000	7,188,000
Other OpEx	0	0	0
Indirect Expenses	11,815,000	7,528,000	7,188,000
Total Operating Expenses	31,235,000	22,884,000	22,564,000
Operating Income	1,309,000	1,367,000	1,285,000
Non-Op Net Interest Income	(5,000)	0	…

Other Non-Op	363,000	172,000	...
Non-Op Income	358,000	172,000	(11,000)
EBT Continuing	1,667,000	1,539,000	1,274,000
Taxation (current)	771,000	479,000	543,000
Taxation (deferred)	(96,000)	73,000	(106,000)
Taxation	675,000	552,000	437,000
EAT Continuing	992,000	987,000	837,000
Min Ints	(200,000)	(194,000)	(116,000)
Net Income	791,000	790,000	717,000
Dividends Per Share	75	75	75
EPS - Basic - Cont	361.24	360.71	327.18
EPS - Primary	361.24	360.71	327.18
EPS -Diluted - Cont	361.24	360.71	327.18
EPS - Diluted	361.24	360.71	327.18
Shares (primary)	2,192	2,192	2,192
Shares (diluted)	2,192	2,192	2,192

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,418,000	8,616,000
Short Term Investments	200,000	100,000
Cash, Equivs & STI	7,618,000	8,716,000
Receivables	7,667,000	6,594,000
WIP	72,000	16,000
Supplies	10,000	8,000
Inventories - Other	1,419,000	1,019,000
Inventories	1,501,000	1,043,000
Other Current Assets	1,027,000	509,000
Current Assets	17,813,000	16,862,000
Net PPE	27,457,000	25,576,000
Intangibles Excl Goodwill	1,164,000	1,006,000
Intangibles	1,164,000	1,006,000
Other LT Assets	16,146,000	12,054,000
LT Assets	44,767,000	38,636,000
Total Assets	62,580,000	55,498,000
Accounts Payable	509,000	534,000
Accrued Exps	2,934,000	2,785,000
Accounts Payable & Accrued Expenses	3,443,000	3,319,000
Current Debt	1,296,000	710,000
Current Capital Lease Obligations	513,000	394,000
Current Debt and Capital Leases	1,809,000	1,104,000
Other Current Liabilities	1,523,000	1,102,000
Current Liabilities	6,775,000	5,525,000
Long-Term Obligations	334,000	293,000
Deferred LT Liability Charges	3,310,000	2,435,000
Pensions & OPEB	3,838,000	4,375,000
Other LT Liabilities	4,618,000	2,058,000
Minorities (BS)	1,587,000	1,396,000
LT Liabilities	12,100,000	9,161,000
Total Liabilities	20,463,000	16,083,000
Net Assets	42,117,000	39,415,000
Common Share Capital	560,000	560,000
Share Premium	4,000	4,000
Retained Earnings	36,087,000	35,460,000
Treasury Stock	185,000	185,000
Other Equity	5,651,000	3,576,000
Shareholders' Equity	42,117,000	39,415,000
Total Liabilities & Stockholders' Equity	62,580,000	55,498,000
Net Current Assets	11,038,000	11,337,000
Total Assets Less Current Liabilities	55,805,000	49,973,000
Shares Outstanding	2,192	2,192

Recent Dividends:
1. RKB Mainichi Holdings Corp common.
No dividends paid.
Annual Dividends:
1. RKB Mainichi Holdings Corp common.
No dividends paid.

RORZE CORP

Annual Report

Standardized Income Statement, Years Ended (¥000):

	02/28/26	02/28/25	02/29/24
Sales	...	...	93,247,000
Other Revenue	...	...	0
Revenue	128,794,000	124,406,000	93,247,000
Direct Expenses	76,142,000	74,787,000	57,989,000
Gross Profit	52,652,000	49,619,000	35,258,000
SG&A	21,497,000	17,594,000	11,119,000
Other OpEx	0	0	0
Indirect Expenses	21,497,000	17,594,000	11,119,000
Total Operating Expenses	97,639,000	92,381,000	69,108,000
Operating Income	31,155,000	32,025,000	24,139,000
Non-Op Net Interest Income	587,000	508,000	70,000
Non-Op For Curr Gains	143,000	3,315,000	2,717,000
Other Non-Op	(6,877,000)	(3,285,000)	139,000
Non-Op Income	(6,147,000)	538,000	2,926,000
EBT Continuing	25,008,000	32,563,000	27,065,000
Taxation (current)	9,630,000	9,652,000	7,830,000
Taxation (deferred)	(2,108,000)	(230,000)	(853,000)
Taxation	7,522,000	9,422,000	6,977,000
EAT Continuing	17,486,000	23,141,000	20,088,000
Min Ints	1,560,000	496,000	(512,000)
Net Income	19,048,000	23,634,000	19,576,000
Dividends Per Share	17	17	135
EPS - Basic - Cont	109.33	134.08	1,111.11
EPS - Primary	109.33	134.08	1,111.11
EPS -Diluted - Cont	109.33	133.99	1,109.06
EPS - Diluted	109.33	133.99	1,109.06
Shares (primary)	174,220	176,273	17,619
Shares (diluted)	174,220	176,386	17,652

Standardized Balance Sheet, Years Ended Feb. 28 (¥000):

	2026	2025
Cash & Equivalents	74,341,000	62,990,000
Cash, Equivs & STI	74,341,000	62,990,000
Receivables	32,238,000	30,556,000
Raw Materials	26,642,000	29,760,000
WIP	12,075,000	12,697,000
Inventories - Other	6,765,000	6,700,000
Inventories	45,482,000	49,157,000
Other Current Assets	2,909,000	2,817,000
Current Assets	154,970,000	145,520,000
Net PPE	25,896,000	24,452,000
Intangibles Excl Goodwill	9,216,000	12,608,000
Intangibles	9,216,000	12,608,000
Other LT Assets	7,220,000	5,158,000
LT Assets	42,332,000	42,218,000
Total Assets	197,302,000	187,738,000
Accounts Payable	7,221,000	7,679,000
Accrued Exps	201,000	338,000
Accounts Payable & Accrued Expenses	7,422,000	8,017,000
Current Debt	15,574,000	14,948,000
Current Capital Lease Obligations	4,000	5,000
Current Debt and Capital Leases	15,578,000	14,953,000
Other Current Liabilities	17,328,000	17,694,000
Current Liabilities	40,328,000	40,664,000
Long-Term Obligations	8,216,000	16,660,000
Deferred LT Liability Charges	287,000	653,000
Pensions & OPEB	537,000	517,000
Other LT Liabilities	7,972,000	526,000
Minorities (BS)	9,730,000	10,816,000
LT Liabilities	17,012,000	18,356,000
Total Liabilities	67,070,000	69,837,000
Net Assets	130,232,000	117,901,000
Common Share Capital	982,000	982,000
Share Premium	4,890,000	4,915,000
Retained Earnings	115,771,000	99,721,000
Treasury Stock	5,043,000	45,000
Other Equity	13,631,000	12,328,000
Shareholders' Equity	130,231,000	117,901,000
Total Liabilities & Stockholders' Equity	197,302,000	187,738,000
Net Current Assets	114,642,000	104,856,000
Total Assets Less Current Liabilities	156,974,000	147,074,000
Shares Outstanding	173,432	176,365

Recent Dividends:
1. Rorze Corp common.
No dividends paid.
Annual Dividends:
1. Rorze Corp common.
No dividends paid.

ROYAL CARIBBEAN GROUP

Dividend Announcement On Feb. 10, 2026, Co.'s Board of Directors declared a quarterly dividend of $1.50 per common share payable on Apr. 3, 2026 to shareholders of record at the close of business on Mar. 6, 2026.

ROYAL CARIBBEAN GROUP

Dividend Announcement On May 5, 2026, Co.'s Board of Directors declared a quarterly dividend of $1.50 per common share payable on July 2, 2026, to shareholders of record at the close of business on June 3, 2026.

ROYAL CARIBBEAN GROUP

Notes Sold On Feb. 27, 2026, Co. announced that it has completed its registered public offering of $1.25 billion aggregate principal amount of 4.750% senior unsecured notes due 2033 (the "2033 Notes") and $1.25 billion aggregate principal amount of 5.250% senior unsecured notes due 2038 (the "2038 Notes" and, together with the 2033 Notes, the "Notes"). The 2033 Notes will mature on May 15, 2033 and the 2038 Notes will mature on Feb. 27, 2038, unless earlier redeemed or repurchased.

ROYAL CARIBBEAN GROUP

Official Changes On Feb. 10, 2026, Co.'s Board of Directors appointed Christopher J. Wiernicki, former Chairman & CEO, American Bureau of Shipping (ABS) as a director of Co.

RUNSYSTEM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,366,473
Other Revenue	...	...	0
Revenue	5,430,297	5,408,416	7,366,473
Direct Expenses	4,310,931	4,382,218	6,351,802
Gross Profit	1,119,366	1,026,198	1,014,671
SG&A	945,471	900,426	887,132
Other OpEx	0	0	0
Indirect Expenses	945,471	900,426	887,132
Total Operating Expenses	5,256,402	5,282,644	7,238,934
Operating Income	173,895	125,772	127,539
Non-Op Net Interest Income	(44,149)	(39,291)	(37,222)
Other Non-Op	(18,329)	(10,316)	8,302
Non-Op Income	(62,478)	(49,607)	(28,920)
EBT Continuing	111,417	76,165	98,619
Taxation (current)	7,454	7,438	22,385
Taxation (deferred)	2,180	25,317	(23,483)
Taxation	9,634	32,755	(1,098)
EAT Continuing	101,783	43,410	99,717
Net Income	101,782	43,409	99,718
EPS - Basic - Cont	23.95	10.21	23.46
EPS - Primary	23.95	10.21	23.46
EPS -Diluted - Cont	23.95	10.21	23.46
EPS - Diluted	23.95	10.21	23.46
Shares (primary)	4,250	4,250	4,250
Shares (diluted)	4,250	4,250	4,250

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	881,259	862,662
Cash, Equivs & STI	881,259	862,662
Receivables	403,679	339,003
Raw Materials	13,451	14,330
Finished Goods	186,865	115,235
Inventories - Other	0	0
Inventories	200,316	129,565
Other Current Assets	118,580	103,183
Current Assets	1,603,834	1,434,413
Net PPE	1,963,712	1,775,982
Intangibles Excl Goodwill	115,279	55,809
Intangibles	115,279	55,809
Other LT Assets	494,416	532,189
LT Assets	2,573,407	2,363,980
Total Assets	4,177,242	3,798,394
Accounts Payable	236,879	167,072
Accrued Exps	37,850	21,198
Accounts Payable & Accrued Expenses	274,729	188,270

Current Debt	1,191,040	560,941
Current Capital Lease Obligations	94,078	61,567
Current Debt and Capital Leases	1,285,118	622,508
Other Current Liabilities	192,314	260,277
Current Liabilities	1,752,161	1,071,055
Long-Term Obligations	1,665,352	2,065,626
Deferred LT Liability Charges	14,674	28,907
Other LT Liabilities	423,409	412,942
LT Liabilities	2,103,435	2,507,475
Total Liabilities	3,855,597	3,578,530
Net Assets	321,645	219,864
Common Share Capital	100,000	100,000
Share Premium	236,430	236,430
Retained Earnings	77,841	(23,939)
Treasury Stock	92,627	92,627
Other Equity	1	(1)
Shareholders' Equity	321,645	219,863
Total Liabilities & Stockholders' Equity	4,177,242	3,798,394
Net Current Assets	(148,327)	363,358
Total Assets Less Current Liabilities	2,425,081	2,727,339
Shares Outstanding	4,250	4,250

Recent Dividends:
1. Runsystem Co Ltd common.
No dividends paid.
Annual Dividends:
1. Runsystem Co Ltd common.
No dividends paid.

RVH INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	1,276,789
Other Revenue	…	…	0
Revenue	1,251,750	1,469,510	1,276,789
Direct Expenses	823,644	976,153	880,864
Gross Profit	428,106	493,357	395,925
SG&A	477,665	544,106	612,595
Other OpEx	0	0	0
Indirect Expenses	477,665	544,106	612,595
Total Operating Expenses	1,301,309	1,520,259	1,493,459
Operating Income	(49,559)	(50,749)	(216,670)
Non-Op Net Interest Income	580	2,712	4,691
Other Non-Op	92,735	(175,022)	(586,656)
Non-Op Income	93,315	(172,310)	(581,965)
EBT Continuing	43,756	(223,059)	(798,635)
Taxation (current)	13,782	11,857	14,230
Taxation (deferred)	475	(4,054)	259
Taxation	14,257	7,803	14,489
EAT Continuing	29,499	(230,862)	(813,124)
Net Income	29,498	(230,861)	(813,124)
EPS - Basic - Cont	1.16	(9.12)	(32.11)
EPS - Primary	1.16	(9.12)	(32.11)
EPS -Diluted - Cont	1.16	(9.12)	(32.11)
EPS - Diluted	1.16	(9.12)	(32.11)
Shares (primary)	25,321	25,321	25,321
Shares (diluted)	25,321	25,321	25,321

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	643,177	525,563
Short Term Investments	25,699	5,435
Cash, Equivs & STI	668,876	530,998
Receivables	297,301	268,024
Raw Materials	33	10
WIP	8,566	4,984
Inventories - Other	44,526	38,633
Inventories	53,125	43,627
Prepayments (ST)	466,812	…
Other Current Assets	51,179	37,554
Current Assets	1,537,293	880,203
Net PPE	17,712	12,009
Intangibles Excl Goodwill	60,889	69,329
Intangibles	60,889	69,329
Other LT Assets	93,844	88,624
LT Assets	172,445	169,962
Total Assets	1,709,739	1,050,166
Accounts Payable	106,894	5,560
Accounts Payable & Accrued Expenses	106,894	5,560
Current Debt	47,036	28,500
Current Debt and Capital Leases	47,036	28,500
Other Current Liabilities	621,009	161,018
Current Liabilities	774,939	195,078
Long-Term Obligations	130,134	82,831
Deferred LT Liability Charges	5,978	4,427
Pensions & OPEB	4,532	4,936
Other LT Liabilities	12,578	13,783
LT Liabilities	153,222	105,977
Total Liabilities	928,162	301,056
Net Assets	781,577	749,110
Common Share Capital	100,000	100,000
Share Premium	1,917,377	1,917,377
Retained Earnings	(1,245,670)	(1,275,169)
Treasury Stock	376	376
Other Equity	10,246	7,278
Shareholders' Equity	781,577	749,110
Total Liabilities & Stockholders' Equity	1,709,739	1,050,166
Net Current Assets	762,354	685,125
Total Assets Less Current Liabilities	934,800	855,088
Shares Outstanding	25,321	25,321

Recent Dividends:
1. RVH Inc common.
No dividends paid.
Annual Dividends:
1. RVH Inc common.
No dividends paid.

RYODEN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	259,008,000
Other Revenue	…	…	0
Revenue	212,772,000	215,790,000	259,008,000
Direct Expenses	183,016,000	188,246,000	229,780,000
Gross Profit	29,756,000	27,544,000	29,228,000
SG&A	24,511,000	22,060,000	20,902,000
Other OpEx	0	0	0
Indirect Expenses	24,511,000	22,060,000	20,902,000
Total Operating Expenses	207,527,000	210,306,000	250,682,000
Operating Income	5,245,000	5,484,000	8,326,000
Non-Op Net Interest Income	247,000	177,000	76,000
Non-Op For Curr Gains	(21,000)	(176,000)	(439,000)
Non-Op Gains	…	…	(22,000)
Other Non-Op	1,844,000	990,000	468,000
Non-Op Income	2,070,000	991,000	83,000
EBT Continuing	7,315,000	6,475,000	8,409,000
Taxation (current)	1,974,000	1,554,000	2,631,000
Taxation (deferred)	59,000	216,000	38,000
Taxation	2,033,000	1,770,000	2,669,000
EAT Continuing	5,282,000	4,705,000	5,740,000
Min Ints	(4,000)	(2,000)	(1,000)
Net Income	5,275,000	4,700,000	5,736,000
Dividends Per Share	138	106	106
EPS - Basic - Cont	244.84	214.80	262.43
EPS - Primary	244.84	214.80	262.43
EPS -Diluted - Cont	244.17	214.04	261.33
EPS - Diluted	244.17	214.04	261.33
Shares (primary)	21,546	21,884	21,857
Shares (diluted)	21,604	21,959	21,949

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,462,000	33,311,000
Short Term Investments	128,000	…
Cash, Equivs & STI	33,590,000	33,311,000
Receivables	67,729,000	58,630,000
Inventories	27,268,000	27,296,000
Other Current Assets	3,268,000	6,565,000
Current Assets	131,855,000	125,802,000
Net PPE	5,946,000	5,197,000
Intangibles Excl Goodwill	5,155,000	1,979,000
Intangibles	5,155,000	1,979,000
Other LT Assets	11,345,000	9,014,000
LT Assets	22,446,000	16,190,000
Total Assets	154,303,000	141,995,000
Accounts Payable	30,709,000	25,722,000
Accounts Payable & Accrued Expenses	30,709,000	25,722,000
Current Debt	987,000	1,148,000
Current Debt and Capital Leases	987,000	1,148,000
Other Current Liabilities	23,933,000	22,426,000
Current Liabilities	55,629,000	49,296,000
Long-Term Obligations	1,255,000	1,468,000
Deferred LT Liability Charges	2,027,000	…
Pensions & OPEB	…	279,000
Other LT Liabilities	859,000	1,739,000
Minorities (BS)	15,000	10,000
LT Liabilities	4,141,000	3,486,000
Total Liabilities	59,785,000	52,792,000
Net Assets	94,518,000	89,203,000
Common Share Capital	10,334,000	10,334,000
Share Premium	7,410,000	7,355,000
Retained Earnings	66,829,000	64,160,000
Treasury Stock	71,000	128,000
Other Equity	10,016,000	7,482,000
Shareholders' Equity	94,518,000	89,203,000
Total Liabilities & Stockholders' Equity	154,303,000	141,995,000
Net Current Assets	76,226,000	76,506,000
Total Assets Less Current Liabilities	98,674,000	92,699,000
Shares Outstanding	21,557	21,512

Recent Dividends:
1. Ryoden Corp common.
No dividends paid.
Annual Dividends:
1. Ryoden Corp common.
No dividends paid.

RYOMO SYSTEMS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	18,170,827
Other Revenue	…	…	0
Revenue	25,735,007	22,486,427	18,170,827
Direct Expenses	19,098,676	17,135,297	13,210,457
Gross Profit	6,636,331	5,351,130	4,960,370
SG&A	3,626,545	3,171,645	3,110,190
Other OpEx	0	0	0
Indirect Expenses	3,626,545	3,171,645	3,110,190
Total Operating Expenses	22,725,221	20,306,942	16,320,647
Operating Income	3,009,786	2,179,485	1,850,180
Non-Op Net Interest Income	(58,187)	(81,446)	(35,298)
Non-Op For Curr Gains	(1,786)	(2,796)	(429)
Other Non-Op	(12,650)	128,822	(523,256)
Non-Op Income	(72,623)	44,580	(558,983)
EBT Continuing	2,937,163	2,224,065	1,291,197
Taxation (current)	905,435	356,380	509,435
Taxation (deferred)	(124,198)	298,150	(163,129)
Taxation	781,237	654,530	346,306
EAT Continuing	2,155,926	1,569,535	944,891
Net Income	2,155,928	1,569,535	944,889
Dividends Per Share	44	42	37
EPS - Basic - Cont	616.24	448.61	270.07
EPS - Primary	616.24	448.61	270.07
EPS -Diluted - Cont	616.24	448.61	270.07

EPS - Diluted	616.24	448.61	270.07
Shares (primary)	3,499	3,499	3,498
Shares (diluted)	3,499	3,499	3,498

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,812,710	4,294,639
Cash, Equivs & STI	6,812,710	4,294,639
Receivables	5,806,177	5,713,650
Inventories	413,392	542,241
Other Current Assets	3,313,724	3,233,154
Current Assets	16,346,003	13,783,684
Net PPE	6,173,278	6,500,154
Intangibles Excl Goodwill	949,203	1,134,321
Intangibles	949,203	1,134,321
Other LT Assets	4,428,232	3,317,710
LT Assets	11,550,713	10,952,185
Total Assets	27,896,716	24,735,870
Accounts Payable	713,500	705,667
Accrued Exps	1,089,323	1,001,655
Accounts Payable & Accrued Expenses	1,802,823	1,707,322
Current Debt	500,000	500,000
Current Capital Lease Obligations	1,290,074	1,138,110
Current Debt and Capital Leases	1,790,074	1,638,110
Other Current Liabilities	2,970,877	2,355,353
Current Liabilities	6,563,774	5,700,785
Long-Term Obligations	4,194,978	4,845,694
Deferred LT Liability Charges	604,735	407,804
Pensions & OPEB	5,067	3,847
Other LT Liabilities	166,461	147,628
LT Liabilities	4,971,241	5,404,973
Total Liabilities	11,535,015	11,105,759
Net Assets	16,361,701	13,630,111
Common Share Capital	1,966,900	1,966,900
Share Premium	2,453,650	2,453,650
Retained Earnings	11,080,118	9,078,128
Treasury Stock	9,738	9,184
Other Equity	870,770	140,616
Shareholders' Equity	16,361,700	13,630,110
Total Liabilities & Stockholders' Equity	27,896,716	24,735,870
Net Current Assets	9,782,229	8,082,899
Total Assets Less Current Liabilities	21,332,942	19,035,085
Shares Outstanding	3,498	3,499

Recent Dividends:
1. Ryomo Systems Co Ltd common.
No dividends paid.
Annual Dividends:
1. Ryomo Systems Co Ltd common.
No dividends paid.

RYOYU SYSTEMS CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	37,062,000
Other Revenue	...	...	0
Revenue	43,229,000	42,763,000	37,062,000
Direct Expenses	33,242,000	33,534,000	29,227,000
Gross Profit	9,987,000	9,229,000	7,835,000
SG&A	4,498,000	4,411,000	4,253,000
Other OpEx	0	0	0
Indirect Expenses	4,498,000	4,411,000	4,253,000
Total Operating Expenses	37,740,000	37,945,000	33,480,000
Operating Income	5,489,000	4,818,000	3,582,000
Non-Op Net Interest Income	124,000	33,000	4,000
Other Non-Op	79,000	18,000	10,000
Non-Op Income	203,000	51,000	14,000
EBT Continuing	5,692,000	4,869,000	3,596,000
Taxation (current)	1,427,000	1,460,000	1,079,000
Taxation (deferred)	130,000	(139,000)	(38,000)
Taxation	1,557,000	1,321,000	1,041,000
EAT Continuing	4,135,000	3,548,000	2,555,000
Min Ints	(223,000)	(163,000)	(139,000)
Net Income	3,910,000	3,383,000	2,416,000
Dividends Per Share	97.50	85	60
EPS - Basic - Cont	306.66	265.56	189.88
EPS - Primary	306.66	265.56	189.88
EPS -Diluted - Cont	306.66	265.56	189.88
EPS - Diluted	306.66	265.56	189.88
Shares (primary)	12,752	12,742	12,725
Shares (diluted)	12,752	12,742	12,725

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,305,000	2,170,000
Short Term Investments	382,000	470,000
Cash, Equivs & STI	3,687,000	2,640,000
Receivables	18,061,000	19,631,000
WIP	135,000	140,000
Inventories - Other	216,000	257,000
Inventories	351,000	397,000
Other Current Assets	404,000	321,000
Current Assets	22,503,000	22,989,000
Net PPE	403,000	533,000
Intangibles Excl Goodwill	568,000	585,000
Intangibles	568,000	585,000
Other LT Assets	8,760,000	6,095,000
LT Assets	9,731,000	7,213,000
Total Assets	32,234,000	30,203,000
Accounts Payable	2,132,000	2,847,000
Accrued Exps	3,874,000	3,925,000
Accounts Payable & Accrued Expenses	6,006,000	6,772,000
Current Debt	0	0
Current Capital Lease Obligations	5,000	8,000
Current Debt and Capital Leases	5,000	8,000
Other Current Liabilities	1,969,000	2,333,000
Current Liabilities	7,980,000	9,113,000
Long-Term Obligations	0	0
Pensions & OPEB	268,000	352,000
Other LT Liabilities	17,000	33,000
Minorities (BS)	1,743,000	1,538,000
LT Liabilities	285,000	385,000
Total Liabilities	10,009,000	11,036,000
Net Assets	22,225,000	19,167,000
Common Share Capital	739,000	725,000
Share Premium	307,000	292,000
Retained Earnings	20,543,000	17,992,000
Treasury Stock	10,000	9,000
Other Equity	646,000	166,000
Shareholders' Equity	22,225,000	19,166,000
Total Liabilities & Stockholders' Equity	32,234,000	30,203,000
Net Current Assets	14,523,000	13,876,000
Total Assets Less Current Liabilities	24,254,000	21,090,000
Shares Outstanding	12,755	12,747

Recent Dividends:
1. Ryoyu Systems Co., Ltd. common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Ryoyu Systems Co., Ltd. common.
No dividends paid.
After 2-for-1 split: No dividends paid.

S & B FOODS, INC. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	126,443,000
Other Revenue	...	...	0
Revenue	129,022,000	123,520,000	126,443,000
Direct Expenses	92,889,000	89,722,000	94,707,000
Gross Profit	36,133,000	33,798,000	31,736,000
SG&A	25,814,000	24,356,000	23,957,000
Other OpEx	0	0	0
Indirect Expenses	25,814,000	24,356,000	23,957,000
Total Operating Expenses	118,703,000	114,078,000	118,664,000
Operating Income	10,319,000	9,442,000	7,779,000
Non-Op Net Interest Income	(389,000)	(334,000)	(424,000)
Non-Op For Curr Gains	259,000	(38,000)	209,000
Other Non-Op	1,323,000	626,000	492,000
Non-Op Income	1,193,000	254,000	277,000
EBT Continuing	11,512,000	9,696,000	8,056,000
Taxation (current)	3,331,000	1,496,000	2,545,000
Taxation (deferred)	(231,000)	636,000	(1,208,000)
Taxation	3,100,000	2,132,000	1,337,000
EAT Continuing	8,412,000	7,564,000	6,719,000
Net Income	8,410,000	7,566,000	6,717,000
Dividends Per Share	50	40	66
EPS - Basic - Cont	347.90	313.04	555.89
EPS - Primary	347.90	313.04	555.89
EPS -Diluted - Cont	347.90	313.04	555.89
EPS - Diluted	347.90	313.04	555.89
Shares (primary)	24,173	24,168	12,084
Shares (diluted)	24,173	24,168	12,084

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,313,000	19,473,000
Cash, Equivs & STI	30,313,000	19,473,000
Receivables	30,573,000	28,907,000
Raw Materials	16,823,000	15,649,000
WIP	5,827,000	5,076,000
Finished Goods	10,498,000	10,891,000
Inventories - Other	0	0
Inventories	33,148,000	31,616,000
Other Current Assets	1,362,000	1,623,000
Current Assets	95,396,000	81,619,000
Net PPE	34,900,000	34,986,000
Intangibles Excl Goodwill	570,000	694,000
Intangibles	570,000	694,000
Other LT Assets	25,678,000	19,794,000
LT Assets	61,148,000	55,474,000
Total Assets	156,545,000	137,093,000
Accounts Payable	11,159,000	13,608,000
Accrued Exps	1,686,000	1,511,000
Accounts Payable & Accrued Expenses	12,845,000	15,119,000
Current Debt	8,788,000	8,170,000
Current Capital Lease Obligations	118,000	135,000
Current Debt and Capital Leases	8,906,000	8,305,000
Other Current Liabilities	16,679,000	13,494,000
Current Liabilities	38,430,000	36,918,000
Long-Term Obligations	14,218,000	12,000,000
Deferred LT Liability Charges	3,579,000	1,954,000
Pensions & OPEB	5,889,000	5,786,000
Other LT Liabilities	177,000	166,000
LT Liabilities	23,863,000	19,906,000
Total Liabilities	62,294,000	56,825,000
Net Assets	94,251,000	80,268,000
Common Share Capital	1,744,000	1,744,000
Share Premium	7,235,000	5,336,000
Retained Earnings	76,347,000	68,386,000
Treasury Stock	3,954,000	3,963,000
Other Equity	12,878,000	8,764,000
Shareholders' Equity	94,250,000	80,267,000
Total Liabilities & Stockholders' Equity	156,545,000	137,093,000
Net Current Assets	56,966,000	44,701,000
Total Assets Less Current Liabilities	118,115,000	100,175,000
Shares Outstanding	24,176	24,168

Recent Dividends:
1. S & B Foods, Inc. (Japan) common.
No dividends paid.
Annual Dividends:
1. S & B Foods, Inc. (Japan) common.
No dividends paid.

S. ISHIMITSU & CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	76,527,292	64,953,996	62,025,489
Direct Expenses	66,523,206	56,500,557	53,843,346
Gross Profit	10,004,086	8,453,439	8,182,143
SG&A	7,296,506	6,895,979	6,527,466
Other OpEx	0	0	0
Indirect Expenses	7,296,506	6,895,979	6,527,466
Total Operating Expenses	73,819,712	63,396,536	60,370,812
Operating Income	2,707,580	1,557,460	1,654,677
Non-Op Net Interest Income	(202,928)	(119,593)	(86,443)
Non-Op For Curr Gains	(86,627)	5,991	70,571
Other Non-Op	(65,878)	(45,867)	48,151
Non-Op Income	(355,433)	(159,469)	32,279
EBT Continuing	2,352,147	1,397,991	1,686,956
Taxation (current)	868,120	533,599	566,841
Taxation (deferred)	(18,860)	(134,450)	23,266
Taxation	849,260	399,149	590,107
EAT Continuing	1,502,887	998,842	1,096,849
Min Ints	(234,915)	(110,734)	(47,278)
Net Income	1,267,972	888,108	1,049,571
Dividends Per Share	45	30	30
EPS - Basic - Cont	163.18	114.50	135.62
EPS - Primary	163.18	114.50	135.62
EPS -Diluted - Cont	163.18	114.50	135.62
EPS - Diluted	163.18	114.50	135.62
Shares (primary)	7,770	7,759	7,739
Shares (diluted)	7,770	7,759	7,739

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,296,598	4,149,631
Cash, Equivs & STI	5,296,598	4,149,631
Receivables	11,671,547	13,427,416
Raw Materials	2,349,883	2,010,692
WIP	130,101	77,565
Inventories - Other	10,568,244	9,576,064
Inventories	13,048,228	11,664,321
Other Current Assets	1,180,360	755,577
Current Assets	31,196,733	29,996,945
Net PPE	7,021,225	7,171,325
Intangibles Excl Goodwill	206,400	285,259
Intangibles	206,400	285,259
Other LT Assets	1,419,580	1,776,250
LT Assets	8,647,205	9,232,834
Total Assets	39,844,347	39,231,163
Accounts Payable	8,755,627	9,312,967
Accrued Exps	609,274	351,012
Accounts Payable & Accrued Expenses	9,364,901	9,663,979
Current Debt	8,152,358	8,948,222
Current Capital Lease Obligations	291,201	209,820
Current Debt and Capital Leases	8,443,559	9,158,042
Other Current Liabilities	2,874,066	2,463,133
Current Liabilities	20,682,526	21,285,154
Long-Term Obligations	2,530,579	2,677,150
Deferred LT Liability Charges	241,994	210,400
Pensions & OPEB	388,350	374,611
Other LT Liabilities	724,003	782,881
Minorities (BS)	1,813,447	1,668,543
LT Liabilities	3,884,926	4,045,042
Total Liabilities	26,380,900	26,998,740
Net Assets	13,463,447	12,232,423
Common Share Capital	623,200	623,200
Share Premium	913,953	903,702
Retained Earnings	11,488,170	10,452,985
Treasury Stock	83,568	88,584
Other Equity	521,692	341,120
Shareholders' Equity	13,463,447	12,232,423
Total Liabilities & Stockholders' Equity	39,844,347	39,231,163
Net Current Assets	10,514,207	8,711,791
Total Assets Less Current Liabilities	19,161,821	17,946,009
Shares Outstanding	7,773	7,760

Recent Dividends:

1. S. Ishimitsu & Co Ltd common.

No dividends paid.

Annual Dividends:

1. S. Ishimitsu & Co Ltd common.

No dividends paid.

S.T. CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	44,472,000
Other Revenue	...	...	0
Revenue	48,492,000	48,114,000	44,472,000
Direct Expenses	30,247,000	30,185,000	28,057,000
Gross Profit	18,245,000	17,929,000	16,415,000
SG&A	16,257,000	16,269,000	15,073,000
Other OpEx	(1,000)	0	0
Indirect Expenses	16,256,000	16,269,000	15,073,000
Total Operating Expenses	46,503,000	46,454,000	43,130,000
Operating Income	1,989,000	1,660,000	1,342,000
Non-Op Net Interest Income	(6,000)	(5,000)	8,000
Non-Op For Curr Gains	65,000	158,000	...
Other Non-Op	462,000	1,950,000	582,000
Non-Op Income	521,000	2,103,000	590,000
EBT Continuing	2,510,000	3,763,000	1,932,000
Taxation (current)	502,000	607,000	370,000
Taxation (deferred)	274,000	269,000	166,000
Taxation	776,000	876,000	536,000
EAT Continuing	1,734,000	2,887,000	1,396,000
Min Ints	(116,000)	(51,000)	(121,000)
Net Income	1,615,000	2,834,000	1,274,000
Dividends Per Share	44	44	42
EPS - Basic - Cont	77.38	133.57	57.23
EPS - Primary	77.38	133.57	57.23
EPS -Diluted - Cont	77.38	133.57	57.23
EPS - Diluted	77.38	133.57	57.23
Shares (primary)	20,870	21,223	22,276
Shares (diluted)	20,870	21,223	22,276

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,298,000	10,061,000
Cash, Equivs & STI	10,298,000	10,061,000
Receivables	7,340,000	6,730,000
Raw Materials	1,139,000	1,010,000
WIP	231,000	202,000
Inventories - Other	5,982,000	5,653,000
Inventories	7,352,000	6,865,000
Other Current Assets	752,000	1,120,000
Current Assets	25,742,000	24,776,000
Net PPE	9,151,000	9,289,000
Intangibles Excl Goodwill	3,821,000	4,413,000
Intangibles	3,821,000	4,413,000
Other LT Assets	7,318,000	7,365,000
LT Assets	20,290,000	21,067,000
Total Assets	46,032,000	45,843,000
Accounts Payable	4,155,000	5,272,000
Accrued Exps	1,227,000	883,000
Accounts Payable & Accrued Expenses	5,382,000	6,155,000
Current Debt	397,000	513,000
Current Capital Lease Obligations	60,000	62,000
Current Debt and Capital Leases	457,000	575,000
Other Current Liabilities	4,305,000	4,198,000
Current Liabilities	10,144,000	10,928,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	270,000	270,000
Pensions & OPEB	1,104,000	1,176,000
Other LT Liabilities	210,000	232,000
Minorities (BS)	672,000	669,000
LT Liabilities	1,584,000	1,678,000
Total Liabilities	12,401,000	13,275,000
Net Assets	33,631,000	32,568,000
Common Share Capital	7,065,000	7,065,000
Share Premium	13,521,000	13,521,000
Retained Earnings	14,239,000	13,552,000
Treasury Stock	3,234,000	3,233,000
Other Equity	2,040,000	1,662,000
Shareholders' Equity	33,631,000	32,567,000
Total Liabilities & Stockholders' Equity	46,032,000	45,843,000
Net Current Assets	15,598,000	13,848,000
Total Assets Less Current Liabilities	35,888,000	34,915,000
Shares Outstanding	20,870	20,870

Recent Dividends:

1. S.T. Corp common.

No dividends paid.

Annual Dividends:

1. S.T. Corp common.

No dividends paid.

SAC'S BAR HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	52,093,519
Other Revenue	...	...	0
Revenue	51,270,536	52,289,541	52,093,519
Direct Expenses	25,873,781	26,309,226	26,234,240
Gross Profit	25,396,755	25,980,315	25,859,279
SG&A	22,232,854	21,935,772	22,095,061
Other OpEx	0	0	0
Indirect Expenses	22,232,854	21,935,772	22,095,061
Total Operating Expenses	48,106,635	48,244,998	48,329,301
Operating Income	3,163,901	4,044,543	3,764,218
Non-Op Net Interest Income	64,065	60,243	58,743
Other Non-Op	(165,791)	(132,160)	(263,896)
Non-Op Income	(101,726)	(71,917)	(205,153)
EBT Continuing	3,062,175	3,972,626	3,559,065
Taxation (current)	819,099	955,561	844,805
Taxation (deferred)	335,893	471,890	227,238
Taxation	1,154,992	1,427,451	1,072,043
EAT Continuing	1,907,183	2,545,175	2,487,022
Net Income	1,907,182	2,545,172	2,487,021
Dividends Per Share	35	30	30
EPS - Basic - Cont	65.64	87.59	85.59
EPS - Primary	65.64	87.59	85.59
EPS -Diluted - Cont	65.64	87.59	85.59
EPS - Diluted	65.64	87.59	85.59
Shares (primary)	29,056	29,056	29,056
Shares (diluted)	29,056	29,056	29,056

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,804,410	5,775,345
Cash, Equivs & STI	5,804,410	5,775,345
Receivables	4,262,264	4,224,725
Raw Materials	24,936	26,141
Finished Goods	12,884,921	12,484,942
Inventories - Other	0	0
Inventories	12,909,857	12,511,083
Other Current Assets	237,620	310,051
Current Assets	23,214,151	22,821,204
Net PPE	7,094,660	5,627,892
Intangibles Excl Goodwill	175,340	147,274
Intangibles	175,340	147,274
Other LT Assets	11,230,707	11,717,300
LT Assets	18,500,707	17,492,466
Total Assets	41,714,859	40,313,671
Accounts Payable	3,273,670	3,272,266
Accrued Exps	410,349	464,336
Accounts Payable & Accrued Expenses	3,684,019	3,736,602
Current Debt	800,000	200,000
Current Capital Lease Obligations	148,819	149,631
Current Debt and Capital		

Leases	948,819	349,631
Other Current Liabilities	2,470,091	2,430,775
Current Liabilities	7,102,929	6,517,008
Long-Term Obligations	787,520	1,050,055
Deferred LT Liability Charges	14,495	14,985
Pensions & OPEB	1,284,580	1,550,977
Other LT Liabilities	1,635,344	1,638,861
LT Liabilities	3,721,939	4,254,878
Total Liabilities	10,824,869	10,771,886
Net Assets	30,889,990	29,541,785
Common Share Capital	2,986,400	2,986,400
Share Premium	4,569,597	4,569,597
Retained Earnings	23,441,058	22,405,561
Treasury Stock	483,528	483,447
Other Equity	376,462	63,673
Shareholders' Equity	30,889,989	29,541,784
Total Liabilities & Stockholders' Equity	41,714,859	40,313,671
Net Current Assets	16,111,222	16,304,196
Total Assets Less Current Liabilities	34,611,930	33,796,663
Shares Outstanding	29,056	29,056

Recent Dividends:
1. Sac's Bar Holdings Inc common.
No dividends paid.
Annual Dividends:
1. Sac's Bar Holdings Inc common.
No dividends paid.

SAFTEC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	10,123,187
Other Revenue	…	…	0
Revenue	10,111,048	10,312,082	10,123,187
Direct Expenses	5,599,520	5,627,062	5,363,869
Gross Profit	4,511,528	4,685,020	4,759,318
SG&A	4,266,238	4,330,187	4,223,841
Other OpEx	0	0	0
Indirect Expenses	4,266,238	4,330,187	4,223,841
Total Operating Expenses	9,865,758	9,957,249	9,587,710
Operating Income	245,290	354,833	535,477
Non-Op Net Interest Income	(34,838)	(35,048)	(29,400)
Other Non-Op	54,077	13,538	12,592
Non-Op Income	19,239	(21,510)	(16,808)
EBT Continuing	264,529	333,323	518,669
Taxation (current)	107,251	108,173	169,240
Taxation (deferred)	13,774	(4,830)	2,756
Taxation	121,025	103,343	171,996
EAT Continuing	143,504	229,980	346,673
Net Income	143,505	229,983	346,675
Dividends Per Share	60	85	85
EPS - Basic - Cont	80.97	129.39	191.78
EPS - Primary	80.97	129.39	191.78
EPS -Diluted - Cont	80.97	129.39	191.78
EPS - Diluted	80.97	129.39	191.78
Shares (primary)	1,772	1,777	1,808
Shares (diluted)	1,772	1,777	1,808

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,936,987	4,451,834
Cash, Equivs & STI	3,936,987	4,451,834
Receivables	1,700,384	1,951,793
Raw Materials	133,480	198,420
Finished Goods	1,468,850	1,318,664
Inventories - Other	0	0
Inventories	1,602,330	1,517,084
Other Current Assets	88,381	70,623
Current Assets	7,328,082	7,991,334
Net PPE	3,510,444	3,708,450
Intangibles Excl Goodwill	47,439	42,236
Intangibles	47,439	42,236
Other LT Assets	773,543	680,198
LT Assets	4,331,426	4,430,884
Total Assets	11,659,508	12,422,219
Accounts Payable	304,068	989,224
Accrued Exps	105,023	112,814
Accounts Payable & Accrued Expenses	409,091	1,102,038
Current Debt	1,735,232	1,754,200
Current Capital Lease Obligations	321,705	348,742
Current Debt and Capital Leases	2,056,937	2,102,942
Other Current Liabilities	335,814	274,717
Current Liabilities	2,801,842	3,479,697
Long-Term Obligations	1,122,067	1,247,273
Deferred LT Liability Charges	106,272	97,804
Pensions & OPEB	276,132	304,970
Other LT Liabilities	67,401	67,400
LT Liabilities	1,571,872	1,717,447
Total Liabilities	4,373,714	5,197,145
Net Assets	7,285,794	7,225,074
Common Share Capital	886,000	886,000
Share Premium	968,090	968,090
Retained Earnings	6,615,301	6,622,701
Treasury Stock	387,136	355,424
Other Equity	(796,462)	(896,293)
Shareholders' Equity	7,285,793	7,225,074
Total Liabilities & Stockholders' Equity	11,659,508	12,422,219
Net Current Assets	4,526,240	4,511,637
Total Assets Less Current Liabilities	8,857,666	8,942,522
Shares Outstanding	1,756	1,775

Recent Dividends:
1. Saftec Co Ltd common.
No dividends paid.
Annual Dividends:
1. Saftec Co Ltd common.
No dividends paid.

SAGAMI HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	31,006,212
Other Revenue	…	…	0
Revenue	39,359,936	35,034,150	31,006,212
Direct Expenses	12,416,130	11,191,010	10,069,149
Gross Profit	26,943,806	23,843,140	20,937,063
SG&A	23,965,874	21,784,632	19,281,020
Other OpEx	0	0	0
Indirect Expenses	23,965,874	21,784,632	19,281,020
Total Operating Expenses	36,382,004	32,975,642	29,350,169
Operating Income	2,977,932	2,058,508	1,656,043
Non-Op Net Interest Income	7,874	1,797	(3,873)
Non-Op For Curr Gains	385	(6,772)	7,604
Other Non-Op	(613,484)	(341,219)	(398,678)
Non-Op Income	(605,225)	(346,194)	(394,947)
EBT Continuing	2,372,707	1,712,314	1,261,096
Taxation (current)	1,032,967	357,250	355,082
Taxation (deferred)	(278,738)	(1,000)	(3,577)
Taxation	754,229	356,250	351,505
EAT Continuing	1,618,478	1,356,064	909,591
Net Income	1,618,479	1,356,063	909,593
Dividends Per Share	12	10	10
EPS - Basic - Cont	53.72	44.93	30.14
EPS - Primary	53.72	44.93	30.14
EPS -Diluted - Cont	53.72	44.93	30.14
EPS - Diluted	53.72	44.93	30.14
Shares (primary)	30,123	30,177	30,170
Shares (diluted)	30,123	30,177	30,170

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,726,710	6,335,572
Cash, Equivs & STI	5,726,710	6,335,572
Receivables	1,463,860	1,268,224
Raw Materials	737,844	598,803
Inventories - Other	286,011	219,116
Inventories	1,023,855	817,919
Other Current Assets	459,626	447,527
Current Assets	8,674,051	8,869,242
Net PPE	13,607,309	11,959,316
Intangibles Excl Goodwill	91,982	77,693
Intangibles	91,982	77,693
Other LT Assets	4,749,974	4,390,943
LT Assets	18,449,265	16,427,952
Total Assets	27,123,316	25,297,194
Accounts Payable	1,088,898	1,049,497
Accrued Exps	455,161	380,937
Accounts Payable & Accrued Expenses	1,544,059	1,430,434
Current Debt	527,408	1,305,772
Current Debt and Capital Leases	527,408	1,305,772
Other Current Liabilities	4,038,762	3,121,715
Current Liabilities	6,110,229	5,857,921
Long-Term Obligations	75,712	603,120
Deferred LT Liability Charges	192,183	…
Other LT Liabilities	1,085,980	1,011,674
LT Liabilities	1,353,875	1,614,794
Total Liabilities	7,464,105	7,472,715
Net Assets	19,659,211	17,824,479
Common Share Capital	9,090,653	9,090,653
Share Premium	6,192,923	6,192,923
Retained Earnings	3,699,809	2,384,166
Treasury Stock	252,619	259,581
Other Equity	928,445	416,317
Shareholders' Equity	19,659,211	17,824,478
Total Liabilities & Stockholders' Equity	27,123,316	25,297,194
Net Current Assets	2,563,822	3,011,321
Total Assets Less Current Liabilities	21,013,087	19,439,273
Shares Outstanding	30,283	30,284

Recent Dividends:
1. Sagami Holdings Corp common.
No dividends paid.
Annual Dividends:
1. Sagami Holdings Corp common.
No dividends paid.

SAIBO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	11,422,699
Other Revenue	…	…	0
Revenue	10,349,902	10,297,819	11,422,699
Direct Expenses	7,889,119	7,596,111	8,777,853
Gross Profit	2,460,783	2,701,708	2,644,846
SG&A	1,468,737	1,895,685	1,657,567
Other OpEx	0	0	0
Indirect Expenses	1,468,737	1,895,685	1,657,567
Total Operating Expenses	9,357,856	9,491,796	10,435,420
Operating Income	992,046	806,023	987,279
Non-Op Net Interest Income	(84,523)	(91,204)	(95,864)
Other Non-Op	225,192	496,140	510,491
Non-Op Income	140,669	404,936	414,627
EBT Continuing	1,132,715	1,210,959	1,401,906
Taxation (current)	279,651	426,426	434,435
Taxation (deferred)	(256,773)	(111,104)	(38,659)
Taxation	22,878	315,322	395,776
EAT Continuing	1,109,837	895,637	1,006,130
Min Ints	(42,832)	(36,084)	(60,413)
Net Income	1,067,004	859,552	945,718
Dividends Per Share	17	16	16
EPS - Basic - Cont	82.93	65.84	71.76
EPS - Primary	82.93	65.84	71.76
EPS -Diluted - Cont	82.75	65.78	71.70
EPS - Diluted	82.75	65.78	71.70
Shares (primary)	12,866	13,056	13,180
Shares (diluted)	12,894	13,067	13,190

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,639,803	3,917,933
Short Term Investments	...	36,444
Cash, Equivs & STI	3,639,803	3,954,377
Receivables	1,068,211	1,004,747
Raw Materials	89,968	96,845
WIP	5,211	12,533
Inventories - Other	970,171	1,362,799
Inventories	1,065,350	1,472,177
Other Current Assets	178,097	126,680
Current Assets	5,951,461	6,557,981
Net PPE	28,159,612	28,293,769
Intangibles Excl Goodwill	2,363	3,163
Intangibles	2,363	3,163
Other LT Assets	8,781,971	7,092,979
LT Assets	36,943,946	35,389,911
Total Assets	42,895,408	41,947,893
Accounts Payable	537,771	483,671
Accounts Payable & Accrued Expenses	537,771	483,671
Current Debt	747,370	757,950
Current Debt and Capital Leases	747,370	757,950
Other Current Liabilities	912,593	1,121,681
Current Liabilities	2,197,734	2,363,302
Long-Term Obligations	11,374,783	12,122,153
Deferred LT Liability Charges	370,225	262,089
Pensions & OPEB	359,960	361,994
Other LT Liabilities	6,670,328	6,706,655
Minorities (BS)	2,436,122	2,392,630
LT Liabilities	18,775,296	19,452,891
Total Liabilities	23,409,152	24,208,824
Net Assets	19,486,256	17,739,069
Common Share Capital	1,402,000	1,402,000
Share Premium	825,348	825,348
Retained Earnings	15,166,593	14,306,038
Treasury Stock	560,645	431,391
Other Equity	2,652,959	1,637,073
Shareholders' Equity	19,486,255	17,739,068
Total Liabilities & Stockholders' Equity	42,895,408	41,947,893
Net Current Assets	3,753,727	4,194,679
Total Assets Less Current Liabilities	40,697,674	39,584,591
Shares Outstanding	12,695	12,885

Recent Dividends:

1. Saibo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Saibo Co., Ltd. (Japan) common.

No dividends paid.

SAIBU GAS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	261,823,000	254,442,000	256,328,000
Direct Expenses	180,554,000	177,407,000	178,812,000
Gross Profit	81,269,000	77,035,000	77,516,000
SG&A	68,805,000	66,504,000	67,842,000
Other OpEx	0	0	0
Indirect Expenses	68,805,000	66,504,000	67,842,000
Total Operating Expenses	249,359,000	243,911,000	246,654,000
Operating Income	12,464,000	10,531,000	9,674,000
Non-Op Net Interest Income	(1,880,000)	(1,523,000)	(1,346,000)
Other Non-Op	1,923,000	1,585,000	1,259,000
Non-Op Income	43,000	62,000	(87,000)
EBT Continuing	12,507,000	10,593,000	9,587,000
Taxation (current)	4,355,000	2,883,000	1,735,000
Taxation (deferred)	638,000	566,000	1,132,000
Taxation	4,993,000	3,449,000	2,867,000
EAT Continuing	7,514,000	7,144,000	6,720,000
Min Ints	(363,000)	(780,000)	(562,000)
Net Income	7,147,000	6,362,000	6,155,000
Dividends Per Share	70	70	70
EPS - Basic - Cont	196.20	171.81	166.24
EPS - Primary	196.20	171.81	166.24
EPS -Diluted - Cont	196.20	171.81	166.24
EPS - Diluted	196.20	171.81	166.24
Shares (primary)	36,431	37,034	37,028
Shares (diluted)	36,431	37,034	37,028

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,481,000	29,475,000
Cash, Equivs & STI	23,481,000	29,475,000
Receivables	26,160,000	29,586,000
Raw Materials	14,151,000	13,428,000
WIP	25,870,000	26,938,000
Inventories - Other	10,823,000	12,352,000
Inventories	50,844,000	52,718,000
Other Current Assets	13,827,000	12,609,000
Current Assets	114,312,000	124,388,000
Net PPE	234,185,000	231,090,000
Intangibles Excl Goodwill	11,555,000	6,734,000
Intangibles	11,555,000	6,734,000
Other LT Assets	105,793,000	85,561,000
LT Assets	351,533,000	323,385,000
Total Assets	465,845,000	447,774,000
Accounts Payable	10,281,000	15,389,000
Accounts Payable & Accrued Expenses	10,281,000	15,389,000
Current Debt	83,127,000	79,150,000
Current Debt and Capital Leases	83,127,000	79,150,000
Other Current Liabilities	28,268,000	28,446,000
Current Liabilities	121,676,000	122,985,000
Long-Term Obligations	201,679,000	196,967,000
Deferred LT Liability Charges	7,817,000	2,917,000
Pensions & OPEB	1,373,000	1,349,000
Other LT Liabilities	9,968,000	11,845,000
Minorities (BS)	8,086,000	7,877,000
LT Liabilities	220,837,000	213,078,000
Total Liabilities	350,600,000	343,941,000
Net Assets	115,245,000	103,833,000
Common Share Capital	20,629,000	20,629,000
Share Premium	5,741,000	5,752,000
Retained Earnings	64,446,000	59,873,000
Treasury Stock	2,330,000	346,000
Other Equity	26,759,000	17,924,000
Shareholders' Equity	115,245,000	103,832,000
Total Liabilities & Stockholders' Equity	465,845,000	447,774,000
Net Current Assets	(7,364,000)	1,403,000
Total Assets Less Current Liabilities	344,169,000	324,789,000
Shares Outstanding	35,992	37,038

Recent Dividends:

1. Saibu Gas Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Saibu Gas Holdings Co Ltd common.

No dividends paid.

SAINT MARC HOLDINGS CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	88,432,412	70,895,651	64,556,700
Direct Expenses	23,699,277	17,686,167	15,661,896
Gross Profit	64,733,135	53,209,484	48,894,804
SG&A	59,583,744	49,564,748	46,273,966
Other OpEx	0	0	0
Indirect Expenses	59,583,744	49,564,748	46,273,966
Total Operating Expenses	83,283,021	67,250,915	61,935,862
Operating Income	5,149,391	3,644,736	2,620,838
Non-Op Net Interest Income	(245,434)	(27,085)	2,572
Other Non-Op	(178,245)	(686,301)	(1,058,892)
Non-Op Income	(423,679)	(713,386)	(1,056,320)
EBT Continuing	4,725,712	2,931,350	1,564,518
Taxation (current)	1,893,522	975,754	695,614
Taxation (deferred)	126,414	(585,015)	(100,614)
Taxation	2,019,936	390,739	595,000
EAT Continuing	2,705,776	2,540,611	969,518
Net Income	2,705,773	2,540,609	969,517
Dividends Per Share	52	52	50
EPS - Basic - Cont	125.23	123.62	47.47
EPS - Primary	125.23	123.62	47.47
EPS -Diluted - Cont	125.23	123.62	39.18
EPS - Diluted	125.23	123.62	39.18
Shares (primary)	21,606	20,552	20,425
Shares (diluted)	21,606	20,552	24,745

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,872,968	14,247,481
Short Term Investments	429,000	372,000
Cash, Equivs & STI	15,301,968	14,619,481
Receivables	6,026,432	5,591,878
Raw Materials	558,576	417,401
Inventories - Other	0	0
Inventories	558,576	417,401
Other Current Assets	397,273	468,936
Current Assets	22,284,249	21,097,696
Net PPE	17,905,927	17,712,310
Intangibles Excl Goodwill	19,315,406	21,397,729
Intangibles	19,315,406	21,397,729
Other LT Assets	10,947,622	11,254,256
LT Assets	48,168,955	50,364,295
Total Assets	70,453,204	71,461,991
Accounts Payable	3,505,891	3,223,444
Accounts Payable & Accrued Expenses	3,505,891	3,223,444
Current Debt	3,100,204	6,750,008
Current Capital Lease Obligations	...	4,470
Current Debt and Capital Leases	3,100,204	6,754,478
Other Current Liabilities	7,067,183	6,371,676
Current Liabilities	13,673,278	16,349,598
Long-Term Obligations	17,453,857	16,249,992
Deferred LT Liability Charges	1,213,102	1,423,983
Pensions & OPEB	868,516	850,230
Other LT Liabilities	5,756,286	5,731,638
LT Liabilities	25,291,761	24,255,843
Total Liabilities	38,965,039	40,605,441
Net Assets	31,488,165	30,856,550
Common Share Capital	4,738,717	4,738,717
Share Premium	6,050,284	6,046,339
Retained Earnings	24,045,666	22,471,967
Treasury Stock	3,474,095	2,372,211
Other Equity	127,592	(28,263)
Shareholders' Equity	31,488,164	30,856,549
Total Liabilities & Stockholders' Equity	70,453,204	71,461,991
Net Current Assets	8,610,971	4,748,098
Total Assets Less Current Liabilities	56,779,926	55,112,393
Shares Outstanding	21,438	21,883

Recent Dividends:

1. Saint Marc Holdings Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Saint Marc Holdings Co., Ltd. common.

No dividends paid.

SAKAE ELECTRONICS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,366,407
Other Revenue	...	...	0
Revenue	7,330,361	6,428,380	8,366,407
Direct Expenses	6,144,042	5,372,845	7,132,349
Gross Profit	1,186,319	1,055,535	1,234,058
SG&A	1,046,960	992,094	914,793
Other OpEx	0	0	0
Indirect Expenses	1,046,960	992,094	914,793
Total Operating Expenses	7,191,002	6,364,939	8,047,142

Operating Income	139,359	63,441	319,265
Non-Op Net Interest Income	(7,187)	(5,489)	(4,046)
Non-Op For Curr Gains	(7,618)	1,366	1,073
Other Non-Op	30,154	(12,815)	25,198
Non-Op Income	15,349	(16,938)	22,225
EBT Continuing	154,708	46,503	341,490
Taxation (current)	50,806	9,009	105,365
Taxation (deferred)	(9,943)	228	5,385
Taxation	40,863	9,237	110,750
EAT Continuing	113,845	37,266	230,740
Net Income	113,845	37,265	230,738
Dividends Per Share	11	10	10
EPS - Basic - Cont	22.42	7.34	45.43
EPS - Primary	22.42	7.34	45.43
EPS -Diluted - Cont	22.42	7.34	45.43
EPS - Diluted	22.42	7.34	45.43
Shares (primary)	5,079	5,079	5,079
Shares (diluted)	5,079	5,079	5,079

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,090,792	1,156,490
Cash, Equivs & STI	1,090,792	1,156,490
Receivables	1,832,293	1,691,345
Finished Goods	1,435,061	1,204,276
Inventories - Other	0	0
Inventories	1,435,061	1,204,276
Other Current Assets	20,006	73,408
Current Assets	4,378,152	4,125,519
Net PPE	1,530,331	1,557,655
Intangibles Excl Goodwill	245,048	214,609
Intangibles	245,048	214,609
Other LT Assets	1,207,125	794,640
LT Assets	2,982,504	2,566,904
Total Assets	7,360,657	6,692,424
Accounts Payable	1,472,493	1,337,843
Accrued Exps	38,620	33,991
Accounts Payable & Accrued Expenses	1,511,113	1,371,834
Current Debt	500,000	500,000
Current Debt and Capital Leases	500,000	500,000
Other Current Liabilities	177,990	102,900
Current Liabilities	2,189,103	1,974,734
Long-Term Obligations	0	0
Deferred LT Liability Charges	315,436	194,336
Pensions & OPEB	29,890	30,392
Other LT Liabilities	8,164	18,981
LT Liabilities	353,490	243,709
Total Liabilities	2,542,593	2,218,443
Net Assets	4,818,064	4,473,981
Common Share Capital	500,000	500,000
Share Premium	372,500	372,500
Retained Earnings	3,265,298	3,202,240
Treasury Stock	4,912	4,912
Other Equity	685,177	404,152
Shareholders' Equity	4,818,063	4,473,980
Total Liabilities & Stockholders' Equity	7,360,657	6,692,424
Net Current Assets	2,189,049	2,150,785
Total Assets Less Current Liabilities	5,171,554	4,717,690
Shares Outstanding	5,079	5,079

Recent Dividends:

1. Sakae Electronics Corp common.

No dividends paid.

Annual Dividends:

1. Sakae Electronics Corp common.

No dividends paid.

SAKAI CHEMICAL INDUSTRY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	81,447,000	84,409,000	82,105,000
Direct Expenses	60,742,000	64,127,000	65,248,000
Gross Profit	20,705,000	20,282,000	16,857,000
SG&A	14,252,000	14,188,000	13,914,000
Other OpEx	0	0	0
Indirect Expenses	14,252,000	14,188,000	13,914,000
Total Operating Expenses	74,994,000	78,315,000	79,162,000
Operating Income	6,453,000	6,094,000	2,943,000
Non-Op Net Interest Income	(124,000)	(112,000)	(102,000)
Non-Op For Curr Gains	87,000	32,000	...
Other Non-Op	(1,910,000)	(43,000)	(6,545,000)
Non-Op Income	(1,947,000)	(123,000)	(6,647,000)
EBT Continuing	4,506,000	5,971,000	(3,704,000)
Taxation (current)	1,734,000	1,127,000	1,088,000
Taxation (deferred)	(104,000)	(302,000)	2,002,000
Taxation	1,630,000	825,000	3,090,000
EAT Continuing	2,876,000	5,146,000	(6,794,000)
Min Ints	(125,000)	(134,000)	(297,000)
Net Income	2,752,000	5,013,000	(7,092,000)
Dividends Per Share	145	135	70
EPS - Basic - Cont	176.42	309.21	(437.65)
EPS - Primary	176.42	309.21	(437.65)
EPS -Diluted - Cont	157.55	278.91	(437.65)
EPS - Diluted	157.55	278.91	(437.65)
Shares (primary)	15,603	16,215	16,205
Shares (diluted)	17,467	17,974	16,205

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	15,502,000	16,183,000
Cash, Equivs & STI	15,502,000	16,183,000
Receivables	25,013,000	26,977,000
Raw Materials	5,498,000	6,753,000
WIP	3,141,000	4,860,000
Inventories - Other	15,240,000	15,379,000
Inventories	23,879,000	26,992,000
Other Current Assets	958,000	1,264,000
Current Assets	65,352,000	71,416,000
Net PPE	43,167,000	44,520,000
Intangibles Excl Goodwill	1,132,000	1,050,000
Intangibles	1,132,000	1,050,000
Other LT Assets	7,565,000	6,333,000
LT Assets	51,864,000	51,903,000
Total Assets	117,216,000	123,319,000
Accounts Payable	8,632,000	8,561,000
Accounts Payable & Accrued Expenses	8,632,000	8,561,000
Current Debt	8,357,000	11,512,000
Current Debt and Capital Leases	8,357,000	11,512,000
Other Current Liabilities	8,283,000	7,837,000
Current Liabilities	25,272,000	27,910,000
Long-Term Obligations	7,643,000	10,406,000
Deferred LT Liability Charges	878,000	642,000
Pensions & OPEB	4,117,000	4,547,000
Other LT Liabilities	383,000	427,000
Minorities (BS)	1,214,000	1,095,000
LT Liabilities	13,021,000	16,022,000
Total Liabilities	39,507,000	45,028,000
Net Assets	77,709,000	78,291,000
Common Share Capital	21,838,000	21,838,000
Share Premium	14,300,000	16,774,000
Retained Earnings	38,339,000	37,767,000
Treasury Stock	1,706,000	1,701,000
Other Equity	4,938,000	3,613,000
Shareholders' Equity	77,709,000	78,291,000
Total Liabilities & Stockholders' Equity	117,216,000	123,319,000
Net Current Assets	40,080,000	43,506,000
Total Assets Less Current Liabilities	91,944,000	95,409,000
Shares Outstanding	15,311	16,218

Recent Dividends:

1. Sakai Chemical Industry Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sakai Chemical Industry Co Ltd common.

No dividends paid.

SAKAI HEAVY INDUSTRIES, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	33,020,799
Other Revenue	...	...	0
Revenue	27,541,409	27,854,055	33,020,799
Direct Expenses	19,856,242	20,179,460	23,650,889
Gross Profit	7,685,167	7,674,595	9,369,910
SG&A	6,097,023	6,090,829	6,050,972
Other OpEx	0	0	0
Indirect Expenses	6,097,023	6,090,829	6,050,972
Total Operating Expenses	25,953,265	26,270,289	29,701,861
Operating Income	1,588,144	1,583,766	3,318,938
Non-Op Net Interest Income	(213,478)	(186,505)	(218,122)
Non-Op For Curr Gains	2,380	(59,925)	82,887
Other Non-Op	1,150,121	523,791	141,007
Non-Op Income	939,023	277,361	5,772
EBT Continuing	2,527,167	1,861,127	3,324,710
Taxation (current)	717,774	450,801	720,791
Taxation (deferred)	41,289	(29,030)	156,121
Taxation	759,063	421,771	876,912
EAT Continuing	1,768,104	1,439,356	2,447,798
Min Ints	(4,987)	(3,402)	(7,253)
Net Income	1,763,114	1,435,953	2,440,541
Dividends Per Share	107	103	285
EPS - Basic - Cont	205.93	168.50	574.74
EPS - Primary	205.93	168.50	574.74
EPS -Diluted - Cont	205.93	168.50	574.74
EPS - Diluted	205.93	168.50	574.74
Shares (primary)	8,562	8,522	4,246
Shares (diluted)	8,562	8,522	4,246

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,552,672	7,668,034
Cash, Equivs & STI	6,552,672	7,668,034
Receivables	7,644,422	6,076,234
Raw Materials	4,870,968	5,123,865
WIP	1,303,984	1,146,451
Inventories - Other	4,797,586	5,267,680
Inventories	10,972,538	11,537,996
Other Current Assets	2,375,503	1,329,019
Current Assets	27,545,135	26,611,283
Net PPE	7,951,841	7,884,830
Intangibles Excl Goodwill	528,179	518,753
Intangibles	528,179	518,753
Other LT Assets	7,911,152	7,609,734
LT Assets	16,391,172	16,013,317
Total Assets	43,936,308	42,624,601
Accounts Payable	1,247,082	1,590,956
Accounts Payable & Accrued Expenses	1,247,082	1,590,956
Current Debt	4,613,087	4,804,492
Current Debt and Capital Leases	4,613,087	4,804,492
Other Current Liabilities	4,125,129	4,034,259
Current Liabilities	9,985,298	10,429,707
Long-Term Obligations	78,848	117,260
Deferred LT Liability Charges	1,286,336	1,058,923
Pensions & OPEB	255,984	246,770
Other LT Liabilities	652,637	641,435
Minorities (BS)	82,272	79,697
LT Liabilities	2,273,805	2,064,388
Total Liabilities	12,341,375	12,573,793
Net Assets	31,594,933	30,050,808
Common Share Capital	3,425,058	3,381,692
Share Premium	6,671,002	6,627,635
Retained Earnings	15,297,436	14,436,335
Treasury Stock	412,617	411,297
Other Equity	6,614,053	6,016,442
Shareholders' Equity	31,594,932	30,050,807
Total Liabilities & Stockholders' Equity	43,936,308	42,624,601
Net Current Assets	17,559,837	16,181,576
Total Assets Less Current		

Liabilities	33,951,010	32,194,894
Shares Outstanding	8,575	8,531

Recent Dividends:
1. Sakai Heavy Industries, Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Sakai Heavy Industries, Ltd. (Japan) common.
No dividends paid.

SAKURA RUBBER CO ., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	14,540,763	12,188,471	13,353,719
Direct Expenses	11,167,683	9,540,586	10,316,340
Gross Profit	3,373,080	2,647,885	3,037,379
SG&A	2,141,511	2,004,152	1,900,815
Other OpEx	0	0	0
Indirect Expenses	2,141,511	2,004,152	1,900,815
Total Operating Expenses	13,309,194	11,544,738	12,217,155
Operating Income	1,231,569	643,733	1,136,564
Non-Op Net Interest Income	(52,366)	(40,882)	(39,079)
Non-Op For Curr Gains	(17,637)	(4,565)	(14,910)
Other Non-Op	(115,347)	1,770	21,463
Non-Op Income	(185,350)	(43,677)	(32,526)
EBT Continuing	1,046,219	600,056	1,104,038
Taxation (current)	427,316	182,562	406,904
Taxation (deferred)	(47,345)	(8,426)	(36,370)
Taxation	379,971	174,136	370,534
EAT Continuing	666,248	425,920	733,504
Net Income	666,249	425,919	733,504
Dividends Per Share	100	65	90
EPS - Basic - Cont	344.38	220.15	379.11
EPS - Primary	344.38	220.15	379.11
EPS -Diluted - Cont	344.38	220.15	379.11
EPS - Diluted	344.38	220.15	379.11
Shares (primary)	1,935	1,935	1,935
Shares (diluted)	1,935	1,935	1,935

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,824,215	3,143,540
Cash, Equivs & STI	2,824,215	3,143,540
Receivables	6,705,879	5,251,098
Raw Materials	1,352,832	816,488
WIP	3,118,011	2,311,767
Finished Goods	385,127	242,520
Inventories - Other	0	0
Inventories	4,855,970	3,370,775
Current Tax Assets	...	24,513
Other Current Assets	331,156	200,772
Current Assets	14,717,220	11,990,698
Net PPE	3,547,293	3,506,727
Intangibles Excl Goodwill	12,826	16,490
Intangibles	12,826	16,490
Other LT Assets	1,342,137	1,075,972
LT Assets	4,902,256	4,599,189
Total Assets	19,619,476	16,589,887
Accounts Payable	2,643,192	2,227,388
Accrued Exps	412,840	350,806
Accounts Payable & Accrued Expenses	3,056,032	2,578,194
Current Debt	2,978,430	1,893,691
Current Capital Lease Obligations	4,704	4,365
Current Debt and Capital Leases	2,983,134	1,898,056
Other Current Liabilities	1,100,083	875,945
Current Liabilities	7,139,249	5,352,195
Long-Term Obligations	1,015,310	1,117,348
Deferred LT Liability Charges	35,202	26,023
Pensions & OPEB	428,176	627,336
Other LT Liabilities	990,937	407,234
LT Liabilities	2,469,625	2,177,941
Total Liabilities	9,608,875	7,530,136
Net Assets	10,010,601	9,059,751
Common Share Capital	506,000	506,000
Share Premium	285,430	285,430
Retained Earnings	8,625,471	8,084,974
Treasury Stock	174,407	174,407
Other Equity	768,107	357,753
Shareholders' Equity	10,010,601	9,059,750
Total Liabilities & Stockholders' Equity	19,619,476	16,589,887
Net Current Assets	7,577,971	6,638,503
Total Assets Less Current Liabilities	12,480,227	11,237,692
Shares Outstanding	1,935	1,935

Recent Dividends:
1. Sakura Rubber Co ., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Sakura Rubber Co ., Ltd. (Japan) common.
No dividends paid.

SAKURAI LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	5,539,289
Other Revenue	...	...	0
Revenue	4,928,906	4,964,077	5,539,289
Direct Expenses	4,248,619	4,217,351	5,181,410
Gross Profit	680,287	746,726	357,879
SG&A	538,572	583,163	621,342
Other OpEx	0	0	0
Indirect Expenses	538,572	583,163	621,342
Total Operating Expenses	4,787,191	4,800,514	5,802,752
Operating Income	141,715	163,563	(263,463)
Non-Op Net Interest Income	(11,009)	(10,665)	(10,683)
Non-Op For Curr Gains	27,899	(25,728)	44,269
Other Non-Op	126,514	88,477	552,313
Non-Op Income	143,404	52,084	585,899
EBT Continuing	285,119	215,647	322,436
Taxation (current)	8,242	936	936
Taxation (deferred)	42,070	2,800	...
Taxation	50,312	3,736	936
EAT Continuing	234,807	211,911	321,500
Net Income	234,808	211,910	321,502
Dividends Per Share	15	15	10
EPS - Basic - Cont	70.25	60.25	89.35
EPS - Primary	70.25	60.25	89.35
EPS -Diluted - Cont	70.25	60.25	89.35
EPS - Diluted	70.25	60.25	89.35
Shares (primary)	3,342	3,517	3,598
Shares (diluted)	3,342	3,517	3,598

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,583,055	1,289,254
Cash, Equivs & STI	1,583,055	1,289,254
Receivables	423,351	875,750
Raw Materials	53,970	55,185
WIP	685,312	630,483
Finished Goods	61,665	71,800
Inventories - Other	0	0
Inventories	800,947	757,468
Other Current Assets	80,309	48,892
Current Assets	2,887,662	2,971,364
Net PPE	2,857,413	3,231,575
Intangibles Excl Goodwill	13,373	18,873
Intangibles	13,373	18,873
Other LT Assets	1,596,891	1,149,896
LT Assets	4,467,677	4,400,344
Total Assets	7,355,340	7,371,708
Accounts Payable	358,414	300,552
Accrued Exps	72,381	100,420
Accounts Payable & Accrued Expenses	430,795	400,972
Current Debt	1,012,388	1,020,737
Current Debt and Capital Leases	1,012,388	1,020,737
Other Current Liabilities	242,631	192,098
Current Liabilities	1,685,814	1,613,807
Long-Term Obligations	359,778	572,166
Deferred LT Liability Charges	198,116	149,228
Pensions & OPEB	18,432	49,451
Other LT Liabilities	110,942	126,145
LT Liabilities	687,268	896,990
Total Liabilities	2,373,082	2,510,798
Net Assets	4,982,258	4,860,910
Common Share Capital	100,000	100,000
Share Premium	126,263	126,263
Retained Earnings	5,167,835	4,984,089
Treasury Stock	356,729	310,636
Other Equity	(55,112)	(38,806)
Shareholders' Equity	4,982,257	4,860,910
Total Liabilities & Stockholders' Equity	7,355,340	7,371,708
Net Current Assets	1,201,848	1,357,557
Total Assets Less Current Liabilities	5,669,526	5,757,901
Shares Outstanding	3,322	3,404

Recent Dividends:
1. Sakurai Ltd common.
No dividends paid.
Annual Dividends:
1. Sakurai Ltd common.
No dividends paid.

SAN JU SAN FINANCIAL GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	93,784,000	74,910,000	67,845,000
Direct Expenses	14,232,000	7,210,000	4,120,000
Gross Profit	79,552,000	67,700,000	63,725,000
SG&A	38,542,000	37,103,000	37,186,000
Other OpEx	24,362,000	18,844,000	16,781,000
Indirect Expenses	62,904,000	55,947,000	53,967,000
Total Operating Expenses	77,136,000	63,157,000	58,087,000
Operating Income	16,648,000	11,753,000	9,758,000
Non-Op Income	(178,000)	21,000	693,000
EBT Continuing	16,470,000	11,774,000	10,451,000
Taxation (current)	4,331,000	2,897,000	2,389,000
Taxation (deferred)	(213,000)	221,000	1,128,000
Taxation	4,118,000	3,118,000	3,517,000
EAT Continuing	12,352,000	8,656,000	6,934,000
Min Ints	...	...	(24,000)
Net Income	12,349,000	8,653,000	6,904,000
Dividends Per Share	36	25	20
EPS - Basic - Cont	118.61	83.13	66.37
EPS - Primary	118.61	83.13	66.37
EPS -Diluted - Cont	118.61	83.13	66.37
EPS - Diluted	118.61	83.13	66.37
Shares (primary)	104,117	104,090	104,024
Shares (diluted)	104,117	104,090	104,024

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	354,123,000	428,347,000
Cash, Equivs & STI	354,123,000	428,347,000
Other Current Assets	0	0
Current Assets	354,123,000	428,347,000
Net PPE	22,160,000	22,934,000
Intangibles Excl Goodwill	5,675,000	4,543,000
Intangibles	5,675,000	4,543,000
Other LT Assets	51,788,000	47,678,000
LT Assets	79,623,000	75,155,000
Total Assets	4,584,084,000	4,510,814,000
Long-Term Obligations	0	0
Pensions & OPEB	1,231,000	1,175,000
Minorities (BS)	44,000	39,000
Total Liabilities	4,352,954,000	4,304,842,000
Net Assets	231,130,000	205,972,000
Common Share Capital	10,000,000	10,000,000
Share Premium	48,553,000	48,553,000
Retained Earnings	156,727,000	147,698,000

Treasury Stock	463,000	280,000
Other Equity	16,313,000	1,000
Shareholders' Equity	231,130,000	205,972,000
Total Liabilities & Stockholders' Equity	4,584,084,000	4,510,814,000
Shares Outstanding	104,061	104,101

Recent Dividends:

1. San ju San Financial Group Inc preferred class 1.

No dividends paid.

2. San ju San Financial Group Inc common.

No dividends paid.

Annual Dividends:

1. San ju San Financial Group Inc preferred class 1.

No dividends paid.

2. San ju San Financial Group Inc common.

No dividends paid.

SAN-AI OBBLI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	659,587,000
Other Revenue	...	...	1,000
Revenue	611,570,000	654,404,000	659,588,000
Direct Expenses	552,112,000	595,494,000	597,254,000
Gross Profit	59,458,000	58,910,000	62,334,000
SG&A	47,101,000	47,101,000	45,461,000
Other OpEx	0	0	0
Indirect Expenses	47,101,000	47,101,000	45,461,000
Total Operating Expenses	599,213,000	642,595,000	642,715,000
Operating Income	12,357,000	11,809,000	16,873,000
Non-Op Net Interest Income	144,000	24,000	(30,000)
Other Non-Op	1,618,000	2,111,000	292,000
Non-Op Income	1,762,000	2,135,000	262,000
EBT Continuing	14,119,000	13,944,000	17,135,000
Taxation (current)	4,671,000	4,730,000	5,263,000
Taxation (deferred)	(164,000)	(53,000)	31,000
Taxation	4,507,000	4,677,000	5,294,000
EAT Continuing	9,612,000	9,267,000	11,841,000
Min Ints	(414,000)	(612,000)	(624,000)
Net Income	9,196,000	8,656,000	11,217,000
Dividends Per Share	100	100	80
EPS - Basic - Cont	147.69	136.93	171.15
EPS - Primary	147.69	136.93	171.15
EPS -Diluted - Cont	147.69	136.93	171.15
EPS - Diluted	147.69	136.93	171.15
Shares (primary)	62,266	63,216	65,540
Shares (diluted)	62,266	63,216	65,540

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	48,728,000	40,599,000
Short Term Investments	1,000,000	50,000
Cash, Equivs & STI	49,728,000	40,649,000
Receivables	40,251,000	44,515,000
Raw Materials	160,000	143,000
WIP	26,000	32,000
Inventories - Other	9,623,000	10,007,000
Inventories	9,809,000	10,182,000
Other Current Assets	1,186,000	1,044,000
Current Assets	100,974,000	96,390,000
Net PPE	57,933,000	52,806,000
Intangibles Excl Goodwill	7,294,000	6,967,000
Intangibles	7,294,000	6,967,000
Other LT Assets	45,847,000	50,946,000
LT Assets	111,074,000	110,719,000
Total Assets	212,048,000	207,110,000
Accounts Payable	46,511,000	51,392,000
Accounts Payable & Accrued Expenses	46,511,000	51,392,000
Current Debt	1,288,000	762,000
Current Capital Lease Obligations	535,000	545,000
Current Debt and Capital Leases	1,823,000	1,307,000
Other Current Liabilities	24,775,000	18,993,000
Current Liabilities	73,109,000	71,692,000
Long-Term Obligations	1,628,000	1,411,000
Deferred LT Liability Charges	4,673,000	4,219,000
Pensions & OPEB	430,000	355,000
Other LT Liabilities	9,499,000	9,409,000
Minorities (BS)	6,773,000	6,485,000
LT Liabilities	16,230,000	15,394,000
Total Liabilities	96,112,000	93,571,000
Net Assets	115,936,000	113,539,000
Common Share Capital	10,127,000	10,127,000
Share Premium	2,530,000	2,534,000
Retained Earnings	101,592,000	103,985,000
Treasury Stock	2,169,000	6,555,000
Other Equity	3,856,000	3,447,000
Shareholders' Equity	115,936,000	113,538,000
Total Liabilities & Stockholders' Equity	212,048,000	207,110,000
Net Current Assets	27,865,000	24,698,000
Total Assets Less Current Liabilities	138,939,000	135,418,000
Shares Outstanding	61,882	62,322

Recent Dividends:

1. San-Ai Obbli Co Ltd common.

No dividends paid.

Annual Dividends:

1. San-Ai Obbli Co Ltd common.

No dividends paid.

SANGETSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	189,859,000
Other Revenue	...	...	0
Revenue	206,441,000	200,378,000	189,859,000
Direct Expenses	141,711,000	138,005,000	130,899,000
Gross Profit	64,730,000	62,373,000	58,960,000
SG&A	45,326,000	44,198,000	39,856,000
D&A (OpEx)	(8,000)	...	...
Other OpEx	0	0	0
Indirect Expenses	45,318,000	44,198,000	39,856,000
Total Operating Expenses	187,029,000	182,203,000	170,755,000
Operating Income	19,412,000	18,175,000	19,104,000
Non-Op Net Interest Income	(84,000)	(154,000)	(165,000)
Non-Op For Curr Gains	(11,000)	(75,000)	(65,000)
Other Non-Op	1,491,000	750,000	1,244,000
Non-Op Income	1,396,000	521,000	1,014,000
EBT Continuing	20,808,000	18,696,000	20,118,000
Taxation (current)	6,387,000	5,852,000	6,149,000
Taxation (deferred)	(125,000)	257,000	(324,000)
Taxation	6,262,000	6,109,000	5,825,000
EAT Continuing	14,546,000	12,587,000	14,293,000
Min Ints	103,000	(17,000)	...
Net Income	14,642,000	12,567,000	14,292,000
Dividends Per Share	155	150	140
EPS - Basic - Cont	249.08	213.90	243.44
EPS - Primary	249.08	213.90	243.44
EPS -Diluted - Cont	249.07	213.86	243.30
EPS - Diluted	249.07	213.86	243.30
Shares (primary)	58,786	58,757	58,706
Shares (diluted)	58,787	58,757	58,739

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,414,000	33,727,000
Short Term Investments	300,000	300,000
Cash, Equivs & STI	35,714,000	34,027,000
Receivables	58,481,000	58,429,000
Raw Materials	2,462,000	2,948,000
WIP	398,000	185,000
Inventories - Other	18,952,000	19,300,000
Inventories	21,812,000	22,433,000
Other Current Assets	2,013,000	2,122,000
Current Assets	118,020,000	117,011,000
Net PPE	42,300,000	41,665,000
Intangibles Excl Goodwill	4,961,000	4,290,000
Intangibles	4,961,000	4,290,000
Other LT Assets	23,625,000	20,893,000
LT Assets	70,886,000	66,848,000
Total Assets	188,907,000	183,859,000
Accounts Payable	17,884,000	18,157,000
Accounts Payable & Accrued Expenses	17,884,000	18,157,000
Current Debt	365,000	9,098,000
Current Capital Lease Obligations	555,000	509,000
Current Debt and Capital Leases	920,000	9,607,000
Other Current Liabilities	26,207,000	30,512,000
Current Liabilities	45,011,000	58,276,000
Long-Term Obligations	12,000,000	2,000,000
Deferred LT Liability Charges	292,000	254,000
Pensions & OPEB	5,125,000	5,547,000
Other LT Liabilities	4,218,000	3,999,000
Minorities (BS)	706,000	745,000
LT Liabilities	21,635,000	11,800,000
Total Liabilities	67,353,000	70,822,000
Net Assets	121,554,000	113,037,000
Common Share Capital	13,616,000	13,616,000
Share Premium	17,247,000	17,218,000
Retained Earnings	80,216,000	74,555,000
Treasury Stock	663,000	698,000
Other Equity	11,137,000	8,345,000
Shareholders' Equity	121,553,000	113,036,000
Total Liabilities & Stockholders' Equity	188,907,000	183,859,000
Net Current Assets	73,009,000	58,735,000
Total Assets Less Current Liabilities	143,896,000	125,583,000
Shares Outstanding	58,792	58,770

Recent Dividends:

1. Sangetsu Corp common.

No dividends paid.

Annual Dividends:

1. Sangetsu Corp common.

No dividends paid.

SANIX, INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	47,167,000
Other Revenue	...	...	0
Revenue	45,291,000	45,352,000	47,167,000
Direct Expenses	29,851,000	28,745,000	29,064,000
Gross Profit	15,440,000	16,607,000	18,103,000
SG&A	14,167,000	14,378,000	14,358,000
Other OpEx	0	0	0
Indirect Expenses	14,167,000	14,378,000	14,358,000
Total Operating Expenses	44,018,000	43,123,000	43,422,000
Operating Income	1,273,000	2,229,000	3,745,000
Non-Op Net Interest Income	(294,000)	(255,000)	(243,000)
Other Non-Op	(188,000)	(22,000)	(54,000)
Non-Op Income	(482,000)	(277,000)	(297,000)
EBT Continuing	791,000	1,952,000	3,448,000
Taxation (current)	625,000	510,000	634,000
Taxation (deferred)	(255,000)	(43,000)	116,000
Taxation	370,000	467,000	750,000
EAT Continuing	421,000	1,485,000	2,698,000
Min Ints	...	...	1,000
Net Income	422,000	1,483,000	2,697,000
Dividends Per Share	2	...	...
EPS - Basic - Cont	8.82	31.03	56.43
EPS - Primary	8.82	31.03	56.43
EPS -Diluted - Cont	8.82	31.03	56.43
EPS - Diluted	8.82	31.03	56.43
Shares (primary)	47,804	47,804	47,804
Shares (diluted)	47,804	47,804	47,804

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,704,000	4,816,000

Cash, Equivs & STI	4,704,000	4,816,000
Receivables	5,989,000	4,762,000
Raw Materials	2,287,000	2,370,000
WIP	287,000	255,000
Inventories - Other	146,000	158,000
Inventories	2,720,000	2,783,000
Other Current Assets	1,689,000	1,512,000
Current Assets	15,102,000	13,873,000
Net PPE	21,203,000	19,407,000
Intangibles Excl Goodwill	437,000	337,000
Intangibles	437,000	337,000
Other LT Assets	3,281,000	3,037,000
LT Assets	24,921,000	22,781,000
Total Assets	40,024,000	36,655,000
Accounts Payable	2,109,000	2,047,000
Accrued Exps	1,121,000	1,096,000
Accounts Payable & Accrued Expenses	3,230,000	3,143,000
Current Debt	6,820,000	6,339,000
Current Capital Lease Obligations	403,000	430,000
Current Debt and Capital Leases	7,223,000	6,769,000
Other Current Liabilities	7,927,000	6,998,000
Current Liabilities	18,380,000	16,910,000
Long-Term Obligations	5,375,000	4,205,000
Pensions & OPEB	2,207,000	2,480,000
Other LT Liabilities	3,055,000	2,889,000
LT Liabilities	10,637,000	9,574,000
Total Liabilities	29,018,000	26,484,000
Net Assets	11,006,000	10,171,000
Common Share Capital	4,205,000	4,205,000
Share Premium	5,000	5,000
Retained Earnings	7,772,000	7,351,000
Treasury Stock	1,481,000	1,481,000
Other Equity	505,000	90,000
Shareholders' Equity	11,006,000	10,170,000
Total Liabilities & Stockholders' Equity	40,024,000	36,655,000
Net Current Assets	(3,278,000)	(3,037,000)
Total Assets Less Current Liabilities	21,644,000	19,745,000
Shares Outstanding	47,804	47,804

Recent Dividends:
1. Sanix, Inc. (Japan) common.
No dividends paid.
Annual Dividends:
1. Sanix, Inc. (Japan) common.
No dividends paid.

SANKEN ELECTRIC CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	235,221,000
Other Revenue	…	…	0
Revenue	80,175,000	121,619,000	235,221,000
Direct Expenses	72,674,000	96,684,000	148,335,000
Gross Profit	7,501,000	24,935,000	86,886,000
SG&A	12,229,000	28,723,000	67,346,000
Other OpEx	0	0	0
Indirect Expenses	12,229,000	28,723,000	67,346,000
Total Operating Expenses	84,903,000	125,407,000	215,681,000
Operating Income	(4,728,000)	(3,788,000)	19,540,000
Non-Op Net Interest Income	284,000	(508,000)	(1,847,000)
Non-Op For Curr Gains	(1,243,000)	(5,509,000)	(273,000)
Other Non-Op	(3,158,000)	60,308,000	(7,889,000)
Non-Op Income	(4,117,000)	54,291,000	(10,009,000)
EBT Continuing	(8,845,000)	50,503,000	9,531,000
Taxation (current)	922,000	2,963,000	9,524,000
Taxation (deferred)	17,000	(1,660,000)	(2,388,000)
Taxation	939,000	1,303,000	7,136,000
EAT Continuing	(9,784,000)	49,200,000	2,395,000
Min Ints	(11,000)	1,736,000	(10,507,000)
Net Income	(9,798,000)	50,934,000	(8,112,000)
Dividends Per Share	…	…	15
EPS - Basic - Cont	(472.88)	2,119.53	(335.99)
EPS - Primary	(472.88)	2,119.53	(335.99)
EPS -Diluted - Cont	(472.88)	2,119.53	(335.99)
EPS - Diluted	(472.88)	2,119.53	(335.99)
Shares (primary)	20,721	24,031	24,145
Shares (diluted)	20,721	24,031	24,145

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	34,840,000	51,405,000
Cash, Equivs & STI	34,840,000	51,405,000
Receivables	19,444,000	23,624,000
Raw Materials	5,928,000	6,949,000
WIP	26,462,000	24,810,000
Inventories - Other	15,132,000	11,911,000
Inventories	47,522,000	43,670,000
Other Current Assets	7,066,000	18,256,000
Current Assets	108,872,000	136,955,000
Net PPE	52,266,000	51,056,000
Intangibles Excl Goodwill	2,323,000	1,368,000
Intangibles	2,323,000	1,368,000
Other LT Assets	75,994,000	69,687,000
LT Assets	130,583,000	122,111,000
Total Assets	239,456,000	259,067,000
Accounts Payable	6,878,000	9,797,000
Accrued Exps	4,577,000	4,763,000
Accounts Payable & Accrued Expenses	11,455,000	14,560,000
Current Debt	43,875,000	27,708,000
Current Capital Lease Obligations	74,000	26,000
Current Debt and Capital Leases	43,949,000	27,734,000
Other Current Liabilities	11,311,000	12,069,000
Current Liabilities	66,715,000	54,363,000
Long-Term Obligations	36,369,000	35,336,000
Deferred LT Liability Charges	1,952,000	1,095,000
Pensions & OPEB	307,000	279,000
Other LT Liabilities	14,147,000	20,064,000
Minorities (BS)	…	495,000
LT Liabilities	52,775,000	56,774,000
Total Liabilities	119,491,000	111,633,000
Net Assets	119,965,000	147,434,000
Common Share Capital	20,896,000	20,896,000
Share Premium	60,236,000	65,217,000
Retained Earnings	25,330,000	60,148,000
Treasury Stock	4,252,000	10,781,000
Other Equity	17,755,000	11,953,000
Shareholders' Equity	119,965,000	147,433,000
Total Liabilities & Stockholders' Equity	239,456,000	259,067,000
Net Current Assets	42,157,000	82,592,000
Total Assets Less Current Liabilities	172,741,000	204,704,000
Shares Outstanding	19,991	23,139

Recent Dividends:
1. Sanken Electric Co Ltd common.
No dividends paid.
Annual Dividends:
1. Sanken Electric Co Ltd common.
No dividends paid.

SANKI ENGINEERING CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	221,919,000
Other Revenue	…	…	1,000
Revenue	254,674,000	253,136,000	221,920,000
Direct Expenses	198,604,000	205,640,000	187,278,000
Gross Profit	56,070,000	47,496,000	34,642,000
SG&A	28,079,000	25,602,000	21,902,000
D&A (OpEx)	…	…	1,150,000
Other OpEx	0	0	0
Indirect Expenses	28,079,000	25,602,000	23,052,000
Total Operating Expenses	226,683,000	231,242,000	210,330,000
Operating Income	27,991,000	21,894,000	11,590,000
Non-Op Net Interest Income	23,000	(56,000)	(71,000)
Other Non-Op	4,648,000	1,388,000	1,640,000
Non-Op Income	4,671,000	1,332,000	1,569,000
EBT Continuing	32,662,000	23,226,000	13,159,000
Taxation (current)	9,021,000	7,945,000	5,263,000
Taxation (deferred)	(46,000)	(1,923,000)	(1,057,000)
Taxation	8,975,000	6,022,000	4,206,000
EAT Continuing	23,687,000	17,204,000	8,953,000
Net Income	23,688,000	17,203,000	8,951,000
Dividends Per Share	195	55	28.33
EPS - Basic - Cont	153.51	108.77	55.19
EPS - Primary	153.51	108.77	55.19
EPS -Diluted - Cont	153.12	108.44	55.01
EPS - Diluted	153.12	108.44	55.01
Shares (primary)	154,313	158,161	162,183
Shares (diluted)	154,702	158,641	162,726

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	32,097,000	31,856,000
Short Term Investments	10,009,000	12,329,000
Cash, Equivs & STI	42,106,000	44,185,000
Receivables	95,560,000	84,467,000
Raw Materials	1,160,000	901,000
Inventories - Other	2,792,000	2,926,000
Inventories	3,952,000	3,827,000
Other Current Assets	8,368,000	6,355,000
Current Assets	149,986,000	138,834,000
Net PPE	12,887,000	12,515,000
Intangibles Excl Goodwill	1,717,000	1,830,000
Intangibles	1,717,000	1,830,000
Other LT Assets	54,893,000	47,660,000
LT Assets	69,497,000	62,005,000
Total Assets	219,483,000	200,839,000
Accounts Payable	33,461,000	36,934,000
Accounts Payable & Accrued Expenses	33,461,000	36,934,000
Current Debt	5,781,000	5,759,000
Current Capital Lease Obligations	113,000	100,000
Current Debt and Capital Leases	5,894,000	5,859,000
Other Current Liabilities	45,675,000	39,490,000
Current Liabilities	85,030,000	82,283,000
Long-Term Obligations	350,000	1,348,000
Deferred LT Liability Charges	2,821,000	54,000
Pensions & OPEB	3,651,000	4,613,000
Other LT Liabilities	6,194,000	6,160,000
LT Liabilities	13,016,000	12,175,000
Total Liabilities	98,046,000	94,458,000
Net Assets	121,437,000	106,381,000
Common Share Capital	8,105,000	8,105,000
Share Premium	4,181,000	4,221,000
Retained Earnings	95,888,000	84,245,000
Treasury Stock	8,940,000	6,376,000
Other Equity	22,203,000	16,185,000
Shareholders' Equity	121,437,000	106,380,000
Total Liabilities & Stockholders' Equity	219,483,000	200,839,000
Net Current Assets	64,956,000	56,551,000
Total Assets Less Current Liabilities	134,453,000	118,556,000
Shares Outstanding	152,752	155,313

Recent Dividends:
1. Sanki Engineering Co., Ltd. common.
No dividends paid.
After 3-for-1 split: No dividends paid.
Annual Dividends:
1. Sanki Engineering Co., Ltd. common.
No dividends paid.
After 3-for-1 split: No dividends paid.

SANKO CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	16,936,064
Other Revenue	…	…	0
Revenue	18,289,369	16,838,185	16,936,064

Direct Expenses	15,997,423	14,785,009	14,720,808
Gross Profit	2,291,946	2,053,176	2,215,256
SG&A	1,529,866	1,507,104	1,443,663
Other OpEx	0	0	0
Indirect Expenses	1,529,866	1,507,104	1,443,663
Total Operating Expenses	17,527,289	16,292,113	16,164,471
Operating Income	762,080	546,072	771,593
Non-Op Net Interest Income	29,572	13,059	3,507
Non-Op For Curr Gains	(8,042)	(35,466)	60,603
Other Non-Op	122,105	295,725	248,187
Non-Op Income	143,635	273,318	312,297
EBT Continuing	905,715	819,390	1,083,890
Taxation (current)	331,559	252,572	366,187
Taxation (deferred)	(30,921)	(2,757)	13,159
Taxation	300,638	249,815	379,346
EAT Continuing	605,077	569,575	704,544
Net Income	605,076	569,573	704,543
Dividends Per Share	20	20	22
EPS - Basic - Cont	68.19	64.19	79.40
EPS - Primary	68.19	64.19	79.40
EPS -Diluted - Cont	68.19	64.19	79.40
EPS - Diluted	68.19	64.19	79.40
Shares (primary)	8,873	8,873	8,873
Shares (diluted)	8,873	8,873	8,873

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,920,154	4,891,829
Short Term Investments	501,659	1,110,286
Cash, Equivs & STI	5,421,813	6,002,115
Receivables	7,044,072	6,147,581
Raw Materials	582,143	592,247
WIP	1,454,514	1,828,197
Finished Goods	255,238	221,817
Inventories - Other	0	0
Inventories	2,291,895	2,642,261
Other Current Assets	597,548	351,419
Current Assets	15,355,328	15,143,376
Net PPE	5,035,914	5,251,662
Intangibles Excl Goodwill	26,163	36,582
Intangibles	26,163	36,582
Other LT Assets	2,510,203	1,608,800
LT Assets	7,572,280	6,897,044
Total Assets	22,927,609	22,040,420
Accounts Payable	4,370,112	4,287,271
Accrued Exps	364,527	277,200
Accounts Payable & Accrued Expenses	4,734,639	4,564,471
Current Debt	0	0
Current Capital Lease Obligations	21,486	29,440
Current Debt and Capital Leases	21,486	29,440
Other Current Liabilities	878,377	806,537
Current Liabilities	5,634,502	5,400,448
Long-Term Obligations	66,975	80,454
Pensions & OPEB	720,693	807,355
Other LT Liabilities	176,001	137,996
LT Liabilities	963,669	1,025,805
Total Liabilities	6,598,171	6,426,253
Net Assets	16,329,438	15,614,167
Common Share Capital	3,779,113	3,779,113
Share Premium	3,498,197	3,498,197
Retained Earnings	8,162,580	7,734,969
Treasury Stock	48,447	48,447
Other Equity	937,994	650,334
Shareholders' Equity	16,329,437	15,614,166
Total Liabilities & Stockholders' Equity	22,927,609	22,040,420
Net Current Assets	9,720,826	9,742,928
Total Assets Less Current Liabilities	17,293,107	16,639,972
Shares Outstanding	8,873	8,873

Recent Dividends:

1. Sanko Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sanko Co Ltd common.

No dividends paid.

SANKO METAL INDUSTRIAL CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	42,912,000
Other Revenue	...	...	2,000
Revenue	47,058,000	45,362,000	42,914,000
Direct Expenses	37,301,000	35,449,000	33,566,000
Gross Profit	9,757,000	9,913,000	9,348,000
SG&A	5,978,000	5,800,000	5,636,000
Other OpEx	0	0	0
Indirect Expenses	5,978,000	5,800,000	5,636,000
Total Operating Expenses	43,279,000	41,249,000	39,202,000
Operating Income	3,779,000	4,113,000	3,712,000
Non-Op Net Interest Income	53,000	0	...
Other Non-Op	9,000	26,000	...
Non-Op Income	62,000	26,000	(26,000)
EBT Continuing	3,841,000	4,139,000	3,686,000
Taxation (current)	1,221,000	1,196,000	1,016,000
Taxation (deferred)	(25,000)	1,000	76,000
Taxation	1,196,000	1,197,000	1,092,000
EAT Continuing	2,645,000	2,942,000	2,594,000
Net Income	2,645,000	2,942,000	2,594,000
Dividends Per Share	69	380	200
EPS - Basic - Cont	137.21	762.84	672.60
EPS - Primary	137.21	762.84	672.60
EPS -Diluted - Cont	137.21	762.84	672.60
EPS - Diluted	137.21	762.84	672.60
Shares (primary)	19,278	3,856	3,856
Shares (diluted)	19,278	3,856	3,856

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,158,000	14,603,000
Short Term Investments	136,000	450,000
Cash, Equivs & STI	14,294,000	15,053,000
Receivables	14,119,000	14,510,000
Raw Materials	1,443,000	1,562,000
WIP	797,000	655,000
Finished Goods	589,000	485,000
Inventories - Other	0	0
Inventories	2,829,000	2,702,000
Other Current Assets	229,000	221,000
Current Assets	31,471,000	32,486,000
Net PPE	6,916,000	6,713,000
Intangibles Excl Goodwill	568,000	611,000
Intangibles	568,000	611,000
Other LT Assets	1,588,000	1,619,000
LT Assets	9,072,000	8,943,000
Total Assets	40,543,000	41,429,000
Accounts Payable	7,385,000	8,705,000
Accrued Exps	203,000	...
Accounts Payable & Accrued Expenses	7,588,000	8,705,000
Current Debt	0	0
Current Capital Lease Obligations	14,000	17,000
Current Debt and Capital Leases	14,000	17,000
Other Current Liabilities	2,051,000	2,324,000
Current Liabilities	9,653,000	11,046,000
Long-Term Obligations	54,000	68,000
Deferred LT Liability Charges	1,057,000	1,057,000
Pensions & OPEB	2,148,000	2,092,000
Other LT Liabilities	2,000	62,000
LT Liabilities	3,261,000	3,279,000
Total Liabilities	12,915,000	14,326,000
Net Assets	27,628,000	27,103,000
Common Share Capital	1,980,000	1,980,000
Share Premium	344,000	344,000
Retained Earnings	23,321,000	22,796,000
Treasury Stock	291,000	291,000
Other Equity	2,274,000	2,274,000
Shareholders' Equity	27,628,000	27,103,000
Total Liabilities & Stockholders' Equity	40,543,000	41,429,000
Net Current Assets	21,818,000	21,440,000
Total Assets Less Current Liabilities	30,890,000	30,383,000
Shares Outstanding	19,278	3,856

Recent Dividends:

1. Sanko Metal Industrial Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Sanko Metal Industrial Co., Ltd. common.

No dividends paid.

SANKO TECHNO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	21,142,218
Other Revenue	...	...	0
Revenue	21,760,764	21,250,387	21,142,218
Direct Expenses	14,882,923	15,134,101	14,516,190
Gross Profit	6,877,841	6,116,286	6,626,028
SG&A	5,084,467	4,834,123	4,559,146
Other OpEx	0	0	0
Indirect Expenses	5,084,467	4,834,123	4,559,146
Total Operating Expenses	19,967,390	19,968,224	19,075,336
Operating Income	1,793,374	1,282,163	2,066,882
Non-Op Net Interest Income	(25,969)	(13,744)	(4,973)
Non-Op For Curr Gains	(5,187)	(9,539)	(954)
Other Non-Op	436,804	315,478	333,944
Non-Op Income	405,648	292,195	328,017
EBT Continuing	2,199,022	1,574,358	2,394,899
Taxation (current)	599,424	521,048	648,339
Taxation (deferred)	(2,755)	(79,978)	(8,623)
Taxation	596,669	441,070	639,716
EAT Continuing	1,602,353	1,133,288	1,755,183
Min Ints	(10,089)	(10,328)	(15,101)
Net Income	1,592,261	1,122,961	1,740,081
Dividends Per Share	42	38	34
EPS - Basic - Cont	201.24	142.05	220.24
EPS - Primary	201.24	142.05	220.24
EPS -Diluted - Cont	199.71	140.96	218.41
EPS - Diluted	199.71	140.96	218.41
Shares (primary)	7,912	7,905	7,901
Shares (diluted)	7,973	7,967	7,967

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,798,694	4,002,056
Cash, Equivs & STI	4,798,694	4,002,056
Receivables	5,328,859	5,214,907
Raw Materials	1,651,417	1,440,607
WIP	1,244,071	986,877
Inventories - Other	4,194,459	3,980,818
Inventories	7,089,947	6,408,302
Other Current Assets	366,647	151,905
Current Assets	17,584,147	15,777,170
Net PPE	8,714,368	7,842,131
Intangibles Excl Goodwill	85,042	113,798
Intangibles	85,042	113,798
Other LT Assets	2,368,913	2,825,382
LT Assets	11,168,323	10,781,311
Total Assets	28,752,471	26,558,481
Accounts Payable	1,494,517	1,428,767
Accounts Payable & Accrued Expenses	1,494,517	1,428,767
Current Debt	1,417,403	525,768
Current Debt and Capital Leases	1,417,403	525,768
Other Current Liabilities	1,512,585	1,337,970
Current Liabilities	4,424,505	3,292,505
Long-Term Obligations	2,535,119	2,987,978
Deferred LT Liability Charges	255,981	276,389
Pensions & OPEB	1,124,561	1,179,085
Other LT Liabilities	75,127	67,450
Minorities (BS)	343,833	319,445
LT Liabilities	3,990,788	4,510,902

Total Liabilities	8,759,127	8,122,853
Net Assets	19,993,344	18,435,628
Common Share Capital	768,590	768,590
Share Premium	605,266	600,446
Retained Earnings	17,980,836	16,656,612
Treasury Stock	499,810	503,960
Other Equity	1,138,461	913,940
Shareholders' Equity	19,993,343	18,435,628
Total Liabilities & Stockholders' Equity	28,752,471	26,558,481
Net Current Assets	13,159,642	12,484,665
Total Assets Less Current Liabilities	24,327,966	23,265,976
Shares Outstanding	7,914	7,908

Recent Dividends:

1. Sanko Techno Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Sanko Techno Co., Ltd. common.

No dividends paid.

SANKYO CO., LTD. (MACHINERY) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	199,099,000
Other Revenue	...	...	0
Revenue	179,211,000	191,821,000	199,099,000
Direct Expenses	74,541,000	79,492,000	88,420,000
Gross Profit	104,670,000	112,329,000	110,679,000
SG&A	42,185,000	38,723,000	38,184,000
Other OpEx	0	0	0
Indirect Expenses	42,185,000	38,723,000	38,184,000
Total Operating Expenses	116,726,000	118,215,000	126,604,000
Operating Income	62,485,000	73,606,000	72,495,000
Non-Op Net Interest Income	535,000	236,000	52,000
Other Non-Op	906,000	1,163,000	2,729,000
Non-Op Income	1,441,000	1,399,000	2,781,000
EBT Continuing	63,926,000	75,005,000	75,276,000
Taxation (current)	18,344,000	22,281,000	21,454,000
Taxation (deferred)	(1,171,000)	(1,270,000)	30,000
Taxation	17,173,000	21,011,000	21,484,000
EAT Continuing	46,753,000	53,994,000	53,792,000
Net Income	46,753,000	53,993,000	53,792,000
Dividends Per Share	90	100	80
EPS - Basic - Cont	227.65	245.93	203.81
EPS - Primary	227.65	245.93	203.81
EPS -Diluted - Cont	224.70	242.71	201.43
EPS - Diluted	224.70	242.71	201.43
Shares (primary)	205,369	219,542	263,925
Shares (diluted)	208,064	222,455	267,053

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	132,463,000	180,064,000
Short Term Investments	59,976,000	59,985,000
Cash, Equivs & STI	192,439,000	240,049,000
Receivables	16,847,000	32,261,000
Raw Materials	13,804,000	15,934,000
WIP	230,000	133,000
Inventories - Other	1,518,000	3,441,000
Inventories	15,552,000	19,508,000
Other Current Assets	5,118,000	2,723,000
Current Assets	229,956,000	294,541,000
Net PPE	41,283,000	27,482,000
Intangibles Excl Goodwill	364,000	327,000
Intangibles	364,000	327,000
Other LT Assets	15,854,000	14,358,000
LT Assets	57,501,000	42,167,000
Total Assets	287,458,000	336,709,000
Accounts Payable	7,769,000	12,623,000
Accounts Payable & Accrued Expenses	7,769,000	12,623,000
Other Current Liabilities	20,048,000	29,237,000
Current Liabilities	27,817,000	41,860,000
Long-Term Obligations	0	0
Pensions & OPEB	4,550,000	5,254,000
Other LT Liabilities	4,934,000	4,590,000
LT Liabilities	9,484,000	9,844,000
Total Liabilities	37,302,000	51,704,000
Net Assets	250,156,000	285,005,000
Common Share Capital	14,840,000	14,840,000
Share Premium	23,750,000	23,750,000
Retained Earnings	262,639,000	290,721,000
Treasury Stock	55,795,000	48,375,000
Other Equity	4,721,000	4,068,000
Shareholders' Equity	250,155,000	285,004,000
Total Liabilities & Stockholders' Equity	287,458,000	336,709,000
Net Current Assets	202,139,000	252,681,000
Total Assets Less Current Liabilities	259,641,000	294,849,000
Shares Outstanding	197,514	219,609

Recent Dividends:

1. Sankyo Co., Ltd. (Machinery) (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

Annual Dividends:

1. Sankyo Co., Ltd. (Machinery) (Japan) common.

No dividends paid.

After 5-for-1 split: No dividends paid.

SANKYO KASEI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	27,199,901	27,117,644	26,227,227
Direct Expenses	24,499,097	24,550,967	23,770,675
Gross Profit	2,700,804	2,566,677	2,456,552
SG&A	2,187,722	2,102,601	2,074,523
Other OpEx	0	0	0
Indirect Expenses	2,187,722	2,102,601	2,074,523
Total Operating Expenses	26,686,819	26,653,568	25,845,198
Operating Income	513,082	464,076	382,029
Non-Op Net Interest Income	1,752	8,718	2,663
Other Non-Op	554,558	468,254	24,436
Non-Op Income	556,310	476,972	27,099
EBT Continuing	1,069,392	941,048	409,128
Taxation (current)	293,372	319,093	54,289
Taxation (deferred)	23,600	(7,401)	13,797
Taxation	316,972	311,692	68,086
EAT Continuing	752,420	629,356	341,042
Min Ints	...	...	5,621
Net Income	752,420	629,354	346,665
Dividends Per Share	100	90	90
EPS - Basic - Cont	836.79	497.66	259.88
EPS - Primary	836.79	497.66	259.88
EPS -Diluted - Cont	836.79	497.66	259.88
EPS - Diluted	836.79	497.66	259.88
Shares (primary)	899	1,264	1,333
Shares (diluted)	899	1,264	1,333

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,500,149	1,469,080
Short Term Investments	58,456	282,386
Cash, Equivs & STI	2,558,605	1,751,466
Receivables	7,010,042	7,998,464
Raw Materials	63,996	70,795
WIP	21,090	29,598
Finished Goods	929,350	1,031,964
Inventories - Other	0	0
Inventories	1,014,436	1,132,357
Other Current Assets	188,683	91,837
Current Assets	10,771,766	10,974,124
Net PPE	1,551,835	1,568,295
Intangibles Excl Goodwill	57,536	80,472
Intangibles	57,536	80,472
Other LT Assets	3,050,704	3,555,449
LT Assets	4,660,075	5,204,216
Total Assets	15,431,842	16,178,340
Accounts Payable	3,807,535	3,987,431
Accounts Payable & Accrued Expenses	3,807,535	3,987,431
Current Debt	...	720,000
Current Debt and Capital Leases	...	720,000
Other Current Liabilities	1,507,021	1,771,094
Current Liabilities	5,314,556	6,478,525
Long-Term Obligations	0	0
Deferred LT Liability Charges	564,301	593,664
Pensions & OPEB	21,567	374,577
Other LT Liabilities	337,503	19,477
LT Liabilities	923,371	987,718
Total Liabilities	6,237,928	7,466,244
Net Assets	9,193,914	8,712,096
Common Share Capital	1,716,600	1,716,600
Share Premium	1,433,681	1,433,596
Retained Earnings	5,450,057	4,783,882
Treasury Stock	860,961	800,850
Other Equity	1,454,536	1,578,868
Shareholders' Equity	9,193,913	8,712,096
Total Liabilities & Stockholders' Equity	15,431,842	16,178,340
Net Current Assets	5,457,210	4,495,599
Total Assets Less Current Liabilities	10,117,286	9,699,815
Shares Outstanding	900	919

Recent Dividends:

1. Sankyo Kasei Corp common.

No dividends paid.

Annual Dividends:

1. Sankyo Kasei Corp common.

No dividends paid.

SANKYU, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	563,547,000
Other Revenue	...	...	0
Revenue	631,573,000	606,791,000	563,547,000
Direct Expenses	555,204,000	533,136,000	501,553,000
Gross Profit	76,369,000	73,655,000	61,994,000
SG&A	33,128,000	29,709,000	26,777,000
Other OpEx	0	0	0
Indirect Expenses	33,128,000	29,709,000	26,777,000
Total Operating Expenses	588,332,000	562,845,000	528,330,000
Operating Income	43,241,000	43,946,000	35,217,000
Non-Op Net Interest Income	(730,000)	(322,000)	(140,000)
Non-Op For Curr Gains	...	...	157,000
Other Non-Op	3,396,000	1,374,000	994,000
Non-Op Income	2,666,000	1,052,000	1,011,000
EBT Continuing	45,907,000	44,998,000	36,228,000
Taxation (current)	12,765,000	14,898,000	10,798,000
Taxation (deferred)	1,507,000	(1,053,000)	775,000
Taxation	14,272,000	13,845,000	11,573,000
EAT Continuing	31,635,000	31,153,000	24,655,000
Min Ints	(129,000)	(406,000)	(274,000)
Net Income	31,505,000	30,747,000	24,379,000
Dividends Per Share	246	232	174
EPS - Basic - Cont	614.05	570.99	428.60
EPS - Primary	614.05	570.99	428.60
EPS -Diluted - Cont	614.05	570.99	428.60
EPS - Diluted	614.05	570.99	428.60
Shares (primary)	51,308	53,850	56,882
Shares (diluted)	51,308	53,850	56,882

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	46,141,000	47,542,000
Short Term Investments	995,000	1,057,000
Cash, Equivs & STI	47,136,000	48,599,000
Receivables	209,087,000	218,297,000
WIP	795,000	1,869,000
Inventories - Other	2,926,000	2,572,000
Inventories	3,721,000	4,441,000
Other Current Assets	9,311,000	8,919,000
Current Assets	269,255,000	280,256,000

Net PPE	190,400,000	184,350,000
Intangibles Excl Goodwill	15,395,000	9,541,000
Intangibles	15,395,000	9,541,000
Other LT Assets	84,695,000	71,042,000
LT Assets	290,490,000	264,933,000
Total Assets	559,746,000	545,189,000
Accounts Payable	49,752,000	52,105,000
Accrued Exps	365,000	542,000
Accounts Payable & Accrued Expenses	50,117,000	52,647,000
Current Debt	53,591,000	28,827,000
Current Capital Lease Obligations	3,455,000	3,097,000
Current Debt and Capital Leases	57,046,000	31,924,000
Other Current Liabilities	43,601,000	54,499,000
Current Liabilities	150,764,000	139,070,000
Long-Term Obligations	38,424,000	52,402,000
Deferred LT Liability Charges	8,483,000	5,329,000
Pensions & OPEB	32,826,000	31,441,000
Other LT Liabilities	22,260,000	19,883,000
Minorities (BS)	3,818,000	3,851,000
LT Liabilities	101,993,000	109,055,000
Total Liabilities	256,576,000	251,977,000
Net Assets	303,170,000	293,212,000
Common Share Capital	28,619,000	28,619,000
Share Premium	12,715,000	12,715,000
Retained Earnings	232,979,000	230,048,000
Treasury Stock	17,118,000	13,056,000
Other Equity	45,975,000	34,886,000
Shareholders' Equity	303,170,000	293,212,000
Total Liabilities & Stockholders' Equity	559,746,000	545,189,000
Net Current Assets	118,491,000	141,186,000
Total Assets Less Current Liabilities	408,982,000	406,119,000
Shares Outstanding	50,127	52,541

Recent Dividends:

1. Sankyu, Inc. common.

No dividends paid.

Annual Dividends:

1. Sankyu, Inc. common.

No dividends paid.

SANOH INDUSTRIAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	156,814,000
Other Revenue	…	…	0
Revenue	159,387,000	159,538,000	156,814,000
Direct Expenses	136,505,000	136,767,000	133,511,000
Gross Profit	22,882,000	22,771,000	23,303,000
SG&A	18,809,000	17,910,000	15,249,000
Other OpEx	0	0	0
Indirect Expenses	18,809,000	17,910,000	15,249,000
Total Operating Expenses	155,314,000	154,677,000	148,760,000
Operating Income	4,073,000	4,861,000	8,054,000
Non-Op Net Interest Income	(672,000)	(553,000)	(626,000)
Non-Op For Curr Gains	(265,000)	238,000	(192,000)
Other Non-Op	(1,090,000)	(1,849,000)	(332,000)
Non-Op Income	(2,027,000)	(2,164,000)	(1,150,000)
EBT Continuing	2,046,000	2,697,000	6,904,000
Taxation (current)	1,805,000	1,527,000	1,728,000
Taxation (deferred)	(1,917,000)	(221,000)	193,000
Taxation	(112,000)	1,306,000	1,921,000
EAT Continuing	2,158,000	1,391,000	4,983,000
Min Ints	(636,000)	(653,000)	(766,000)
Net Income	1,524,000	737,000	4,216,000
Dividends Per Share	28	28	26.50
EPS - Basic - Cont	42.57	20.59	117.42
EPS - Primary	42.57	20.59	117.42
EPS -Diluted - Cont	42.57	20.59	117.42
EPS - Diluted	42.57	20.59	117.42
Shares (primary)	35,809	35,795	35,907
Shares (diluted)	35,809	35,795	35,907

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,519,000	22,692,000
Cash, Equivs & STI	24,519,000	22,692,000
Receivables	20,184,000	18,635,000
Raw Materials	15,985,000	12,575,000
WIP	8,757,000	6,981,000
Finished Goods	5,215,000	4,871,000
Inventories - Other	0	0
Inventories	29,957,000	24,427,000
Other Current Assets	8,717,000	4,594,000
Current Assets	83,377,000	70,348,000
Net PPE	45,310,000	36,674,000
Intangibles Excl Goodwill	717,000	687,000
Intangibles	717,000	687,000
Other LT Assets	12,526,000	9,429,000
LT Assets	58,553,000	46,790,000
Total Assets	141,929,000	117,138,000
Accounts Payable	12,868,000	13,640,000
Accounts Payable & Accrued Expenses	12,868,000	13,640,000
Current Debt	25,724,000	17,847,000
Current Capital Lease Obligations	160,000	281,000
Current Debt and Capital Leases	25,884,000	18,128,000
Other Current Liabilities	14,230,000	10,110,000
Current Liabilities	52,982,000	41,878,000
Long-Term Obligations	29,056,000	21,293,000
Deferred LT Liability Charges	2,668,000	1,789,000
Pensions & OPEB	2,243,000	3,234,000
Other LT Liabilities	3,012,000	857,000
Minorities (BS)	3,965,000	3,816,000
LT Liabilities	36,979,000	27,173,000
Total Liabilities	93,926,000	72,867,000
Net Assets	48,003,000	44,271,000
Common Share Capital	3,481,000	3,481,000
Share Premium	2,362,000	2,362,000
Retained Earnings	32,095,000	31,589,000
Treasury Stock	968,000	968,000
Other Equity	11,033,000	7,807,000
Shareholders' Equity	48,003,000	44,271,000
Total Liabilities & Stockholders' Equity	141,929,000	117,138,000
Net Current Assets	30,395,000	28,470,000
Total Assets Less Current Liabilities	88,947,000	75,260,000
Shares Outstanding	35,809	35,809

Recent Dividends:

1. Sanoh Industrial Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sanoh Industrial Co Ltd common.

No dividends paid.

SANRITSU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	19,398,163
Other Revenue	…	…	0
Revenue	20,532,915	20,122,036	19,398,163
Direct Expenses	16,167,444	15,721,658	15,024,521
Gross Profit	4,365,471	4,400,378	4,373,642
SG&A	3,330,019	3,365,496	3,508,131
Other OpEx	0	0	0
Indirect Expenses	3,330,019	3,365,496	3,508,131
Total Operating Expenses	19,497,463	19,087,154	18,532,652
Operating Income	1,035,452	1,034,882	865,511
Non-Op Net Interest Income	(132,875)	(55,494)	(53,406)
Non-Op For Curr Gains	62,212	(22,008)	171,472
Other Non-Op	21,332	(268,383)	(214,944)
Non-Op Income	(49,331)	(345,885)	(96,878)
EBT Continuing	986,121	688,997	768,633
Taxation (current)	283,485	330,136	160,265
Taxation (deferred)	12,268	(114,541)	25,045
Taxation	295,753	215,595	185,310
EAT Continuing	690,368	473,402	583,323
Min Ints	(2,372)	(4,705)	(10,637)
Net Income	687,995	468,695	572,684
Dividends Per Share	36	31	31
EPS - Basic - Cont	122.29	83.88	103.28
EPS - Primary	122.29	83.88	103.28
EPS -Diluted - Cont	119.42	81.90	100.76
EPS - Diluted	119.42	81.90	100.76
Shares (primary)	5,626	5,587	5,545
Shares (diluted)	5,761	5,723	5,684

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,382,728	3,803,639
Cash, Equivs & STI	2,382,728	3,803,639
Receivables	3,677,107	3,556,119
Raw Materials	320,561	402,324
Inventories - Other	0	0
Inventories	320,561	402,324
Other Current Assets	555,639	753,471
Current Assets	6,936,035	8,515,553
Net PPE	17,111,748	13,580,561
Intangibles Excl Goodwill	133,085	190,763
Intangibles	133,085	190,763
Other LT Assets	2,548,042	2,387,131
LT Assets	19,792,875	16,158,455
Total Assets	26,728,911	24,674,008
Accounts Payable	719,334	737,782
Accounts Payable & Accrued Expenses	719,334	737,782
Current Debt	3,183,247	3,366,154
Current Capital Lease Obligations	115,590	347,130
Current Debt and Capital Leases	3,298,837	3,713,284
Other Current Liabilities	1,753,087	2,262,145
Current Liabilities	5,771,258	6,713,211
Long-Term Obligations	6,648,788	4,264,936
Pensions & OPEB	845,152	802,855
Other LT Liabilities	1,152,252	1,096,024
Minorities (BS)	117,498	115,126
LT Liabilities	8,646,192	6,163,815
Total Liabilities	14,534,948	12,992,152
Net Assets	12,193,963	11,681,856
Common Share Capital	2,523,866	2,523,866
Share Premium	2,487,291	2,477,567
Retained Earnings	6,167,844	5,653,395
Treasury Stock	208,673	231,349
Other Equity	1,223,634	1,258,376
Shareholders' Equity	12,193,962	11,681,855
Total Liabilities & Stockholders' Equity	26,728,911	24,674,008
Net Current Assets	1,164,777	1,802,342
Total Assets Less Current Liabilities	20,957,653	17,960,797
Shares Outstanding	5,638	5,598

Recent Dividends:

1. Sanritsu Corp common.

No dividends paid.

Annual Dividends:

1. Sanritsu Corp common.

No dividends paid.

SANSEI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	7,049,936	5,781,584	5,637,362
Direct Expenses	5,001,064	4,427,879	4,338,511
Gross Profit	2,048,872	1,353,705	1,298,851
SG&A	1,002,987	898,722	878,166
Other OpEx	0	0	0
Indirect Expenses	1,002,987	898,722	878,166
Total Operating Expenses	6,004,051	5,326,601	5,216,677
Operating Income	1,045,885	454,983	420,685
Non-Op Net Interest Income	(6,046)	(5,207)	(3,985)

Other Non-Op	(5,919)	52,480	5,340
Non-Op Income	(11,965)	47,273	1,355
EBT Continuing	1,033,920	502,256	422,040
Taxation (current)	258,056	151,343	106,024
Taxation (deferred)	6,792	4,911	(10,388)
Taxation	264,848	156,254	95,636
EAT Continuing	769,072	346,002	326,404
Net Income	769,068	346,004	326,404
Dividends Per Share	30	15	15
EPS - Basic - Cont	98.96	44.52	42
EPS - Primary	98.96	44.52	42
EPS -Diluted - Cont	98.96	44.52	42
EPS - Diluted	98.96	44.52	42
Shares (primary)	7,772	7,772	7,772
Shares (diluted)	7,772	7,772	7,772

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	991,275	1,084,811
Cash, Equivs & STI	991,275	1,084,811
Receivables	2,843,488	2,280,861
Raw Materials	27,257	24,097
WIP	76,559	42,156
Inventories - Other	0	0
Inventories	103,816	66,253
Other Current Assets	54,207	38,323
Current Assets	3,992,786	3,470,248
Net PPE	2,918,484	2,427,789
Intangibles Excl Goodwill	36,618	29,984
Intangibles	36,618	29,984
Other LT Assets	481,351	474,155
LT Assets	3,436,453	2,931,928
Total Assets	7,429,240	6,402,176
Accounts Payable	239,579	249,461
Accrued Exps	149,845	142,046
Accounts Payable & Accrued Expenses	389,424	391,507
Current Debt	82,004	240,339
Current Debt and Capital Leases	82,004	240,339
Other Current Liabilities	884,819	614,894
Current Liabilities	1,356,247	1,246,740
Long-Term Obligations	362,819	114,823
Pensions & OPEB	337,027	314,866
Other LT Liabilities	43,323	48,405
LT Liabilities	743,169	478,094
Total Liabilities	2,099,417	1,724,834
Net Assets	5,329,823	4,677,342
Common Share Capital	890,437	890,437
Share Premium	104,015	104,015
Retained Earnings	4,753,970	4,101,478
Treasury Stock	418,600	418,589
Other Equity	0	1
Shareholders' Equity	5,329,822	4,677,342
Total Liabilities & Stockholders' Equity	7,429,240	6,402,176
Net Current Assets	2,636,539	2,223,508
Total Assets Less Current Liabilities	6,072,993	5,155,436
Shares Outstanding	7,772	7,772

Recent Dividends:

1. Sansei Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sansei Co Ltd common.

No dividends paid.

SANSEI TECHNOLOGIES INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	52,307,054
Other Revenue	…	…	0
Revenue	73,070,133	61,861,600	52,307,054
Direct Expenses	50,948,527	43,622,218	37,707,762
Gross Profit	22,121,606	18,239,382	14,599,292
SG&A	15,551,281	13,442,057	11,436,497
Other OpEx	0	0	0
Indirect Expenses	15,551,281	13,442,057	11,436,497
Total Operating Expenses	66,499,808	57,064,275	49,144,259
Operating Income	6,570,325	4,797,325	3,162,795
Non-Op Net Interest Income	(20,964)	208,758	42,618
Non-Op For Curr Gains	(28,888)	(7,602)	(62,790)
Other Non-Op	1,371,655	302,008	449,206
Non-Op Income	1,321,803	503,164	429,034
EBT Continuing	7,892,128	5,300,489	3,591,829
Taxation (current)	3,093,794	2,162,202	1,370,500
Taxation (deferred)	(190,332)	213,324	131,667
Taxation	2,903,462	2,375,526	1,502,167
EAT Continuing	4,988,666	2,924,963	2,089,662
Min Ints	113,534	70,496	(17,601)
Net Income	5,102,198	2,995,460	2,072,059
Dividends Per Share	90	55	40
EPS - Basic - Cont	279.83	160.45	111.46
EPS - Primary	279.83	160.45	111.46
EPS -Diluted - Cont	276.87	158.68	109.78
EPS - Diluted	276.87	158.68	109.78
Shares (primary)	18,233	18,669	18,590
Shares (diluted)	18,428	18,877	18,875

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,243,012	21,846,573
Cash, Equivs & STI	28,243,012	21,846,573
Receivables	23,183,728	24,599,386
Raw Materials	5,137,239	4,075,127
WIP	2,314,267	1,620,937
Inventories - Other	0	0
Inventories	7,451,506	5,696,064
Other Current Assets	2,254,152	2,027,872
Current Assets	61,132,398	54,169,895
Net PPE	16,727,652	13,871,718
Intangibles Excl Goodwill	8,189,050	9,821,886
Intangibles	8,189,050	9,821,886
Other LT Assets	11,188,515	9,944,053
LT Assets	36,105,217	33,637,657
Total Assets	97,237,616	87,807,553
Accounts Payable	5,616,430	4,838,560
Accounts Payable & Accrued Expenses	5,616,430	4,838,560
Current Debt	5,165,321	6,152,667
Current Debt and Capital Leases	5,165,321	6,152,667
Other Current Liabilities	19,910,450	16,604,717
Current Liabilities	30,692,201	27,595,944
Long-Term Obligations	10,393,493	10,594,218
Deferred LT Liability Charges	1,928,939	1,899,677
Pensions & OPEB	2,182,143	1,930,456
Other LT Liabilities	478,223	463,599
Minorities (BS)	138,112	241,696
LT Liabilities	14,982,798	14,887,950
Total Liabilities	45,813,112	42,725,591
Net Assets	51,424,504	45,081,962
Common Share Capital	3,251,279	3,251,279
Share Premium	2,484,088	2,457,011
Retained Earnings	33,561,934	29,580,386
Treasury Stock	1,060,013	314,464
Other Equity	13,187,215	10,107,750
Shareholders' Equity	51,424,503	45,081,962
Total Liabilities & Stockholders' Equity	97,237,616	87,807,553
Net Current Assets	30,440,197	26,573,951
Total Assets Less Current Liabilities	66,545,415	60,211,609
Shares Outstanding	18,179	18,696

Recent Dividends:

1. Sansei Technologies Inc common.

No dividends paid.

Annual Dividends:

1. Sansei Technologies Inc common.

No dividends paid.

SANSHA ELECTRIC MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,651,000	25,440,000	31,005,000
Direct Expenses	20,136,000	19,153,000	22,423,000
Gross Profit	6,515,000	6,287,000	8,582,000
SG&A	5,128,000	5,213,000	5,174,000
Other OpEx	0	0	0
Indirect Expenses	5,128,000	5,213,000	5,174,000
Total Operating Expenses	25,264,000	24,366,000	27,597,000
Operating Income	1,387,000	1,074,000	3,408,000
Non-Op Net Interest Income	(21,000)	11,000	4,000
Non-Op For Curr Gains	(156,000)	(45,000)	(52,000)
Other Non-Op	(319,000)	187,000	113,000
Non-Op Income	(496,000)	153,000	65,000
EBT Continuing	891,000	1,227,000	3,473,000
Taxation (current)	426,000	269,000	1,089,000
Taxation (deferred)	84,000	457,000	(571,000)
Taxation	510,000	726,000	518,000
EAT Continuing	381,000	501,000	2,955,000
Net Income	382,000	503,000	2,955,000
Dividends Per Share	40	40	50
EPS - Basic - Cont	28.65	37.80	222.19
EPS - Primary	28.65	37.80	222.19
EPS -Diluted - Cont	28.65	37.80	222.19
EPS - Diluted	28.65	37.80	222.19
Shares (primary)	13,307	13,300	13,299
Shares (diluted)	13,307	13,300	13,299

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,768,000	5,760,000
Cash, Equivs & STI	6,768,000	5,760,000
Receivables	8,508,000	9,494,000
Raw Materials	2,669,000	2,740,000
WIP	2,020,000	2,280,000
Finished Goods	3,492,000	3,801,000
Inventories - Other	0	0
Inventories	8,181,000	8,821,000
Other Current Assets	517,000	825,000
Current Assets	23,974,000	24,900,000
Net PPE	6,686,000	6,505,000
Intangibles Excl Goodwill	457,000	522,000
Intangibles	457,000	522,000
Other LT Assets	1,606,000	1,644,000
LT Assets	8,749,000	8,671,000
Total Assets	32,724,000	33,571,000
Accounts Payable	1,761,000	2,220,000
Accrued Exps	1,443,000	1,449,000
Accounts Payable & Accrued Expenses	3,204,000	3,669,000
Current Debt	2,200,000	3,000,000
Current Debt and Capital Leases	2,200,000	3,000,000
Other Current Liabilities	1,765,000	2,022,000
Current Liabilities	7,169,000	8,691,000
Long-Term Obligations	334,000	296,000
Deferred LT Liability Charges	10,000	10,000
Pensions & OPEB	58,000	56,000
Other LT Liabilities	227,000	176,000
LT Liabilities	629,000	538,000
Total Liabilities	7,798,000	9,230,000
Net Assets	24,926,000	24,341,000
Common Share Capital	2,774,000	2,774,000
Share Premium	2,755,000	2,755,000
Retained Earnings	18,237,000	18,393,000
Treasury Stock	1,583,000	1,597,000
Other Equity	2,742,000	2,016,000
Shareholders' Equity	24,925,000	24,341,000
Total Liabilities & Stockholders' Equity	32,724,000	33,571,000
Net Current Assets	16,805,000	16,209,000
Total Assets Less Current Liabilities	25,555,000	24,880,000
Shares Outstanding	13,310	13,300

Recent Dividends:

1. Sansha Electric Manufacturing Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sansha Electric Manufacturing Co Ltd common.
No dividends paid.

SANSO ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	17,666,653
Other Revenue	…	…	0
Revenue	18,292,733	16,029,586	17,666,653
Direct Expenses	14,934,324	13,440,323	14,425,953
Gross Profit	3,358,409	2,589,263	3,240,700
SG&A	2,563,755	2,519,559	2,562,754
D&A (OpEx)	(2,152)	(2,152)	(2,152)
Other OpEx	0	0	0
Indirect Expenses	2,561,603	2,517,407	2,560,602
Total Operating Expenses	17,495,927	15,957,730	16,986,555
Operating Income	796,806	71,856	680,098
Non-Op Net Interest Income	(8,974)	(4,251)	(965)
Non-Op For Curr Gains	(21,963)	(10,280)	43,430
Non-Op Gains	…	…	6,847
Other Non-Op	80,143	178,459	3,437
Non-Op Income	49,206	163,928	52,749
EBT Continuing	846,012	235,784	732,847
Taxation (current)	312,538	107,717	161,067
Taxation (deferred)	(34,979)	9,629	78,711
Taxation	277,559	117,346	239,778
EAT Continuing	568,453	118,438	493,069
Net Income	568,450	118,436	493,071
Dividends Per Share	25	25	27
EPS - Basic - Cont	124.32	25.98	108.48
EPS - Primary	124.32	25.98	108.48
EPS -Diluted - Cont	124.32	25.98	108.48
EPS - Diluted	124.32	25.98	108.48
Shares (primary)	4,573	4,558	4,545
Shares (diluted)	4,573	4,558	4,545

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,350,037	2,706,411
Cash, Equivs & STI	3,350,037	2,706,411
Receivables	5,060,359	5,325,447
Raw Materials	493,924	395,934
WIP	1,401,606	1,199,555
Inventories - Other	966,801	936,762
Inventories	2,862,331	2,532,251
Other Current Assets	399,124	265,285
Current Assets	11,671,851	10,829,394
Net PPE	6,668,257	6,140,129
Intangibles Excl Goodwill	68,029	84,651
Intangibles	68,029	84,651
Other LT Assets	1,568,616	1,454,213
LT Assets	8,304,902	7,678,993
Total Assets	19,976,753	18,508,388
Accounts Payable	1,153,546	1,036,692
Accrued Exps	560,350	424,594
Accounts Payable & Accrued Expenses	1,713,896	1,461,286
Current Debt	920,501	775,523
Current Debt and Capital Leases	920,501	775,523
Other Current Liabilities	2,346,783	2,113,073
Current Liabilities	4,981,180	4,349,882
Long-Term Obligations	530,117	591,749
Pensions & OPEB	1,161,268	1,153,375
Other LT Liabilities	698,445	515,358
LT Liabilities	2,389,830	2,260,482
Total Liabilities	7,371,010	6,610,365
Net Assets	12,605,743	11,898,023
Common Share Capital	921,601	915,231
Share Premium	1,875,898	1,869,528
Retained Earnings	8,788,379	8,333,975
Treasury Stock	79,134	79,134
Other Equity	1,098,998	858,423
Shareholders' Equity	12,605,742	11,898,023
Total Liabilities & Stockholders' Equity	19,976,753	18,508,388
Net Current Assets	6,690,671	6,479,512
Total Assets Less Current Liabilities	14,995,573	14,158,506
Shares Outstanding	4,577	4,562

Recent Dividends:

1. Sanso Electric Co Ltd common.
No dividends paid.

Annual Dividends:

1. Sanso Electric Co Ltd common.
No dividends paid.

SANTEC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	31,507,067	24,026,716	18,867,885
Direct Expenses	13,332,255	10,007,088	8,450,464
Gross Profit	18,174,812	14,019,628	10,417,421
SG&A	7,848,859	6,590,540	4,853,251
Other OpEx	0	0	0
Indirect Expenses	7,848,859	6,590,540	4,853,251
Total Operating Expenses	21,181,114	16,597,628	13,303,715
Operating Income	10,325,953	7,429,088	5,564,170
Non-Op Net Interest Income	287,394	248,427	171,986
Non-Op For Curr Gains	284,270	125,841	455,028
Other Non-Op	(162,980)	(340,433)	(262,530)
Non-Op Income	408,684	33,835	364,484
EBT Continuing	10,734,637	7,462,923	5,928,654
Taxation (current)	2,916,151	2,277,540	2,209,084
Taxation (deferred)	151,330	117,540	(131,921)
Taxation	3,067,481	2,395,080	2,077,163
EAT Continuing	7,667,156	5,067,843	3,851,491
Net Income	7,667,154	5,067,845	3,851,492
Dividends Per Share	210	210	90
EPS - Basic - Cont	651.95	430.92	327.49
EPS - Primary	651.95	430.92	327.49
EPS -Diluted - Cont	651.95	430.92	327.49
EPS - Diluted	651.95	430.92	327.49
Shares (primary)	11,760	11,760	11,760
Shares (diluted)	11,760	11,760	11,760

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,318,695	12,539,970
Cash, Equivs & STI	16,318,695	12,539,970
Receivables	6,430,886	4,556,960
Raw Materials	2,209,149	1,030,086
WIP	818,322	625,661
Finished Goods	927,013	765,163
Inventories - Other	0	0
Inventories	3,954,484	2,420,910
Other Current Assets	1,237,808	750,217
Current Assets	27,941,873	20,268,057
Net PPE	6,403,924	5,090,597
Intangibles Excl Goodwill	1,196,861	974,977
Intangibles	1,196,861	974,977
Other LT Assets	3,574,749	3,193,741
LT Assets	11,175,534	9,259,315
Total Assets	39,117,408	29,527,373
Accounts Payable	2,370,260	1,468,484
Accrued Exps	894,347	517,802
Accounts Payable & Accrued Expenses	3,264,607	1,986,286
Current Debt	637,500	497,508
Current Debt and Capital Leases	637,500	497,508
Other Current Liabilities	4,356,360	2,740,862
Current Liabilities	8,258,467	5,224,656
Long-Term Obligations	2,177,608	2,220,102
Deferred LT Liability Charges	595,464	298,156
Pensions & OPEB	36,778	32,525
Other LT Liabilities	213,831	323,722
LT Liabilities	3,023,681	2,874,505
Total Liabilities	11,282,149	8,099,161
Net Assets	27,835,259	21,428,212
Common Share Capital	4,978,566	4,978,566
Share Premium	1,209,465	1,209,465
Retained Earnings	19,369,877	14,231,221
Treasury Stock	98,489	97,866
Other Equity	2,375,840	1,106,825
Shareholders' Equity	27,835,259	21,428,211
Total Liabilities & Stockholders' Equity	39,117,408	29,527,373
Net Current Assets	19,683,406	15,043,401
Total Assets Less Current Liabilities	30,858,941	24,302,717
Shares Outstanding	11,760	11,760

Recent Dividends:

1. Santec Corp common.
No dividends paid.

Annual Dividends:

1. Santec Corp common.
No dividends paid.

SANYO DENKI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	112,904,000
Other Revenue	…	…	0
Revenue	107,346,000	97,847,000	112,904,000
Direct Expenses	77,392,000	72,721,000	84,001,000
Gross Profit	29,954,000	25,126,000	28,903,000
SG&A	19,279,000	17,760,000	17,911,000
Other OpEx	(211,000)	(571,000)	(819,000)
Indirect Expenses	19,068,000	17,189,000	17,092,000
Total Operating Expenses	96,460,000	89,910,000	101,093,000
Operating Income	10,886,000	7,937,000	11,811,000
Non-Op Income	861,000	67,000	1,512,000
EBT Continuing	11,747,000	8,004,000	13,323,000
Taxation	3,086,000	2,365,000	2,844,000
EAT Continuing	8,661,000	5,639,000	10,479,000
Min Ints	…	…	(2,000)
Net Income	8,661,000	5,637,000	10,477,000
Dividends Per Share	103.33	165	145
EPS - Basic - Cont	243.89	472.79	867.52
EPS - Primary	243.89	472.79	867.52
EPS -Diluted - Cont	243.76	472.59	867.52
EPS - Diluted	243.76	472.59	867.52
Shares (primary)	35,512	11,924	12,077
Shares (diluted)	35,531	11,924	12,077

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,719,000	28,898,000
Short Term Investments	5,422,000	1,594,000
Cash, Equivs & STI	34,141,000	30,492,000
Receivables	32,044,000	29,143,000
Inventories	39,860,000	34,151,000
Other Current Assets	1,275,000	1,076,000
Current Assets	107,320,000	94,862,000
Net PPE	23,263,000	24,592,000
LT Investments	17,357,000	13,348,000
Intangibles Excl Goodwill	5,299,000	4,940,000
Intangibles	5,299,000	4,940,000
Deferred LT Asset Charges	913,000	613,000
Other LT Assets	12,215,000	7,272,000
LT Assets	59,047,000	50,765,000
Total Assets	166,367,000	145,628,000
Accounts Payable	19,771,000	16,649,000
Accounts Payable & Accrued Expenses	19,771,000	16,649,000
Current Debt	2,887,000	3,263,000
Current Capital Lease Obligations	821,000	850,000
Current Debt and Capital Leases	3,708,000	4,113,000
Other Current Liabilities	4,372,000	2,771,000
Current Liabilities	27,851,000	23,533,000
Long-Term Obligations	1,025,000	1,537,000
Deferred LT Liability Charges	6,628,000	4,080,000
Pensions & OPEB	743,000	557,000

Other LT Liabilities	2,258,000	2,573,000
LT Liabilities	10,654,000	8,747,000
Total Liabilities	38,506,000	32,280,000
Net Assets	127,861,000	113,348,000
Common Share Capital	9,926,000	9,926,000
Share Premium	11,554,000	11,518,000
Retained Earnings	93,698,000	84,726,000
Treasury Stock	4,442,000	3,500,000
Other Equity	17,125,000	10,677,000
Shareholders' Equity	127,861,000	113,347,000
Total Liabilities & Stockholders' Equity	166,367,000	145,628,000
Net Current Assets	79,469,000	71,329,000
Total Assets Less Current Liabilities	138,516,000	122,095,000
Shares Outstanding	35,515	11,932

Recent Dividends:

1. Sanyo Denki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Sanyo Denki Co., Ltd. (Japan) common.

No dividends paid.

SANYO ENGINEERING & CONSTRUCTION, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	50,936,057
Other Revenue	...	...	0
Revenue	61,077,000	67,859,000	50,936,057
Direct Expenses	51,951,000	60,079,000	46,195,839
Gross Profit	9,126,000	7,780,000	4,740,218
SG&A	6,111,000	5,656,000	5,871,225
Other OpEx	0	0	0
Indirect Expenses	6,111,000	5,656,000	5,871,225
Total Operating Expenses	58,062,000	65,735,000	52,067,064
Operating Income	3,015,000	2,124,000	(1,131,007)
Non-Op Net Interest Income	(21,000)	(37,000)	(23,659)
Non-Op For Curr Gains	23,000	26,000	159,754
Other Non-Op	1,063,000	477,000	625,284
Non-Op Income	1,065,000	466,000	761,379
EBT Continuing	4,080,000	2,590,000	(369,628)
Taxation (current)	1,170,000	766,000	302,732
Taxation (deferred)	47,000	19,000	(52,640)
Taxation	1,217,000	785,000	250,092
EAT Continuing	2,863,000	1,805,000	(619,720)
Min Ints	(97,000)	(54,000)	(89,247)
Net Income	2,766,000	1,748,000	(708,968)
Dividends Per Share	65	40	30
EPS - Basic - Cont	180.14	113.86	(44.66)
EPS - Primary	180.14	113.86	(44.66)
EPS -Diluted - Cont	180.14	113.86	(44.66)
EPS - Diluted	180.14	113.86	(44.66)
Shares (primary)	15,355	15,355	15,876
Shares (diluted)	15,355	15,355	15,876

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,405,000	9,111,000
Cash, Equivs & STI	14,405,000	9,111,000
Receivables	22,552,000	28,534,000
Inventories	190,000	98,000
Other Current Assets	2,540,000	2,099,000
Current Assets	39,687,000	39,842,000
Net PPE	8,402,000	8,365,000
Intangibles Excl Goodwill	278,000	433,000
Intangibles	278,000	433,000
Other LT Assets	12,176,000	10,398,000
LT Assets	20,856,000	19,196,000
Total Assets	60,543,000	59,039,000
Accounts Payable	8,693,000	14,417,000
Accounts Payable & Accrued Expenses	8,693,000	14,417,000
Current Debt	3,690,000	3,051,000
Current Debt and Capital Leases	3,690,000	3,051,000
Other Current Liabilities	12,798,000	9,522,000
Current Liabilities	25,181,000	26,990,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	751,000	464,000
Pensions & OPEB	372,000	336,000
Other LT Liabilities	546,000	659,000
Minorities (BS)	219,000	122,000
LT Liabilities	1,669,000	1,459,000
Total Liabilities	27,069,000	28,572,000
Net Assets	33,474,000	30,467,000
Common Share Capital	1,190,000	1,190,000
Share Premium	83,000	83,000
Retained Earnings	29,406,000	27,255,000
Treasury Stock	476,000	475,000
Other Equity	3,270,000	2,414,000
Shareholders' Equity	33,473,000	30,467,000
Total Liabilities & Stockholders' Equity	60,543,000	59,039,000
Net Current Assets	14,506,000	12,852,000
Total Assets Less Current Liabilities	35,362,000	32,049,000
Shares Outstanding	15,355	15,355

Recent Dividends:

1. Sanyo Engineering & Construction, Inc. common.

No dividends paid.

Annual Dividends:

1. Sanyo Engineering & Construction, Inc. common.

No dividends paid.

SANYO HOMES CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	50,502,579	45,518,339	45,860,102
Direct Expenses	39,743,511	36,282,640	36,722,392
Gross Profit	10,759,068	9,235,699	9,137,710
SG&A	8,579,773	8,279,664	8,184,756
Other OpEx	0	0	0
Indirect Expenses	8,579,773	8,279,664	8,184,756
Total Operating Expenses	48,323,284	44,562,304	44,907,148
Operating Income	2,179,295	956,035	952,954
Non-Op Net Interest Income	(263,058)	(200,929)	(138,967)
Other Non-Op	60,805	329,351	107,057
Non-Op Income	(202,253)	128,422	(31,910)
EBT Continuing	1,977,042	1,084,457	921,044
Taxation (current)	556,039	236,746	267,123
Taxation (deferred)	18,099	174,633	5,453
Taxation	574,138	411,379	272,576
EAT Continuing	1,402,904	673,078	648,468
Net Income	1,402,903	673,078	648,467
Dividends Per Share	25	25	25
EPS - Basic - Cont	122.64	60.21	58.31
EPS - Primary	122.64	60.21	58.31
EPS -Diluted - Cont	121.38	60.21	58.31
EPS - Diluted	121.38	60.21	58.31
Shares (primary)	11,439	11,179	11,121
Shares (diluted)	11,558	11,179	11,121

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,255,257	10,432,054
Cash, Equivs & STI	10,255,257	10,432,054
Receivables	1,410,397	1,875,498
WIP	22,184,763	21,604,195
Inventories - Other	7,969,571	10,533,886
Inventories	30,154,334	32,138,081
Prepayments (ST)	262,830	271,398
Other Current Assets	639,783	574,371
Current Assets	42,722,601	45,291,402
Net PPE	2,909,689	3,086,243
Intangibles Excl Goodwill	57,189	60,746
Intangibles	57,189	60,746
Other LT Assets	2,109,584	2,114,849
LT Assets	5,076,462	5,261,838
Total Assets	47,799,063	50,553,241
Accounts Payable	3,556,833	7,944,241
Accrued Exps	856,433	903,765
Accounts Payable & Accrued Expenses	4,413,266	8,848,006
Current Debt	8,039,000	8,394,000
Current Capital Lease Obligations	5,054	...
Current Debt and Capital Leases	8,044,054	8,394,000
Other Current Liabilities	5,000,253	6,074,342
Current Liabilities	17,457,573	23,316,348
Long-Term Obligations	11,446,739	10,013,000
Deferred LT Liability Charges	...	5,990
Pensions & OPEB	1,219,046	1,277,579
Other LT Liabilities	662,856	619,227
LT Liabilities	13,328,641	11,915,796
Total Liabilities	30,786,215	35,232,144
Net Assets	17,012,848	15,321,097
Common Share Capital	6,223,793	5,945,162
Share Premium	3,891,029	3,612,399
Retained Earnings	7,876,390	6,770,994
Treasury Stock	921,350	978,485
Other Equity	(57,014)	(28,974)
Shareholders' Equity	17,012,848	15,321,096
Total Liabilities & Stockholders' Equity	47,799,063	50,553,241
Net Current Assets	25,265,028	21,975,054
Total Assets Less Current Liabilities	30,341,490	27,236,893
Shares Outstanding	12,152	11,206

Recent Dividends:

1. Sanyo Homes Corp common.

No dividends paid.

Annual Dividends:

1. Sanyo Homes Corp common.

No dividends paid.

SANYO INDUSTRIES, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	30,484,000
Other Revenue	...	...	0
Revenue	28,956,000	29,516,000	30,484,000
Direct Expenses	20,523,000	20,915,000	21,685,000
Gross Profit	8,433,000	8,601,000	8,799,000
SG&A	6,602,000	6,540,000	6,343,000
Other OpEx	0	0	0
Indirect Expenses	6,602,000	6,540,000	6,343,000
Total Operating Expenses	27,125,000	27,455,000	28,028,000
Operating Income	1,831,000	2,061,000	2,456,000
Non-Op Net Interest Income	9,000	0	(1,000)
Other Non-Op	186,000	217,000	277,000
Non-Op Income	195,000	217,000	276,000
EBT Continuing	2,026,000	2,278,000	2,732,000
Taxation (current)	623,000	637,000	1,029,000
Taxation (deferred)	3,000	53,000	(156,000)
Taxation	626,000	690,000	873,000
EAT Continuing	1,400,000	1,588,000	1,859,000
Net Income	1,399,000	1,589,000	1,856,000
Dividends Per Share	220	105	105
EPS - Basic - Cont	479.70	497.23	556.44
EPS - Primary	479.70	497.23	556.44
EPS -Diluted - Cont	479.70	497.23	556.44
EPS - Diluted	479.70	497.23	556.44
Shares (primary)	2,917	3,195	3,335
Shares (diluted)	2,917	3,195	3,335

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,353,000	9,646,000
Cash, Equivs & STI	7,353,000	9,646,000
Receivables	7,621,000	8,203,000
Raw Materials	794,000	753,000
WIP	160,000	169,000
Finished Goods	1,451,000	1,474,000
Inventories - Other	0	0

Inventories	2,405,000	2,396,000
Other Current Assets	122,000	117,000
Current Assets	17,501,000	20,362,000
Net PPE	7,720,000	6,642,000
Intangibles Excl Goodwill	90,000	125,000
Intangibles	90,000	125,000
Other LT Assets	3,340,000	2,766,000
LT Assets	11,150,000	9,533,000
Total Assets	28,651,000	29,895,000
Accounts Payable	4,242,000	5,917,000
Accrued Exps	595,000	580,000
Accounts Payable & Accrued Expenses	4,837,000	6,497,000
Current Debt	665,000	665,000
Current Debt and Capital Leases	665,000	665,000
Other Current Liabilities	1,232,000	895,000
Current Liabilities	6,734,000	8,057,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	470,000	297,000
Pensions & OPEB	49,000	48,000
Other LT Liabilities	493,000	523,000
LT Liabilities	1,012,000	868,000
Total Liabilities	7,747,000	8,925,000
Net Assets	20,904,000	20,970,000
Common Share Capital	1,760,000	1,760,000
Share Premium	1,168,000	1,168,000
Retained Earnings	17,435,000	18,309,000
Treasury Stock	501,000	925,000
Other Equity	1,042,000	658,000
Shareholders' Equity	20,904,000	20,970,000
Total Liabilities & Stockholders' Equity	28,651,000	29,895,000
Net Current Assets	10,767,000	12,305,000
Total Assets Less Current Liabilities	21,917,000	21,838,000
Shares Outstanding	2,804	3,149

Recent Dividends:

1. Sanyo Industries, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Sanyo Industries, Ltd. (Japan) common.

No dividends paid.

SANYODO HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,249,386	16,605,085	17,297,407
Direct Expenses	11,606,229	11,263,268	11,858,284
Gross Profit	5,643,157	5,341,817	5,439,123
SG&A	5,374,608	5,218,185	5,354,811
Other OpEx	0	0	0
Indirect Expenses	5,374,608	5,218,185	5,354,811
Total Operating Expenses	16,980,837	16,481,453	17,213,095
Operating Income	268,549	123,632	84,312
Non-Op Net Interest Income	(26,528)	(20,081)	(16,758)
Other Non-Op	170,666	21,779	(104,592)
Non-Op Income	144,138	1,698	(121,350)
EBT Continuing	412,687	125,330	(37,038)
Taxation (current)	8,980	9,133	9,463
Taxation (deferred)	61,925	(61,925)	...
Taxation	70,905	(52,792)	9,463
EAT Continuing	341,782	178,122	(46,501)
Min Ints	(1,376)	(303)	...
Net Income	340,406	177,821	(46,499)
EPS - Basic - Cont	46.74	24.41	(6.38)
EPS - Primary	46.74	24.41	(6.38)
EPS -Diluted - Cont	46.74	24.41	(6.38)
EPS - Diluted	46.74	24.41	(6.38)
Shares (primary)	7,283	7,283	7,283
Shares (diluted)	7,283	7,283	7,283

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,429,486	2,365,078
Receivables	798,539	672,213
Inventories	5,534,409	5,436,907
Other Current Assets	1	2
Current Assets	8,762,435	8,474,200
Net PPE	2,655,407	2,557,620
Intangibles Excl Goodwill	79,987	86,245
Intangibles	79,987	86,245
Other LT Assets	1,077,225	1,291,958
LT Assets	3,812,619	3,935,823
Total Assets	12,575,055	12,410,023
Accounts Payable	4,903,484	5,192,097
Accounts Payable & Accrued Expenses	4,903,484	5,192,097
Current Debt	872,264	706,410
Current Debt and Capital Leases	872,264	706,410
Other Current Liabilities	687,796	627,088
Current Liabilities	6,463,544	6,525,595
Long-Term Obligations	1,987,516	2,022,264
Deferred LT Liability Charges	42,379	31,090
Pensions & OPEB	262,213	252,651
Other LT Liabilities	774,823	757,551
Minorities (BS)	1,680	303
LT Liabilities	3,066,931	3,063,556
Total Liabilities	9,532,155	9,589,454
Net Assets	3,042,900	2,820,569
Common Share Capital	100,000	100,000
Share Premium	2,441,421	2,441,421
Retained Earnings	498,733	158,327
Treasury Stock	100,520	100,520
Other Equity	103,265	221,340
Shareholders' Equity	3,042,899	2,820,568
Total Liabilities & Stockholders' Equity	12,575,055	12,410,023
Net Current Assets	2,298,891	1,948,605
Total Assets Less Current Liabilities	6,111,511	5,884,428
Shares Outstanding	7,283	7,283

Recent Dividends:

1. Sanyodo Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Sanyodo Holdings Inc common.

No dividends paid.

SANYU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	25,572,238	24,444,766	24,012,108
Direct Expenses	22,029,017	21,196,805	20,961,011
Gross Profit	3,543,221	3,247,961	3,051,097
SG&A	2,656,359	2,579,338	2,455,431
Other OpEx	0	0	0
Indirect Expenses	2,656,359	2,579,338	2,455,431
Total Operating Expenses	24,685,376	23,776,143	23,416,442
Operating Income	886,862	668,623	595,666
Non-Op Net Interest Income	(8,254)	(8,644)	(5,464)
Other Non-Op	87,917	65,086	61,836
Non-Op Income	79,663	56,442	56,372
EBT Continuing	966,525	725,065	652,038
Taxation (current)	314,579	247,501	230,816
Taxation (deferred)	(30,417)	(40,080)	(13,449)
Taxation	284,162	207,421	217,367
EAT Continuing	682,363	517,644	434,671
Min Ints	(70,530)	(66,729)	(47,852)
Net Income	611,832	450,913	386,818
Dividends Per Share	30	22	19
EPS - Basic - Cont	101.22	74.60	64
EPS - Primary	101.22	74.60	64
EPS -Diluted - Cont	101.22	74.60	64
EPS - Diluted	101.22	74.60	64
Shares (primary)	6,044	6,044	6,044
Shares (diluted)	6,044	6,044	6,044

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,700,030	3,129,061
Cash, Equivs & STI	4,700,030	3,129,061
Receivables	5,243,307	5,475,869
Raw Materials	2,532,494	2,117,816
WIP	386,841	338,478
Finished Goods	2,665,468	2,691,264
Inventories - Other	0	0
Inventories	5,584,803	5,147,558
Other Current Assets	80,552	44,530
Current Assets	15,608,692	13,797,018
Net PPE	4,825,439	4,641,659
Intangibles Excl Goodwill	87,082	56,089
Intangibles	87,082	56,089
Other LT Assets	842,938	801,666
LT Assets	5,755,459	5,499,414
Total Assets	21,364,152	19,296,433
Accounts Payable	7,857,469	5,624,298
Accounts Payable & Accrued Expenses	7,857,469	5,624,298
Current Debt	949,368	1,548,216
Current Capital Lease Obligations	21,861	24,528
Current Debt and Capital Leases	971,229	1,572,744
Other Current Liabilities	1,034,578	971,693
Current Liabilities	9,863,276	8,168,735
Long-Term Obligations	119,332	282,700
Deferred LT Liability Charges	20,933	17,816
Pensions & OPEB	166,200	152,060
Other LT Liabilities	111,946	128,397
Minorities (BS)	744,990	691,289
LT Liabilities	418,411	580,973
Total Liabilities	11,026,678	9,440,998
Net Assets	10,337,474	9,855,435
Common Share Capital	1,513,687	1,513,687
Share Premium	1,399,205	1,399,205
Retained Earnings	7,434,852	6,955,997
Treasury Stock	21,439	21,439
Other Equity	11,168	7,985
Shareholders' Equity	10,337,473	9,855,435
Total Liabilities & Stockholders' Equity	21,364,152	19,296,433
Net Current Assets	5,745,416	5,628,283
Total Assets Less Current Liabilities	11,500,876	11,127,698
Shares Outstanding	6,044	6,044

Recent Dividends:

1. Sanyu Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sanyu Co Ltd common.

No dividends paid.

SASINI PLC

Annual Report

Standardized Income Statement, Years Ended Sept. 30 (K Sh000):

	2025	2024 (revised)	2023
Sales	...	...	5,718,437
Other Revenue	...	...	0
Revenue	8,440,492	6,836,470	5,718,437
Direct Expenses	7,427,564	6,224,302	4,345,369
Gross Profit	1,012,928	612,168	1,373,068
SG&A	1,210,376	1,346,655	1,050,698
Other OpEx	(46,305)	(47,010)	(115,427)
Indirect Expenses	1,164,071	1,299,645	935,271
Total Operating Expenses	8,591,635	7,523,947	5,280,640
Operating Income	(151,143)	(687,477)	437,797
Non-Op Gains	558,759	15,014	223,541
Other Non-Op	(63,589)	6,297	211,660
Non-Op Income	495,170	21,311	435,201
EBT Continuing	344,027	(666,166)	872,998
Taxation	166,706	(109,625)	330,442
EAT Continuing	177,321	(556,541)	542,556
Min Ints	4,074	10,547	7,072
Disc Ops	10,687	(6,328)	...
Net Income	192,082	(552,322)	549,628
EPS - Basic - Cont	0.85	(2.42)	2.41

EPS - Primary	0.85	(2.42)	2.41
EPS -Diluted - Cont	0.85	(2.42)	2.41
EPS - Diluted	0.85	(2.42)	2.41
Shares (primary)	228,056	228,056	228,056
Shares (diluted)	228,056	228,056	228,056
Taxation (Cumu)	…	(109,625)	…
Min Ints (Cumu)	…	10,547	…
EPS - Primary (Cumu)	…	(2.42)	…
EPS - Diluted (Cumu)	…	(2.42)	…

Standardized Balance Sheet, Years Ended Sept. 30 (K Sh000):

	2025	2024 (revised)
Cash	559,177	929,462
Cash & Equivalents	559,177	929,462
Short Term Investments	3,583	…
Cash, Equivs & STI	562,760	929,462
Receivables	1,865,553	1,128,025
Inventories	1,481,480	1,067,602
Current Tax Assets	32,794	33,871
Assets Held for Sale (ST)	3,776,920	…
Other Current Assets	0	0
Current Assets	7,719,507	3,158,960
Net PPE	17,045,124	20,842,771
LT Investments	102,294	158,786
Intangibles Excl Goodwill	6,846	8,553
Intangibles	6,846	8,553
Other LT Assets	1,059,128	1,015,469
LT Assets	18,213,392	22,025,579
Total Assets	25,932,899	25,184,539
Accounts Payable	521,665	422,016
Accounts Payable & Accrued Expenses	521,665	422,016
Current Debt	498,100	0
Current Capital Lease Obligations	10,738	8,526
Current Debt and Capital Leases	508,838	8,526
Other Current Liabilities	33,188	97,708
Current Liabilities	1,063,691	528,250
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,251,768	3,225,076
Pensions & OPEB	182,112	144,395
Other LT Liabilities	28,099	38,837
Minorities (BS)	515,586	519,770
LT Liabilities	3,461,979	3,408,308
Total Liabilities	5,041,256	4,456,328
Net Assets	20,891,643	20,728,211
Common Share Capital	228,055	228,055
Retained Earnings	20,663,588	20,500,156
Other Equity	0	0
Shareholders' Equity	20,891,643	20,728,211
Total Liabilities & Stockholders' Equity	25,932,899	25,184,539
Net Current Assets	6,655,816	2,630,710
Total Assets Less Current Liabilities	24,869,208	24,656,289
Shares Outstanding	228,056	228,056

Recent Dividends:
1. Sasini PLC common.
No dividends paid.
Annual Dividends:
1. Sasini PLC common.
No dividends paid.

SATA CONSTRUCTION CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	25,499,000
Other Revenue	…	…	584,000
Revenue	36,769,000	32,264,000	26,083,000
Direct Expenses	32,856,000	29,284,000	24,359,000
Gross Profit	3,913,000	2,980,000	1,724,000
SG&A	2,140,000	2,019,000	1,523,000
Other OpEx	0	0	0
Indirect Expenses	2,140,000	2,019,000	1,523,000
Total Operating Expenses	34,996,000	31,303,000	25,882,000
Operating Income	1,773,000	961,000	201,000
Non-Op Net Interest Income	(20,000)	(4,000)	(5,000)
Other Non-Op	(238,000)	(9,000)	(13,000)
Non-Op Income	(258,000)	(13,000)	(18,000)
EBT Continuing	1,515,000	948,000	183,000
Taxation (current)	528,000	330,000	61,000
Taxation (deferred)	18,000	7,000	47,000
Taxation	546,000	337,000	108,000
EAT Continuing	969,000	611,000	75,000
Net Income	965,000	612,000	75,000
Dividends Per Share	60	60	26
EPS - Basic - Cont	71.57	39.86	4.90
EPS - Primary	71.57	39.86	4.90
EPS -Diluted - Cont	71.57	39.86	4.90
EPS - Diluted	71.57	39.86	4.90
Shares (primary)	13,474	15,340	15,314
Shares (diluted)	13,474	15,340	15,314

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,721,000	14,103,000
Short Term Investments	…	74,000
Cash, Equivs & STI	8,721,000	14,177,000
Receivables	11,240,000	7,881,000
Raw Materials	102,000	91,000
Inventories - Other	29,000	27,000
Inventories	131,000	118,000
Other Current Assets	87,000	79,000
Current Assets	20,179,000	22,255,000
Net PPE	3,910,000	4,173,000
Intangibles Excl Goodwill	255,000	278,000
Intangibles	255,000	278,000
Other LT Assets	1,008,000	782,000
LT Assets	5,173,000	5,233,000
Total Assets	25,352,000	27,489,000
Accounts Payable	5,879,000	4,549,000
Accrued Exps	248,000	121,000
Accounts Payable & Accrued Expenses	6,127,000	4,670,000
Current Debt	1,306,000	502,000
Current Debt and Capital Leases	1,306,000	502,000
Other Current Liabilities	5,085,000	5,406,000
Current Liabilities	12,518,000	10,578,000
Long-Term Obligations	920,000	826,000
Deferred LT Liability Charges	403,000	403,000
Pensions & OPEB	101,000	91,000
Other LT Liabilities	59,000	68,000
LT Liabilities	1,483,000	1,388,000
Total Liabilities	14,001,000	11,966,000
Net Assets	11,351,000	15,523,000
Common Share Capital	1,886,000	1,886,000
Share Premium	1,982,000	2,082,000
Retained Earnings	8,283,000	10,773,000
Treasury Stock	1,653,000	55,000
Other Equity	853,000	836,000
Shareholders' Equity	11,351,000	15,522,000
Total Liabilities & Stockholders' Equity	25,352,000	27,489,000
Net Current Assets	7,661,000	11,677,000
Total Assets Less Current Liabilities	12,834,000	16,911,000
Shares Outstanding	12,046	15,403

Recent Dividends:
1. Sata Construction Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Sata Construction Co., Ltd. (Japan) common.
No dividends paid.

SATO SHOJI CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	273,975,000
Other Revenue	…	…	0
Revenue	292,191,000	284,552,000	273,975,000
Direct Expenses	268,220,000	261,780,000	253,125,000
Gross Profit	23,971,000	22,772,000	20,850,000
SG&A	16,298,000	15,954,000	14,370,000
Other OpEx	0	0	0
Indirect Expenses	16,298,000	15,954,000	14,370,000
Total Operating Expenses	284,518,000	277,734,000	267,495,000
Operating Income	7,673,000	6,818,000	6,480,000
Non-Op Net Interest Income	(389,000)	(372,000)	(268,000)
Non-Op For Curr Gains	12,000	(20,000)	58,000
Other Non-Op	1,522,000	1,978,000	2,582,000
Non-Op Income	1,145,000	1,586,000	2,372,000
EBT Continuing	8,818,000	8,404,000	8,852,000
Taxation (current)	2,353,000	2,548,000	2,259,000
Taxation (deferred)	(105,000)	(163,000)	111,000
Taxation	2,248,000	2,385,000	2,370,000
EAT Continuing	6,570,000	6,019,000	6,482,000
Min Ints	(1,000)	(2,000)	(2,000)
Net Income	6,568,000	6,015,000	6,478,000
Dividends Per Share	82	76	73
EPS - Basic - Cont	314.18	285.90	306.89
EPS - Primary	314.18	285.90	306.89
EPS -Diluted - Cont	310.19	281.19	299.91
EPS - Diluted	310.19	281.19	299.91
Shares (primary)	20,908	21,041	21,108
Shares (diluted)	21,174	21,391	21,599

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,977,000	3,912,000
Cash, Equivs & STI	5,977,000	3,912,000
Receivables	87,325,000	84,908,000
Inventories	30,178,000	29,453,000
Other Current Assets	5,691,000	7,323,000
Current Assets	129,171,000	125,596,000
Net PPE	25,281,000	24,587,000
Intangibles Excl Goodwill	191,000	208,000
Intangibles	191,000	208,000
Other LT Assets	26,565,000	20,752,000
LT Assets	52,037,000	45,547,000
Total Assets	181,208,000	171,143,000
Accounts Payable	54,807,000	58,742,000
Accounts Payable & Accrued Expenses	54,807,000	58,742,000
Current Debt	35,194,000	26,061,000
Current Debt and Capital Leases	35,194,000	26,061,000
Other Current Liabilities	7,085,000	7,454,000
Current Liabilities	97,086,000	92,257,000
Long-Term Obligations	1,306,000	6,141,000
Deferred LT Liability Charges	5,282,000	3,767,000
Pensions & OPEB	264,000	277,000
Other LT Liabilities	324,000	246,000
Minorities (BS)	20,000	17,000
LT Liabilities	7,176,000	10,431,000
Total Liabilities	104,282,000	102,705,000
Net Assets	76,926,000	68,438,000
Common Share Capital	1,321,000	1,321,000
Share Premium	695,000	732,000
Retained Earnings	61,263,000	56,376,000
Treasury Stock	1,650,000	1,006,000
Other Equity	15,296,000	11,014,000
Shareholders' Equity	76,925,000	68,437,000
Total Liabilities & Stockholders' Equity	181,208,000	171,143,000
Net Current Assets	32,085,000	33,339,000
Total Assets Less Current Liabilities	84,122,000	78,886,000
Shares Outstanding	20,709	20,986

Recent Dividends:
1. Sato Shoji Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Sato Shoji Corp. (Japan) common.
No dividends paid.

SATOH & CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	47,606,355
Other Revenue	…	…	0
Revenue	50,813,755	49,137,191	47,606,355
Direct Expenses	39,595,646	38,167,929	37,061,009
Gross Profit	11,218,109	10,969,262	10,545,346
SG&A	9,646,460	9,301,284	9,017,833
Other OpEx	0	0	0
Indirect Expenses	9,646,460	9,301,284	9,017,833
Total Operating Expenses	49,242,106	47,469,213	46,078,842
Operating Income	1,571,649	1,667,978	1,527,513
Non-Op Net Interest Income	178,727	139,169	104,792
Other Non-Op	20,556	134,352	123,241
Non-Op Income	199,283	273,521	228,033
EBT Continuing	1,770,932	1,941,499	1,755,546
Taxation (current)	555,076	599,791	544,823
Taxation (deferred)	(36,730)	26,509	(16,831)
Taxation	518,346	626,300	527,992
EAT Continuing	1,252,586	1,315,199	1,227,554
Net Income	1,252,586	1,315,197	1,227,555
Dividends Per Share	46	45	40
EPS - Basic - Cont	150.19	157.69	147.18
EPS - Primary	150.19	157.69	147.18
EPS -Diluted - Cont	150.19	157.69	147.18
EPS - Diluted	150.19	157.69	147.18
Shares (primary)	8,340	8,340	8,340
Shares (diluted)	8,340	8,340	8,340

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,578,427	1,724,149
Short Term Investments	6,600,580	7,000,000
Cash, Equivs & STI	9,179,007	8,724,149
Receivables	5,711,138	5,283,959
Finished Goods	3,016,911	2,980,410
Inventories - Other	0	0
Inventories	3,016,911	2,980,410
Prepayments (ST)	35,339	34,865
Other Current Assets	93,944	104,071
Current Assets	18,036,339	17,127,454
Net PPE	7,335,387	6,735,150
Intangibles Excl Goodwill	150,975	148,255
Intangibles	150,975	148,255
Other LT Assets	11,388,452	11,586,381
LT Assets	18,874,814	18,469,786
Total Assets	36,911,154	35,597,241
Accounts Payable	6,706,633	6,322,914
Accrued Exps	604,916	658,263
Accounts Payable & Accrued Expenses	7,311,549	6,981,177
Current Debt	683,000	683,000
Current Capital Lease Obligations	4,087	459
Current Debt and Capital Leases	687,087	683,459
Other Current Liabilities	1,262,838	1,264,056
Current Liabilities	9,261,474	8,928,692
Long-Term Obligations	15,494	956
Pensions & OPEB	292,106	271,496
Other LT Liabilities	134,102	127,542
LT Liabilities	441,702	399,994
Total Liabilities	9,703,176	9,328,686
Net Assets	27,207,978	26,268,555
Common Share Capital	1,405,800	1,405,800
Share Premium	1,441,744	1,441,744
Retained Earnings	25,187,726	24,318,790
Treasury Stock	999,472	999,472
Other Equity	172,179	101,693
Shareholders' Equity	27,207,977	26,268,555
Total Liabilities & Stockholders' Equity	36,911,154	35,597,241
Net Current Assets	8,774,865	8,198,762
Total Assets Less Current Liabilities	27,649,680	26,668,549
Shares Outstanding	8,340	8,340

Recent Dividends:

1. Satoh & Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Satoh & Co., Ltd. (Japan) common.

No dividends paid.

SAXA HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	40,948,000
Other Revenue	…	…	0
Revenue	44,098,000	43,971,000	40,948,000
Direct Expenses	30,946,000	30,553,000	27,363,000
Gross Profit	13,152,000	13,418,000	13,585,000
SG&A	11,063,000	10,174,000	10,239,000
Other OpEx	0	0	0
Indirect Expenses	11,063,000	10,174,000	10,239,000
Total Operating Expenses	42,009,000	40,727,000	37,602,000
Operating Income	2,089,000	3,244,000	3,346,000
Non-Op Net Interest Income	(36,000)	(34,000)	(33,000)
Non-Op For Curr Gains	…	25,000	44,000
Other Non-Op	(156,000)	616,000	298,000
Non-Op Income	(192,000)	607,000	309,000
EBT Continuing	1,897,000	3,851,000	3,655,000
Taxation (current)	248,000	640,000	757,000
Taxation (deferred)	281,000	(290,000)	97,000
Taxation	520,000	350,000	854,000
EAT Continuing	1,377,000	3,501,000	2,801,000
Net Income	1,375,000	3,502,000	2,800,000
Dividends Per Share	101.67	165	135
EPS - Basic - Cont	79	603.48	479.87
EPS - Primary	79	603.48	479.87
EPS -Diluted - Cont	79	603.48	479.87
EPS - Diluted	79	603.48	479.87
Shares (primary)	17,407	5,803	5,836
Shares (diluted)	17,407	5,803	5,836

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,394,000	10,291,000
Cash, Equivs & STI	10,394,000	10,291,000
Receivables	10,857,000	11,093,000
Raw Materials	4,423,000	4,327,000
WIP	998,000	871,000
Inventories - Other	2,486,000	2,199,000
Inventories	7,907,000	7,397,000
Other Current Assets	981,000	695,000
Current Assets	30,139,000	29,476,000
Net PPE	10,094,000	9,174,000
Intangibles Excl Goodwill	3,588,000	948,000
Intangibles	3,588,000	948,000
Other LT Assets	9,670,000	5,604,000
LT Assets	23,352,000	15,726,000
Total Assets	53,492,000	45,203,000
Accounts Payable	3,818,000	4,092,000
Accrued Exps	1,912,000	2,173,000
Accounts Payable & Accrued Expenses	5,730,000	6,265,000
Current Debt	5,896,000	1,205,000
Current Debt and Capital Leases	5,896,000	1,205,000
Other Current Liabilities	5,625,000	4,147,000
Current Liabilities	17,251,000	11,617,000
Long-Term Obligations	719,000	1,539,000
Deferred LT Liability Charges	1,354,000	542,000
Pensions & OPEB	682,000	…
Other LT Liabilities	759,000	739,000
LT Liabilities	3,514,000	2,820,000
Total Liabilities	20,765,000	14,438,000
Net Assets	32,727,000	30,765,000
Common Share Capital	10,836,000	10,836,000
Share Premium	5,909,000	5,890,000
Retained Earnings	12,896,000	13,144,000
Treasury Stock	1,325,000	1,381,000
Other Equity	4,411,000	2,275,000
Shareholders' Equity	32,727,000	30,764,000
Total Liabilities & Stockholders' Equity	53,492,000	45,203,000
Net Current Assets	12,888,000	17,859,000
Total Assets Less Current Liabilities	36,241,000	33,586,000
Shares Outstanding	17,424	5,789

Recent Dividends:

1. SAXA Holdings, Inc. common.

No dividends paid.

Annual Dividends:

1. SAXA Holdings, Inc. common.

No dividends paid.

SBI HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Affiliate Revenue	95,464,000	29,474,000	14,513,000
Other Revenue	1,898,132,000	1,444,356,000	1,213,327,000
Revenue	1,993,596,000	1,473,830,000	1,227,840,000
Direct Expenses	366,041,000	280,604,000	265,861,000
Gross Profit	1,627,555,000	1,193,226,000	961,979,000
SG&A	518,373,000	441,660,000	405,759,000
RR&I	99,538,000	99,901,000	112,765,000
Other OpEx	492,977,000	369,375,000	301,886,000
Indirect Expenses	1,110,888,000	910,936,000	820,410,000
Total Operating Expenses	1,476,929,000	1,191,540,000	1,086,271,000
Operating Income	516,667,000	282,290,000	141,569,000
EBT Continuing	516,667,000	282,290,000	141,569,000
Taxation	86,125,000	93,132,000	27,953,000
EAT Continuing	430,542,000	189,158,000	113,616,000
Min Ints	(2,965,000)	(27,038,000)	(26,373,000)
Net Income	427,577,000	162,120,000	87,243,000
Dividends Per Share	95	85	80
EPS - Basic - Cont	666.82	268.05	158.22
EPS - Primary	666.82	268.05	158.22
EPS -Diluted - Cont	624.54	256.33	142.80
EPS - Diluted	624.54	256.33	142.80
Shares (primary)	641,213	604,827	551,424
Shares (diluted)	641,213	635,485	614,911

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,400,580,000	5,500,548,000
Cash, Equivs & STI	6,400,580,000	5,500,548,000
Inventories	204,305,000	225,550,000
Other Current Assets	0	0
Current Assets	6,604,885,000	5,726,098,000
Net PPE	151,150,000	144,938,000
Intangibles Excl Goodwill	331,811,000	429,866,000
Intangibles	331,811,000	429,866,000
Assets Held for Sale (LT)	1,738,359,000	185,234,000
Other LT Assets	284,282,000	238,410,000
LT Assets	2,505,602,000	998,448,000
Total Assets	38,290,797,000	32,113,430,000
Accrued Exps	6,585,043,000	5,737,795,000
Accounts Payable & Accrued Expenses	6,585,043,000	5,737,795,000
Current Debt	7,010,122,000	5,721,388,000
Current Debt and Capital Leases	7,010,122,000	5,721,388,000
Other Current Liabilities	10,919,386,000	10,296,086,000
Current Liabilities	24,514,551,000	21,755,269,000
Long-Term Obligations	0	0
Minorities (BS)	618,421,000	502,385,000
Total Liabilities	36,495,855,000	30,852,022,000
Net Assets	1,794,942,000	1,261,408,000
Common Share Capital	238,019,000	181,925,000
Share Premium	301,565,000	222,423,000
Retained Earnings	1,161,231,000	794,556,000
Accum Other Comp Inc	144,237,000	62,600,000
Treasury Stock	50,110,000	96,000
Other Equity	0	0
Shareholders' Equity	1,794,942,000	1,261,408,000
Total Liabilities &		

Stockholders' Equity	38,290,797,000	32,113,430,000
Net Current Assets	(17,909,666,000)	(16,029,171,000)
Total Assets Less Current Liabilities	13,776,246,000	10,358,161,000
Shares Outstanding	646,362	606,048

Recent Dividends:
1. SBI Holdings Inc common.
No dividends paid.
2. SBI Holdings Inc American Depositary Receipt.
No dividends paid.
3. SBI Holdings Inc common.
No dividends paid.
4. SBI Holdings Inc Hong Kong Depository receipt.
No dividends paid.
Annual Dividends:
1. SBI Holdings Inc common.
No dividends paid.
2. SBI Holdings Inc American Depositary Receipt.
No dividends paid.
3. SBI Holdings Inc common.
No dividends paid.
4. SBI Holdings Inc Hong Kong Depository receipt.
No dividends paid.

SBI INSURANCE GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	140,350,000	118,460,000	109,336,000
Direct Expenses	96,528,000	79,631,000	72,929,000
Gross Profit	43,822,000	38,829,000	36,407,000
SG&A	28,731,000	27,956,000	26,721,000
Other OpEx	1,931,000	1,394,000	1,447,000
Indirect Expenses	30,662,000	29,350,000	28,168,000
Total Operating Expenses	127,190,000	108,981,000	101,097,000
Operating Income	13,160,000	9,479,000	8,239,000
Non-Op Income	(8,854,000)	(7,407,000)	(6,216,000)
EBT Continuing	4,306,000	2,072,000	2,023,000
Taxation (current)	1,036,000	709,000	528,000
Taxation (deferred)	379,000	(644,000)	33,000
Taxation	1,415,000	65,000	561,000
EAT Continuing	2,891,000	2,007,000	1,462,000
Min Ints	(13,000)	(10,000)	(8,000)
Net Income	2,880,000	1,988,000	1,450,000
Dividends Per Share	46.50	23	18
EPS - Basic - Cont	116.04	80.12	58.45
EPS - Primary	116.04	80.12	58.45
EPS -Diluted - Cont	116.04	80.12	58.45
EPS - Diluted	116.04	80.12	58.45
Shares (primary)	24,820	24,820	24,820
Shares (diluted)	24,820	24,820	24,820

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,824,000	34,773,000
Cash, Equivs & STI	33,824,000	34,773,000
Other Current Assets	0	0
Current Assets	33,824,000	34,773,000
Net PPE	883,000	1,002,000
Intangibles Excl Goodwill	8,104,000	7,182,000
Intangibles	8,104,000	7,182,000
Other LT Assets	17,195,000	15,681,000
LT Assets	26,182,000	23,865,000
Total Assets	236,330,000	217,714,000
Long-Term Obligations	0	0
Pensions & OPEB	12,000	17,000
Minorities (BS)	127,000	117,000
Total Liabilities	188,370,000	175,309,000
Net Assets	47,960,000	42,405,000
Common Share Capital	8,375,000	8,375,000
Share Premium	32,043,000	32,043,000
Retained Earnings	9,852,000	7,542,000
Other Equity	(2,310,000)	(5,555,000)
Shareholders' Equity	47,960,000	42,405,000
Total Liabilities & Stockholders' Equity	236,330,000	217,714,000
Shares Outstanding	24,820	24,820

Recent Dividends:
1. SBI Insurance Group Co Ltd common.
No dividends paid.
Annual Dividends:
1. SBI Insurance Group Co Ltd common.
No dividends paid.

SCINEX CORP OSAKA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	17,089,576	16,491,468	15,390,986
Direct Expenses	11,248,680	10,225,620	9,204,310
Gross Profit	5,840,896	6,265,848	6,186,676
SG&A	5,673,569	5,787,750	5,681,961
Other OpEx	0	0	0
Indirect Expenses	5,673,569	5,787,750	5,681,961
Total Operating Expenses	16,922,249	16,013,370	14,886,271
Operating Income	167,327	478,098	504,715
Non-Op Net Interest Income	(1,864)	(10,656)	(7,793)
Non-Op For Curr Gains	9,173	2,829	50,936
Other Non-Op	10,752	28,740	70,772
Non-Op Income	18,061	20,913	113,915
EBT Continuing	185,388	499,011	618,630
Taxation (current)	140,689	236,132	242,920
Taxation (deferred)	(5,779)	(12,014)	(1,893)
Taxation	134,910	224,118	241,027
EAT Continuing	50,478	274,893	377,603
Net Income	50,478	274,893	377,603
Dividends Per Share	15	15	15
EPS - Basic - Cont	9	49.02	67.33
EPS - Primary	9	49.02	67.33
EPS -Diluted - Cont	9	49.02	67.33
EPS - Diluted	9	49.02	67.33
Shares (primary)	5,608	5,608	5,608
Shares (diluted)	5,608	5,608	5,608

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,294,142	4,657,472
Cash, Equivs & STI	4,294,142	4,657,472
Receivables	2,191,474	2,121,474
Raw Materials	48,596	44,630
WIP	26,045	26,713
Finished Goods	52,730	79,091
Inventories - Other	0	0
Inventories	127,371	150,434
Other Current Assets	137,116	131,412
Current Assets	6,750,103	7,060,792
Net PPE	4,914,990	5,105,418
Intangibles Excl Goodwill	574,014	669,707
Intangibles	574,014	669,707
Other LT Assets	2,204,426	1,974,999
LT Assets	7,693,430	7,750,124
Total Assets	14,443,534	14,810,916
Accounts Payable	1,225,009	1,104,819
Accrued Exps	207,314	289,821
Accounts Payable & Accrued Expenses	1,432,323	1,394,640
Current Debt	268,651	269,651
Current Capital Lease Obligations	47,357	61,308
Current Debt and Capital Leases	316,008	330,959
Other Current Liabilities	657,983	807,948
Current Liabilities	2,406,314	2,533,547
Long-Term Obligations	2,569,951	2,835,961
Pensions & OPEB	1,332,545	1,318,811
Other LT Liabilities	76,796	78,126
LT Liabilities	3,979,292	4,232,898
Total Liabilities	6,385,607	6,766,446
Net Assets	8,057,927	8,044,470
Common Share Capital	750,000	750,000
Share Premium	1,047,847	1,047,847
Retained Earnings	6,680,608	6,714,250
Treasury Stock	516,950	516,950
Other Equity	96,421	49,323
Shareholders' Equity	8,057,926	8,044,470
Total Liabilities & Stockholders' Equity	14,443,534	14,810,916
Net Current Assets	4,343,789	4,527,245
Total Assets Less Current Liabilities	12,037,220	12,277,369
Shares Outstanding	5,608	5,608

Recent Dividends:
1. Scinex Corp Osaka common.
No dividends paid.
Annual Dividends:
1. Scinex Corp Osaka common.
No dividends paid.

SCREEN HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	504,916,000
Other Revenue	...	...	0
Revenue	605,748,000	625,269,000	504,916,000
Direct Expenses	372,573,000	389,971,000	322,399,000
Gross Profit	233,175,000	235,298,000	182,517,000
SG&A	110,652,000	99,614,000	88,353,000
Other OpEx	0	0	0
Indirect Expenses	110,652,000	99,614,000	88,353,000
Total Operating Expenses	483,225,000	489,585,000	410,752,000
Operating Income	122,523,000	135,684,000	94,164,000
Non-Op Net Interest Income	1,086,000	584,000	266,000
Non-Op For Curr Gains	(1,080,000)	(537,000)	(1,223,000)
Other Non-Op	4,214,000	3,275,000	951,000
Non-Op Income	4,220,000	3,322,000	(6,000)
EBT Continuing	126,743,000	139,006,000	94,158,000
Taxation (current)	34,765,000	41,758,000	29,893,000
Taxation (deferred)	(29,000)	(2,223,000)	(6,319,000)
Taxation	34,736,000	39,535,000	23,574,000
EAT Continuing	92,007,000	99,471,000	70,584,000
Min Ints	(2,000)	(4,000)	(3,000)
Net Income	92,003,000	99,467,000	70,579,000
Dividends Per Share	146.50	154	111.75
EPS - Basic - Cont	486.63	511.77	371.05
EPS - Primary	486.63	511.77	371.05
EPS -Diluted - Cont	486.63	511.15	362.77
EPS - Diluted	486.63	511.15	362.77
Shares (primary)	189,065	194,360	190,216
Shares (diluted)	189,065	194,593	194,536

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	147,370,000	140,397,000
Short Term Investments	80,000,000	60,000,000
Cash, Equivs & STI	227,370,000	200,397,000
Receivables	103,964,000	95,579,000
Raw Materials	17,214,000	21,261,000
WIP	55,082,000	56,424,000
Inventories - Other	86,341,000	90,975,000
Inventories	158,637,000	168,660,000
Other Current Assets	18,596,000	15,410,000
Current Assets	508,567,000	480,046,000
Net PPE	118,113,000	112,934,000
Intangibles Excl Goodwill	13,474,000	7,103,000
Intangibles	13,474,000	7,103,000
Other LT Assets	82,266,000	71,204,000
LT Assets	213,853,000	191,241,000
Total Assets	722,421,000	671,287,000
Accounts Payable	47,833,000	53,005,000
Accrued Exps	9,340,000	8,361,000
Accounts Payable & Accrued Expenses	57,173,000	61,366,000
Current Debt	3,167,000	1,013,000
Current Capital Lease Obligations	1,106,000	970,000
Current Debt and Capital Leases	4,273,000	1,983,000
Other Current Liabilities	161,431,000	176,374,000
Current Liabilities	222,877,000	239,723,000
Long-Term Obligations	79,000	757,000

Deferred LT Liability Charges	4,913,000	4,205,000
Pensions & OPEB	1,408,000	1,334,000
Other LT Liabilities	6,458,000	4,574,000
Minorities (BS)	114,000	53,000
LT Liabilities	12,858,000	10,870,000
Total Liabilities	235,850,000	250,646,000
Net Assets	486,571,000	420,641,000
Common Share Capital	54,044,000	54,044,000
Share Premium	...	19,691,000
Retained Earnings	399,435,000	348,996,000
Treasury Stock	6,801,000	28,264,000
Other Equity	39,892,000	26,174,000
Shareholders' Equity	486,570,000	420,641,000
Total Liabilities & Stockholders' Equity	722,421,000	671,287,000
Net Current Assets	285,690,000	240,323,000
Total Assets Less Current Liabilities	499,544,000	431,564,000
Shares Outstanding	189,088	191,267

Recent Dividends:
1. Screen Holdings Co Ltd American Depositary Receipt.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 2-for-1 split: No dividends paid.
4. Screen Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Screen Holdings Co Ltd American Depositary Receipt.
No dividends paid.
After 2-for-1 split: No dividends paid.
After 2-for-1 split: No dividends paid.
4. Screen Holdings Co Ltd common.
No dividends paid.

SDCL ENERGY EFFICIENCY INCOME TRUST PLC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	(76,500)	81,200	(44,700)
Indirect Expenses	10,900	11,100	11,800
Total Operating Expenses	10,900	11,100	11,800
Operating Income	(87,400)	70,100	(56,500)
Non-Op Income	...	...	200
EBT Continuing	(87,400)	70,100	(56,300)
Net Income	(87,400)	70,100	(56,300)
Dividends Per Share	0.05	0.06	0.06
EPS - Basic - Cont	(0.08)	0.06	(0.05)
EPS - Primary	(0.08)	0.06	(0.05)
EPS -Diluted - Cont	(0.08)	0.06	(0.05)
EPS - Diluted	(0.08)	0.06	(0.05)
Shares (primary)	1,085,420	1,085,420	1,090,075
Shares (diluted)	1,085,420	1,085,420	1,090,075

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	1,200	900
Cash, Equivs & STI	1,200	900
Receivables	200	300
Other Current Assets	0	0
Current Assets	1,400	1,200
LT Investments	845,100	984,200
Other LT Assets	0	0
LT Assets	845,100	984,200
Total Assets	846,500	985,400
Current Liabilities	2,000	1,800
Long-Term Obligations	0	0
Total Liabilities	2,000	1,800
Net Assets	844,500	983,600
Common Share Capital	11,100	11,100
Share Premium	756,800	756,800
Retained Earnings	(142,600)	(55,200)
Other Equity	219,200	270,900
Shareholders' Equity	844,500	983,600
Total Liabilities & Stockholders' Equity	846,500	985,400
Net Current Assets	(600)	(600)
Total Assets Less Current Liabilities	844,500	983,600
Shares Outstanding	1,085,420	1,085,420

Recent Dividends:
1. SDCL Energy Efficiency Income Trust PLC ordinary.
No dividends paid.
Annual Dividends:
1. SDCL Energy Efficiency Income Trust PLC ordinary.
No dividends paid.

SDS HOLDINGS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,251,516	4,035,492	4,135,838
Direct Expenses	4,433,002	3,506,240	3,587,706
Gross Profit	818,514	529,252	548,132
SG&A	703,869	543,942	522,470
Other OpEx	0	0	0
Indirect Expenses	703,869	543,942	522,470
Total Operating Expenses	5,136,871	4,050,182	4,110,176
Operating Income	114,645	(14,690)	25,662
Non-Op Net Interest Income	(97,318)	(74,939)	(70,749)
Other Non-Op	(11,617)	(16,611)	(21,277)
Non-Op Income	(108,935)	(91,550)	(92,026)
EBT Continuing	5,710	(106,240)	(66,364)
Taxation (current)	48,032	29,556	22,761
Taxation (deferred)	(635)	622	1,785
Taxation	47,397	30,178	24,546
EAT Continuing	(41,687)	(136,418)	(90,910)
Min Ints	(26,773)	(15,296)	(14,479)
Net Income	(68,458)	(151,714)	(105,390)
EPS - Basic - Cont	(6.65)	(15.28)	(11.82)
EPS - Primary	(6.65)	(15.28)	(11.82)
EPS -Diluted - Cont	(6.65)	(15.28)	(11.82)
EPS - Diluted	(6.65)	(15.28)	(11.82)
Shares (primary)	10,298	9,929	8,916
Shares (diluted)	10,298	9,929	8,916

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	234,434	499,637
Cash, Equivs & STI	234,434	499,637
Receivables	176,476	66,151
Inventories	2,191,309	1,849,518
Prepayments (ST)	18,619	14,821
Other Current Assets	257,054	166,789
Current Assets	2,877,892	2,596,916
Net PPE	2,255,054	1,577,948
Intangibles Excl Goodwill	360,974	387,488
Intangibles	360,974	387,488
Other LT Assets	144,289	142,703
LT Assets	2,760,317	2,108,139
Total Assets	5,638,210	4,705,055
Accounts Payable	21,004	9,451
Accounts Payable & Accrued Expenses	21,004	9,451
Current Debt	2,220,190	1,962,857
Current Debt and Capital Leases	2,220,190	1,962,857
Other Current Liabilities	445,763	317,322
Current Liabilities	2,686,957	2,289,630
Long-Term Obligations	2,095,556	1,552,664
Deferred LT Liability Charges	357	279
Other LT Liabilities	113,859	124,307
Minorities (BS)	157,092	130,319
LT Liabilities	2,209,772	1,677,250
Total Liabilities	5,053,821	4,097,200
Net Assets	584,389	607,855
Common Share Capital	2,187,944	2,165,060
Share Premium	2,285,923	2,263,039
Retained Earnings	(3,890,156)	(3,821,697)
Treasury Stock	69	69
Other Equity	746	1,521
Shareholders' Equity	584,388	607,854
Total Liabilities & Stockholders' Equity	5,638,210	4,705,055
Net Current Assets	190,935	307,286
Total Assets Less Current Liabilities	2,951,253	2,415,425
Shares Outstanding	10,433	10,233

Recent Dividends:
1. SDS Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. SDS Holdings Co Ltd common.
No dividends paid.

SECUAVAIL INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,279,871	1,149,075	1,098,958
Direct Expenses	699,397	698,327	655,870
Gross Profit	580,474	450,748	443,088
SG&A	467,762	415,626	475,944
Other OpEx	0	0	0
Indirect Expenses	467,762	415,626	475,944
Total Operating Expenses	1,167,159	1,113,953	1,131,814
Operating Income	112,712	35,122	(32,856)
Non-Op Net Interest Income	1,731	458	749
Other Non-Op	2,590	866	375,879
Non-Op Income	4,321	1,324	376,628
EBT Continuing	117,033	36,446	343,772
Taxation (current)	21,666	3,804	114,785
Taxation (deferred)	(10,352)	(10,170)	27
Taxation	11,314	(6,366)	114,812
EAT Continuing	105,719	42,812	228,960
Net Income	105,720	42,810	228,959
Dividends Per Share	5	2	...
EPS - Basic - Cont	13.75	5.57	29.78
EPS - Primary	13.75	5.57	29.78
EPS -Diluted - Cont	13.69	5.57	29.77
EPS - Diluted	13.69	5.57	29.77
Shares (primary)	7,690	7,690	7,690
Shares (diluted)	7,722	7,690	7,690

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,130,962	1,112,261
Cash, Equivs & STI	1,130,962	1,112,261
Receivables	236,674	196,442
Raw Materials	7,580	1,035
Inventories - Other	0	0
Inventories	7,580	1,035
Current Tax Assets	...	52,252
Prepayments (ST)	51,194	65,756
Other Current Assets	1,251	528
Current Assets	1,427,661	1,428,274
Net PPE	11,892	4,525
Other LT Assets	139,515	119,469
LT Assets	151,407	123,994
Total Assets	1,579,068	1,552,268
Accounts Payable	8,193	21,652
Accrued Exps	105,869	87,035
Accounts Payable & Accrued Expenses	114,062	108,687
Current Debt	0	0
Current Capital Lease Obligations	2,269	2,269
Current Debt and Capital Leases	2,269	2,269
Other Current Liabilities	163,078	242,403
Current Liabilities	279,409	353,359
Long-Term Obligations	5,525	0
Pensions & OPEB	4,465	4,802
Other LT Liabilities	8,026	8,025
LT Liabilities	18,016	12,827
Total Liabilities	297,425	366,186
Net Assets	1,281,643	1,186,082
Common Share Capital	627,580	627,580
Share Premium	323,782	323,782
Retained Earnings	325,107	234,766
Treasury Stock	123	123

Other Equity	5,297	77
Shareholders' Equity	1,281,643	1,186,082
Total Liabilities & Stockholders' Equity	1,579,068	1,552,268
Net Current Assets	1,148,252	1,074,915
Total Assets Less Current Liabilities	1,299,659	1,198,909
Shares Outstanding	7,690	7,690

Recent Dividends:
1. SecuAvail Inc common.
No dividends paid.
Annual Dividends:
1. SecuAvail Inc common.
No dividends paid.

SEED INNOVATIONS LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	285	1,121	(1,105)
SG&A	764	588	637
RR&I	…	…	108
Other OpEx	130	166	270
Indirect Expenses	894	754	1,015
Total Operating Expenses	894	754	1,015
Operating Income	(609)	367	(2,120)
EBT Continuing	(609)	367	(2,120)
Net Income	(609)	367	(2,120)
Dividends Per Share	…	0.01	…
EPS - Basic - Cont	(0.00)	0.00	(0.01)
EPS - Primary	(0.00)	0.00	(0.01)
EPS -Diluted - Cont	(0.00)	0.00	(0.01)
EPS - Diluted	(0.00)	0.00	(0.01)
Shares (primary)	190,165	193,816	208,840
Shares (diluted)	190,165	193,816	208,840

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	2,754	3,407
Cash, Equivs & STI	2,754	3,407
Receivables	45	43
Other Current Assets	0	0
Current Assets	2,799	3,450
LT Investments	8,379	8,339
Other LT Assets	0	0
LT Assets	8,379	8,339
Total Assets	11,178	11,789
Current Liabilities	132	24
Long-Term Obligations	0	0
Total Liabilities	132	24
Net Assets	11,046	11,765
Common Share Capital	1,880	1,929
Retained Earnings	9,166	9,836
Other Equity	0	0
Shareholders' Equity	11,046	11,765
Total Liabilities & Stockholders' Equity	11,178	11,789
Net Current Assets	2,667	3,426
Total Assets Less Current Liabilities	11,046	11,765
Shares Outstanding	187,967	192,950

Recent Dividends:
1. Seed Innovations Ltd deferred.
No dividends paid.
2. Seed Innovations Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Seed Innovations Ltd deferred.
No dividends paid.
2. Seed Innovations Ltd ordinary.
No dividends paid.

SEIKITOKYU KOGYO CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	88,036,000
Other Revenue	…	…	1,000
Revenue	95,259,000	99,358,000	88,037,000
Direct Expenses	82,419,000	87,325,000	78,091,000
Gross Profit	12,840,000	12,033,000	9,946,000
SG&A	6,422,000	6,191,000	5,854,000
Other OpEx	0	0	0
Indirect Expenses	6,422,000	6,191,000	5,854,000
Total Operating Expenses	88,841,000	93,516,000	83,945,000
Operating Income	6,418,000	5,842,000	4,092,000
Non-Op Net Interest Income	(62,000)	(59,000)	(55,000)
Non-Op For Curr Gains	10,000	17,000	42,000
Other Non-Op	26,000	(389,000)	(54,000)
Non-Op Income	(26,000)	(431,000)	(67,000)
EBT Continuing	6,392,000	5,411,000	4,025,000
Taxation (current)	1,707,000	1,864,000	1,210,000
Taxation (deferred)	18,000	(341,000)	74,000
Taxation	1,725,000	1,523,000	1,284,000
EAT Continuing	4,667,000	3,888,000	2,741,000
Net Income	4,667,000	3,888,000	2,740,000
Dividends Per Share	71	90	90
EPS - Basic - Cont	127.43	106.46	75.16
EPS - Primary	127.43	106.46	75.16
EPS -Diluted - Cont	127.43	106.46	75.16
EPS - Diluted	127.43	106.46	75.16
Shares (primary)	36,625	36,519	36,462
Shares (diluted)	36,625	36,519	36,462

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,437,000	7,751,000
Cash, Equivs & STI	14,437,000	7,751,000
Receivables	35,498,000	40,571,000
Raw Materials	522,000	344,000
WIP	117,000	75,000
Inventories - Other	0	0
Inventories	639,000	419,000
Other Current Assets	1,966,000	2,492,000
Current Assets	52,540,000	51,233,000
Net PPE	25,790,000	25,932,000
Intangibles Excl Goodwill	312,000	269,000
Intangibles	312,000	269,000
Other LT Assets	5,887,000	5,121,000
LT Assets	31,989,000	31,322,000
Total Assets	84,530,000	82,556,000
Accounts Payable	20,124,000	23,359,000
Accrued Exps	1,746,000	1,613,000
Accounts Payable & Accrued Expenses	21,870,000	24,972,000
Current Debt	105,000	5,106,000
Current Debt and Capital Leases	105,000	5,106,000
Other Current Liabilities	9,505,000	6,578,000
Current Liabilities	31,480,000	36,656,000
Long-Term Obligations	6,500,000	1,600,000
Pensions & OPEB	2,254,000	2,525,000
Other LT Liabilities	79,000	82,000
LT Liabilities	8,833,000	4,207,000
Total Liabilities	40,314,000	40,863,000
Net Assets	44,216,000	41,693,000
Common Share Capital	2,000,000	2,000,000
Share Premium	639,000	623,000
Retained Earnings	40,135,000	38,421,000
Treasury Stock	652,000	671,000
Other Equity	2,093,000	1,319,000
Shareholders' Equity	44,215,000	41,692,000
Total Liabilities & Stockholders' Equity	84,530,000	82,556,000
Net Current Assets	21,060,000	14,577,000
Total Assets Less Current Liabilities	53,050,000	45,900,000
Shares Outstanding	36,632	36,609

Recent Dividends:
1. Seikitokyu Kogyo Co., Ltd. common.
No dividends paid.
2. Seikitokyu Kogyo Co., Ltd. preferred class A.
No dividends paid.
3. Seikitokyu Kogyo Co., Ltd. preferred class B.
No dividends paid.
Annual Dividends:
1. Seikitokyu Kogyo Co., Ltd. common.
No dividends paid.
2. Seikitokyu Kogyo Co., Ltd. preferred class A.
No dividends paid.
3. Seikitokyu Kogyo Co., Ltd. preferred class B.
No dividends paid.

SEIKO CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,102,826
Other Revenue	…	…	0
Revenue	44,895,426	40,099,518	36,102,826
Direct Expenses	35,336,705	31,288,207	28,378,641
Gross Profit	9,558,721	8,811,311	7,724,185
SG&A	7,771,824	7,382,176	6,841,413
Other OpEx	0	0	0
Indirect Expenses	7,771,824	7,382,176	6,841,413
Total Operating Expenses	43,108,529	38,670,383	35,220,054
Operating Income	1,786,897	1,429,135	882,772
Non-Op Net Interest Income	(12,689)	(19,062)	(18,040)
Other Non-Op	28,319	180,952	147,273
Non-Op Income	15,630	161,890	129,233
EBT Continuing	1,802,527	1,591,025	1,012,005
Taxation (current)	549,416	571,375	364,845
Taxation (deferred)	21,646	(25,792)	(132,689)
Taxation	571,062	545,583	232,156
EAT Continuing	1,231,465	1,045,442	779,849
Net Income	1,231,464	1,045,444	779,851
Dividends Per Share	26	20	16
EPS - Basic - Cont	190.68	161.75	120.52
EPS - Primary	190.68	161.75	120.52
EPS -Diluted - Cont	190.68	161.75	120.52
EPS - Diluted	190.68	161.75	120.52
Shares (primary)	6,458	6,463	6,470
Shares (diluted)	6,458	6,463	6,470

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,344,364	7,095,998
Cash, Equivs & STI	7,344,364	7,095,998
Receivables	4,926,697	4,452,828
Raw Materials	72,426	48,962
WIP	370,208	426,891
Inventories - Other	2,854,589	2,907,463
Inventories	3,297,223	3,383,316
Other Current Assets	665,991	612,445
Current Assets	16,234,275	15,544,587
Net PPE	9,985,924	8,890,670
Intangibles Excl Goodwill	123,140	141,972
Intangibles	123,140	141,972
Other LT Assets	3,390,198	3,103,145
LT Assets	13,499,262	12,135,787
Total Assets	29,733,538	27,680,375
Accounts Payable	4,181,910	4,292,006
Accounts Payable & Accrued Expenses	4,181,910	4,292,006
Current Debt	2,252,548	2,152,548
Current Capital Lease Obligations	8,463	7,796
Current Debt and Capital Leases	2,261,011	2,160,344
Other Current Liabilities	4,565,684	3,751,782
Current Liabilities	11,008,605	10,204,132
Long-Term Obligations	340,052	707,288
Deferred LT Liability Charges	332,754	127,932
Pensions & OPEB	305,647	391,773
Other LT Liabilities	293,071	300,297
LT Liabilities	1,271,524	1,527,290
Total Liabilities	12,280,130	11,731,422
Net Assets	17,453,408	15,948,953
Common Share Capital	100,000	100,000
Share Premium	3,159,341	3,159,341

Retained Earnings	12,863,726	11,774,354
Treasury Stock	5,832	5,788
Other Equity	1,336,172	921,045
Shareholders' Equity	17,453,407	15,948,952
Total Liabilities & Stockholders' Equity	29,733,538	27,680,375
Net Current Assets	5,225,670	5,340,455
Total Assets Less Current Liabilities	18,724,933	17,476,243
Shares Outstanding	6,458	6,459

Recent Dividends:

1. Seiko Corp common.

No dividends paid.

Annual Dividends:

1. Seiko Corp common.

No dividends paid.

SEIKO EPSON CORP SUWA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,313,998,000
Other Revenue	...	...	0
Revenue	1,413,251,000	1,362,944,000	1,313,998,000
Direct Expenses	912,499,000	869,917,000	857,331,000
Gross Profit	500,752,000	493,027,000	456,667,000
SG&A	416,962,000	403,437,000	391,945,000
Other OpEx	34,231,000	14,481,000	7,188,000
Indirect Expenses	451,193,000	417,918,000	399,133,000
Total Operating Expenses	1,363,692,000	1,287,835,000	1,256,464,000
Operating Income	49,559,000	75,109,000	57,534,000
Non-Op Income	466,000	3,287,000	12,561,000
EBT Continuing	50,025,000	78,396,000	70,095,000
Taxation	31,817,000	23,214,000	17,473,000
EAT Continuing	18,208,000	55,182,000	52,622,000
Min Ints	(4,000)	(3,000)	(4,000)
Net Income	18,201,000	55,177,000	52,616,000
Dividends Per Share	37.29	37.56	37.37
EPS - Basic - Cont	56.81	168.75	158.68
EPS - Primary	56.81	168.75	158.68
EPS -Diluted - Cont	56.81	168.75	158.66
EPS - Diluted	56.81	168.75	158.66
Shares (primary)	320,405	326,977	331,589
Shares (diluted)	320,405	326,977	331,634

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	288,582,000	267,000,000
Short Term Investments	6,479,000	2,451,000
Cash, Equivs & STI	295,061,000	269,451,000
Receivables	241,037,000	210,091,000
Inventories	394,733,000	369,781,000
Current Tax Assets	15,095,000	11,276,000
Other Current Assets	22,007,000	20,256,000
Current Assets	967,933,000	880,855,000
Net PPE	392,795,000	379,712,000
LT Investments	31,274,000	26,175,000
Intangibles Excl Goodwill	100,371,000	122,417,000
Intangibles	100,371,000	122,417,000
Deferred LT Asset Charges	35,596,000	40,490,000
Other LT Assets	6,901,000	6,811,000
LT Assets	566,937,000	575,605,000
Total Assets	1,534,870,000	1,456,461,000
Accounts Payable	164,478,000	158,085,000
Accounts Payable & Accrued Expenses	164,478,000	158,085,000
Current Debt	68,087,000	80,214,000
Current Debt and Capital Leases	68,087,000	80,214,000
Other Current Liabilities	214,624,000	205,818,000
Current Liabilities	447,189,000	444,117,000
Long-Term Obligations	163,371,000	144,494,000
Deferred LT Liability Charges	14,967,000	9,592,000
Pensions & OPEB	16,530,000	15,765,000
Other LT Liabilities	39,164,000	37,600,000
Minorities (BS)	144,000	139,000
LT Liabilities	234,032,000	207,451,000
Total Liabilities	681,366,000	651,708,000
Net Assets	853,504,000	804,753,000
Common Share Capital	53,204,000	53,204,000
Share Premium	83,949,000	83,904,000
Retained Earnings	569,907,000	572,710,000
Treasury Stock	70,150,000	70,260,000
Other Equity	216,594,000	165,194,000
Shareholders' Equity	853,504,000	804,752,000
Total Liabilities & Stockholders' Equity	1,534,870,000	1,456,461,000
Net Current Assets	520,744,000	436,738,000
Total Assets Less Current Liabilities	1,087,681,000	1,012,344,000
Shares Outstanding	320,428	320,344

Recent Dividends:

1. Seiko Epson Corp Suwa American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.14		03/31/2023	07/13/2023
	0.12		09/29/2023	12/15/2023
	0.12		03/28/2024	07/11/2024
	0.12		09/30/2024	12/13/2024
	0.13		03/31/2025	07/11/2025
	0.12		09/30/2025	12/12/2025

2. Seiko Epson Corp Suwa common.

ExDate	Amt	Declared	Record	Payable
	41.00		03/31/2023	06/28/2023
	37.00		09/30/2023	11/30/2023
	37.00		03/31/2024	06/26/2024
	37.00		09/30/2024	11/29/2024
	37.00		03/31/2025	06/27/2025
	37.00		09/30/2025	11/28/2025
	37.00		03/31/2026	06/26/2026

Annual Dividends:

1. Seiko Epson Corp Suwa American Depositary Receipt.

2023.....0.27 2024.....0.24 2025.....0.25

2. Seiko Epson Corp Suwa common.

2023 ..... 78.00 2024 ..... 74.00 2025 ..... 74.00
2026 ..... 37.00

SEIKO GROUP CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	276,807,000
Other Revenue	...	...	0
Revenue	335,686,000	304,744,000	276,807,000
Direct Expenses	180,483,000	167,676,000	154,120,000
Gross Profit	155,203,000	137,068,000	122,687,000
SG&A	124,329,000	115,827,000	107,948,000
Other OpEx	0	0	0
Indirect Expenses	124,329,000	115,827,000	107,948,000
Total Operating Expenses	304,812,000	283,503,000	262,068,000
Operating Income	30,874,000	21,241,000	14,739,000
Non-Op Net Interest Income	(803,000)	(1,036,000)	(958,000)
Non-Op For Curr Gains	1,194,000	(624,000)	...
Other Non-Op	541,000	694,000	1,343,000
Non-Op Income	932,000	(966,000)	385,000
EBT Continuing	31,806,000	20,275,000	15,124,000
Taxation (current)	10,016,000	7,323,000	4,890,000
Taxation (deferred)	(286,000)	(558,000)	(104,000)
Taxation	9,730,000	6,765,000	4,786,000
EAT Continuing	22,076,000	13,510,000	10,338,000
Min Ints	(96,000)	(191,000)	(286,000)
Net Income	21,980,000	13,316,000	10,051,000
Dividends Per Share	82.50	100	80
EPS - Basic - Cont	268.93	326.18	244.33
EPS - Primary	268.93	326.18	244.33
EPS -Diluted - Cont	268.93	326.18	244.33
EPS - Diluted	268.93	326.18	244.33
Shares (primary)	81,731	40,826	41,136
Shares (diluted)	81,731	40,826	41,136

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	43,487,000	39,429,000
Cash, Equivs & STI	43,487,000	39,429,000
Receivables	48,372,000	43,455,000
Raw Materials	18,277,000	15,697,000
WIP	20,362,000	19,120,000
Inventories - Other	46,939,000	46,846,000
Inventories	85,578,000	81,663,000
Other Current Assets	10,477,000	9,636,000
Current Assets	187,914,000	174,183,000
Net PPE	114,365,000	112,995,000
Intangibles Excl Goodwill	20,012,000	17,989,000
Intangibles	20,012,000	17,989,000
Other LT Assets	61,590,000	64,069,000
LT Assets	195,967,000	195,053,000
Total Assets	383,881,000	369,236,000
Accounts Payable	28,322,000	26,847,000
Accounts Payable & Accrued Expenses	28,322,000	26,847,000
Current Debt	71,174,000	73,612,000
Current Debt and Capital Leases	71,174,000	73,612,000
Other Current Liabilities	57,120,000	49,169,000
Current Liabilities	156,616,000	149,628,000
Long-Term Obligations	24,308,000	33,996,000
Deferred LT Liability Charges	7,743,000	9,055,000
Pensions & OPEB	6,170,000	6,627,000
Other LT Liabilities	11,541,000	11,914,000
Minorities (BS)	1,719,000	2,042,000
LT Liabilities	49,762,000	61,592,000
Total Liabilities	208,097,000	213,263,000
Net Assets	175,784,000	155,973,000
Common Share Capital	10,000,000	10,000,000
Share Premium	7,259,000	7,256,000
Retained Earnings	115,182,000	98,164,000
Treasury Stock	1,318,000	1,381,000
Other Equity	44,660,000	41,933,000
Shareholders' Equity	175,783,000	155,972,000
Total Liabilities & Stockholders' Equity	383,881,000	369,236,000
Net Current Assets	31,298,000	24,555,000
Total Assets Less Current Liabilities	227,265,000	219,608,000
Shares Outstanding	81,742	40,845

Recent Dividends:

1. Seiko Group Corp common.

No dividends paid.

Annual Dividends:

1. Seiko Group Corp common.

No dividends paid.

SEINO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	642,811,000
Other Revenue	...	...	0
Revenue	812,965,000	737,377,000	642,811,000
Direct Expenses	715,167,000	650,763,000	569,213,000
Gross Profit	97,798,000	86,614,000	73,598,000
SG&A	60,192,000	56,730,000	50,194,000
Other OpEx	0	0	0
Indirect Expenses	60,192,000	56,730,000	50,194,000
Total Operating Expenses	775,359,000	707,493,000	619,407,000
Operating Income	37,606,000	29,884,000	23,404,000
Non-Op Net Interest Income	(1,242,000)	(547,000)	(393,000)
Other Non-Op	5,248,000	3,165,000	2,836,000
Non-Op Income	4,006,000	2,618,000	2,443,000
EBT Continuing	41,612,000	32,502,000	25,847,000
Taxation (current)	18,521,000	13,133,000	10,942,000
Taxation (deferred)	(2,334,000)	(1,009,000)	206,000
Taxation	16,187,000	12,124,000	11,149,000
EAT Continuing	25,425,000	20,378,000	14,698,000
Min Ints	(1,783,000)	(1,122,000)	94,000

Equity Earns	...	...	(229,000)
Net Income	23,638,000	19,253,000	14,561,000
Dividends Per Share	104	102	100
EPS - Basic - Cont	157	115.41	83.72
EPS - Primary	157	115.41	83.72
EPS -Diluted - Cont	145.37	107.26	78.16
EPS - Diluted	145.37	107.26	78.16
Shares (primary)	150,558	166,828	173,923
Shares (diluted)	162,606	179,498	185,854

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	87,822,000	85,121,000
Cash, Equivs & STI	87,822,000	85,121,000
Receivables	108,987,000	118,903,000
Inventories	21,989,000	19,490,000
Other Current Assets	10,986,000	10,065,000
Current Assets	229,784,000	233,579,000
Net PPE	434,113,000	424,887,000
Intangibles Excl Goodwill	16,264,000	17,116,000
Intangibles	16,264,000	17,116,000
Other LT Assets	109,905,000	95,257,000
LT Assets	560,282,000	537,260,000
Total Assets	790,066,000	770,840,000
Accounts Payable	53,511,000	58,678,000
Accrued Exps	24,960,000	24,942,000
Accounts Payable & Accrued Expenses	78,471,000	83,620,000
Current Debt	8,680,000	109,511,000
Current Debt and Capital Leases	8,680,000	109,511,000
Other Current Liabilities	42,589,000	39,120,000
Current Liabilities	129,740,000	232,251,000
Long-Term Obligations	82,578,000	5,875,000
Deferred LT Liability Charges	14,356,000	13,400,000
Pensions & OPEB	71,722,000	73,633,000
Other LT Liabilities	20,402,000	22,109,000
Minorities (BS)	27,653,000	26,573,000
LT Liabilities	189,058,000	115,017,000
Total Liabilities	346,451,000	373,842,000
Net Assets	443,615,000	396,998,000
Common Share Capital	42,481,000	42,481,000
Share Premium	77,231,000	77,513,000
Retained Earnings	329,653,000	323,260,000
Treasury Stock	50,280,000	77,739,000
Other Equity	44,529,000	31,483,000
Shareholders' Equity	443,614,000	396,998,000
Total Liabilities & Stockholders' Equity	790,066,000	770,840,000
Net Current Assets	100,044,000	1,328,000
Total Assets Less Current Liabilities	660,326,000	538,589,000
Shares Outstanding	162,348	149,065

Recent Dividends:

1. Seino Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Seino Holdings Co Ltd common.

No dividends paid.

SEIREN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	141,915,000
Other Revenue	...	...	0
Revenue	171,765,000	159,653,000	141,915,000
Direct Expenses	124,625,000	115,625,000	103,606,000
Gross Profit	47,140,000	44,028,000	38,309,000
SG&A	26,307,000	26,162,000	24,240,000
Other OpEx	0	0	0
Indirect Expenses	26,307,000	26,162,000	24,240,000
Total Operating Expenses	150,932,000	141,787,000	127,846,000
Operating Income	20,833,000	17,866,000	14,069,000
Non-Op Net Interest Income	777,000	996,000	633,000
Non-Op For Curr Gains	38,000	243,000	736,000
Other Non-Op	696,000	200,000	979,000
Non-Op Income	1,511,000	1,439,000	2,348,000
EBT Continuing	22,344,000	19,305,000	16,417,000
Taxation (current)	6,751,000	5,482,000	4,397,000
Taxation (deferred)	(78,000)	(141,000)	(185,000)
Taxation	6,673,000	5,341,000	4,212,000
EAT Continuing	15,671,000	13,964,000	12,205,000
Min Ints	(70,000)	(77,000)	(49,000)
Net Income	15,599,000	13,887,000	12,156,000
Dividends Per Share	76	68	53
EPS - Basic - Cont	265.48	242.29	226.53
EPS - Primary	265.48	242.29	226.53
EPS -Diluted - Cont	263.83	237.01	201.55
EPS - Diluted	263.83	237.01	201.55
Shares (primary)	58,757	57,320	53,662
Shares (diluted)	59,125	58,592	60,009

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,894,000	43,028,000
Short Term Investments	4,444,000	8,891,000
Cash, Equivs & STI	43,338,000	51,919,000
Receivables	46,576,000	42,209,000
Raw Materials	9,397,000	8,808,000
WIP	7,592,000	4,489,000
Inventories - Other	18,977,000	16,089,000
Inventories	35,966,000	29,386,000
Other Current Assets	3,802,000	3,550,000
Current Assets	129,682,000	127,064,000
Net PPE	70,560,000	56,228,000
Intangibles Excl Goodwill	3,134,000	3,415,000
Intangibles	3,134,000	3,415,000
Other LT Assets	20,550,000	12,516,000
LT Assets	94,244,000	72,159,000
Total Assets	223,926,000	199,223,000
Accounts Payable	20,918,000	23,492,000
Accrued Exps	186,000	135,000
Accounts Payable & Accrued Expenses	21,104,000	23,627,000
Current Debt	1,344,000	4,906,000
Current Debt and Capital Leases	1,344,000	4,906,000
Other Current Liabilities	14,665,000	11,980,000
Current Liabilities	37,113,000	40,513,000
Long-Term Obligations	7,871,000	5,516,000
Deferred LT Liability Charges	3,516,000	180,000
Pensions & OPEB	5,730,000	6,438,000
Other LT Liabilities	7,909,000	2,693,000
Minorities (BS)	505,000	511,000
LT Liabilities	25,026,000	14,827,000
Total Liabilities	62,644,000	55,851,000
Net Assets	161,282,000	143,372,000
Common Share Capital	17,520,000	17,520,000
Share Premium	20,040,000	19,976,000
Retained Earnings	106,928,000	95,792,000
Treasury Stock	10,357,000	10,677,000
Other Equity	27,151,000	20,760,000
Shareholders' Equity	161,282,000	143,371,000
Total Liabilities & Stockholders' Equity	223,926,000	199,223,000
Net Current Assets	92,569,000	86,551,000
Total Assets Less Current Liabilities	186,813,000	158,710,000
Shares Outstanding	58,808	58,631

Recent Dividends:

1. Seiren Co Ltd common.

No dividends paid.

Annual Dividends:

1. Seiren Co Ltd common.

No dividends paid.

SEIRYO ELECTRIC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	20,675,000	19,296,000	18,489,000
Direct Expenses	14,920,000	14,118,000	13,574,000
Gross Profit	5,755,000	5,178,000	4,915,000
SG&A	5,374,000	4,898,000	4,719,000
Other OpEx	0	0	0
Indirect Expenses	5,374,000	4,898,000	4,719,000
Total Operating Expenses	20,294,000	19,016,000	18,293,000
Operating Income	381,000	280,000	196,000
Non-Op Net Interest Income	(3,000)	(6,000)	(2,000)
Other Non-Op	74,000	(97,000)	(8,000)
Non-Op Income	71,000	(103,000)	(10,000)
EBT Continuing	452,000	177,000	186,000
Taxation (current)	210,000	120,000	88,000
Taxation (deferred)	...	(23,000)	(189,000)
Taxation	210,000	97,000	(101,000)
EAT Continuing	242,000	80,000	287,000
Net Income	244,000	81,000	284,000
Dividends Per Share	33	23	40
EPS - Basic - Cont	73.50	23.22	81.45
EPS - Primary	73.50	23.22	81.45
EPS -Diluted - Cont	73.50	23.22	81.45
EPS - Diluted	73.50	23.22	81.45
Shares (primary)	3,322	3,498	3,498
Shares (diluted)	3,322	3,498	3,498

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,120,000	905,000
Cash, Equivs & STI	1,120,000	905,000
Receivables	7,616,000	7,991,000
Raw Materials	396,000	528,000
WIP	327,000	181,000
Inventories - Other	473,000	653,000
Inventories	1,196,000	1,362,000
Other Current Assets	353,000	255,000
Current Assets	10,285,000	10,513,000
Net PPE	837,000	765,000
Intangibles Excl Goodwill	85,000	151,000
Intangibles	85,000	151,000
Other LT Assets	805,000	711,000
LT Assets	1,727,000	1,627,000
Total Assets	12,013,000	12,140,000
Accounts Payable	3,345,000	4,035,000
Accounts Payable & Accrued Expenses	3,345,000	4,035,000
Current Debt	900,000	900,000
Current Debt and Capital Leases	900,000	900,000
Other Current Liabilities	2,000,000	1,520,000
Current Liabilities	6,245,000	6,455,000
Long-Term Obligations	0	0
Pensions & OPEB	21,000	19,000
Other LT Liabilities	218,000	231,000
LT Liabilities	239,000	250,000
Total Liabilities	6,484,000	6,706,000
Net Assets	5,529,000	5,434,000
Common Share Capital	523,000	523,000
Share Premium	498,000	498,000
Retained Earnings	4,514,000	4,352,000
Treasury Stock	92,000	1,000
Other Equity	85,000	62,000
Shareholders' Equity	5,528,000	5,434,000
Total Liabilities & Stockholders' Equity	12,013,000	12,140,000
Net Current Assets	4,040,000	4,058,000
Total Assets Less Current Liabilities	5,768,000	5,685,000
Shares Outstanding	3,384	3,498

Recent Dividends:

1. Seiryo Electric Corp common.

No dividends paid.

Annual Dividends:

1. Seiryo Electric Corp common.

No dividends paid.

SEKISUI KASEI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024

Sales	...	...	130,265,000
Other Revenue	...	...	0
Revenue	113,935,000	137,072,000	130,265,000
Direct Expenses	87,343,000	109,739,000	103,816,000
Gross Profit	26,592,000	27,333,000	26,449,000
SG&A	24,039,000	26,691,000	25,187,000
Other OpEx	0	0	0
Indirect Expenses	24,039,000	26,691,000	25,187,000
Total Operating Expenses	111,382,000	136,430,000	129,003,000
Operating Income	2,553,000	642,000	1,262,000
Non-Op Net Interest Income	(757,000)	(856,000)	(877,000)
Non-Op For Curr Gains	(110,000)	(117,000)	1,323,000
Other Non-Op	(1,902,000)	(4,219,000)	915,000
Non-Op Income	(2,769,000)	(5,192,000)	1,361,000
EBT Continuing	(216,000)	(4,550,000)	2,623,000
Taxation (current)	1,766,000	1,446,000	1,573,000
Taxation (deferred)	(4,135,000)	(121,000)	(56,000)
Taxation	(2,369,000)	1,731,000	1,517,000
EAT Continuing	2,153,000	(6,281,000)	1,106,000
Min Ints	(4,000)	...	(22,000)
Net Income	2,147,000	(6,282,000)	1,083,000
Dividends Per Share	15	3	13
EPS - Basic - Cont	47.15	(138.28)	23.90
EPS - Primary	47.15	(138.28)	23.90
EPS -Diluted - Cont	47.15	(138.28)	23.90
EPS - Diluted	47.15	(138.28)	23.90
Shares (primary)	45,556	45,435	45,343
Shares (diluted)	45,556	45,435	45,343

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,554,000	9,587,000
Cash, Equivs & STI	9,554,000	9,587,000
Receivables	28,169,000	34,687,000
Raw Materials	3,865,000	5,153,000
WIP	406,000	1,496,000
Inventories - Other	7,513,000	8,700,000
Inventories	11,784,000	15,349,000
Other Current Assets	1,827,000	3,969,000
Current Assets	51,334,000	63,592,000
Net PPE	48,751,000	49,367,000
Intangibles Excl Goodwill	1,614,000	1,847,000
Intangibles	1,614,000	1,847,000
Other LT Assets	20,656,000	21,432,000
LT Assets	71,021,000	72,646,000
Total Assets	122,355,000	136,238,000
Accounts Payable	10,919,000	16,026,000
Accrued Exps	2,178,000	3,230,000
Accounts Payable & Accrued Expenses	13,097,000	19,256,000
Current Debt	13,970,000	22,429,000
Current Debt and Capital Leases	13,970,000	22,429,000
Other Current Liabilities	12,632,000	15,154,000
Current Liabilities	39,699,000	56,839,000
Long-Term Obligations	24,783,000	16,649,000
Deferred LT Liability Charges	2,458,000	5,833,000
Pensions & OPEB	4,146,000	4,174,000
Other LT Liabilities	323,000	3,072,000
Minorities (BS)	763,000	759,000
LT Liabilities	31,710,000	29,728,000
Total Liabilities	72,172,000	87,326,000
Net Assets	50,183,000	48,912,000
Common Share Capital	16,533,000	16,533,000
Share Premium	16,311,000	16,377,000
Retained Earnings	12,398,000	10,270,000
Treasury Stock	1,121,000	1,230,000
Other Equity	6,061,000	6,961,000
Shareholders' Equity	50,182,000	48,911,000
Total Liabilities & Stockholders' Equity	122,355,000	136,238,000
Net Current Assets	11,635,000	6,753,000
Total Assets Less Current Liabilities	82,656,000	79,399,000
Shares Outstanding	45,598	45,462

Recent Dividends:

1. Sekisui Kasei Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sekisui Kasei Co Ltd common.

No dividends paid.

SEMBA TOHKA INDUSTRIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	19,423,632	18,701,074	19,137,788
Direct Expenses	15,068,140	14,543,805	14,953,985
Gross Profit	4,355,492	4,157,269	4,183,803
SG&A	3,453,239	3,401,730	3,493,158
Other OpEx	0	0	0
Indirect Expenses	3,453,239	3,401,730	3,493,158
Total Operating Expenses	18,521,379	17,945,535	18,447,143
Operating Income	902,253	755,539	690,645
Non-Op Net Interest Income	(34,533)	(36,632)	(62,414)
Non-Op For Curr Gains	(64,272)	61,420	58,224
Other Non-Op	134,047	(183,835)	68,619
Non-Op Income	35,242	(159,047)	64,429
EBT Continuing	937,495	596,492	755,074
Taxation (current)	230,518	277,940	275,784
Taxation (deferred)	149,002	(7,882)	(48,708)
Taxation	379,520	270,058	227,076
EAT Continuing	557,975	326,434	527,998
Min Ints	(3,095)	(6,820)	(32,634)
Net Income	554,877	319,610	495,366
Dividends Per Share	15	15	15
EPS - Basic - Cont	48.74	28.08	43.52
EPS - Primary	48.74	28.08	43.52
EPS -Diluted - Cont	48.74	28.08	43.52
EPS - Diluted	48.74	28.08	43.52
Shares (primary)	11,384	11,384	11,383
Shares (diluted)	11,384	11,384	11,383

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,378,420	3,081,470
Cash, Equivs & STI	3,378,420	3,081,470
Receivables	4,240,735	4,155,492
Raw Materials	971,941	861,625
WIP	471,007	554,164
Inventories - Other	2,609,284	2,363,973
Inventories	4,052,232	3,779,762
Other Current Assets	132,526	157,247
Current Assets	11,803,913	11,173,971
Net PPE	4,764,490	5,069,640
Intangibles Excl Goodwill	449,823	550,994
Intangibles	449,823	550,994
Other LT Assets	4,426,517	3,866,245
LT Assets	9,640,830	9,486,879
Total Assets	21,444,744	20,660,851
Accounts Payable	2,304,240	2,204,762
Accrued Exps	41,140	17,500
Accounts Payable & Accrued Expenses	2,345,380	2,222,262
Current Debt	2,823,589	2,898,306
Current Capital Lease Obligations	37,824	38,433
Current Debt and Capital Leases	2,861,413	2,936,739
Other Current Liabilities	1,450,868	1,523,079
Current Liabilities	6,657,661	6,682,080
Long-Term Obligations	467,994	703,758
Deferred LT Liability Charges	348,476	78,928
Pensions & OPEB	1,154,962	1,278,190
Other LT Liabilities	49,040	59,601
Minorities (BS)	12,978	13,525
LT Liabilities	2,020,472	2,120,477
Total Liabilities	8,691,111	8,816,083
Net Assets	12,753,633	11,844,768
Common Share Capital	1,500,500	1,500,500
Share Premium	1,204,253	1,203,109
Retained Earnings	7,753,055	7,368,931
Treasury Stock	5,318	5,318
Other Equity	2,301,142	1,777,545
Shareholders' Equity	12,753,632	11,844,767
Total Liabilities & Stockholders' Equity	21,444,744	20,660,851
Net Current Assets	5,146,252	4,491,891
Total Assets Less Current Liabilities	14,787,083	13,978,771
Shares Outstanding	11,384	11,384

Recent Dividends:

1. Semba Tohka Industries Co Ltd common.

No dividends paid.

Annual Dividends:

1. Semba Tohka Industries Co Ltd common.

No dividends paid.

SENKO GROUP HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	778,370,000
Other Revenue	...	...	0
Revenue	899,620,000	854,550,000	778,370,000
Direct Expenses	753,295,000	719,535,000	658,975,000
Gross Profit	146,325,000	135,015,000	119,395,000
SG&A	109,328,000	100,067,000	89,488,000
Other OpEx	0	0	0
Indirect Expenses	109,328,000	100,067,000	89,488,000
Total Operating Expenses	862,623,000	819,602,000	748,463,000
Operating Income	36,997,000	34,948,000	29,907,000
Non-Op Net Interest Income	(3,990,000)	(2,808,000)	(2,041,000)
Non-Op For Curr Gains	...	...	452,000
Other Non-Op	(1,253,000)	1,025,000	476,000
Non-Op Income	(5,243,000)	(1,783,000)	(1,113,000)
EBT Continuing	31,754,000	33,165,000	28,794,000
Taxation (current)	13,411,000	13,863,000	11,497,000
Taxation (deferred)	(2,607,000)	(1,265,000)	(77,000)
Taxation	10,804,000	12,598,000	11,420,000
EAT Continuing	20,950,000	20,567,000	17,374,000
Min Ints	(1,631,000)	(1,952,000)	(1,431,000)
Net Income	19,320,000	18,610,000	15,944,000
Dividends Per Share	50	46	38
EPS - Basic - Cont	113.68	118.90	106.25
EPS - Primary	113.68	118.90	106.25
EPS -Diluted - Cont	113.24	109.17	94.08
EPS - Diluted	113.24	109.17	94.08
Shares (primary)	169,954	156,524	150,070
Shares (diluted)	170,611	170,468	169,265

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	94,046,000	70,305,000
Cash, Equivs & STI	94,046,000	70,305,000
Receivables	122,673,000	113,021,000
Raw Materials	3,219,000	2,771,000
WIP	850,000	833,000
Inventories - Other	23,523,000	21,883,000
Inventories	27,592,000	25,487,000
Other Current Assets	25,118,000	20,414,000
Current Assets	269,429,000	229,227,000
Net PPE	405,759,000	362,471,000
Intangibles Excl Goodwill	40,791,000	38,319,000
Intangibles	40,791,000	38,319,000
Other LT Assets	105,963,000	88,620,000
LT Assets	552,513,000	489,410,000
Total Assets	822,020,000	718,739,000
Accounts Payable	64,347,000	58,800,000
Accounts Payable & Accrued Expenses	64,347,000	58,800,000
Current Debt	41,380,000	52,277,000
Current Capital Lease Obligations	10,934,000	10,127,000
Current Debt and Capital Leases	52,314,000	62,404,000
Other Current Liabilities	72,781,000	63,476,000
Current Liabilities	189,442,000	184,680,000
Long-Term Obligations	291,459,000	224,479,000
Deferred LT Liability		

Charges	16,464,000	11,786,000
Pensions & OPEB	10,890,000	9,279,000
Other LT Liabilities	49,585,000	45,298,000
Minorities (BS)	36,644,000	25,834,000
LT Liabilities	368,398,000	290,842,000
Total Liabilities	594,485,000	501,357,000
Net Assets	227,535,000	217,382,000
Common Share Capital	39,483,000	39,483,000
Share Premium	40,545,000	41,100,000
Retained Earnings	133,928,000	123,051,000
Treasury Stock	12,339,000	4,994,000
Other Equity	25,918,000	18,742,000
Shareholders' Equity	227,535,000	217,382,000
Total Liabilities & Stockholders' Equity	822,020,000	718,739,000
Net Current Assets	79,987,000	44,547,000
Total Assets Less Current Liabilities	632,578,000	534,059,000
Shares Outstanding	167,419	170,741

Recent Dividends:

1. Senko Group Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Senko Group Holdings Co Ltd common.

No dividends paid.

SENKON LOGISTICS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	17,543,417
Other Revenue	…	…	0
Revenue	19,919,026	18,824,835	17,543,417
Direct Expenses	16,429,817	15,240,936	14,459,635
Gross Profit	3,489,209	3,583,899	3,083,782
SG&A	2,919,319	2,770,280	2,522,535
Other OpEx	0	0	0
Indirect Expenses	2,919,319	2,770,280	2,522,535
Total Operating Expenses	19,349,136	18,011,216	16,982,170
Operating Income	569,890	813,619	561,247
Non-Op Net Interest Income	(70,883)	(56,840)	(50,895)
Non-Op For Curr Gains	3,646	(354)	4,141
Other Non-Op	59,548	23,516	4,763
Non-Op Income	(7,689)	(33,678)	(41,991)
EBT Continuing	562,201	779,941	519,256
Taxation (current)	324,420	383,197	160,296
Taxation (deferred)	(23,507)	(67,852)	(23,485)
Taxation	300,913	315,345	136,811
EAT Continuing	261,288	464,596	382,445
Min Ints	(93,952)	41,809	1,431
Net Income	167,333	506,407	383,878
Dividends Per Share	15	15	15
EPS - Basic - Cont	33.71	101.65	76.70
EPS - Primary	33.71	101.65	76.70
EPS -Diluted - Cont	33.12	101.65	76.70
EPS - Diluted	33.12	101.65	76.70
Shares (primary)	4,964	4,982	5,005
Shares (diluted)	5,052	4,982	5,005

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,551,459	2,931,008
Cash, Equivs & STI	2,551,459	2,931,008
Receivables	1,533,719	1,681,828
WIP	…	102,905
Supplies	19,247	20,870
Inventories - Other	1,654,709	1,356,895
Inventories	1,673,956	1,480,670
Other Current Assets	290,058	300,694
Current Assets	6,049,192	6,394,200
Net PPE	10,318,418	10,298,535
Intangibles Excl Goodwill	64,429	63,424
Intangibles	64,429	63,424
Other LT Assets	2,199,753	2,080,512
LT Assets	12,582,600	12,442,471
Total Assets	18,631,793	18,836,671
Accounts Payable	1,369,498	1,434,339
Accrued Exps	251,393	339,883
Accounts Payable & Accrued Expenses	1,620,891	1,774,222
Current Debt	3,650,863	3,797,299
Current Capital Lease Obligations	146,394	153,028
Current Debt and Capital Leases	3,797,257	3,950,327
Other Current Liabilities	1,630,290	1,769,884
Current Liabilities	7,048,438	7,494,433
Long-Term Obligations	4,527,188	4,618,935
Pensions & OPEB	525,294	502,367
Other LT Liabilities	94,386	96,961
Minorities (BS)	354,288	218,925
LT Liabilities	5,146,868	5,218,263
Total Liabilities	12,549,594	12,931,621
Net Assets	6,082,199	5,905,050
Common Share Capital	1,262,736	1,262,736
Share Premium	1,114,062	1,136,978
Retained Earnings	4,003,684	3,910,749
Treasury Stock	540,711	498,854
Other Equity	242,428	93,441
Shareholders' Equity	6,082,199	5,905,050
Total Liabilities & Stockholders' Equity	18,631,793	18,836,671
Net Current Assets	(999,246)	(1,100,233)
Total Assets Less Current Liabilities	11,583,355	11,342,238
Shares Outstanding	4,941	4,972

Recent Dividends:

1. Senkon Logistics Co Ltd common.

No dividends paid.

Annual Dividends:

1. Senkon Logistics Co Ltd common.

No dividends paid.

SERIA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	223,202,000
Other Revenue	…	…	0
Revenue	255,695,000	236,327,000	223,202,000
Direct Expenses	148,981,000	138,389,000	131,012,000
Gross Profit	106,714,000	97,938,000	92,190,000
SG&A	85,746,000	81,101,000	77,069,000
Other OpEx	0	0	0
Indirect Expenses	85,746,000	81,101,000	77,069,000
Total Operating Expenses	234,727,000	219,490,000	208,081,000
Operating Income	20,968,000	16,837,000	15,121,000
Non-Op Net Interest Income	108,000	18,000	(2,000)
Other Non-Op	(254,000)	(587,000)	(662,000)
Non-Op Income	(146,000)	(569,000)	(664,000)
EBT Continuing	20,822,000	16,268,000	14,457,000
Taxation (current)	6,383,000	5,273,000	4,918,000
Taxation (deferred)	(254,000)	(220,000)	(285,000)
Taxation	6,129,000	5,053,000	4,633,000
EAT Continuing	14,693,000	11,215,000	9,824,000
Net Income	14,696,000	11,218,000	9,824,000
Dividends Per Share	75	70	70
EPS - Basic - Cont	219.08	149.09	130.56
EPS - Primary	219.08	149.09	130.56
EPS -Diluted - Cont	219.08	149.09	130.56
EPS - Diluted	219.08	149.09	130.56
Shares (primary)	67,079	75,240	75,240
Shares (diluted)	67,079	75,240	75,240

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,075,000	59,154,000
Short Term Investments	3,000,000	3,000,000
Cash, Equivs & STI	42,075,000	62,154,000
Receivables	8,311,000	6,675,000
Finished Goods	26,056,000	23,639,000
Inventories - Other	0	0
Inventories	26,056,000	23,639,000
Prepayments (ST)	1,635,000	1,420,000
Other Current Assets	4,077,000	4,010,000
Current Assets	82,154,000	97,898,000
Net PPE	27,306,000	25,411,000
Intangibles Excl Goodwill	782,000	513,000
Intangibles	782,000	513,000
Other LT Assets	18,438,000	17,673,000
LT Assets	46,526,000	43,597,000
Total Assets	128,681,000	141,496,000
Accounts Payable	14,263,000	12,973,000
Accrued Exps	6,651,000	5,866,000
Accounts Payable & Accrued Expenses	20,914,000	18,839,000
Current Debt	0	0
Current Capital Lease Obligations	425,000	557,000
Current Debt and Capital Leases	425,000	557,000
Other Current Liabilities	6,393,000	5,656,000
Current Liabilities	27,732,000	25,052,000
Long-Term Obligations	445,000	871,000
Pensions & OPEB	734,000	738,000
Other LT Liabilities	6,932,000	6,832,000
LT Liabilities	8,111,000	8,441,000
Total Liabilities	35,843,000	33,493,000
Net Assets	92,838,000	108,003,000
Common Share Capital	1,278,000	1,278,000
Share Premium	1,419,000	1,419,000
Retained Earnings	116,883,000	107,014,000
Treasury Stock	26,876,000	1,740,000
Other Equity	133,000	31,000
Shareholders' Equity	92,837,000	108,002,000
Total Liabilities & Stockholders' Equity	128,681,000	141,496,000
Net Current Assets	54,422,000	72,846,000
Total Assets Less Current Liabilities	100,949,000	116,444,000
Shares Outstanding	62,672	75,239

Recent Dividends:

1. Seria Co Ltd common.

No dividends paid.

Annual Dividends:

1. Seria Co Ltd common.

No dividends paid.

SEVEN INDUSTRIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,244,000
Other Revenue	…	…	20,000
Revenue	15,589,000	15,419,000	15,264,000
Direct Expenses	13,494,000	13,122,000	13,130,000
Gross Profit	2,095,000	2,297,000	2,134,000
SG&A	2,151,000	2,113,000	2,096,000
Other OpEx	0	0	0
Indirect Expenses	2,151,000	2,113,000	2,096,000
Total Operating Expenses	15,645,000	15,235,000	15,226,000
Operating Income	(56,000)	184,000	38,000
Non-Op Net Interest Income	(16,000)	(9,000)	(7,000)
Non-Op For Curr Gains	(2,000)	(1,000)	…
Other Non-Op	(16,000)	14,000	(791,000)
Non-Op Income	(34,000)	4,000	(798,000)
EBT Continuing	(90,000)	188,000	(760,000)
Taxation (current)	15,000	17,000	15,000
Taxation (deferred)	22,000	(14,000)	8,000
Taxation	37,000	3,000	23,000
EAT Continuing	(127,000)	185,000	(783,000)
Net Income	(127,000)	185,000	(783,000)
Dividends Per Share	20	20	20
EPS - Basic - Cont	(28.66)	41.43	(175.58)
EPS - Primary	(28.66)	41.43	(175.58)
EPS -Diluted - Cont	(28.66)	41.43	(175.58)
EPS - Diluted	(28.66)	41.43	(175.58)
Shares (primary)	4,464	4,464	4,464
Shares (diluted)	4,464	4,464	4,464

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	743,000	1,197,000
Cash, Equivs & STI	743,000	1,197,000
Receivables	3,861,000	4,168,000
Raw Materials	733,000	741,000
WIP	484,000	397,000
Finished Goods	294,000	220,000
Inventories - Other	0	0
Inventories	1,511,000	1,358,000
Other Current Assets	53,000	59,000
Current Assets	6,168,000	6,782,000
Net PPE	4,368,000	3,848,000
Intangibles Excl Goodwill	110,000	60,000
Intangibles	110,000	60,000
Other LT Assets	303,000	251,000
LT Assets	4,781,000	4,159,000
Total Assets	10,949,000	10,942,000
Accounts Payable	1,473,000	1,938,000
Accrued Exps	271,000	279,000
Accounts Payable & Accrued Expenses	1,744,000	2,217,000
Current Debt	800,000	365,000
Current Capital Lease Obligations	49,000	33,000
Current Debt and Capital Leases	849,000	398,000
Other Current Liabilities	432,000	401,000
Current Liabilities	3,025,000	3,016,000
Long-Term Obligations	1,737,000	1,531,000
Pensions & OPEB	78,000	70,000
Other LT Liabilities	10,000	11,000
LT Liabilities	1,825,000	1,612,000
Total Liabilities	4,851,000	4,628,000
Net Assets	6,098,000	6,314,000
Common Share Capital	2,473,000	2,473,000
Share Premium	2,675,000	2,675,000
Retained Earnings	1,190,000	1,408,000
Treasury Stock	244,000	244,000
Other Equity	3,000	1,000
Shareholders' Equity	6,097,000	6,313,000
Total Liabilities & Stockholders' Equity	10,949,000	10,942,000
Net Current Assets	3,143,000	3,766,000
Total Assets Less Current Liabilities	7,924,000	7,926,000
Shares Outstanding	4,463	4,464

Recent Dividends:

1. Seven Industries Co Ltd common.

No dividends paid.

Annual Dividends:

1. Seven Industries Co Ltd common.

No dividends paid.

SHARP CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,321,921,000
Other Revenue	...	...	0
Revenue	1,892,811,000	2,160,146,000	2,321,921,000
Direct Expenses	1,472,048,000	1,754,437,000	1,974,032,000
Gross Profit	420,763,000	405,709,000	347,889,000
SG&A	372,197,000	378,370,000	368,232,000
Other OpEx	0	0	0
Indirect Expenses	372,197,000	378,370,000	368,232,000
Total Operating Expenses	1,844,245,000	2,132,807,000	2,342,264,000
Operating Income	48,566,000	27,339,000	(20,343,000)
Non-Op Net Interest Income	(3,718,000)	(5,206,000)	(6,245,000)
Non-Op For Curr Gains	3,424,000	(12,612,000)	13,365,000
Other Non-Op	15,103,000	44,113,000	(124,341,000)
Non-Op Income	14,809,000	26,295,000	(117,221,000)
EBT Continuing	63,375,000	53,634,000	(137,564,000)
Taxation (current)	11,683,000	15,376,000	14,552,000
Taxation (deferred)	3,413,000	2,493,000	(2,030,000)
Taxation	15,096,000	17,869,000	12,522,000
EAT Continuing	48,279,000	35,765,000	(150,086,000)
Min Ints	(846,000)	328,000	104,000
Net Income	47,434,000	36,095,000	(149,980,000)
EPS - Basic - Cont	73.05	55.59	(230.99)
EPS - Primary	73.05	55.59	(230.99)
EPS -Diluted - Cont	73.05	55.59	(230.99)
EPS - Diluted	73.05	55.59	(230.99)
Shares (primary)	649,301	649,301	649,281
Shares (diluted)	649,301	649,301	649,281

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	238,451,000	279,307,000
Cash, Equivs & STI	238,451,000	279,307,000
Receivables	363,104,000	373,933,000
Inventories	250,385,000	242,081,000
Other Current Assets	97,452,000	84,496,000
Current Assets	949,392,000	979,817,000
Net PPE	183,263,000	201,899,000
Intangibles Excl Goodwill	38,170,000	36,580,000
Intangibles	38,170,000	36,580,000
Other LT Assets	257,427,000	235,434,000
LT Assets	478,860,000	473,913,000
Total Assets	1,428,253,000	1,453,730,000
Accounts Payable	267,626,000	278,869,000
Accrued Exps	108,039,000	117,624,000
Accounts Payable & Accrued Expenses	375,665,000	396,493,000
Current Debt	432,284,000	111,257,000
Current Capital Lease Obligations	4,160,000	3,691,000
Current Debt and Capital Leases	436,444,000	114,948,000
Other Current Liabilities	233,282,000	245,482,000
Current Liabilities	1,045,391,000	756,923,000
Long-Term Obligations	562,000	406,400,000
Deferred LT Liability Charges	22,680,000	13,813,000
Pensions & OPEB	8,332,000	45,604,000
Other LT Liabilities	56,002,000	63,280,000
Minorities (BS)	13,434,000	13,062,000
LT Liabilities	87,576,000	529,097,000
Total Liabilities	1,146,402,000	1,299,083,000
Net Assets	281,851,000	154,647,000
Common Share Capital	5,005,000	5,000,000
Share Premium	146,733,000	148,983,000
Retained Earnings	(6,648,000)	(54,082,000)
Treasury Stock	13,390,000	13,389,000
Other Equity	150,150,000	68,135,000
Shareholders' Equity	281,850,000	154,647,000
Total Liabilities & Stockholders' Equity	1,428,253,000	1,453,730,000
Net Current Assets	(95,999,000)	222,894,000
Total Assets Less Current Liabilities	382,862,000	696,807,000
Shares Outstanding	649,307	649,300

Recent Dividends:

1. Sharp Corp (Japan) American Depositary Receipts.

No dividends paid.

2. Sharp Corp (Japan) preferred type A.

No dividends paid.

3. Sharp Corp (Japan) common.

No dividends paid.

4. Sharp Corp (Japan) common type B.

No dividends paid.

5. Sharp Corp (Japan) common type C.

No dividends paid.

Annual Dividends:

1. Sharp Corp (Japan) American Depositary Receipts.

No dividends paid.

2. Sharp Corp (Japan) preferred type A.

No dividends paid.

3. Sharp Corp (Japan) common.

No dividends paid.

4. Sharp Corp (Japan) common type B.

No dividends paid.

5. Sharp Corp (Japan) common type C.

No dividends paid.

SHIKIBO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	38,681,000
Other Revenue	...	...	0
Revenue	44,554,000	39,087,000	38,681,000
Direct Expenses	36,908,000	31,852,000	31,603,000
Gross Profit	7,646,000	7,235,000	7,078,000
SG&A	6,671,000	5,888,000	5,649,000
Other OpEx	0	0	0
Indirect Expenses	6,671,000	5,888,000	5,649,000
Total Operating Expenses	43,579,000	37,740,000	37,252,000
Operating Income	975,000	1,347,000	1,429,000
Non-Op Net Interest Income	(350,000)	(239,000)	(206,000)
Non-Op For Curr Gains	52,000	(10,000)	68,000
Other Non-Op	435,000	142,000	(7,000)
Non-Op Income	137,000	(107,000)	(145,000)
EBT Continuing	1,112,000	1,240,000	1,284,000
Taxation (current)	232,000	217,000	314,000
Taxation (deferred)	(68,000)	106,000	170,000
Taxation	164,000	323,000	484,000
EAT Continuing	948,000	917,000	800,000
Net Income	950,000	914,000	800,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	74.93	72.75	69.06
EPS - Primary	74.93	72.75	69.06
EPS -Diluted - Cont	74.93	72.75	68.55
EPS - Diluted	74.93	72.75	68.55
Shares (primary)	12,690	12,568	11,591
Shares (diluted)	12,690	12,568	11,670

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,407,000	5,903,000
Cash, Equivs & STI	6,407,000	5,903,000
Receivables	13,755,000	9,069,000
Raw Materials	2,369,000	1,826,000
WIP	2,561,000	2,094,000
Inventories - Other	8,465,000	5,658,000
Inventories	13,395,000	9,578,000
Other Current Assets	1,237,000	1,244,000
Current Assets	34,794,000	25,794,000
Net PPE	54,904,000	55,702,000
Intangibles Excl Goodwill	994,000	618,000
Intangibles	994,000	618,000
Other LT Assets	3,271,000	3,496,000
LT Assets	59,169,000	59,816,000
Total Assets	93,964,000	85,611,000
Accounts Payable	6,829,000	4,169,000
Accrued Exps	665,000	807,000
Accounts Payable & Accrued Expenses	7,494,000	4,976,000
Current Debt	14,819,000	10,153,000
Current Debt and Capital Leases	14,819,000	10,153,000
Other Current Liabilities	2,900,000	2,082,000
Current Liabilities	25,213,000	17,211,000
Long-Term Obligations	15,988,000	15,520,000
Deferred LT Liability Charges	6,494,000	6,527,000
Pensions & OPEB	4,824,000	5,759,000
Other LT Liabilities	5,220,000	5,355,000
Minorities (BS)	27,000	27,000
LT Liabilities	32,526,000	33,161,000
Total Liabilities	57,766,000	50,399,000
Net Assets	36,198,000	35,212,000
Common Share Capital	11,820,000	11,820,000
Share Premium	1,381,000	1,381,000
Retained Earnings	9,530,000	9,274,000
Treasury Stock	133,000	156,000
Other Equity	13,599,000	12,892,000
Shareholders' Equity	36,197,000	35,211,000
Total Liabilities & Stockholders' Equity	93,964,000	85,611,000
Net Current Assets	9,581,000	8,583,000
Total Assets Less Current Liabilities	68,751,000	68,400,000
Shares Outstanding	12,695	12,677

Recent Dividends:
1. Shikibo Ltd common.
No dividends paid.
Annual Dividends:
1. Shikibo Ltd common.
No dividends paid.

SHIKOKU ELECTRIC POWER CO INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	761,862,000	851,399,000	787,403,000
Direct Expenses	694,013,000	762,325,000	708,876,000
Gross Profit	67,849,000	89,074,000	78,527,000
RR&I	…	…	(400,000)
Other OpEx	…	…	0
Indirect Expenses	…	…	(400,000)
Total Operating Expenses	694,013,000	762,325,000	708,476,000
Operating Income	67,849,000	89,074,000	78,927,000
Non-Op Net Interest Income	(6,142,000)	(5,510,000)	(5,428,000)
Non-Op For Curr Gains	151,000	3,250,000	2,944,000
Other Non-Op	6,033,000	4,798,000	4,053,000
Non-Op Income	42,000	2,538,000	1,569,000
EBT Continuing	67,891,000	91,612,000	80,496,000
Taxation (current)	14,228,000	22,923,000	18,434,000
Taxation (deferred)	2,659,000	182,000	1,360,000
Taxation	16,887,000	23,105,000	19,794,000
EAT Continuing	51,004,000	68,507,000	60,702,000
Min Ints	(192,000)	(180,000)	(185,000)
Net Income	50,809,000	68,324,000	60,515,000
Dividends Per Share	50	40	30
EPS - Basic - Cont	247.27	332.20	294.25
EPS - Primary	247.27	332.20	294.25
EPS -Diluted - Cont	247.27	332.20	294.25
EPS - Diluted	247.27	332.20	294.25
Shares (primary)	205,479	205,673	205,661
Shares (diluted)	205,479	205,673	205,661

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	78,604,000	130,192,000
Short Term Investments	18,544,000	17,759,000
Cash, Equivs & STI	97,148,000	147,951,000
Receivables	87,316,000	102,452,000
Inventories	42,533,000	42,070,000
Other Current Assets	80,719,000	53,927,000
Current Assets	307,716,000	346,400,000
Net PPE	1,124,366,000	1,072,233,000
Other LT Assets	302,275,000	268,850,000
LT Assets	1,426,641,000	1,341,083,000
Total Assets	1,734,358,000	1,687,484,000
Accounts Payable	51,227,000	56,435,000
Accrued Exps	14,447,000	25,931,000
Accounts Payable & Accrued Expenses	65,674,000	82,366,000
Current Debt	63,790,000	76,505,000
Current Debt and Capital Leases	63,790,000	76,505,000
Other Current Liabilities	92,282,000	85,781,000
Current Liabilities	221,746,000	244,652,000
Long-Term Obligations	871,297,000	830,796,000
Pensions & OPEB	15,894,000	16,896,000
Other LT Liabilities	147,889,000	154,296,000
Minorities (BS)	2,982,000	2,825,000
LT Liabilities	1,035,080,000	1,001,988,000
Total Liabilities	1,259,808,000	1,249,465,000
Net Assets	474,550,000	438,019,000
Common Share Capital	145,551,000	145,551,000
Share Premium	3,598,000	3,598,000
Retained Earnings	296,400,000	254,880,000
Treasury Stock	6,021,000	3,418,000
Other Equity	35,021,000	37,407,000
Shareholders' Equity	474,549,000	438,018,000
Total Liabilities & Stockholders' Equity	1,734,358,000	1,687,484,000
Net Current Assets	85,970,000	101,748,000
Total Assets Less Current Liabilities	1,512,612,000	1,442,832,000
Shares Outstanding	204,373	205,676

Recent Dividends:
1. Shikoku Electric Power Co Inc common.
No dividends paid.
Annual Dividends:
1. Shikoku Electric Power Co Inc common.
No dividends paid.

SHIMA SEIKI MFG., LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	35,910,000
Other Revenue	…	…	0
Revenue	33,509,000	32,520,000	35,910,000
Direct Expenses	21,611,000	23,886,000	21,221,000
Gross Profit	11,898,000	8,634,000	14,689,000
SG&A	13,617,000	20,548,000	14,258,000
Other OpEx	0	0	0
Indirect Expenses	13,617,000	20,548,000	14,258,000
Total Operating Expenses	35,228,000	44,434,000	35,479,000
Operating Income	(1,719,000)	(11,914,000)	431,000
Non-Op Net Interest Income	569,000	646,000	645,000
Non-Op For Curr Gains	942,000	(611,000)	(590,000)
Other Non-Op	1,319,000	(1,879,000)	828,000
Non-Op Income	2,830,000	(1,844,000)	883,000
EBT Continuing	1,111,000	(13,758,000)	1,314,000
Taxation (current)	185,000	232,000	191,000
Taxation (deferred)	64,000	280,000	90,000
Taxation	249,000	512,000	281,000
EAT Continuing	862,000	(14,270,000)	1,033,000
Min Ints	(2,000)	(2,000)	…
Net Income	856,000	(14,275,000)	1,030,000
Dividends Per Share	20	10	10
EPS - Basic - Cont	25.23	(413.58)	29.85
EPS - Primary	25.23	(413.58)	29.85
EPS -Diluted - Cont	25.23	(413.58)	29.84
EPS - Diluted	25.23	(413.58)	29.84
Shares (primary)	33,953	34,518	34,515
Shares (diluted)	33,953	34,518	34,523

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,295,000	14,129,000
Cash, Equivs & STI	21,295,000	14,129,000
Receivables	35,689,000	33,729,000
Raw Materials	12,135,000	11,695,000
WIP	617,000	858,000
Inventories - Other	11,689,000	12,428,000
Inventories	24,441,000	24,981,000
Other Current Assets	1,417,000	1,366,000
Current Assets	82,842,000	74,205,000
Net PPE	14,263,000	14,186,000
Intangibles Excl Goodwill	168,000	78,000
Intangibles	168,000	78,000
Other LT Assets	12,257,000	10,936,000
LT Assets	26,688,000	25,200,000
Total Assets	109,531,000	99,405,000
Accounts Payable	1,388,000	1,475,000
Accounts Payable & Accrued Expenses	1,388,000	1,475,000
Current Debt	9,532,000	8,800,000
Current Capital Lease Obligations	325,000	511,000
Current Debt and Capital Leases	9,857,000	9,311,000
Other Current Liabilities	5,290,000	6,846,000
Current Liabilities	16,535,000	17,632,000
Long-Term Obligations	6,667,000	0
Deferred LT Liability Charges	1,237,000	1,099,000
Pensions & OPEB	1,953,000	2,016,000
Other LT Liabilities	756,000	917,000
Minorities (BS)	29,000	25,000
LT Liabilities	10,613,000	4,032,000
Total Liabilities	27,178,000	21,690,000
Net Assets	82,353,000	77,715,000
Common Share Capital	14,859,000	14,859,000
Share Premium	21,724,000	23,420,000
Retained Earnings	31,099,000	31,615,000
Treasury Stock	1,852,000	3,912,000
Other Equity	16,523,000	11,733,000
Shareholders' Equity	82,353,000	77,715,000
Total Liabilities & Stockholders' Equity	109,531,000	99,405,000
Net Current Assets	66,307,000	56,573,000
Total Assets Less Current Liabilities	92,996,000	81,773,000
Shares Outstanding	33,920	34,518

Recent Dividends:
1. Shima Seiki Mfg., Ltd common.
No dividends paid.
Annual Dividends:
1. Shima Seiki Mfg., Ltd common.
No dividends paid.

SHIMADZU CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	511,895,000
Other Revenue	…	…	0
Revenue	560,728,000	539,047,000	511,895,000
Direct Expenses	310,638,000	304,604,000	291,053,000
Gross Profit	250,090,000	234,443,000	220,842,000
SG&A	176,387,000	162,722,000	148,088,000
Other OpEx	0	0	0
Indirect Expenses	176,387,000	162,722,000	148,088,000
Total Operating Expenses	487,025,000	467,326,000	439,141,000
Operating Income	73,703,000	71,721,000	72,754,000
Non-Op Net Interest Income	1,345,000	1,254,000	1,020,000
Non-Op For Curr Gains	7,724,000	(1,513,000)	2,442,000
Other Non-Op	(1,312,000)	267,000	750,000
Non-Op Income	7,757,000	8,000	4,212,000
EBT Continuing	81,460,000	71,729,000	76,966,000
Taxation (current)	24,164,000	19,714,000	20,399,000
Taxation (deferred)	(3,202,000)	(1,760,000)	(468,000)
Taxation	20,962,000	17,954,000	19,931,000
EAT Continuing	60,498,000	53,775,000	57,035,000
Min Ints	…	1,000	…
Net Income	60,499,000	53,776,000	57,037,000
Dividends Per Share	69	66	60
EPS - Basic - Cont	209.39	183.55	193.54
EPS - Primary	209.39	183.55	193.54
EPS -Diluted - Cont	209.39	183.55	193.54
EPS - Diluted	209.39	183.55	193.54
Shares (primary)	288,934	292,985	294,709
Shares (diluted)	288,934	292,985	294,709

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	167,316,000	143,414,000
Cash, Equivs & STI	167,316,000	143,414,000
Receivables	154,417,000	147,367,000
Raw Materials	36,191,000	34,107,000
WIP	29,458,000	27,568,000
Inventories - Other	86,449,000	81,680,000
Inventories	152,098,000	143,355,000
Other Current Assets	23,897,000	20,321,000
Current Assets	497,728,000	454,457,000
Net PPE	122,815,000	119,559,000
Intangibles Excl Goodwill	23,886,000	23,744,000
Intangibles	23,886,000	23,744,000
Other LT Assets	93,548,000	74,416,000
LT Assets	240,249,000	217,719,000
Total Assets	737,978,000	672,177,000
Accounts Payable	41,532,000	47,634,000
Accrued Exps	384,000	378,000
Accounts Payable & Accrued Expenses	41,916,000	48,012,000

Current Debt	0	1,368,000
Current Capital Lease Obligations	4,033,000	3,535,000
Current Debt and Capital Leases	4,033,000	4,903,000
Other Current Liabilities	104,299,000	98,373,000
Current Liabilities	150,248,000	151,288,000
Long-Term Obligations	0	4,000
Pensions & OPEB	13,949,000	13,640,000
Other LT Liabilities	8,614,000	9,177,000
Minorities (BS)	9,000	7,000
LT Liabilities	22,563,000	22,821,000
Total Liabilities	172,820,000	174,117,000
Net Assets	565,158,000	498,060,000
Common Share Capital	26,648,000	26,648,000
Share Premium	34,910,000	34,910,000
Retained Earnings	452,619,000	411,717,000
Treasury Stock	26,070,000	26,113,000
Other Equity	77,050,000	50,897,000
Shareholders' Equity	565,157,000	498,059,000
Total Liabilities & Stockholders' Equity	737,978,000	672,177,000
Net Current Assets	347,480,000	303,169,000
Total Assets Less Current Liabilities	587,730,000	520,889,000
Shares Outstanding	288,940	288,918

Recent Dividends:

1. Shimadzu Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. Shimadzu Corp (Japan) common.

No dividends paid.

SHIMOJIMA CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	57,794,000
Other Revenue	...	...	0
Revenue	64,829,000	60,680,000	57,794,000
Direct Expenses	43,723,000	41,243,000	38,621,000
Gross Profit	21,106,000	19,437,000	19,173,000
SG&A	17,648,000	16,449,000	15,910,000
Other OpEx	0	0	0
Indirect Expenses	17,648,000	16,449,000	15,910,000
Total Operating Expenses	61,371,000	57,692,000	54,531,000
Operating Income	3,458,000	2,988,000	3,263,000
Non-Op Net Interest Income	18,000	4,000	...
Non-Op For Curr Gains	(12,000)	(31,000)	...
Other Non-Op	404,000	68,000	...
Non-Op Income	410,000	41,000	266,000
EBT Continuing	3,868,000	3,029,000	3,529,000
Taxation (current)	1,166,000	920,000	1,165,000
Taxation (deferred)	(39,000)	17,000	(11,000)
Taxation	1,127,000	937,000	1,154,000
EAT Continuing	2,741,000	2,092,000	2,375,000
Min Ints	(1,000)	(2,000)	(3,000)
Net Income	2,738,000	2,088,000	2,372,000
Dividends Per Share	59	54	51
EPS - Basic - Cont	117.12	89.42	101.74
EPS - Primary	117.12	89.42	101.74
EPS -Diluted - Cont	117.12	89.42	101.74
EPS - Diluted	117.12	89.42	101.74
Shares (primary)	23,381	23,353	23,324
Shares (diluted)	23,381	23,353	23,324

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,268,000	8,086,000
Cash, Equivs & STI	9,268,000	8,086,000
Receivables	9,371,000	8,366,000
Raw Materials	551,000	505,000
Inventories - Other	5,432,000	5,737,000
Inventories	5,983,000	6,242,000
Other Current Assets	816,000	538,000
Current Assets	25,438,000	23,232,000
Net PPE	14,252,000	14,171,000
Intangibles Excl Goodwill	2,010,000	879,000
Intangibles	2,010,000	879,000
Other LT Assets	3,604,000	3,561,000
LT Assets	19,866,000	18,611,000
Total Assets	45,305,000	41,843,000
Accounts Payable	3,229,000	2,942,000
Accounts Payable & Accrued Expenses	3,229,000	2,942,000
Current Debt	29,000	44,000
Current Capital Lease Obligations	135,000	132,000
Current Debt and Capital Leases	164,000	176,000
Other Current Liabilities	3,838,000	2,312,000
Current Liabilities	7,231,000	5,430,000
Long-Term Obligations	48,000	78,000
Deferred LT Liability Charges	285,000	285,000
Pensions & OPEB	273,000	300,000
Other LT Liabilities	519,000	572,000
Minorities (BS)	71,000	69,000
LT Liabilities	1,125,000	1,235,000
Total Liabilities	8,428,000	6,734,000
Net Assets	36,877,000	35,109,000
Common Share Capital	1,405,000	1,405,000
Share Premium	1,282,000	1,280,000
Retained Earnings	40,040,000	38,564,000
Treasury Stock	284,000	318,000
Other Equity	(5,567,000)	(5,822,000)
Shareholders' Equity	36,876,000	35,109,000
Total Liabilities & Stockholders' Equity	45,305,000	41,843,000
Net Current Assets	18,207,000	17,802,000
Total Assets Less Current Liabilities	38,074,000	36,413,000
Shares Outstanding	23,391	23,361

Recent Dividends:

1. Shimojima Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Shimojima Co., Ltd. (Japan) common.

No dividends paid.

SHIN NIPPON BIOMEDICAL LABORATORIES LTD KAGOSHIMA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,524,960	32,413,807	26,450,468
Direct Expenses	16,286,212	15,452,859	12,167,891
Gross Profit	16,238,748	16,960,948	14,282,577
SG&A	13,584,841	13,975,732	10,120,217
Other OpEx	0	0	0
Indirect Expenses	13,584,841	13,975,732	10,120,217
Total Operating Expenses	29,871,053	29,428,591	22,288,108
Operating Income	2,653,907	2,985,216	4,162,360
Non-Op Net Interest Income	(55,391)	(105,516)	47,775
Non-Op For Curr Gains	152,555	(162,696)	60,360
Other Non-Op	3,496,449	3,296,096	2,703,950
Non-Op Income	3,593,613	3,027,884	2,812,085
EBT Continuing	6,247,520	6,013,100	6,974,445
Taxation (current)	1,003,497	2,274,424	2,317,566
Taxation (deferred)	709,827	(1,125,915)	(860,830)
Taxation	1,713,324	1,148,509	1,456,736
EAT Continuing	4,534,196	4,864,591	5,517,709
Min Ints	32,500	60,258	13,553
Net Income	4,566,696	4,924,848	5,531,261
Dividends Per Share	50	50	50
EPS - Basic - Cont	109.69	118.29	132.86
EPS - Primary	109.69	118.29	132.86
EPS -Diluted - Cont	109.69	118.29	132.86
EPS - Diluted	109.69	118.29	132.86
Shares (primary)	41,632	41,632	41,631
Shares (diluted)	41,632	41,632	41,631

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,536,325	12,032,136
Cash, Equivs & STI	18,536,325	12,032,136
Receivables	7,132,586	6,512,480
Inventories	15,114,090	12,618,001
Other Current Assets	2,205,776	1,777,231
Current Assets	42,988,777	32,939,848
Net PPE	36,201,692	34,832,518
Intangibles Excl Goodwill	2,122,470	2,103,356
Intangibles	2,122,470	2,103,356
Other LT Assets	23,742,575	22,540,785
LT Assets	62,066,737	59,476,659
Total Assets	105,055,514	92,416,508
Accounts Payable	406,866	460,937
Accounts Payable & Accrued Expenses	406,866	460,937
Current Debt	19,669,996	11,777,811
Current Debt and Capital Leases	19,669,996	11,777,811
Other Current Liabilities	19,248,449	17,017,398
Current Liabilities	39,325,311	29,256,146
Long-Term Obligations	21,589,145	22,696,225
Deferred LT Liability Charges	481,442	235,533
Other LT Liabilities	170,364	143,013
Minorities (BS)	368,492	62,854
LT Liabilities	22,240,951	23,074,771
Total Liabilities	61,934,755	52,393,771
Net Assets	43,120,759	40,022,737
Common Share Capital	9,679,070	9,679,070
Share Premium	2,398,557	2,358,493
Retained Earnings	22,572,741	20,087,636
Treasury Stock	780	745
Other Equity	8,471,171	7,898,282
Shareholders' Equity	43,120,759	40,022,736
Total Liabilities & Stockholders' Equity	105,055,514	92,416,508
Net Current Assets	3,663,466	3,683,702
Total Assets Less Current Liabilities	65,730,203	63,160,362
Shares Outstanding	41,632	41,632

Recent Dividends:

1. Shin Nippon Biomedical Laboratories Ltd Kagoshima common.

No dividends paid.

Annual Dividends:

1. Shin Nippon Biomedical Laboratories Ltd Kagoshima common.

No dividends paid.

SHIN-ETSU CHEMICAL CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,414,937,000
Other Revenue	...	...	0
Revenue	2,573,969,000	2,561,249,000	2,414,937,000
Direct Expenses	1,693,175,000	1,577,127,000	1,503,728,000
Gross Profit	880,794,000	984,122,000	911,209,000
SG&A	245,588,000	242,016,000	210,171,000
Other OpEx	0	0	0
Indirect Expenses	245,588,000	242,016,000	210,171,000
Total Operating Expenses	1,938,763,000	1,819,143,000	1,713,899,000
Operating Income	635,206,000	742,106,000	701,038,000
Non-Op Net Interest Income	60,221,000	86,732,000	66,458,000
Non-Op For Curr Gains	...	(10,687,000)	13,648,000
Other Non-Op	13,065,000	8,078,000	14,530,000
Non-Op Income	73,286,000	84,123,000	94,636,000
EBT Continuing	708,492,000	826,229,000	795,674,000
Taxation (current)	197,399,000	211,071,000	215,618,000
Taxation (deferred)	4,798,000	35,056,000	14,894,000
Taxation	202,197,000	246,127,000	230,512,000
EAT Continuing	506,295,000	580,102,000	565,162,000
Min Ints	(31,830,000)	(46,080,000)	(45,020,000)
Net Income	474,459,000	534,021,000	520,140,000
Dividends Per Share	53.55	51.12	90.84
EPS - Basic - Cont	252.69	269.52	259.41

EPS - Primary	252.69	269.52	259.41
EPS -Diluted - Cont	252.49	269.28	259.13
EPS - Diluted	252.49	269.28	259.13
Shares (primary)	1,877,671	1,981,363	2,005,085
Shares (diluted)	1,879,120	1,983,144	2,006,983

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,660,060,000	1,708,438,000
Short Term Investments	7,035,000	103,240,000
Cash, Equivs & STI	1,667,095,000	1,811,678,000
Receivables	521,892,000	504,761,000
Raw Materials	439,977,000	408,382,000
WIP	24,224,000	22,963,000
Inventories - Other	326,709,000	338,621,000
Inventories	790,910,000	769,966,000
Other Current Assets	126,158,000	123,247,000
Current Assets	3,106,055,000	3,209,652,000
Net PPE	2,153,287,000	2,065,945,000
Intangibles Excl Goodwill	34,695,000	36,908,000
Intangibles	34,695,000	36,908,000
Other LT Assets	367,870,000	324,096,000
LT Assets	2,555,852,000	2,426,949,000
Total Assets	5,661,907,000	5,636,601,000
Accounts Payable	176,399,000	184,369,000
Accrued Exps	102,835,000	96,289,000
Accounts Payable & Accrued Expenses	279,234,000	280,658,000
Current Debt	6,929,000	9,389,000
Current Debt and Capital Leases	6,929,000	9,389,000
Other Current Liabilities	236,468,000	247,047,000
Current Liabilities	522,631,000	537,094,000
Long-Term Obligations	236,366,000	7,452,000
Deferred LT Liability Charges	209,216,000	191,813,000
Pensions & OPEB	25,966,000	33,172,000
Other LT Liabilities	24,421,000	29,485,000
Minorities (BS)	178,877,000	175,112,000
LT Liabilities	495,969,000	261,922,000
Total Liabilities	1,197,477,000	974,128,000
Net Assets	4,464,430,000	4,662,473,000
Common Share Capital	119,419,000	119,419,000
Share Premium	126,256,000	125,694,000
Retained Earnings	4,022,591,000	3,755,274,000
Treasury Stock	612,696,000	121,025,000
Other Equity	808,860,000	783,111,000
Shareholders' Equity	4,464,430,000	4,662,473,000
Total Liabilities & Stockholders' Equity	5,661,907,000	5,636,601,000
Net Current Assets	2,583,424,000	2,672,558,000
Total Assets Less Current Liabilities	5,139,276,000	5,099,507,000
Shares Outstanding	1,856,712	1,960,126

Recent Dividends:

1. Shin-Etsu Chemical Co., Ltd. American Depositary Receipts.

No dividends paid.

2. Shin-Etsu Chemical Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Shin-Etsu Chemical Co., Ltd. American Depositary Receipts.

No dividends paid.

2. Shin-Etsu Chemical Co., Ltd. common.

No dividends paid.

SHINAGAWA REFRACTORIES CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	144,175,000
Other Revenue	...	...	0
Revenue	177,738,000	144,072,000	144,175,000
Direct Expenses	134,748,000	108,928,000	111,142,000
Gross Profit	42,990,000	35,144,000	33,033,000
SG&A	29,380,000	21,865,000	19,144,000
Other OpEx	0	0	0
Indirect Expenses	29,380,000	21,865,000	19,144,000
Total Operating Expenses	164,128,000	130,793,000	130,286,000
Operating Income	13,610,000	13,279,000	13,889,000
Non-Op Net Interest Income	(662,000)	(105,000)	(54,000)
Non-Op For Curr Gains	2,216,000	(70,000)	366,000
Other Non-Op	28,207,000	1,737,000	8,408,000
Non-Op Income	29,761,000	1,562,000	8,720,000
EBT Continuing	43,371,000	14,841,000	22,609,000
Taxation (current)	17,203,000	4,290,000	7,054,000
Taxation (deferred)	(60,000)	434,000	(215,000)
Taxation	17,143,000	4,724,000	6,839,000
EAT Continuing	26,228,000	10,117,000	15,770,000
Min Ints	(153,000)	(337,000)	(490,000)
Net Income	26,071,000	9,778,000	15,280,000
Dividends Per Share	90	90	68
EPS - Basic - Cont	571.45	214.48	328.46
EPS - Primary	571.45	214.48	328.46
EPS -Diluted - Cont	571.45	214.48	328.46
EPS - Diluted	571.45	214.48	328.46
Shares (primary)	45,624	45,590	46,523
Shares (diluted)	45,624	45,590	46,523

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	21,355,000	23,024,000
Short Term Investments	5,243,000	3,713,000
Cash, Equivs & STI	26,598,000	26,737,000
Receivables	54,323,000	43,540,000
Raw Materials	13,471,000	13,509,000
WIP	4,958,000	6,125,000
Inventories - Other	15,206,000	14,554,000
Inventories	33,635,000	34,188,000
Other Current Assets	2,820,000	2,499,000
Current Assets	117,376,000	106,964,000
Net PPE	46,935,000	46,637,000
Intangibles Excl Goodwill	49,065,000	28,082,000
Intangibles	49,065,000	28,082,000
Other LT Assets	18,441,000	13,530,000
LT Assets	114,441,000	88,249,000
Total Assets	231,818,000	195,214,000
Accounts Payable	20,775,000	22,003,000
Accrued Exps	3,948,000	3,314,000
Accounts Payable & Accrued Expenses	24,723,000	25,317,000
Current Debt	16,622,000	24,854,000
Current Capital Lease Obligations	489,000	367,000
Current Debt and Capital Leases	17,111,000	25,221,000
Other Current Liabilities	24,912,000	7,419,000
Current Liabilities	66,746,000	57,957,000
Long-Term Obligations	22,391,000	32,602,000
Deferred LT Liability Charges	8,043,000	5,102,000
Pensions & OPEB	1,038,000	1,069,000
Other LT Liabilities	17,674,000	4,656,000
Minorities (BS)	8,985,000	4,830,000
LT Liabilities	49,146,000	43,429,000
Total Liabilities	124,877,000	106,216,000
Net Assets	106,941,000	88,998,000
Common Share Capital	3,300,000	3,300,000
Share Premium	...	466,000
Retained Earnings	91,737,000	80,264,000
Treasury Stock	2,385,000	2,432,000
Other Equity	14,288,000	7,400,000
Shareholders' Equity	106,940,000	88,998,000
Total Liabilities & Stockholders' Equity	231,818,000	195,214,000
Net Current Assets	50,630,000	49,007,000
Total Assets Less Current Liabilities	165,072,000	137,257,000
Shares Outstanding	45,633	45,603

Recent Dividends:

1. Shinagawa Refractories Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Shinagawa Refractories Co., Ltd. (Japan) common.

No dividends paid.

SHINDEN HIGHTEX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	42,285,022
Other Revenue	...	...	0
Revenue	42,812,010	43,745,219	42,285,022
Direct Expenses	39,506,508	40,084,694	38,364,152
Gross Profit	3,305,502	3,660,525	3,920,870
SG&A	2,239,131	2,259,804	2,736,085
Other OpEx	0	0	0
Indirect Expenses	2,239,131	2,259,804	2,736,085
Total Operating Expenses	41,745,639	42,344,498	41,100,237
Operating Income	1,066,371	1,400,721	1,184,785
Non-Op Net Interest Income	(269,933)	(432,912)	(458,707)
Non-Op For Curr Gains	(250,824)	(33,911)	(227,720)
Other Non-Op	(2,329)	(4,171)	(49,088)
Non-Op Income	(523,086)	(470,994)	(735,515)
EBT Continuing	543,285	929,727	449,270
Taxation (current)	215,453	353,443	195,187
Taxation (deferred)	(24,130)	(66,496)	(39,407)
Taxation	191,323	286,947	155,780
EAT Continuing	351,962	642,780	293,490
Min Ints	...	...	(935)
Net Income	351,960	642,779	292,554
Dividends Per Share	130	125	60
EPS - Basic - Cont	186.70	332.77	148.25
EPS - Primary	186.70	332.77	148.25
EPS -Diluted - Cont	186.70	332.77	148.25
EPS - Diluted	186.70	332.77	148.25
Shares (primary)	1,885	1,932	1,973
Shares (diluted)	1,885	1,932	1,973

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,989,005	6,591,845
Cash, Equivs & STI	6,989,005	6,591,845
Receivables	8,262,359	7,238,292
Inventories	4,985,284	2,299,166
Prepayments (ST)	1,294,602	...
Other Current Assets	158,893	200,510
Current Assets	21,690,143	16,329,813
Net PPE	97,553	19,289
Intangibles Excl Goodwill	75,229	6,990
Intangibles	75,229	6,990
Other LT Assets	271,973	279,940
LT Assets	444,755	306,219
Total Assets	22,134,898	16,636,032
Accounts Payable	2,645,874	2,476,321
Accounts Payable & Accrued Expenses	2,645,874	2,476,321
Current Debt	11,083,904	5,919,676
Current Debt and Capital Leases	11,083,904	5,919,676
Other Current Liabilities	457,506	785,293
Current Liabilities	14,187,284	9,181,290
Long-Term Obligations	479,640	48,803
Other LT Liabilities	797	1,216
LT Liabilities	480,437	50,019
Total Liabilities	14,667,722	9,231,310
Net Assets	7,467,176	7,404,722
Common Share Capital	1,438,519	1,438,519
Share Premium	1,418,499	1,418,499
Retained Earnings	5,017,584	4,901,269
Treasury Stock	486,543	486,414
Other Equity	79,116	132,849
Shareholders' Equity	7,467,175	7,404,722
Total Liabilities & Stockholders' Equity	22,134,898	16,636,032
Net Current Assets	7,502,859	7,148,523
Total Assets Less Current Liabilities	7,947,614	7,454,742
Shares Outstanding	1,885	1,885

Recent Dividends:

1. Shinden Hightex Corp common.

No dividends paid.

Annual Dividends:

1. Shinden Hightex Corp common.

No dividends paid.

SHINDENGEN ELECTRIC MANUFACTURING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	102,261,000
Other Revenue	...	...	0
Revenue	113,836,000	105,830,000	102,261,000
Direct Expenses	96,168,000	91,478,000	87,213,000
Gross Profit	17,668,000	14,352,000	15,048,000
SG&A	13,820,000	14,223,000	13,768,000
Other OpEx	0	0	0
Indirect Expenses	13,820,000	14,223,000	13,768,000
Total Operating Expenses	109,988,000	105,701,000	100,981,000
Operating Income	3,848,000	129,000	1,280,000
Non-Op Net Interest Income	(256,000)	11,000	(15,000)
Non-Op For Curr Gains	487,000	(1,177,000)	70,000
Other Non-Op	2,645,000	(716,000)	171,000
Non-Op Income	2,876,000	(1,882,000)	226,000
EBT Continuing	6,724,000	(1,753,000)	1,506,000
Taxation (current)	1,197,000	1,216,000	1,596,000
Taxation (deferred)	(124,000)	(535,000)	472,000
Taxation	1,073,000	681,000	2,217,000
EAT Continuing	5,651,000	(2,434,000)	(711,000)
Net Income	5,655,000	(2,435,000)	(713,000)
Dividends Per Share	100	65	130
EPS - Basic - Cont	549	(236.15)	(69.08)
EPS - Primary	549	(236.15)	(69.08)
EPS -Diluted - Cont	549	(236.15)	(69.08)
EPS - Diluted	549	(236.15)	(69.08)
Shares (primary)	10,301	10,316	10,311
Shares (diluted)	10,301	10,316	10,311

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	26,922,000	20,397,000
Cash, Equivs & STI	26,922,000	20,397,000
Receivables	20,158,000	18,924,000
Raw Materials	21,193,000	19,636,000
WIP	6,120,000	6,306,000
Inventories - Other	11,933,000	12,039,000
Inventories	39,246,000	37,981,000
Other Current Assets	7,154,000	6,887,000
Current Assets	93,480,000	84,189,000
Net PPE	36,406,000	35,150,000
Intangibles Excl Goodwill	623,000	548,000
Intangibles	623,000	548,000
Other LT Assets	14,142,000	16,609,000
LT Assets	51,171,000	52,307,000
Total Assets	144,652,000	136,496,000
Accounts Payable	14,005,000	13,844,000
Accounts Payable & Accrued Expenses	14,005,000	13,844,000
Current Debt	12,296,000	9,785,000
Current Capital Lease Obligations	244,000	295,000
Current Debt and Capital Leases	12,540,000	10,080,000
Other Current Liabilities	6,328,000	6,996,000
Current Liabilities	32,873,000	30,920,000
Long-Term Obligations	31,274,000	29,625,000
Deferred LT Liability Charges	2,727,000	2,785,000
Pensions & OPEB	2,685,000	5,176,000
Other LT Liabilities	2,531,000	1,845,000
LT Liabilities	39,217,000	39,431,000
Total Liabilities	72,090,000	70,352,000
Net Assets	72,562,000	66,144,000
Common Share Capital	17,823,000	17,823,000
Share Premium	7,722,000	7,729,000
Retained Earnings	29,718,000	24,733,000
Treasury Stock	599,000	80,000
Other Equity	17,897,000	15,939,000
Shareholders' Equity	72,561,000	66,144,000
Total Liabilities & Stockholders' Equity	144,652,000	136,496,000
Net Current Assets	60,607,000	53,269,000
Total Assets Less Current Liabilities	111,779,000	105,576,000
Shares Outstanding	10,181	10,317

Recent Dividends:

1. Shindengen Electric Manufacturing Co., Ltd. common.

No dividends paid.

2. Shindengen Electric Manufacturing Co., Ltd. preferred class A.

No dividends paid.

Annual Dividends:

1. Shindengen Electric Manufacturing Co., Ltd. common.

No dividends paid.

2. Shindengen Electric Manufacturing Co., Ltd. preferred class A.

No dividends paid.

SHINKI BUS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	55,580,000	52,954,000	49,480,000
Direct Expenses	41,663,000	40,742,000	38,083,000
Gross Profit	13,917,000	12,212,000	11,397,000
SG&A	9,717,000	8,736,000	8,252,000
Other OpEx	0	0	0
Indirect Expenses	9,717,000	8,736,000	8,252,000
Total Operating Expenses	51,380,000	49,478,000	46,335,000
Operating Income	4,200,000	3,476,000	3,145,000
Non-Op Net Interest Income	(22,000)	4,000	5,000
Other Non-Op	(143,000)	156,000	93,000
Non-Op Income	(165,000)	160,000	98,000
EBT Continuing	4,035,000	3,636,000	3,243,000
Taxation (current)	1,287,000	1,225,000	1,056,000
Taxation (deferred)	(410,000)	(62,000)	(66,000)
Taxation	877,000	1,163,000	990,000
EAT Continuing	3,158,000	2,473,000	2,253,000
Net Income	3,158,000	2,472,000	2,251,000
Dividends Per Share	50	60	40
EPS - Basic - Cont	261.64	409.89	373.72
EPS - Primary	261.64	409.89	373.72
EPS -Diluted - Cont	261.64	409.89	373.72
EPS - Diluted	261.64	409.89	373.72
Shares (primary)	12,072	6,030	6,024
Shares (diluted)	12,072	6,030	6,024

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,982,000	5,929,000
Short Term Investments	198,000	...
Cash, Equivs & STI	6,180,000	5,929,000
Receivables	5,989,000	6,354,000
Raw Materials	162,000	134,000
WIP	226,000	215,000
Inventories - Other	1,539,000	1,156,000
Inventories	1,927,000	1,505,000
Other Current Assets	455,000	576,000
Current Assets	14,551,000	14,364,000
Net PPE	47,898,000	43,655,000
Intangibles Excl Goodwill	496,000	275,000
Intangibles	496,000	275,000
Other LT Assets	11,616,000	8,779,000
LT Assets	60,010,000	52,709,000
Total Assets	74,564,000	67,073,000
Accounts Payable	1,330,000	1,388,000
Accrued Exps	231,000	512,000
Accounts Payable & Accrued Expenses	1,561,000	1,900,000
Current Debt	1,113,000	1,653,000
Current Capital Lease Obligations	143,000	169,000
Current Debt and Capital Leases	1,256,000	1,822,000
Other Current Liabilities	8,443,000	8,198,000
Current Liabilities	11,260,000	11,920,000
Long-Term Obligations	4,805,000	1,280,000
Deferred LT Liability Charges	1,989,000	1,422,000
Pensions & OPEB	855,000	931,000
Other LT Liabilities	1,984,000	2,057,000
Minorities (BS)	74,000	...
LT Liabilities	9,633,000	5,690,000
Total Liabilities	20,967,000	17,610,000
Net Assets	53,597,000	49,463,000
Common Share Capital	3,140,000	3,140,000
Share Premium	2,254,000	2,251,000
Retained Earnings	45,316,000	42,600,000
Treasury Stock	404,000	423,000
Other Equity	3,290,000	1,895,000
Shareholders' Equity	53,596,000	49,463,000
Total Liabilities & Stockholders' Equity	74,564,000	67,073,000
Net Current Assets	3,291,000	2,444,000
Total Assets Less Current Liabilities	63,304,000	55,153,000
Shares Outstanding	12,075	6,031

Recent Dividends:

1. Shinki Bus Co Ltd common.

No dividends paid.

Annual Dividends:

1. Shinki Bus Co Ltd common.

No dividends paid.

SHINMAYWA INDUSTRIES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	257,060,000
Other Revenue	...	...	0
Revenue	285,024,000	266,441,000	257,060,000
Direct Expenses	235,649,000	221,688,000	216,233,000
Gross Profit	49,375,000	44,753,000	40,827,000
SG&A	33,046,000	30,783,000	29,062,000
Other OpEx	0	0	0
Indirect Expenses	33,046,000	30,783,000	29,062,000
Total Operating Expenses	268,695,000	252,471,000	245,295,000
Operating Income	16,329,000	13,970,000	11,765,000
Non-Op Net Interest Income	(562,000)	(312,000)	(320,000)
Non-Op For Curr Gains	703,000	(7,000)	798,000
Other Non-Op	(474,000)	(384,000)	(570,000)
Non-Op Income	(333,000)	(703,000)	(92,000)
EBT Continuing	15,996,000	13,267,000	11,673,000
Taxation (current)	5,625,000	5,123,000	5,325,000
Taxation (deferred)	(1,170,000)	(1,008,000)	(1,367,000)
Taxation	4,455,000	4,115,000	3,958,000
EAT Continuing	11,541,000	9,152,000	7,715,000
Min Ints	(35,000)	(192,000)	(436,000)
Net Income	11,507,000	8,957,000	7,279,000
Dividends Per Share	56	52	47
EPS - Basic - Cont	174.02	135.61	110.38
EPS - Primary	174.02	135.61	110.38
EPS -Diluted - Cont	174.02	135.61	110.38
EPS - Diluted	174.02	135.61	110.38
Shares (primary)	66,127	66,054	65,953
Shares (diluted)	66,127	66,054	65,953

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	36,057,000	28,474,000
Cash, Equivs & STI	36,057,000	28,474,000
Receivables	94,640,000	85,145,000
Raw Materials	30,677,000	29,075,000
WIP	27,323,000	27,564,000
Inventories - Other	5,884,000	5,301,000
Inventories	63,884,000	61,940,000
Other Current Assets	4,961,000	3,478,000
Current Assets	199,542,000	179,037,000
Net PPE	52,822,000	49,550,000
Intangibles Excl Goodwill	3,074,000	2,898,000
Intangibles	3,074,000	2,898,000
Other LT Assets	40,617,000	34,958,000
LT Assets	96,513,000	87,406,000

Total Assets	296,056,000	266,443,000
Accounts Payable	45,212,000	31,302,000
Accrued Exps	17,403,000	15,414,000
Accounts Payable & Accrued Expenses	62,615,000	46,716,000
Current Debt	13,960,000	7,198,000
Current Debt and Capital Leases	13,960,000	7,198,000
Other Current Liabilities	42,824,000	39,479,000
Current Liabilities	119,399,000	93,393,000
Long-Term Obligations	35,000,000	44,000,000
Deferred LT Liability Charges	191,000	161,000
Pensions & OPEB	13,110,000	13,415,000
Other LT Liabilities	2,669,000	2,407,000
Minorities (BS)	805,000	1,039,000
LT Liabilities	50,970,000	59,983,000
Total Liabilities	171,174,000	154,416,000
Net Assets	124,882,000	112,027,000
Common Share Capital	15,981,000	15,981,000
Share Premium	14,804,000	14,844,000
Retained Earnings	87,356,000	79,414,000
Treasury Stock	5,508,000	5,582,000
Other Equity	12,249,000	7,370,000
Shareholders' Equity	124,882,000	112,027,000
Total Liabilities & Stockholders' Equity	296,056,000	266,443,000
Net Current Assets	80,143,000	85,644,000
Total Assets Less Current Liabilities	176,657,000	173,050,000
Shares Outstanding	66,143	66,091

Recent Dividends:
1. ShinMaywa Industries Ltd common.
No dividends paid.
Annual Dividends:
1. ShinMaywa Industries Ltd common.
No dividends paid.

SHINNIHON CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	133,517,000
Other Revenue	...	...	0
Revenue	138,428,000	131,662,000	133,517,000
Direct Expenses	112,812,000	108,112,000	110,634,000
Gross Profit	25,616,000	23,550,000	22,883,000
SG&A	5,210,000	5,239,000	5,305,000
Other OpEx	0	0	0
Indirect Expenses	5,210,000	5,239,000	5,305,000
Total Operating Expenses	118,022,000	113,351,000	115,939,000
Operating Income	20,406,000	18,311,000	17,578,000
Non-Op Net Interest Income	310,000	26,000	...
Other Non-Op	56,000	32,000	...
Non-Op Income	366,000	58,000	93,000
EBT Continuing	20,772,000	18,369,000	17,671,000
Taxation (current)	5,675,000	5,629,000	5,562,000
Taxation (deferred)	(128,000)	(76,000)	(177,000)
Taxation	5,547,000	5,553,000	5,385,000
EAT Continuing	15,225,000	12,816,000	12,286,000
Net Income	15,224,000	12,817,000	12,286,000
Dividends Per Share	67	56	53
EPS - Basic - Cont	260.30	219.13	210.06
EPS - Primary	260.30	219.13	210.06
EPS -Diluted - Cont	260.30	219.13	210.06
EPS - Diluted	260.30	219.13	210.06
Shares (primary)	58,490	58,490	58,490
Shares (diluted)	58,490	58,490	58,490

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	95,824,000	82,653,000
Cash, Equivs & STI	95,824,000	82,653,000
Receivables	12,641,000	18,230,000
Raw Materials	49,000	60,000
WIP	1,297,000	582,000
Inventories - Other	5,831,000	7,112,000
Inventories	7,177,000	7,754,000
Other Current Assets	54,981,000	50,056,000
Current Assets	170,623,000	158,693,000
Net PPE	10,566,000	10,622,000
Intangibles Excl Goodwill	105,000	138,000
Intangibles	105,000	138,000
Other LT Assets	4,001,000	3,501,000
LT Assets	14,672,000	14,261,000
Total Assets	185,296,000	172,954,000
Accounts Payable	30,179,000	32,173,000
Accounts Payable & Accrued Expenses	30,179,000	32,173,000
Other Current Liabilities	18,490,000	16,333,000
Current Liabilities	48,669,000	48,506,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	253,000	250,000
Pensions & OPEB	1,170,000	1,320,000
Other LT Liabilities	655,000	565,000
LT Liabilities	2,078,000	2,135,000
Total Liabilities	50,748,000	50,641,000
Net Assets	134,548,000	122,313,000
Common Share Capital	3,665,000	3,665,000
Share Premium	3,440,000	3,440,000
Retained Earnings	126,902,000	115,187,000
Treasury Stock	575,000	574,000
Other Equity	1,115,000	595,000
Shareholders' Equity	134,547,000	122,313,000
Total Liabilities & Stockholders' Equity	185,296,000	172,954,000
Net Current Assets	121,954,000	110,187,000
Total Assets Less Current Liabilities	136,627,000	124,448,000
Shares Outstanding	58,490	58,490

Recent Dividends:
1. Shinnihon Corp common.
No dividends paid.
Annual Dividends:
1. Shinnihon Corp common.
No dividends paid.

SHINWA CO LTD (KAIZU, JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	20,138,628	17,503,026	12,678,718
Direct Expenses	14,704,757	13,084,955	9,880,785
Gross Profit	5,433,871	4,418,071	2,797,933
SG&A	3,217,108	2,763,210	2,078,608
Other OpEx	(271,433)	32,580	19,197
Indirect Expenses	2,945,675	2,795,790	2,097,805
Total Operating Expenses	17,650,432	15,880,745	11,978,590
Operating Income	2,488,196	1,622,281	700,128
Non-Op Income	(174,728)	(123,846)	(47,600)
EBT Continuing	2,313,468	1,498,435	652,528
Taxation	597,785	525,698	241,501
EAT Continuing	1,715,683	972,737	411,027
Min Ints	2,635	2,302	(1,360)
Net Income	1,718,316	975,039	409,665
Dividends Per Share	34	32	32
EPS - Basic - Cont	126.24	70.17	29.46
EPS - Primary	126.24	70.17	29.46
EPS -Diluted - Cont	126.24	70.17	29.46
EPS - Diluted	126.24	70.17	29.46
Shares (primary)	13,611	13,896	13,906
Shares (diluted)	13,611	13,896	13,906

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,957,164	2,908,656
Short Term Investments	132,553	21,000
Cash, Equivs & STI	3,089,717	2,929,656
Receivables	3,319,564	4,410,414
Inventories	3,124,741	2,439,383
Other Current Assets	191,264	97,522
Current Assets	9,725,286	9,876,975
Net PPE	6,606,634	5,163,007
LT Investments	774,302	199,623
Goodwill	12,284,217	12,264,652
Intangibles Excl Goodwill	1,404,526	1,438,909
Intangibles	13,688,743	13,703,561
Deferred LT Asset Charges	82,805	12,405
Other LT Assets	1,106,719	1,012,332
LT Assets	22,259,203	20,090,928
Total Assets	31,984,489	29,967,904
Accounts Payable	1,571,841	1,603,024
Accounts Payable & Accrued Expenses	1,571,841	1,603,024
Current Debt	5,033,310	4,589,755
Current Debt and Capital Leases	5,033,310	4,589,755
Other Current Liabilities	990,465	500,524
Current Liabilities	7,595,616	6,693,303
Long-Term Obligations	5,683,209	5,897,270
Deferred LT Liability Charges	648,122	484,080
Other LT Liabilities	1,146,601	1,046,437
Minorities (BS)	...	5,005
LT Liabilities	7,477,932	7,427,787
Total Liabilities	15,073,548	14,126,095
Net Assets	16,910,941	15,841,809
Common Share Capital	153,576	153,576
Share Premium	6,929,957	6,930,092
Retained Earnings	10,175,678	8,885,060
Treasury Stock	412,127	137,618
Other Equity	63,856	10,699
Shareholders' Equity	16,910,940	15,841,809
Total Liabilities & Stockholders' Equity	31,984,489	29,967,904
Net Current Assets	2,129,670	3,183,672
Total Assets Less Current Liabilities	24,388,873	23,274,601
Shares Outstanding	13,559	13,923

Recent Dividends:
1. Shinwa Co Ltd (Kaizu, Japan) common.
No dividends paid.
Annual Dividends:
1. Shinwa Co Ltd (Kaizu, Japan) common.
No dividends paid.

SHINYEI KAISHA (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	40,204,000
Other Revenue	...	...	0
Revenue	43,267,000	40,158,000	40,204,000
Direct Expenses	34,334,000	31,755,000	31,611,000
Gross Profit	8,933,000	8,403,000	8,593,000
SG&A	7,286,000	7,017,000	6,799,000
Other OpEx	0	0	0
Indirect Expenses	7,286,000	7,017,000	6,799,000
Total Operating Expenses	41,620,000	38,772,000	38,410,000
Operating Income	1,647,000	1,386,000	1,794,000
Non-Op Net Interest Income	(226,000)	(215,000)	(211,000)
Non-Op For Curr Gains	117,000	86,000	220,000
Other Non-Op	542,000	212,000	74,000
Non-Op Income	433,000	83,000	83,000
EBT Continuing	2,080,000	1,469,000	1,877,000
Taxation (current)	484,000	317,000	309,000
Taxation (deferred)	248,000	(169,000)	(85,000)
Taxation	732,000	148,000	224,000
EAT Continuing	1,348,000	1,321,000	1,653,000
Net Income	1,346,000	1,321,000	1,656,000
Dividends Per Share	110	90	80
EPS - Basic - Cont	343.95	324.85	405.25
EPS - Primary	343.95	324.85	405.25
EPS -Diluted - Cont	343.95	324.85	405.25
EPS - Diluted	343.95	324.85	405.25
Shares (primary)	3,915	4,067	4,085
Shares (diluted)	3,915	4,067	4,085

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025

Cash & Equivalents	1,318,000	1,146,000	
Cash, Equivs & STI	1,318,000	1,146,000	
Receivables	6,297,000	6,007,000	
Raw Materials	364,000	377,000	
WIP	180,000	176,000	
Inventories - Other	9,899,000	9,528,000	
Inventories	10,443,000	10,081,000	
Other Current Assets	275,000	268,000	
Current Assets	18,333,000	17,502,000	
Net PPE	3,564,000	3,841,000	
Intangibles Excl Goodwill	110,000	113,000	
Intangibles	110,000	113,000	
Other LT Assets	7,426,000	6,106,000	
LT Assets	11,100,000	10,060,000	
Total Assets	29,434,000	27,562,000	
Accounts Payable	2,060,000	1,987,000	
Accrued Exps	1,334,000	1,351,000	
Accounts Payable & Accrued Expenses	3,394,000	3,338,000	
Current Debt	8,052,000	8,917,000	
Current Debt and Capital Leases	8,052,000	8,917,000	
Other Current Liabilities	1,632,000	1,184,000	
Current Liabilities	13,078,000	13,439,000	
Long-Term Obligations	3,962,000	4,424,000	
Deferred LT Liability Charges	1,252,000	547,000	
Pensions & OPEB	140,000	161,000	
Other LT Liabilities	142,000	205,000	
LT Liabilities	5,496,000	5,337,000	
Total Liabilities	18,575,000	18,777,000	
Net Assets	10,859,000	8,785,000	
Common Share Capital	2,065,000	2,065,000	
Share Premium	606,000	605,000	
Retained Earnings	4,766,000	3,771,000	
Treasury Stock	444,000	461,000	
Other Equity	3,866,000	2,805,000	
Shareholders' Equity	10,859,000	8,785,000	
Total Liabilities & Stockholders' Equity	29,434,000	27,562,000	
Net Current Assets	5,255,000	4,063,000	
Total Assets Less Current Liabilities	16,356,000	14,123,000	
Shares Outstanding	3,917	3,908	

Recent Dividends:

1. Shinyei Kaisha (Japan) common.

No dividends paid.

Annual Dividends:

1. Shinyei Kaisha (Japan) common.

No dividends paid.

SHIP HEALTHCARE HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	630,988,000
Other Revenue	...	...	0
Revenue	718,163,000	678,229,000	630,988,000
Direct Expenses	651,459,000	611,486,000	565,380,000
Gross Profit	66,704,000	66,743,000	65,608,000
SG&A	42,221,000	41,964,000	41,071,000
Other OpEx	0	0	0
Indirect Expenses	42,221,000	41,964,000	41,071,000
Total Operating Expenses	693,680,000	653,450,000	606,451,000
Operating Income	24,483,000	24,779,000	24,537,000
Non-Op Net Interest Income	(111,000)	(180,000)	(119,000)
Non-Op For Curr Gains	514,000	(244,000)	(452,000)
Other Non-Op	(1,781,000)	(29,000)	(2,104,000)
Non-Op Income	(1,378,000)	(453,000)	(2,675,000)
EBT Continuing	23,105,000	24,326,000	21,862,000
Taxation (current)	9,383,000	9,780,000	8,265,000
Taxation (deferred)	213,000	(427,000)	(141,000)
Taxation	9,596,000	9,353,000	8,124,000
EAT Continuing	13,509,000	14,973,000	13,738,000
Min Ints	(115,000)	153,000	52,000
Net Income	13,394,000	15,128,000	13,789,000
Dividends Per Share	60	58	50
EPS - Basic - Cont	144.19	160.34	146.15
EPS - Primary	144.19	160.34	146.15
EPS -Diluted - Cont	144.19	160.34	146.15
EPS - Diluted	144.19	160.34	146.15
Shares (primary)	92,896	94,350	94,350
Shares (diluted)	92,896	94,350	94,350

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	80,566,000	77,502,000
Short Term Investments	1,608,000	4,202,000
Cash, Equivs & STI	82,174,000	81,704,000
Receivables	146,252,000	140,028,000
Raw Materials	1,577,000	1,920,000
WIP	4,336,000	3,363,000
Inventories - Other	24,544,000	23,575,000
Inventories	30,457,000	28,858,000
Other Current Assets	11,716,000	8,867,000
Current Assets	270,599,000	259,457,000
Net PPE	56,663,000	58,960,000
Intangibles Excl Goodwill	11,720,000	12,731,000
Intangibles	11,720,000	12,731,000
Other LT Assets	46,127,000	50,554,000
LT Assets	114,510,000	122,245,000
Total Assets	385,109,000	381,702,000
Accounts Payable	127,939,000	121,667,000
Accounts Payable & Accrued Expenses	127,939,000	121,667,000
Current Debt	4,762,000	6,720,000
Current Debt and Capital Leases	4,762,000	6,720,000
Other Current Liabilities	63,213,000	59,626,000
Current Liabilities	195,914,000	188,013,000
Long-Term Obligations	25,606,000	30,620,000
Deferred LT Liability Charges	2,084,000	3,111,000
Pensions & OPEB	3,427,000	3,531,000
Other LT Liabilities	5,650,000	6,146,000
Minorities (BS)	1,357,000	1,203,000
LT Liabilities	36,767,000	43,408,000
Total Liabilities	234,038,000	232,624,000
Net Assets	151,071,000	149,078,000
Common Share Capital	15,553,000	15,553,000
Share Premium	19,417,000	23,575,000
Retained Earnings	116,758,000	120,407,000
Treasury Stock	5,049,000	15,527,000
Other Equity	4,392,000	5,069,000
Shareholders' Equity	151,071,000	149,077,000
Total Liabilities & Stockholders' Equity	385,109,000	381,702,000
Net Current Assets	74,685,000	71,444,000
Total Assets Less Current Liabilities	189,195,000	193,689,000
Shares Outstanding	92,019	94,350

Recent Dividends:

1. Ship Healthcare Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Ship Healthcare Holdings Inc common.

No dividends paid.

SHIZUKI ELECTRIC CO., INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	26,305,919
Other Revenue	...	...	0
Revenue	27,995,716	27,346,541	26,305,919
Direct Expenses	20,116,940	20,313,174	20,382,007
Gross Profit	7,878,776	7,033,367	5,923,912
SG&A	5,349,207	5,042,580	4,825,299
Other OpEx	0	0	0
Indirect Expenses	5,349,207	5,042,580	4,825,299
Total Operating Expenses	25,466,147	25,355,754	25,207,306
Operating Income	2,529,569	1,990,787	1,098,613
Non-Op Net Interest Income	(20,353)	(26,658)	(24,442)
Non-Op For Curr Gains	71,757	(54,890)	115,597
Other Non-Op	380,364	(111,790)	(222,342)
Non-Op Income	431,768	(193,338)	(131,187)
EBT Continuing	2,961,337	1,797,449	967,426
Taxation (current)	1,067,843	600,049	777,406
Taxation (deferred)	(116,926)	(42,061)	(36,890)
Taxation	950,917	557,988	740,516
EAT Continuing	2,010,420	1,239,461	226,910
Min Ints	(19,677)	(44,785)	(44,763)
Net Income	1,990,743	1,194,672	182,146
Dividends Per Share	24	14	8.50
EPS - Basic - Cont	78.83	47.30	6.72
EPS - Primary	78.83	47.30	6.72
EPS -Diluted - Cont	78.83	47.30	6.72
EPS - Diluted	78.83	47.30	6.72
Shares (primary)	25,255	25,255	27,116
Shares (diluted)	25,255	25,255	27,116

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,187,655	5,929,507
Cash, Equivs & STI	9,187,655	5,929,507
Receivables	9,992,366	11,005,925
Raw Materials	1,279,829	1,156,880
WIP	814,732	760,951
Inventories - Other	747,902	749,868
Inventories	2,842,463	2,667,699
Other Current Assets	168,429	509,846
Current Assets	22,190,913	20,112,977
Net PPE	14,911,435	14,183,631
Intangibles Excl Goodwill	246,261	338,730
Intangibles	246,261	338,730
Other LT Assets	4,278,027	3,709,245
LT Assets	19,435,723	18,231,606
Total Assets	41,626,637	38,344,584
Accounts Payable	1,682,350	1,680,401
Accrued Exps	642,224	694,920
Accounts Payable & Accrued Expenses	2,324,574	2,375,321
Current Debt	1,300,000	2,900,000
Current Debt and Capital Leases	1,300,000	2,900,000
Other Current Liabilities	2,508,669	1,607,226
Current Liabilities	6,133,243	6,882,547
Long-Term Obligations	7,700,000	5,900,000
Deferred LT Liability Charges	1,114,839	1,085,721
Pensions & OPEB	484,232	467,275
Other LT Liabilities	403,388	262,037
Minorities (BS)	411,061	363,031
LT Liabilities	9,702,459	7,715,033
Total Liabilities	16,246,763	14,960,611
Net Assets	25,379,874	23,383,973
Common Share Capital	5,001,745	5,001,745
Share Premium	4,301,941	4,301,941
Retained Earnings	15,709,507	14,249,124
Treasury Stock	3,621,414	3,621,112
Other Equity	3,988,094	3,452,274
Shareholders' Equity	25,379,873	23,383,972
Total Liabilities & Stockholders' Equity	41,626,637	38,344,584
Net Current Assets	16,057,670	13,230,430
Total Assets Less Current Liabilities	35,493,394	31,462,037
Shares Outstanding	25,255	25,255

Recent Dividends:

1. Shizuki Electric Co., Inc. (Japan) common.

No dividends paid.

Annual Dividends:

1. Shizuki Electric Co., Inc. (Japan) common.

No dividends paid.

SHOWA CHEMICAL INDUSTRY CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,272,889	9,237,406	9,196,549
Direct Expenses	6,325,391	6,393,319	6,284,592
Gross Profit	2,947,498	2,844,087	2,911,957
SG&A	2,501,217	2,498,001	2,408,085

Other OpEx	0	0	0
Indirect Expenses	2,501,217	2,498,001	2,408,085
Total Operating Expenses	8,826,608	8,891,320	8,692,677
Operating Income	446,281	346,086	503,872
Non-Op Net Interest Income	(30,138)	(28,794)	(27,633)
Non-Op For Curr Gains	(10,840)	18,715	…
Other Non-Op	479,796	256,691	312,145
Non-Op Income	438,818	246,612	284,512
EBT Continuing	885,099	592,698	788,384
Taxation (current)	242,295	225,221	198,587
Taxation (deferred)	17,962	(44,365)	4,778
Taxation	260,257	180,856	203,365
EAT Continuing	624,842	411,842	585,019
Min Ints	…	…	(622)
Net Income	624,842	411,844	584,397
Dividends Per Share	10	6	8
EPS - Basic - Cont	58.67	38.67	55.11
EPS - Primary	58.67	38.67	55.11
EPS -Diluted - Cont	58.67	38.67	55.11
EPS - Diluted	58.67	38.67	55.11
Shares (primary)	10,651	10,651	10,605
Shares (diluted)	10,651	10,651	10,605

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,973,394	3,172,426
Cash, Equivs & STI	2,973,394	3,172,426
Receivables	2,309,942	2,445,562
Raw Materials	208,937	211,266
WIP	474,775	478,585
Inventories - Other	435,996	410,541
Inventories	1,119,708	1,100,392
Other Current Assets	46,554	71,303
Current Assets	6,449,598	6,789,683
Net PPE	2,732,333	2,612,606
Intangibles Excl Goodwill	68,583	90,290
Intangibles	68,583	90,290
Other LT Assets	5,319,014	4,162,730
LT Assets	8,119,930	6,865,626
Total Assets	14,569,529	13,655,309
Accounts Payable	932,069	996,695
Accounts Payable & Accrued Expenses	932,069	996,695
Current Debt	1,628,614	2,105,464
Current Debt and Capital Leases	1,628,614	2,105,464
Other Current Liabilities	631,027	564,330
Current Liabilities	3,191,710	3,666,489
Long-Term Obligations	653,927	778,541
Deferred LT Liability Charges	405,792	88,841
Pensions & OPEB	842,271	912,545
Other LT Liabilities	88,145	89,211
LT Liabilities	1,990,135	1,869,138
Total Liabilities	5,181,846	5,535,627
Net Assets	9,387,683	8,119,682
Common Share Capital	598,950	598,950
Share Premium	566,281	566,281
Retained Earnings	6,550,465	5,989,526
Treasury Stock	383,189	383,189
Other Equity	2,055,175	1,348,114
Shareholders' Equity	9,387,682	8,119,682
Total Liabilities & Stockholders' Equity	14,569,529	13,655,309
Net Current Assets	3,257,888	3,123,194
Total Assets Less Current Liabilities	11,377,819	9,988,820
Shares Outstanding	10,651	10,651

Recent Dividends:

1. Showa Chemical Industry Co., Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Showa Chemical Industry Co., Ltd (Japan) common.

No dividends paid.

SHOWA HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	8,868,876
Other Revenue	…	…	0
Revenue	8,558,874	8,619,822	8,868,876
Direct Expenses	6,324,960	6,221,571	6,466,775
Gross Profit	2,233,914	2,398,251	2,402,101
SG&A	2,453,357	2,372,413	2,397,943
Other OpEx	0	0	0
Indirect Expenses	2,453,357	2,372,413	2,397,943
Total Operating Expenses	8,778,317	8,593,984	8,864,718
Operating Income	(219,443)	25,838	4,158
Non-Op Net Interest Income	4,586	8,511	10,160
Non-Op For Curr Gains	171,399	17,214	42,509
Other Non-Op	(767,994)	(319,838)	(861,562)
Non-Op Income	(592,009)	(294,113)	(808,893)
EBT Continuing	(811,452)	(268,275)	(804,735)
Taxation (current)	35,434	51,075	68,721
Taxation (deferred)	(5,391)	2,496	(795)
Taxation	30,043	53,571	67,926
EAT Continuing	(841,495)	(321,846)	(872,661)
Min Ints	265,380	118,139	341,115
Net Income	(576,117)	(203,709)	(531,547)
EPS - Basic - Cont	(7.60)	(2.69)	(7.01)
EPS - Primary	(7.60)	(2.69)	(7.01)
EPS -Diluted - Cont	(7.60)	(2.69)	(7.01)
EPS - Diluted	(7.60)	(2.69)	(7.01)
Shares (primary)	75,847	75,847	75,847
Shares (diluted)	75,847	75,847	75,847

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,764,250	640,722
Short Term Investments	515,145	515,793
Cash, Equivs & STI	2,279,395	1,156,515
Receivables	942,914	1,201,608
Raw Materials	108,578	107,638
WIP	248,121	263,754
Inventories - Other	278,395	248,303
Inventories	635,094	619,695
Other Current Assets	84,274	74,653
Current Assets	3,941,677	3,052,471
Net PPE	223,591	279,359
Intangibles Excl Goodwill	310,932	346,276
Intangibles	310,932	346,276
Other LT Assets	793,863	2,847,235
LT Assets	1,328,386	3,472,870
Total Assets	5,270,064	6,525,342
Accounts Payable	527,454	581,868
Accrued Exps	558,594	531,890
Accounts Payable & Accrued Expenses	1,086,048	1,113,758
Current Debt	554,370	683,999
Current Debt and Capital Leases	554,370	683,999
Other Current Liabilities	232,455	232,618
Current Liabilities	1,872,873	2,030,375
Long-Term Obligations	5,091	198,393
Deferred LT Liability Charges	34,992	43,957
Pensions & OPEB	200,193	205,684
Other LT Liabilities	943,815	940,478
Minorities (BS)	1,000,152	1,370,532
LT Liabilities	1,184,091	1,388,512
Total Liabilities	4,057,116	4,789,419
Net Assets	1,212,948	1,735,923
Common Share Capital	5,651,394	5,651,394
Share Premium	2,818,368	2,818,925
Retained Earnings	(6,865,733)	(6,290,174)
Treasury Stock	23,720	24,490
Other Equity	(367,361)	(419,733)
Shareholders' Equity	1,212,948	1,735,922
Total Liabilities & Stockholders' Equity	5,270,064	6,525,342
Net Current Assets	2,068,804	1,022,096
Total Assets Less Current Liabilities	3,397,191	4,494,967
Shares Outstanding	75,847	75,847

Recent Dividends:

1. Showa Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Showa Holdings Co Ltd common.

No dividends paid.

SHOWA MANUFACTURING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	15,071,000	14,420,000	13,515,000
Direct Expenses	10,712,000	10,383,000	10,209,000
Gross Profit	4,359,000	4,037,000	3,306,000
SG&A	3,024,000	2,830,000	2,643,000
Other OpEx	0	0	0
Indirect Expenses	3,024,000	2,830,000	2,643,000
Total Operating Expenses	13,736,000	13,213,000	12,852,000
Operating Income	1,335,000	1,207,000	663,000
Non-Op Net Interest Income	(50,000)	(39,000)	(34,000)
Non-Op For Curr Gains	14,000	(1,000)	32,000
Other Non-Op	273,000	177,000	496,000
Non-Op Income	237,000	137,000	494,000
EBT Continuing	1,572,000	1,344,000	1,157,000
Taxation (current)	545,000	290,000	272,000
Taxation (deferred)	(72,000)	3,000	(163,000)
Taxation	473,000	293,000	109,000
EAT Continuing	1,099,000	1,051,000	1,048,000
Net Income	1,098,000	1,048,000	1,049,000
Dividends Per Share	150	120	140
EPS - Basic - Cont	1,332.89	1,271.39	1,272.88
EPS - Primary	1,332.89	1,271.39	1,272.88
EPS -Diluted - Cont	1,332.89	1,271.39	1,272.88
EPS - Diluted	1,332.89	1,271.39	1,272.88
Shares (primary)	824	824	824
Shares (diluted)	824	824	824

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,695,000	3,383,000
Cash, Equivs & STI	2,695,000	3,383,000
Receivables	5,162,000	4,403,000
Raw Materials	625,000	655,000
WIP	1,156,000	1,223,000
Finished Goods	339,000	298,000
Inventories - Other	0	0
Inventories	2,120,000	2,176,000
Other Current Assets	38,000	33,000
Current Assets	10,015,000	9,995,000
Net PPE	3,989,000	3,777,000
Intangibles Excl Goodwill	117,000	88,000
Intangibles	117,000	88,000
Other LT Assets	8,261,000	5,561,000
LT Assets	12,367,000	9,426,000
Total Assets	22,383,000	19,421,000
Accounts Payable	1,821,000	2,713,000
Accrued Exps	889,000	688,000
Accounts Payable & Accrued Expenses	2,710,000	3,401,000
Current Debt	3,075,000	3,250,000
Current Capital Lease Obligations	49,000	45,000
Current Debt and Capital Leases	3,124,000	3,295,000
Other Current Liabilities	1,038,000	857,000
Current Liabilities	6,872,000	7,553,000
Long-Term Obligations	176,000	135,000
Deferred LT Liability Charges	1,739,000	925,000
Pensions & OPEB	1,086,000	1,181,000
Other LT Liabilities	315,000	315,000
LT Liabilities	3,316,000	2,556,000
Total Liabilities	10,188,000	10,109,000
Net Assets	12,195,000	9,312,000
Common Share Capital	1,641,000	1,641,000

Share Premium	1,226,000	1,226,000
Retained Earnings	4,567,000	3,568,000
Treasury Stock	132,000	131,000
Other Equity	4,893,000	3,007,000
Shareholders' Equity	12,195,000	9,311,000
Total Liabilities & Stockholders' Equity	22,383,000	19,421,000
Net Current Assets	3,143,000	2,442,000
Total Assets Less Current Liabilities	15,511,000	11,868,000
Shares Outstanding	824	824

Recent Dividends:
1. Showa Manufacturing Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Showa Manufacturing Co., Ltd. common.
No dividends paid.

SHOWA PAXXS CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	21,651,665
Other Revenue	…	…	0
Revenue	23,563,886	23,316,657	21,651,665
Direct Expenses	19,152,266	19,050,670	17,833,989
Gross Profit	4,411,620	4,265,987	3,817,676
SG&A	2,779,245	2,888,233	2,796,099
Other OpEx	0	0	0
Indirect Expenses	2,779,245	2,888,233	2,796,099
Total Operating Expenses	21,931,511	21,938,903	20,630,088
Operating Income	1,632,375	1,377,754	1,021,577
Non-Op Net Interest Income	21,018	19,473	2,746
Non-Op For Curr Gains	3,455	21,590	11,407
Other Non-Op	303,268	459,233	299,290
Non-Op Income	327,741	500,296	313,443
EBT Continuing	1,960,116	1,878,050	1,335,020
Taxation (current)	748,615	517,572	399,466
Taxation (deferred)	(156,111)	14,677	16,468
Taxation	592,504	532,249	415,934
EAT Continuing	1,367,612	1,345,801	919,086
Min Ints	(84,449)	(25,547)	43,268
Net Income	1,283,162	1,320,253	962,353
Dividends Per Share	50	40	40
EPS - Basic - Cont	292.29	297.41	216.74
EPS - Primary	292.29	297.41	216.74
EPS -Diluted - Cont	292.29	297.41	216.74
EPS - Diluted	292.29	297.41	216.74
Shares (primary)	4,390	4,439	4,440
Shares (diluted)	4,390	4,439	4,440

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,644,589	8,943,586
Cash, Equivs & STI	9,644,589	8,943,586
Receivables	6,766,475	6,933,503
Raw Materials	1,678,941	1,525,233
WIP	156,682	186,762
Inventories - Other	1,392,098	1,346,559
Inventories	3,227,721	3,058,554
Other Current Assets	253,187	325,053
Current Assets	19,891,972	19,260,696
Net PPE	6,196,654	5,842,120
Intangibles Excl Goodwill	172,395	241,044
Intangibles	172,395	241,044
Other LT Assets	10,660,042	8,040,662
LT Assets	17,029,091	14,123,826
Total Assets	36,921,064	33,384,523
Accounts Payable	3,464,450	4,102,385
Accounts Payable & Accrued Expenses	3,464,450	4,102,385
Current Debt	1,163,614	1,179,214
Current Debt and Capital Leases	1,163,614	1,179,214
Other Current Liabilities	2,019,747	1,793,442
Current Liabilities	6,647,811	7,075,041
Long-Term Obligations	40,673	31,171
Deferred LT Liability Charges	2,294,122	1,598,640
Pensions & OPEB	287,960	231,529
Other LT Liabilities	173,969	168,933
Minorities (BS)	764,140	828,356
LT Liabilities	2,796,724	2,030,273
Total Liabilities	10,208,675	9,933,670
Net Assets	26,712,389	23,450,853
Common Share Capital	640,500	640,500
Share Premium	289,846	289,846
Retained Earnings	19,086,883	17,979,321
Treasury Stock	108,553	108,553
Other Equity	6,803,713	4,649,738
Shareholders' Equity	26,712,389	23,450,852
Total Liabilities & Stockholders' Equity	36,921,064	33,384,523
Net Current Assets	13,244,161	12,185,655
Total Assets Less Current Liabilities	30,273,253	26,309,482
Shares Outstanding	4,390	4,390

Recent Dividends:
1. Showa Paxxs Corp common.
No dividends paid.
Annual Dividends:
1. Showa Paxxs Corp common.
No dividends paid.

SHOWA SANGYO CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	346,358,000
Other Revenue	…	…	0
Revenue	335,413,000	334,425,000	346,358,000
Direct Expenses	275,625,000	277,342,000	289,478,000
Gross Profit	59,788,000	57,083,000	56,880,000
SG&A	47,846,000	45,956,000	43,733,000
Other OpEx	0	0	0
Indirect Expenses	47,846,000	45,956,000	43,733,000
Total Operating Expenses	323,471,000	323,298,000	333,211,000
Operating Income	11,942,000	11,127,000	13,147,000
Non-Op Net Interest Income	(340,000)	(273,000)	(203,000)
Non-Op For Curr Gains	307,000	131,000	177,000
Other Non-Op	3,061,000	5,479,000	1,376,000
Non-Op Income	3,028,000	5,337,000	1,350,000
EBT Continuing	14,970,000	16,464,000	14,497,000
Taxation (current)	4,319,000	4,458,000	4,477,000
Taxation (deferred)	(119,000)	300,000	(399,000)
Taxation	4,200,000	4,758,000	4,078,000
EAT Continuing	10,770,000	11,706,000	10,419,000
Min Ints	(161,000)	(105,000)	(220,000)
Equity Earns	…	…	2,159,000
Net Income	10,611,000	11,599,000	12,358,000
Dividends Per Share	115	100	80
EPS - Basic - Cont	326.60	356.01	369.44
EPS - Primary	326.60	356.01	369.44
EPS -Diluted - Cont	326.60	356.01	369.44
EPS - Diluted	326.60	356.01	369.44
Shares (primary)	32,490	32,583	33,452
Shares (diluted)	32,490	32,583	33,452

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,353,000	8,106,000
Cash, Equivs & STI	8,353,000	8,106,000
Receivables	52,784,000	52,691,000
Raw Materials	28,873,000	28,777,000
WIP	3,084,000	2,475,000
Inventories - Other	16,139,000	15,511,000
Inventories	48,096,000	46,763,000
Other Current Assets	5,828,000	5,189,000
Current Assets	115,061,000	112,749,000
Net PPE	92,382,000	87,096,000
Intangibles Excl Goodwill	3,497,000	3,763,000
Intangibles	3,497,000	3,763,000
Other LT Assets	64,032,000	51,895,000
LT Assets	159,911,000	142,754,000
Total Assets	274,973,000	255,504,000
Accounts Payable	28,412,000	25,397,000
Accounts Payable & Accrued Expenses	28,412,000	25,397,000
Current Debt	32,298,000	31,016,000
Current Capital Lease Obligations	261,000	202,000
Current Debt and Capital Leases	32,559,000	31,218,000
Other Current Liabilities	21,050,000	21,747,000
Current Liabilities	82,021,000	78,362,000
Long-Term Obligations	17,948,000	18,966,000
Deferred LT Liability Charges	8,973,000	6,135,000
Pensions & OPEB	8,909,000	8,970,000
Other LT Liabilities	4,510,000	4,450,000
Minorities (BS)	3,321,000	3,641,000
LT Liabilities	40,340,000	38,521,000
Total Liabilities	125,682,000	120,525,000
Net Assets	149,291,000	134,979,000
Common Share Capital	14,293,000	14,293,000
Share Premium	5,281,000	5,256,000
Retained Earnings	108,253,000	101,219,000
Treasury Stock	1,478,000	1,551,000
Other Equity	22,941,000	15,761,000
Shareholders' Equity	149,290,000	134,978,000
Total Liabilities & Stockholders' Equity	274,973,000	255,504,000
Net Current Assets	33,040,000	34,387,000
Total Assets Less Current Liabilities	192,952,000	177,142,000
Shares Outstanding	32,497	32,472

Recent Dividends:
1. Showa Sangyo Co Ltd common.
No dividends paid.
2. Showa Sangyo Co Ltd American Depositary Receipts.
No dividends paid.
Annual Dividends:
1. Showa Sangyo Co Ltd common.
No dividends paid.
2. Showa Sangyo Co Ltd American Depositary Receipts.
No dividends paid.

SHOWA SHINKU CO LTD SAGAMIHARA (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	7,463,741
Other Revenue	…	…	0
Revenue	9,324,458	8,480,131	7,463,741
Direct Expenses	6,269,811	5,802,408	5,425,072
Gross Profit	3,054,647	2,677,723	2,038,669
SG&A	1,942,060	1,885,447	1,842,815
D&A (OpEx)	1,328	…	…
Other OpEx	0	0	0
Indirect Expenses	1,943,388	1,885,447	1,842,815
Total Operating Expenses	8,213,199	7,687,855	7,267,887
Operating Income	1,111,259	792,276	195,854
Non-Op Net Interest Income	6,170	7,658	9,048
Non-Op For Curr Gains	21,895	12,816	24,255
Other Non-Op	32,264	23,585	14,095
Non-Op Income	60,329	44,059	47,398
EBT Continuing	1,171,588	836,335	243,252
Taxation (current)	324,878	315,967	87,815
Taxation (deferred)	(20,621)	(41,564)	(8,848)
Taxation	304,257	274,403	78,967
EAT Continuing	867,331	561,932	164,285
Net Income	867,329	561,931	164,287
Dividends Per Share	70	70	70
EPS - Basic - Cont	140.51	91.17	26.67
EPS - Primary	140.51	91.17	26.67
EPS -Diluted - Cont	140.51	91.17	26.67
EPS - Diluted	140.51	91.17	26.67
Shares (primary)	6,173	6,164	6,160
Shares (diluted)	6,173	6,164	6,160

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,450,300	4,978,440
Cash, Equivs & STI	6,450,300	4,978,440
Receivables	2,968,841	3,947,757
Raw Materials	263,644	364,266
WIP	1,594,326	2,143,234
Inventories - Other	2,051	745
Inventories	1,860,021	2,508,245
Other Current Assets	62,583	290,860
Current Assets	11,341,745	11,725,302
Net PPE	3,162,123	3,149,555
Intangibles Excl Goodwill	63,116	69,991
Intangibles	63,116	69,991
Other LT Assets	606,417	506,550
LT Assets	3,831,656	3,726,096
Total Assets	15,173,402	15,451,399
Accounts Payable	719,078	565,494
Accrued Exps	192,998	210,636
Accounts Payable & Accrued Expenses	912,076	776,130
Current Debt	550,000	0
Current Capital Lease Obligations	6,523	7,246
Current Debt and Capital Leases	556,523	7,246
Other Current Liabilities	1,120,749	2,127,484
Current Liabilities	2,589,348	2,910,860
Long-Term Obligations	0	550,000
Pensions & OPEB	256,016	258,317
Other LT Liabilities	153,871	141,976
LT Liabilities	409,887	950,293
Total Liabilities	2,999,236	3,861,154
Net Assets	12,174,166	11,590,245
Common Share Capital	2,177,105	2,177,105
Share Premium	2,798,018	2,793,805
Retained Earnings	6,782,420	6,351,075
Treasury Stock	297,452	309,269
Other Equity	714,074	577,529
Shareholders' Equity	12,174,165	11,590,245
Total Liabilities & Stockholders' Equity	15,173,402	15,451,399
Net Current Assets	8,752,397	8,814,442
Total Assets Less Current Liabilities	12,584,054	12,540,539
Shares Outstanding	6,177	6,165

Recent Dividends:

1. Showa Shinku Co Ltd Sagamihara (Japan) common.

No dividends paid.

Annual Dividends:

1. Showa Shinku Co Ltd Sagamihara (Japan) common.

No dividends paid.

SHOWA SYSTEM ENGINEERING CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,960,929
Other Revenue	...	...	0
Revenue	8,730,859	8,317,480	7,960,929
Direct Expenses	7,142,849	6,839,417	6,556,638
Gross Profit	1,588,010	1,478,063	1,404,291
SG&A	563,061	529,244	495,413
Other OpEx	0	0	0
Indirect Expenses	563,061	529,244	495,413
Total Operating Expenses	7,705,910	7,368,661	7,052,051
Operating Income	1,024,949	948,819	908,878
Non-Op Net Interest Income	5,333	766	175
Other Non-Op	48,119	12,931	14,508
Non-Op Income	53,452	13,697	14,683
EBT Continuing	1,078,401	962,516	923,561
Taxation (current)	323,044	274,749	278,421
Taxation (deferred)	(13,455)	(26,364)	(15,364)
Taxation	309,589	248,385	263,057
EAT Continuing	768,812	714,131	660,504
Net Income	768,814	714,133	660,504
Dividends Per Share	66	55	50
EPS - Basic - Cont	179.58	165.13	151.18
EPS - Primary	179.58	165.13	151.18
EPS -Diluted - Cont	179.58	165.13	151.18
EPS - Diluted	179.58	165.13	151.18
Shares (primary)	4,281	4,325	4,369
Shares (diluted)	4,281	4,325	4,369

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,378,893	5,779,935
Cash, Equivs & STI	6,378,893	5,779,935
Receivables	1,025,980	946,419
WIP	2,337	2,559
Inventories - Other	0	0
Inventories	2,337	2,559
Prepayments (ST)	33,793	32,138
Other Current Assets	3,766	1,141
Current Assets	7,444,769	6,762,192
Net PPE	487,514	489,808
Intangibles Excl Goodwill	30,438	42,138
Intangibles	30,438	42,138
Other LT Assets	1,409,843	1,382,652
LT Assets	1,927,795	1,914,598
Total Assets	9,372,565	8,676,791
Accounts Payable	394,579	333,102
Accrued Exps	712,018	666,745
Accounts Payable & Accrued Expenses	1,106,597	999,847
Current Debt	10,000	10,000
Current Debt and Capital Leases	10,000	10,000
Other Current Liabilities	307,172	256,176
Current Liabilities	1,423,769	1,266,023
Long-Term Obligations	0	0
Pensions & OPEB	1,984,632	2,007,119
Other LT Liabilities	59,180	60,974
LT Liabilities	2,043,812	2,068,093
Total Liabilities	3,467,581	3,334,116
Net Assets	5,904,984	5,342,675
Common Share Capital	630,500	630,500
Share Premium	553,700	553,700
Retained Earnings	5,026,722	4,493,373
Treasury Stock	373,105	373,034
Other Equity	67,166	38,135
Shareholders' Equity	5,904,983	5,342,674
Total Liabilities & Stockholders' Equity	9,372,565	8,676,791
Net Current Assets	6,021,000	5,496,169
Total Assets Less Current Liabilities	7,948,796	7,410,768
Shares Outstanding	4,281	4,281

Recent Dividends:

1. Showa System Engineering Corp common.

No dividends paid.

Annual Dividends:

1. Showa System Engineering Corp common.

No dividends paid.

SHUEI YOBIKO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	10,344,210
Other Revenue	...	...	0
Revenue	10,715,155	10,693,035	10,344,210
Direct Expenses	8,794,344	8,883,911	8,755,756
Gross Profit	1,920,811	1,809,124	1,588,454
SG&A	1,467,099	1,422,387	1,370,764
Other OpEx	0	0	0
Indirect Expenses	1,467,099	1,422,387	1,370,764
Total Operating Expenses	10,261,443	10,306,298	10,126,520
Operating Income	453,712	386,737	217,690
Non-Op Net Interest Income	(12,000)	(7,610)	(9,376)
Other Non-Op	(306,018)	(18,714)	(581,400)
Non-Op Income	(318,018)	(26,324)	(590,776)
EBT Continuing	135,694	360,413	(373,086)
Taxation (current)	92,035	52,743	55,352
Taxation (deferred)	325	9,567	(3,130)
Taxation	92,360	62,310	52,222
EAT Continuing	43,334	298,103	(425,308)
Net Income	43,330	298,101	(425,308)
Dividends Per Share	10	10	...
EPS - Basic - Cont	6.45	44.42	(63.38)
EPS - Primary	6.45	44.42	(63.38)
EPS -Diluted - Cont	6.45	44.42	(63.38)
EPS - Diluted	6.45	44.42	(63.38)
Shares (primary)	6,710	6,710	6,710
Shares (diluted)	6,710	6,710	6,710

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,519,481	1,300,356
Cash, Equivs & STI	1,519,481	1,300,356
Receivables	131,156	152,587
Supplies	14,492	14,371
Inventories - Other	53,541	53,907
Inventories	68,033	68,278
Other Current Assets	304,297	339,140
Current Assets	2,022,967	1,860,361
Net PPE	5,720,477	5,736,712
Intangibles Excl Goodwill	16,412	18,189
Intangibles	16,412	18,189
Other LT Assets	1,936,097	1,807,615
LT Assets	7,672,986	7,562,516
Total Assets	9,698,836	9,427,264
Accrued Exps	329,635	198,106
Accounts Payable & Accrued Expenses	329,635	198,106
Current Debt	377,658	438,664
Current Capital Lease Obligations	23,310	51,730
Current Debt and Capital Leases	400,968	490,394
Other Current Liabilities	1,083,152	1,098,053
Current Liabilities	1,813,755	1,786,553
Long-Term Obligations	708,163	785,149
Deferred LT Liability Charges	186,582	77,178
Pensions & OPEB	831,074	973,015
Other LT Liabilities	1,400,708	1,268,469
LT Liabilities	3,126,527	3,103,811
Total Liabilities	4,940,283	4,890,365
Net Assets	4,758,553	4,536,899
Common Share Capital	2,089,400	2,089,400
Share Premium	1,835,655	1,835,655
Retained Earnings	585,522	609,288
Treasury Stock	154	154
Other Equity	248,130	2,709
Shareholders' Equity	4,758,553	4,536,898
Total Liabilities & Stockholders' Equity	9,698,836	9,427,264
Net Current Assets	209,212	73,808
Total Assets Less Current Liabilities	7,885,081	7,640,711
Shares Outstanding	6,710	6,710

Recent Dividends:

1. Shuei Yobiko Co Ltd common.

No dividends paid.

Annual Dividends:

1. Shuei Yobiko Co Ltd common.

No dividends paid.

SIG CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,877,294	8,769,202	6,906,811
Direct Expenses	8,479,254	6,879,647	5,435,535
Gross Profit	2,398,040	1,889,555	1,471,276
SG&A	1,646,515	1,305,801	1,115,655
Other OpEx	0	0	0
Indirect Expenses	1,646,515	1,305,801	1,115,655
Total Operating Expenses	10,125,769	8,185,448	6,551,190
Operating Income	751,525	583,754	355,621
Non-Op Net Interest Income	(15,104)	(7,167)	(6,613)

Other Non-Op	40,654	99,237	(26,210)
Non-Op Income	25,550	92,070	(32,823)
EBT Continuing	777,075	675,824	322,798
Taxation (current)	303,913	216,013	157,996
Taxation (deferred)	(9,182)	(20,757)	(74,480)
Taxation	294,731	195,256	83,516
EAT Continuing	482,344	480,568	239,282
Net Income	482,346	480,567	239,281
Dividends Per Share	29	25	14
EPS - Basic - Cont	84.48	84.73	42.33
EPS - Primary	84.48	84.73	42.33
EPS -Diluted - Cont	83.99	84.21	42.07
EPS - Diluted	83.99	84.21	42.07
Shares (primary)	5,710	5,672	5,653
Shares (diluted)	5,743	5,707	5,688

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,470,820	2,207,245
Cash, Equivs & STI	2,470,820	2,207,245
Receivables	1,454,772	1,438,365
WIP	2,960	1,001
Finished Goods	3,177	2,650
Inventories - Other	0	0
Inventories	6,137	3,651
Other Current Assets	86,404	78,643
Current Assets	4,018,133	3,727,904
Net PPE	155,375	131,813
Intangibles Excl Goodwill	871,581	1,016,893
Intangibles	871,581	1,016,893
Other LT Assets	984,375	939,027
LT Assets	2,011,331	2,087,733
Total Assets	6,029,464	5,815,638
Accounts Payable	366,013	380,595
Accrued Exps	207,880	200,819
Accounts Payable & Accrued Expenses	573,893	581,414
Current Debt	471,432	471,432
Current Capital Lease Obligations	1,364	2,007
Current Debt and Capital Leases	472,796	473,439
Other Current Liabilities	813,648	788,628
Current Liabilities	1,860,337	1,843,481
Long-Term Obligations	964,728	1,137,525
Pensions & OPEB	358,564	340,294
Other LT Liabilities	33,994	43,022
LT Liabilities	1,357,286	1,520,841
Total Liabilities	3,217,623	3,364,322
Net Assets	2,811,841	2,451,316
Common Share Capital	508,374	507,950
Share Premium	373,136	368,904
Retained Earnings	2,050,585	1,722,145
Treasury Stock	132,395	155,604
Other Equity	12,141	7,920
Shareholders' Equity	2,811,841	2,451,315
Total Liabilities & Stockholders' Equity	6,029,464	5,815,638
Net Current Assets	2,157,796	1,884,423
Total Assets Less Current Liabilities	4,169,127	3,972,157
Shares Outstanding	5,725	5,680

Recent Dividends:
1. SIG Co Ltd common.
No dividends paid.
Annual Dividends:
1. SIG Co Ltd common.
No dividends paid.

SIGMAXYZ INC.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,831,005	26,293,590	22,410,611
Direct Expenses	12,047,655	14,561,835	12,400,626
Gross Profit	11,783,350	11,731,755	10,009,985
SG&A	5,718,435	6,092,836	5,777,198
Other OpEx	0	0	0
Indirect Expenses	5,718,435	6,092,836	5,777,198
Total Operating Expenses	17,766,090	20,654,671	18,177,824
Operating Income	6,064,915	5,638,919	4,232,787
Non-Op Net Interest Income	13,008	2,593	2,863
Other Non-Op	(304,059)	178,036	102,444
Non-Op Income	(291,051)	180,629	105,307
EBT Continuing	5,773,864	5,819,548	4,338,094
Taxation (current)	1,478,644	1,707,300	1,240,542
Taxation (deferred)	323,337	(282,416)	(134,554)
Taxation	1,801,981	1,424,884	1,105,988
EAT Continuing	3,971,883	4,394,664	3,232,106
Net Income	3,971,883	4,394,663	3,232,107
Dividends Per Share	26	21	27
EPS - Basic - Cont	47.67	51.93	76.62
EPS - Primary	47.67	51.93	76.62
EPS -Diluted - Cont	47.67	51.93	76.62
EPS - Diluted	47.67	51.93	76.62
Shares (primary)	83,321	84,625	42,186
Shares (diluted)	83,321	84,625	42,186

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,140,119	6,945,511
Short Term Investments	300,000	3,797,562
Cash, Equivs & STI	5,440,119	10,743,073
Receivables	2,636,087	2,949,592
Other Current Assets	353,089	381,312
Current Assets	8,429,295	14,073,977
Net PPE	828,506	575,020
Intangibles Excl Goodwill	292,993	324,597
Intangibles	292,993	324,597
Other LT Assets	7,518,634	4,767,235
LT Assets	8,640,133	5,666,852
Total Assets	17,069,429	19,740,830
Accounts Payable	231,501	513,108
Accrued Exps	18,000	898,300
Accounts Payable & Accrued Expenses	249,501	1,411,408
Other Current Liabilities	2,134,851	3,370,077
Current Liabilities	2,384,352	4,781,485
Long-Term Obligations	10,503	16,262
Other LT Liabilities	412,030	671,045
LT Liabilities	422,533	687,307
Total Liabilities	2,806,886	5,468,792
Net Assets	14,262,543	14,272,038
Common Share Capital	3,000,000	3,000,000
Share Premium	1,250,000	2,516,524
Retained Earnings	13,457,245	12,486,582
Treasury Stock	3,272,370	3,763,801
Other Equity	(172,333)	32,732
Shareholders' Equity	14,262,542	14,272,037
Total Liabilities & Stockholders' Equity	17,069,429	19,740,830
Net Current Assets	6,044,943	9,292,492
Total Assets Less Current Liabilities	14,685,077	14,959,345
Shares Outstanding	81,579	83,706

Recent Dividends:
1. Sigmaxyz Inc. common.
No dividends paid.
Annual Dividends:
1. Sigmaxyz Inc. common.
No dividends paid.

SILVER STORM MINING LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
SG&A	3,750	2,225	4,231
D&A (OpEx)	…	…	225
Other OpEx	12,934	10,442	5,190
Indirect Expenses	16,684	12,667	9,646
Total Operating Expenses	16,684	12,667	9,646
Non-Op Income	(986)	(1,286)	53
EBT Continuing	(17,670)	(13,953)	(9,593)
Min Ints	20	…	…
Net Income	(17,650)	(13,953)	(9,593)
EPS - Basic - Cont	(0.03)	(0.03)	(0.03)
EPS - Primary	(0.03)	(0.03)	(0.03)
EPS -Diluted - Cont	(0.03)	(0.03)	(0.03)
EPS - Diluted	(0.03)	(0.03)	(0.03)
Shares (primary)	679,795	460,427	307,747
Shares (diluted)	679,795	460,427	307,747

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash & Equivalents	28,598	2,353
Short Term Investments	25	…
Cash, Equivs & STI	28,623	2,353
Receivables	226	49
Inventories	1,452	650
Current Tax Assets	8,440	67
Prepayments (ST)	872	294
Other Current Assets	0	0
Current Assets	39,613	3,413
Net PPE	38,167	14,840
LT Investments	594	…
LT Receivables	…	4,161
Other LT Assets	11,154	11,953
LT Assets	49,915	30,953
Total Assets	89,528	34,366
Accounts Payable	10,966	1,901
Accounts Payable & Accrued Expenses	10,966	1,901
Current Debt	9,295	0
Current Capital Lease Obligations	188	312
Current Debt and Capital Leases	9,483	312
Other Current Liabilities	3,017	4,549
Current Liabilities	23,466	6,762
Long-Term Obligations	1,186	892
Other LT Liabilities	9,809	8,201
LT Liabilities	10,995	9,092
Total Liabilities	34,461	15,855
Net Assets	55,067	18,512
Common Share Capital	94,325	56,360
Retained Earnings	(63,736)	(48,072)
Accum Other Comp Inc	1,463	1,505
Other Equity	23,015	8,718
Shareholders' Equity	55,067	18,512
Total Liabilities & Stockholders' Equity	89,528	34,366
Net Current Assets	16,147	(3,349)
Total Assets Less Current Liabilities	66,062	27,604
Shares Outstanding	791,669	501,969

Recent Dividends:
1. Silver Storm Mining Ltd common.
No dividends paid.
Annual Dividends:
1. Silver Storm Mining Ltd common.
No dividends paid.

SIMEC ATLANTIS ENERGY LTD
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023 (revised)
Revenue	15,044	14,374	15,281
SG&A	4,203	2,977	2,095
D&A (OpEx)	1,262	2,068	3,420
RR&I	3,004	16,160	5,630
Other OpEx	9,921	(10,096)	(23,322)
Indirect Expenses	18,390	11,109	(12,177)
Total Operating Expenses	18,390	11,109	(12,177)
Operating Income	(3,346)	3,265	27,458
Non-Op Gains	(9,770)	(9,903)	…
Other Non-Op	(6,012)	(5,995)	…
Non-Op Income	(15,782)	(15,898)	(4,665)
EBT Continuing	(19,128)	(12,633)	22,793
Taxation	(5,193)	12,488	(385)
EAT Continuing	(13,935)	(25,121)	23,178
Min Ints	1,955	4,997	2,216
Equity Earns	(3)	…	…

Net Income	(11,983)	(20,124)	25,394
EPS - Basic - Cont	(0.02)	(0.03)	0.04
EPS - Primary	(0.02)	(0.03)	0.04
EPS -Diluted - Cont	(0.02)	(0.03)	0.04
EPS - Diluted	(0.02)	(0.03)	0.04
Shares (primary)	724,802	722,812	722,812
Shares (diluted)	724,802	722,812	722,812
Taxation (Cumu)	...	...	(385)
Min Ints (Cumu)	...	...	2,216
EPS - Primary (Cumu)	...	...	0.04
EPS - Diluted (Cumu)	...	...	0.04

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	8,093	5,962
Cash, Equivs & STI	8,093	5,962
Receivables	15,557	12,992
Inventories	...	9,770
Other Current Assets	0	0
Current Assets	23,650	28,724
Net PPE	70,506	34,923
LT Investments	570	477
Other LT Assets	36,750	50,889
LT Assets	107,826	86,289
Total Assets	131,476	115,013
Current Debt	23,176	15,673
Current Capital Lease Obligations	900	175
Current Debt and Capital Leases	24,076	15,848
Other Current Liabilities	11,574	9,734
Current Liabilities	35,650	25,582
Long-Term Obligations	75,587	44,486
Deferred LT Liability Charges	11,471	16,752
Other LT Liabilities	1,924	10,986
Minorities (BS)	(2,381)	(4,955)
LT Liabilities	88,982	72,224
Total Liabilities	122,251	92,851
Net Assets	9,225	22,162
Common Share Capital	201,522	201,496
Retained Earnings	(209,037)	(196,494)
Accum Other Comp Inc	9,100	9,740
For Curr Trans (BS)	7,087	7,089
Other Equity	553	331
Shareholders' Equity	9,225	22,162
Total Liabilities & Stockholders' Equity	131,476	115,013
Net Current Assets	(12,000)	3,142
Total Assets Less Current Liabilities	95,826	89,431
Shares Outstanding	724,802	722,812

Recent Dividends:

1. SIMEC Atlantis Energy Ltd ordinary.

No dividends paid.

Annual Dividends:

1. SIMEC Atlantis Energy Ltd ordinary.

No dividends paid.

SINANEN HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	348,282,000
Other Revenue	...	...	0
Revenue	298,752,000	317,118,000	348,282,000
Direct Expenses	259,619,000	277,940,000	315,899,000
Gross Profit	39,133,000	39,178,000	32,383,000
SG&A	34,729,000	35,168,000	33,095,000
Other OpEx	0	0	0
Indirect Expenses	34,729,000	35,168,000	33,095,000
Total Operating Expenses	294,348,000	313,108,000	348,994,000
Operating Income	4,404,000	4,010,000	(712,000)
Non-Op Net Interest Income	(30,000)	(73,000)	(53,000)
Non-Op For Curr Gains	33,000	(111,000)	110,000
Other Non-Op	1,276,000	(298,000)	584,000
Non-Op Income	1,279,000	(482,000)	641,000
EBT Continuing	5,683,000	3,528,000	(71,000)
Taxation (current)	2,188,000	1,028,000	1,139,000
Taxation (deferred)	(943,000)	(658,000)	(178,000)
Taxation	1,245,000	370,000	961,000
EAT Continuing	4,438,000	3,158,000	(1,032,000)
Min Ints	(3,000)	(1,000)	(6,000)
Net Income	4,435,000	3,153,000	(1,039,000)
Dividends Per Share	120	90	75
EPS - Basic - Cont	407.79	289.93	(95.53)
EPS - Primary	407.79	289.93	(95.53)
EPS -Diluted - Cont	407.79	289.93	(95.53)
EPS - Diluted	407.79	289.93	(95.53)
Shares (primary)	10,877	10,879	10,883
Shares (diluted)	10,877	10,879	10,883

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,871,000	11,919,000
Cash, Equivs & STI	16,871,000	11,919,000
Receivables	35,589,000	39,600,000
Raw Materials	35,000	24,000
WIP	480,000	429,000
Inventories - Other	6,143,000	6,884,000
Inventories	6,658,000	7,337,000
Other Current Assets	3,567,000	4,006,000
Current Assets	62,685,000	62,862,000
Net PPE	25,952,000	27,885,000
Intangibles Excl Goodwill	2,027,000	2,183,000
Intangibles	2,027,000	2,183,000
Other LT Assets	17,418,000	13,004,000
LT Assets	45,397,000	43,072,000
Total Assets	108,083,000	105,934,000
Accounts Payable	26,580,000	30,594,000
Accounts Payable & Accrued Expenses	26,580,000	30,594,000
Current Debt	2,332,000	2,377,000
Current Capital Lease Obligations	307,000	315,000
Current Debt and Capital Leases	2,639,000	2,692,000
Other Current Liabilities	11,419,000	9,962,000
Current Liabilities	40,638,000	43,248,000
Long-Term Obligations	1,329,000	1,665,000
Deferred LT Liability Charges	2,242,000	1,837,000
Pensions & OPEB	669,000	637,000
Other LT Liabilities	3,079,000	3,316,000
Minorities (BS)	24,000	20,000
LT Liabilities	7,319,000	7,455,000
Total Liabilities	47,982,000	50,724,000
Net Assets	60,101,000	55,210,000
Common Share Capital	15,630,000	15,630,000
Share Premium	7,732,000	7,711,000
Retained Earnings	33,019,000	31,821,000
Treasury Stock	580,000	2,712,000
Other Equity	4,299,000	2,760,000
Shareholders' Equity	60,100,000	55,210,000
Total Liabilities & Stockholders' Equity	108,083,000	105,934,000
Net Current Assets	22,047,000	19,614,000
Total Assets Less Current Liabilities	67,445,000	62,686,000
Shares Outstanding	10,857	10,879

Recent Dividends:

1. Sinanen Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sinanen Holdings Co Ltd common.

No dividends paid.

SINFONIA TECHNOLOGY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	128,197,000	119,150,000	102,657,000
Direct Expenses	91,240,000	87,294,000	77,322,000
Gross Profit	36,957,000	31,856,000	25,335,000
SG&A	18,492,000	16,121,000	15,322,000
Other OpEx	0	0	0
Indirect Expenses	18,492,000	16,121,000	15,322,000
Total Operating Expenses	109,732,000	103,415,000	92,644,000
Operating Income	18,465,000	15,735,000	10,013,000
Non-Op Net Interest Income	300,000	545,000	232,000
Non-Op For Curr Gains	87,000	(234,000)	389,000
Other Non-Op	535,000	744,000	(344,000)
Non-Op Income	922,000	1,055,000	277,000
EBT Continuing	19,387,000	16,790,000	10,290,000
Taxation (current)	5,607,000	4,952,000	2,716,000
Taxation (deferred)	(718,000)	(260,000)	66,000
Taxation	4,889,000	4,692,000	2,782,000
EAT Continuing	14,498,000	12,098,000	7,508,000
Net Income	14,499,000	12,097,000	7,507,000
Dividends Per Share	155	115	70
EPS - Basic - Cont	513.87	428.87	266.23
EPS - Primary	513.87	428.87	266.23
EPS -Diluted - Cont	513.87	428.87	266.23
EPS - Diluted	513.87	428.87	266.23
Shares (primary)	28,215	28,207	28,194
Shares (diluted)	28,215	28,207	28,194

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,619,000	10,221,000
Cash, Equivs & STI	11,619,000	10,221,000
Receivables	44,494,000	41,050,000
Raw Materials	10,675,000	11,617,000
WIP	11,078,000	10,862,000
Inventories - Other	3,644,000	2,581,000
Inventories	25,397,000	25,060,000
Other Current Assets	1,190,000	718,000
Current Assets	82,700,000	77,049,000
Net PPE	43,639,000	37,079,000
Intangibles Excl Goodwill	834,000	945,000
Intangibles	834,000	945,000
Other LT Assets	31,566,000	21,393,000
LT Assets	76,039,000	59,417,000
Total Assets	158,740,000	136,467,000
Accounts Payable	16,325,000	16,302,000
Accrued Exps	...	7,227,000
Accounts Payable & Accrued Expenses	16,325,000	23,529,000
Current Debt	3,775,000	4,066,000
Current Debt and Capital Leases	3,775,000	4,066,000
Other Current Liabilities	21,699,000	10,701,000
Current Liabilities	41,799,000	38,296,000
Long-Term Obligations	8,813,000	10,869,000
Deferred LT Liability Charges	6,088,000	3,777,000
Pensions & OPEB	2,156,000	2,396,000
Other LT Liabilities	977,000	998,000
LT Liabilities	18,034,000	18,040,000
Total Liabilities	59,833,000	56,337,000
Net Assets	98,907,000	80,130,000
Common Share Capital	10,156,000	10,156,000
Share Premium	593,000	452,000
Retained Earnings	66,897,000	55,733,000
Treasury Stock	2,082,000	1,940,000
Other Equity	23,342,000	15,728,000
Shareholders' Equity	98,906,000	80,129,000
Total Liabilities & Stockholders' Equity	158,740,000	136,467,000
Net Current Assets	40,901,000	38,753,000
Total Assets Less Current Liabilities	116,941,000	98,171,000
Shares Outstanding	28,216	28,212

Recent Dividends:

1. Sinfonia Technology Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Sinfonia Technology Co., Ltd. common.

No dividends paid.

SINGAPORE AIRLINES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (S$000):

	2026	2025	2024
Revenue	20,522,000	19,539,800	19,012,700
Direct Expenses	10,180,200	10,030,700	9,296,700
Gross Profit	10,341,800	9,509,100	9,716,000
SG&A	4,260,500	4,089,900	3,882,500
D&A (OpEx)	2,541,400	2,381,000	2,185,800
RR&I	…	…	500
Other OpEx	1,160,600	1,327,100	923,600
Indirect Expenses	7,962,500	7,798,000	6,992,400
Total Operating Expenses	18,142,700	17,828,700	16,289,100
Operating Income	2,379,300	1,711,100	2,723,600
Non-Op Net Interest Income	289,400	492,000	631,700
Other Non-Op	(258,800)	704,500	(391,900)
Non-Op Income	30,600	1,196,500	239,800
EBT Continuing	2,409,900	2,907,600	2,963,400
Taxation	394,500	152,600	342,000
EAT Continuing	2,015,400	2,755,000	2,621,400
Min Ints	(39,000)	(34,200)	(20,300)
Equity Earns	(792,400)	57,200	73,700
Net Income	1,184,000	2,778,000	2,674,800
Dividends Per Share	0.64	0.87	0.66
EPS - Basic - Cont	0.38	0.89	0.63
EPS - Primary	0.38	0.89	0.63
EPS -Diluted - Cont	0.38	0.89	0.61
EPS - Diluted	0.38	0.89	0.61
Shares (primary)	3,086,000	2,977,670	2,977,590
Shares (diluted)	3,094,700	2,977,670	2,977,590

Standardized Balance Sheet, Years Ended Mar. 31 (S$000):

	2026	2025
Cash & Equivalents	7,931,200	8,257,100
Short Term Investments	578,300	519,700
Cash, Equivs & STI	8,509,500	8,776,800
Receivables	1,648,700	1,229,900
Inventories	356,100	344,900
Prepayments (ST)	102,100	109,900
Assets Held for Sale (ST)	…	100
Other Current Assets	2,824,600	934,400
Current Assets	13,441,000	11,396,000
Net PPE	24,095,600	23,480,900
LT Investments	2,416,900	3,239,100
Intangibles Excl Goodwill	385,400	338,600
Intangibles	385,400	338,600
Other LT Assets	3,073,800	4,632,200
LT Assets	29,971,700	31,690,800
Total Assets	43,412,700	43,086,800
Accounts Payable	4,584,600	4,628,400
Accounts Payable & Accrued Expenses	4,584,600	4,628,400
Current Debt	1,956,500	2,213,400
Current Capital Lease Obligations	447,100	536,900
Current Debt and Capital Leases	2,403,600	2,750,300
Other Current Liabilities	6,901,900	6,576,400
Current Liabilities	13,890,100	13,955,100
Long-Term Obligations	5,710,200	7,297,300
Deferred LT Liability Charges	2,565,300	1,958,800
Pensions & OPEB	56,000	58,100
Other LT Liabilities	3,505,100	3,747,500
Minorities (BS)	424,300	413,800
LT Liabilities	11,836,600	13,061,700
Total Liabilities	26,151,000	27,430,600
Net Assets	17,261,700	15,656,200
Common Share Capital	8,096,900	7,180,900
Treasury Stock	37,100	26,500
Other Equity	9,201,900	8,501,800
Shareholders' Equity	17,261,700	15,656,200
Total Liabilities & Stockholders' Equity	43,412,700	43,086,800
Net Current Assets	(449,100)	(2,559,100)
Total Assets Less Current Liabilities	29,522,600	29,131,700
Shares Outstanding	3,150,884	2,973,273

Recent Dividends:

1. Singapore Airlines Ltd mandatory convertible bond.

No dividends paid.

2. Singapore Airlines Ltd special.

No dividends paid.

3. Singapore Airlines Ltd ordinary.

No dividends paid.

4. Singapore Airlines Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.28		08/02/2023	08/18/2023
	0.10		12/07/2023	12/22/2023
	0.38		08/02/2024	08/21/2024
	0.10		11/26/2024	12/11/2024
	0.30		08/11/2025	08/27/2025
	0.05		12/08/2025	12/23/2025
	0.03		12/08/2025	12/23/2025

Annual Dividends:

1. Singapore Airlines Ltd mandatory convertible bond.

No dividends paid.

2. Singapore Airlines Ltd special.

No dividends paid.

3. Singapore Airlines Ltd ordinary.

No dividends paid.

4. Singapore Airlines Ltd American Depositary Receipts.

2023 0.38 2024 0.48 2025 0.38

SINGAPORE POST LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (S$000):

	2026	2025	2024 (revised)
Revenue	376,052	813,704	879,212
Direct Expenses	66,114	378,885	444,380
Gross Profit	309,938	434,819	434,832
SG&A	264,644	355,236	359,254
D&A (OpEx)	30,746	37,840	43,274
RR&I	3,920	265	1,499
Other OpEx	(1,144)	(2,857)	(3,091)
Indirect Expenses	298,166	390,484	400,936
Total Operating Expenses	364,280	769,369	845,316
Operating Income	11,772	44,335	33,896
Non-Op Net Interest Income	10,521	6,260	9,261
Other Non-Op	46,743	195,260	14,528
Non-Op Income	57,264	201,520	23,789
EBT Continuing	69,036	245,855	57,685
Taxation	7,087	16,124	10,726
EAT Continuing	61,949	229,731	46,959
Min Ints	1,336	48	(3,143)
Equity Earns	70	519	(1,543)
Disc Ops	(2,480)	14,843	36,060
Net Income	50,000	234,266	67,428
Pref Divs & Similar	10,875	10,875	10,905
Net Income to Common	39,125	223,391	56,523
Dividends Per Share	1.74	0.14	0.10
EPS - Basic - Cont	0.02	0.10	0.03
EPS - Primary	0.02	0.10	0.03
EPS -Diluted - Cont	0.02	0.10	0.03
EPS - Diluted	0.02	0.10	0.03
Shares (primary)	2,251,268	2,250,076	2,249,917
Shares (diluted)	2,251,268	2,250,076	2,249,917
Taxation (Cumu)	…	…	10,726
Min Ints (Cumu)	…	…	(3,143)
EPS - Primary (Cumu)	…	…	0.03
EPS - Diluted (Cumu)	…	…	0.03

Standardized Balance Sheet, Years Ended Mar. 31 (S$000):

	2026	2025
Cash & Equivalents	534,353	696,420
Short Term Investments	69,460	95,465
Cash, Equivs & STI	603,813	791,885
Receivables	51,297	100,193
Inventories	14	14
Assets Held for Sale (ST)	6,360	…
Other Current Assets	8,050	17,593
Current Assets	669,534	909,685
Net PPE	295,635	320,289
LT Investments	24,623	29,214
Intangibles Excl Goodwill	3,743	90,198
Intangibles	3,743	90,198
LT Receivables	…	135
Deferred LT Asset Charges	…	793
Other LT Assets	1,047,801	1,040,110
LT Assets	1,371,802	1,480,739
Total Assets	2,041,336	2,390,424
Current Debt	99,972	0
Current Capital Lease Obligations	2,143	7,197
Current Debt and Capital Leases	102,115	7,197
Other Current Liabilities	219,136	372,416
Current Liabilities	321,251	379,613
Long-Term Obligations	249,679	349,559
Deferred LT Liability Charges	19,470	21,593
Other LT Liabilities	24,718	32,181
Minorities (BS)	…	37,131
LT Liabilities	293,867	403,333
Total Liabilities	615,118	820,077
Net Assets	1,426,218	1,570,347
Common Share Capital	638,762	638,762
Retained Earnings	508,642	655,675
Treasury Stock	27,499	29,054
Other Equity	306,313	304,964
Shareholders' Equity	1,426,218	1,570,347
Total Liabilities & Stockholders' Equity	2,041,336	2,390,424
Net Current Assets	348,283	530,072
Total Assets Less Current Liabilities	1,720,085	2,010,811
Shares Outstanding	2,251,267	2,250,100

Recent Dividends:

1. Singapore Post Ltd ordinary.

ExDate	Amt	Declared	Record	Payable
	0.00		07/27/2023	08/10/2023
	0.00		11/16/2023	11/30/2023
	0.01		08/01/2024	08/15/2024
	0.00		11/19/2024	12/02/2024
	0.09		07/31/2025	08/14/2025
	0.00		11/24/2025	12/05/2025

2. Singapore Post Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
07/25/2023	0.05		07/26/2023	08/25/2023
11/14/2023	0.02		11/15/2023	12/15/2023
08/01/2024	0.07		08/01/2024	08/30/2024
11/19/2024	0.04		11/19/2024	12/17/2024
07/31/2025	1.33		07/31/2025	08/29/2025
11/24/2025	0.01		11/24/2025	12/22/2025

Annual Dividends:

1. Singapore Post Ltd ordinary.

2023 0.01 2024 0.01 2025 0.09

2. Singapore Post Ltd American Depositary Receipts.

2023 0.08 2024 0.11 2025 1.34

SINGAPORE TELECOMMUNICATIONS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (S$000):

	2026	2025	2024
Sales	…	…	14,127,500
Other Revenue	…	…	0
Revenue	14,260,600	14,146,100	14,127,500
D&A (OpEx)	2,343,900	2,410,600	2,444,000
RR&I	(3,079,400)	(984,900)	1,250,300
Other OpEx	10,413,100	10,354,200	10,530,600
Indirect Expenses	9,677,600	11,779,900	14,224,900
Total Operating			

Expenses	9,677,600	11,779,900	14,224,900
Operating Income	4,583,000	2,366,200	(97,400)
Non-Op Net Interest Income	91,200	102,900	141,300
Other Non-Op	(452,200)	(445,400)	(444,200)
Non-Op Income	(361,000)	(342,500)	(302,900)
EBT Continuing	4,222,000	2,023,700	(400,300)
Taxation	550,100	564,900	157,700
EAT Continuing	3,671,900	1,458,800	(558,000)
Min Ints	(11,200)	(11,000)	(8,500)
Equity Earns	1,945,400	2,569,600	1,361,500
Net Income	5,606,100	4,017,400	795,000
Dividends Per Share	1.78	1.64	1.26
EPS - Basic - Cont	0.34	0.24	0.05
EPS - Primary	0.34	0.24	0.05
EPS -Diluted - Cont	0.34	0.24	0.05
EPS - Diluted	0.34	0.24	0.05
Shares (primary)	16,500,024	16,507,698	16,506,284
Shares (diluted)	16,557,030	16,558,374	16,556,170

Standardized Balance Sheet, Years Ended Mar. 31 (S$000):

	2026	2025
Cash & Equivalents	3,470,400	2,773,200
Short Term Investments	0	0
Cash, Equivs & STI	3,470,400	2,773,200
Receivables	4,866,000	5,059,000
Inventories	323,700	293,700
Other Current Assets	264,300	65,500
Current Assets	8,924,400	8,191,400
Net PPE	11,255,800	10,280,300
LT Investments	16,676,000	14,675,700
Intangibles Excl Goodwill	9,397,800	9,562,400
Intangibles	9,397,800	9,562,400
Deferred LT Asset Charges	907,500	684,400
Other LT Assets	3,535,400	3,389,100
LT Assets	41,772,500	38,591,900
Total Assets	50,696,900	46,783,300
Current Debt	1,099,900	1,468,700
Current Debt and Capital Leases	1,099,900	1,468,700
Other Current Liabilities	7,481,200	6,910,400
Current Liabilities	8,581,100	8,379,100
Long-Term Obligations	10,578,800	10,203,000
Deferred LT Liability Charges	1,498,900	1,419,000
Other LT Liabilities	1,321,400	825,800
Minorities (BS)	157,300	65,000
LT Liabilities	13,399,100	12,447,800
Total Liabilities	22,137,500	20,891,900
Net Assets	28,559,400	25,891,400
Common Share Capital	4,567,100	4,573,100
Other Equity	23,992,300	21,318,300
Shareholders' Equity	28,559,400	25,891,400
Total Liabilities & Stockholders' Equity	50,696,900	46,783,300
Net Current Assets	343,300	(187,700)
Total Assets Less Current Liabilities	42,115,800	38,404,200
Shares Outstanding	16,462,392	16,501,297

Recent Dividends:
1. Singapore Telecommunications Ltd ordinary.
No dividends paid.
2. Singapore Telecommunications Ltd American Depositary Receipts.
No dividends paid.
Annual Dividends:
1. Singapore Telecommunications Ltd ordinary.
No dividends paid.
2. Singapore Telecommunications Ltd American Depositary Receipts.
No dividends paid.

SINGER BANGLADESH LTD

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Tk000):

	2025	2024	2023
Revenue	21,333,775	18,658,179	17,033,083
Direct Expenses	16,175,202	13,712,803	12,131,080
Gross Profit	5,158,573	4,945,376	4,902,003
Indirect Expenses	4,608,243	3,965,427	3,423,780
Total Operating Expenses	20,783,445	17,678,230	15,554,860
Operating Income	550,330	979,949	1,478,223
Non-Op Income	(2,783,315)	(1,389,917)	(646,257)
EBT Continuing	(2,232,985)	(409,968)	831,966
Taxation	16,161	79,382	309,879
EAT Continuing	(2,249,146)	(489,351)	522,088
Net Income	(2,249,146)	(489,351)	522,088
Dividends Per Share	...	1	3.50
EPS - Basic - Cont	(22.56)	(4.91)	5.24
EPS - Primary	(22.56)	(4.91)	5.24
EPS -Diluted - Cont	(22.56)	(4.91)	5.24
EPS - Diluted	(22.56)	(4.91)	5.24
Shares (primary)	99,703	99,703	99,703
Shares (diluted)	99,703	99,703	99,703

Standardized Balance Sheet, Years Ended Dec. 31 (Tk000):

	2025	2024
Cash & Equivalents	606,564	934,814
Cash, Equivs & STI	606,564	934,814
Receivables	5,683,521	6,355,096
Inventories	9,578,152	9,384,352
Current Tax Assets	1,713,935	1,291,573
Other Current Assets	0	0
Current Assets	17,582,172	17,965,836
Net PPE	12,440,883	11,041,015
LT Investments	4,542	4,511
Intangibles Excl Goodwill	53,624	12,206
Intangibles	53,624	12,206
Deferred LT Asset Charges	211,292	99,967
Other LT Assets	3,048,585	3,088,115
LT Assets	15,758,927	14,245,815
Total Assets	33,341,099	32,211,650
Current Debt	15,613,811	12,145,491
Current Capital Lease Obligations	255,085	240,639
Current Debt and Capital Leases	15,868,896	12,386,130
Other Current Liabilities	8,714,621	7,668,610
Current Liabilities	24,583,517	20,054,741
Long-Term Obligations	4,839,499	5,937,500
Pensions & OPEB	54,853	(371)
Other LT Liabilities	3,694,784	3,646,252
LT Liabilities	8,589,136	9,583,381
Total Liabilities	33,172,653	29,638,122
Net Assets	168,446	2,573,528
Common Share Capital	997,028	997,028
Retained Earnings	(828,582)	1,576,500
Other Equity	0	0
Shareholders' Equity	168,446	2,573,528
Total Liabilities & Stockholders' Equity	33,341,099	32,211,650
Net Current Assets	(7,001,345)	(2,088,905)
Total Assets Less Current Liabilities	8,757,582	12,156,910
Shares Outstanding	99,703	99,703

Recent Dividends:
1. Singer Bangladesh Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Singer Bangladesh Ltd ordinary.
No dividends paid.

SK KAKEN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	100,883,000
Other Revenue	...	...	0
Revenue	109,707,000	106,142,000	100,883,000
Direct Expenses	76,752,000	73,873,000	70,047,000
Gross Profit	32,955,000	32,269,000	30,836,000
SG&A	20,736,000	19,824,000	18,750,000
Other OpEx	0	0	0
Indirect Expenses	20,736,000	19,824,000	18,750,000
Total Operating Expenses	97,488,000	93,697,000	88,797,000
Operating Income	12,219,000	12,445,000	12,086,000
Non-Op Net Interest Income	1,921,000	1,906,000	1,638,000
Non-Op For Curr Gains	2,651,000	(289,000)	3,487,000
Other Non-Op	176,000	812,000	(153,000)
Non-Op Income	4,748,000	2,429,000	4,972,000
EBT Continuing	16,967,000	14,874,000	17,058,000
Taxation (current)	4,712,000	4,059,000	5,413,000
Taxation (deferred)	2,000	85,000	(181,000)
Taxation	4,714,000	4,144,000	5,232,000
EAT Continuing	12,253,000	10,730,000	11,826,000
Net Income	12,253,000	10,730,000	11,826,000
Dividends Per Share	230	120	135
EPS - Basic - Cont	908.27	795.62	877.20
EPS - Primary	908.27	795.62	877.20
EPS -Diluted - Cont	908.27	795.62	877.20
EPS - Diluted	908.27	795.62	877.20
Shares (primary)	13,490	13,486	13,481
Shares (diluted)	13,490	13,486	13,481

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	105,240,000	108,790,000
Cash, Equivs & STI	105,240,000	108,790,000
Receivables	21,735,000	21,710,000
Raw Materials	5,034,000	4,410,000
WIP	1,723,000	1,732,000
Inventories - Other	2,336,000	2,471,000
Inventories	9,093,000	8,613,000
Other Current Assets	1,263,000	1,387,000
Current Assets	137,331,000	140,500,000
Net PPE	17,392,000	13,996,000
Intangibles Excl Goodwill	806,000	844,000
Intangibles	806,000	844,000
Other LT Assets	49,731,000	35,766,000
LT Assets	67,929,000	50,606,000
Total Assets	205,260,000	191,106,000
Accounts Payable	8,568,000	7,610,000
Accounts Payable & Accrued Expenses	8,568,000	7,610,000
Current Debt	3,000,000	3,000,000
Current Debt and Capital Leases	3,000,000	3,000,000
Other Current Liabilities	14,259,000	12,660,000
Current Liabilities	25,827,000	23,270,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	92,000	64,000
Pensions & OPEB	1,473,000	1,459,000
Other LT Liabilities	3,108,000	2,793,000
LT Liabilities	4,673,000	4,316,000
Total Liabilities	30,500,000	27,586,000
Net Assets	174,760,000	163,520,000
Common Share Capital	2,662,000	2,662,000
Share Premium	3,170,000	3,170,000
Retained Earnings	171,987,000	161,354,000
Treasury Stock	9,481,000	9,480,000
Other Equity	6,421,000	5,814,000
Shareholders' Equity	174,759,000	163,520,000
Total Liabilities & Stockholders' Equity	205,260,000	191,106,000
Net Current Assets	111,504,000	117,230,000
Total Assets Less Current Liabilities	179,433,000	167,836,000
Shares Outstanding	13,490	13,490

Recent Dividends:
1. SK Kaken Co., Ltd. common.
No dividends paid.
After 5-for-1 split: No dividends paid.
Annual Dividends:
1. SK Kaken Co., Ltd. common.
No dividends paid.
After 5-for-1 split: No dividends paid.

SMARTSET SERVICES INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024
SG&A	29	43	74

Other OpEx	0	0	29
Indirect Expenses	29	43	103
Total Operating Expenses	29	43	103
Non-Op Net Interest Income	9	14	6
Other Non-Op	0	95	155
Non-Op Income	9	109	161
EBT Continuing	(20)	67	58
Net Income	(20)	67	58
EPS - Basic - Cont	0	0	…
EPS - Primary	0	0	…
EPS -Diluted - Cont	0	0	…
EPS - Diluted	0	0	…
Shares (primary)	15,800	15,800	15,709
Shares (diluted)	15,800	15,800	15,709

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash & Equivalents	314	332
Cash, Equivs & STI	314	332
Receivables	4	5
Other Current Assets	0	0
Current Assets	317	337
Total Assets	317	337
Long-Term Obligations	0	0
Common Share Capital	1,193	1,193
Retained Earnings	(950)	(929)
Other Equity	74	74
Shareholders' Equity	317	337
Total Liabilities & Stockholders' Equity	317	337
Shares Outstanding	15,800	15,800

Recent Dividends:

1. Smartset Services Inc common.

No dividends paid.

Annual Dividends:

1. Smartset Services Inc common.

No dividends paid.

SMC CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	776,873,000
Other Revenue	…	…	0
Revenue	842,541,000	792,108,000	776,873,000
Direct Expenses	461,089,000	429,069,000	413,796,000
Gross Profit	381,452,000	363,039,000	363,077,000
SG&A	190,893,000	172,793,000	166,851,000
Other OpEx	0	0	0
Indirect Expenses	190,893,000	172,793,000	166,851,000
Total Operating Expenses	651,982,000	601,862,000	580,647,000
Operating Income	190,559,000	190,246,000	196,226,000
Non-Op Net Interest Income	19,955,000	20,163,000	18,379,000
Non-Op For Curr Gains	19,693,000	(4,468,000)	24,486,000
Other Non-Op	6,782,000	5,130,000	13,560,000
Non-Op Income	46,430,000	20,825,000	56,425,000
EBT Continuing	236,989,000	211,071,000	252,651,000
Taxation (current)	68,636,000	58,048,000	75,995,000
Taxation (deferred)	1,040,000	(3,439,000)	(1,695,000)
Taxation	69,676,000	54,609,000	74,300,000
EAT Continuing	167,313,000	156,462,000	178,351,000
Min Ints	(9,000)	(115,000)	(32,000)
Net Income	167,302,000	156,344,000	178,321,000
Dividends Per Share	50.35	50.29	43.85
EPS - Basic - Cont	2,640.04	2,444.61	2,766.92
EPS - Primary	2,640.04	2,444.61	2,766.92
EPS -Diluted - Cont	2,640.04	2,444.61	2,766.92
EPS - Diluted	2,640.04	2,444.61	2,766.92
Shares (primary)	63,371	63,954	64,447
Shares (diluted)	63,371	63,954	64,447

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	663,870,000	655,779,000
Short Term Investments	47,832,000	29,770,000
Cash, Equivs & STI	711,702,000	685,549,000
Receivables	234,366,000	206,733,000
Raw Materials	274,989,000	284,477,000
WIP	33,289,000	31,245,000
Inventories - Other	198,419,000	173,938,000
Inventories	506,697,000	489,660,000
Other Current Assets	51,526,000	39,900,000
Current Assets	1,504,291,000	1,421,842,000
Net PPE	618,009,000	478,717,000
Intangibles Excl Goodwill	16,142,000	16,110,000
Intangibles	16,142,000	16,110,000
Other LT Assets	173,393,000	184,098,000
LT Assets	807,544,000	678,925,000
Total Assets	2,311,835,000	2,100,767,000
Accounts Payable	31,822,000	46,898,000
Accounts Payable & Accrued Expenses	31,822,000	46,898,000
Current Debt	5,092,000	5,041,000
Current Debt and Capital Leases	5,092,000	5,041,000
Other Current Liabilities	108,756,000	83,700,000
Current Liabilities	145,670,000	135,639,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	26,834,000	20,054,000
Pensions & OPEB	9,205,000	8,577,000
Other LT Liabilities	14,886,000	8,190,000
Minorities (BS)	149,000	25,000
LT Liabilities	50,925,000	36,821,000
Total Liabilities	196,744,000	172,486,000
Net Assets	2,115,091,000	1,928,281,000
Common Share Capital	61,005,000	61,005,000
Share Premium	73,779,000	74,473,000
Retained Earnings	1,709,936,000	1,808,633,000
Treasury Stock	38,513,000	219,814,000
Other Equity	308,884,000	203,984,000
Shareholders' Equity	2,115,091,000	1,928,281,000
Total Liabilities & Stockholders' Equity	2,311,835,000	2,100,767,000
Net Current Assets	1,358,621,000	1,286,203,000
Total Assets Less Current Liabilities	2,166,165,000	1,965,128,000
Shares Outstanding	63,139	63,734

Recent Dividends:

1. SMC Corp. (Japan) common.

ExDate	Amt	Declared	Record	Payable
	450.00		03/31/2023	06/30/2023
	450.00		09/30/2023	12/01/2023
	500.00		03/29/2024	06/28/2024
	500.00		09/30/2024	12/02/2024
	500.00		03/31/2025	06/30/2025
	500.00		09/30/2025	12/01/2025
	500.00		03/31/2026	06/29/2026

2. SMC Corp. (Japan) American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. SMC Corp. (Japan) common.

2023 ..... 900.00 2024 ..... 1000.00 2025 ..... 1000.00 2026 ..... 500.00

2. SMC Corp. (Japan) American Depositary Receipt.

No dividends paid.

SMK CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	46,522,000
Other Revenue	…	…	0
Revenue	48,204,000	48,051,000	46,522,000
Direct Expenses	38,793,000	38,800,000	39,094,000
Gross Profit	9,411,000	9,251,000	7,428,000
SG&A	8,980,000	9,470,000	8,671,000
Other OpEx	0	0	0
Indirect Expenses	8,980,000	9,470,000	8,671,000
Total Operating Expenses	47,773,000	48,270,000	47,765,000
Operating Income	431,000	(219,000)	(1,243,000)
Non-Op Net Interest Income	(102,000)	(49,000)	(54,000)
Non-Op For Curr Gains	118,000	54,000	1,089,000
Other Non-Op	420,000	(747,000)	154,000
Non-Op Income	436,000	(742,000)	1,189,000
EBT Continuing	867,000	(961,000)	(54,000)
Taxation (current)	494,000	366,000	233,000
Taxation (deferred)	316,000	489,000	201,000
Taxation	810,000	920,000	434,000
EAT Continuing	57,000	(1,881,000)	(488,000)
Net Income	57,000	(1,884,000)	(488,000)
Dividends Per Share	100	140	100
EPS - Basic - Cont	8.87	(297.39)	(75)
EPS - Primary	8.87	(297.39)	(75)
EPS -Diluted - Cont	8.87	(297.39)	(75)
EPS - Diluted	8.87	(297.39)	(75)
Shares (primary)	6,332	6,338	6,525
Shares (diluted)	6,332	6,338	6,525

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,673,000	10,475,000
Cash, Equivs & STI	9,673,000	10,475,000
Receivables	13,238,000	13,850,000
Raw Materials	3,400,000	4,246,000
WIP	625,000	517,000
Inventories - Other	2,715,000	2,909,000
Inventories	6,740,000	7,672,000
Other Current Assets	1,194,000	1,152,000
Current Assets	30,845,000	33,149,000
Net PPE	14,423,000	14,754,000
Intangibles Excl Goodwill	242,000	202,000
Intangibles	242,000	202,000
Other LT Assets	12,115,000	9,579,000
LT Assets	26,780,000	24,535,000
Total Assets	57,625,000	57,684,000
Accounts Payable	3,204,000	4,211,000
Accounts Payable & Accrued Expenses	3,204,000	4,211,000
Current Debt	6,140,000	7,040,000
Current Capital Lease Obligations	471,000	462,000
Current Debt and Capital Leases	6,611,000	7,502,000
Other Current Liabilities	4,602,000	4,934,000
Current Liabilities	14,417,000	16,647,000
Long-Term Obligations	7,601,000	8,112,000
Deferred LT Liability Charges	3,347,000	2,575,000
Pensions & OPEB	495,000	421,000
Other LT Liabilities	608,000	707,000
LT Liabilities	12,051,000	11,815,000
Total Liabilities	26,468,000	28,462,000
Net Assets	31,157,000	29,222,000
Common Share Capital	7,996,000	7,996,000
Share Premium	12,057,000	12,057,000
Retained Earnings	9,894,000	10,731,000
Treasury Stock	3,030,000	3,032,000
Other Equity	4,239,000	1,469,000
Shareholders' Equity	31,156,000	29,221,000
Total Liabilities & Stockholders' Equity	57,625,000	57,684,000
Net Current Assets	16,428,000	16,502,000
Total Assets Less Current Liabilities	43,208,000	41,037,000
Shares Outstanding	6,328	6,336

Recent Dividends:

1. SMK Corp (Japan) common.

No dividends paid.

Annual Dividends:

1. SMK Corp (Japan) common.

No dividends paid.

SMN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,348,427	11,640,954	9,336,856
Direct Expenses	9,870,951	9,264,363	6,741,276
Gross Profit	2,477,476	2,376,591	2,595,580
SG&A	1,916,471	2,137,434	2,493,367
Other OpEx	0	0	0
Indirect Expenses	1,916,471	2,137,434	2,493,367
Total Operating Expenses	11,787,422	11,401,797	9,234,643
Operating Income	561,005	239,157	102,213
Non-Op Net Interest Income	(7,849)	(15,284)	(8,681)
Non-Op For Curr Gains	3,284	(23,791)	11,291
Other Non-Op	(15,537)	122,718	(1,145,681)
Non-Op Income	(20,102)	83,643	(1,143,071)
EBT Continuing	540,903	322,800	(1,040,858)
Taxation (current)	114,182	29,191	63,925
Taxation (deferred)	(8,230)	(162)	(74,961)
Taxation	105,952	29,029	(11,036)
EAT Continuing	434,951	293,771	(1,029,822)
Min Ints	...	(2,024)	1,229
Net Income	434,954	291,745	(1,028,592)
EPS - Basic - Cont	29.76	20.03	(70.79)
EPS - Primary	29.76	20.03	(70.79)
EPS -Diluted - Cont	29.76	20.03	(70.79)
EPS - Diluted	29.76	20.03	(70.79)
Shares (primary)	14,617	14,563	14,530
Shares (diluted)	14,617	14,563	14,530

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,187,997	2,476,134
Cash, Equivs & STI	3,187,997	2,476,134
Receivables	1,697,450	1,789,142
Other Current Assets	114,311	112,626
Current Assets	4,999,758	4,377,902
Net PPE	209,393	186,937
Intangibles Excl Goodwill	1,094,100	1,156,380
Intangibles	1,094,100	1,156,380
Other LT Assets	245,801	241,819
LT Assets	1,549,294	1,585,136
Total Assets	6,549,053	5,963,039
Accounts Payable	1,380,053	1,282,731
Accounts Payable & Accrued Expenses	1,380,053	1,282,731
Current Debt	12,420	12,420
Current Debt and Capital Leases	12,420	12,420
Other Current Liabilities	614,567	564,858
Current Liabilities	2,007,040	1,860,009
Long-Term Obligations	51,165	63,585
Deferred LT Liability Charges	4,240	2,261
Other LT Liabilities	78,021	57,073
LT Liabilities	133,426	122,919
Total Liabilities	2,140,467	1,982,929
Net Assets	4,408,586	3,980,110
Common Share Capital	1,278,884	1,278,884
Retained Earnings	991,498	556,545
Treasury Stock	90,437	116,040
Other Equity	2,228,641	2,260,721
Shareholders' Equity	4,408,586	3,980,110
Total Liabilities & Stockholders' Equity	6,549,053	5,963,039
Net Current Assets	2,992,718	2,517,893
Total Assets Less Current Liabilities	4,542,013	4,103,030
Shares Outstanding	14,627	14,589

Recent Dividends:
1. SMN Corp common.
No dividends paid.
Annual Dividends:
1. SMN Corp common.
No dividends paid.

SOCKETS INC.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,060,132	1,039,861	1,018,798
Direct Expenses	530,615	563,913	550,087
Gross Profit	529,517	475,948	468,711
SG&A	477,075	552,612	548,000
Other OpEx	0	0	0
Indirect Expenses	477,075	552,612	548,000
Total Operating Expenses	1,007,690	1,116,525	1,098,087
Operating Income	52,442	(76,664)	(79,289)
Non-Op Net Interest Income	46	46	25
Non-Op For Curr Gains	572	...	...
Other Non-Op	9,952	(61,987)	(18,710)
Non-Op Income	10,570	(61,941)	(18,685)
EBT Continuing	63,012	(138,605)	(97,974)
Taxation (current)	10,077	530	2,290
Taxation (deferred)	(33,658)	...	...
Taxation	(23,581)	530	2,290
EAT Continuing	86,593	(139,135)	(100,264)
Net Income	86,594	(139,132)	(100,264)
Dividends Per Share	6	3	3
EPS - Basic - Cont	35.36	(56.73)	(40.88)
EPS - Primary	35.36	(56.73)	(40.88)
EPS -Diluted - Cont	35.36	(56.73)	(40.88)
EPS - Diluted	35.36	(56.73)	(40.88)
Shares (primary)	2,449	2,453	2,453
Shares (diluted)	2,449	2,453	2,453

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	600,191	464,965
Cash, Equivs & STI	600,191	464,965
Receivables	163,965	205,199
WIP	1,865	...
Inventories - Other	0	...
Inventories	1,865	...
Prepayments (ST)	16,664	24,582
Other Current Assets	3,566	2,003
Current Assets	786,251	696,749
Net PPE	31,051	...
Intangibles Excl Goodwill	2,854	...
Intangibles	2,854	...
Other LT Assets	87,468	...
LT Assets	121,373	117,979
Total Assets	907,624	814,728
Accounts Payable	28,906	37,458
Accrued Exps	82,915	64,501
Accounts Payable & Accrued Expenses	111,821	101,959
Other Current Liabilities	45,923	40,722
Current Liabilities	157,744	142,681
Long-Term Obligations	0	0
Pensions & OPEB	130,002	119,800
Other LT Liabilities	0	0
LT Liabilities	130,002	119,800
Total Liabilities	287,746	262,482
Net Assets	619,878	552,246
Common Share Capital	505,737	505,737
Share Premium	39,952	186,443
Retained Earnings	86,594	(139,132)
Treasury Stock	39,093	32,099
Other Equity	26,688	31,297
Shareholders' Equity	619,878	552,246
Total Liabilities & Stockholders' Equity	907,624	814,728
Net Current Assets	628,507	554,068
Total Assets Less Current Liabilities	749,880	672,047
Shares Outstanding	2,443	2,453

Recent Dividends:
1. Sockets Inc. common.
No dividends paid.
Annual Dividends:
1. Sockets Inc. common.
No dividends paid.

SODA NIKKA CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	64,134,000
Other Revenue	...	...	0
Revenue	66,692,000	65,146,000	64,134,000
Direct Expenses	57,074,000	56,074,000	55,304,000
Gross Profit	9,618,000	9,072,000	8,830,000
SG&A	7,135,000	6,961,000	6,617,000
Other OpEx	0	0	0
Indirect Expenses	7,135,000	6,961,000	6,617,000
Total Operating Expenses	64,209,000	63,035,000	61,921,000
Operating Income	2,483,000	2,111,000	2,213,000
Non-Op Net Interest Income	(56,000)	(41,000)	(28,000)
Non-Op For Curr Gains	(7,000)	(41,000)	...
Other Non-Op	1,101,000	1,288,000	506,000
Non-Op Income	1,038,000	1,206,000	478,000
EBT Continuing	3,521,000	3,317,000	2,691,000
Taxation (current)	1,142,000	1,208,000	854,000
Taxation (deferred)	14,000	(88,000)	(13,000)
Taxation	1,156,000	1,120,000	841,000
EAT Continuing	2,365,000	2,197,000	1,850,000
Net Income	2,363,000	2,195,000	1,850,000
Dividends Per Share	44	40	36
EPS - Basic - Cont	103.62	96.51	81.08
EPS - Primary	103.62	96.51	81.08
EPS -Diluted - Cont	103.62	96.51	81.08
EPS - Diluted	103.62	96.51	81.08
Shares (primary)	22,803	22,748	22,826
Shares (diluted)	22,803	22,748	22,826

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,116,000	7,231,000
Cash, Equivs & STI	8,116,000	7,231,000
Receivables	41,726,000	41,563,000
Finished Goods	1,429,000	1,442,000
Inventories - Other	0	0
Inventories	1,429,000	1,442,000
Other Current Assets	1,025,000	1,011,000
Current Assets	52,296,000	51,247,000
Net PPE	6,711,000	7,135,000
Intangibles Excl Goodwill	327,000	263,000
Intangibles	327,000	263,000
Other LT Assets	18,491,000	14,554,000
LT Assets	25,529,000	21,952,000
Total Assets	77,826,000	73,200,000
Accounts Payable	33,191,000	33,351,000
Accrued Exps	440,000	446,000
Accounts Payable & Accrued Expenses	33,631,000	33,797,000
Current Debt	2,661,000	3,165,000
Current Debt and Capital Leases	2,661,000	3,165,000
Other Current Liabilities	2,509,000	2,428,000
Current Liabilities	38,801,000	39,390,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,626,000	2,361,000
Pensions & OPEB	853,000	1,057,000
Other LT Liabilities	770,000	856,000
LT Liabilities	5,249,000	4,274,000
Total Liabilities	44,051,000	43,664,000
Net Assets	33,775,000	29,536,000
Common Share Capital	3,762,000	3,762,000
Share Premium	3,116,000	3,116,000
Retained Earnings	17,510,000	16,203,000
Treasury Stock	146,000	202,000
Other Equity	9,532,000	6,656,000
Shareholders' Equity	33,774,000	29,535,000
Total Liabilities & Stockholders' Equity	77,826,000	73,200,000
Net Current Assets	13,495,000	11,857,000
Total Assets Less Current Liabilities	39,025,000	33,810,000
Shares Outstanding	22,824	22,770

Recent Dividends:

1. Soda Nikka Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Soda Nikka Co., Ltd. common.
No dividends paid.

SOFT 99 CORP OSAKA

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,874,980
Other Revenue	...	...	0
Revenue	31,232,792	29,742,927	29,874,980
Direct Expenses	19,284,156	18,407,051	19,197,337
Gross Profit	11,948,636	11,335,876	10,677,643
SG&A	7,708,413	7,301,987	7,098,223
Other OpEx	0	0	0
Indirect Expenses	7,708,413	7,301,987	7,098,223
Total Operating Expenses	26,992,569	25,709,038	26,295,560
Operating Income	4,240,223	4,033,889	3,579,420
Non-Op Net Interest Income	84,631	53,476	28,780
Other Non-Op	(125,625)	115,358	213,849
Non-Op Income	(40,994)	168,834	242,629
EBT Continuing	4,199,229	4,202,723	3,822,049
Taxation (current)	1,288,919	1,281,789	1,196,776
Taxation (deferred)	(50,715)	7,169	(5,928)
Taxation	1,238,204	1,288,958	1,190,848
EAT Continuing	2,961,025	2,913,765	2,631,201
Net Income	2,961,022	2,913,762	2,631,200
Dividends Per Share	47	43	41
EPS - Basic - Cont	137.65	135.18	121.41
EPS - Primary	137.65	135.18	121.41
EPS -Diluted - Cont	137.65	135.18	121.41
EPS - Diluted	137.65	135.18	121.41
Shares (primary)	21,512	21,554	21,672
Shares (diluted)	21,512	21,554	21,672

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,994,808	22,247,268
Short Term Investments	597,608	100,030
Cash, Equivs & STI	24,592,416	22,347,298
Receivables	5,228,163	4,913,415
Raw Materials	1,330,596	1,177,819
WIP	537,861	549,602
Inventories - Other	2,671,343	2,558,634
Inventories	4,539,800	4,286,055
Other Current Assets	597,870	728,759
Current Assets	34,958,249	32,275,527
Net PPE	23,163,939	22,655,755
Intangibles Excl Goodwill	775,263	995,651
Intangibles	775,263	995,651
Other LT Assets	8,110,689	8,708,094
LT Assets	32,049,891	32,359,500
Total Assets	67,008,141	64,635,028
Accounts Payable	1,398,244	1,251,833
Accounts Payable & Accrued Expenses	1,398,244	1,251,833
Current Debt	...	85,727
Current Debt and Capital Leases	...	85,727
Other Current Liabilities	3,366,076	3,251,313
Current Liabilities	4,764,320	4,588,873
Long-Term Obligations	0	0
Deferred LT Liability Charges	969,253	934,155
Pensions & OPEB	1,876,786	2,003,304
Other LT Liabilities	552,689	535,865
LT Liabilities	3,398,728	3,473,324
Total Liabilities	8,163,048	8,062,197
Net Assets	58,845,093	56,572,831
Common Share Capital	2,310,056	2,310,056
Share Premium	3,327,417	3,327,417
Retained Earnings	53,167,267	51,178,960
Treasury Stock	852,488	928,188
Other Equity	892,840	684,585
Shareholders' Equity	58,845,092	56,572,830
Total Liabilities & Stockholders' Equity	67,008,141	64,635,028
Net Current Assets	30,193,929	27,686,654
Total Assets Less Current Liabilities	62,243,821	60,046,155
Shares Outstanding	21,595	21,508

Recent Dividends:
1. Soft 99 Corp Osaka common.
No dividends paid.
Annual Dividends:
1. Soft 99 Corp Osaka common.
No dividends paid.

SOFTBANK GROUP CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	6,756,500,000
Other Revenue	...	...	0
Revenue	7,798,650,000	7,243,752,000	6,756,500,000
Direct Expenses	3,782,511,000	3,489,549,000	3,214,108,000
Gross Profit	4,016,139,000	3,754,203,000	3,542,392,000
SG&A	4,020,928,000	3,024,409,000	2,982,383,000
Other OpEx	0	0	0
Indirect Expenses	4,020,928,000	3,024,409,000	2,982,383,000
Total Operating Expenses	7,803,439,000	6,513,958,000	6,196,491,000
Operating Income	(4,789,000)	729,794,000	560,009,000
Non-Op For Curr Gains	(271,009,000)	27,055,000	(703,122,000)
Non-Op Gains	7,286,496,000	3,701,107,000	(559,350,000)
Other Non-Op	(875,793,000)	(2,753,235,000)	760,264,000
Non-Op Income	6,139,694,000	974,927,000	(502,208,000)
EBT Continuing	6,134,905,000	1,704,721,000	57,801,000
Taxation	502,929,000	101,613,000	(151,416,000)
EAT Continuing	5,631,976,000	1,603,108,000	209,217,000
Min Ints	(629,705,000)	(449,776,000)	(436,863,000)
Net Income	4,983,632,000	1,134,510,000	(250,495,000)
Pref Divs & Similar	18,639,000	18,822,000	22,849,000
Net Income to Common	4,964,993,000	1,115,688,000	(273,344,000)
Dividends Per Share	13.79	5.60	5.47
EPS - Basic - Cont	873.51	195.21	(42.75)
EPS - Primary	873.51	195.21	(42.75)
EPS -Diluted - Cont	872.47	194.85	(43.55)
EPS - Diluted	872.47	194.85	(43.55)
Shares (primary)	5,705,306	5,811,928	5,859,828
Shares (diluted)	5,705,306	5,816,092	5,859,828

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,362,150,000	3,713,028,000
Short Term Investments	2,135,608,000	1,485,877,000
Cash, Equivs & STI	7,497,758,000	5,198,905,000
Receivables	3,302,622,000	3,008,144,000
Inventories	240,179,000	198,291,000
Assets Held for Sale (ST)	...	550,440,000
Other Current Assets	775,042,000	477,138,000
Current Assets	11,815,601,000	9,432,918,000
Net PPE	3,446,559,000	2,830,185,000
LT Investments	32,201,289,000	22,721,610,000
Goodwill	7,314,532,000	5,781,931,000
Intangibles Excl Goodwill	2,469,843,000	2,414,562,000
Intangibles	9,784,375,000	8,196,493,000
Deferred LT Asset Charges	273,591,000	207,987,000
Other LT Assets	3,228,132,000	1,624,563,000
LT Assets	48,933,946,000	35,580,838,000
Total Assets	60,749,547,000	45,013,756,000
Accounts Payable	3,616,646,000	3,036,349,000
Accounts Payable & Accrued Expenses	3,616,646,000	3,036,349,000
Current Debt	7,251,630,000	5,629,648,000
Current Capital Lease Obligations	184,666,000	165,355,000
Current Debt and Capital Leases	7,436,296,000	5,795,003,000
Other Current Liabilities	3,780,606,000	3,770,318,000
Current Liabilities	14,833,548,000	12,601,670,000
Long-Term Obligations	18,227,270,000	13,118,347,000
Deferred LT Liability Charges	1,443,678,000	924,392,000
Other LT Liabilities	5,776,619,000	4,416,321,000
Minorities (BS)	2,846,609,000	2,391,485,000
LT Liabilities	25,447,567,000	18,459,060,000
Total Liabilities	43,127,724,000	33,452,215,000
Net Assets	17,621,823,000	11,561,541,000
Common Share Capital	238,772,000	238,772,000
Share Premium	3,510,713,000	3,376,724,000
Retained Earnings	7,323,791,000	2,701,792,000
Accum Other Comp Inc	6,573,308,000	5,500,504,000
Treasury Stock	24,761,000	256,251,000
Other Equity	0	0
Shareholders' Equity	17,621,823,000	11,561,541,000
Total Liabilities & Stockholders' Equity	60,749,547,000	45,013,756,000
Net Current Assets	(3,017,947,000)	(3,168,752,000)
Total Assets Less Current Liabilities	45,915,999,000	32,412,086,000
Shares Outstanding	5,698,924	5,750,385

Recent Dividends:
1. SoftBank Group Corp common.

ExDate	Amt	Declared	Record	Payable
	0.08		03/31/2023	07/07/2023
	0.08		09/29/2023	12/22/2023
	0.07		03/28/2024	07/09/2024
	0.07		09/30/2024	12/18/2024
	0.08		03/31/2025	07/15/2025
	0.07		09/30/2025	12/17/2025

2. SoftBank Group Corp American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	22.00		03/31/2023	06/22/2023
	22.00		09/30/2023	12/08/2023
	22.00		03/31/2024	06/24/2024
	22.00		09/30/2024	12/03/2024
	22.00		03/31/2025	06/30/2025
	22.00		09/30/2025	12/02/2025

After 4-for-1 split: No dividends paid.
After 300% split:

ExDate	Amt	Declared	Record	Payable
	5.50		03/31/2026	06/25/2026

5. SoftBank Group Corp common.
No dividends paid.
Annual Dividends:
1. SoftBank Group Corp common.

2023.....0.15 2024.....0.14 2025.....0.15

2. SoftBank Group Corp American Depositary Receipt.

2023 ..... 44.00 2024 ..... 44.00 2025 ..... 44.00

After 4-for-1 split: No dividends paid.
After 300% split:
2026.....5.50
5. SoftBank Group Corp common.
No dividends paid.

SOKEN CHEMICAL & ENGINEERING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	47,967,991	47,633,842	41,318,286
Direct Expenses	31,869,308	31,855,681	28,774,017
Gross Profit	16,098,683	15,778,161	12,544,269
SG&A	9,927,437	9,430,695	8,715,379
Other OpEx	0	0	0
Indirect Expenses	9,927,437	9,430,695	8,715,379
Total Operating Expenses	41,796,745	41,286,376	37,489,396
Operating Income	6,171,246	6,347,466	3,828,890
Non-Op Net Interest Income	(46,198)	(45,537)	(70,116)
Non-Op For Curr Gains	98,632	6,089	148,117
Other Non-Op	(354,551)	(146,281)	(106,964)
Non-Op Income	(302,117)	(185,729)	(28,963)

EBT Continuing	5,869,129	6,161,737	3,799,927
Taxation (current)	1,728,563	1,839,502	1,226,443
Taxation (deferred)	93,762	(56,295)	(55,815)
Taxation	1,822,325	1,783,207	1,170,628
EAT Continuing	4,046,804	4,378,530	2,629,299
Net Income	4,046,801	4,378,530	2,629,299
Dividends Per Share	75	62.50	95
EPS - Basic - Cont	243.93	264.18	317.69
EPS - Primary	243.93	264.18	317.69
EPS -Diluted - Cont	243.93	264.18	317.69
EPS - Diluted	243.93	264.18	317.69
Shares (primary)	16,590	16,574	8,276
Shares (diluted)	16,590	16,574	8,276

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,860,545	8,413,644
Short Term Investments	10,500,000	7,500,000
Cash, Equivs & STI	17,360,545	15,913,644
Receivables	12,854,863	11,342,652
Raw Materials	1,560,939	1,716,581
WIP	67,141	53,509
Inventories - Other	4,934,481	4,014,094
Inventories	6,562,561	5,784,184
Other Current Assets	1,415,941	394,701
Current Assets	38,193,910	33,435,181
Net PPE	18,792,135	18,883,370
Intangibles Excl Goodwill	725,050	669,370
Intangibles	725,050	669,370
Other LT Assets	997,467	1,126,967
LT Assets	20,514,652	20,679,707
Total Assets	58,708,563	54,114,889
Accounts Payable	6,732,228	6,927,702
Accrued Exps	44,500	52,000
Accounts Payable & Accrued Expenses	6,776,728	6,979,702
Current Debt	4,363,947	2,464,226
Current Debt and Capital Leases	4,363,947	2,464,226
Other Current Liabilities	4,960,845	3,851,684
Current Liabilities	16,101,520	13,295,612
Long-Term Obligations	167,752	1,671,213
Pensions & OPEB	805,080	1,008,915
Other LT Liabilities	140,876	135,993
LT Liabilities	1,113,708	2,816,121
Total Liabilities	17,215,229	16,111,734
Net Assets	41,493,334	38,003,155
Common Share Capital	3,361,563	3,361,563
Share Premium	3,449,772	3,435,340
Retained Earnings	29,044,574	26,034,025
Treasury Stock	3,050	12,156
Other Equity	5,640,474	5,184,383
Shareholders' Equity	41,493,333	38,003,155
Total Liabilities & Stockholders' Equity	58,708,563	54,114,889
Net Current Assets	22,092,390	20,139,569
Total Assets Less Current Liabilities	42,607,043	40,819,277
Shares Outstanding	16,595	16,580

Recent Dividends:

1. Soken Chemical & Engineering Co Ltd common.

No dividends paid.

Annual Dividends:

1. Soken Chemical & Engineering Co Ltd common.

No dividends paid.

SOKENSHA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,883,573
Other Revenue	...	...	0
Revenue	4,751,616	4,950,632	4,883,573
Direct Expenses	3,551,777	3,705,487	3,672,747
Gross Profit	1,199,839	1,245,145	1,210,826
SG&A	1,178,762	1,179,264	1,186,724
Other OpEx	0	0	0
Indirect Expenses	1,178,762	1,179,264	1,186,724
Total Operating Expenses	4,730,539	4,884,751	4,859,471
Operating Income	21,077	65,881	24,102
Non-Op Net Interest Income	(6,890)	(4,940)	(4,207)
Other Non-Op	23,389	8,451	6,430
Non-Op Income	16,499	3,511	2,223
EBT Continuing	37,576	69,392	26,325
Taxation (current)	4,814	39,176	11,222
Taxation (deferred)	15,761	(17,330)	7,347
Taxation	20,575	21,846	18,569
EAT Continuing	17,001	47,546	7,756
Net Income	17,001	47,545	7,756
Dividends Per Share	20	20	20
EPS - Basic - Cont	24.30	67.94	11.08
EPS - Primary	24.30	67.94	11.08
EPS -Diluted - Cont	24.30	67.94	11.08
EPS - Diluted	24.30	67.94	11.08
Shares (primary)	700	700	700
Shares (diluted)	700	700	700

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,344,236	1,246,139
Cash, Equivs & STI	1,344,236	1,246,139
Receivables	637,701	681,953
Raw Materials	34,347	30,950
WIP	886	559
Finished Goods	317,309	300,733
Inventories - Other	0	0
Inventories	352,542	332,242
Other Current Assets	55,117	37,221
Current Assets	2,389,596	2,297,555
Net PPE	194,869	207,664
Intangibles Excl Goodwill	14,115	17,896
Intangibles	14,115	17,896
Other LT Assets	449,163	420,577
LT Assets	658,147	646,137
Total Assets	3,047,743	2,943,693
Accounts Payable	420,791	411,781
Accrued Exps	24,830	26,915
Accounts Payable & Accrued Expenses	445,621	438,696
Current Debt	638,467	489,194
Current Capital Lease Obligations	5,168	6,731
Current Debt and Capital Leases	643,635	495,925
Other Current Liabilities	101,505	144,140
Current Liabilities	1,190,761	1,078,761
Long-Term Obligations	331,368	354,825
Deferred LT Liability Charges	13,663	...
Pensions & OPEB	295,396	319,658
Other LT Liabilities	31,162	29,874
LT Liabilities	671,589	704,357
Total Liabilities	1,862,351	1,783,118
Net Assets	1,185,392	1,160,575
Common Share Capital	920,465	920,465
Share Premium	45,965	45,965
Retained Earnings	163,805	160,799
Treasury Stock	11,378	11,154
Other Equity	66,535	44,499
Shareholders' Equity	1,185,392	1,160,574
Total Liabilities & Stockholders' Equity	3,047,743	2,943,693
Net Current Assets	1,198,835	1,218,794
Total Assets Less Current Liabilities	1,856,982	1,864,932
Shares Outstanding	700	700

Recent Dividends:

1. Sokensha Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sokensha Co Ltd common.

No dividends paid.

SOLASTO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	135,139,000
Other Revenue	...	...	0
Revenue	141,144,000	137,435,000	135,139,000
Direct Expenses	117,852,000	115,034,000	113,205,000
Gross Profit	23,292,000	22,401,000	21,934,000
SG&A	15,946,000	15,383,000	16,416,000
Other OpEx	0	0	0
Indirect Expenses	15,946,000	15,383,000	16,416,000
Total Operating Expenses	133,798,000	130,417,000	129,621,000
Operating Income	7,346,000	7,018,000	5,518,000
Non-Op Net Interest Income	(256,000)	(287,000)	(288,000)
Other Non-Op	(731,000)	(276,000)	(1,085,000)
Non-Op Income	(987,000)	(563,000)	(1,373,000)
EBT Continuing	6,359,000	6,455,000	4,145,000
Taxation (current)	2,662,000	2,374,000	2,205,000
Taxation (deferred)	(44,000)	118,000	(321,000)
Taxation	2,618,000	2,492,000	1,884,000
EAT Continuing	3,741,000	3,963,000	2,261,000
Net Income	3,740,000	3,961,000	2,257,000
Dividends Per Share	11	20	20
EPS - Basic - Cont	40.82	42.94	24.11
EPS - Primary	40.82	42.94	24.11
EPS -Diluted - Cont	40.82	42.94	24.11
EPS - Diluted	40.82	42.94	24.11
Shares (primary)	91,636	92,240	93,662
Shares (diluted)	91,636	92,240	93,662

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,212,000	14,004,000
Cash, Equivs & STI	12,212,000	14,004,000
Receivables	15,526,000	14,955,000
Raw Materials	116,000	142,000
Inventories - Other	0	0
Inventories	116,000	142,000
Other Current Assets	2,416,000	2,065,000
Current Assets	30,270,000	31,166,000
Net PPE	16,380,000	17,013,000
Intangibles Excl Goodwill	12,585,000	14,816,000
Intangibles	12,585,000	14,816,000
Other LT Assets	6,973,000	7,101,000
LT Assets	35,938,000	38,930,000
Total Assets	66,209,000	70,097,000
Accrued Exps	3,990,000	3,584,000
Accounts Payable & Accrued Expenses	3,990,000	3,584,000
Current Debt	4,782,000	4,782,000
Current Debt and Capital Leases	4,782,000	4,782,000
Other Current Liabilities	13,833,000	13,996,000
Current Liabilities	22,605,000	22,362,000
Long-Term Obligations	13,334,000	18,294,000
Deferred LT Liability Charges	783,000	757,000
Pensions & OPEB	2,233,000	2,150,000
Other LT Liabilities	3,793,000	3,849,000
LT Liabilities	20,143,000	25,050,000
Total Liabilities	42,749,000	47,412,000
Net Assets	23,460,000	22,685,000
Common Share Capital	686,000	686,000
Share Premium	5,563,000	5,575,000
Retained Earnings	19,553,000	17,745,000
Treasury Stock	2,502,000	1,444,000
Other Equity	159,000	122,000
Shareholders' Equity	23,459,000	22,684,000
Total Liabilities & Stockholders' Equity	66,209,000	70,097,000
Net Current Assets	7,665,000	8,804,000
Total Assets Less Current Liabilities	43,604,000	47,735,000
Shares Outstanding	90,551	92,259

Recent Dividends:

1. Solasto Corp common.

No dividends paid.

Annual Dividends:

1. Solasto Corp common.

No dividends paid.

SOLEKIA LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	30,381,506	28,025,172	25,178,234
Direct Expenses	24,101,882	22,627,841	20,165,580
Gross Profit	6,279,624	5,397,331	5,012,654
SG&A	3,659,985	3,670,246	3,404,005
Other OpEx	0	0	0
Indirect Expenses	3,659,985	3,670,246	3,404,005
Total Operating Expenses	27,761,867	26,298,087	23,569,585
Operating Income	2,619,639	1,727,085	1,608,649
Non-Op Net Interest Income	(23,058)	(19,186)	(22,175)
Non-Op For Curr Gains	20,154	(2,998)	33,674
Other Non-Op	32,980	37,981	35,553
Non-Op Income	30,076	15,797	47,052
EBT Continuing	2,649,715	1,742,882	1,655,701
Taxation (current)	872,769	625,713	489,360
Taxation (deferred)	76,763	36,397	120,645
Taxation	949,532	662,110	610,005
EAT Continuing	1,700,183	1,080,772	1,045,696
Net Income	1,700,184	1,080,772	1,045,695
Dividends Per Share	70	65	60
EPS - Basic - Cont	1,967.92	1,250.81	1,210.08
EPS - Primary	1,967.92	1,250.81	1,210.08
EPS -Diluted - Cont	1,967.92	1,250.81	1,210.08
EPS - Diluted	1,967.92	1,250.81	1,210.08
Shares (primary)	864	864	864
Shares (diluted)	864	864	864

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,487,624	10,447,493
Cash, Equivs & STI	12,487,624	10,447,493
Receivables	6,589,717	7,793,097
WIP	79,997	80,655
Finished Goods	1,757,415	1,476,301
Inventories - Other	0	0
Inventories	1,837,412	1,556,956
Other Current Assets	905,715	177,032
Current Assets	21,820,468	19,974,578
Net PPE	1,064,168	1,024,546
Intangibles Excl Goodwill	17,466	19,714
Intangibles	17,466	19,714
Other LT Assets	1,254,407	1,256,812
LT Assets	2,336,041	2,301,072
Total Assets	24,156,509	22,275,651
Accounts Payable	4,113,008	5,625,127
Accrued Exps	346,800	345,600
Accounts Payable & Accrued Expenses	4,459,808	5,970,727
Current Debt	2,190,800	1,580,000
Current Capital Lease Obligations	342,696	…
Current Debt and Capital Leases	2,533,496	1,580,000
Other Current Liabilities	2,029,411	1,623,065
Current Liabilities	9,022,715	9,173,792
Long-Term Obligations	2,012,267	1,400,000
Pensions & OPEB	245,235	533,168
Other LT Liabilities	56,112	57,783
LT Liabilities	2,313,614	1,990,951
Total Liabilities	11,336,329	11,164,743
Net Assets	12,820,180	11,110,908
Common Share Capital	2,293,007	2,293,007
Share Premium	2,359,610	2,359,610
Retained Earnings	7,889,351	6,245,329
Treasury Stock	6,347	4,832
Other Equity	284,559	217,793
Shareholders' Equity	12,820,180	11,110,907
Total Liabilities & Stockholders' Equity	24,156,509	22,275,651
Net Current Assets	12,797,753	10,800,786
Total Assets Less Current Liabilities	15,133,794	13,101,859
Shares Outstanding	864	864

Recent Dividends:

1. Solekia Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Solekia Ltd (Japan) common.

No dividends paid.

SOMAR CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	26,649,900
Other Revenue	…	…	0
Revenue	31,200,216	30,363,512	26,649,900
Direct Expenses	24,384,174	23,795,859	21,125,677
Gross Profit	6,816,042	6,567,653	5,524,223
SG&A	4,211,610	3,997,355	3,726,959
Other OpEx	0	0	0
Indirect Expenses	4,211,610	3,997,355	3,726,959
Total Operating Expenses	28,595,784	27,793,214	24,852,636
Operating Income	2,604,432	2,570,298	1,797,264
Non-Op Net Interest Income	24,753	54,208	36,258
Non-Op For Curr Gains	(13,511)	(20,103)	6,931
Other Non-Op	(182,878)	734,821	(309,383)
Non-Op Income	(171,636)	768,926	(266,194)
EBT Continuing	2,432,796	3,339,224	1,531,070
Taxation (current)	1,046,471	634,148	358,540
Taxation (deferred)	(102,156)	118,480	(198,304)
Taxation	944,315	752,628	160,236
EAT Continuing	1,488,481	2,586,596	1,370,834
Min Ints	…	…	224
Net Income	1,488,479	2,586,595	1,371,057
Dividends Per Share	100	100	70
EPS - Basic - Cont	768.06	1,334.37	707.06
EPS - Primary	768.06	1,334.37	707.06
EPS -Diluted - Cont	768.06	1,334.37	707.06
EPS - Diluted	768.06	1,334.37	707.06
Shares (primary)	1,938	1,938	1,939
Shares (diluted)	1,938	1,938	1,939

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,391,043	8,978,283
Cash, Equivs & STI	11,391,043	8,978,283
Receivables	8,881,661	8,686,835
Inventories	5,547,951	4,664,187
Other Current Assets	550,959	404,084
Current Assets	26,371,614	22,733,389
Net PPE	4,789,752	4,628,280
Intangibles Excl Goodwill	120,113	113,213
Intangibles	120,113	113,213
Other LT Assets	3,939,648	3,497,407
LT Assets	8,849,513	8,238,900
Total Assets	35,221,128	30,972,290
Accounts Payable	4,086,694	3,201,792
Accrued Exps	199,000	169,000
Accounts Payable & Accrued Expenses	4,285,694	3,370,792
Current Debt	156,540	4,000,000
Current Debt and Capital Leases	156,540	4,000,000
Other Current Liabilities	1,483,091	1,549,191
Current Liabilities	5,925,325	8,919,983
Long-Term Obligations	6,000,000	1,000,000
Deferred LT Liability Charges	373,196	270,831
Pensions & OPEB	5,995	5,330
Other LT Liabilities	580,612	603,130
LT Liabilities	6,959,803	1,879,291
Total Liabilities	12,885,128	10,799,274
Net Assets	22,336,000	20,173,016
Common Share Capital	5,115,224	5,115,224
Share Premium	4,473,939	4,473,939
Retained Earnings	8,151,777	6,857,108
Treasury Stock	65,349	63,564
Other Equity	4,660,408	3,790,309
Shareholders' Equity	22,335,999	20,173,016
Total Liabilities & Stockholders' Equity	35,221,128	30,972,290
Net Current Assets	20,446,289	13,813,406
Total Assets Less Current Liabilities	29,295,803	22,052,307
Shares Outstanding	1,938	1,938

Recent Dividends:

1. Somar Corp common.

No dividends paid.

Annual Dividends:

1. Somar Corp common.

No dividends paid.

SONOCOM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	2,134,286
Other Revenue	…	…	0
Revenue	2,712,844	2,423,115	2,134,286
Direct Expenses	1,839,398	1,673,192	1,522,693
Gross Profit	873,446	749,923	611,593
SG&A	541,041	547,960	474,547
Other OpEx	0	0	0
Indirect Expenses	541,041	547,960	474,547
Total Operating Expenses	2,380,439	2,221,152	1,997,240
Operating Income	332,405	201,963	137,046
Non-Op Net Interest Income	98,611	102,005	74,284
Non-Op For Curr Gains	14,621	(13,151)	52,845
Other Non-Op	14,067	37,912	115,501
Non-Op Income	127,299	126,766	242,630
EBT Continuing	459,704	328,729	379,676
Taxation (current)	176,749	127,714	128,327
Taxation (deferred)	(21,493)	(9,704)	10,451
Taxation	155,256	118,010	138,778
EAT Continuing	304,448	210,719	240,898
Net Income	304,451	210,719	240,899
Dividends Per Share	13	12	12
EPS - Basic - Cont	83.86	58.53	67.20
EPS - Primary	83.86	58.53	67.20
EPS -Diluted - Cont	83.86	58.53	67.20
EPS - Diluted	83.86	58.53	67.20
Shares (primary)	3,630	3,600	3,585
Shares (diluted)	3,630	3,600	3,585

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,959,129	3,767,450
Short Term Investments	550,787	314,301
Cash, Equivs & STI	4,509,916	4,081,751
Receivables	833,332	796,738
Raw Materials	98,502	89,680
WIP	68,615	58,566
Finished Goods	4,461	3,904
Inventories - Other	0	0
Inventories	171,578	152,150
Prepayments (ST)	28,697	29,968
Other Current Assets	26,947	7,320
Current Assets	5,570,470	5,067,927
Net PPE	2,147,586	2,057,182
Intangibles Excl Goodwill	4,430	6,247
Intangibles	4,430	6,247
Other LT Assets	2,422,394	2,394,383
LT Assets	4,574,410	4,457,812
Total Assets	10,144,881	9,525,740
Accounts Payable	155,021	78,955
Accrued Exps	178,068	189,174
Accounts Payable & Accrued Expenses	333,089	268,129
Other Current Liabilities	169,558	108,994
Current Liabilities	502,647	377,123
Long-Term Obligations	0	0
Deferred LT Liability Charges	71,787	23,985
Pensions & OPEB	226,131	213,883
Other LT Liabilities	0	2
LT Liabilities	297,918	237,870

Total Liabilities	800,566	614,994
Net Assets	9,344,315	8,910,746
Common Share Capital	925,750	925,750
Share Premium	1,415,814	1,410,632
Retained Earnings	7,503,661	7,242,560
Treasury Stock	855,773	872,371
Other Equity	354,863	204,174
Shareholders' Equity	9,344,315	8,910,745
Total Liabilities & Stockholders' Equity	10,144,881	9,525,740
Net Current Assets	5,067,823	4,690,804
Total Assets Less Current Liabilities	9,642,234	9,148,617
Shares Outstanding	3,638	3,612

Recent Dividends:
1. Sonocom Co Ltd common.
No dividends paid.
Annual Dividends:
1. Sonocom Co Ltd common.
No dividends paid.

SOTETSU HOLDINGS INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	270,039,000
Other Revenue	...	...	0
Revenue	307,572,000	292,178,000	270,039,000
Direct Expenses	193,492,000	183,661,000	175,455,000
Gross Profit	114,080,000	108,517,000	94,584,000
SG&A	75,246,000	70,697,000	65,618,000
Other OpEx	0	0	0
Indirect Expenses	75,246,000	70,697,000	65,618,000
Total Operating Expenses	268,738,000	254,358,000	241,073,000
Operating Income	38,834,000	37,820,000	28,966,000
Non-Op Net Interest Income	(4,122,000)	(3,073,000)	(2,664,000)
Non-Op For Curr Gains	934,000	(128,000)	884,000
Other Non-Op	(750,000)	(4,094,000)	(2,369,000)
Non-Op Income	(3,938,000)	(7,295,000)	(4,149,000)
EBT Continuing	34,896,000	30,525,000	24,817,000
Taxation (current)	12,757,000	11,095,000	8,591,000
Taxation (deferred)	(2,704,000)	(2,968,000)	283,000
Taxation	10,053,000	8,127,000	8,874,000
EAT Continuing	24,843,000	22,398,000	15,943,000
Min Ints	5,000	10,000	137,000
Net Income	24,848,000	22,407,000	16,080,000
Dividends Per Share	70	65	50
EPS - Basic - Cont	258.56	228.84	164.13
EPS - Primary	258.56	228.84	164.13
EPS -Diluted - Cont	258.56	228.84	164.13
EPS - Diluted	258.56	228.84	164.13
Shares (primary)	96,102	97,919	97,974
Shares (diluted)	96,102	97,919	97,974

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,139,000	16,008,000
Short Term Investments	23,122,000	15,568,000
Cash, Equivs & STI	41,261,000	31,576,000
Receivables	20,906,000	15,912,000
Inventories	99,551,000	79,531,000
Other Current Assets	20,220,000	14,664,000
Current Assets	181,938,000	141,683,000
Net PPE	544,281,000	537,875,000
Intangibles Excl Goodwill	8,213,000	8,035,000
Intangibles	8,213,000	8,035,000
Other LT Assets	79,024,000	69,670,000
LT Assets	631,518,000	615,580,000
Total Assets	813,457,000	757,264,000
Accounts Payable	9,528,000	8,967,000
Accounts Payable & Accrued Expenses	9,528,000	8,967,000
Current Debt	67,242,000	78,961,000
Current Capital Lease Obligations	1,647,000	1,521,000
Current Debt and Capital Leases	68,889,000	80,482,000
Other Current Liabilities	65,917,000	54,681,000
Current Liabilities	144,334,000	144,130,000
Long-Term Obligations	373,355,000	336,506,000
Deferred LT Liability Charges	23,891,000	23,891,000
Pensions & OPEB	16,017,000	17,131,000
Other LT Liabilities	52,545,000	53,525,000
Minorities (BS)	76,000	94,000
LT Liabilities	465,808,000	431,053,000
Total Liabilities	610,218,000	575,278,000
Net Assets	203,239,000	181,986,000
Common Share Capital	38,803,000	38,803,000
Share Premium	26,981,000	26,981,000
Retained Earnings	123,597,000	105,044,000
Treasury Stock	4,791,000	1,923,000
Other Equity	18,648,000	13,080,000
Shareholders' Equity	203,238,000	181,985,000
Total Liabilities & Stockholders' Equity	813,457,000	757,264,000
Net Current Assets	37,604,000	(2,447,000)
Total Assets Less Current Liabilities	669,123,000	613,134,000
Shares Outstanding	95,969	97,283

Recent Dividends:
1. Sotetsu Holdings Inc. common.
No dividends paid.
Annual Dividends:
1. Sotetsu Holdings Inc. common.
No dividends paid.

SOTOH CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	10,709,664
Other Revenue	...	...	0
Revenue	10,715,238	10,043,078	10,709,664
Direct Expenses	9,515,895	9,106,722	9,398,304
Gross Profit	1,199,343	936,356	1,311,360
SG&A	1,428,553	1,083,078	969,552
Other OpEx	0	0	0
Indirect Expenses	1,428,553	1,083,078	969,552
Total Operating Expenses	10,944,448	10,189,800	10,367,856
Operating Income	(229,210)	(146,722)	341,808
Non-Op Net Interest Income	(6,331)	947	(178)
Non-Op For Curr Gains	(606)	(1,901)	(2,138)
Other Non-Op	977,066	446,623	2,494,192
Non-Op Income	970,129	445,669	2,491,876
EBT Continuing	740,919	298,947	2,833,684
Taxation (current)	154,385	28,842	33,613
Taxation (deferred)	70,950	(136,691)	96,003
Taxation	225,335	(107,849)	129,616
EAT Continuing	515,584	406,796	2,704,068
Net Income	515,584	406,794	2,704,066
Dividends Per Share	42	40	24
EPS - Basic - Cont	41.18	32.28	212.48
EPS - Primary	41.18	32.28	212.48
EPS -Diluted - Cont	41.18	32.28	212.48
EPS - Diluted	41.18	32.28	212.48
Shares (primary)	12,520	12,602	12,726
Shares (diluted)	12,520	12,602	12,726

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,259,474	1,901,351
Cash, Equivs & STI	1,259,474	1,901,351
Receivables	1,706,491	1,914,246
Raw Materials	334,515	332,820
WIP	490,940	452,472
Finished Goods	1,124,109	1,161,196
Inventories - Other	0	0
Inventories	1,949,564	1,946,488
Other Current Assets	77,498	177,027
Current Assets	4,993,027	5,939,112
Net PPE	6,615,440	6,225,095
Intangibles Excl Goodwill	52,531	61,196
Intangibles	52,531	61,196
Other LT Assets	8,131,483	7,690,543
LT Assets	14,799,454	13,976,834
Total Assets	19,792,482	19,915,946
Accounts Payable	686,048	863,596
Accrued Exps	250,160	230,459
Accounts Payable & Accrued Expenses	936,208	1,094,055
Current Debt	203,146	257,042
Current Capital Lease Obligations	3,645	2,419
Current Debt and Capital Leases	206,791	259,461
Other Current Liabilities	668,134	892,992
Current Liabilities	1,811,133	2,246,508
Long-Term Obligations	265,428	429,342
Deferred LT Liability Charges	1,707,479	1,273,998
Pensions & OPEB	612,531	663,033
Other LT Liabilities	485,383	476,139
LT Liabilities	3,070,821	2,842,512
Total Liabilities	4,881,954	5,089,021
Net Assets	14,910,528	14,826,925
Common Share Capital	100,000	100,000
Share Premium	3,957,316	4,365,768
Retained Earnings	9,281,792	9,282,258
Treasury Stock	1,375,780	1,462,503
Other Equity	2,947,199	2,541,402
Shareholders' Equity	14,910,527	14,826,925
Total Liabilities & Stockholders' Equity	19,792,482	19,915,946
Net Current Assets	3,181,894	3,692,604
Total Assets Less Current Liabilities	17,981,349	17,669,438
Shares Outstanding	12,186	12,587

Recent Dividends:
1. Sotoh Co., Ltd (Japan) common.
No dividends paid.
Annual Dividends:
1. Sotoh Co., Ltd (Japan) common.
No dividends paid.

SPACE SHOWER NETWORKS INC TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	16,362,679
Other Revenue	...	...	0
Revenue	22,858,256	20,637,129	16,362,679
Direct Expenses	16,042,746	15,168,578	13,294,405
Gross Profit	6,815,510	5,468,551	3,068,274
SG&A	4,858,507	4,591,100	2,450,153
Other OpEx	0	0	0
Indirect Expenses	4,858,507	4,591,100	2,450,153
Total Operating Expenses	20,901,253	19,759,678	15,744,558
Operating Income	1,957,003	877,451	618,121
Non-Op Net Interest Income	10,351	1,203	(20)
Non-Op For Curr Gains	21,773	(2,261)	17,220
Other Non-Op	28,659	(307,381)	(180,616)
Non-Op Income	60,783	(308,439)	(163,416)
EBT Continuing	2,017,786	569,012	454,705
Taxation (current)	690,376	249,669	161,805
Taxation (deferred)	71,200	(12,341)	1,315
Taxation	761,576	237,328	163,120
EAT Continuing	1,256,210	331,684	291,585
Min Ints	(58,329)	(44,125)	(11,416)
Net Income	1,197,880	287,555	280,166
Dividends Per Share	25	13	10
EPS - Basic - Cont	73.14	17.26	33.41
EPS - Primary	73.14	17.26	33.41
EPS -Diluted - Cont	73.14	17.26	33.41
EPS - Diluted	73.14	17.26	33.41
Shares (primary)	16,377	16,664	8,387
Shares (diluted)	16,377	16,664	8,387

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,072,994	6,489,456
Cash, Equivs & STI	7,072,994	6,489,456
Receivables	3,311,233	3,041,208
WIP	154,530	147,303
Supplies	7,340	8,420
Inventories - Other	90,642	43,977
Inventories	252,512	199,700
Other Current Assets	506,828	575,943
Current Assets	11,143,567	10,306,307
Net PPE	1,179,120	1,207,019
Intangibles Excl Goodwill	3,461,212	3,674,054
Intangibles	3,461,212	3,674,054
Other LT Assets	2,632,730	772,554
LT Assets	7,273,062	5,653,627
Total Assets	18,416,629	15,959,934
Accounts Payable	2,122,896	2,122,449
Accounts Payable & Accrued Expenses	2,122,896	2,122,449
Current Debt	0	66,400
Current Capital Lease Obligations	2,882	760
Current Debt and Capital Leases	2,882	67,160
Other Current Liabilities	6,505,678	4,888,385
Current Liabilities	8,631,456	7,077,994
Long-Term Obligations	0	0
Deferred LT Liability Charges	198,360	214,890
Pensions & OPEB	579,408	553,899
Other LT Liabilities	68,633	31,047
Minorities (BS)	103,136	62,741
LT Liabilities	846,401	799,836
Total Liabilities	9,580,993	7,940,571
Net Assets	8,835,636	8,019,363
Common Share Capital	100,000	100,000
Share Premium	5,825,321	5,819,382
Retained Earnings	3,285,299	2,302,452
Treasury Stock	374,986	202,471
Other Equity	1	0
Shareholders' Equity	8,835,635	8,019,363
Total Liabilities & Stockholders' Equity	18,416,629	15,959,934
Net Current Assets	2,512,111	3,228,313
Total Assets Less Current Liabilities	9,785,173	8,881,940
Shares Outstanding	16,288	16,541

Recent Dividends:

1. Space Shower Networks Inc Tokyo common.

No dividends paid.

Annual Dividends:

1. Space Shower Networks Inc Tokyo common.

No dividends paid.

SQUARE ENIX HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	356,344,000
Other Revenue	…	…	0
Revenue	297,661,000	324,506,000	356,344,000
Direct Expenses	138,712,000	161,840,000	188,975,000
Gross Profit	158,949,000	162,666,000	167,369,000
SG&A	104,213,000	122,085,000	134,810,000
Other OpEx	0	0	0
Indirect Expenses	104,213,000	122,085,000	134,810,000
Total Operating Expenses	242,925,000	283,925,000	323,785,000
Operating Income	54,736,000	40,581,000	32,559,000
Non-Op Net Interest Income	2,744,000	2,138,000	1,363,000
Non-Op For Curr Gains	7,213,000	(1,232,000)	9,304,000
Other Non-Op	(14,335,000)	(1,942,000)	(25,291,000)
Non-Op Income	(4,378,000)	(1,036,000)	(14,624,000)
EBT Continuing	50,358,000	39,545,000	17,935,000
Taxation (current)	19,882,000	5,440,000	10,597,000
Taxation (deferred)	827,000	6,370,000	(7,595,000)
Taxation	20,709,000	15,101,000	3,002,000
EAT Continuing	29,649,000	24,444,000	14,933,000
Min Ints	(30,000)	(26,000)	(21,000)
Net Income	29,616,000	24,414,000	14,912,000
Dividends Per Share	44.36	9.58	20.79
EPS - Basic - Cont	82.15	67.79	41.46
EPS - Primary	82.15	67.79	41.46
EPS -Diluted - Cont	82.08	67.79	41.43
EPS - Diluted	82.08	67.79	41.43
Shares (primary)	360,524	360,119	359,706
Shares (diluted)	360,819	360,142	359,919

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	276,054,000	247,760,000
Cash, Equivs & STI	276,054,000	247,760,000
Receivables	30,215,000	33,020,000
Raw Materials	519,000	856,000
Inventories - Other	52,182,000	51,776,000
Inventories	52,701,000	52,632,000
Other Current Assets	9,423,000	11,103,000
Current Assets	368,393,000	344,515,000
Net PPE	27,408,000	27,829,000
Intangibles Excl Goodwill	4,256,000	4,895,000
Intangibles	4,256,000	4,895,000
Other LT Assets	37,960,000	38,920,000
LT Assets	69,624,000	71,644,000
Total Assets	438,018,000	416,160,000
Accounts Payable	17,192,000	17,439,000
Accounts Payable & Accrued Expenses	17,192,000	17,439,000
Other Current Liabilities	57,538,000	49,921,000
Current Liabilities	74,730,000	67,360,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	535,000	465,000
Pensions & OPEB	4,417,000	4,392,000
Other LT Liabilities	9,111,000	7,574,000
Minorities (BS)	346,000	304,000
LT Liabilities	14,063,000	12,431,000
Total Liabilities	89,139,000	80,096,000
Net Assets	348,879,000	336,064,000
Common Share Capital	24,039,000	24,039,000
Share Premium	55,213,000	54,678,000
Retained Earnings	283,430,000	272,434,000
Treasury Stock	7,130,000	7,452,000
Other Equity	(6,674,000)	(7,635,000)
Shareholders' Equity	348,878,000	336,064,000
Total Liabilities & Stockholders' Equity	438,018,000	416,160,000
Net Current Assets	293,663,000	277,155,000
Total Assets Less Current Liabilities	363,288,000	348,800,000
Shares Outstanding	360,619	360,300

Recent Dividends:

1. Square Enix Holdings Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	114.00		03/31/2023	06/05/2023
	10.00		09/30/2023	12/05/2023
	28.00		03/31/2024	06/03/2024
	28.00		09/30/2024	12/06/2024
	101.00		03/31/2025	06/05/2025

2. Square Enix Holdings Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.41		03/31/2023	06/20/2023
	0.03		09/29/2023	12/19/2023
	0.09		03/28/2024	06/17/2024
	0.09		09/30/2024	12/20/2024
	0.35		03/31/2025	06/20/2025

After 200% split:

ExDate	Amt	Declared	Record	Payable
	0.17		09/30/2025	12/19/2025
	0.08		03/31/2026	06/22/2026

4. Square Enix Holdings Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	54.00		09/30/2025	12/05/2025
	25.00		03/31/2026	06/05/2026

Annual Dividends:

1. Square Enix Holdings Co Ltd common.

2023 ..... 124.00 2024 ..... 56.00 2025 ..... 101.00

2. Square Enix Holdings Co Ltd American Depositary Receipts.

2023.....0.44 2024.....0.18 2025.....0.35

After 200% split:

2025.....0.17 2026.....0.08

4. Square Enix Holdings Co Ltd common.

2025 ..... 54.00 2026 ..... 25.00

SRA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	53,279,000	51,617,000	47,125,000
Direct Expenses	39,536,000	38,437,000	35,174,000
Gross Profit	13,743,000	13,180,000	11,951,000
SG&A	5,498,000	5,238,000	5,043,000
Other OpEx	0	0	0
Indirect Expenses	5,498,000	5,238,000	5,043,000
Total Operating Expenses	45,034,000	43,675,000	40,217,000
Operating Income	8,245,000	7,942,000	6,908,000
Non-Op Net Interest Income	238,000	170,000	169,000
Non-Op For Curr Gains	722,000	(171,000)	1,397,000
Other Non-Op	83,000	(1,541,000)	(823,000)
Non-Op Income	1,043,000	(1,542,000)	743,000
EBT Continuing	9,288,000	6,400,000	7,651,000
Taxation (current)	3,493,000	2,955,000	3,137,000
Taxation (deferred)	64,000	8,000	(74,000)
Taxation	3,557,000	2,963,000	3,063,000
EAT Continuing	5,731,000	3,437,000	4,588,000
Min Ints	(127,000)	(59,000)	…
Net Income	5,601,000	3,377,000	4,585,000
Dividends Per Share	200	180	160
EPS - Basic - Cont	443.34	267.48	367.82
EPS - Primary	443.34	267.48	367.82
EPS -Diluted - Cont	443.34	267.19	366.34
EPS - Diluted	443.34	267.19	366.34
Shares (primary)	12,634	12,626	12,465
Shares (diluted)	12,634	12,639	12,513

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,936,000	19,820,000
Short Term Investments	198,000	1,854,000
Cash, Equivs & STI	21,134,000	21,674,000
Receivables	11,961,000	11,376,000
WIP	739,000	737,000
Inventories - Other	1,494,000	4,117,000
Inventories	2,233,000	4,854,000
Other Current Assets	645,000	612,000
Current Assets	35,973,000	38,516,000
Net PPE	199,000	169,000
Intangibles Excl Goodwill	795,000	734,000
Intangibles	795,000	734,000
Other LT Assets	14,952,000	12,029,000
LT Assets	15,946,000	12,932,000
Total Assets	51,920,000	51,448,000
Accounts Payable	4,362,000	7,726,000
Accrued Exps	2,637,000	1,830,000
Accounts Payable & Accrued Expenses	6,999,000	9,556,000
Current Debt	70,000	70,000
Current Debt and Capital Leases	70,000	70,000
Other Current Liabilities	6,968,000	7,017,000
Current Liabilities	14,037,000	16,643,000
Long-Term Obligations	0	0
Deferred LT Liability		

Charges	1,011,000	696,000
Pensions & OPEB	2,825,000	2,998,000
Other LT Liabilities	15,000	7,000
Minorities (BS)	426,000	298,000
LT Liabilities	3,851,000	3,701,000
Total Liabilities	18,314,000	20,642,000
Net Assets	33,606,000	30,806,000
Common Share Capital	1,000,000	1,000,000
Share Premium	5,471,000	5,471,000
Retained Earnings	26,055,000	22,854,000
Treasury Stock	2,083,000	2,083,000
Other Equity	3,162,000	3,563,000
Shareholders' Equity	33,605,000	30,805,000
Total Liabilities & Stockholders' Equity	51,920,000	51,448,000
Net Current Assets	21,936,000	21,873,000
Total Assets Less Current Liabilities	37,883,000	34,805,000
Shares Outstanding	12,634	12,634

Recent Dividends:
1. SRA Holdings Inc common.
No dividends paid.
Annual Dividends:
1. SRA Holdings Inc common.
No dividends paid.

SRS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	60,228,472
Other Revenue	…	…	0
Revenue	76,421,955	67,478,441	60,228,472
Direct Expenses	26,290,091	22,914,978	20,792,382
Gross Profit	50,131,864	44,563,463	39,436,090
SG&A	47,080,584	41,884,658	37,278,789
Other OpEx	0	0	0
Indirect Expenses	47,080,584	41,884,658	37,278,789
Total Operating Expenses	73,370,675	64,799,636	58,071,171
Operating Income	3,051,280	2,678,805	2,157,301
Non-Op Net Interest Income	(148,862)	(123,943)	(101,092)
Non-Op For Curr Gains	30,240	872	65,708
Other Non-Op	(10,731)	(942,523)	(150,575)
Non-Op Income	(129,353)	(1,065,594)	(185,959)
EBT Continuing	2,921,927	1,613,211	1,971,342
Taxation (current)	886,001	539,294	495,036
Taxation (deferred)	266,105	47,972	(405,555)
Taxation	1,152,106	587,266	89,481
EAT Continuing	1,769,821	1,025,945	1,881,861
Min Ints	(75,136)	(100,139)	(83,480)
Net Income	1,694,682	925,802	1,798,378
Dividends Per Share	10	7.50	7.50
EPS - Basic - Cont	40.98	22.39	43.49
EPS - Primary	40.98	22.39	43.49
EPS -Diluted - Cont	36.82	20.65	43.49
EPS - Diluted	36.82	20.65	43.49
Shares (primary)	41,352	41,351	41,351
Shares (diluted)	46,026	44,833	41,351

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,287,030	12,567,643
Short Term Investments	69,292	68,204
Cash, Equivs & STI	13,356,322	12,635,847
Receivables	3,460,311	3,184,189
Raw Materials	1,503,120	1,384,438
Inventories - Other	53,258	59,140
Inventories	1,556,378	1,443,578
Other Current Assets	946,351	826,902
Current Assets	19,319,362	18,090,516
Net PPE	12,335,237	11,084,839
Intangibles Excl Goodwill	8,137,237	8,439,224
Intangibles	8,137,237	8,439,224
Other LT Assets	7,269,868	8,219,745
LT Assets	27,742,342	27,743,808
Total Assets	47,145,623	45,944,050
Accounts Payable	2,348,377	2,142,550
Accounts Payable & Accrued Expenses	2,348,377	2,142,550
Current Debt	3,015,183	2,708,200
Current Capital Lease Obligations	128,940	194,133
Current Debt and Capital Leases	3,144,123	2,902,333
Other Current Liabilities	6,567,880	6,139,584
Current Liabilities	12,060,380	11,184,467
Long-Term Obligations	13,196,861	13,952,578
Deferred LT Liability Charges	204,724	780,969
Pensions & OPEB	493,628	403,728
Other LT Liabilities	2,748,639	2,600,623
Minorities (BS)	598,396	523,259
LT Liabilities	16,643,852	17,737,898
Total Liabilities	29,302,628	29,445,625
Net Assets	17,842,995	16,498,425
Common Share Capital	11,077,683	11,077,683
Share Premium	4,482,172	4,481,953
Retained Earnings	2,706,295	1,322,637
Treasury Stock	116,715	119,707
Other Equity	(306,441)	(264,141)
Shareholders' Equity	17,842,994	16,498,425
Total Liabilities & Stockholders' Equity	47,145,623	45,944,050
Net Current Assets	7,258,982	6,906,049
Total Assets Less Current Liabilities	35,085,243	34,759,583
Shares Outstanding	41,354	41,351

Recent Dividends:
1. SRS Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. SRS Holdings Co Ltd common.
No dividends paid.

STANLEY ELECTRIC CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	472,397,000
Other Revenue	…	…	0
Revenue	518,456,000	509,565,000	472,397,000
Direct Expenses	410,581,000	403,892,000	389,507,000
Gross Profit	107,875,000	105,673,000	82,890,000
SG&A	65,199,000	56,669,000	47,055,000
Other OpEx	0	0	0
Indirect Expenses	65,199,000	56,669,000	47,055,000
Total Operating Expenses	475,780,000	460,561,000	436,562,000
Operating Income	42,676,000	49,004,000	35,835,000
Non-Op Net Interest Income	3,172,000	4,475,000	4,261,000
Non-Op For Curr Gains	475,000	(2,090,000)	1,157,000
Other Non-Op	9,882,000	1,645,000	1,766,000
Non-Op Income	13,529,000	4,030,000	7,184,000
EBT Continuing	56,205,000	53,034,000	43,019,000
Taxation (current)	13,259,000	12,101,000	11,369,000
Taxation (deferred)	666,000	568,000	(1,605,000)
Taxation	13,925,000	12,669,000	9,764,000
EAT Continuing	42,280,000	40,365,000	33,255,000
Min Ints	(9,465,000)	(8,301,000)	(6,756,000)
Net Income	32,813,000	32,058,000	26,497,000
Dividends Per Share	44.66	14.23	25.77
EPS - Basic - Cont	240.51	205.73	162.41
EPS - Primary	240.51	205.73	162.41
EPS -Diluted - Cont	240.44	205.73	162.41
EPS - Diluted	240.44	205.73	162.41
Shares (primary)	136,437	155,828	163,152
Shares (diluted)	136,471	155,828	163,153

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	226,985,000	219,514,000
Short Term Investments	…	100,000
Cash, Equivs & STI	226,985,000	219,614,000
Receivables	84,306,000	77,314,000
Inventories	56,341,000	55,498,000
Other Current Assets	43,423,000	37,612,000
Current Assets	411,055,000	390,038,000
Net PPE	263,285,000	235,606,000
Intangibles Excl Goodwill	12,293,000	10,003,000
Intangibles	12,293,000	10,003,000
Other LT Assets	122,630,000	113,957,000
LT Assets	398,208,000	359,566,000
Total Assets	809,264,000	749,605,000
Accounts Payable	40,598,000	40,995,000
Accrued Exps	273,000	286,000
Accounts Payable & Accrued Expenses	40,871,000	41,281,000
Current Debt	76,700,000	0
Current Capital Lease Obligations	1,867,000	1,619,000
Current Debt and Capital Leases	78,567,000	1,619,000
Other Current Liabilities	56,864,000	48,115,000
Current Liabilities	176,302,000	91,015,000
Long-Term Obligations	40,000,000	40,000,000
Deferred LT Liability Charges	13,748,000	13,024,000
Pensions & OPEB	3,641,000	3,004,000
Other LT Liabilities	3,634,000	3,654,000
Minorities (BS)	117,410,000	113,014,000
LT Liabilities	61,023,000	59,682,000
Total Liabilities	354,735,000	263,712,000
Net Assets	454,529,000	485,893,000
Common Share Capital	30,514,000	30,514,000
Share Premium	19,228,000	19,097,000
Retained Earnings	300,711,000	358,372,000
Treasury Stock	9,282,000	7,668,000
Other Equity	113,357,000	85,577,000
Shareholders' Equity	454,528,000	485,892,000
Total Liabilities & Stockholders' Equity	809,264,000	749,605,000
Net Current Assets	234,753,000	299,023,000
Total Assets Less Current Liabilities	632,962,000	658,590,000
Shares Outstanding	122,910	149,112

Recent Dividends:
1. Stanley Electric Co., Ltd. American Depositary Receipt.
No dividends paid.
2. Stanley Electric Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Stanley Electric Co., Ltd. American Depositary Receipt.
No dividends paid.
2. Stanley Electric Co., Ltd. common.
No dividends paid.

STARTS CORP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	233,408,000
Other Revenue	…	…	0
Revenue	251,911,000	232,978,000	233,408,000
Direct Expenses	168,169,000	155,398,000	159,889,000
Gross Profit	83,742,000	77,580,000	73,519,000
SG&A	47,469,000	44,956,000	43,020,000
Other OpEx	0	0	0
Indirect Expenses	47,469,000	44,956,000	43,020,000
Total Operating Expenses	215,638,000	200,354,000	202,909,000
Operating Income	36,273,000	32,624,000	30,499,000
Non-Op Net Interest Income	(80,000)	25,000	(48,000)
Non-Op For Curr Gains	1,177,000	(232,000)	1,741,000
Other Non-Op	510,000	3,624,000	1,088,000
Non-Op Income	1,607,000	3,417,000	2,781,000
EBT Continuing	37,880,000	36,041,000	33,280,000
Taxation (current)	12,226,000	11,025,000	10,752,000
Taxation (deferred)	(104,000)	104,000	(82,000)
Taxation	12,122,000	11,129,000	10,670,000
EAT Continuing	25,758,000	24,912,000	22,610,000
Min Ints	(447,000)	(634,000)	(513,000)
Net Income	25,311,000	24,274,000	22,095,000

Dividends Per Share	140	120	105
EPS - Basic - Cont	526.61	492.15	444.84
EPS - Primary	526.61	492.15	444.84
EPS -Diluted - Cont	526.61	492.15	444.84
EPS - Diluted	526.61	492.15	444.84
Shares (primary)	48,064	49,323	49,671
Shares (diluted)	48,064	49,323	49,671

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	84,509,000	99,085,000
Cash, Equivs & STI	84,509,000	99,085,000
Receivables	21,877,000	14,445,000
WIP	27,504,000	23,089,000
Inventories - Other	16,076,000	8,464,000
Inventories	43,580,000	31,553,000
Prepayments (ST)	2,356,000	2,314,000
Other Current Assets	10,670,000	10,038,000
Current Assets	162,992,000	157,435,000
Net PPE	146,451,000	137,745,000
Intangibles Excl Goodwill	6,423,000	5,551,000
Intangibles	6,423,000	5,551,000
Other LT Assets	36,880,000	32,915,000
LT Assets	189,754,000	176,211,000
Total Assets	352,746,000	333,647,000
Accounts Payable	21,457,000	20,731,000
Accrued Exps	1,396,000	1,324,000
Accounts Payable & Accrued Expenses	22,853,000	22,055,000
Current Debt	23,139,000	23,420,000
Current Debt and Capital Leases	23,139,000	23,420,000
Other Current Liabilities	55,607,000	50,039,000
Current Liabilities	101,599,000	95,514,000
Long-Term Obligations	44,550,000	46,226,000
Deferred LT Liability Charges	589,000	589,000
Pensions & OPEB	1,515,000	1,450,000
Other LT Liabilities	11,921,000	11,628,000
Minorities (BS)	3,820,000	3,489,000
LT Liabilities	58,575,000	59,893,000
Total Liabilities	163,994,000	158,897,000
Net Assets	188,752,000	174,750,000
Common Share Capital	11,039,000	11,039,000
Share Premium	6,583,000	6,564,000
Retained Earnings	182,746,000	163,688,000
Treasury Stock	17,095,000	13,081,000
Other Equity	5,478,000	6,540,000
Shareholders' Equity	188,751,000	174,750,000
Total Liabilities & Stockholders' Equity	352,746,000	333,647,000
Net Current Assets	61,393,000	61,921,000
Total Assets Less Current Liabilities	251,147,000	238,133,000
Shares Outstanding	47,344	48,172

Recent Dividends:
1. Starts Corp Inc common.
No dividends paid.
Annual Dividends:
1. Starts Corp Inc common.
No dividends paid.

STARZEN CO LTD TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	410,534,000
Other Revenue	...	...	0
Revenue	448,213,000	436,112,000	410,534,000
Direct Expenses	404,051,000	394,230,000	369,658,000
Gross Profit	44,162,000	41,882,000	40,876,000
SG&A	35,400,000	32,836,000	31,896,000
Other OpEx	0	0	0
Indirect Expenses	35,400,000	32,836,000	31,896,000
Total Operating Expenses	439,451,000	427,066,000	401,554,000
Operating Income	8,762,000	9,046,000	8,980,000
Non-Op Net Interest Income	(928,000)	(725,000)	(540,000)
Other Non-Op	3,725,000	9,266,000	2,594,000
Non-Op Income	2,797,000	8,541,000	2,054,000
EBT Continuing	11,559,000	17,587,000	11,034,000
Taxation (current)	3,166,000	3,682,000	3,261,000
Taxation (deferred)	54,000	1,705,000	257,000
Taxation	3,220,000	5,387,000	3,518,000
EAT Continuing	8,339,000	12,200,000	7,516,000
Min Ints	(1,000)	...	(1,000)
Net Income	8,338,000	12,197,000	7,512,000
Dividends Per Share	43	36.67	80
EPS - Basic - Cont	145.82	208.87	386.63
EPS - Primary	145.82	208.87	386.63
EPS -Diluted - Cont	145.82	208.87	386.63
EPS - Diluted	145.82	208.87	386.63
Shares (primary)	57,185	58,401	19,430
Shares (diluted)	57,185	58,401	19,430

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,242,000	16,291,000
Cash, Equivs & STI	18,242,000	16,291,000
Receivables	35,905,000	35,123,000
Raw Materials	2,750,000	2,439,000
WIP	874,000	790,000
Inventories - Other	44,136,000	38,799,000
Inventories	47,760,000	42,028,000
Prepayments (ST)	16,941,000	12,426,000
Other Current Assets	6,592,000	5,548,000
Current Assets	125,440,000	111,416,000
Net PPE	42,238,000	33,195,000
Intangibles Excl Goodwill	6,753,000	4,095,000
Intangibles	6,753,000	4,095,000
Other LT Assets	27,702,000	23,203,000
LT Assets	76,693,000	60,493,000
Total Assets	202,134,000	171,916,000
Accounts Payable	19,369,000	17,003,000
Accounts Payable & Accrued Expenses	19,369,000	17,003,000
Current Debt	30,405,000	16,220,000
Current Capital Lease Obligations	285,000	218,000
Current Debt and Capital Leases	30,690,000	16,438,000
Other Current Liabilities	18,161,000	16,827,000
Current Liabilities	68,220,000	50,268,000
Long-Term Obligations	29,135,000	25,691,000
Deferred LT Liability Charges	4,481,000	2,705,000
Pensions & OPEB	1,755,000	1,939,000
Other LT Liabilities	2,809,000	2,565,000
Minorities (BS)	4,000	3,000
LT Liabilities	38,180,000	32,900,000
Total Liabilities	106,404,000	83,171,000
Net Assets	95,730,000	88,745,000
Common Share Capital	11,658,000	11,658,000
Share Premium	12,543,000	12,534,000
Retained Earnings	67,208,000	61,012,000
Treasury Stock	1,605,000	100,000
Other Equity	5,925,000	3,640,000
Shareholders' Equity	95,729,000	88,744,000
Total Liabilities & Stockholders' Equity	202,134,000	171,916,000
Net Current Assets	57,220,000	61,148,000
Total Assets Less Current Liabilities	133,914,000	121,648,000
Shares Outstanding	57,146	58,439

Recent Dividends:
1. Starzen Co Ltd Tokyo common.
No dividends paid.
Annual Dividends:
1. Starzen Co Ltd Tokyo common.
No dividends paid.

STOR-AGE PROPERTY REIT LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (R000):

	2026	2025	2024
Revenue	1,391,045	1,319,278	1,228,346
Direct Expenses	356,866	341,578	317,400
Gross Profit	1,034,179	977,700	910,946
SG&A	221,580	198,497	183,653
D&A (OpEx)	8,451	9,313	9,927
RR&I	8,341	6,435	6,460
Other OpEx	(61,831)	(71,035)	(63,074)
Indirect Expenses	176,541	143,210	136,966
Total Operating Expenses	533,407	484,788	454,366
Operating Income	857,638	834,490	773,980
Non-Op Net Interest Income	(262,246)	(267,127)	(204,478)
Non-Op For Curr Gains	(14,627)	(2,142)	7,956
Other Non-Op	486,534	423,607	181,215
Non-Op Income	209,661	154,338	(15,307)
EBT Continuing	1,067,299	988,828	758,673
Taxation	22,726	(391,833)	84,778
EAT Continuing	1,044,573	1,380,661	673,895
Min Ints	(7,168)	(17,346)	(5,176)
Equity Earns	82,569	47,971	37,497
Net Income	1,119,974	1,411,286	706,216
Dividends Per Share	1.16	1.11	1.18
EPS - Basic - Cont	2.28	2.95	1.49
EPS - Primary	2.28	2.95	1.49
EPS -Diluted - Cont	2.25	2.92	1.47
EPS - Diluted	2.25	2.92	1.47
Shares (primary)	491,439	478,993	475,415
Shares (diluted)	496,930	483,551	479,759

Standardized Balance Sheet, Years Ended Mar. 31 (R000):

	2026	2025
Cash & Equivalents	367,398	336,931
Short Term Investments	0	0
Cash, Equivs & STI	367,398	336,931
Receivables	148,899	162,077
Inventories	6,227	7,782
Other Current Assets	22,574	5,932
Current Assets	545,098	512,722
Net PPE	25,951	28,817
LT Investments	797,887	738,799
Intangibles Excl Goodwill	159,648	159,853
Intangibles	159,648	159,853
Other LT Assets	12,795,434	12,436,406
LT Assets	13,778,920	13,363,875
Total Assets	14,324,018	13,876,597
Current Debt	1,950,017	0
Current Capital Lease Obligations	25,603	30,876
Current Debt and Capital Leases	1,975,620	30,876
Other Current Liabilities	615,152	609,849
Current Liabilities	2,590,772	640,725
Long-Term Obligations	1,953,196	4,284,845
Deferred LT Liability Charges	70	136
Other LT Liabilities	377,738	405,806
Minorities (BS)	78,387	79,346
LT Liabilities	2,331,004	4,690,787
Total Liabilities	5,000,163	5,410,858
Net Assets	9,323,855	8,465,739
Common Share Capital	5,922,960	5,420,349
Retained Earnings	2,914,223	2,372,380
For Curr Trans (BS)	453,360	647,113
Other Equity	33,312	25,897
Shareholders' Equity	9,323,855	8,465,739
Total Liabilities & Stockholders' Equity	14,324,018	13,876,597
Net Current Assets	(2,045,674)	(128,003)
Total Assets Less Current Liabilities	11,733,246	13,235,872
Shares Outstanding	511,174	481,663

Recent Dividends:
1. Stor-Age Property REIT Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Stor-Age Property REIT Ltd ordinary.
No dividends paid.

STUHINI EXPLORATION LTD

Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	591	639	732
D&A (OpEx)	0	0	0
RR&I	88	877	133
Other OpEx	107	108	286
Indirect Expenses	786	1,625	1,152
Total Operating Expenses	786	1,625	1,152
Non-Op Net Interest Income	4	45	31
Other Non-Op	18	(5)	(84)
Non-Op Income	22	40	(53)
EBT Continuing	(765)	(1,585)	(1,205)
Taxation	...	(178)	(165)
EAT Continuing	...	(1,407)	(1,040)
Net Income	(765)	(1,407)	(1,040)
EPS - Basic - Cont	(0.02)	(0.03)	(0.02)
EPS - Primary	(0.02)	(0.03)	(0.02)
EPS -Diluted - Cont	(0.02)	(0.03)	(0.02)
EPS - Diluted	(0.02)	(0.03)	(0.02)
Shares (primary)	48,873	46,474	45,557
Shares (diluted)	48,873	46,474	45,557

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash & Equivalents	321	443
Short Term Investments	113	95
Cash, Equivs & STI	434	538
Receivables	30	14
Prepayments (ST)	110	116
Other Current Assets	0	0
Current Assets	575	668
Net PPE	...	1
LT Investments	140	183
Other LT Assets	9,658	9,411
LT Assets	9,798	9,596
Total Assets	10,372	10,264
Accounts Payable	58	2
Accrued Exps	95	69
Accounts Payable & Accrued Expenses	152	71
Related Parties (ST Liab)	180	52
Other Current Liabilities	0	0
Current Liabilities	333	123
Long-Term Obligations	0	0
Total Liabilities	333	123
Net Assets	10,040	10,141
Common Share Capital	14,385	13,840
Retained Earnings	(4,345)	(3,699)
Other Equity	0	0
Shareholders' Equity	10,040	10,141
Total Liabilities & Stockholders' Equity	10,372	10,264
Net Current Assets	242	546
Total Assets Less Current Liabilities	10,040	10,141
Shares Outstanding	51,388	46,480

Recent Dividends:

1. Stuhini Exploration Ltd common.

No dividends paid.

Annual Dividends:

1. Stuhini Exploration Ltd common.

No dividends paid.

SUBARU CORPORATION

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	4,702,947,000
Other Revenue	...	...	0
Revenue	4,784,965,000	4,685,763,000	4,702,947,000
Direct Expenses	4,065,478,000	3,705,419,000	3,710,521,000
Gross Profit	719,487,000	980,344,000	992,426,000
SG&A	373,610,000	420,738,000	396,864,000
R&D (OpEx)	169,424,000	142,448,000	113,508,000
Other OpEx	136,499,000	11,860,000	12,957,000
Indirect Expenses	679,533,000	575,046,000	523,329,000
Total Operating Expenses	4,745,011,000	4,280,465,000	4,233,850,000
Operating Income	39,954,000	405,298,000	469,097,000
Non-Op Income	67,349,000	43,199,000	64,376,000
EBT Continuing	107,303,000	448,497,000	533,473,000
Taxation	16,564,000	110,355,000	148,004,000
EAT Continuing	90,739,000	338,142,000	385,469,000
Min Ints	(63,000)	(90,000)	514,000
Equity Earns	166,000	10,000	(899,000)
Net Income	90,842,000	338,062,000	385,084,000
Dividends Per Share	62.41	54.48	42.79
EPS - Basic - Cont	125.50	458.03	509.20
EPS - Primary	125.50	458.03	509.20
EPS -Diluted - Cont	125.49	458	509.18
EPS - Diluted	125.49	458	509.18
Shares (primary)	723,851	738,082	756,259
Shares (diluted)	723,898	738,082	756,290

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,005,334,000	941,460,000
Short Term Investments	877,671,000	1,019,469,000
Cash, Equivs & STI	1,883,005,000	1,960,929,000
Receivables	476,322,000	411,723,000
Inventories	801,377,000	667,391,000
Current Tax Assets	62,645,000	17,633,000
Assets Held for Sale (ST)	...	172,000
Other Current Assets	151,056,000	133,372,000
Current Assets	3,374,405,000	3,191,220,000
Net PPE	1,221,752,000	1,061,846,000
LT Investments	221,070,000	172,538,000
Intangibles Excl Goodwill	265,936,000	316,535,000
Intangibles	265,936,000	316,535,000
Deferred LT Asset Charges	103,207,000	102,663,000
Other LT Assets	305,931,000	243,444,000
LT Assets	2,117,896,000	1,897,026,000
Total Assets	5,492,301,000	5,088,246,000
Accounts Payable	541,727,000	425,778,000
Accounts Payable & Accrued Expenses	541,727,000	425,778,000
Current Debt	47,200,000	47,000,000
Current Debt and Capital Leases	47,200,000	47,000,000
Other Current Liabilities	940,131,000	789,685,000
Current Liabilities	1,529,058,000	1,262,463,000
Long-Term Obligations	337,300,000	352,500,000
Deferred LT Liability Charges	672,000	140,000
Pensions & OPEB	69,991,000	66,661,000
Other LT Liabilities	773,619,000	690,774,000
Minorities (BS)	1,254,000	1,191,000
LT Liabilities	1,181,582,000	1,110,075,000
Total Liabilities	2,711,894,000	2,373,729,000
Net Assets	2,780,407,000	2,714,517,000
Common Share Capital	153,795,000	153,795,000
Share Premium	160,430,000	160,430,000
Retained Earnings	2,067,283,000	2,106,478,000
Treasury Stock	4,751,000	4,649,000
Other Equity	403,650,000	298,463,000
Shareholders' Equity	2,780,407,000	2,714,517,000
Total Liabilities & Stockholders' Equity	5,492,301,000	5,088,246,000
Net Current Assets	1,845,347,000	1,928,757,000
Total Assets Less Current Liabilities	3,963,243,000	3,825,783,000
Shares Outstanding	715,428	731,034

Recent Dividends:

1. Subaru Corporation American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	38.00		03/31/2023	06/22/2023
	48.00		09/30/2023	12/07/2023
	58.00		03/31/2024	06/20/2024
	48.00		09/30/2024	12/06/2024
	67.00		03/31/2025	06/26/2025
	57.00		09/30/2025	12/10/2025
	58.50		03/31/2026	06/25/2026

2. Subaru Corporation common.

ExDate	Amt	Declared	Record	Payable
	0.13		03/31/2023	07/07/2023
	0.17		09/29/2023	12/21/2023
	0.18		03/28/2024	07/05/2024
	0.16		09/30/2024	12/20/2024
	0.23		03/31/2025	07/11/2025
	0.18		09/30/2025	12/24/2025

Annual Dividends:

1. Subaru Corporation American Depositary Receipts.

2023 ..... 86.00 2024 ..... 106.00 2025 ..... 124.00 2026 ..... 58.50

2. Subaru Corporation common.

2023.....0.30 2024.....0.34 2025.....0.41

SUCCESS HOLDERS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	854,116	619,677	532,351
Direct Expenses	813,240	572,309	478,451
Gross Profit	40,876	47,368	53,900
SG&A	460,843	474,582	354,335
Other OpEx	0	0	0
Indirect Expenses	460,843	474,582	354,335
Total Operating Expenses	1,274,083	1,046,891	832,786
Operating Income	(419,967)	(427,214)	(300,435)
Non-Op Net Interest Income	(9,992)	2	(16)
Other Non-Op	(1,721,425)	776	(10,110)
Non-Op Income	(1,731,417)	778	(10,126)
EBT Continuing	(2,151,384)	(426,436)	(310,561)
Taxation (current)	3,349	408	980
Taxation (deferred)	(485)	1,092	...
Taxation	2,864	1,500	980
EAT Continuing	(2,154,248)	(427,936)	(311,541)
Net Income	(2,154,249)	(427,936)	(311,541)
EPS - Basic - Cont	(40.78)	(14.60)	(10.90)
EPS - Primary	(40.78)	(14.60)	(10.90)
EPS -Diluted - Cont	(40.78)	(14.60)	(10.90)
EPS - Diluted	(40.78)	(14.60)	(10.90)
Shares (primary)	52,816	29,302	28,571
Shares (diluted)	52,816	29,302	28,571

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	437,156	183,018
Cash, Equivs & STI	437,156	183,018
Receivables	161,526	106,379
Prepayments (ST)	22,248	23,914
Other Current Assets	226,538	1
Current Assets	847,468	313,312
Net PPE	50,256	55,402
Other LT Assets	1,679,870	61,177
LT Assets	1,730,126	116,579
Total Assets	2,577,595	429,891
Accounts Payable	4,514	1,301
Accrued Exps	75,763	64,564
Accounts Payable & Accrued Expenses	80,277	65,865
Other Current Liabilities	65,316	36,103
Current Liabilities	145,593	101,968
Long-Term Obligations	0	0
Deferred LT Liability Charges	606	1,092
Other LT Liabilities	18,241	17,996
LT Liabilities	18,847	19,088
Total Liabilities	164,441	121,057
Net Assets	2,413,154	308,834
Common Share Capital	100,000	100,000
Retained Earnings	(2,154,249)	(739,480)
Other Equity	4,467,402	948,314
Shareholders' Equity	2,413,153	308,834
Total Liabilities & Stockholders' Equity	2,577,595	429,891
Net Current Assets	701,875	211,344
Total Assets Less Current		

Liabilities	2,432,002	327,923
Shares Outstanding	72,602	29,302

Recent Dividends:
1. Success Holders Inc common.
No dividends paid.
Annual Dividends:
1. Success Holders Inc common.
No dividends paid.

SUGIMURA WAREHOUSE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,242,475	11,235,479	10,850,994
Direct Expenses	8,588,796	8,620,158	8,428,370
Gross Profit	2,653,679	2,615,321	2,422,624
SG&A	1,242,748	1,249,048	1,130,080
Other OpEx	0	0	0
Indirect Expenses	1,242,748	1,249,048	1,130,080
Total Operating Expenses	9,831,544	9,869,206	9,558,450
Operating Income	1,410,931	1,366,273	1,292,544
Non-Op Net Interest Income	(33,657)	(39,754)	(46,366)
Other Non-Op	48,517	52,929	48,849
Non-Op Income	14,860	13,175	2,483
EBT Continuing	1,425,791	1,379,448	1,295,027
Taxation (current)	430,524	459,849	443,982
Taxation (deferred)	27,883	2,297	(12,763)
Taxation	458,407	462,146	431,219
EAT Continuing	967,384	917,302	863,808
Net Income	967,383	917,300	863,808
Dividends Per Share	15	15	10
EPS - Basic - Cont	59.20	56.11	52.86
EPS - Primary	59.20	56.11	52.86
EPS -Diluted - Cont	59.20	56.11	52.86
EPS - Diluted	59.20	56.11	52.86
Shares (primary)	16,341	16,348	16,341
Shares (diluted)	16,341	16,348	16,341

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,665,591	5,216,545
Cash, Equivs & STI	5,665,591	5,216,545
Receivables	1,180,177	1,205,345
Other Current Assets	2,399,847	2,508,994
Current Assets	9,245,615	8,930,884
Net PPE	11,278,078	11,474,682
Intangibles Excl Goodwill	374,538	548,398
Intangibles	374,538	548,398
Other LT Assets	1,821,047	1,399,184
LT Assets	13,473,663	13,422,264
Total Assets	22,719,278	22,353,148
Accounts Payable	334,641	348,823
Accrued Exps	527,918	582,253
Accounts Payable & Accrued Expenses	862,559	931,076
Current Debt	508,612	508,612
Current Capital Lease Obligations	16,420	13,747
Current Debt and Capital Leases	525,032	522,359
Other Current Liabilities	413,078	494,209
Current Liabilities	1,800,669	1,947,644
Long-Term Obligations	1,832,205	2,340,817
Deferred LT Liability Charges	300,173	147,714
Pensions & OPEB	595,113	893,700
Other LT Liabilities	442,559	247,983
LT Liabilities	3,170,050	3,630,214
Total Liabilities	4,970,719	5,577,858
Net Assets	17,748,559	16,775,290
Common Share Capital	2,630,129	2,630,129
Share Premium	2,432,680	2,428,185
Retained Earnings	12,094,266	11,372,221
Treasury Stock	46,661	37,169
Other Equity	638,145	381,924
Shareholders' Equity	17,748,559	16,775,290
Total Liabilities & Stockholders' Equity	22,719,278	22,353,148
Net Current Assets	7,444,946	6,983,240
Total Assets Less Current Liabilities	20,918,609	20,405,504
Shares Outstanding	16,352	16,358

Recent Dividends:
1. Sugimura Warehouse Co Ltd common.
No dividends paid.
Annual Dividends:
1. Sugimura Warehouse Co Ltd common.
No dividends paid.

SULTAN CENTER FOOD PRODUCTS CO (K.S.C.C.)

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (KD000):

	2025	2024 (revised)	2023 (revised)
Revenue	175,099	186,777	186,830
Direct Expenses	144,874	153,975	155,657
Gross Profit	30,225	32,802	31,173
SG&A	32,002	30,686	29,441
D&A (OpEx)	6,952	7,231	7,278
Other OpEx	(10,137)	(11,900)	(10,141)
Indirect Expenses	28,817	26,017	26,577
Total Operating Expenses	173,691	179,992	182,234
Operating Income	1,408	6,785	4,595
Non-Op Income	(28,885)	(11,004)	(24,198)
EBT Continuing	(27,477)	(4,219)	(19,603)
Min Ints	(3)	(44)	(40)
Net Income	(27,480)	(4,263)	(19,643)
EPS - Basic - Cont	(0.10)	(0.02)	(0.07)
EPS - Primary	(0.10)	(0.02)	(0.07)
EPS -Diluted - Cont	(0.10)	(0.02)	(0.07)
EPS - Diluted	(0.10)	(0.02)	(0.07)
Shares (primary)	279,411	279,412	279,412
Shares (diluted)	279,411	279,412	279,412
Min Ints (Cumu)	…	(44)	(40)
EPS - Primary (Cumu)	…	(0.02)	(0.07)
EPS - Diluted (Cumu)	…	(0.02)	(0.07)

Standardized Balance Sheet, Years Ended Dec. 31 (KD000):

	2025	2024 (revised)
Cash & Equivalents	1,939	2,426
Cash, Equivs & STI	1,939	2,426
Receivables	7,179	5,465
Inventories	14,268	15,609
Assets Held for Sale (ST)	6,490	6,490
Other Current Assets	0	0
Current Assets	29,876	29,990
Net PPE	110,745	112,276
LT Investments	97,466	111,585
Intangibles Excl Goodwill	145	351
Intangibles	145	351
Other LT Assets	38,372	32,806
LT Assets	246,727	257,018
Total Assets	276,603	287,008
Accounts Payable	71,752	68,921
Accounts Payable & Accrued Expenses	71,752	68,921
Current Debt	17,754	14,241
Current Capital Lease Obligations	4,527	4,516
Current Debt and Capital Leases	22,280	18,758
Related Parties (ST Liab)	207	207
Other Current Liabilities	6,788	6,788
Current Liabilities	101,028	94,675
Long-Term Obligations	146,365	143,170
Other LT Liabilities	4,315	4,071
Minorities (BS)	(117)	(120)
LT Liabilities	150,680	147,241
Total Liabilities	251,591	241,795
Net Assets	25,012	45,213
Common Share Capital	28,941	28,941
Retained Earnings	(25,220)	1,975
Accum Other Comp Inc	(37,893)	(45,172)
Treasury Stock	2,594	2,594
Other Equity	61,778	62,062
Shareholders' Equity	25,012	45,213
Total Liabilities & Stockholders' Equity	276,603	287,008
Net Current Assets	(71,153)	(64,685)
Total Assets Less Current Liabilities	175,575	192,333
Shares Outstanding	279,411	279,411

Recent Dividends:
1. Sultan Center Food Products Co (K.S.C.C.) capital.
No dividends paid.
Annual Dividends:
1. Sultan Center Food Products Co (K.S.C.C.) capital.
No dividends paid.

SUMISEKI HOLDINGS INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	22,599,000
Other Revenue	…	…	0
Revenue	10,658,000	10,264,000	22,599,000
Direct Expenses	8,715,000	8,970,000	13,164,000
Gross Profit	1,943,000	1,294,000	9,435,000
SG&A	1,614,000	1,246,000	1,425,000
Other OpEx	0	0	0
Indirect Expenses	1,614,000	1,246,000	1,425,000
Total Operating Expenses	10,329,000	10,216,000	14,589,000
Operating Income	329,000	48,000	8,010,000
Non-Op Net Interest Income	71,000	7,000	…
Non-Op For Curr Gains	…	(50,000)	…
Other Non-Op	2,356,000	4,183,000	…
Non-Op Income	2,427,000	4,140,000	(326,000)
EBT Continuing	2,756,000	4,188,000	7,684,000
Taxation (current)	129,000	30,000	95,000
Taxation (deferred)	(11,000)	(37,000)	57,000
Taxation	118,000	(7,000)	152,000
EAT Continuing	2,638,000	4,195,000	7,532,000
Net Income	2,638,000	4,195,000	7,516,000
Pref Divs & Similar	…	…	14,000
Net Income to Common	…	…	7,502,000
Dividends Per Share	20	30	60
EPS - Basic - Cont	44.11	76.76	144.70
EPS - Primary	44.11	76.76	144.70
EPS -Diluted - Cont	44.11	76.76	124.94
EPS - Diluted	44.11	76.76	124.94
Shares (primary)	59,812	54,654	51,936
Shares (diluted)	59,812	54,654	60,266

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,924,000	15,351,000
Short Term Investments	6,019,000	9,000
Cash, Equivs & STI	16,943,000	15,360,000
Receivables	1,822,000	1,818,000
Raw Materials	27,000	28,000
WIP	49,000	29,000
Finished Goods	3,838,000	3,218,000
Inventories - Other	0	0
Inventories	3,914,000	3,275,000
Current Tax Assets	7,000	692,000
Other Current Assets	259,000	82,000
Current Assets	22,945,000	21,227,000
Net PPE	4,858,000	4,921,000
Intangibles Excl Goodwill	3,000	3,000
Intangibles	3,000	3,000
Other LT Assets	4,385,000	2,896,000
LT Assets	9,246,000	7,820,000
Total Assets	32,191,000	29,047,000
Accounts Payable	1,841,000	124,000
Accrued Exps	170,000	171,000
Accounts Payable & Accrued Expenses	2,011,000	295,000
Current Debt	0	0

Current Capital Lease Obligations	19,000	34,000
Current Debt and Capital Leases	19,000	34,000
Other Current Liabilities	265,000	67,000
Current Liabilities	2,295,000	396,000
Long-Term Obligations	16,000	29,000
Deferred LT Liability Charges	517,000	385,000
Pensions & OPEB	102,000	106,000
Other LT Liabilities	110,000	107,000
LT Liabilities	745,000	627,000
Total Liabilities	3,040,000	1,023,000
Net Assets	29,151,000	28,024,000
Common Share Capital	2,501,000	2,501,000
Share Premium	1,004,000	988,000
Retained Earnings	26,098,000	25,254,000
Treasury Stock	1,463,000	1,471,000
Other Equity	1,010,000	752,000
Shareholders' Equity	29,150,000	28,024,000
Total Liabilities & Stockholders' Equity	32,191,000	29,047,000
Net Current Assets	20,650,000	20,831,000
Total Assets Less Current Liabilities	29,896,000	28,651,000
Shares Outstanding	59,823	59,785

Recent Dividends:

1. Sumiseki Holdings Inc. common.

No dividends paid.

2. Sumiseki Holdings Inc. preferred series 1 no. 1.

No dividends paid.

3. Sumiseki Holdings Inc. preferred type 2.

No dividends paid.

4. Sumiseki Holdings Inc. preferred series 1 no. 3.

No dividends paid.

Annual Dividends:

1. Sumiseki Holdings Inc. common.

No dividends paid.

2. Sumiseki Holdings Inc. preferred series 1 no. 1.

No dividends paid.

3. Sumiseki Holdings Inc. preferred type 2.

No dividends paid.

4. Sumiseki Holdings Inc. preferred series 1 no. 3.

No dividends paid.

SUMITOMO ELECTRIC INDUSTRIES, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,110,171,000	4,679,789,000	4,402,814,000
Direct Expenses	4,076,140,000	3,799,663,000	3,635,226,000
Gross Profit	1,034,031,000	880,126,000	767,588,000
SG&A	615,858,000	559,463,000	540,970,000
Other OpEx	0	0	0
Indirect Expenses	615,858,000	559,463,000	540,970,000
Total Operating Expenses	4,691,998,000	4,359,126,000	4,176,196,000
Operating Income	418,173,000	320,663,000	226,618,000
Non-Op Net Interest Income	(19,808,000)	(26,005,000)	(26,527,000)
Non-Op For Curr Gains	...	...	(5,680,000)
Other Non-Op	106,794,000	9,406,000	23,957,000
Non-Op Income	86,986,000	(16,599,000)	(8,250,000)
EBT Continuing	505,159,000	304,064,000	218,368,000
Taxation (current)	98,219,000	73,842,000	77,726,000
Taxation (deferred)	5,794,000	8,396,000	(8,142,000)
Taxation	104,013,000	82,238,000	69,584,000
EAT Continuing	401,146,000	221,826,000	148,784,000
Min Ints	(31,638,000)	(28,055,000)	(19,238,000)
Equity Earns	...	...	20,177,000
Net Income	369,508,000	193,771,000	149,723,000
Dividends Per Share	111.76	88.99	47.79
EPS - Basic - Cont	473.78	248.47	191.98
EPS - Primary	473.78	248.47	191.98
EPS -Diluted - Cont	473.78	248.47	191.98
EPS - Diluted	473.78	248.47	191.98
Shares (primary)	779,922	779,864	779,870
Shares (diluted)	779,922	779,864	779,870

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	236,982,000	295,903,000
Cash, Equivs & STI	236,982,000	295,903,000
Receivables	944,159,000	900,634,000
Inventories	1,018,148,000	922,998,000
Other Current Assets	225,322,000	200,556,000
Current Assets	2,424,611,000	2,320,091,000
Net PPE	1,189,434,000	1,121,830,000
Intangibles Excl Goodwill	62,086,000	61,378,000
Intangibles	62,086,000	61,378,000
Other LT Assets	1,148,401,000	938,330,000
LT Assets	2,399,921,000	2,121,538,000
Total Assets	4,824,532,000	4,441,629,000
Accounts Payable	487,654,000	473,834,000
Accrued Exps	1,116,000	1,075,000
Accounts Payable & Accrued Expenses	488,770,000	474,909,000
Current Debt	318,999,000	346,710,000
Current Debt and Capital Leases	318,999,000	346,710,000
Other Current Liabilities	539,987,000	465,224,000
Current Liabilities	1,347,756,000	1,286,843,000
Long-Term Obligations	370,187,000	409,852,000
Deferred LT Liability Charges	192,012,000	129,663,000
Pensions & OPEB	54,552,000	52,491,000
Other LT Liabilities	25,026,000	32,343,000
Minorities (BS)	91,565,000	240,043,000
LT Liabilities	641,777,000	624,349,000
Total Liabilities	2,081,098,000	2,151,235,000
Net Assets	2,743,434,000	2,290,394,000
Common Share Capital	99,737,000	99,737,000
Share Premium	141,937,000	165,319,000
Retained Earnings	1,903,632,000	1,618,695,000
Treasury Stock	20,791,000	20,818,000
Other Equity	618,919,000	427,461,000
Shareholders' Equity	2,743,434,000	2,290,394,000
Total Liabilities & Stockholders' Equity	4,824,532,000	4,441,629,000
Net Current Assets	1,076,855,000	1,033,248,000
Total Assets Less Current Liabilities	3,476,776,000	3,154,786,000
Shares Outstanding	779,920	779,860

Recent Dividends:

1. Sumitomo Electric Industries, Ltd. (Japan) American Depositary Receipts:.

ExDate	Amt	Declared	Record	Payable
	0.17		03/31/2023	07/14/2023
	0.17		09/29/2023	12/15/2023
	0.32		03/28/2024	07/12/2024
	0.24		09/30/2024	12/16/2024
	0.42		03/31/2025	07/14/2025
	0.32		09/30/2025	12/15/2025

After 700% split: No dividends paid.

3. Sumitomo Electric Industries, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Sumitomo Electric Industries, Ltd. (Japan) American Depositary Receipts:.

2023.....0.34 2024.....0.56 2025.....0.74

After 700% split: No dividends paid.

3. Sumitomo Electric Industries, Ltd. (Japan) common.

No dividends paid.

SUMITOMO METAL MINING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,445,388,000
Other Revenue	...	...	0
Revenue	1,741,586,000	1,593,348,000	1,445,388,000
Direct Expenses	1,467,083,000	1,534,843,000	1,279,255,000
Gross Profit	274,503,000	58,505,000	166,133,000
SG&A	83,302,000	74,394,000	67,647,000
Other OpEx	13,450,000	(525,000)	36,332,000
Indirect Expenses	96,752,000	73,869,000	103,979,000
Total Operating Expenses	1,563,835,000	1,608,712,000	1,383,234,000
Operating Income	177,751,000	(15,364,000)	62,154,000
Non-Op Income	77,929,000	46,747,000	33,641,000
EBT Continuing	255,680,000	31,383,000	95,795,000
Taxation	66,941,000	19,606,000	34,992,000
EAT Continuing	188,739,000	11,777,000	60,803,000
Min Ints	(12,449,000)	4,710,000	(2,202,000)
Net Income	176,290,000	16,487,000	58,601,000
Dividends Per Share	30.25	28.54	36.72
EPS - Basic - Cont	649.55	59.99	213.28
EPS - Primary	649.55	59.99	213.28
EPS -Diluted - Cont	649.53	59.99	213.28
EPS - Diluted	649.53	59.99	213.28
Shares (primary)	271,404	274,845	274,762
Shares (diluted)	271,404	274,845	274,762

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	116,768,000	159,712,000
Short Term Investments	20,246,000	4,305,000
Cash, Equivs & STI	137,014,000	164,017,000
Receivables	251,364,000	196,035,000
Inventories	740,474,000	567,800,000
Other Current Assets	51,759,000	48,442,000
Current Assets	1,180,611,000	976,294,000
Net PPE	722,250,000	675,459,000
LT Investments	1,462,659,000	1,301,731,000
Intangibles Excl Goodwill	102,746,000	70,434,000
Intangibles	102,746,000	70,434,000
Deferred LT Asset Charges	3,103,000	288,000
Other LT Assets	87,637,000	44,416,000
LT Assets	2,378,395,000	2,092,328,000
Total Assets	3,559,006,000	3,068,622,000
Accounts Payable	308,491,000	246,428,000
Accounts Payable & Accrued Expenses	308,491,000	246,428,000
Current Debt	348,619,000	193,045,000
Current Debt and Capital Leases	348,619,000	193,045,000
Other Current Liabilities	90,267,000	64,162,000
Current Liabilities	747,377,000	503,635,000
Long-Term Obligations	315,197,000	367,258,000
Deferred LT Liability Charges	140,508,000	90,004,000
Pensions & OPEB	5,412,000	3,546,000
Other LT Liabilities	58,514,000	54,793,000
Minorities (BS)	217,163,000	203,649,000
LT Liabilities	519,631,000	515,601,000
Total Liabilities	1,484,171,000	1,222,885,000
Net Assets	2,074,835,000	1,845,737,000
Common Share Capital	93,242,000	93,242,000
Share Premium	87,648,000	87,518,000
Retained Earnings	1,464,434,000	1,288,853,000
Treasury Stock	52,514,000	37,489,000
Other Equity	482,025,000	413,613,000
Shareholders' Equity	2,074,835,000	1,845,737,000
Total Liabilities & Stockholders' Equity	3,559,006,000	3,068,622,000
Net Current Assets	433,234,000	472,659,000
Total Assets Less Current Liabilities	2,811,629,000	2,564,987,000
Shares Outstanding	270,550	275,020

Recent Dividends:

1. Sumitomo Metal Mining Co Ltd American Depositary Receipts.

No dividends paid.

2. Sumitomo Metal Mining Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sumitomo Metal Mining Co Ltd American Depositary Receipts.

No dividends paid.

2. Sumitomo Metal Mining Co Ltd common.

No dividends paid.

SUMITOMO MITSUI FINANCIAL GROUP INC TOKYO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	7,224,754,000	6,928,573,000	6,213,515,000
Non-Interest Income	3,529,164,000	3,060,990,000	2,876,688,000
Revenue	10,763,667,000	9,992,653,000	9,098,392,000
Interest Expense	4,505,114,000	4,590,353,000	4,332,860,000
Net Interest Bef Provs	2,719,640,000	2,338,220,000	1,880,655,000
Net Interest Aft Provs	2,719,640,000	2,338,220,000	1,880,655,000
EBT Continuing	2,276,940,000	1,875,536,000	1,597,535,000
Taxation (current)	663,449,000	577,307,000	442,736,000
Taxation (deferred)	3,461,000	(64,242,000)	(69,073,000)
Taxation	666,910,000	513,065,000	373,663,000
EAT Continuing	1,610,030,000	1,362,471,000	1,223,872,000
Min Ints	(1,841,000)	(8,881,000)	(5,740,000)
Net Income	1,582,973,000	1,177,996,000	962,946,000
Dividends Per Share	46.85	98.71	50.88
EPS - Basic - Cont	411.97	301.55	241.52
EPS - Primary	411.97	301.55	241.52
EPS -Diluted - Cont	411.88	301.48	241.45
EPS - Diluted	411.88	301.48	241.45
Shares (primary)	3,842,444	3,906,456	3,987,075
Shares (diluted)	3,843,287	3,907,377	3,988,233

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	81,578,952,000	80,788,561,000
Net PPE	1,074,673,000	1,006,556,000
Intangibles Excl Goodwill	1,151,037,000	1,017,322,000
Intangibles	1,151,037,000	1,017,322,000
Loan Portfolio	117,629,215,000	111,136,239,000
Loan Provisions	(1,007,469,000)	(925,931,000)
Net Loans & Leases	116,621,746,000	110,210,308,000
Fed Funds Sold & Secs Purch und Agree to Resell	20,099,101,000	16,205,759,000
Customer Acceptance Liability	17,033,172,000	15,139,799,000
Other Assets	90,952,464,000	81,913,710,000
Total Assets	328,511,145,000	306,282,015,000
Accrued Exps	152,276,000	135,897,000
Pensions & OPEB	35,224,000	34,897,000
Total Deposits	201,341,373,000	188,674,042,000
Minorities (BS)	147,092,000	137,306,000
Fed Funds Purch & Secs Sold und Agree to Repurch	23,764,473,000	25,797,136,000
Debt & Lease Obligations	36,080,168,000	37,497,714,000
Other Liabilities	87,431,747,000	76,935,840,000
Total Liabilities	312,725,093,000	291,577,812,000
Net Assets	15,786,052,000	14,704,203,000
Common Share Capital	2,346,888,000	2,345,960,000
Share Premium	582,909,000	611,423,000
Retained Earnings	8,871,065,000	8,290,170,000
Treasury Stock	48,851,000	38,512,000
Other Equity	4,034,041,000	3,495,162,000
Shareholders' Equity	15,786,052,000	14,704,203,000
Total Liabilities & Stockholders' Equity	328,511,145,000	306,282,015,000
Shares Outstanding	3,816,866	3,873,794

Recent Dividends:

1. Sumitomo Mitsui Financial Group Inc Tokyo common.

ExDate	Amt	Declared	Record	Payable
	125.00		03/31/2023	06/30/2023
	135.00		09/30/2023	12/01/2023
	135.00		03/31/2024	06/28/2024

2. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 3rd series type 4.

No dividends paid.

3. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 10th series type 4.

No dividends paid.

4. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 1st series type 6.

No dividends paid.

5. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 11th series type 4.

No dividends paid.

6. Sumitomo Mitsui Financial Group Inc Tokyo common.

ExDate	Amt	Declared	Record	Payable
	180.00		09/30/2024	12/03/2024
	62.00		03/31/2025	07/18/2025
	78.00		09/30/2025	12/02/2025
	79.00		03/31/2026	06/29/2026

7. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 1st series type 4.

No dividends paid.

8. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 7th series type 4.

No dividends paid.

9. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 6th series type 4.

No dividends paid.

10. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 1.

ExDate	Amt	Declared	Record	Payable
	0.17		03/31/2023	07/10/2023
	0.18		09/29/2023	12/08/2023
	0.17		03/28/2024	07/08/2024
09/30/2024	0.24		09/30/2024	12/10/2024
03/31/2025	0.25		03/31/2025	07/25/2025
	0.30		09/30/2025	12/09/2025
	0.29		03/31/2026	07/07/2026

11. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 2nd series type 4.

No dividends paid.

12. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 5th series type 4.

No dividends paid.

13. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 9th series type 4.

No dividends paid.

14. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 3.

No dividends paid.

15. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 4th series type 4.

No dividends paid.

16. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 2.

No dividends paid.

17. Sumitomo Mitsui Financial Group Inc Tokyo American Depositary Receipts.

No dividends paid.

18. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 8th series type 4.

No dividends paid.

19. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 12th series type 4.

No dividends paid.

Annual Dividends:

1. Sumitomo Mitsui Financial Group Inc Tokyo common.

2023 . . . . . 260.00 2024 . . . . . 135.00

2. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 3rd series type 4.

No dividends paid.

3. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 10th series type 4.

No dividends paid.

4. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 1st series type 6.

No dividends paid.

5. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 11th series type 4.

No dividends paid.

6. Sumitomo Mitsui Financial Group Inc Tokyo common.

2024 . . . . . 180.00 2025 . . . . . 140.00 2026 . . . . . 79.00

7. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 1st series type 4.

No dividends paid.

8. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 7th series type 4.

No dividends paid.

9. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 6th series type 4.

No dividends paid.

10. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 1.

2023 . . . . . 0.35 2024 . . . . . 0.41 2025 . . . . . 0.55 2026 . . . . . 0.29

11. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 2nd series type 4.

No dividends paid.

12. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 5th series type 4.

No dividends paid.

13. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 9th series type 4.

No dividends paid.

14. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 3.

No dividends paid.

15. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 4th series type 4.

No dividends paid.

16. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock type 2.

No dividends paid.

17. Sumitomo Mitsui Financial Group Inc Tokyo American Depositary Receipts.

No dividends paid.

18. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 8th series type 4.

No dividends paid.

19. Sumitomo Mitsui Financial Group Inc Tokyo preferred stock 12th series type 4.

No dividends paid.

SUMITOMO OSAKA CEMENT CO. LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	222,502,000
Other Revenue	…	…	0
Revenue	223,686,000	219,465,000	222,502,000
Direct Expenses	167,034,000	169,388,000	176,364,000
Gross Profit	56,652,000	50,077,000	46,138,000
SG&A	43,003,000	40,725,000	38,886,000
Other OpEx	0	0	0
Indirect Expenses	43,003,000	40,725,000	38,886,000
Total Operating Expenses	210,037,000	210,113,000	215,250,000
Operating Income	13,649,000	9,352,000	7,252,000
Non-Op Net Interest Income	(1,150,000)	(891,000)	(775,000)
Non-Op For Curr Gains	301,000	(516,000)	425,000
Other Non-Op	3,242,000	4,829,000	11,662,000
Non-Op Income	2,393,000	3,422,000	11,312,000
EBT Continuing	16,042,000	12,774,000	18,564,000
Taxation (current)	4,745,000	2,542,000	3,656,000
Taxation (deferred)	(83,000)	1,022,000	(540,000)
Taxation	4,662,000	3,564,000	3,116,000
EAT Continuing	11,380,000	9,210,000	15,448,000
Min Ints	(164,000)	(200,000)	(178,000)
Equity Earns	…	…	67,000
Net Income	11,214,000	9,008,000	15,339,000
Dividends Per Share	120	120	120
EPS - Basic - Cont	349.58	270.37	447.85
EPS - Primary	349.58	270.37	447.85
EPS -Diluted - Cont	349.58	270.37	447.85
EPS - Diluted	349.58	270.37	447.85
Shares (primary)	32,079	33,318	34,251
Shares (diluted)	32,079	33,318	34,251

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,633,000	16,554,000
Short Term Investments	518,000	377,000
Cash, Equivs & STI	17,151,000	16,931,000
Receivables	51,055,000	48,865,000
Raw Materials	22,018,000	23,482,000
WIP	66,000	70,000
Inventories - Other	10,940,000	11,241,000
Inventories	33,024,000	34,793,000
Other Current Assets	2,425,000	3,554,000

Current Assets	103,655,000	104,143,000	
Net PPE	194,404,000	191,789,000	
Intangibles Excl Goodwill	3,448,000	3,467,000	
Intangibles	3,448,000	3,467,000	
Other LT Assets	60,472,000	53,630,000	
LT Assets	258,324,000	248,886,000	
Total Assets	361,980,000	353,029,000	
Accounts Payable	27,590,000	28,266,000	
Accounts Payable & Accrued Expenses	27,590,000	28,266,000	
Current Debt	34,481,000	32,470,000	
Current Debt and Capital Leases	34,481,000	32,470,000	
Other Current Liabilities	24,279,000	23,006,000	
Current Liabilities	86,350,000	83,742,000	
Long-Term Obligations	51,940,000	50,863,000	
Deferred LT Liability Charges	10,383,000	9,558,000	
Pensions & OPEB	1,148,000	1,138,000	
Other LT Liabilities	14,209,000	14,067,000	
Minorities (BS)	2,642,000	2,562,000	
LT Liabilities	77,680,000	75,626,000	
Total Liabilities	166,673,000	161,931,000	
Net Assets	195,307,000	191,098,000	
Common Share Capital	41,654,000	41,654,000	
Share Premium	10,468,000	10,466,000	
Retained Earnings	122,541,000	119,737,000	
Treasury Stock	1,446,000	992,000	
Other Equity	22,089,000	20,233,000	
Shareholders' Equity	195,306,000	191,098,000	
Total Liabilities & Stockholders' Equity	361,980,000	353,029,000	
Net Current Assets	17,305,000	20,401,000	
Total Assets Less Current Liabilities	275,630,000	269,287,000	
Shares Outstanding	31,691	32,983	

Recent Dividends:

1. Sumitomo Osaka Cement Co. Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Sumitomo Osaka Cement Co. Ltd. (Japan) common.

No dividends paid.

SUMITOMO REALTY & DEVELOPMENT CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	967,692,000
Other Revenue	...	...	0
Revenue	1,057,765,000	1,014,239,000	967,692,000
Direct Expenses	673,667,000	662,961,000	635,342,000
Gross Profit	384,098,000	351,278,000	332,350,000
SG&A	84,943,000	79,762,000	77,681,000
Other OpEx	0	0	0
Indirect Expenses	84,943,000	79,762,000	77,681,000
Total Operating Expenses	758,610,000	742,723,000	713,023,000
Operating Income	299,155,000	271,516,000	254,669,000
Non-Op Net Interest Income	(26,673,000)	(19,278,000)	(16,660,000)
Other Non-Op	31,086,000	21,604,000	15,256,000
Non-Op Income	4,413,000	2,326,000	(1,404,000)
EBT Continuing	303,568,000	273,842,000	253,265,000
Taxation (current)	93,103,000	93,696,000	76,134,000
Taxation (deferred)	(2,072,000)	(11,537,000)	(42,000)
Taxation	91,031,000	82,159,000	76,092,000
EAT Continuing	212,537,000	191,683,000	177,173,000
Net Income	212,535,000	191,682,000	177,171,000
Dividends Per Share	19.44	16.70	13.76
EPS - Basic - Cont	228.42	202.56	186.91
EPS - Primary	228.42	202.56	186.91
EPS -Diluted - Cont	228.42	202.56	186.91
EPS - Diluted	228.42	202.56	186.91
Shares (primary)	930,441	946,318	947,876
Shares (diluted)	930,441	946,318	947,876

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	59,172,000	99,020,000
Cash, Equivs & STI	59,172,000	99,020,000
Receivables	23,787,000	22,305,000
WIP	517,073,000	521,762,000
Inventories - Other	545,804,000	403,197,000
Inventories	1,062,877,000	924,959,000
Other Current Assets	81,250,000	71,431,000
Current Assets	1,227,086,000	1,117,715,000
Net PPE	4,581,795,000	4,551,453,000
Intangibles Excl Goodwill	72,857,000	72,254,000
Intangibles	72,857,000	72,254,000
Other LT Assets	1,303,952,000	981,000,000
LT Assets	5,958,604,000	5,604,707,000
Total Assets	7,185,691,000	6,722,422,000
Accounts Payable	33,514,000	29,064,000
Accounts Payable & Accrued Expenses	33,514,000	29,064,000
Current Debt	632,648,000	460,477,000
Current Debt and Capital Leases	632,648,000	460,477,000
Other Current Liabilities	268,075,000	300,526,000
Current Liabilities	934,237,000	790,067,000
Long-Term Obligations	3,343,272,000	3,431,448,000
Deferred LT Liability Charges	138,053,000	...
Pensions & OPEB	3,829,000	4,069,000
Other LT Liabilities	295,587,000	328,730,000
LT Liabilities	3,780,741,000	3,764,247,000
Total Liabilities	4,714,979,000	4,554,314,000
Net Assets	2,470,712,000	2,168,108,000
Common Share Capital	122,805,000	122,805,000
Share Premium	104,144,000	104,153,000
Retained Earnings	1,848,307,000	1,706,318,000
Treasury Stock	45,807,000	20,225,000
Other Equity	441,263,000	255,056,000
Shareholders' Equity	2,470,712,000	2,168,107,000
Total Liabilities & Stockholders' Equity	7,185,691,000	6,722,422,000
Net Current Assets	292,849,000	327,648,000
Total Assets Less Current Liabilities	6,251,454,000	5,932,355,000
Shares Outstanding	923,616	941,340

Recent Dividends:

1. Sumitomo Realty & Development Co Ltd common.

No dividends paid.

2. Sumitomo Realty & Development Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Sumitomo Realty & Development Co Ltd common.

No dividends paid.

2. Sumitomo Realty & Development Co Ltd American Depositary Receipt.

No dividends paid.

SUMITOMO WAREHOUSE CO LTD (THE)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	78,381,000
Other Revenue	...	...	106,280,000
Revenue	196,241,000	193,394,000	184,661,000
Direct Expenses	174,259,000	170,202,000	162,370,000
Gross Profit	21,982,000	23,192,000	22,291,000
SG&A	10,570,000	9,920,000	9,102,000
Other OpEx	0	0	0
Indirect Expenses	10,570,000	9,920,000	9,102,000
Total Operating Expenses	184,829,000	180,122,000	171,472,000
Operating Income	11,412,000	13,272,000	13,189,000
Non-Op Net Interest Income	(445,000)	(264,000)	(240,000)
Other Non-Op	15,196,000	17,104,000	5,186,000
Non-Op Income	14,751,000	16,840,000	4,946,000
EBT Continuing	26,163,000	30,112,000	18,135,000
Taxation (current)	6,360,000	5,902,000	4,468,000
Taxation (deferred)	1,121,000	3,079,000	245,000
Taxation	7,481,000	8,981,000	4,713,000
EAT Continuing	18,682,000	21,131,000	13,422,000
Min Ints	(1,015,000)	(1,068,000)	(930,000)
Net Income	17,668,000	20,065,000	12,490,000
Dividends Per Share	103	103	101
EPS - Basic - Cont	230.86	257.32	158
EPS - Primary	230.86	257.32	158
EPS -Diluted - Cont	230.72	257.12	157.82
EPS - Diluted	230.72	257.12	157.82
Shares (primary)	76,533	77,977	79,050
Shares (diluted)	76,578	78,037	79,142

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	42,376,000	47,850,000
Cash, Equivs & STI	42,376,000	47,850,000
Receivables	20,726,000	21,414,000
Inventories	2,618,000	2,666,000
Other Current Assets	10,542,000	11,857,000
Current Assets	76,262,000	83,787,000
Net PPE	199,833,000	183,214,000
Intangibles Excl Goodwill	7,986,000	7,130,000
Intangibles	7,986,000	7,130,000
Other LT Assets	229,016,000	165,715,000
LT Assets	436,835,000	356,059,000
Total Assets	513,098,000	439,847,000
Accounts Payable	12,504,000	11,731,000
Accounts Payable & Accrued Expenses	12,504,000	11,731,000
Current Debt	9,172,000	23,918,000
Current Debt and Capital Leases	9,172,000	23,918,000
Other Current Liabilities	14,776,000	15,387,000
Current Liabilities	36,452,000	51,036,000
Long-Term Obligations	69,322,000	55,492,000
Deferred LT Liability Charges	67,554,000	46,565,000
Pensions & OPEB	2,945,000	2,807,000
Other LT Liabilities	11,751,000	9,800,000
Minorities (BS)	11,176,000	10,311,000
LT Liabilities	151,572,000	114,664,000
Total Liabilities	199,201,000	176,012,000
Net Assets	313,897,000	263,835,000
Common Share Capital	14,922,000	14,922,000
Share Premium	12,344,000	12,347,000
Retained Earnings	148,899,000	142,590,000
Treasury Stock	1,167,000	1,117,000
Other Equity	138,898,000	95,092,000
Shareholders' Equity	313,896,000	263,834,000
Total Liabilities & Stockholders' Equity	513,098,000	439,847,000
Net Current Assets	39,810,000	32,751,000
Total Assets Less Current Liabilities	476,646,000	388,811,000
Shares Outstanding	76,214	77,308

Recent Dividends:

1. Sumitomo Warehouse Co Ltd (The) common.

No dividends paid.

Annual Dividends:

1. Sumitomo Warehouse Co Ltd (The) common.

No dividends paid.

SUN A KAKEN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	27,521,385
Other Revenue	...	...	0
Revenue	30,358,082	29,430,148	27,521,385
Direct Expenses	26,168,877	26,072,644	24,656,761
Gross Profit	4,189,205	3,357,504	2,864,624
SG&A	3,351,853	3,391,897	3,059,638
Other OpEx	0	0	0
Indirect Expenses	3,351,853	3,391,897	3,059,638
Total Operating Expenses	29,520,730	29,464,541	27,716,399
Operating Income	837,352	(34,393)	(195,014)
Non-Op Net Interest Income	(61,182)	(42,699)	(27,704)
Non-Op For Curr Gains	12,500	(13,762)	58,516
Other Non-Op	251,764	506,550	1,163,722
Non-Op Income	203,082	450,089	1,194,534
EBT Continuing	1,040,434	415,696	999,520

Taxation (current)	204,739	79,683	139,533
Taxation (deferred)	(154,253)	160,187	487,249
Taxation	50,486	239,870	626,782
EAT Continuing	989,948	175,826	372,738
Min Ints	(32,589)	61,212	(24,526)
Net Income	957,360	237,038	348,211
Dividends Per Share	18	18	18
EPS - Basic - Cont	99.62	23.12	32.86
EPS - Primary	99.62	23.12	32.86
EPS -Diluted - Cont	99.62	23.12	32.86
EPS - Diluted	99.62	23.12	32.86
Shares (primary)	9,610	10,250	10,597
Shares (diluted)	9,610	10,250	10,597

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,005,736	6,380,811
Cash, Equivs & STI	6,005,736	6,380,811
Receivables	10,559,463	10,962,251
Raw Materials	1,177,393	1,142,785
WIP	1,982,372	1,924,432
Inventories - Other	1,880,551	1,952,397
Inventories	5,040,316	5,019,614
Current Tax Assets	...	18,840
Other Current Assets	127,378	178,082
Current Assets	21,732,893	22,559,598
Net PPE	6,783,342	7,062,805
Intangibles Excl Goodwill	691,746	792,099
Intangibles	691,746	792,099
Other LT Assets	9,629,994	7,395,815
LT Assets	17,105,082	15,250,719
Total Assets	38,837,975	37,810,318
Accounts Payable	2,678,838	3,071,582
Accounts Payable & Accrued Expenses	2,678,838	3,071,582
Current Debt	4,063,490	4,957,732
Current Capital Lease Obligations	34,485	38,151
Current Debt and Capital Leases	4,097,975	4,995,883
Other Current Liabilities	5,156,013	5,248,978
Current Liabilities	11,932,826	13,316,443
Long-Term Obligations	815,525	1,087,146
Deferred LT Liability Charges	1,781,699	1,265,033
Pensions & OPEB	749,549	922,852
Other LT Liabilities	312,696	200,531
Minorities (BS)	950,708	920,179
LT Liabilities	3,659,469	3,475,562
Total Liabilities	16,543,003	17,712,185
Net Assets	22,294,972	20,098,133
Common Share Capital	2,176,000	2,176,000
Share Premium	2,246,635	2,241,506
Retained Earnings	14,563,734	13,761,605
Treasury Stock	796,827	786,566
Other Equity	4,105,430	2,705,588
Shareholders' Equity	22,294,972	20,098,133
Total Liabilities & Stockholders' Equity	38,837,975	37,810,318
Net Current Assets	9,800,067	9,243,155
Total Assets Less Current Liabilities	26,905,149	24,493,875
Shares Outstanding	9,632	9,640

Recent Dividends:

1. Sun A Kaken Co Ltd common.

No dividends paid.

Annual Dividends:

1. Sun A Kaken Co Ltd common.

No dividends paid.

SUN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	10,045,586
Other Revenue	...	...	0
Revenue	9,907,137	10,837,189	10,045,586
Direct Expenses	7,143,951	8,002,104	7,081,786
Gross Profit	2,763,186	2,835,085	2,963,800
SG&A	2,778,535	2,833,752	2,650,998
Other OpEx	0	0	0
Indirect Expenses	2,778,535	2,833,752	2,650,998
Total Operating Expenses	9,922,486	10,835,856	9,732,784
Operating Income	(15,349)	1,333	312,802
Non-Op Net Interest Income	212,661	252,232	103,564
Non-Op For Curr Gains	...	(24,822)	(29,672)
Other Non-Op	9,738,412	17,718,921	(4,506,244)
Non-Op Income	9,951,073	17,946,331	(4,432,352)
EBT Continuing	9,935,724	17,947,664	(4,119,550)
Taxation (current)	59,925	1,696,304	376,748
Taxation (deferred)	211,874	(977,246)	(718,678)
Taxation	271,799	719,058	(341,930)
EAT Continuing	9,663,925	17,228,606	(3,777,620)
Net Income	9,663,925	17,228,604	(3,777,621)
Dividends Per Share	50	100	40
EPS - Basic - Cont	441.53	774.02	(169.82)
EPS - Primary	441.53	774.02	(169.82)
EPS -Diluted - Cont	441.05	772.65	(169.82)
EPS - Diluted	441.05	772.65	(169.82)
Shares (primary)	21,887	22,259	22,245
Shares (diluted)	21,911	22,298	22,245

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,242,194	2,148,549
Cash, Equivs & STI	2,242,194	2,148,549
Receivables	1,397,853	1,972,514
Raw Materials	2,390,039	3,182,265
WIP	331,019	346,286
Finished Goods	475,221	598,734
Inventories - Other	0	0
Inventories	3,196,279	4,127,285
Other Current Assets	1,774,540	8,484,997
Current Assets	8,610,866	16,733,345
Net PPE	1,373,634	1,405,020
Intangibles Excl Goodwill	627,506	683,600
Intangibles	627,506	683,600
Other LT Assets	43,040,633	34,305,493
LT Assets	45,041,773	36,394,113
Total Assets	53,652,639	53,127,459
Accounts Payable	1,018,310	880,950
Accrued Exps	264,263	295,859
Accounts Payable & Accrued Expenses	1,282,573	1,176,809
Current Debt	2,453,004	2,328,052
Current Debt and Capital Leases	2,453,004	2,328,052
Other Current Liabilities	1,540,717	1,735,572
Current Liabilities	5,276,294	5,240,433
Long-Term Obligations	138,658	217,442
Deferred LT Liability Charges	18,642	18,431
Pensions & OPEB	6,714	11,714
Other LT Liabilities	31,117	31,159
LT Liabilities	195,131	278,746
Total Liabilities	5,471,425	5,519,180
Net Assets	48,181,214	47,608,279
Common Share Capital	2,097,606	2,097,606
Share Premium	3,570,504	3,340,696
Retained Earnings	50,317,706	41,767,144
Treasury Stock	10,766,291	3,584,241
Other Equity	2,961,689	3,987,073
Shareholders' Equity	48,181,214	47,608,278
Total Liabilities & Stockholders' Equity	53,652,639	53,127,459
Net Current Assets	3,334,572	11,492,912
Total Assets Less Current Liabilities	48,376,345	47,887,026
Shares Outstanding	21,518	22,267

Recent Dividends:

1. Sun Corp common.

No dividends paid.

Annual Dividends:

1. Sun Corp common.

No dividends paid.

SUN FRONTIER FUDOUSAN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	79,868,000
Other Revenue	...	...	0
Revenue	116,083,000	103,174,000	79,868,000
Direct Expenses	77,968,000	70,949,000	53,462,000
Gross Profit	38,115,000	32,225,000	26,406,000
SG&A	12,758,000	10,945,000	8,804,000
Other OpEx	0	0	0
Indirect Expenses	12,758,000	10,945,000	8,804,000
Total Operating Expenses	90,726,000	81,894,000	62,266,000
Operating Income	25,357,000	21,280,000	17,602,000
Non-Op Net Interest Income	(1,368,000)	(838,000)	(468,000)
Non-Op For Curr Gains	...	17,000	125,000
Other Non-Op	(833,000)	94,000	105,000
Non-Op Income	(2,201,000)	(727,000)	(238,000)
EBT Continuing	23,156,000	20,553,000	17,364,000
Taxation (current)	7,741,000	6,710,000	4,808,000
Taxation (deferred)	(814,000)	(307,000)	464,000
Taxation	6,927,000	6,403,000	5,272,000
EAT Continuing	16,229,000	14,150,000	12,092,000
Min Ints	(240,000)	13,000	(106,000)
Equity Earns	...	...	(68,000)
Net Income	15,986,000	14,163,000	11,917,000
Dividends Per Share	76	66	58
EPS - Basic - Cont	327.76	291.58	245.50
EPS - Primary	327.76	291.58	245.50
EPS -Diluted - Cont	290.63	257.26	230.74
EPS - Diluted	290.63	257.26	230.74
Shares (primary)	48,773	48,573	48,542
Shares (diluted)	55,005	55,053	51,646

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,274,000	44,920,000
Cash, Equivs & STI	39,274,000	44,920,000
Receivables	3,769,000	2,090,000
WIP	160,392,000	116,417,000
Supplies	127,000	105,000
Inventories - Other	17,949,000	17,151,000
Inventories	178,468,000	133,673,000
Other Current Assets	4,194,000	3,023,000
Current Assets	225,705,000	183,706,000
Net PPE	26,246,000	24,290,000
Intangibles Excl Goodwill	3,342,000	2,288,000
Intangibles	3,342,000	2,288,000
Other LT Assets	9,170,000	7,906,000
LT Assets	38,758,000	34,484,000
Total Assets	264,463,000	218,190,000
Accounts Payable	5,329,000	3,521,000
Accounts Payable & Accrued Expenses	5,329,000	3,521,000
Current Debt	10,373,000	10,240,000
Current Debt and Capital Leases	10,373,000	10,240,000
Other Current Liabilities	15,001,000	12,902,000
Current Liabilities	30,703,000	26,663,000
Long-Term Obligations	107,658,000	82,218,000
Pensions & OPEB	520,000	114,000
Other LT Liabilities	5,197,000	3,302,000
Minorities (BS)	620,000	3,702,000
LT Liabilities	113,375,000	85,634,000
Total Liabilities	144,698,000	116,000,000
Net Assets	119,765,000	102,190,000
Common Share Capital	14,414,000	11,965,000
Share Premium	8,901,000	6,462,000
Retained Earnings	95,252,000	82,723,000
Treasury Stock	324,000	202,000
Other Equity	1,521,000	1,242,000
Shareholders' Equity	119,764,000	102,190,000
Total Liabilities & Stockholders' Equity	264,463,000	218,190,000
Net Current Assets	195,002,000	157,043,000
Total Assets Less Current Liabilities	233,760,000	191,527,000
Shares Outstanding	51,685	48,583

Recent Dividends:
1. Sun Frontier Fudousan Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Sun Frontier Fudousan Co., Ltd. common.
No dividends paid.

SUN MESSE CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	16,633,298
Other Revenue	…	…	0
Revenue	17,130,915	16,436,392	16,633,298
Direct Expenses	13,323,496	12,924,313	13,170,488
Gross Profit	3,807,419	3,512,079	3,462,810
SG&A	3,482,682	3,376,971	3,205,327
Other OpEx	0	0	0
Indirect Expenses	3,482,682	3,376,971	3,205,327
Total Operating Expenses	16,806,178	16,301,284	16,375,815
Operating Income	324,737	135,108	257,483
Non-Op Net Interest Income	(11,386)	(9,790)	(6,948)
Other Non-Op	380,843	255,302	154,333
Non-Op Income	369,457	245,512	147,385
EBT Continuing	694,194	380,620	404,868
Taxation (current)	198,269	92,248	142,032
Taxation (deferred)	35,818	(47,344)	2,875
Taxation	234,087	44,904	144,907
EAT Continuing	460,107	335,716	259,961
Min Ints	831	(3,440)	(2,759)
Net Income	460,938	332,274	257,199
Dividends Per Share	9	9	8
EPS - Basic - Cont	29.74	21.44	16.60
EPS - Primary	29.74	21.44	16.60
EPS -Diluted - Cont	29.74	21.44	16.60
EPS - Diluted	29.74	21.44	16.60
Shares (primary)	15,497	15,497	15,497
Shares (diluted)	15,497	15,497	15,497

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,586,926	3,014,211
Cash, Equivs & STI	3,586,926	3,014,211
Receivables	3,826,016	3,713,469
Raw Materials	112,714	104,836
WIP	522,431	473,071
Finished Goods	136,300	102,492
Inventories - Other	0	0
Inventories	771,445	680,399
Other Current Assets	80,792	80,891
Current Assets	8,265,179	7,488,970
Net PPE	7,102,044	7,427,603
Intangibles Excl Goodwill	54,067	62,422
Intangibles	54,067	62,422
Other LT Assets	7,162,696	4,732,972
LT Assets	14,318,807	12,222,997
Total Assets	22,583,987	19,711,968
Accounts Payable	1,733,706	1,657,267
Accounts Payable & Accrued Expenses	1,733,706	1,657,267
Current Debt	1,430,000	1,580,000
Current Debt and Capital Leases	1,430,000	1,580,000
Other Current Liabilities	2,111,704	1,735,348
Current Liabilities	5,275,410	4,972,615
Long-Term Obligations	0	0
Deferred LT Liability Charges	633,624	…
Pensions & OPEB	2,385,088	2,789,482
Other LT Liabilities	101,734	11,074
Minorities (BS)	102,038	109,438
LT Liabilities	3,120,446	2,800,556
Total Liabilities	8,497,894	7,882,610
Net Assets	14,086,093	11,829,358
Common Share Capital	1,236,114	1,236,114
Share Premium	1,049,534	1,049,534
Retained Earnings	8,916,680	8,628,121
Treasury Stock	1,114,192	1,162,491
Other Equity	3,997,956	2,078,079
Shareholders' Equity	14,086,092	11,829,357
Total Liabilities & Stockholders' Equity	22,583,987	19,711,968
Net Current Assets	2,989,769	2,516,355
Total Assets Less Current Liabilities	17,308,577	14,739,353
Shares Outstanding	15,533	15,497

Recent Dividends:
1. Sun Messe Co Ltd common.
No dividends paid.
Annual Dividends:
1. Sun Messe Co Ltd common.
No dividends paid.

SUN-WA TECHNOS CORP.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	166,138,000
Other Revenue	…	…	0
Revenue	148,329,000	139,581,000	166,138,000
Direct Expenses	127,450,000	120,432,000	144,360,000
Gross Profit	20,879,000	19,149,000	21,778,000
SG&A	16,820,000	15,640,000	15,562,000
Other OpEx	0	0	0
Indirect Expenses	16,820,000	15,640,000	15,562,000
Total Operating Expenses	144,270,000	136,072,000	159,922,000
Operating Income	4,059,000	3,509,000	6,216,000
Non-Op Net Interest Income	26,000	(100,000)	(167,000)
Non-Op For Curr Gains	73,000	(89,000)	11,000
Other Non-Op	534,000	467,000	1,281,000
Non-Op Income	633,000	278,000	1,125,000
EBT Continuing	4,692,000	3,787,000	7,341,000
Taxation (current)	1,407,000	1,351,000	2,201,000
Taxation (deferred)	34,000	(6,000)	133,000
Taxation	1,441,000	1,345,000	2,334,000
EAT Continuing	3,251,000	2,442,000	5,007,000
Min Ints	15,000	…	…
Net Income	3,265,000	2,443,000	5,007,000
Dividends Per Share	122	120	95
EPS - Basic - Cont	212.35	161.15	329.87
EPS - Primary	212.35	161.15	329.87
EPS -Diluted - Cont	212.35	161.15	329.87
EPS - Diluted	212.35	161.15	329.87
Shares (primary)	15,379	15,163	15,179
Shares (diluted)	15,379	15,163	15,179

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,591,000	23,371,000
Cash, Equivs & STI	24,591,000	23,371,000
Receivables	46,062,000	43,931,000
WIP	39,000	2,000
Finished Goods	12,636,000	12,953,000
Inventories - Other	0	0
Inventories	12,675,000	12,955,000
Other Current Assets	5,375,000	2,618,000
Current Assets	88,703,000	82,875,000
Net PPE	2,306,000	2,192,000
Intangibles Excl Goodwill	722,000	153,000
Intangibles	722,000	153,000
Other LT Assets	9,654,000	7,858,000
LT Assets	12,682,000	10,203,000
Total Assets	101,386,000	93,078,000
Accounts Payable	33,870,000	30,054,000
Accrued Exps	2,086,000	1,715,000
Accounts Payable & Accrued Expenses	35,956,000	31,769,000
Current Debt	4,751,000	5,447,000
Current Capital Lease Obligations	137,000	135,000
Current Debt and Capital Leases	4,888,000	5,582,000
Other Current Liabilities	2,363,000	1,782,000
Current Liabilities	43,207,000	39,133,000
Long-Term Obligations	3,172,000	3,198,000
Deferred LT Liability Charges	1,197,000	649,000
Pensions & OPEB	373,000	740,000
Other LT Liabilities	312,000	245,000
Minorities (BS)	267,000	…
LT Liabilities	5,054,000	4,832,000
Total Liabilities	48,529,000	43,966,000
Net Assets	52,857,000	49,112,000
Common Share Capital	3,727,000	3,727,000
Share Premium	3,924,000	3,618,000
Retained Earnings	37,204,000	35,915,000
Treasury Stock	880,000	1,557,000
Other Equity	8,882,000	7,409,000
Shareholders' Equity	52,857,000	49,112,000
Total Liabilities & Stockholders' Equity	101,386,000	93,078,000
Net Current Assets	45,496,000	43,742,000
Total Assets Less Current Liabilities	58,179,000	53,945,000
Shares Outstanding	15,555	15,180

Recent Dividends:
1. Sun-Wa Technos Corp. common.
No dividends paid.
Annual Dividends:
1. Sun-Wa Technos Corp. common.
No dividends paid.

SUNDRUG CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	751,777,000
Other Revenue	…	…	0
Revenue	842,512,000	801,811,000	751,777,000
Direct Expenses	626,341,000	597,723,000	562,457,000
Gross Profit	216,171,000	204,088,000	189,320,000
SG&A	169,338,000	159,591,000	148,323,000
Other OpEx	0	0	0
Indirect Expenses	169,338,000	159,591,000	148,323,000
Total Operating Expenses	795,679,000	757,314,000	710,780,000
Operating Income	46,833,000	44,497,000	40,997,000
Non-Op Net Interest Income	(142,000)	(13,000)	88,000
Other Non-Op	(887,000)	(915,000)	174,000
Non-Op Income	(1,029,000)	(928,000)	262,000
EBT Continuing	45,804,000	43,569,000	41,259,000
Taxation (current)	14,529,000	13,728,000	13,130,000
Taxation (deferred)	(118,000)	(909,000)	(995,000)
Taxation	14,411,000	12,819,000	12,135,000
EAT Continuing	31,393,000	30,750,000	29,124,000
Net Income	31,392,000	30,751,000	29,127,000
Dividends Per Share	131	130	114
EPS - Basic - Cont	268.36	262.91	249.07
EPS - Primary	268.36	262.91	249.07
EPS -Diluted - Cont	268.36	262.91	249.07
EPS - Diluted	268.36	262.91	249.07
Shares (primary)	116,978	116,963	116,943
Shares (diluted)	116,978	116,963	116,943

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	70,523,000	64,956,000
Cash, Equivs & STI	70,523,000	64,956,000
Receivables	51,496,000	48,384,000
Raw Materials	257,000	261,000
Inventories - Other	110,065,000	98,413,000
Inventories	110,322,000	98,674,000
Other Current Assets	5,723,000	4,763,000
Current Assets	238,064,000	216,777,000
Net PPE	148,487,000	136,706,000
Intangibles Excl Goodwill	8,101,000	8,669,000
Intangibles	8,101,000	8,669,000
Other LT Assets	80,852,000	81,854,000
LT Assets	237,440,000	227,229,000
Total Assets	475,505,000	444,007,000
Accounts Payable	82,707,000	79,731,000

Accounts Payable & Accrued Expenses	82,707,000	79,731,000
Current Debt	6,139,000	4,800,000
Current Debt and Capital Leases	6,139,000	4,800,000
Other Current Liabilities	45,189,000	43,976,000
Current Liabilities	134,035,000	128,507,000
Long-Term Obligations	42,076,000	33,866,000
Pensions & OPEB	2,504,000	2,383,000
Other LT Liabilities	10,888,000	9,536,000
LT Liabilities	55,468,000	45,785,000
Total Liabilities	189,504,000	174,293,000
Net Assets	286,001,000	269,714,000
Common Share Capital	3,931,000	3,931,000
Share Premium	7,577,000	7,533,000
Retained Earnings	279,859,000	263,754,000
Treasury Stock	3,843,000	3,868,000
Other Equity	(1,523,000)	(1,637,000)
Shareholders' Equity	286,001,000	269,713,000
Total Liabilities & Stockholders' Equity	475,505,000	444,007,000
Net Current Assets	104,029,000	88,270,000
Total Assets Less Current Liabilities	341,470,000	315,500,000
Shares Outstanding	116,983	116,967

Recent Dividends:

1. Sundrug Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Sundrug Co., Ltd. (Japan) common.

No dividends paid.

SUPERBAG CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	26,837,000
Other Revenue	…	…	0
Revenue	28,162,000	27,579,000	26,837,000
Direct Expenses	22,694,000	22,074,000	21,421,000
Gross Profit	5,468,000	5,505,000	5,416,000
SG&A	4,709,000	4,602,000	4,381,000
Other OpEx	0	0	0
Indirect Expenses	4,709,000	4,602,000	4,381,000
Total Operating Expenses	27,403,000	26,676,000	25,802,000
Operating Income	759,000	903,000	1,035,000
Non-Op Net Interest Income	(61,000)	(69,000)	(80,000)
Non-Op For Curr Gains	(5,000)	…	(7,000)
Other Non-Op	373,000	200,000	141,000
Non-Op Income	307,000	131,000	54,000
EBT Continuing	1,066,000	1,034,000	1,089,000
Taxation (current)	73,000	282,000	194,000
Taxation (deferred)	191,000	(222,000)	28,000
Taxation	264,000	60,000	222,000
EAT Continuing	802,000	974,000	867,000
Min Ints	…	1,000	…
Net Income	800,000	976,000	866,000
Dividends Per Share	110	105	90
EPS - Basic - Cont	539.29	658.65	570.84
EPS - Primary	539.29	658.65	570.84
EPS -Diluted - Cont	539.29	658.65	570.84
EPS - Diluted	539.29	658.65	570.84
Shares (primary)	1,485	1,482	1,517
Shares (diluted)	1,485	1,482	1,517

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,619,000	2,834,000
Short Term Investments	29,000	89,000
Cash, Equivs & STI	1,648,000	2,923,000
Receivables	4,245,000	4,474,000
Raw Materials	268,000	283,000
WIP	250,000	241,000
Inventories - Other	2,323,000	2,133,000
Inventories	2,841,000	2,657,000
Other Current Assets	167,000	119,000
Current Assets	8,901,000	10,173,000
Net PPE	2,356,000	2,123,000
Intangibles Excl Goodwill	202,000	99,000
Intangibles	202,000	99,000
Other LT Assets	2,301,000	2,205,000
LT Assets	4,859,000	4,427,000
Total Assets	13,761,000	14,600,000
Accounts Payable	3,890,000	4,903,000
Accounts Payable & Accrued Expenses	3,890,000	4,903,000
Current Debt	1,036,000	1,170,000
Current Capital Lease Obligations	51,000	177,000
Current Debt and Capital Leases	1,087,000	1,347,000
Other Current Liabilities	907,000	1,106,000
Current Liabilities	5,884,000	7,356,000
Long-Term Obligations	1,421,000	1,726,000
Deferred LT Liability Charges	96,000	…
Pensions & OPEB	642,000	702,000
Other LT Liabilities	158,000	85,000
Minorities (BS)	12,000	11,000
LT Liabilities	2,317,000	2,513,000
Total Liabilities	8,214,000	9,881,000
Net Assets	5,547,000	4,719,000
Common Share Capital	1,374,000	1,374,000
Share Premium	1,244,000	1,242,000
Retained Earnings	2,629,000	1,984,000
Treasury Stock	370,000	373,000
Other Equity	670,000	492,000
Shareholders' Equity	5,547,000	4,719,000
Total Liabilities & Stockholders' Equity	13,761,000	14,600,000
Net Current Assets	3,017,000	2,817,000
Total Assets Less Current Liabilities	7,877,000	7,244,000
Shares Outstanding	1,485	1,483

Recent Dividends:

1. Superbag Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Superbag Co., Ltd. (Japan) common.

No dividends paid.

SUZUDEN CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	50,929,668
Other Revenue	…	…	0
Revenue	45,902,296	46,631,604	50,929,668
Direct Expenses	38,426,473	38,824,171	42,694,224
Gross Profit	7,475,823	7,807,433	8,235,444
SG&A	5,403,747	5,384,146	5,448,752
Other OpEx	0	0	0
Indirect Expenses	5,403,747	5,384,146	5,448,752
Total Operating Expenses	43,830,220	44,208,317	48,142,976
Operating Income	2,072,076	2,423,287	2,786,692
Non-Op Net Interest Income	(5,613)	(4,376)	(12,554)
Non-Op For Curr Gains	1,013	4,542	22,382
Other Non-Op	495,555	264,900	316,110
Non-Op Income	490,955	265,066	325,938
EBT Continuing	2,563,031	2,688,353	3,112,630
Taxation (current)	879,726	930,049	895,378
Taxation (deferred)	(39,595)	(31,600)	125,367
Taxation	840,131	898,449	1,020,745
EAT Continuing	1,722,900	1,789,904	2,091,885
Net Income	1,722,900	1,789,905	2,091,883
Dividends Per Share	111.50	103	120
EPS - Basic - Cont	129.04	127.66	149.38
EPS - Primary	129.04	127.66	149.38
EPS -Diluted - Cont	129.04	127.66	149.38
EPS - Diluted	129.04	127.66	149.38
Shares (primary)	13,352	14,021	14,004
Shares (diluted)	13,352	14,021	14,004

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,831,265	8,126,417
Cash, Equivs & STI	6,831,265	8,126,417
Receivables	11,833,292	11,359,115
Inventories	3,871,178	3,598,021
Other Current Assets	394,831	286,056
Current Assets	22,930,566	23,369,609
Net PPE	4,268,971	4,457,996
Intangibles Excl Goodwill	103,008	128,651
Intangibles	103,008	128,651
Other LT Assets	1,049,091	1,148,167
LT Assets	5,421,070	5,734,814
Total Assets	28,351,637	29,104,424
Accounts Payable	7,948,939	7,143,556
Accrued Exps	540,505	540,717
Accounts Payable & Accrued Expenses	8,489,444	7,684,273
Current Debt	1,176,000	436,000
Current Capital Lease Obligations	22,075	25,911
Current Debt and Capital Leases	1,198,075	461,911
Other Current Liabilities	808,105	933,896
Current Liabilities	10,495,624	9,080,080
Long-Term Obligations	62,443	260,518
Pensions & OPEB	756,693	792,350
Other LT Liabilities	278,325	277,136
LT Liabilities	1,097,461	1,330,004
Total Liabilities	11,593,085	10,410,085
Net Assets	16,758,552	18,694,339
Common Share Capital	1,819,230	1,819,230
Share Premium	1,527,493	1,747,057
Retained Earnings	14,151,463	15,651,568
Treasury Stock	894,373	664,591
Other Equity	154,739	141,075
Shareholders' Equity	16,758,552	18,694,339
Total Liabilities & Stockholders' Equity	28,351,637	29,104,424
Net Current Assets	12,434,942	14,289,529
Total Assets Less Current Liabilities	17,856,013	20,024,344
Shares Outstanding	12,680	14,029

Recent Dividends:

1. Suzuden Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Suzuden Corp. (Japan) common.

No dividends paid.

SUZUYO SHINWART CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	17,160,000
Other Revenue	…	…	0
Revenue	20,670,000	19,116,000	17,160,000
Direct Expenses	15,080,000	14,493,000	13,252,000
Gross Profit	5,590,000	4,623,000	3,908,000
SG&A	3,844,000	3,226,000	2,885,000
Other OpEx	0	0	0
Indirect Expenses	3,844,000	3,226,000	2,885,000
Total Operating Expenses	18,924,000	17,719,000	16,137,000
Operating Income	1,746,000	1,397,000	1,023,000
Non-Op Net Interest Income	(23,000)	(29,000)	(29,000)
Other Non-Op	(123,000)	113,000	81,000
Non-Op Income	(146,000)	84,000	52,000
EBT Continuing	1,600,000	1,481,000	1,075,000
Taxation (current)	597,000	432,000	380,000
Taxation (deferred)	(75,000)	(53,000)	(76,000)
Taxation	522,000	379,000	304,000
EAT Continuing	1,078,000	1,102,000	771,000
Net Income	1,080,000	1,106,000	770,000
Dividends Per Share	110	90	60
EPS - Basic - Cont	379.61	391.92	265.20
EPS - Primary	379.61	391.92	265.20
EPS -Diluted - Cont	379.61	391.92	265.20

EPS - Diluted	379.61	391.92	265.20
Shares (primary)	2,845	2,822	2,842
Shares (diluted)	2,845	2,822	2,842

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,028,000	1,985,000
Cash, Equivs & STI	1,028,000	1,985,000
Receivables	5,428,000	3,022,000
WIP	265,000	265,000
Inventories - Other	0	0
Inventories	265,000	265,000
Other Current Assets	387,000	636,000
Current Assets	7,108,000	5,908,000
Net PPE	4,252,000	4,379,000
Intangibles Excl Goodwill	440,000	327,000
Intangibles	440,000	327,000
Other LT Assets	1,744,000	1,547,000
LT Assets	6,436,000	6,253,000
Total Assets	13,545,000	12,161,000
Accounts Payable	901,000	858,000
Accrued Exps	839,000	771,000
Accounts Payable & Accrued Expenses	1,740,000	1,629,000
Current Debt	986,000	692,000
Current Capital Lease Obligations	140,000	145,000
Current Debt and Capital Leases	1,126,000	837,000
Other Current Liabilities	2,051,000	1,521,000
Current Liabilities	4,917,000	3,987,000
Long-Term Obligations	731,000	1,170,000
Deferred LT Liability Charges	176,000	176,000
Pensions & OPEB	1,935,000	2,110,000
Other LT Liabilities	296,000	208,000
LT Liabilities	3,138,000	3,664,000
Total Liabilities	8,056,000	7,651,000
Net Assets	5,489,000	4,510,000
Common Share Capital	802,000	802,000
Share Premium	185,000	185,000
Retained Earnings	4,272,000	3,449,000
Treasury Stock	236,000	236,000
Other Equity	466,000	310,000
Shareholders' Equity	5,489,000	4,510,000
Total Liabilities & Stockholders' Equity	13,545,000	12,161,000
Net Current Assets	2,191,000	1,921,000
Total Assets Less Current Liabilities	8,628,000	8,174,000
Shares Outstanding	2,845	2,845

Recent Dividends:

1. Suzuyo Shinwart Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Suzuyo Shinwart Corp. (Japan) common.

No dividends paid.

SYNCHRO FOOD CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,541,834	3,951,497	3,602,635
Direct Expenses	2,041,113	711,636	580,159
Gross Profit	3,500,721	3,239,861	3,022,476
SG&A	2,832,203	2,142,658	1,983,848
Other OpEx	0	0	0
Indirect Expenses	2,832,203	2,142,658	1,983,848
Total Operating Expenses	4,873,316	2,854,294	2,564,007
Operating Income	668,518	1,097,203	1,038,628
Non-Op Net Interest Income	(19,496)	2,512	38
Non-Op For Curr Gains	...	...	(201)
Other Non-Op	(34,947)	(175,477)	(1,886)
Non-Op Income	(54,443)	(172,965)	(2,049)
EBT Continuing	614,075	924,238	1,036,579
Taxation (current)	277,126	288,413	320,700
Taxation (deferred)	67,094	(23,443)	10,930
Taxation	344,220	264,970	331,630
EAT Continuing	269,855	659,268	704,949
Net Income	269,854	659,266	704,949
Dividends Per Share	15	15	10
EPS - Basic - Cont	9.61	24.01	26.39
EPS - Primary	9.61	24.01	26.39
EPS -Diluted - Cont	9.61	24.01	26.32
EPS - Diluted	9.61	24.01	26.32
Shares (primary)	28,052	27,448	26,704
Shares (diluted)	28,052	27,448	26,775

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,755,756	4,997,759
Cash, Equivs & STI	3,755,756	4,997,759
Receivables	216,762	170,524
Inventories	8,573	14,910
Current Tax Assets	21,038	...
Prepayments (ST)	320,738	52,522
Other Current Assets	60,369	447,499
Current Assets	4,383,236	5,683,214
Net PPE	135,131	59,778
Intangibles Excl Goodwill	5,080,573	109,901
Intangibles	5,080,573	109,901
Other LT Assets	1,903,911	277,783
LT Assets	7,119,615	447,462
Total Assets	11,502,852	6,130,677
Accounts Payable	53,443	30,256
Accrued Exps	144,794	162,398
Accounts Payable & Accrued Expenses	198,237	192,654
Current Debt	571,440	...
Current Debt and Capital Leases	571,440	...
Other Current Liabilities	980,782	579,921
Current Liabilities	1,750,459	772,575
Long-Term Obligations	3,142,840	0
Other LT Liabilities	1,843,671	31,989
LT Liabilities	4,986,511	31,989
Total Liabilities	6,736,971	804,564
Net Assets	4,765,881	5,326,113
Common Share Capital	882,301	882,301
Share Premium	871,719	870,368
Retained Earnings	3,568,147	3,730,220
Treasury Stock	573,709	158,009
Other Equity	17,422	1,232
Shareholders' Equity	4,765,880	5,326,112
Total Liabilities & Stockholders' Equity	11,502,852	6,130,677
Net Current Assets	2,632,777	4,910,639
Total Assets Less Current Liabilities	9,752,393	5,358,102
Shares Outstanding	28,043	28,795

Recent Dividends:

1. Synchro Food Co Ltd common.

No dividends paid.

Annual Dividends:

1. Synchro Food Co Ltd common.

No dividends paid.

SYSTEM LOCATION CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,733,471	1,666,925	1,741,682
Direct Expenses	350,174	382,254	374,633
Gross Profit	1,383,297	1,284,671	1,367,049
SG&A	779,039	748,509	786,511
Other OpEx	0	0	0
Indirect Expenses	779,039	748,509	786,511
Total Operating Expenses	1,129,213	1,130,763	1,161,144
Operating Income	604,258	536,162	580,538
Non-Op Net Interest Income	5,921	2,934	1,502
Non-Op For Curr Gains	(912)	(12,422)	7,108
Other Non-Op	(87,329)	(29,303)	(15,500)
Non-Op Income	(82,320)	(38,791)	(6,890)
EBT Continuing	521,938	497,371	573,648
Taxation (current)	240,747	184,826	242,457
Taxation (deferred)	(15,027)	(14,800)	(41,104)
Taxation	225,720	170,026	201,353
EAT Continuing	296,218	327,345	372,295
Min Ints	810	3,483	1,636
Net Income	297,027	330,829	373,928
Dividends Per Share	38	38	38
EPS - Basic - Cont	84.19	93.77	105.98
EPS - Primary	84.19	93.77	105.98
EPS -Diluted - Cont	84.19	93.77	105.98
EPS - Diluted	84.19	93.77	105.98
Shares (primary)	3,528	3,528	3,528
Shares (diluted)	3,528	3,528	3,528

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,350,980	2,166,895
Short Term Investments	1,150,000	...
Cash, Equivs & STI	2,500,980	2,166,895
Receivables	175,119	190,059
Supplies	17	10
Inventories - Other	0	0
Inventories	17	10
Other Current Assets	60,266	59,719
Current Assets	2,736,382	2,416,683
Net PPE	342,597	344,680
Intangibles Excl Goodwill	511,030	626,501
Intangibles	511,030	626,501
Other LT Assets	1,310,051	994,498
LT Assets	2,163,678	1,965,679
Total Assets	4,900,060	4,382,363
Accounts Payable	18,858	24,924
Accounts Payable & Accrued Expenses	18,858	24,924
Other Current Liabilities	253,453	138,226
Current Liabilities	272,311	163,150
Long-Term Obligations	0	0
Deferred LT Liability Charges	299,637	217,214
Pensions & OPEB	283,540	300,973
Other LT Liabilities	1	1
LT Liabilities	583,178	518,188
Total Liabilities	855,489	681,338
Net Assets	4,044,571	3,701,025
Common Share Capital	100,000	100,000
Share Premium	282,675	282,675
Retained Earnings	3,261,638	3,098,683
Treasury Stock	18,864	18,659
Other Equity	419,122	238,325
Shareholders' Equity	4,044,571	3,701,024
Total Liabilities & Stockholders' Equity	4,900,060	4,382,363
Net Current Assets	2,464,071	2,253,533
Total Assets Less Current Liabilities	4,627,749	4,219,213
Shares Outstanding	3,528	3,528

Recent Dividends:

1. System Location Co Ltd common.

No dividends paid.

Annual Dividends:

1. System Location Co Ltd common.

No dividends paid.

SYSTEM RESEARCH CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,320,409
Other Revenue	...	...	0
Revenue	29,083,482	25,931,487	23,320,409
Direct Expenses	22,319,735	19,903,384	17,962,956
Gross Profit	6,763,747	6,028,103	5,357,453
SG&A	3,293,437	3,030,543	2,653,713
Other OpEx	0	0	0
Indirect Expenses	3,293,437	3,030,543	2,653,713
Total Operating Expenses	25,613,172	22,933,927	20,616,669
Operating Income	3,470,310	2,997,560	2,703,740

Non-Op Net Interest Income	(8,931)	(9,929)	(8,489)
Other Non-Op	44,514	85,395	(18,602)
Non-Op Income	35,583	75,466	(27,091)
EBT Continuing	3,505,893	3,073,026	2,676,649
Taxation (current)	996,391	872,761	718,645
Taxation (deferred)	(104,977)	2,473	(14,401)
Taxation	891,414	875,234	704,244
EAT Continuing	2,614,479	2,197,792	1,972,405
Min Ints	(3,526)	(3,191)	(3,022)
Net Income	2,610,952	2,194,600	1,969,382
Dividends Per Share	70	60	40
EPS - Basic - Cont	157.49	132.29	117.81
EPS - Primary	157.49	132.29	117.81
EPS -Diluted - Cont	157.49	132.29	117.81
EPS - Diluted	157.49	132.29	117.81
Shares (primary)	16,578	16,589	16,716
Shares (diluted)	16,578	16,589	16,716

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,429,775	8,203,626
Cash, Equivs & STI	8,429,775	8,203,626
Receivables	6,206,739	5,297,092
Finished Goods	49,971	2,094
Supplies	7,813	6,599
Inventories - Other	0	0
Inventories	57,784	8,693
Other Current Assets	103,575	98,321
Current Assets	14,797,873	13,607,732
Net PPE	3,503,944	2,822,819
Intangibles Excl Goodwill	273,399	313,441
Intangibles	273,399	313,441
Other LT Assets	883,579	782,384
LT Assets	4,660,922	3,918,644
Total Assets	19,458,796	17,526,376
Accounts Payable	1,483,980	1,063,703
Accounts Payable & Accrued Expenses	1,483,980	1,063,703
Current Debt	580,580	730,534
Current Debt and Capital Leases	580,580	730,534
Other Current Liabilities	3,532,800	3,336,408
Current Liabilities	5,597,360	5,130,645
Long-Term Obligations	376,357	566,664
Other LT Liabilities	0	0
Minorities (BS)	22,100	18,574
LT Liabilities	376,357	566,664
Total Liabilities	5,995,817	5,715,883
Net Assets	13,462,979	11,810,493
Common Share Capital	550,150	550,150
Share Premium	525,556	517,550
Retained Earnings	12,577,539	10,960,530
Treasury Stock	195,953	223,780
Other Equity	5,686	6,043
Shareholders' Equity	13,462,978	11,810,493
Total Liabilities & Stockholders' Equity	19,458,796	17,526,376
Net Current Assets	9,200,513	8,477,087
Total Assets Less Current Liabilities	13,861,436	12,395,731
Shares Outstanding	16,585	16,566

Recent Dividends:
1. System Research Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. System Research Co., Ltd. common.
No dividends paid.

SYSTEMS DESIGN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	9,458,437
Other Revenue	...	...	0
Revenue	9,993,803	9,609,075	9,458,437
Direct Expenses	7,738,714	7,461,122	7,369,016
Gross Profit	2,255,089	2,147,953	2,089,421
SG&A	1,659,093	1,693,498	1,564,996
Other OpEx	0	0	0
Indirect Expenses	1,659,093	1,693,498	1,564,996
Total Operating Expenses	9,397,807	9,154,620	8,934,012
Operating Income	595,996	454,455	524,425
Non-Op Net Interest Income	7,470	6,118	82
Other Non-Op	1,192	(6,400)	7,673
Non-Op Income	8,662	(282)	7,755
EBT Continuing	604,658	454,173	532,180
Taxation (current)	230,282	154,202	173,941
Taxation (deferred)	(18,749)	2,323	16,329
Taxation	211,533	156,525	190,270
EAT Continuing	393,125	297,648	341,910
Net Income	393,127	297,650	341,910
Dividends Per Share	55	45	40
EPS - Basic - Cont	115	87.12	100.25
EPS - Primary	115	87.12	100.25
EPS -Diluted - Cont	115	87.12	100.25
EPS - Diluted	115	87.12	100.25
Shares (primary)	3,418	3,416	3,410
Shares (diluted)	3,418	3,416	3,410

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,293,282	2,939,886
Cash, Equivs & STI	3,293,282	2,939,886
Receivables	1,608,590	1,738,318
Raw Materials	1,595	1,882
WIP	3,037	3,731
Inventories - Other	50,690	52,367
Inventories	55,322	57,980
Other Current Assets	95,942	92,887
Current Assets	5,053,136	4,829,071
Net PPE	315,431	333,671
Intangibles Excl Goodwill	32,673	71,133
Intangibles	32,673	71,133
Other LT Assets	1,481,193	1,160,951
LT Assets	1,829,297	1,565,755
Total Assets	6,882,433	6,394,826
Accounts Payable	89,027	52,565
Accrued Exps	221,855	190,383
Accounts Payable & Accrued Expenses	310,882	242,948
Current Debt	0	0
Current Capital Lease Obligations	6,431	5,716
Current Debt and Capital Leases	6,431	5,716
Other Current Liabilities	1,113,741	965,834
Current Liabilities	1,431,054	1,214,498
Long-Term Obligations	0	0
Pensions & OPEB	521,208	472,145
Other LT Liabilities	114,321	91,363
LT Liabilities	635,529	563,508
Total Liabilities	2,066,584	1,778,007
Net Assets	4,815,849	4,616,819
Common Share Capital	333,906	333,906
Share Premium	298,270	298,270
Retained Earnings	4,250,197	4,010,902
Treasury Stock	39,314	39,314
Other Equity	(27,211)	13,055
Shareholders' Equity	4,815,848	4,616,819
Total Liabilities & Stockholders' Equity	6,882,433	6,394,826
Net Current Assets	3,622,082	3,614,573
Total Assets Less Current Liabilities	5,451,379	5,180,328
Shares Outstanding	3,418	3,418

Recent Dividends:
1. Systems Design Co Ltd common.
No dividends paid.
Annual Dividends:
1. Systems Design Co Ltd common.
No dividends paid.

SYSTENA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	76,940,000
Other Revenue	...	...	0
Revenue	94,400,000	83,621,000	76,940,000
Direct Expenses	69,586,000	62,642,000	58,862,000
Gross Profit	24,814,000	20,979,000	18,078,000
SG&A	9,446,000	8,910,000	8,364,000
Other OpEx	0	0	0
Indirect Expenses	9,446,000	8,910,000	8,364,000
Total Operating Expenses	79,032,000	71,552,000	67,226,000
Operating Income	15,368,000	12,069,000	9,714,000
Non-Op Net Interest Income	54,000	44,000	23,000
Non-Op For Curr Gains	5,000	...	...
Other Non-Op	745,000	(265,000)	204,000
Non-Op Income	804,000	(221,000)	227,000
EBT Continuing	16,172,000	11,848,000	9,941,000
Taxation (current)	5,049,000	3,376,000	2,806,000
Taxation (deferred)	(202,000)	(4,000)	(117,000)
Taxation	4,847,000	3,372,000	2,689,000
EAT Continuing	11,325,000	8,476,000	7,252,000
Min Ints	(12,000)	5,000	(20,000)
Net Income	11,312,000	8,480,000	7,232,000
Dividends Per Share	14	12	10
EPS - Basic - Cont	31.65	23.17	18.67
EPS - Primary	31.65	23.17	18.67
EPS -Diluted - Cont	31.65	23.17	18.67
EPS - Diluted	31.65	23.17	18.67
Shares (primary)	357,456	366,055	387,441
Shares (diluted)	357,456	366,055	387,441

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,377,000	21,860,000
Short Term Investments	3,325,000	1,607,000
Cash, Equivs & STI	30,702,000	23,467,000
Receivables	18,082,000	17,830,000
Inventories	1,194,000	2,053,000
Other Current Assets	4,140,000	834,000
Current Assets	54,118,000	44,184,000
Net PPE	1,327,000	1,321,000
Intangibles Excl Goodwill	176,000	169,000
Intangibles	176,000	169,000
Other LT Assets	5,458,000	6,088,000
LT Assets	6,961,000	7,578,000
Total Assets	61,079,000	51,762,000
Accounts Payable	8,730,000	9,063,000
Accrued Exps	1,283,000	888,000
Accounts Payable & Accrued Expenses	10,013,000	9,951,000
Current Debt	1,572,000	1,550,000
Current Debt and Capital Leases	1,572,000	1,550,000
Other Current Liabilities	9,006,000	7,120,000
Current Liabilities	20,591,000	18,621,000
Long-Term Obligations	29,000	0
Other LT Liabilities	238,000	190,000
Minorities (BS)	609,000	485,000
LT Liabilities	267,000	190,000
Total Liabilities	21,467,000	19,297,000
Net Assets	39,612,000	32,465,000
Common Share Capital	1,513,000	1,513,000
Share Premium	2,188,000	2,188,000
Retained Earnings	46,822,000	39,817,000
Treasury Stock	11,099,000	11,099,000
Other Equity	188,000	46,000
Shareholders' Equity	39,612,000	32,465,000
Total Liabilities & Stockholders' Equity	61,079,000	51,762,000
Net Current Assets	33,527,000	25,563,000
Total Assets Less Current Liabilities	40,488,000	33,141,000
Shares Outstanding	357,456	357,456

Recent Dividends:
1. Systena Corp common.
No dividends paid.
Annual Dividends:
1. Systena Corp common.

No dividends paid.

T. KAWABE & CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,068,816
Other Revenue	...	...	0
Revenue	13,036,404	12,769,226	13,068,816
Direct Expenses	7,397,569	7,510,449	7,983,551
Gross Profit	5,638,835	5,258,777	5,085,265
SG&A	5,446,194	4,951,130	4,832,713
Other OpEx	0	0	0
Indirect Expenses	5,446,194	4,951,130	4,832,713
Total Operating Expenses	12,843,763	12,461,579	12,816,264
Operating Income	192,641	307,647	252,552
Non-Op Net Interest Income	(29,838)	(26,603)	(22,769)
Non-Op For Curr Gains	1,382	5,845	36,172
Other Non-Op	141,882	124,705	85,803
Non-Op Income	113,426	103,947	99,206
EBT Continuing	306,067	411,594	351,758
Taxation (current)	31,024	30,502	79,609
Taxation (deferred)	88,120	(30,715)	5,173
Taxation	119,144	(213)	84,782
EAT Continuing	186,923	411,807	266,976
Net Income	186,922	411,806	266,976
Dividends Per Share	50	50	80
EPS - Basic - Cont	102.43	225.64	146.25
EPS - Primary	102.43	225.64	146.25
EPS -Diluted - Cont	102.43	225.64	146.25
EPS - Diluted	102.43	225.64	146.25
Shares (primary)	1,825	1,825	1,825
Shares (diluted)	1,825	1,825	1,825

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,783,715	1,360,532
Cash, Equivs & STI	1,783,715	1,360,532
Receivables	1,903,278	2,144,383
Inventories	2,855,342	3,148,018
Prepayments (ST)	141,701	153,122
Other Current Assets	75,212	106,045
Current Assets	6,759,248	6,912,100
Net PPE	2,067,506	2,057,953
Intangibles Excl Goodwill	202,468	214,298
Intangibles	202,468	214,298
Other LT Assets	3,716,940	3,223,108
LT Assets	5,986,914	5,495,359
Total Assets	12,746,162	12,407,460
Accounts Payable	1,567,418	1,836,626
Accrued Exps	201,675	190,448
Accounts Payable & Accrued Expenses	1,769,093	2,027,074
Current Debt	1,988,728	2,078,920
Current Debt and Capital Leases	1,988,728	2,078,920
Other Current Liabilities	490,232	436,283
Current Liabilities	4,248,053	4,542,277
Long-Term Obligations	268,862	195,090
Deferred LT Liability Charges	213,916	16,601
Pensions & OPEB	381,226	374,285
Other LT Liabilities	190,178	191,501
LT Liabilities	1,054,182	777,477
Total Liabilities	5,302,235	5,319,755
Net Assets	7,443,927	7,087,705
Common Share Capital	100,000	100,000
Share Premium	3,391,067	3,391,067
Retained Earnings	3,415,083	3,319,403
Treasury Stock	55,679	55,614
Other Equity	593,456	332,848
Shareholders' Equity	7,443,927	7,087,704
Total Liabilities & Stockholders' Equity	12,746,162	12,407,460
Net Current Assets	2,511,195	2,369,823
Total Assets Less Current Liabilities	8,498,109	7,865,183
Shares Outstanding	1,825	1,825

Recent Dividends:

1. T. Kawabe & Co Ltd common.

No dividends paid.

Annual Dividends:

1. T. Kawabe & Co Ltd common.

No dividends paid.

TACHIBANA ELETECH CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	231,042,000
Other Revenue	...	...	0
Revenue	227,511,000	220,112,000	231,042,000
Direct Expenses	198,107,000	190,783,000	199,276,000
Gross Profit	29,404,000	29,329,000	31,766,000
SG&A	21,892,000	21,105,000	21,001,000
Other OpEx	0	0	0
Indirect Expenses	21,892,000	21,105,000	21,001,000
Total Operating Expenses	219,999,000	211,888,000	220,277,000
Operating Income	7,512,000	8,224,000	10,765,000
Non-Op Net Interest Income	186,000	80,000	(40,000)
Non-Op For Curr Gains	707,000	(301,000)	673,000
Other Non-Op	2,450,000	2,306,000	417,000
Non-Op Income	3,343,000	2,085,000	1,050,000
EBT Continuing	10,855,000	10,309,000	11,815,000
Taxation (current)	3,622,000	2,963,000	3,363,000
Taxation (deferred)	(189,000)	300,000	(19,000)
Taxation	3,433,000	3,263,000	3,344,000
EAT Continuing	7,422,000	7,046,000	8,471,000
Net Income	7,422,000	7,047,000	8,472,000
Dividends Per Share	100	100	100
EPS - Basic - Cont	329.81	299.74	347.27
EPS - Primary	329.81	299.74	347.27
EPS -Diluted - Cont	329.81	299.74	347.27
EPS - Diluted	329.81	299.74	347.27
Shares (primary)	22,504	23,507	24,395
Shares (diluted)	22,504	23,507	24,395

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,792,000	24,069,000
Short Term Investments	1,394,000	200,000
Cash, Equivs & STI	26,186,000	24,269,000
Receivables	72,352,000	70,337,000
Raw Materials	1,000	1,000
WIP	10,000	47,000
Inventories - Other	31,879,000	34,818,000
Inventories	31,890,000	34,866,000
Other Current Assets	1,188,000	768,000
Current Assets	131,616,000	130,240,000
Net PPE	5,343,000	5,164,000
Intangibles Excl Goodwill	1,814,000	1,262,000
Intangibles	1,814,000	1,262,000
Other LT Assets	40,529,000	28,749,000
LT Assets	47,686,000	35,175,000
Total Assets	179,303,000	165,416,000
Accounts Payable	47,069,000	44,563,000
Accounts Payable & Accrued Expenses	47,069,000	44,563,000
Current Debt	8,815,000	3,267,000
Current Debt and Capital Leases	8,815,000	3,267,000
Other Current Liabilities	8,870,000	9,903,000
Current Liabilities	64,754,000	57,733,000
Long-Term Obligations	660,000	7,250,000
Deferred LT Liability Charges	7,871,000	4,387,000
Pensions & OPEB	715,000	669,000
Other LT Liabilities	327,000	384,000
LT Liabilities	9,573,000	12,690,000
Total Liabilities	74,327,000	70,423,000
Net Assets	104,976,000	94,993,000
Common Share Capital	5,874,000	5,874,000
Share Premium	6,146,000	6,146,000
Retained Earnings	80,891,000	75,741,000
Treasury Stock	8,687,000	5,746,000
Other Equity	20,751,000	12,977,000
Shareholders' Equity	104,975,000	94,992,000
Total Liabilities & Stockholders' Equity	179,303,000	165,416,000
Net Current Assets	66,862,000	72,507,000
Total Assets Less Current Liabilities	114,549,000	107,683,000
Shares Outstanding	21,977	22,977

Recent Dividends:

1. Tachibana Eletech Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tachibana Eletech Co Ltd common.

No dividends paid.

TACMINA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	11,155,508	11,119,396	11,015,511
Direct Expenses	5,996,065	5,928,600	6,018,836
Gross Profit	5,159,443	5,190,796	4,996,675
SG&A	3,528,604	3,587,473	3,413,794
Other OpEx	0	0	0
Indirect Expenses	3,528,604	3,587,473	3,413,794
Total Operating Expenses	9,524,669	9,516,073	9,432,630
Operating Income	1,630,839	1,603,323	1,582,881
Non-Op Net Interest Income	38,237	32,923	21,216
Non-Op For Curr Gains	(2,452)	(1,676)	(3,188)
Other Non-Op	15,895	12,386	4,392
Non-Op Income	51,680	43,633	22,420
EBT Continuing	1,682,519	1,646,956	1,605,301
Taxation (current)	420,346	453,350	432,207
Taxation (deferred)	30,783	(23,846)	(22,443)
Taxation	451,129	429,504	409,764
EAT Continuing	1,231,390	1,217,452	1,195,537
Net Income	1,231,392	1,217,453	1,195,534
Dividends Per Share	54	50	50
EPS - Basic - Cont	178.47	170.23	165.22
EPS - Primary	178.47	170.23	165.22
EPS -Diluted - Cont	178.47	170.23	165.22
EPS - Diluted	178.47	170.23	165.22
Shares (primary)	6,900	7,152	7,236
Shares (diluted)	6,900	7,152	7,236

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,543,804	3,213,766
Short Term Investments	158,930	...
Cash, Equivs & STI	3,702,734	3,213,766
Receivables	3,916,514	4,380,993
Raw Materials	1,535,475	1,581,644
WIP	1,927	8,059
Finished Goods	152,466	341,354
Inventories - Other	0	0
Inventories	1,689,868	1,931,057
Other Current Assets	52,408	69,243
Current Assets	9,361,524	9,595,059
Net PPE	2,496,116	2,496,414
Intangibles Excl Goodwill	221,748	147,911
Intangibles	221,748	147,911
Other LT Assets	2,454,845	2,490,906
LT Assets	5,172,709	5,135,231
Total Assets	14,534,234	14,730,291
Accounts Payable	825,225	1,756,708
Accrued Exps	331,000	374,400
Accounts Payable & Accrued Expenses	1,156,225	2,131,108
Current Debt	8,000	388,000
Current Debt and Capital Leases	8,000	388,000
Other Current Liabilities	907,540	1,152,781
Current Liabilities	2,071,765	3,671,889
Long-Term Obligations	350,000	0
Deferred LT Liability		

Charges	30,835	36,979
Pensions & OPEB	572,332	597,607
Other LT Liabilities	129,335	125,738
LT Liabilities	1,082,502	760,324
Total Liabilities	3,154,268	4,432,213
Net Assets	11,379,966	10,298,078
Common Share Capital	892,998	892,998
Share Premium	797,562	790,226
Retained Earnings	9,801,614	8,915,315
Treasury Stock	881,642	897,303
Other Equity	769,433	596,842
Shareholders' Equity	11,379,965	10,298,078
Total Liabilities & Stockholders' Equity	14,534,234	14,730,291
Net Current Assets	7,289,759	5,923,170
Total Assets Less Current Liabilities	12,462,469	11,058,402
Shares Outstanding	6,905	6,890

Recent Dividends:

1. Tacmina Corp common.

No dividends paid.

Annual Dividends:

1. Tacmina Corp common.

No dividends paid.

TAIHEI DENGYO KAISHA LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	129,363,000
Other Revenue	...	...	0
Revenue	141,657,000	125,670,000	129,363,000
Direct Expenses	116,085,000	102,325,000	109,518,000
Gross Profit	25,572,000	23,345,000	19,845,000
SG&A	10,732,000	10,307,000	9,796,000
Other OpEx	0	0	0
Indirect Expenses	10,732,000	10,307,000	9,796,000
Total Operating Expenses	126,817,000	112,632,000	119,314,000
Operating Income	14,840,000	13,038,000	10,049,000
Non-Op Net Interest Income	(110,000)	(56,000)	(26,000)
Non-Op For Curr Gains	338,000	(12,000)	642,000
Other Non-Op	2,524,000	1,726,000	1,362,000
Non-Op Income	2,752,000	1,658,000	1,978,000
EBT Continuing	17,592,000	14,696,000	12,027,000
Taxation (current)	5,824,000	4,888,000	3,514,000
Taxation (deferred)	(287,000)	66,000	72,000
Taxation	5,537,000	4,954,000	3,586,000
EAT Continuing	12,055,000	9,742,000	8,441,000
Min Ints	(156,000)	9,000	(47,000)
Net Income	11,902,000	9,753,000	8,395,000
Dividends Per Share	70	58.33	45
EPS - Basic - Cont	188.77	160.94	147.01
EPS - Primary	188.77	160.94	147.01
EPS -Diluted - Cont	188.75	160.40	146.97
EPS - Diluted	188.75	160.40	146.97
Shares (primary)	63,053	60,602	57,110
Shares (diluted)	63,057	60,803	57,110

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,423,000	42,607,000
Cash, Equivs & STI	35,423,000	42,607,000
Receivables	73,980,000	52,294,000
Raw Materials	...	82,000
WIP	10,023,000	10,610,000
Inventories - Other	0	0
Inventories	10,023,000	10,692,000
Other Current Assets	3,759,000	3,016,000
Current Assets	123,185,000	108,609,000
Net PPE	19,895,000	20,207,000
Intangibles Excl Goodwill	263,000	225,000
Intangibles	263,000	225,000
Other LT Assets	32,022,000	26,034,000
LT Assets	52,180,000	46,466,000
Total Assets	175,365,000	155,076,000
Accounts Payable	10,907,000	9,379,000
Accounts Payable & Accrued Expenses	10,907,000	9,379,000
Current Debt	1,067,000	2,039,000
Current Capital Lease Obligations	153,000	159,000
Current Debt and Capital Leases	1,220,000	2,198,000
Other Current Liabilities	15,194,000	11,914,000
Current Liabilities	27,321,000	23,491,000
Long-Term Obligations	13,858,000	11,726,000
Deferred LT Liability Charges	2,098,000	760,000
Pensions & OPEB	3,517,000	3,446,000
Other LT Liabilities	631,000	594,000
Minorities (BS)	1,520,000	1,396,000
LT Liabilities	20,104,000	16,526,000
Total Liabilities	48,946,000	41,414,000
Net Assets	126,419,000	113,662,000
Common Share Capital	7,070,000	6,657,000
Share Premium	9,602,000	9,190,000
Retained Earnings	100,633,000	92,394,000
Treasury Stock	1,196,000	1,195,000
Other Equity	10,310,000	6,615,000
Shareholders' Equity	126,419,000	113,661,000
Total Liabilities & Stockholders' Equity	175,365,000	155,076,000
Net Current Assets	95,864,000	85,118,000
Total Assets Less Current Liabilities	148,044,000	131,585,000
Shares Outstanding	63,104	62,535

Recent Dividends:

1. Taihei Dengyo Kaisha Ltd. common.

No dividends paid.

After 3-for-1 split: No dividends paid.

Annual Dividends:

1. Taihei Dengyo Kaisha Ltd. common.

No dividends paid.

After 3-for-1 split: No dividends paid.

TAIHEIYO CEMENT CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	886,275,000
Other Revenue	...	...	0
Revenue	898,441,000	896,295,000	886,275,000
Direct Expenses	675,177,000	679,205,000	694,062,000
Gross Profit	223,264,000	217,090,000	192,213,000
SG&A	148,644,000	139,340,000	135,743,000
Other OpEx	0	0	0
Indirect Expenses	148,644,000	139,340,000	135,743,000
Total Operating Expenses	823,821,000	818,545,000	829,805,000
Operating Income	74,620,000	77,750,000	56,470,000
Non-Op Net Interest Income	(4,831,000)	(2,535,000)	(1,730,000)
Non-Op For Curr Gains	1,425,000	734,000	2,651,000
Other Non-Op	(26,687,000)	(1,327,000)	(219,000)
Non-Op Income	(30,093,000)	(3,128,000)	702,000
EBT Continuing	44,527,000	74,622,000	57,172,000
Taxation (current)	14,188,000	17,607,000	15,442,000
Taxation (deferred)	3,444,000	(1,798,000)	(1,083,000)
Taxation	17,632,000	15,809,000	14,359,000
EAT Continuing	26,895,000	58,813,000	42,813,000
Min Ints	(1,493,000)	(1,384,000)	(403,000)
Equity Earns	...	...	861,000
Net Income	25,401,000	57,428,000	43,272,000
Dividends Per Share	100	80	70
EPS - Basic - Cont	227.86	502.48	371.09
EPS - Primary	227.86	502.48	371.09
EPS -Diluted - Cont	227.86	502.48	371.09
EPS - Diluted	227.86	502.48	371.09
Shares (primary)	111,474	114,289	116,610
Shares (diluted)	111,474	114,289	116,610

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	63,719,000	74,987,000
Short Term Investments	2,045,000	2,191,000
Cash, Equivs & STI	65,764,000	77,178,000
Receivables	186,351,000	180,429,000
Raw Materials	76,188,000	71,950,000
WIP	1,696,000	1,522,000
Inventories - Other	59,353,000	54,373,000
Inventories	137,237,000	127,845,000
Other Current Assets	23,249,000	20,279,000
Current Assets	412,601,000	405,731,000
Net PPE	749,158,000	738,702,000
Intangibles Excl Goodwill	43,516,000	47,015,000
Intangibles	43,516,000	47,015,000
Other LT Assets	273,787,000	232,248,000
LT Assets	1,066,461,000	1,017,965,000
Total Assets	1,479,061,000	1,423,695,000
Accounts Payable	73,662,000	73,647,000
Accounts Payable & Accrued Expenses	73,662,000	73,647,000
Current Debt	197,200,000	176,488,000
Current Debt and Capital Leases	197,200,000	176,488,000
Other Current Liabilities	146,040,000	138,219,000
Current Liabilities	416,902,000	388,354,000
Long-Term Obligations	192,567,000	213,200,000
Deferred LT Liability Charges	41,549,000	24,686,000
Pensions & OPEB	23,032,000	23,544,000
Other LT Liabilities	92,774,000	97,787,000
Minorities (BS)	31,668,000	34,455,000
LT Liabilities	349,922,000	359,217,000
Total Liabilities	798,492,000	782,026,000
Net Assets	680,569,000	641,669,000
Common Share Capital	86,174,000	86,174,000
Share Premium	49,493,000	50,288,000
Retained Earnings	432,913,000	417,460,000
Treasury Stock	21,516,000	22,131,000
Other Equity	133,505,000	109,878,000
Shareholders' Equity	680,569,000	641,669,000
Total Liabilities & Stockholders' Equity	1,479,061,000	1,423,695,000
Net Current Assets	(4,301,000)	17,377,000
Total Assets Less Current Liabilities	1,062,159,000	1,035,341,000
Shares Outstanding	111,603	111,423

Recent Dividends:

1. Taiheiyo Cement Corp common.

ExDate	Amt	Declared	Record	Payable
	0.06		03/31/2023	07/17/2023
	0.06		09/29/2023	12/19/2023
	0.05		03/28/2024	07/15/2024
	0.07		09/30/2024	12/18/2024
	0.05		03/31/2025	07/15/2025
	0.08		09/30/2025	12/17/2025

2. Taiheiyo Cement Corp American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Taiheiyo Cement Corp common.

2023.....0.12 2024.....0.12 2025.....0.13

2. Taiheiyo Cement Corp American Depositary Receipts.

No dividends paid.

TAIHO KOGYO CO LTD AICHI

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	112,044,000
Other Revenue	...	...	0
Revenue	119,378,000	112,789,000	112,044,000
Direct Expenses	101,710,000	96,952,000	94,899,000
Gross Profit	17,668,000	15,837,000	17,145,000
SG&A	15,078,000	15,226,000	14,654,000
D&A (OpEx)	155,000	140,000	99,000
Other OpEx	0	0	0
Indirect Expenses	15,233,000	15,366,000	14,753,000
Total Operating Expenses	116,943,000	112,318,000	109,652,000
Operating Income	2,435,000	471,000	2,392,000

Non-Op Net Interest Income	(65,000)	(63,000)	(43,000)
Non-Op For Curr Gains	417,000	229,000	584,000
Other Non-Op	(7,379,000)	(1,128,000)	299,000
Non-Op Income	(7,027,000)	(962,000)	840,000
EBT Continuing	(4,592,000)	(491,000)	3,232,000
Taxation (current)	1,073,000	936,000	1,084,000
Taxation (deferred)	131,000	2,642,000	247,000
Taxation	1,204,000	3,578,000	1,331,000
EAT Continuing	(5,796,000)	(4,069,000)	1,901,000
Min Ints	(166,000)	(116,000)	(151,000)
Net Income	(5,967,000)	(4,187,000)	1,747,000
Dividends Per Share	28	20	20
EPS - Basic - Cont	(210.68)	(145.69)	60.56
EPS - Primary	(210.68)	(145.69)	60.56
EPS -Diluted - Cont	(210.68)	(145.69)	60.42
EPS - Diluted	(210.68)	(145.69)	60.42
Shares (primary)	28,326	28,742	28,862
Shares (diluted)	28,326	28,742	28,914

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,260,000	19,952,000
Cash, Equivs & STI	23,260,000	19,952,000
Receivables	22,159,000	23,522,000
Raw Materials	8,617,000	8,446,000
WIP	3,097,000	3,138,000
Inventories - Other	5,917,000	6,082,000
Inventories	17,631,000	17,666,000
Other Current Assets	3,111,000	2,762,000
Current Assets	66,161,000	63,902,000
Net PPE	36,744,000	48,152,000
Intangibles Excl Goodwill	2,017,000	1,685,000
Intangibles	2,017,000	1,685,000
Other LT Assets	9,461,000	8,597,000
LT Assets	48,222,000	58,434,000
Total Assets	114,384,000	122,336,000
Accounts Payable	8,014,000	7,826,000
Accrued Exps	6,489,000	6,258,000
Accounts Payable & Accrued Expenses	14,503,000	14,084,000
Current Debt	16,086,000	1,774,000
Current Capital Lease Obligations	31,000	39,000
Current Debt and Capital Leases	16,117,000	1,813,000
Other Current Liabilities	7,169,000	9,482,000
Current Liabilities	37,789,000	25,379,000
Long-Term Obligations	8,782,000	24,239,000
Deferred LT Liability Charges	2,225,000	1,885,000
Pensions & OPEB	754,000	662,000
Other LT Liabilities	489,000	887,000
Minorities (BS)	644,000	612,000
LT Liabilities	12,250,000	27,673,000
Total Liabilities	50,684,000	53,664,000
Net Assets	63,700,000	68,672,000
Common Share Capital	6,712,000	6,712,000
Share Premium	10,175,000	10,164,000
Retained Earnings	35,628,000	42,161,000
Treasury Stock	589,000	644,000
Other Equity	11,774,000	10,278,000
Shareholders' Equity	63,700,000	68,671,000
Total Liabilities & Stockholders' Equity	114,384,000	122,336,000
Net Current Assets	28,372,000	38,523,000
Total Assets Less Current Liabilities	76,595,000	96,957,000
Shares Outstanding	28,389	28,310

Recent Dividends:
1. Taiho Kogyo Co Ltd Aichi common.
No dividends paid.
Annual Dividends:
1. Taiho Kogyo Co Ltd Aichi common.
No dividends paid.

TAIKO BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	29,341,000	22,432,000	21,966,000
Direct Expenses	5,585,000	3,192,000	2,222,000
Gross Profit	23,756,000	19,240,000	19,744,000
SG&A	12,915,000	12,075,000	11,630,000
Other OpEx	6,773,000	3,273,000	4,827,000
Indirect Expenses	19,688,000	15,348,000	16,457,000
Total Operating Expenses	25,273,000	18,540,000	18,679,000
Operating Income	4,068,000	3,892,000	3,287,000
Non-Op Income	(139,000)	(90,000)	(646,000)
EBT Continuing	3,929,000	3,802,000	2,641,000
Taxation (current)	1,131,000	1,192,000	1,060,000
Taxation (deferred)	(25,000)	86,000	(160,000)
Taxation	1,106,000	1,278,000	900,000
EAT Continuing	2,823,000	2,524,000	1,741,000
Min Ints	(22,000)	(26,000)	(24,000)
Net Income	2,799,000	2,495,000	1,716,000
Dividends Per Share	89	65	50
EPS - Basic - Cont	293.79	261.93	180.55
EPS - Primary	293.79	261.93	180.55
EPS -Diluted - Cont	288.86	258.52	178.39
EPS - Diluted	288.86	258.52	178.39
Shares (primary)	9,530	9,528	9,506
Shares (diluted)	9,690	9,651	9,621

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	146,360,000	130,064,000
Cash, Equivs & STI	146,360,000	130,064,000
Other Current Assets	0	0
Current Assets	146,360,000	130,064,000
Net PPE	14,495,000	14,491,000
Intangibles Excl Goodwill	766,000	719,000
Intangibles	766,000	719,000
Other LT Assets	11,486,000	9,779,000
LT Assets	26,747,000	24,989,000
Total Assets	1,700,846,000	1,678,812,000
Long-Term Obligations	0	0
Pensions & OPEB	465,000	444,000
Minorities (BS)	563,000	541,000
Total Liabilities	1,620,044,000	1,603,831,000
Net Assets	80,802,000	74,981,000
Common Share Capital	10,000,000	10,000,000
Share Premium	8,208,000	8,208,000
Retained Earnings	61,258,000	59,071,000
Treasury Stock	294,000	294,000
Other Equity	1,629,000	(2,004,000)
Shareholders' Equity	80,801,000	74,981,000
Total Liabilities & Stockholders' Equity	1,700,846,000	1,678,812,000
Shares Outstanding	9,530	9,530

Recent Dividends:
1. Taiko Bank Ltd common.
No dividends paid.
Annual Dividends:
1. Taiko Bank Ltd common.
No dividends paid.

TAISEI LAMICK CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	32,484,199	30,849,520	28,029,007
Direct Expenses	23,648,463	22,705,932	21,080,428
Gross Profit	8,835,736	8,143,588	6,948,579
SG&A	6,419,613	5,770,638	5,326,609
Other OpEx	0	0	0
Indirect Expenses	6,419,613	5,770,638	5,326,609
Total Operating Expenses	30,068,076	28,476,570	26,407,037
Operating Income	2,416,123	2,372,950	1,621,970
Non-Op Net Interest Income	34,880	34,938	19,566
Non-Op For Curr Gains	19,374	(60,295)	(26,525)
Other Non-Op	23,982	(51,298)	(71,434)
Non-Op Income	78,236	(76,655)	(78,393)
EBT Continuing	2,494,359	2,296,295	1,543,577
Taxation (current)	1,032,601	625,399	576,137
Taxation (deferred)	(92,871)	(19,993)	(116,586)
Taxation	939,730	605,406	459,551
EAT Continuing	1,554,629	1,690,889	1,084,026
Net Income	1,554,628	1,690,889	1,084,025
Dividends Per Share	70	80	70
EPS - Basic - Cont	250.92	268	170.33
EPS - Primary	250.92	268	170.33
EPS -Diluted - Cont	250.92	268	170.33
EPS - Diluted	250.92	268	170.33
Shares (primary)	6,196	6,309	6,364
Shares (diluted)	6,196	6,309	6,364

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,742,624	5,851,933
Short Term Investments	64,975	327,734
Cash, Equivs & STI	4,807,599	6,179,667
Receivables	7,832,121	6,925,798
Raw Materials	424,579	437,664
WIP	1,504,188	1,342,423
Inventories - Other	3,408,411	2,713,667
Inventories	5,337,178	4,493,754
Other Current Assets	573,685	244,704
Current Assets	18,550,583	17,843,923
Net PPE	13,216,909	13,696,462
Intangibles Excl Goodwill	650,507	538,535
Intangibles	650,507	538,535
Other LT Assets	2,746,849	2,142,225
LT Assets	16,614,265	16,377,222
Total Assets	35,164,848	34,221,146
Accounts Payable	5,146,304	5,186,013
Accounts Payable & Accrued Expenses	5,146,304	5,186,013
Current Debt	0	0
Current Capital Lease Obligations	59,719	64,130
Current Debt and Capital Leases	59,719	64,130
Other Current Liabilities	3,488,666	3,383,166
Current Liabilities	8,694,689	8,633,309
Long-Term Obligations	0	0
Deferred LT Liability Charges	156,757	46,170
Pensions & OPEB	90,919	79,683
Other LT Liabilities	254,137	304,324
Minorities (BS)	4,816	...
LT Liabilities	501,813	430,177
Total Liabilities	9,201,319	9,063,487
Net Assets	25,963,529	25,157,659
Common Share Capital	3,426,246	3,426,246
Share Premium	3,413,503	3,413,503
Retained Earnings	20,462,333	19,413,889
Treasury Stock	2,701,810	2,071,268
Other Equity	1,363,257	975,289
Shareholders' Equity	25,963,529	25,157,659
Total Liabilities & Stockholders' Equity	35,164,848	34,221,146
Net Current Assets	9,855,894	9,210,614
Total Assets Less Current Liabilities	26,470,159	25,587,837
Shares Outstanding	6,069	6,310

Recent Dividends:
1. Taisei Lamick Co Ltd common.
No dividends paid.
Annual Dividends:
1. Taisei Lamick Co Ltd common.
No dividends paid.

TAISEI ONCHO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	61,719,065	62,502,203	61,056,247
Direct Expenses	50,812,606	53,407,456	52,771,173
Gross Profit	10,906,459	9,094,747	8,285,074
SG&A	6,925,829	5,979,348	5,270,338
Other OpEx	0	0	0

Indirect Expenses	6,925,829	5,979,348	5,270,338
Total Operating Expenses	57,738,435	59,386,804	58,041,511
Operating Income	3,980,630	3,115,399	3,014,736
Non-Op Net Interest Income	183,417	182,923	121,714
Non-Op For Curr Gains	26,092	166,549	155,628
Other Non-Op	636,837	(74,202)	(480,533)
Non-Op Income	846,346	275,270	(203,191)
EBT Continuing	4,826,976	3,390,669	2,811,545
Taxation (current)	1,339,752	1,056,732	621,685
Taxation (deferred)	(61,838)	(153,465)	226,953
Taxation	1,277,914	903,267	848,638
EAT Continuing	3,549,062	2,487,402	1,962,907
Net Income	3,549,062	2,487,401	1,962,906
Dividends Per Share	179	132	128
EPS - Basic - Cont	573.67	408.47	335.66
EPS - Primary	573.67	408.47	335.66
EPS -Diluted - Cont	573.67	404.27	324.08
EPS - Diluted	573.67	404.27	324.08
Shares (primary)	6,187	6,090	5,847
Shares (diluted)	6,187	6,153	5,847

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,978,944	12,842,783
Cash, Equivs & STI	18,978,944	12,842,783
Receivables	15,593,868	16,804,367
Raw Materials	203,702	165,941
WIP	278,457	342,777
Inventories - Other	15,817	16,602
Inventories	497,976	525,320
Other Current Assets	574,137	441,513
Current Assets	35,644,925	30,613,983
Net PPE	6,709,957	7,210,340
Intangibles Excl Goodwill	2,466,937	2,549,176
Intangibles	2,466,937	2,549,176
Other LT Assets	7,070,765	6,037,509
LT Assets	16,247,659	15,797,025
Total Assets	51,892,585	46,411,009
Accounts Payable	5,200,832	6,237,918
Accrued Exps	2,546,719	…
Accounts Payable & Accrued Expenses	7,747,551	6,237,918
Current Debt	…	2,700,000
Current Debt and Capital Leases	…	2,700,000
Other Current Liabilities	12,886,629	9,305,795
Current Liabilities	20,634,180	18,243,713
Long-Term Obligations	0	0
Deferred LT Liability Charges	364,568	326,035
Other LT Liabilities	162,131	212,305
LT Liabilities	526,699	538,340
Total Liabilities	21,160,880	18,782,053
Net Assets	30,731,705	27,628,956
Common Share Capital	5,195,057	5,195,057
Share Premium	5,086,553	5,086,553
Retained Earnings	19,816,620	17,458,136
Treasury Stock	2,667,810	3,259,183
Other Equity	3,301,285	3,148,392
Shareholders' Equity	30,731,705	27,628,955
Total Liabilities & Stockholders' Equity	51,892,585	46,411,009
Net Current Assets	15,010,745	12,370,270
Total Assets Less Current Liabilities	31,258,405	28,167,296
Shares Outstanding	6,217	6,051

Recent Dividends:

1. Taisei Oncho Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Taisei Oncho Co., Ltd. common.

No dividends paid.

TAIYO KAGAKU CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	47,665,984
Other Revenue	…	…	0
Revenue	52,484,240	50,044,063	47,665,984
Direct Expenses	36,477,050	35,614,645	35,636,721
Gross Profit	16,007,190	14,429,418	12,029,263
SG&A	8,928,566	8,217,364	7,516,656
D&A (OpEx)	47,977	48,690	52,870
Other OpEx	0	0	0
Indirect Expenses	8,976,543	8,266,054	7,569,526
Total Operating Expenses	45,453,593	43,880,699	43,206,247
Operating Income	7,030,647	6,163,364	4,459,737
Non-Op Net Interest Income	47,442	66,136	44,776
Non-Op For Curr Gains	333,565	12,648	137,851
Other Non-Op	101,501	526,558	(1,677,705)
Non-Op Income	482,508	605,342	(1,495,078)
EBT Continuing	7,513,155	6,768,706	2,964,659
Taxation (current)	2,002,311	766,321	1,368,254
Taxation (deferred)	29,762	1,178,742	(915,302)
Taxation	2,032,073	1,945,063	452,952
EAT Continuing	5,481,082	4,823,643	2,511,707
Min Ints	(265,185)	(198,698)	(99,901)
Net Income	5,215,896	4,624,945	2,411,809
Dividends Per Share	109	82	55
EPS - Basic - Cont	309.43	273.18	142.36
EPS - Primary	309.43	273.18	142.36
EPS -Diluted - Cont	309.43	273.18	142.36
EPS - Diluted	309.43	273.18	142.36
Shares (primary)	16,856	16,930	16,942
Shares (diluted)	16,856	16,930	16,942

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,879,583	10,563,950
Cash, Equivs & STI	13,879,583	10,563,950
Receivables	11,773,919	11,211,775
Raw Materials	4,128,910	3,457,705
WIP	812,479	839,671
Inventories - Other	6,793,029	5,945,211
Inventories	11,734,418	10,242,587
Other Current Assets	1,152,125	778,035
Current Assets	38,540,045	32,796,347
Net PPE	23,859,412	23,521,500
Intangibles Excl Goodwill	141,350	125,887
Intangibles	141,350	125,887
Other LT Assets	7,058,857	5,575,480
LT Assets	31,059,619	29,222,867
Total Assets	69,599,665	62,019,214
Accounts Payable	6,112,633	5,362,939
Accounts Payable & Accrued Expenses	6,112,633	5,362,939
Other Current Liabilities	4,646,892	2,996,683
Current Liabilities	10,759,525	8,359,622
Long-Term Obligations	383,371	358,106
Deferred LT Liability Charges	1,182,316	792,012
Pensions & OPEB	329,239	302,235
Other LT Liabilities	93,754	90,795
Minorities (BS)	1,612,286	1,643,811
LT Liabilities	1,988,680	1,543,148
Total Liabilities	14,360,491	11,546,582
Net Assets	55,239,174	50,472,632
Common Share Capital	7,730,621	7,730,621
Share Premium	7,380,760	7,369,942
Retained Earnings	43,366,688	39,703,877
Treasury Stock	7,565,534	7,165,690
Other Equity	4,326,638	2,833,882
Shareholders' Equity	55,239,173	50,472,632
Total Liabilities & Stockholders' Equity	69,599,665	62,019,214
Net Current Assets	27,780,520	24,436,725
Total Assets Less Current Liabilities	58,840,140	53,659,592
Shares Outstanding	16,735	16,869

Recent Dividends:

1. Taiyo Kagaku Co Ltd common.

No dividends paid.

Annual Dividends:

1. Taiyo Kagaku Co Ltd common.

No dividends paid.

TAIYO YUDEN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	322,647,000
Other Revenue	…	…	0
Revenue	355,341,000	341,438,000	322,647,000
Direct Expenses	273,412,000	269,867,000	257,191,000
Gross Profit	81,929,000	71,571,000	65,456,000
SG&A	61,932,000	61,110,000	56,376,000
D&A (OpEx)	525,000	297,000	137,000
Other OpEx	0	0	0
Indirect Expenses	62,457,000	61,407,000	56,513,000
Total Operating Expenses	335,869,000	331,274,000	313,704,000
Operating Income	19,472,000	10,164,000	8,943,000
Non-Op Net Interest Income	(733,000)	660,000	626,000
Non-Op For Curr Gains	4,759,000	(819,000)	3,961,000
Other Non-Op	(3,431,000)	(1,634,000)	(457,000)
Non-Op Income	595,000	(1,793,000)	4,130,000
EBT Continuing	20,067,000	8,371,000	13,073,000
Taxation (current)	5,059,000	5,548,000	4,270,000
Taxation (deferred)	200,000	488,000	485,000
Taxation	5,259,000	6,036,000	4,755,000
EAT Continuing	14,808,000	2,335,000	8,318,000
Net Income	14,806,000	2,328,000	8,318,000
Dividends Per Share	364.17	359.68	343.71
EPS - Basic - Cont	118.49	18.67	66.75
EPS - Primary	118.49	18.67	66.75
EPS -Diluted - Cont	107.55	16.13	63.49
EPS - Diluted	107.55	16.13	63.49
Shares (primary)	124,953	124,701	124,621
Shares (diluted)	137,666	144,327	130,144

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	100,072,000	78,166,000
Cash, Equivs & STI	100,072,000	78,166,000
Receivables	85,972,000	80,222,000
Raw Materials	32,806,000	25,245,000
WIP	57,908,000	53,620,000
Inventories - Other	35,121,000	31,161,000
Inventories	125,835,000	110,026,000
Other Current Assets	6,416,000	10,870,000
Current Assets	318,295,000	279,284,000
Net PPE	289,967,000	286,837,000
Intangibles Excl Goodwill	1,790,000	1,907,000
Intangibles	1,790,000	1,907,000
Other LT Assets	5,483,000	5,160,000
LT Assets	297,240,000	293,904,000
Total Assets	615,536,000	573,188,000
Accounts Payable	26,477,000	27,157,000
Accrued Exps	29,000	4,000
Accounts Payable & Accrued Expenses	26,506,000	27,161,000
Current Debt	35,195,000	19,702,000
Current Debt and Capital Leases	35,195,000	19,702,000
Other Current Liabilities	32,049,000	32,782,000
Current Liabilities	93,750,000	79,645,000
Long-Term Obligations	136,017,000	144,698,000
Deferred LT Liability Charges	8,942,000	8,338,000
Pensions & OPEB	7,822,000	7,278,000
Other LT Liabilities	24,592,000	14,058,000
LT Liabilities	177,373,000	174,372,000
Total Liabilities	271,123,000	254,017,000
Net Assets	344,413,000	319,171,000
Common Share Capital	33,575,000	33,575,000
Share Premium	49,960,000	49,969,000
Retained Earnings	225,578,000	222,012,000
Treasury Stock	12,396,000	13,157,000
Other Equity	47,695,000	26,772,000
Shareholders' Equity	344,412,000	319,171,000
Total Liabilities &		

Stockholders' Equity	615,536,000	573,188,000
Net Current Assets	224,545,000	199,639,000
Total Assets Less Current Liabilities	521,786,000	493,543,000
Shares Outstanding	125,051	124,733

Recent Dividends:

1. Taiyo Yuden Co Ltd American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	1.24		03/31/2023	07/17/2023
	1.21		09/29/2023	12/15/2023
	1.12		03/28/2024	07/15/2024
	1.19		09/30/2024	12/16/2024
	1.25		03/31/2025	07/15/2025
	1.16		09/30/2025	12/16/2025

2. Taiyo Yuden Co Ltd common.

No dividends paid.

Annual Dividends:

1. Taiyo Yuden Co Ltd American Depositary Receipts.

2023.....2.45 2024.....2.31 2025.....2.41

2. Taiyo Yuden Co Ltd common.

No dividends paid.

TAKACHIHO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,015,726
Other Revenue	...	...	0
Revenue	9,691,188	8,536,884	8,015,726
Direct Expenses	6,931,270	6,146,884	5,780,070
Gross Profit	2,759,918	2,390,000	2,235,656
SG&A	2,274,706	1,952,897	1,796,409
Other OpEx	0	0	0
Indirect Expenses	2,274,706	1,952,897	1,796,409
Total Operating Expenses	9,205,976	8,099,781	7,576,479
Operating Income	485,212	437,103	439,247
Non-Op Net Interest Income	(4,722)	(7,023)	(8,916)
Other Non-Op	(8,178)	5,887	(2,512)
Non-Op Income	(12,900)	(1,136)	(11,428)
EBT Continuing	472,312	435,967	427,819
Taxation (current)	71,519	70,396	69,759
Taxation (deferred)	72,520	56,925	(65,203)
Taxation	144,039	127,321	4,556
EAT Continuing	328,273	308,646	423,263
Net Income	328,270	308,646	423,263
Dividends Per Share	100	50	40
EPS - Basic - Cont	470.09	477.76	660.62
EPS - Primary	470.09	477.76	660.62
EPS -Diluted - Cont	470.09	477.76	660.62
EPS - Diluted	470.09	477.76	660.62
Shares (primary)	698	646	640
Shares (diluted)	698	646	640

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,133,686	929,651
Cash, Equivs & STI	1,133,686	929,651
Receivables	731,761	713,664
Raw Materials	49,131	52,557
Finished Goods	425,298	436,536
Inventories - Other	0	0
Inventories	474,429	489,093
Other Current Assets	28,321	59,056
Current Assets	2,368,197	2,191,464
Net PPE	1,578,254	1,522,345
Intangibles Excl Goodwill	141,086	147,082
Intangibles	141,086	147,082
Other LT Assets	367,828	427,708
LT Assets	2,087,168	2,097,135
Total Assets	4,455,365	4,288,600
Accounts Payable	456,504	421,022
Accrued Exps	129,023	121,313
Accounts Payable & Accrued Expenses	585,527	542,335
Current Debt	257,244	257,244
Current Debt and Capital Leases	257,244	257,244
Other Current Liabilities	269,908	213,064
Current Liabilities	1,112,679	1,012,643
Long-Term Obligations	459,914	717,069
Other LT Liabilities	303,223	304,976
LT Liabilities	763,137	1,022,045
Total Liabilities	1,875,817	2,034,688
Net Assets	2,579,548	2,253,912
Common Share Capital	1,000,000	1,000,000
Share Premium	755,177	747,563
Retained Earnings	846,965	553,491
Treasury Stock	55,549	62,002
Other Equity	32,955	14,859
Shareholders' Equity	2,579,548	2,253,911
Total Liabilities & Stockholders' Equity	4,455,365	4,288,600
Net Current Assets	1,255,518	1,178,821
Total Assets Less Current Liabilities	3,342,686	3,275,957
Shares Outstanding	699	696

Recent Dividends:

1. Takachiho Co Ltd common.

No dividends paid.

Annual Dividends:

1. Takachiho Co Ltd common.

No dividends paid.

TAKACHIHO KOHEKI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	25,224,430
Other Revenue	...	...	0
Revenue	29,510,806	28,098,418	25,224,430
Direct Expenses	22,127,228	21,188,574	19,173,262
Gross Profit	7,383,578	6,909,844	6,051,168
SG&A	5,285,112	4,830,044	4,585,694
Other OpEx	0	0	0
Indirect Expenses	5,285,112	4,830,044	4,585,694
Total Operating Expenses	27,412,340	26,018,618	23,758,956
Operating Income	2,098,466	2,079,800	1,465,474
Non-Op Net Interest Income	35,397	46,081	45,707
Non-Op For Curr Gains	116,323	(84,542)	293,792
Other Non-Op	(116,687)	128,958	311,273
Non-Op Income	35,033	90,497	650,772
EBT Continuing	2,133,499	2,170,297	2,116,246
Taxation (current)	760,982	648,210	676,417
Taxation (deferred)	(42,959)	63,977	2,112
Taxation	718,023	712,187	678,529
EAT Continuing	1,415,476	1,458,110	1,437,717
Net Income	1,415,476	1,458,107	1,437,718
Dividends Per Share	76	160	158
EPS - Basic - Cont	75.88	79.10	158.46
EPS - Primary	75.88	79.10	158.46
EPS -Diluted - Cont	75.88	79.03	157.87
EPS - Diluted	75.88	79.03	157.87
Shares (primary)	18,655	9,217	9,073
Shares (diluted)	18,655	9,225	9,107

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,349,804	6,026,756
Cash, Equivs & STI	7,349,804	6,026,756
Receivables	7,980,127	7,903,668
Raw Materials	124,651	139,443
Inventories - Other	3,593,579	3,603,335
Inventories	3,718,230	3,742,778
Prepayments (ST)	1,669,469	1,418,741
Other Current Assets	237,125	114,768
Current Assets	20,954,755	19,206,711
Net PPE	362,118	403,806
Intangibles Excl Goodwill	103,949	129,398
Intangibles	103,949	129,398
Other LT Assets	4,277,292	3,719,732
LT Assets	4,743,359	4,252,936
Total Assets	25,698,115	23,459,648
Accounts Payable	3,351,494	3,232,931
Accrued Exps	16,956	73,807
Accounts Payable & Accrued Expenses	3,368,450	3,306,738
Current Debt	799,400	0
Current Capital Lease Obligations	10,908	10,908
Current Debt and Capital Leases	810,308	10,908
Other Current Liabilities	3,044,364	2,506,262
Current Liabilities	7,223,122	5,823,908
Long-Term Obligations	18,180	29,089
Deferred LT Liability Charges	307,151	105,479
Pensions & OPEB	524,765	596,522
Other LT Liabilities	30,385	70,091
LT Liabilities	880,481	801,181
Total Liabilities	8,103,604	6,625,089
Net Assets	17,594,511	16,834,559
Common Share Capital	1,209,218	1,209,218
Share Premium	1,189,641	1,189,649
Retained Earnings	13,708,928	13,893,488
Treasury Stock	813,599	861,315
Other Equity	2,300,322	1,403,519
Shareholders' Equity	17,594,510	16,834,559
Total Liabilities & Stockholders' Equity	25,698,115	23,459,648
Net Current Assets	13,731,633	13,382,803
Total Assets Less Current Liabilities	18,474,993	17,635,740
Shares Outstanding	18,680	9,299

Recent Dividends:

1. Takachiho Koheki Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Takachiho Koheki Co., Ltd. common.

No dividends paid.

TAKADA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	53,693,589	58,067,410	52,257,352
Direct Expenses	47,590,941	50,926,566	45,868,127
Gross Profit	6,102,648	7,140,844	6,389,225
SG&A	4,323,657	4,207,042	3,988,806
Other OpEx	0	0	0
Indirect Expenses	4,323,657	4,207,042	3,988,806
Total Operating Expenses	51,914,598	55,133,608	49,856,933
Operating Income	1,778,991	2,933,802	2,400,419
Non-Op Net Interest Income	(101,648)	(10,728)	24,591
Non-Op For Curr Gains	21,002	...	8,536
Other Non-Op	54,468	(146,361)	41,275
Non-Op Income	(26,178)	(157,089)	74,402
EBT Continuing	1,752,813	2,776,713	2,474,821
Taxation (current)	499,814	876,976	738,870
Taxation (deferred)	15,775	(361,705)	46,140
Taxation	515,589	515,271	785,010
EAT Continuing	1,237,224	2,261,442	1,689,811
Min Ints	17,525	47,562	(21,509)
Net Income	1,254,749	2,309,002	1,668,299
Dividends Per Share	70	70	50
EPS - Basic - Cont	171.32	362.01	263.62
EPS - Primary	171.32	362.01	263.62
EPS -Diluted - Cont	171.32	362.01	263.62
EPS - Diluted	171.32	362.01	263.62
Shares (primary)	7,324	6,378	6,328
Shares (diluted)	7,324	6,378	6,328

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,241,704	5,186,250
Short Term Investments	772	39,432

Cash, Equivs & STI	5,242,476	5,225,682	
Receivables	26,067,336	24,640,708	
WIP	234,030	482,609	
Inventories - Other	171,041	178,342	
Inventories	405,071	660,951	
Current Tax Assets	760,021	...	
Other Current Assets	303,036	574,012	
Current Assets	32,777,940	31,101,353	
Net PPE	11,382,029	11,174,042	
Intangibles Excl Goodwill	1,172,355	631,995	
Intangibles	1,172,355	631,995	
Other LT Assets	2,384,671	2,249,139	
LT Assets	14,939,055	14,055,176	
Total Assets	47,716,996	45,156,530	
Accounts Payable	8,351,066	9,481,905	
Accrued Exps	529,927	713,748	
Accounts Payable & Accrued Expenses	8,880,993	10,195,653	
Current Debt	9,277,011	6,554,114	
Current Debt and Capital Leases	9,277,011	6,554,114	
Other Current Liabilities	1,065,516	1,717,863	
Current Liabilities	19,223,520	18,467,630	
Long-Term Obligations	3,048,576	2,818,147	
Deferred LT Liability Charges	471,437	484,848	
Pensions & OPEB	2,263,061	2,354,185	
Other LT Liabilities	684,346	468,041	
Minorities (BS)	306,389	287,273	
LT Liabilities	6,467,420	6,125,221	
Total Liabilities	25,997,330	24,880,124	
Net Assets	21,719,666	20,276,406	
Common Share Capital	3,723,300	3,723,300	
Share Premium	1,334,674	1,333,657	
Retained Earnings	14,792,593	14,021,901	
Treasury Stock	12,626	5	
Other Equity	1,881,725	1,197,552	
Shareholders' Equity	21,719,666	20,276,405	
Total Liabilities & Stockholders' Equity	47,716,996	45,156,530	
Net Current Assets	13,554,420	12,633,723	
Total Assets Less Current Liabilities	28,493,476	26,688,900	
Shares Outstanding	7,324	7,334	

Recent Dividends:

1. Takada Corp preferred class B.
No dividends paid.

2. Takada Corp preferred class A.
No dividends paid.

3. Takada Corp common.
No dividends paid.

Annual Dividends:

1. Takada Corp preferred class B.
No dividends paid.

2. Takada Corp preferred class A.
No dividends paid.

3. Takada Corp common.
No dividends paid.

TAKADAKIKO (STEEL CONSTRUCTION) CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	19,695,035
Other Revenue	...	...	0
Revenue	14,306,842	18,455,160	19,695,035
Direct Expenses	12,996,591	16,528,636	16,802,000
Gross Profit	1,310,251	1,926,524	2,893,035
SG&A	1,751,204	1,691,193	1,544,567
Other OpEx	0	0	0
Indirect Expenses	1,751,204	1,691,193	1,544,567
Total Operating Expenses	14,747,795	18,219,829	18,346,567
Operating Income	(440,953)	235,331	1,348,468
Non-Op Net Interest Income	(34,126)	(29,561)	(13,763)
Other Non-Op	173,659	276,550	(38,636)
Non-Op Income	139,533	246,989	(52,399)
EBT Continuing	(301,420)	482,320	1,296,069
Taxation (current)	20,400	71,551	382,394
Taxation (deferred)	213,465	67,082	15,558
Taxation	233,865	138,633	397,952
EAT Continuing	(535,285)	343,687	898,117
Net Income	(535,285)	343,688	898,116
Dividends Per Share	50	50	150
EPS - Basic - Cont	(92.47)	56.81	442.75
EPS - Primary	(92.47)	56.81	442.75
EPS -Diluted - Cont	(92.47)	56.81	442.75
EPS - Diluted	(92.47)	56.81	442.75
Shares (primary)	5,788	6,049	2,028
Shares (diluted)	5,788	6,049	2,028

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,385,920	2,288,699
Short Term Investments	100,000	99,426
Cash, Equivs & STI	2,485,920	2,388,125
Receivables	10,222,816	14,597,943
Raw Materials	22,437	27,584
WIP	72,203	127,526
Inventories - Other	0	0
Inventories	94,640	155,110
Current Tax Assets	...	145,020
Prepayments (ST)	69,700	50,881
Other Current Assets	170,924	130,585
Current Assets	13,044,000	17,467,664
Net PPE	7,800,836	7,866,110
Intangibles Excl Goodwill	497,138	113,685
Intangibles	497,138	113,685
Other LT Assets	7,529,687	5,681,834
LT Assets	15,827,661	13,661,629
Total Assets	28,871,661	31,129,293
Accounts Payable	406,591	483,983
Accrued Exps	357,613	374,394
Accounts Payable & Accrued Expenses	764,204	858,377
Current Debt	900,000	3,400,000
Current Debt and Capital Leases	900,000	3,400,000
Other Current Liabilities	1,933,464	2,809,269
Current Liabilities	3,597,668	7,067,646
Long-Term Obligations	3,000,000	3,000,000
Deferred LT Liability Charges	1,228,143	474,320
Pensions & OPEB	114,007	105,496
Other LT Liabilities	0	1
LT Liabilities	4,342,150	3,579,817
Total Liabilities	7,939,819	10,647,463
Net Assets	20,931,842	20,481,830
Common Share Capital	5,178,712	5,178,712
Share Premium	4,622,578	4,615,016
Retained Earnings	8,852,457	9,676,633
Treasury Stock	859,181	920,381
Other Equity	3,137,276	1,931,849
Shareholders' Equity	20,931,842	20,481,829
Total Liabilities & Stockholders' Equity	28,871,661	31,129,293
Net Current Assets	9,446,332	10,400,018
Total Assets Less Current Liabilities	25,273,993	24,061,647
Shares Outstanding	5,828	5,765

Recent Dividends:

1. TAKADAKIKO (Steel Construction) Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. TAKADAKIKO (Steel Construction) Co., Ltd. (Japan) common.
No dividends paid.

TAKAGI SEIKO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	51,066,000
Other Revenue	...	...	0
Revenue	41,477,000	44,293,000	51,066,000
Direct Expenses	34,306,000	37,564,000	42,868,000
Gross Profit	7,171,000	6,729,000	8,198,000
SG&A	5,024,000	5,564,000	5,797,000
Other OpEx	0	0	0
Indirect Expenses	5,024,000	5,564,000	5,797,000
Total Operating Expenses	39,330,000	43,128,000	48,665,000
Operating Income	2,147,000	1,165,000	2,401,000
Non-Op Net Interest Income	(43,000)	(34,000)	(55,000)
Non-Op For Curr Gains	(37,000)	(20,000)	(79,000)
Other Non-Op	415,000	(3,312,000)	46,000
Non-Op Income	335,000	(3,366,000)	(88,000)
EBT Continuing	2,482,000	(2,201,000)	2,313,000
Taxation (current)	412,000	467,000	691,000
Taxation (deferred)	(93,000)	132,000	(222,000)
Taxation	319,000	599,000	469,000
EAT Continuing	2,163,000	(2,800,000)	1,844,000
Min Ints	(547,000)	552,000	(653,000)
Net Income	1,615,000	(2,250,000)	1,189,000
Dividends Per Share	50	40	36
EPS - Basic - Cont	577.91	(808.20)	428.74
EPS - Primary	577.91	(808.20)	428.74
EPS -Diluted - Cont	577.91	(808.20)	428.74
EPS - Diluted	577.91	(808.20)	428.74
Shares (primary)	2,795	2,785	2,775
Shares (diluted)	2,795	2,785	2,775

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,219,000	5,570,000
Short Term Investments	10,000	26,000
Cash, Equivs & STI	4,229,000	5,596,000
Receivables	8,789,000	10,090,000
Inventories	4,134,000	3,899,000
Other Current Assets	668,000	1,124,000
Current Assets	17,820,000	20,709,000
Net PPE	12,276,000	13,625,000
Intangibles Excl Goodwill	112,000	139,000
Intangibles	112,000	139,000
Other LT Assets	2,730,000	2,201,000
LT Assets	15,118,000	15,965,000
Total Assets	32,939,000	36,674,000
Accounts Payable	3,990,000	5,850,000
Accounts Payable & Accrued Expenses	3,990,000	5,850,000
Current Debt	5,217,000	5,091,000
Current Capital Lease Obligations	30,000	59,000
Current Debt and Capital Leases	5,247,000	5,150,000
Other Current Liabilities	3,101,000	4,496,000
Current Liabilities	12,338,000	15,496,000
Long-Term Obligations	1,578,000	2,278,000
Deferred LT Liability Charges	313,000	589,000
Pensions & OPEB	2,551,000	2,546,000
Other LT Liabilities	100,000	125,000
Minorities (BS)	3,421,000	4,224,000
LT Liabilities	4,542,000	5,538,000
Total Liabilities	20,301,000	25,259,000
Net Assets	12,638,000	11,415,000
Common Share Capital	2,163,000	2,163,000
Share Premium	1,888,000	1,888,000
Retained Earnings	6,246,000	4,756,000
Treasury Stock	30,000	46,000
Other Equity	2,370,000	2,653,000
Shareholders' Equity	12,637,000	11,414,000
Total Liabilities & Stockholders' Equity	32,939,000	36,674,000
Net Current Assets	5,482,000	5,213,000
Total Assets Less Current Liabilities	20,601,000	21,178,000
Shares Outstanding	2,799	2,787

Recent Dividends:

1. Takagi Seiko Corp common.
No dividends paid.

Annual Dividends:

1. Takagi Seiko Corp common.
No dividends paid.

TAKAKITA CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	8,482,953
Other Revenue	…	…	0
Revenue	6,548,675	7,007,958	8,482,953
Direct Expenses	4,516,640	4,906,184	5,733,556
Gross Profit	2,032,035	2,101,774	2,749,397
SG&A	1,705,652	1,757,051	1,776,501
Other OpEx	0	0	0
Indirect Expenses	1,705,652	1,757,051	1,776,501
Total Operating Expenses	6,222,292	6,663,235	7,510,057
Operating Income	326,383	344,723	972,896
Non-Op Net Interest Income	119	(196)	(209)
Other Non-Op	15,576	477,252	26,937
Non-Op Income	15,695	477,056	26,728
EBT Continuing	342,078	821,779	999,624
Taxation (current)	87,873	207,840	287,882
Taxation (deferred)	48,540	47,519	18,921
Taxation	136,413	255,359	306,803
EAT Continuing	205,665	566,420	692,821
Net Income	205,664	566,420	692,820
Dividends Per Share	10	10	15
EPS - Basic - Cont	18.21	50.29	62.45
EPS - Primary	18.21	50.29	62.45
EPS -Diluted - Cont	17.92	49.58	61.67
EPS - Diluted	17.92	49.58	61.67
Shares (primary)	11,294	11,263	11,094
Shares (diluted)	11,477	11,424	11,234

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,666,676	1,773,021
Short Term Investments	21,792	51,182
Cash, Equivs & STI	1,688,468	1,824,203
Receivables	2,668,623	2,846,768
Raw Materials	334,186	351,119
WIP	143,617	179,041
Finished Goods	816,405	953,176
Inventories - Other	0	0
Inventories	1,294,208	1,483,336
Current Tax Assets	5,883	12,647
Prepayments (ST)	19,958	24,968
Other Current Assets	808	1,299
Current Assets	5,677,948	6,193,221
Net PPE	2,422,943	2,337,663
Intangibles Excl Goodwill	99,358	105,382
Intangibles	99,358	105,382
Other LT Assets	1,653,773	1,293,274
LT Assets	4,176,074	3,736,319
Total Assets	9,854,022	9,929,540
Accounts Payable	691,978	548,015
Accrued Exps	335,315	255,650
Accounts Payable & Accrued Expenses	1,027,293	803,665
Current Debt	70,000	70,000
Current Capital Lease Obligations	13,721	15,139
Current Debt and Capital Leases	83,721	85,139
Other Current Liabilities	123,588	831,354
Current Liabilities	1,234,602	1,720,158
Long-Term Obligations	9,544	23,265
Deferred LT Liability Charges	218,119	81,538
Pensions & OPEB	4,100	4,100
Other LT Liabilities	10,888	10,989
LT Liabilities	242,651	119,892
Total Liabilities	1,477,254	1,840,050
Net Assets	8,376,768	8,089,490
Common Share Capital	1,350,000	1,350,000
Share Premium	872,053	872,053
Retained Earnings	6,298,514	6,205,788
Treasury Stock	792,179	792,166
Other Equity	648,379	453,815
Shareholders' Equity	8,376,767	8,089,490
Total Liabilities & Stockholders' Equity	9,854,022	9,929,540
Net Current Assets	4,443,346	4,473,063
Total Assets Less Current Liabilities	8,619,420	8,209,382
Shares Outstanding	11,294	11,294

Recent Dividends:

1. Takakita Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Takakita Co Ltd (Japan) common.

No dividends paid.

TAKAMATSU CONSTRUCTION GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	312,679,000
Other Revenue	…	…	1,000
Revenue	357,675,000	346,685,000	312,680,000
Direct Expenses	302,478,000	302,059,000	269,628,000
Gross Profit	55,197,000	44,626,000	43,052,000
SG&A	37,299,000	33,165,000	31,400,000
Other OpEx	0	0	0
Indirect Expenses	37,299,000	33,165,000	31,400,000
Total Operating Expenses	339,777,000	335,224,000	301,028,000
Operating Income	17,898,000	11,461,000	11,652,000
Non-Op Net Interest Income	(361,000)	(249,000)	(185,000)
Non-Op For Curr Gains	143,000	…	248,000
Other Non-Op	53,000	(628,000)	169,000
Non-Op Income	(165,000)	(877,000)	232,000
EBT Continuing	17,733,000	10,584,000	11,884,000
Taxation (current)	7,138,000	5,394,000	4,663,000
Taxation (deferred)	(844,000)	(1,272,000)	(1,951,000)
Taxation	6,294,000	4,122,000	2,712,000
EAT Continuing	11,439,000	6,462,000	9,172,000
Min Ints	(14,000)	(11,000)	(7,000)
Net Income	11,426,000	6,452,000	9,165,000
Dividends Per Share	130	82	82
EPS - Basic - Cont	328.18	185.32	263.25
EPS - Primary	328.18	185.32	263.25
EPS -Diluted - Cont	328.18	185.32	263.25
EPS - Diluted	328.18	185.32	263.25
Shares (primary)	34,818	34,819	34,818
Shares (diluted)	34,818	34,819	34,818

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	33,920,000	35,723,000
Cash, Equivs & STI	33,920,000	35,723,000
Receivables	129,733,000	111,844,000
WIP	41,976,000	30,433,000
Inventories - Other	38,144,000	22,662,000
Inventories	80,120,000	53,095,000
Other Current Assets	2,829,000	2,665,000
Current Assets	246,602,000	203,327,000
Net PPE	46,456,000	46,816,000
Intangibles Excl Goodwill	1,414,000	1,434,000
Intangibles	1,414,000	1,434,000
Other LT Assets	20,262,000	18,148,000
LT Assets	68,132,000	66,398,000
Total Assets	314,734,000	269,725,000
Accounts Payable	36,433,000	34,801,000
Accounts Payable & Accrued Expenses	36,433,000	34,801,000
Current Debt	47,000,000	25,000,000
Current Debt and Capital Leases	47,000,000	25,000,000
Other Current Liabilities	64,583,000	51,894,000
Current Liabilities	148,016,000	111,695,000
Long-Term Obligations	5,000,000	5,000,000
Deferred LT Liability Charges	755,000	732,000
Pensions & OPEB	11,528,000	12,312,000
Other LT Liabilities	2,508,000	2,229,000
Minorities (BS)	59,000	51,000
LT Liabilities	19,791,000	20,273,000
Total Liabilities	167,867,000	132,019,000
Net Assets	146,867,000	137,706,000
Common Share Capital	5,000,000	5,000,000
Share Premium	797,000	797,000
Retained Earnings	139,364,000	130,932,000
Other Equity	1,706,000	976,000
Shareholders' Equity	146,867,000	137,705,000
Total Liabilities & Stockholders' Equity	314,734,000	269,725,000
Net Current Assets	98,586,000	91,632,000
Total Assets Less Current Liabilities	166,718,000	158,030,000
Shares Outstanding	34,818	34,819

Recent Dividends:

1. Takamatsu Construction Group Co Ltd common.

No dividends paid.

Annual Dividends:

1. Takamatsu Construction Group Co Ltd common.

No dividends paid.

TAKAMATSU MACHINERY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	14,184,000
Other Revenue	…	…	0
Revenue	12,722,000	13,893,000	14,184,000
Direct Expenses	9,426,000	10,633,000	10,998,000
Gross Profit	3,296,000	3,260,000	3,186,000
SG&A	3,361,000	3,419,000	3,573,000
Other OpEx	0	0	0
Indirect Expenses	3,361,000	3,419,000	3,573,000
Total Operating Expenses	12,787,000	14,052,000	14,571,000
Operating Income	(65,000)	(159,000)	(387,000)
Non-Op Net Interest Income	9,000	(1,000)	8,000
Non-Op For Curr Gains	(117,000)	58,000	35,000
Other Non-Op	134,000	4,000	(300,000)
Non-Op Income	26,000	61,000	(257,000)
EBT Continuing	(39,000)	(98,000)	(644,000)
Taxation (current)	48,000	46,000	88,000
Taxation (deferred)	79,000	500,000	(164,000)
Taxation	127,000	546,000	(76,000)
EAT Continuing	(166,000)	(644,000)	(568,000)
Net Income	(164,000)	(645,000)	(565,000)
Dividends Per Share	10	10	10
EPS - Basic - Cont	(9.94)	(59.95)	(52.26)
EPS - Primary	(9.94)	(59.95)	(52.26)
EPS -Diluted - Cont	(9.94)	(59.95)	(52.26)
EPS - Diluted	(9.94)	(59.95)	(52.26)
Shares (primary)	10,785	10,765	10,827
Shares (diluted)	10,785	10,765	10,827

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,556,000	5,355,000
Cash, Equivs & STI	5,556,000	5,355,000
Receivables	3,391,000	4,143,000
Raw Materials	665,000	787,000
WIP	1,460,000	1,579,000
Inventories - Other	1,210,000	1,256,000
Inventories	3,335,000	3,622,000
Other Current Assets	212,000	284,000
Current Assets	12,494,000	13,404,000
Net PPE	6,173,000	6,687,000
Intangibles Excl Goodwill	82,000	114,000
Intangibles	82,000	114,000
Deferred LT Asset Charges	6,000	…
Other LT Assets	2,073,000	1,698,000
LT Assets	8,334,000	8,499,000
Total Assets	20,828,000	21,904,000
Accounts Payable	753,000	861,000
Accounts Payable & Accrued Expenses	753,000	861,000
Current Debt	690,000	890,000
Current Capital Lease Obligations	22,000	23,000
Current Debt and Capital		

Leases	712,000	913,000
Other Current Liabilities	1,417,000	2,014,000
Current Liabilities	2,882,000	3,788,000
Long-Term Obligations	517,000	767,000
Deferred LT Liability Charges	577,000	469,000
Pensions & OPEB	339,000	334,000
Other LT Liabilities	243,000	263,000
Minorities (BS)	6,000	6,000
LT Liabilities	1,676,000	1,833,000
Total Liabilities	4,565,000	5,628,000
Net Assets	16,263,000	16,276,000
Common Share Capital	1,835,000	1,835,000
Share Premium	1,773,000	1,773,000
Retained Earnings	10,941,000	11,218,000
Treasury Stock	163,000	178,000
Other Equity	1,876,000	1,628,000
Shareholders' Equity	16,262,000	16,276,000
Total Liabilities & Stockholders' Equity	20,828,000	21,904,000
Net Current Assets	9,612,000	9,616,000
Total Assets Less Current Liabilities	17,946,000	18,116,000
Shares Outstanding	10,791	10,770

Recent Dividends:
1. Takamatsu Machinery Co Ltd common.
No dividends paid.
Annual Dividends:
1. Takamatsu Machinery Co Ltd common.
No dividends paid.

TAKAMISAWA CYBERNETICS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,050,497
Other Revenue	...	...	0
Revenue	12,897,950	15,391,532	13,050,497
Direct Expenses	9,109,334	11,046,564	9,365,360
Gross Profit	3,788,616	4,344,968	3,685,137
SG&A	3,170,364	2,970,658	2,701,468
Other OpEx	0	0	0
Indirect Expenses	3,170,364	2,970,658	2,701,468
Total Operating Expenses	12,279,698	14,017,222	12,066,828
Operating Income	618,252	1,374,310	983,669
Non-Op Net Interest Income	(55,456)	(55,871)	(44,947)
Non-Op For Curr Gains	...	...	595
Other Non-Op	140,884	(18,454)	(42,102)
Non-Op Income	85,428	(74,325)	(86,454)
EBT Continuing	703,680	1,299,985	897,215
Taxation (current)	165,379	315,098	309,447
Taxation (deferred)	41,596	(16,252)	(67,480)
Taxation	206,975	298,846	241,967
EAT Continuing	496,705	1,001,139	655,248
Net Income	496,703	1,001,138	655,247
Dividends Per Share	23	20	17
EPS - Basic - Cont	112.92	227.60	148.97
EPS - Primary	112.92	227.60	148.97
EPS -Diluted - Cont	112.92	227.60	148.97
EPS - Diluted	112.92	227.60	148.97
Shares (primary)	4,399	4,399	4,399
Shares (diluted)	4,399	4,399	4,399

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,737,153	2,829,879
Short Term Investments	1,491	2,105
Cash, Equivs & STI	2,738,644	2,831,984
Receivables	5,056,997	6,035,461
Raw Materials	1,377,880	1,441,495
WIP	679,617	636,724
Inventories - Other	638,239	669,014
Inventories	2,695,736	2,747,233
Other Current Assets	213,621	239,075
Current Assets	10,704,998	11,853,753
Net PPE	2,636,794	2,562,067
Intangibles Excl Goodwill	665,334	321,025
Intangibles	665,334	321,025
Other LT Assets	2,390,789	2,186,101
LT Assets	5,692,917	5,069,193
Total Assets	16,397,915	16,922,947
Accounts Payable	1,295,292	2,011,541
Accounts Payable & Accrued Expenses	1,295,292	2,011,541
Current Debt	2,545,000	2,490,000
Current Capital Lease Obligations	105,078	124,980
Current Debt and Capital Leases	2,650,078	2,614,980
Other Current Liabilities	1,599,688	1,940,547
Current Liabilities	5,545,058	6,567,068
Long-Term Obligations	1,770,000	1,880,000
Pensions & OPEB	1,996,715	2,076,312
Other LT Liabilities	466,811	360,772
LT Liabilities	4,233,526	4,317,084
Total Liabilities	9,778,584	10,884,152
Net Assets	6,619,331	6,038,795
Common Share Capital	700,700	700,700
Share Premium	722,424	722,424
Retained Earnings	4,582,039	4,173,307
Treasury Stock	96,962	96,962
Other Equity	711,129	539,325
Shareholders' Equity	6,619,330	6,038,794
Total Liabilities & Stockholders' Equity	16,397,915	16,922,947
Net Current Assets	5,159,940	5,286,685
Total Assets Less Current Liabilities	10,852,857	10,355,879
Shares Outstanding	4,399	4,399

Recent Dividends:
1. Takamisawa Cybernetics Co Ltd common.
No dividends paid.
Annual Dividends:
1. Takamisawa Cybernetics Co Ltd common.
No dividends paid.

TAKAMIYA CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	44,127,000
Other Revenue	...	...	0
Revenue	45,212,000	43,827,000	44,127,000
Direct Expenses	29,538,000	29,704,000	29,699,000
Gross Profit	15,674,000	14,123,000	14,428,000
SG&A	12,407,000	12,061,000	11,023,000
Other OpEx	0	0	0
Indirect Expenses	12,407,000	12,061,000	11,023,000
Total Operating Expenses	41,945,000	41,765,000	40,722,000
Operating Income	3,267,000	2,062,000	3,405,000
Non-Op Net Interest Income	(513,000)	(381,000)	(257,000)
Non-Op For Curr Gains	3,000	1,000	290,000
Other Non-Op	109,000	102,000	(250,000)
Non-Op Income	(401,000)	(278,000)	(217,000)
EBT Continuing	2,866,000	1,784,000	3,188,000
Taxation (current)	1,259,000	603,000	1,187,000
Taxation (deferred)	(142,000)	(29,000)	100,000
Taxation	1,117,000	574,000	1,287,000
EAT Continuing	1,749,000	1,210,000	1,901,000
Min Ints	(14,000)	20,000	(10,000)
Net Income	1,734,000	1,230,000	1,887,000
Dividends Per Share	16	16	14
EPS - Basic - Cont	37.85	26.65	40.53
EPS - Primary	37.85	26.65	40.53
EPS -Diluted - Cont	36.36	25.61	39
EPS - Diluted	36.36	25.61	39
Shares (primary)	45,819	46,185	46,578
Shares (diluted)	47,690	48,028	48,402

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,772,000	8,844,000
Cash, Equivs & STI	9,772,000	8,844,000
Receivables	10,572,000	10,135,000
Raw Materials	1,137,000	1,316,000
WIP	736,000	1,028,000
Inventories - Other	5,517,000	7,003,000
Inventories	7,390,000	9,347,000
Other Current Assets	548,000	562,000
Current Assets	28,282,000	28,888,000
Net PPE	41,691,000	40,879,000
Intangibles Excl Goodwill	767,000	1,361,000
Intangibles	767,000	1,361,000
Other LT Assets	3,858,000	3,948,000
LT Assets	46,316,000	46,188,000
Total Assets	74,599,000	75,076,000
Accounts Payable	5,307,000	5,825,000
Accounts Payable & Accrued Expenses	5,307,000	5,825,000
Current Debt	12,818,000	15,343,000
Current Capital Lease Obligations	214,000	382,000
Current Debt and Capital Leases	13,032,000	15,725,000
Other Current Liabilities	4,954,000	3,660,000
Current Liabilities	23,293,000	25,210,000
Long-Term Obligations	24,521,000	23,880,000
Deferred LT Liability Charges	201,000	...
Pensions & OPEB	914,000	1,093,000
Other LT Liabilities	1,967,000	2,309,000
Minorities (BS)	194,000	179,000
LT Liabilities	27,603,000	27,282,000
Total Liabilities	51,091,000	52,671,000
Net Assets	23,508,000	22,405,000
Common Share Capital	1,052,000	1,052,000
Share Premium	1,910,000	1,910,000
Retained Earnings	19,470,000	18,469,000
Treasury Stock	327,000	365,000
Other Equity	1,402,000	1,338,000
Shareholders' Equity	23,507,000	22,404,000
Total Liabilities & Stockholders' Equity	74,599,000	75,076,000
Net Current Assets	4,989,000	3,678,000
Total Assets Less Current Liabilities	51,306,000	49,866,000
Shares Outstanding	45,845	45,760

Recent Dividends:
1. Takamiya Co Ltd common.
No dividends paid.
Annual Dividends:
1. Takamiya Co Ltd common.
No dividends paid.

TAKANO CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	25,173,414
Other Revenue	...	...	0
Revenue	24,802,753	23,969,636	25,173,414
Direct Expenses	18,857,483	18,569,596	19,257,021
Gross Profit	5,945,270	5,400,040	5,916,393
SG&A	5,103,812	4,948,815	5,035,847
Other OpEx	0	0	0
Indirect Expenses	5,103,812	4,948,815	5,035,847
Total Operating Expenses	23,961,295	23,518,411	24,292,868
Operating Income	841,458	451,225	880,546
Non-Op Net Interest Income	35,834	22,239	14,145
Non-Op For Curr Gains	...	(35,471)	...
Other Non-Op	(44,666)	344,375	38,854
Non-Op Income	(8,832)	331,143	52,999
EBT Continuing	832,626	782,368	933,545
Taxation (current)	451,505	353,953	398,301
Taxation (deferred)	(235,075)	(92,064)	(66,012)
Taxation	216,430	261,889	332,289
EAT Continuing	616,196	520,479	601,256
Net Income	616,197	520,479	601,254
Dividends Per Share	20	20	20
EPS - Basic - Cont	40.48	34.19	39.50

EPS - Primary	40.48	34.19	39.50
EPS -Diluted - Cont	40.48	34.19	39.50
EPS - Diluted	40.48	34.19	39.50
Shares (primary)	15,222	15,222	15,222
Shares (diluted)	15,222	15,222	15,222

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,700,463	8,907,009
Short Term Investments	200,000	...
Cash, Equivs & STI	8,900,463	8,907,009
Receivables	9,742,760	9,893,022
Raw Materials	1,769,455	1,838,099
WIP	2,529,902	2,720,322
Finished Goods	850,678	914,772
Inventories - Other	0	0
Inventories	5,150,035	5,473,193
Other Current Assets	143,158	131,956
Current Assets	23,936,416	24,405,180
Net PPE	8,632,054	8,758,311
Intangibles Excl Goodwill	369,428	551,349
Intangibles	369,428	551,349
Other LT Assets	4,996,612	4,755,391
LT Assets	13,998,094	14,065,051
Total Assets	37,934,510	38,470,231
Accounts Payable	1,975,466	3,167,921
Accrued Exps	651,345	629,401
Accounts Payable & Accrued Expenses	2,626,811	3,797,322
Current Debt	0	0
Current Capital Lease Obligations	39,396	39,752
Current Debt and Capital Leases	39,396	39,752
Other Current Liabilities	2,180,323	1,943,464
Current Liabilities	4,846,530	5,780,538
Long-Term Obligations	100,485	161,460
Pensions & OPEB	336,667	443,893
Other LT Liabilities	139,091	177,395
LT Liabilities	576,243	782,748
Total Liabilities	5,422,773	6,563,287
Net Assets	32,511,737	31,906,944
Common Share Capital	2,015,900	2,015,900
Share Premium	2,360,246	2,360,246
Retained Earnings	26,780,297	26,468,531
Treasury Stock	259,302	259,302
Other Equity	1,614,595	1,321,569
Shareholders' Equity	32,511,736	31,906,944
Total Liabilities & Stockholders' Equity	37,934,510	38,470,231
Net Current Assets	19,089,886	18,624,642
Total Assets Less Current Liabilities	33,087,980	32,689,693
Shares Outstanding	15,222	15,222

Recent Dividends:

1. Takano Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Takano Co., Ltd. common.

No dividends paid.

TAKAOKA TOKO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	112,093,000	106,624,000	107,378,000
Direct Expenses	83,464,000	81,159,000	80,961,000
Gross Profit	28,629,000	25,465,000	26,417,000
SG&A	18,866,000	19,370,000	18,169,000
Other OpEx	0	0	0
Indirect Expenses	18,866,000	19,370,000	18,169,000
Total Operating Expenses	102,330,000	100,529,000	99,130,000
Operating Income	9,763,000	6,095,000	8,248,000
Non-Op Net Interest Income	(61,000)	(42,000)	(26,000)
Non-Op For Curr Gains	(15,000)	31,000	68,000
Other Non-Op	540,000	93,000	(696,000)
Non-Op Income	464,000	82,000	(654,000)
EBT Continuing	10,227,000	6,177,000	7,594,000
Taxation (current)	3,104,000	1,731,000	2,854,000
Taxation (deferred)	(106,000)	166,000	(846,000)
Taxation	2,998,000	1,897,000	2,008,000
EAT Continuing	7,229,000	4,280,000	5,586,000
Min Ints	(626,000)	(456,000)	(915,000)
Net Income	6,602,000	3,824,000	4,668,000
Dividends Per Share	120	50	60
EPS - Basic - Cont	411.33	238.37	290.29
EPS - Primary	411.33	238.37	290.29
EPS -Diluted - Cont	411.33	238.37	290.29
EPS - Diluted	411.33	238.37	290.29
Shares (primary)	16,051	16,043	16,081
Shares (diluted)	16,051	16,043	16,081

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,564,000	13,432,000
Short Term Investments	3,000,000	...
Cash, Equivs & STI	16,564,000	13,432,000
Receivables	26,219,000	27,842,000
Raw Materials	8,548,000	8,082,000
WIP	16,757,000	16,287,000
Inventories - Other	3,037,000	2,823,000
Inventories	28,342,000	27,192,000
Other Current Assets	1,981,000	1,789,000
Current Assets	73,106,000	70,255,000
Net PPE	38,442,000	36,009,000
Intangibles Excl Goodwill	2,061,000	1,984,000
Intangibles	2,061,000	1,984,000
Other LT Assets	6,707,000	5,403,000
LT Assets	47,210,000	43,396,000
Total Assets	120,316,000	113,652,000
Accounts Payable	12,550,000	13,371,000
Accounts Payable & Accrued Expenses	12,550,000	13,371,000
Current Debt	1,190,000	1,910,000
Current Capital Lease Obligations	2,000	...
Current Debt and Capital Leases	1,192,000	1,910,000
Other Current Liabilities	14,258,000	11,744,000
Current Liabilities	28,000,000	27,025,000
Long-Term Obligations	1,200,000	1,800,000
Deferred LT Liability Charges	1,929,000	1,514,000
Pensions & OPEB	10,862,000	11,831,000
Other LT Liabilities	4,572,000	5,025,000
Minorities (BS)	5,827,000	5,488,000
LT Liabilities	18,563,000	20,170,000
Total Liabilities	52,390,000	52,683,000
Net Assets	67,926,000	60,969,000
Common Share Capital	8,000,000	8,000,000
Share Premium	7,409,000	7,408,000
Retained Earnings	50,368,000	44,771,000
Treasury Stock	426,000	430,000
Other Equity	2,575,000	1,219,000
Shareholders' Equity	67,926,000	60,968,000
Total Liabilities & Stockholders' Equity	120,316,000	113,652,000
Net Current Assets	45,106,000	43,230,000
Total Assets Less Current Liabilities	92,316,000	86,627,000
Shares Outstanding	16,052	16,050

Recent Dividends:

1. Takaoka Toko Co Ltd common.

No dividends paid.

Annual Dividends:

1. Takaoka Toko Co Ltd common.

No dividends paid.

TAKARA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	339,372,000
Other Revenue	...	...	0
Revenue	394,316,000	362,693,000	339,372,000
Direct Expenses	266,620,000	243,045,000	225,438,000
Gross Profit	127,696,000	119,648,000	113,934,000
SG&A	110,619,000	99,050,000	91,691,000
Other OpEx	0	0	0
Indirect Expenses	110,619,000	99,050,000	91,691,000
Total Operating Expenses	377,239,000	342,095,000	317,129,000
Operating Income	17,077,000	20,598,000	22,243,000
Non-Op Net Interest Income	(856,000)	283,000	7,000
Non-Op For Curr Gains	(268,000)	...	...
Other Non-Op	2,319,000	4,936,000	3,990,000
Non-Op Income	1,195,000	5,219,000	3,997,000
EBT Continuing	18,272,000	25,817,000	26,240,000
Taxation (current)	10,148,000	8,417,000	8,899,000
Taxation (deferred)	(356,000)	75,000	(426,000)
Taxation	9,792,000	8,492,000	8,473,000
EAT Continuing	8,480,000	17,325,000	17,767,000
Min Ints	3,217,000	(1,120,000)	(1,589,000)
Net Income	11,696,000	16,202,000	16,176,000
Dividends Per Share	31	31	29
EPS - Basic - Cont	60.52	82.98	82.09
EPS - Primary	60.52	82.98	82.09
EPS -Diluted - Cont	60.52	82.98	82.09
EPS - Diluted	60.52	82.98	82.09
Shares (primary)	193,278	195,256	197,052
Shares (diluted)	193,278	195,256	197,052

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	73,191,000	83,302,000
Cash, Equivs & STI	73,191,000	83,302,000
Receivables	76,675,000	72,579,000
Raw Materials	6,788,000	7,811,000
WIP	2,077,000	1,727,000
Inventories - Other	82,664,000	72,795,000
Inventories	91,529,000	82,333,000
Other Current Assets	7,919,000	7,219,000
Current Assets	249,314,000	245,433,000
Net PPE	133,068,000	123,610,000
Intangibles Excl Goodwill	60,369,000	41,662,000
Intangibles	60,369,000	41,662,000
Other LT Assets	71,049,000	66,882,000
LT Assets	264,486,000	232,154,000
Total Assets	513,801,000	477,587,000
Accounts Payable	26,779,000	24,067,000
Accounts Payable & Accrued Expenses	26,779,000	24,067,000
Current Debt	11,414,000	12,315,000
Current Debt and Capital Leases	11,414,000	12,315,000
Other Current Liabilities	43,844,000	37,037,000
Current Liabilities	82,037,000	73,419,000
Long-Term Obligations	59,727,000	53,285,000
Deferred LT Liability Charges	12,862,000	9,276,000
Pensions & OPEB	8,020,000	8,345,000
Other LT Liabilities	40,217,000	32,358,000
Minorities (BS)	51,597,000	55,675,000
LT Liabilities	120,826,000	103,264,000
Total Liabilities	254,460,000	232,358,000
Net Assets	259,341,000	245,229,000
Common Share Capital	13,226,000	13,226,000
Share Premium	2,804,000	2,804,000
Retained Earnings	186,093,000	180,449,000
Treasury Stock	5,103,000	2,103,000
Other Equity	62,320,000	50,852,000
Shareholders' Equity	259,340,000	245,228,000
Total Liabilities & Stockholders' Equity	513,801,000	477,587,000
Net Current Assets	167,277,000	172,014,000
Total Assets Less Current Liabilities	431,764,000	404,168,000
Shares Outstanding	192,874	195,256

Recent Dividends:

1. Takara Holdings Inc American Depositary Receipt.

No dividends paid.

2. Takara Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Takara Holdings Inc American Depositary Receipt.
No dividends paid.
2. Takara Holdings Inc common.
No dividends paid.

TAKASAGO TEKKO KK

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	12,181,000
Other Revenue	…	…	0
Revenue	12,113,000	12,100,000	12,181,000
Direct Expenses	10,289,000	10,407,000	10,673,000
Gross Profit	1,824,000	1,693,000	1,508,000
SG&A	1,256,000	1,180,000	1,117,000
Other OpEx	0	0	0
Indirect Expenses	1,256,000	1,180,000	1,117,000
Total Operating Expenses	11,545,000	11,587,000	11,790,000
Operating Income	568,000	513,000	391,000
Non-Op Net Interest Income	(2,000)	(2,000)	(2,000)
Other Non-Op	7,000	9,000	5,000
Non-Op Income	5,000	7,000	3,000
EBT Continuing	573,000	520,000	394,000
Taxation (current)	205,000	187,000	113,000
Taxation (deferred)	5,000	(1,000)	45,000
Taxation	210,000	186,000	158,000
EAT Continuing	363,000	334,000	236,000
Net Income	362,000	333,000	235,000
Dividends Per Share	40	40	35
EPS - Basic - Cont	120.60	111	78.18
EPS - Primary	120.60	111	78.18
EPS -Diluted - Cont	120.60	111	78.18
EPS - Diluted	120.60	111	78.18
Shares (primary)	3,002	3,002	3,002
Shares (diluted)	3,002	3,002	3,002

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,306,000	1,363,000
Cash, Equivs & STI	2,306,000	1,363,000
Receivables	2,867,000	3,125,000
Raw Materials	1,027,000	993,000
WIP	479,000	497,000
Finished Goods	1,148,000	1,197,000
Inventories - Other	0	0
Inventories	2,654,000	2,687,000
Other Current Assets	31,000	95,000
Current Assets	7,858,000	7,270,000
Net PPE	1,586,000	1,567,000
Intangibles Excl Goodwill	101,000	42,000
Intangibles	101,000	42,000
Other LT Assets	159,000	166,000
LT Assets	1,846,000	1,775,000
Total Assets	9,704,000	9,046,000
Accounts Payable	3,008,000	2,745,000
Accrued Exps	114,000	115,000
Accounts Payable & Accrued Expenses	3,122,000	2,860,000
Other Current Liabilities	603,000	480,000
Current Liabilities	3,725,000	3,340,000
Long-Term Obligations	0	0
Pensions & OPEB	715,000	836,000
Other LT Liabilities	170,000	133,000
LT Liabilities	885,000	969,000
Total Liabilities	4,611,000	4,310,000
Net Assets	5,093,000	4,736,000
Common Share Capital	1,504,000	1,504,000
Retained Earnings	3,403,000	3,161,000
Treasury Stock	6,000	6,000
Other Equity	192,000	77,000
Shareholders' Equity	5,093,000	4,736,000
Total Liabilities & Stockholders' Equity	9,704,000	9,046,000
Net Current Assets	4,133,000	3,930,000
Total Assets Less Current Liabilities	5,979,000	5,706,000
Shares Outstanding	3,002	3,002

Recent Dividends:
1. Takasago Tekko KK common.
No dividends paid.
Annual Dividends:
1. Takasago Tekko KK common.
No dividends paid.

TAKASE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	8,190,113
Other Revenue	…	…	0
Revenue	8,491,508	8,345,345	8,190,113
Direct Expenses	7,355,083	7,370,673	7,141,828
Gross Profit	1,136,425	974,672	1,048,285
SG&A	924,396	895,249	876,394
Other OpEx	0	0	0
Indirect Expenses	924,396	895,249	876,394
Total Operating Expenses	8,279,479	8,265,922	8,018,222
Operating Income	212,029	79,423	171,891
Non-Op Net Interest Income	(6,265)	(9,646)	(15,432)
Non-Op For Curr Gains	2,634	3,297	2,676
Other Non-Op	36,692	121,084	67,166
Non-Op Income	33,061	114,735	54,410
EBT Continuing	245,090	194,158	226,301
Taxation (current)	50,909	26,707	53,765
Taxation (deferred)	35,016	12,446	(133,431)
Taxation	85,925	39,153	(79,666)
EAT Continuing	159,165	155,005	305,967
Net Income	159,162	155,002	305,966
Dividends Per Share	35	35	70
EPS - Basic - Cont	79.85	77.13	305.89
EPS - Primary	79.85	77.13	305.89
EPS -Diluted - Cont	79.85	77.13	305.89
EPS - Diluted	79.85	77.13	305.89
Shares (primary)	1,993	2,010	1,000
Shares (diluted)	1,993	2,010	1,000

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,853,164	1,849,882
Cash, Equivs & STI	1,853,164	1,849,882
Receivables	871,136	938,916
Raw Materials	11,112	11,670
Inventories - Other	0	0
Inventories	11,112	11,670
Prepayments (ST)	111,186	111,512
Other Current Assets	226,736	139,476
Current Assets	3,073,334	3,051,456
Net PPE	4,758,080	4,919,482
Intangibles Excl Goodwill	496,500	481,959
Intangibles	496,500	481,959
Other LT Assets	1,473,674	1,063,316
LT Assets	6,728,254	6,464,757
Total Assets	9,801,589	9,516,214
Accounts Payable	428,371	408,126
Accrued Exps	153,238	146,849
Accounts Payable & Accrued Expenses	581,609	554,975
Current Debt	518,000	618,000
Current Debt and Capital Leases	518,000	618,000
Other Current Liabilities	249,100	102,760
Current Liabilities	1,348,709	1,275,735
Long-Term Obligations	199,000	347,000
Deferred LT Liability Charges	114,977	…
Pensions & OPEB	333,509	350,823
Other LT Liabilities	141,287	193,430
LT Liabilities	788,773	891,253
Total Liabilities	2,137,482	2,166,989
Net Assets	7,664,107	7,349,225
Common Share Capital	2,133,280	2,133,280
Share Premium	2,170,568	2,170,568
Retained Earnings	2,779,220	2,692,789
Treasury Stock	210,964	119,734
Other Equity	792,002	472,321
Shareholders' Equity	7,664,106	7,349,224
Total Liabilities & Stockholders' Equity	9,801,589	9,516,214
Net Current Assets	1,724,625	1,775,721
Total Assets Less Current Liabilities	8,452,880	8,240,479
Shares Outstanding	1,946	2,018

Recent Dividends:
1. Takase Corp common.
No dividends paid.
Annual Dividends:
1. Takase Corp common.
No dividends paid.

TAKEBISHI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	109,862,000	100,965,000	101,355,000
Direct Expenses	94,144,000	86,600,000	87,246,000
Gross Profit	15,718,000	14,365,000	14,109,000
SG&A	11,634,000	10,938,000	10,371,000
Other OpEx	0	0	0
Indirect Expenses	11,634,000	10,938,000	10,371,000
Total Operating Expenses	105,778,000	97,538,000	97,617,000
Operating Income	4,084,000	3,427,000	3,738,000
Non-Op Net Interest Income	43,000	21,000	(72,000)
Non-Op For Curr Gains	22,000	(33,000)	…
Other Non-Op	297,000	852,000	219,000
Non-Op Income	362,000	840,000	147,000
EBT Continuing	4,446,000	4,267,000	3,885,000
Taxation (current)	1,530,000	1,641,000	1,498,000
Taxation (deferred)	(50,000)	(39,000)	(119,000)
Taxation	1,480,000	1,602,000	1,379,000
EAT Continuing	2,966,000	2,665,000	2,506,000
Min Ints	(9,000)	(7,000)	(4,000)
Net Income	2,957,000	2,659,000	2,501,000
Dividends Per Share	72	62	62
EPS - Basic - Cont	184.63	166.21	156.60
EPS - Primary	184.63	166.21	156.60
EPS -Diluted - Cont	184.63	166.21	156.60
EPS - Diluted	184.63	166.21	156.60
Shares (primary)	16,020	15,999	15,975
Shares (diluted)	16,020	15,999	15,975

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,022,000	8,960,000
Short Term Investments	700,000	7,000
Cash, Equivs & STI	9,722,000	8,967,000
Receivables	28,938,000	30,598,000
WIP	101,000	76,000
Finished Goods	9,103,000	9,834,000
Inventories - Other	0	0
Inventories	9,204,000	9,910,000
Other Current Assets	1,719,000	1,401,000
Current Assets	49,583,000	50,876,000
Net PPE	4,745,000	4,200,000
Intangibles Excl Goodwill	1,314,000	1,546,000
Intangibles	1,314,000	1,546,000
Other LT Assets	9,247,000	7,070,000
LT Assets	15,306,000	12,816,000
Total Assets	64,889,000	63,692,000
Accounts Payable	12,789,000	15,376,000
Accrued Exps	1,186,000	933,000
Accounts Payable & Accrued Expenses	13,975,000	16,309,000
Current Debt	1,465,000	1,395,000
Current Debt and Capital Leases	1,465,000	1,395,000
Other Current Liabilities	3,151,000	3,596,000
Current Liabilities	18,591,000	21,300,000
Long-Term Obligations	0	100,000
Deferred LT Liability Charges	1,573,000	967,000
Pensions & OPEB	331,000	317,000

Other LT Liabilities	153,000	161,000
Minorities (BS)	35,000	25,000
LT Liabilities	2,057,000	1,545,000
Total Liabilities	20,684,000	22,870,000
Net Assets	44,205,000	40,822,000
Common Share Capital	3,448,000	3,428,000
Share Premium	4,122,000	4,102,000
Retained Earnings	30,769,000	28,868,000
Other Equity	5,866,000	4,423,000
Shareholders' Equity	44,205,000	40,821,000
Total Liabilities & Stockholders' Equity	64,889,000	63,692,000
Net Current Assets	30,992,000	29,576,000
Total Assets Less Current Liabilities	46,298,000	42,392,000
Shares Outstanding	16,027	16,005

Recent Dividends:

1. Takebishi Corp common.

No dividends paid.

Annual Dividends:

1. Takebishi Corp common.

No dividends paid.

TAKEDA PRINTING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	31,669,000
Other Revenue	...	...	0
Revenue	34,479,000	34,198,000	31,669,000
Direct Expenses	26,982,000	26,887,000	25,099,000
Gross Profit	7,497,000	7,311,000	6,570,000
SG&A	6,194,000	5,935,000	5,750,000
Other OpEx	0	0	0
Indirect Expenses	6,194,000	5,935,000	5,750,000
Total Operating Expenses	33,176,000	32,822,000	30,849,000
Operating Income	1,303,000	1,376,000	820,000
Non-Op Net Interest Income	(23,000)	(14,000)	(23,000)
Non-Op For Curr Gains	62,000	18,000	23,000
Other Non-Op	367,000	(60,000)	232,000
Non-Op Income	406,000	(56,000)	232,000
EBT Continuing	1,709,000	1,320,000	1,052,000
Taxation (current)	390,000	346,000	329,000
Taxation (deferred)	200,000	(280,000)	(133,000)
Taxation	590,000	66,000	196,000
EAT Continuing	1,119,000	1,254,000	856,000
Min Ints	(3,000)	(5,000)	(6,000)
Net Income	1,114,000	1,248,000	851,000
Dividends Per Share	23.50	37	26
EPS - Basic - Cont	66.75	150.13	103
EPS - Primary	66.75	150.13	103
EPS -Diluted - Cont	66.75	150.13	103
EPS - Diluted	66.75	150.13	103
Shares (primary)	16,698	8,313	8,262
Shares (diluted)	16,698	8,313	8,262

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,282,000	6,986,000
Short Term Investments	100,000	...
Cash, Equivs & STI	6,382,000	6,986,000
Receivables	6,967,000	6,577,000
Raw Materials	474,000	467,000
WIP	404,000	334,000
Inventories - Other	665,000	672,000
Inventories	1,543,000	1,473,000
Other Current Assets	794,000	581,000
Current Assets	15,686,000	15,617,000
Net PPE	13,909,000	11,565,000
Intangibles Excl Goodwill	646,000	535,000
Intangibles	646,000	535,000
Other LT Assets	4,413,000	3,765,000
LT Assets	18,968,000	15,865,000
Total Assets	34,654,000	31,488,000
Accounts Payable	2,845,000	2,491,000
Accounts Payable & Accrued Expenses	2,845,000	2,491,000
Current Debt	1,323,000	1,049,000
Current Capital Lease Obligations	345,000	252,000
Current Debt and Capital Leases	1,668,000	1,301,000
Other Current Liabilities	5,509,000	5,469,000
Current Liabilities	10,022,000	9,261,000
Long-Term Obligations	670,000	737,000
Deferred LT Liability Charges	870,000	412,000
Pensions & OPEB	1,601,000	1,847,000
Other LT Liabilities	1,492,000	885,000
Minorities (BS)	141,000	140,000
LT Liabilities	4,633,000	3,881,000
Total Liabilities	14,796,000	13,283,000
Net Assets	19,858,000	18,205,000
Common Share Capital	1,937,000	1,937,000
Share Premium	1,809,000	1,799,000
Retained Earnings	13,830,000	13,057,000
Treasury Stock	305,000	332,000
Other Equity	2,586,000	1,744,000
Shareholders' Equity	19,857,000	18,205,000
Total Liabilities & Stockholders' Equity	34,654,000	31,488,000
Net Current Assets	5,664,000	6,356,000
Total Assets Less Current Liabilities	24,632,000	22,227,000
Shares Outstanding	16,723	8,326

Recent Dividends:

1. Takeda Printing Co Ltd common.

No dividends paid.

Annual Dividends:

1. Takeda Printing Co Ltd common.

No dividends paid.

TAKIGAMI STEEL CONSTRUCTION CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	23,434,000	23,840,000	23,328,000
Direct Expenses	20,857,000	22,100,000	20,675,000
Gross Profit	2,577,000	1,740,000	2,653,000
SG&A	2,095,000	2,130,000	2,026,000
Other OpEx	0	0	0
Indirect Expenses	2,095,000	2,130,000	2,026,000
Total Operating Expenses	22,952,000	24,230,000	22,701,000
Operating Income	482,000	(390,000)	627,000
Non-Op Net Interest Income	(40,000)	(10,000)	10,000
Other Non-Op	1,008,000	725,000	774,000
Non-Op Income	968,000	715,000	784,000
EBT Continuing	1,450,000	325,000	1,411,000
Taxation (current)	444,000	301,000	339,000
Taxation (deferred)	49,000	(176,000)	85,000
Taxation	493,000	125,000	424,000
EAT Continuing	957,000	200,000	987,000
Net Income	954,000	201,000	987,000
Dividends Per Share	120	100	100
EPS - Basic - Cont	462.29	91.67	449.30
EPS - Primary	462.29	91.67	449.30
EPS -Diluted - Cont	462.29	91.67	449.30
EPS - Diluted	462.29	91.67	449.30
Shares (primary)	2,063	2,184	2,195
Shares (diluted)	2,063	2,184	2,195

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,020,000	6,860,000
Short Term Investments	...	5,000
Cash, Equivs & STI	7,020,000	6,865,000
Receivables	17,885,000	16,632,000
Raw Materials	570,000	800,000
WIP	124,000	490,000
Inventories - Other	95,000	190,000
Inventories	789,000	1,480,000
Other Current Assets	425,000	716,000
Current Assets	26,119,000	25,693,000
Net PPE	16,217,000	16,783,000
Intangibles Excl Goodwill	81,000	64,000
Intangibles	81,000	64,000
Other LT Assets	30,527,000	21,636,000
LT Assets	46,825,000	38,483,000
Total Assets	72,944,000	64,177,000
Accounts Payable	3,361,000	4,457,000
Accrued Exps	333,000	333,000
Accounts Payable & Accrued Expenses	3,694,000	4,790,000
Current Debt	2,500,000	3,000,000
Current Capital Lease Obligations	32,000	13,000
Current Debt and Capital Leases	2,532,000	3,013,000
Other Current Liabilities	5,034,000	4,571,000
Current Liabilities	11,260,000	12,374,000
Long-Term Obligations	1,566,000	1,665,000
Deferred LT Liability Charges	8,136,000	5,246,000
Pensions & OPEB	1,053,000	1,084,000
Other LT Liabilities	653,000	542,000
LT Liabilities	11,408,000	8,537,000
Total Liabilities	22,668,000	20,911,000
Net Assets	50,276,000	43,266,000
Common Share Capital	1,361,000	1,361,000
Share Premium	475,000	470,000
Retained Earnings	35,648,000	34,905,000
Treasury Stock	3,927,000	3,947,000
Other Equity	16,718,000	10,476,000
Shareholders' Equity	50,275,000	43,265,000
Total Liabilities & Stockholders' Equity	72,944,000	64,177,000
Net Current Assets	14,859,000	13,319,000
Total Assets Less Current Liabilities	61,684,000	51,803,000
Shares Outstanding	2,064	2,060

Recent Dividends:

1. Takigami Steel Construction Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Takigami Steel Construction Co., Ltd. common.

No dividends paid.

TAKIZAWA HAM CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	28,211,159
Other Revenue	...	...	0
Revenue	26,565,217	28,088,795	28,211,159
Direct Expenses	23,040,205	24,347,435	23,889,999
Gross Profit	3,525,012	3,741,360	4,321,160
SG&A	3,908,078	4,173,837	4,176,777
Other OpEx	0	0	0
Indirect Expenses	3,908,078	4,173,837	4,176,777
Total Operating Expenses	26,948,283	28,521,272	28,066,776
Operating Income	(383,066)	(432,477)	144,383
Non-Op Net Interest Income	(66,415)	(50,671)	(43,169)
Other Non-Op	236,066	73,034	26,252
Non-Op Income	169,651	22,363	(16,917)
EBT Continuing	(213,415)	(410,114)	127,466
Taxation (current)	16,993	15,854	44,908
Taxation (deferred)	...	69,254	(41,254)
Taxation	16,993	85,108	3,654
EAT Continuing	(230,408)	(495,222)	123,812
Net Income	(230,408)	(495,221)	123,812
Dividends Per Share	...	...	20
EPS - Basic - Cont	(112.20)	(241.16)	60.29
EPS - Primary	(112.20)	(241.16)	60.29
EPS -Diluted - Cont	(112.20)	(241.16)	60.29
EPS - Diluted	(112.20)	(241.16)	60.29
Shares (primary)	2,054	2,053	2,053
Shares (diluted)	2,054	2,053	2,053

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025

Cash & Equivalents	1,966,855	1,407,371
Cash, Equivs & STI	1,966,855	1,407,371
Receivables	2,501,701	2,637,819
Raw Materials	225,013	225,258
WIP	242,944	253,689
Finished Goods	990,789	1,345,235
Inventories - Other	0	0
Inventories	1,458,746	1,824,182
Other Current Assets	46,174	71,006
Current Assets	5,973,476	5,940,378
Net PPE	3,819,123	4,117,897
Intangibles Excl Goodwill	242,336	267,082
Intangibles	242,336	267,082
Other LT Assets	2,030,261	2,141,410
LT Assets	6,091,720	6,526,389
Total Assets	12,065,197	12,466,767
Accounts Payable	2,151,385	2,288,222
Accrued Exps	65,503	85,584
Accounts Payable & Accrued Expenses	2,216,888	2,373,806
Current Debt	3,491,413	3,100,367
Current Capital Lease Obligations	225,805	263,036
Current Debt and Capital Leases	3,717,218	3,363,403
Other Current Liabilities	826,071	882,785
Current Liabilities	6,760,177	6,619,994
Long-Term Obligations	1,187,000	1,594,906
Deferred LT Liability Charges	354,319	323,354
Pensions & OPEB	312,377	332,872
Other LT Liabilities	113,017	114,911
LT Liabilities	1,966,713	2,366,043
Total Liabilities	8,726,890	8,986,037
Net Assets	3,338,307	3,480,730
Common Share Capital	1,080,500	1,080,500
Share Premium	684,424	684,424
Retained Earnings	788,530	1,018,939
Treasury Stock	5,103	5,103
Other Equity	789,955	701,970
Shareholders' Equity	3,338,306	3,480,730
Total Liabilities & Stockholders' Equity	12,065,197	12,466,767
Net Current Assets	(786,701)	(679,616)
Total Assets Less Current Liabilities	5,305,020	5,846,773
Shares Outstanding	2,054	2,054

Recent Dividends:

1. Takizawa Ham Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Takizawa Ham Co., Ltd. (Japan) common.

No dividends paid.

TANABE CONSULTING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	16,282,565	14,543,581	12,739,254
Direct Expenses	8,320,373	7,931,500	7,274,034
Gross Profit	7,962,192	6,612,081	5,465,220
SG&A	6,148,284	5,111,771	4,455,315
Other OpEx	0	0	0
Indirect Expenses	6,148,284	5,111,771	4,455,315
Total Operating Expenses	14,468,657	13,043,271	11,729,349
Operating Income	1,813,908	1,500,310	1,009,905
Non-Op Net Interest Income	(875)	(937)	1,018
Other Non-Op	27,760	87,469	29,718
Non-Op Income	26,885	86,532	30,736
EBT Continuing	1,840,793	1,586,842	1,040,641
Taxation (current)	556,786	508,128	321,999
Taxation (deferred)	(24,793)	(21,678)	31,552
Taxation	531,993	486,450	353,551
EAT Continuing	1,308,800	1,100,392	687,090
Min Ints	(208,538)	(83,662)	(46,061)
Net Income	1,100,261	1,016,728	641,026
Dividends Per Share	27	24	44
EPS - Basic - Cont	33.92	30.80	38.14
EPS - Primary	33.92	30.80	38.14
EPS -Diluted - Cont	33.86	30.76	38.09
EPS - Diluted	33.86	30.76	38.09
Shares (primary)	32,439	33,005	16,808
Shares (diluted)	32,494	33,054	16,829

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,490,433	7,665,407
Short Term Investments	500,000	...
Cash, Equivs & STI	6,990,433	7,665,407
Receivables	1,205,022	1,082,655
Raw Materials	1,654	1,901
WIP	38,143	30,492
Inventories - Other	37,244	38,859
Inventories	77,041	71,252
Other Current Assets	373,914	272,440
Current Assets	8,646,410	9,091,754
Net PPE	2,252,114	2,190,107
Intangibles Excl Goodwill	1,926,293	1,175,038
Intangibles	1,926,293	1,175,038
Other LT Assets	2,343,664	1,870,680
LT Assets	6,522,071	5,235,825
Total Assets	15,169,036	14,328,671
Accounts Payable	386,207	405,794
Accounts Payable & Accrued Expenses	386,207	405,794
Current Debt	215,142	...
Current Debt and Capital Leases	215,142	...
Other Current Liabilities	2,216,727	2,131,185
Current Liabilities	2,818,076	2,536,979
Long-Term Obligations	474,569	256,965
Deferred LT Liability Charges	309,345	257,068
Pensions & OPEB	119,717	124,737
Other LT Liabilities	75,312	11,918
Minorities (BS)	808,987	481,812
LT Liabilities	978,943	650,688
Total Liabilities	4,606,006	3,669,480
Net Assets	10,563,030	10,659,191
Common Share Capital	1,772,000	1,772,000
Share Premium	2,402,800	2,402,800
Retained Earnings	7,264,526	7,012,784
Treasury Stock	1,058,332	632,585
Other Equity	182,036	104,192
Shareholders' Equity	10,563,030	10,659,191
Total Liabilities & Stockholders' Equity	15,169,036	14,328,671
Net Current Assets	5,828,334	6,554,775
Total Assets Less Current Liabilities	12,350,960	11,791,692
Shares Outstanding	32,110	16,447

Recent Dividends:

1. Tanabe Consulting Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tanabe Consulting Co Ltd common.

No dividends paid.

TANABE ENGINEERING CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	52,366,140	50,832,166	51,842,358
Direct Expenses	42,188,719	42,104,259	44,513,805
Gross Profit	10,177,421	8,727,907	7,328,553
SG&A	5,408,262	4,890,362	4,651,094
Other OpEx	0	0	0
Indirect Expenses	5,408,262	4,890,362	4,651,094
Total Operating Expenses	47,596,981	46,994,621	49,164,899
Operating Income	4,769,159	3,837,545	2,677,459
Non-Op Net Interest Income	(9,951)	(24,386)	(10,399)
Non-Op For Curr Gains	(8,980)	(856)	(2,856)
Other Non-Op	37,030	20,839	(47,509)
Non-Op Income	18,099	(4,403)	(60,764)
EBT Continuing	4,787,258	3,833,142	2,616,695
Taxation (current)	1,547,098	1,273,061	887,710
Taxation (deferred)	(215,981)	(32,033)	(166,057)
Taxation	1,331,117	1,241,028	721,653
EAT Continuing	3,456,141	2,592,114	1,895,042
Min Ints	(3,338)	1,024	925
Net Income	3,452,802	2,593,138	1,895,963
Dividends Per Share	100	87	50
EPS - Basic - Cont	328.95	247.47	179.71
EPS - Primary	328.95	247.47	179.71
EPS -Diluted - Cont	328.95	247.47	179.71
EPS - Diluted	328.95	247.47	179.71
Shares (primary)	10,497	10,478	10,550
Shares (diluted)	10,497	10,478	10,550

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,601,343	10,849,611
Cash, Equivs & STI	10,601,343	10,849,611
Receivables	24,485,644	23,326,291
WIP	118,120	79,576
Inventories - Other	238,787	261,002
Inventories	356,907	340,578
Other Current Assets	200,464	494,407
Current Assets	35,644,358	35,010,887
Net PPE	9,546,065	9,514,069
Intangibles Excl Goodwill	170,903	183,707
Intangibles	170,903	183,707
Other LT Assets	1,834,264	1,267,647
LT Assets	11,551,232	10,965,423
Total Assets	47,195,591	45,976,310
Accounts Payable	10,479,299	11,035,844
Accrued Exps	2,677,655	2,144,661
Accounts Payable & Accrued Expenses	13,156,954	13,180,505
Current Debt	300,000	400,000
Current Capital Lease Obligations	27,049	30,397
Current Debt and Capital Leases	327,049	430,397
Other Current Liabilities	4,121,582	5,480,725
Current Liabilities	17,605,585	19,091,627
Long-Term Obligations	720,041	996,244
Pensions & OPEB	747,637	770,253
Other LT Liabilities	130,000	130,001
Minorities (BS)	11,265	7,400
LT Liabilities	1,597,678	1,896,498
Total Liabilities	19,214,529	20,995,525
Net Assets	27,981,062	24,980,785
Common Share Capital	885,320	885,320
Share Premium	1,490,080	1,482,702
Retained Earnings	24,553,070	22,013,044
Treasury Stock	272,588	281,474
Other Equity	1,325,180	881,192
Shareholders' Equity	27,981,062	24,980,784
Total Liabilities & Stockholders' Equity	47,195,591	45,976,310
Net Current Assets	18,038,773	15,919,260
Total Assets Less Current Liabilities	29,590,006	26,884,683
Shares Outstanding	10,498	10,492

Recent Dividends:

1. Tanabe Engineering Corp common.

No dividends paid.

Annual Dividends:

1. Tanabe Engineering Corp common.

No dividends paid.

TANAKA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	41,776,751
Other Revenue	...	...	0
Revenue	44,048,218	41,452,421	41,776,751
Direct Expenses	37,498,186	35,248,117	35,529,865
Gross Profit	6,550,032	6,204,304	6,246,886
SG&A	5,198,822	4,983,579	4,645,736
Other OpEx	0	0	0
Indirect Expenses	5,198,822	4,983,579	4,645,736

Total Operating Expenses	42,697,008	40,231,696	40,175,601
Operating Income	1,351,210	1,220,725	1,601,150
Non-Op Net Interest Income	(31,983)	(1,689)	(8,727)
Other Non-Op	106,357	15,616	227,076
Non-Op Income	74,374	13,927	218,349
EBT Continuing	1,425,584	1,234,652	1,819,499
Taxation (current)	516,754	361,928	679,179
Taxation (deferred)	(25,742)	(5,299)	(37,001)
Taxation	491,012	356,629	642,178
EAT Continuing	934,572	878,023	1,177,321
Net Income	934,573	878,023	1,177,321
Dividends Per Share	31	30	40
EPS - Basic - Cont	115.27	108.95	140.23
EPS - Primary	115.27	108.95	140.23
EPS -Diluted - Cont	115.27	108.95	140.23
EPS - Diluted	115.27	108.95	140.23
Shares (primary)	8,107	8,059	8,395
Shares (diluted)	8,107	8,059	8,395

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,905,122	3,075,427
Cash, Equivs & STI	2,905,122	3,075,427
Receivables	10,136,901	9,615,672
Raw Materials	4,565	5,209
Inventories - Other	3,812,178	3,299,242
Inventories	3,816,743	3,304,451
Other Current Assets	1,213,817	375,847
Current Assets	18,072,583	16,371,397
Net PPE	10,931,908	11,117,549
Intangibles Excl Goodwill	449,637	543,598
Intangibles	449,637	543,598
Other LT Assets	1,407,536	1,439,909
LT Assets	12,789,081	13,101,056
Total Assets	30,861,664	29,472,454
Accounts Payable	7,902,653	7,327,783
Accounts Payable & Accrued Expenses	7,902,653	7,327,783
Current Debt	3,916,668	4,036,800
Current Debt and Capital Leases	3,916,668	4,036,800
Other Current Liabilities	1,237,581	1,098,427
Current Liabilities	13,056,902	12,463,010
Long-Term Obligations	20,831	0
Pensions & OPEB	2,090,131	2,068,452
Other LT Liabilities	49,105	50,705
LT Liabilities	2,160,067	2,119,157
Total Liabilities	15,216,970	14,582,167
Net Assets	15,644,694	14,890,287
Common Share Capital	1,073,200	1,073,200
Share Premium	956,672	953,826
Retained Earnings	13,953,810	13,262,489
Treasury Stock	498,670	538,831
Other Equity	159,682	139,602
Shareholders' Equity	15,644,694	14,890,286
Total Liabilities & Stockholders' Equity	30,861,664	29,472,454
Net Current Assets	5,015,681	3,908,387
Total Assets Less Current Liabilities	17,804,762	17,009,444
Shares Outstanding	8,146	8,097

Recent Dividends:

1. Tanaka Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tanaka Co Ltd common.

No dividends paid.

TANAKA SEIMITSU KOGYO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	43,790,459	40,474,435	42,545,163
Direct Expenses	36,414,693	33,038,049	34,864,436
Gross Profit	7,375,766	7,436,386	7,680,727
SG&A	5,003,707	4,731,757	4,017,131
Other OpEx	0	0	0
Indirect Expenses	5,003,707	4,731,757	4,017,131
Total Operating Expenses	41,418,400	37,769,806	38,881,567
Operating Income	2,372,059	2,704,629	3,663,596
Non-Op Net Interest Income	72,070	158,113	179,136
Non-Op For Curr Gains	(63,805)	78,425	6,100
Other Non-Op	(701,610)	(30,397)	24,220
Non-Op Income	(693,345)	206,141	209,456
EBT Continuing	1,678,714	2,910,770	3,873,052
Taxation (current)	612,631	589,756	921,724
Taxation (deferred)	(359,250)	(23,166)	(61,505)
Taxation	253,381	566,590	860,219
EAT Continuing	1,425,333	2,344,180	3,012,833
Min Ints	(230,681)	(555,556)	(793,837)
Net Income	1,194,649	1,788,623	2,218,995
Dividends Per Share	32	32	22
EPS - Basic - Cont	123.03	185.32	228.74
EPS - Primary	123.03	185.32	228.74
EPS -Diluted - Cont	123.03	185.32	228.74
EPS - Diluted	123.03	185.32	228.74
Shares (primary)	9,710	9,651	9,701
Shares (diluted)	9,710	9,651	9,701

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,619,373	9,676,322
Cash, Equivs & STI	9,619,373	9,676,322
Receivables	4,850,315	4,562,417
Raw Materials	3,387,594	3,094,265
WIP	1,157,951	1,610,614
Inventories - Other	2,811,857	2,177,292
Inventories	7,357,402	6,882,171
Other Current Assets	759,889	630,276
Current Assets	22,586,979	21,751,186
Net PPE	20,507,276	17,485,605
Intangibles Excl Goodwill	484,906	250,765
Intangibles	484,906	250,765
Other LT Assets	4,144,569	4,229,955
LT Assets	25,136,751	21,966,325
Total Assets	47,723,730	43,717,511
Accounts Payable	2,305,256	2,403,708
Accounts Payable & Accrued Expenses	2,305,256	2,403,708
Current Debt	4,689,012	3,563,670
Current Capital Lease Obligations	84,443	90,192
Current Debt and Capital Leases	4,773,455	3,653,862
Other Current Liabilities	3,947,043	4,597,854
Current Liabilities	11,025,754	10,655,424
Long-Term Obligations	1,930,340	332,392
Deferred LT Liability Charges	1,042,714	1,105,063
Pensions & OPEB	331,181	299,995
Other LT Liabilities	242,190	269,064
Minorities (BS)	7,189,826	7,000,887
LT Liabilities	3,546,425	2,006,514
Total Liabilities	21,762,005	19,662,825
Net Assets	25,961,725	24,054,686
Common Share Capital	500,190	500,190
Share Premium	285,299	285,609
Retained Earnings	18,560,677	17,705,519
Treasury Stock	6,899	60,512
Other Equity	6,622,458	5,623,880
Shareholders' Equity	25,961,725	24,054,686
Total Liabilities & Stockholders' Equity	47,723,730	43,717,511
Net Current Assets	11,561,225	11,095,762
Total Assets Less Current Liabilities	36,697,976	33,062,087
Shares Outstanding	9,755	9,687

Recent Dividends:

1. Tanaka Seimitsu Kogyo Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tanaka Seimitsu Kogyo Co Ltd common.

No dividends paid.

TAOKA CHEMICAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	33,192,000	29,930,000	28,544,449
Direct Expenses	27,422,000	24,439,000	23,966,229
Gross Profit	5,770,000	5,491,000	4,578,220
SG&A	3,723,000	3,604,000	3,503,259
Other OpEx	0	0	0
Indirect Expenses	3,723,000	3,604,000	3,503,259
Total Operating Expenses	31,145,000	28,043,000	27,469,488
Operating Income	2,047,000	1,887,000	1,074,961
Non-Op Net Interest Income	10,000	1,000	(5,538)
Non-Op For Curr Gains	(4,000)	25,000	14,379
Other Non-Op	8,000	52,000	44,212
Non-Op Income	14,000	78,000	53,053
EBT Continuing	2,061,000	1,965,000	1,128,014
Taxation (current)	518,000	500,000	242,430
Taxation (deferred)	9,000	(15,000)	65,103
Taxation	527,000	485,000	307,533
EAT Continuing	1,534,000	1,480,000	820,481
Net Income	1,533,000	1,478,000	820,480
Dividends Per Share	36	31	18
EPS - Basic - Cont	107	103.18	57.26
EPS - Primary	107	103.18	57.26
EPS -Diluted - Cont	107	103.18	57.26
EPS - Diluted	107	103.18	57.26
Shares (primary)	14,329	14,329	14,328
Shares (diluted)	14,329	14,329	14,328

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,387,000	1,182,000
Short Term Investments	79,000	64,000
Cash, Equivs & STI	1,466,000	1,246,000
Receivables	6,077,000	5,526,000
Raw Materials	2,615,000	2,320,000
WIP	88,000	157,000
Finished Goods	5,221,000	4,862,000
Inventories - Other	0	0
Inventories	7,924,000	7,339,000
Other Current Assets	1,893,000	2,115,000
Current Assets	17,360,000	16,226,000
Net PPE	12,317,000	12,957,000
Intangibles Excl Goodwill	79,000	40,000
Intangibles	79,000	40,000
Other LT Assets	1,171,000	1,184,000
LT Assets	13,567,000	14,181,000
Total Assets	30,928,000	30,407,000
Accounts Payable	5,241,000	4,951,000
Accrued Exps	494,000	511,000
Accounts Payable & Accrued Expenses	5,735,000	5,462,000
Current Debt	620,000	620,000
Current Debt and Capital Leases	620,000	620,000
Other Current Liabilities	2,279,000	2,200,000
Current Liabilities	8,634,000	8,282,000
Long-Term Obligations	250,000	870,000
Pensions & OPEB	2,194,000	2,433,000
Other LT Liabilities	300,000	323,000
LT Liabilities	2,744,000	3,626,000
Total Liabilities	11,378,000	11,908,000
Net Assets	19,550,000	18,499,000
Common Share Capital	1,572,000	1,572,000
Share Premium	1,009,000	1,009,000
Retained Earnings	16,634,000	15,673,000
Treasury Stock	40,000	40,000
Other Equity	375,000	285,000
Shareholders' Equity	19,550,000	18,499,000
Total Liabilities & Stockholders' Equity	30,928,000	30,407,000
Net Current Assets	8,726,000	7,944,000
Total Assets Less Current Liabilities	22,294,000	22,125,000
Shares Outstanding	14,329	14,329

Recent Dividends:

1. Taoka Chemical Co Ltd common.
No dividends paid.
Annual Dividends:
1. Taoka Chemical Co Ltd common.
No dividends paid.

TAYA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,075,549	5,444,575	5,839,861
Direct Expenses	4,255,126	4,602,427	5,003,298
Gross Profit	820,423	842,148	836,563
SG&A	782,453	838,263	860,320
Other OpEx	0	0	0
Indirect Expenses	782,453	838,263	860,320
Total Operating Expenses	5,037,579	5,440,690	5,863,618
Operating Income	37,970	3,885	(23,757)
Non-Op Net Interest Income	(6,032)	(5,296)	(3,346)
Other Non-Op	(164,191)	(30,971)	(112,527)
Non-Op Income	(170,223)	(36,267)	(115,873)
EBT Continuing	(132,253)	(32,382)	(139,630)
Taxation (current)	28,221	29,944	31,922
Taxation (deferred)	…	…	(12,731)
Taxation	28,221	29,944	19,191
EAT Continuing	(160,474)	(62,326)	(158,821)
Net Income	(160,474)	(62,325)	(158,819)
EPS - Basic - Cont	(25.81)	(12.46)	(31.78)
EPS - Primary	(25.81)	(12.46)	(31.78)
EPS -Diluted - Cont	(25.81)	(12.46)	(31.78)
EPS - Diluted	(25.81)	(12.46)	(31.78)
Shares (primary)	6,218	5,003	4,997
Shares (diluted)	6,218	5,003	4,997

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	531,781	175,066
Cash, Equivs & STI	531,781	175,066
Receivables	247,947	257,158
Raw Materials	18,567	22,772
Finished Goods	23,906	23,665
Inventories - Other	0	0
Inventories	42,473	46,437
Prepayments (ST)	49,735	50,409
Other Current Assets	38,047	28,298
Current Assets	909,983	557,368
Net PPE	520,287	606,000
Intangibles Excl Goodwill	69,446	89,075
Intangibles	69,446	89,075
Other LT Assets	718,218	734,257
LT Assets	1,307,951	1,429,332
Total Assets	2,217,934	1,986,701
Accounts Payable	139,864	173,657
Accrued Exps	324,003	289,928
Accounts Payable & Accrued Expenses	463,867	463,585
Current Debt	140,649	200,510
Current Debt and Capital Leases	140,649	200,510
Other Current Liabilities	166,638	202,236
Current Liabilities	771,154	866,331
Long-Term Obligations	233,906	255,913
Pensions & OPEB	197,261	226,847
Other LT Liabilities	216,669	220,951
LT Liabilities	647,836	703,711
Total Liabilities	1,418,991	1,570,042
Net Assets	798,943	416,659
Common Share Capital	30,000	62,344
Share Premium	3,722,251	3,144,769
Retained Earnings	(2,793,809)	(2,633,335)
Treasury Stock	159,497	159,497
Other Equity	(2)	2,377
Shareholders' Equity	798,943	416,658
Total Liabilities & Stockholders' Equity	2,217,934	1,986,701
Net Current Assets	138,829	(308,963)
Total Assets Less Current Liabilities	1,446,780	1,120,370
Shares Outstanding	7,437	5,083

Recent Dividends:
1. Taya Co Ltd common.
No dividends paid.
Annual Dividends:
1. Taya Co Ltd common.
No dividends paid.

TAYCA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	52,993,000
Other Revenue	…	…	0
Revenue	57,373,000	55,737,000	52,993,000
Direct Expenses	48,378,000	45,559,000	44,301,000
Gross Profit	8,995,000	10,178,000	8,692,000
SG&A	6,817,000	6,652,000	6,366,000
Other OpEx	0	0	0
Indirect Expenses	6,817,000	6,652,000	6,366,000
Total Operating Expenses	55,195,000	52,211,000	50,667,000
Operating Income	2,178,000	3,526,000	2,326,000
Non-Op Net Interest Income	(98,000)	(86,000)	(59,000)
Non-Op For Curr Gains	37,000	(70,000)	145,000
Other Non-Op	(3,089,000)	146,000	275,000
Non-Op Income	(3,150,000)	(10,000)	361,000
EBT Continuing	(972,000)	3,516,000	2,687,000
Taxation (current)	662,000	1,182,000	776,000
Taxation (deferred)	(790,000)	(134,000)	4,000
Taxation	(128,000)	1,048,000	780,000
EAT Continuing	(844,000)	2,468,000	1,907,000
Min Ints	(35,000)	(44,000)	(37,000)
Net Income	(878,000)	2,422,000	1,866,000
Dividends Per Share	60	38	38
EPS - Basic - Cont	(38.47)	105.46	80.60
EPS - Primary	(38.47)	105.46	80.60
EPS -Diluted - Cont	(38.47)	105.46	80.60
EPS - Diluted	(38.47)	105.46	80.60
Shares (primary)	22,827	22,966	23,159
Shares (diluted)	22,827	22,966	23,159

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,273,000	14,092,000
Cash, Equivs & STI	11,273,000	14,092,000
Receivables	17,565,000	16,597,000
Raw Materials	5,592,000	5,958,000
WIP	2,721,000	2,321,000
Inventories - Other	9,790,000	10,334,000
Inventories	18,103,000	18,613,000
Other Current Assets	932,000	661,000
Current Assets	47,873,000	49,963,000
Net PPE	21,377,000	23,677,000
Intangibles Excl Goodwill	845,000	1,149,000
Intangibles	845,000	1,149,000
Other LT Assets	18,462,000	13,556,000
LT Assets	40,684,000	38,382,000
Total Assets	88,558,000	88,345,000
Accounts Payable	6,066,000	6,233,000
Accounts Payable & Accrued Expenses	6,066,000	6,233,000
Current Debt	6,568,000	4,553,000
Current Debt and Capital Leases	6,568,000	4,553,000
Other Current Liabilities	3,528,000	5,887,000
Current Liabilities	16,162,000	16,673,000
Long-Term Obligations	5,809,000	7,981,000
Deferred LT Liability Charges	2,973,000	2,041,000
Pensions & OPEB	2,079,000	2,207,000
Other LT Liabilities	43,000	42,000
Minorities (BS)	518,000	565,000
LT Liabilities	10,904,000	12,271,000
Total Liabilities	27,584,000	29,509,000
Net Assets	60,974,000	58,836,000
Common Share Capital	9,855,000	9,855,000
Share Premium	4,965,000	4,962,000
Retained Earnings	34,503,000	36,294,000
Treasury Stock	1,197,000	1,210,000
Other Equity	12,847,000	8,934,000
Shareholders' Equity	60,973,000	58,835,000
Total Liabilities & Stockholders' Equity	88,558,000	88,345,000
Net Current Assets	31,711,000	33,290,000
Total Assets Less Current Liabilities	72,396,000	71,672,000
Shares Outstanding	22,831	22,818

Recent Dividends:
1. Tayca Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Tayca Corp. (Japan) common.
No dividends paid.

TB GROUP INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	2,304,783
Other Revenue	…	…	0
Revenue	2,460,693	2,329,863	2,304,783
Direct Expenses	1,075,686	993,228	966,021
Gross Profit	1,385,007	1,336,635	1,338,762
SG&A	1,468,006	1,533,013	1,561,727
Other OpEx	0	0	0
Indirect Expenses	1,468,006	1,533,013	1,561,727
Total Operating Expenses	2,543,692	2,526,241	2,527,748
Operating Income	(82,999)	(196,378)	(222,965)
Non-Op Net Interest Income	(10,913)	(6,438)	(3,740)
Non-Op For Curr Gains	(4,260)	3,111	(8,111)
Other Non-Op	(87,173)	17,960	(1,456)
Non-Op Income	(102,346)	14,633	(13,307)
EBT Continuing	(185,345)	(181,745)	(236,272)
Taxation (current)	9,721	12,257	9,769
Taxation	9,721	12,257	9,769
EAT Continuing	(195,066)	(194,002)	(246,041)
Min Ints	…	501	1,726
Net Income	(195,067)	(193,499)	(244,315)
EPS - Basic - Cont	(14.03)	(14.15)	(17.89)
EPS - Primary	(14.03)	(14.15)	(17.89)
EPS -Diluted - Cont	(14.03)	(14.15)	(17.89)
EPS - Diluted	(14.03)	(14.15)	(17.89)
Shares (primary)	13,904	13,678	13,658
Shares (diluted)	13,904	13,678	13,658

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	262,725	256,766
Cash, Equivs & STI	262,725	256,766
Receivables	290,829	287,988
Raw Materials	143,926	196,954
Inventories - Other	350,449	327,696
Inventories	494,375	524,650
Other Current Assets	81,633	77,041
Current Assets	1,129,562	1,146,445
Net PPE	65,222	92,923
Intangibles Excl Goodwill	22,224	21,647
Intangibles	22,224	21,647
Other LT Assets	162,579	301,194
LT Assets	250,025	415,764
Total Assets	1,379,588	1,562,209
Accounts Payable	152,328	84,821
Accrued Exps	101,104	118,893
Accounts Payable & Accrued Expenses	253,432	203,714
Current Debt	261,422	332,246
Current Debt and Capital Leases	261,422	332,246
Other Current Liabilities	103,747	99,434
Current Liabilities	618,601	635,394
Long-Term Obligations	171,486	214,038
Deferred LT Liability Charges	1,326	429

Pensions & OPEB	80,665	76,066
Other LT Liabilities	27,900	31,764
LT Liabilities	281,377	322,297
Total Liabilities	899,978	957,691
Net Assets	479,610	604,518
Common Share Capital	1,057,959	1,057,959
Share Premium	625,048	625,048
Retained Earnings	(1,196,913)	(1,018,065)
Treasury Stock	9,366	59,081
Other Equity	2,881	(1,343)
Shareholders' Equity	479,609	604,518
Total Liabilities & Stockholders' Equity	1,379,588	1,562,209
Net Current Assets	510,961	511,051
Total Assets Less Current Liabilities	760,987	926,815
Shares Outstanding	13,979	13,678

Recent Dividends:

1. TB Group Inc common.

No dividends paid.

Annual Dividends:

1. TB Group Inc common.

No dividends paid.

TDC SOFT INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	39,698,050
Other Revenue	…	…	0
Revenue	48,359,422	44,417,991	39,698,050
Direct Expenses	38,556,537	34,912,751	31,585,745
Gross Profit	9,802,885	9,505,240	8,112,305
SG&A	4,642,923	4,732,710	4,304,611
Other OpEx	0	0	0
Indirect Expenses	4,642,923	4,732,710	4,304,611
Total Operating Expenses	43,199,460	39,645,461	35,890,356
Operating Income	5,159,962	4,772,530	3,807,694
Non-Op Net Interest Income	41,191	951	(3,383)
Other Non-Op	324,172	102,975	449,247
Non-Op Income	365,363	103,926	445,864
EBT Continuing	5,525,325	4,876,456	4,253,558
Taxation (current)	1,839,272	1,380,100	1,247,453
Taxation (deferred)	(194,449)	62,532	(83,301)
Taxation	1,644,823	1,442,632	1,164,152
EAT Continuing	3,880,502	3,433,824	3,089,406
Net Income	3,880,504	3,433,823	3,089,407
Dividends Per Share	33	27	24
EPS - Basic - Cont	82.11	72.86	64.90
EPS - Primary	82.11	72.86	64.90
EPS -Diluted - Cont	82.11	72.86	64.90
EPS - Diluted	82.11	72.86	64.90
Shares (primary)	47,259	47,132	47,604
Shares (diluted)	47,259	47,132	47,604

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,871,435	13,250,091
Short Term Investments	4,405,838	2,000,000
Cash, Equivs & STI	15,277,273	15,250,091
Receivables	8,928,931	7,474,236
WIP	157,587	95,290
Inventories - Other	0	0
Inventories	157,587	95,290
Other Current Assets	532,044	428,082
Current Assets	24,895,835	23,247,699
Net PPE	800,943	916,212
Intangibles Excl Goodwill	246,991	90,312
Intangibles	246,991	90,312
Other LT Assets	5,556,372	4,032,598
LT Assets	6,604,306	5,039,122
Total Assets	31,500,142	28,286,821
Accounts Payable	2,091,444	1,885,043
Accrued Exps	3,290,077	2,788,934
Accounts Payable & Accrued Expenses	5,381,521	4,673,977
Current Debt	298,000	531,000
Current Debt and Capital Leases	298,000	531,000
Other Current Liabilities	1,964,981	1,665,364
Current Liabilities	7,644,502	6,870,341
Long-Term Obligations	0	0
Pensions & OPEB	46,247	41,563
Other LT Liabilities	372,794	493,638
LT Liabilities	419,041	535,201
Total Liabilities	8,063,544	7,405,542
Net Assets	23,436,598	20,881,279
Common Share Capital	970,400	970,400
Share Premium	986,256	986,256
Retained Earnings	21,177,752	18,588,901
Treasury Stock	1,224,434	1,278,964
Other Equity	1,526,624	1,614,686
Shareholders' Equity	23,436,598	20,881,279
Total Liabilities & Stockholders' Equity	31,500,142	28,286,821
Net Current Assets	17,251,333	16,377,358
Total Assets Less Current Liabilities	23,855,640	21,416,480
Shares Outstanding	47,311	47,139

Recent Dividends:

1. TDC SOFT Inc common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. TDC SOFT Inc common.

No dividends paid.

After 2-for-1 split: No dividends paid.

TEAC CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,672,000
Other Revenue	…	…	0
Revenue	15,943,000	15,668,000	15,672,000
Direct Expenses	9,101,000	8,872,000	8,665,000
Gross Profit	6,842,000	6,796,000	7,007,000
SG&A	6,447,000	6,413,000	6,581,000
Other OpEx	(280,000)	44,000	(19,000)
Indirect Expenses	6,167,000	6,457,000	6,562,000
Total Operating Expenses	15,268,000	15,329,000	15,227,000
Operating Income	675,000	339,000	445,000
Non-Op Income	(63,000)	(281,000)	(440,000)
EBT Continuing	612,000	58,000	5,000
Taxation	34,000	(22,000)	58,000
EAT Continuing	578,000	80,000	(53,000)
Net Income	578,000	81,000	(53,000)
Dividends Per Share	1	1	1
EPS - Basic - Cont	20.07	2.82	(1.85)
EPS - Primary	20.07	2.82	(1.85)
EPS -Diluted - Cont	20.07	2.82	(1.85)
EPS - Diluted	20.07	2.82	(1.85)
Shares (primary)	28,802	28,804	28,805
Shares (diluted)	28,802	28,804	28,805

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,173,000	1,552,000
Cash, Equivs & STI	2,173,000	1,552,000
Receivables	2,747,000	3,108,000
Inventories	3,275,000	3,661,000
Other Current Assets	252,000	247,000
Current Assets	8,447,000	8,568,000
Net PPE	1,674,000	1,853,000
LT Investments	146,000	143,000
Intangibles Excl Goodwill	110,000	115,000
Intangibles	110,000	115,000
Deferred LT Asset Charges	24,000	11,000
Other LT Assets	192,000	124,000
LT Assets	2,146,000	2,246,000
Total Assets	10,593,000	10,815,000
Accounts Payable	912,000	1,024,000
Accounts Payable & Accrued Expenses	912,000	1,024,000
Current Debt	2,567,000	2,565,000
Current Capital Lease Obligations	304,000	373,000
Current Debt and Capital Leases	2,871,000	2,938,000
Other Current Liabilities	1,743,000	1,595,000
Current Liabilities	5,526,000	5,557,000
Long-Term Obligations	704,000	1,274,000
Deferred LT Liability Charges	37,000	22,000
Other LT Liabilities	256,000	404,000
LT Liabilities	997,000	1,700,000
Total Liabilities	6,523,000	7,257,000
Net Assets	4,070,000	3,558,000
Common Share Capital	3,500,000	3,500,000
Share Premium	11,000	11,000
Retained Earnings	(631,000)	(1,219,000)
Accum Other Comp Inc	1,312,000	1,387,000
Treasury Stock	122,000	122,000
Other Equity	0	1,000
Shareholders' Equity	4,070,000	3,558,000
Total Liabilities & Stockholders' Equity	10,593,000	10,815,000
Net Current Assets	2,921,000	3,011,000
Total Assets Less Current Liabilities	5,067,000	5,258,000
Shares Outstanding	28,801	28,803

Recent Dividends:

1. TEAC Corp. (Japan) common.

No dividends paid.

2. TEAC Corp. (Japan) preferred series A.

No dividends paid.

Annual Dividends:

1. TEAC Corp. (Japan) common.

No dividends paid.

2. TEAC Corp. (Japan) preferred series A.

No dividends paid.

TEAM INTERNET GROUP PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023 (revised)
Revenue	481,900	802,800	836,900
Direct Expenses	345,700	615,300	645,800
Gross Profit	136,200	187,500	191,100
Indirect Expenses	186,100	179,300	145,400
Total Operating Expenses	531,800	794,600	791,200
Operating Income	(49,900)	8,200	45,700
Non-Op Income	(15,100)	(17,500)	(15,600)
EBT Continuing	(65,000)	(9,300)	30,100
Taxation	(2,500)	8,400	5,000
EAT Continuing	(62,500)	(17,700)	25,100
Net Income	(62,500)	(17,700)	25,100
Dividends Per Share	…	…	0.02
EPS - Basic - Cont	(0.26)	(0.07)	0.09
EPS - Primary	(0.26)	(0.07)	0.09
EPS -Diluted - Cont	(0.26)	(0.07)	0.09
EPS - Diluted	(0.26)	(0.07)	0.09
Shares (primary)	243,588	254,099	272,131
Shares (diluted)	243,588	254,099	282,001
Taxation (Cumu)	…	…	5,000
EPS - Primary (Cumu)	…	…	0.09
EPS - Diluted (Cumu)	…	…	0.09

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash	81,200	88,300
Cash & Equivalents	81,200	88,300
Cash, Equivs & STI	81,200	88,300
Receivables	70,000	91,500
Inventories	200	200
Current Tax Assets	900	800
Other Current Assets	0	0
Current Assets	152,300	180,800
Net PPE	1,700	2,300
LT Investments	…	0
Goodwill	191,200	204,700

Intangibles Excl Goodwill	45,600	75,800
Intangibles	236,800	280,500
Deferred LT Asset Charges	9,000	11,900
Other LT Assets	3,000	4,100
LT Assets	250,500	298,800
Total Assets	402,800	479,600
Current Debt	168,400	300
Current Capital Lease Obligations	1,400	1,400
Current Debt and Capital Leases	169,800	1,700
Other Current Liabilities	168,700	172,000
Current Liabilities	338,500	173,700
Long-Term Obligations	0	184,600
Deferred LT Liability Charges	15,600	20,400
Other LT Liabilities	5,000	7,800
LT Liabilities	20,600	212,800
Total Liabilities	359,100	386,500
Net Assets	43,700	93,100
Common Share Capital	300	300
Retained Earnings	24,400	79,900
Accum Other Comp Inc	900	(19,000)
Other Equity	18,100	31,900
Shareholders' Equity	43,700	93,100
Total Liabilities & Stockholders' Equity	402,800	479,600
Net Current Assets	(186,200)	7,100
Total Assets Less Current Liabilities	64,300	305,900
Shares Outstanding	273,500	252,402

Recent Dividends:

1. Team Internet Group PLC ordinary.

No dividends paid.

Annual Dividends:

1. Team Internet Group PLC ordinary.

No dividends paid.

TECHMATRIX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	53,303,317
Other Revenue	...	...	0
Revenue	71,733,770	64,882,255	53,303,317
Direct Expenses	49,158,325	44,327,720	35,100,536
Gross Profit	22,575,445	20,554,535	18,202,781
SG&A	14,829,493	13,561,435	12,309,804
Other OpEx	(14,345)	324,801	42,811
Indirect Expenses	14,815,148	13,886,236	12,352,615
Total Operating Expenses	63,973,473	58,213,956	47,453,151
Operating Income	7,760,297	6,668,299	5,850,166
Non-Op Income	101,140	(243,657)	4,531
EBT Continuing	7,861,437	6,424,642	5,854,697
Taxation	2,191,668	1,916,012	1,743,745
EAT Continuing	5,669,769	4,508,630	4,110,952
Min Ints	(491,564)	(447,771)	(570,625)
Net Income	5,178,204	4,060,857	3,540,323
Dividends Per Share	52	34	28
EPS - Basic - Cont	128.88	101.12	88.35
EPS - Primary	128.88	101.12	88.35
EPS -Diluted - Cont	128.48	100.81	88.03
EPS - Diluted	128.48	100.81	88.03
Shares (primary)	40,178	40,158	40,072
Shares (diluted)	40,178	40,158	40,217

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,801,807	27,325,233
Short Term Investments	324	...
Cash, Equivs & STI	35,802,131	27,325,233
Receivables	7,035,359	7,699,566
Inventories	477,208	293,804
Prepayments (ST)	56,520,150	48,606,681
Other Current Assets	1,570,372	1,521,409
Current Assets	101,405,220	85,446,693
Net PPE	5,426,692	5,987,743
LT Investments	4,007,586	4,433,104
Goodwill	4,509,910	4,092,972
Intangibles Excl Goodwill	3,828,440	3,255,783
Intangibles	8,338,350	7,348,755
Deferred LT Asset Charges	1,708,365	1,715,137
Other LT Assets	645,200	509,931
LT Assets	20,126,193	19,994,670
Total Assets	121,531,414	105,441,363
Current Debt	200,000	510,000
Current Capital Lease Obligations	740,470	749,328
Current Debt and Capital Leases	940,470	1,259,328
Other Current Liabilities	81,840,139	66,190,200
Current Liabilities	82,780,609	67,449,528
Long-Term Obligations	1,550,000	1,750,000
Deferred LT Liability Charges	50,236	124,051
Pensions & OPEB	1,816,713	1,937,441
Other LT Liabilities	2,653,312	4,183,739
Minorities (BS)	6,353,216	5,789,384
LT Liabilities	6,070,261	7,995,231
Total Liabilities	95,204,086	81,234,143
Net Assets	26,327,328	24,207,220
Common Share Capital	1,298,120	1,298,120
Share Premium	3,008,600	4,799,261
Retained Earnings	21,902,194	18,912,936
Treasury Stock	918,503	921,995
Other Equity	1,036,916	118,898
Shareholders' Equity	26,327,327	24,207,220
Total Liabilities & Stockholders' Equity	121,531,414	105,441,363
Net Current Assets	18,624,611	17,997,165
Total Assets Less Current Liabilities	38,750,805	37,991,835
Shares Outstanding	40,185	40,169

Recent Dividends:

1. Techmatrix Corp common.

No dividends paid.

Annual Dividends:

1. Techmatrix Corp common.

No dividends paid.

TECHNO MATHEMATICAL CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	685,631	416,588	527,770
Direct Expenses	51,377	39,743	35,949
Gross Profit	634,254	376,845	491,821
SG&A	589,595	663,503	648,976
Other OpEx	0	0	0
Indirect Expenses	589,595	663,503	648,976
Total Operating Expenses	640,972	703,246	684,925
Operating Income	44,659	(286,658)	(157,155)
Non-Op Net Interest Income	1,005	350	22
Non-Op For Curr Gains	11,082	(3,960)	11,056
Other Non-Op	49,563	8,195	4,446
Non-Op Income	61,650	4,585	15,524
EBT Continuing	106,309	(282,073)	(141,631)
Taxation (current)	20,314	2,931	2,931
Taxation	20,314	2,931	2,931
EAT Continuing	85,995	(285,004)	(144,562)
Net Income	85,995	(285,004)	(144,560)
EPS - Basic - Cont	33.16	(109.91)	(55.75)
EPS - Primary	33.16	(109.91)	(55.75)
EPS -Diluted - Cont	33.16	(109.91)	(55.75)
EPS - Diluted	33.16	(109.91)	(55.75)
Shares (primary)	2,593	2,593	2,593
Shares (diluted)	2,593	2,593	2,593

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	855,543	738,371
Cash, Equivs & STI	855,543	738,371
Receivables	146,462	166,551
Raw Materials	17,083	24,059
WIP	...	1,333
Finished Goods	60,977	56,696
Inventories - Other	0	0
Inventories	78,060	82,088
Prepayments (ST)	21,217	21,376
Other Current Assets	4,937	5,081
Current Assets	1,106,219	1,013,467
Net PPE	5,072	7,732
Intangibles Excl Goodwill	2,236	3,942
Intangibles	2,236	3,942
Other LT Assets	832,124	818,501
LT Assets	839,432	830,175
Total Assets	1,945,652	1,843,643
Accounts Payable	2,195	14
Accrued Exps	70,175	48,134
Accounts Payable & Accrued Expenses	72,370	48,148
Other Current Liabilities	61,088	32,884
Current Liabilities	133,458	81,032
Long-Term Obligations	0	0
Total Liabilities	133,458	81,032
Net Assets	1,812,194	1,762,611
Common Share Capital	2,032,255	2,032,255
Share Premium	2,161,255	2,161,255
Retained Earnings	(2,336,593)	(2,422,588)
Treasury Stock	158	158
Other Equity	(44,565)	(8,154)
Shareholders' Equity	1,812,194	1,762,610
Total Liabilities & Stockholders' Equity	1,945,652	1,843,643
Net Current Assets	972,761	932,435
Total Assets Less Current Liabilities	1,812,194	1,762,611
Shares Outstanding	2,593	2,593

Recent Dividends:

1. Techno Mathematical Co Ltd common.

No dividends paid.

Annual Dividends:

1. Techno Mathematical Co Ltd common.

No dividends paid.

TEIKOKU ELECTRIC MFG CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	29,217,874
Other Revenue	...	...	0
Revenue	29,091,243	30,546,287	29,217,874
Direct Expenses	16,683,352	16,660,641	16,968,720
Gross Profit	12,407,891	13,885,646	12,249,154
SG&A	7,424,850	7,829,910	7,366,875
Other OpEx	0	0	0
Indirect Expenses	7,424,850	7,829,910	7,366,875
Total Operating Expenses	24,108,202	24,490,551	24,335,595
Operating Income	4,983,041	6,055,736	4,882,279
Non-Op Net Interest Income	100,531	117,421	119,189
Non-Op For Curr Gains	177,621	(56,143)	280,645
Other Non-Op	1,165,055	(199,005)	(410,159)
Non-Op Income	1,443,207	(137,727)	(10,325)
EBT Continuing	6,426,248	5,918,009	4,871,954
Taxation (current)	1,730,636	1,933,049	1,481,834
Taxation (deferred)	31,335	(98,481)	113,078
Taxation	1,761,971	1,834,568	1,594,912
EAT Continuing	4,664,277	4,083,441	3,277,042
Min Ints	(322,681)	(271,940)	(151,841)
Net Income	4,341,599	3,811,499	3,125,199
Dividends Per Share	133	110	92
EPS - Basic - Cont	265.69	219.27	173.81
EPS - Primary	265.69	219.27	173.81
EPS -Diluted - Cont	265.69	219.27	173.81
EPS - Diluted	265.69	219.27	173.81
Shares (primary)	16,341	17,383	17,981
Shares (diluted)	16,341	17,383	17,981

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025

Cash & Equivalents	11,721,391	13,886,562
Cash, Equivs & STI	11,721,391	13,886,562
Receivables	10,005,271	9,894,437
Raw Materials	2,454,688	2,163,258
WIP	2,743,424	2,339,497
Finished Goods	3,177,160	2,856,378
Inventories - Other	0	0
Inventories	8,375,272	7,359,133
Other Current Assets	627,111	483,578
Current Assets	30,729,045	31,623,710
Net PPE	7,952,754	8,754,381
Intangibles Excl Goodwill	140,952	104,434
Intangibles	140,952	104,434
Other LT Assets	1,381,907	1,914,042
LT Assets	9,475,613	10,772,857
Total Assets	40,204,658	42,396,568
Accounts Payable	2,100,698	2,500,698
Accounts Payable & Accrued Expenses	2,100,698	2,500,698
Current Debt	0	0
Current Capital Lease Obligations	159,673	211,477
Current Debt and Capital Leases	159,673	211,477
Other Current Liabilities	4,826,451	4,922,057
Current Liabilities	7,086,822	7,634,232
Long-Term Obligations	231,572	374,590
Deferred LT Liability Charges	266,766	499,772
Pensions & OPEB	358,693	364,298
Other LT Liabilities	23,785	18,960
Minorities (BS)	882,282	765,916
LT Liabilities	880,816	1,257,620
Total Liabilities	8,849,921	9,657,768
Net Assets	31,354,737	32,738,800
Common Share Capital	3,143,675	3,143,675
Share Premium	2,931,466	2,931,466
Retained Earnings	22,435,887	23,041,643
Treasury Stock	1,189,922	634,148
Other Equity	4,033,631	4,256,163
Shareholders' Equity	31,354,737	32,738,799
Total Liabilities & Stockholders' Equity	40,204,658	42,396,568
Net Current Assets	23,642,223	23,989,478
Total Assets Less Current Liabilities	33,117,836	34,762,336
Shares Outstanding	15,327	16,609

Recent Dividends:

1. Teikoku Electric Mfg Co Ltd common.

No dividends paid.

Annual Dividends:

1. Teikoku Electric Mfg Co Ltd common.

No dividends paid.

TEIKOKU TSUSHIN KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,223,690
Other Revenue	…	…	0
Revenue	17,256,815	16,790,040	15,223,690
Direct Expenses	12,198,413	11,460,865	10,576,019
Gross Profit	5,058,402	5,329,175	4,647,671
SG&A	3,900,393	3,666,146	3,700,225
Other OpEx	0	0	0
Indirect Expenses	3,900,393	3,666,146	3,700,225
Total Operating Expenses	16,098,806	15,127,011	14,276,244
Operating Income	1,158,009	1,663,029	947,446
Non-Op Net Interest Income	107,964	134,233	87,412
Non-Op For Curr Gains	260,458	125,526	391,159
Other Non-Op	611,963	469,303	424,617
Non-Op Income	980,385	729,062	903,188
EBT Continuing	2,138,394	2,392,091	1,850,634
Taxation (current)	529,584	433,935	359,606
Taxation (deferred)	228,133	(171,468)	25,824
Taxation	810,286	262,467	385,430
EAT Continuing	1,328,108	2,129,624	1,465,204
Min Ints	(54,598)	(119,795)	(102,309)
Net Income	1,273,505	2,009,828	1,362,893
Dividends Per Share	100	100	70
EPS - Basic - Cont	136.26	211.98	141.13
EPS - Primary	136.26	211.98	141.13
EPS -Diluted - Cont	136.26	211.98	141.13
EPS - Diluted	136.26	211.98	141.13
Shares (primary)	9,346	9,481	9,657
Shares (diluted)	9,346	9,481	9,657

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,227,703	13,138,828
Cash, Equivs & STI	11,227,703	13,138,828
Receivables	3,432,219	4,138,170
Raw Materials	974,262	944,697
WIP	922,541	787,479
Inventories - Other	1,732,001	1,651,223
Inventories	3,628,804	3,383,399
Other Current Assets	557,935	589,221
Current Assets	18,846,661	21,249,618
Net PPE	7,116,907	4,575,330
Intangibles Excl Goodwill	59,845	54,950
Intangibles	59,845	54,950
Other LT Assets	8,715,254	7,580,653
LT Assets	15,892,006	12,210,933
Total Assets	34,738,667	33,460,552
Accounts Payable	778,494	711,530
Accounts Payable & Accrued Expenses	778,494	711,530
Current Debt	46,696	46,886
Current Debt and Capital Leases	46,696	46,886
Other Current Liabilities	1,724,396	2,044,828
Current Liabilities	2,549,586	2,803,244
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,361,864	1,779,142
Pensions & OPEB	260,602	217,820
Other LT Liabilities	263,265	250,872
Minorities (BS)	633,157	620,865
LT Liabilities	2,885,731	2,247,834
Total Liabilities	6,068,474	5,671,943
Net Assets	28,670,193	27,788,609
Common Share Capital	3,453,078	3,453,078
Share Premium	5,497,822	5,497,822
Retained Earnings	15,755,849	15,437,695
Treasury Stock	1,445,392	961,187
Other Equity	5,408,835	4,361,200
Shareholders' Equity	28,670,192	27,788,608
Total Liabilities & Stockholders' Equity	34,738,667	33,460,552
Net Current Assets	16,297,075	18,446,374
Total Assets Less Current Liabilities	32,189,081	30,657,308
Shares Outstanding	9,234	9,420

Recent Dividends:

1. Teikoku Tsushin Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Teikoku Tsushin Kogyo Co., Ltd. (Japan) common.

No dividends paid.

TEKKEN CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	179,956,000
Other Revenue	…	…	3,630,000
Revenue	179,825,000	185,114,000	183,586,000
Direct Expenses	162,344,000	170,250,000	171,655,000
Gross Profit	17,481,000	14,864,000	11,931,000
SG&A	11,858,000	11,404,000	10,972,000
Other OpEx	0	0	0
Indirect Expenses	11,858,000	11,404,000	10,972,000
Total Operating Expenses	174,202,000	181,654,000	182,627,000
Operating Income	5,623,000	3,460,000	959,000
Non-Op Net Interest Income	(1,101,000)	(733,000)	(375,000)
Non-Op For Curr Gains	44,000	(181,000)	1,215,000
Other Non-Op	2,918,000	2,417,000	4,458,000
Non-Op Income	1,861,000	1,503,000	5,298,000
EBT Continuing	7,484,000	4,963,000	6,257,000
Taxation (current)	2,607,000	1,723,000	1,024,000
Taxation (deferred)	(174,000)	(197,000)	963,000
Taxation	2,433,000	1,526,000	1,987,000
EAT Continuing	5,051,000	3,437,000	4,270,000
Min Ints	(20,000)	(7,000)	(8,000)
Net Income	5,029,000	3,429,000	4,260,000
Dividends Per Share	170	122	100
EPS - Basic - Cont	361.03	242.75	282.09
EPS - Primary	361.03	242.75	282.09
EPS -Diluted - Cont	361.03	242.75	282.09
EPS - Diluted	361.03	242.75	282.09
Shares (primary)	13,931	14,126	15,104
Shares (diluted)	13,931	14,126	15,104

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,769,000	16,529,000
Cash, Equivs & STI	24,769,000	16,529,000
Receivables	127,864,000	106,283,000
WIP	12,330,000	9,584,000
Inventories - Other	6,266,000	1,756,000
Inventories	18,596,000	11,340,000
Other Current Assets	881,000	11,808,000
Current Assets	172,110,000	145,960,000
Net PPE	35,468,000	37,279,000
Intangibles Excl Goodwill	1,886,000	1,859,000
Intangibles	1,886,000	1,859,000
Other LT Assets	46,443,000	40,004,000
LT Assets	83,797,000	79,142,000
Total Assets	255,907,000	225,102,000
Accounts Payable	32,807,000	40,233,000
Accounts Payable & Accrued Expenses	32,807,000	40,233,000
Current Debt	53,353,000	39,845,000
Current Debt and Capital Leases	53,353,000	39,845,000
Other Current Liabilities	55,160,000	47,446,000
Current Liabilities	141,320,000	127,524,000
Long-Term Obligations	22,326,000	16,082,000
Deferred LT Liability Charges	7,662,000	5,364,000
Pensions & OPEB	5,762,000	5,908,000
Other LT Liabilities	91,000	107,000
Minorities (BS)	325,000	306,000
LT Liabilities	35,841,000	27,461,000
Total Liabilities	177,486,000	155,292,000
Net Assets	78,421,000	69,810,000
Common Share Capital	18,293,000	18,293,000
Share Premium	5,331,000	5,331,000
Retained Earnings	37,676,000	34,365,000
Treasury Stock	2,458,000	2,458,000
Other Equity	19,579,000	14,279,000
Shareholders' Equity	78,421,000	69,810,000
Total Liabilities & Stockholders' Equity	255,907,000	225,102,000
Net Current Assets	30,790,000	18,436,000
Total Assets Less Current Liabilities	114,587,000	97,578,000
Shares Outstanding	13,931	13,930

Recent Dividends:

1. Tekken Corp common.

No dividends paid.

Annual Dividends:

1. Tekken Corp common.

No dividends paid.

TEN ALLIED CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	11,146,561
Other Revenue	…	…	0
Revenue	12,093,492	11,887,480	11,146,561
Direct Expenses	3,607,520	3,378,949	3,191,486

Gross Profit	8,485,972	8,508,531	7,955,075
SG&A	8,606,652	8,276,159	7,786,415
Other OpEx	0	0	0
Indirect Expenses	8,606,652	8,276,159	7,786,415
Total Operating Expenses	12,214,172	11,655,108	10,977,901
Operating Income	(120,680)	232,372	168,660
Non-Op Net Interest Income	(29,930)	(40,806)	(39,693)
Other Non-Op	(259,778)	(540)	(60,243)
Non-Op Income	(289,708)	(41,346)	(99,936)
EBT Continuing	(410,388)	191,026	68,724
Taxation (current)	46,262	46,019	42,836
Taxation (deferred)	6,145	(486)	(1,759)
Taxation	52,407	45,533	41,077
EAT Continuing	(462,795)	145,493	27,647
Net Income	(462,798)	145,495	27,648
EPS - Basic - Cont	(11.61)	3.91	0.83
EPS - Primary	(11.61)	3.91	0.83
EPS -Diluted - Cont	(11.61)	3.87	0.82
EPS - Diluted	(11.61)	3.87	0.82
Shares (primary)	39,857	37,193	33,511
Shares (diluted)	39,857	37,595	33,724

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,567,456	3,302,899
Cash, Equivs & STI	2,567,456	3,302,899
Receivables	472,164	405,657
Inventories	178,180	176,492
Other Current Assets	180,292	172,307
Current Assets	3,398,092	4,057,355
Net PPE	1,187,635	1,288,229
Intangibles Excl Goodwill	33,823	45,319
Intangibles	33,823	45,319
Other LT Assets	2,168,984	2,150,439
LT Assets	3,390,442	3,483,987
Total Assets	6,788,534	7,541,343
Accounts Payable	321,408	281,012
Accrued Exps	275,300	333,679
Accounts Payable & Accrued Expenses	596,708	614,691
Current Debt	1,446,209	1,558,959
Current Capital Lease Obligations	14,446	13,441
Current Debt and Capital Leases	1,460,655	1,572,400
Other Current Liabilities	587,060	498,279
Current Liabilities	2,644,423	2,685,370
Long-Term Obligations	66,325	623,971
Deferred LT Liability Charges	234,905	184,896
Pensions & OPEB	888,791	991,924
Other LT Liabilities	216,129	163,445
LT Liabilities	1,406,150	1,964,236
Total Liabilities	4,050,574	4,649,606
Net Assets	2,737,960	2,891,737
Share Premium	11,330,043	11,137,441
Retained Earnings	(9,034,165)	(8,571,366)
Treasury Stock	162,093	162,066
Other Equity	604,175	487,727
Shareholders' Equity	2,737,960	2,891,736
Total Liabilities & Stockholders' Equity	6,788,534	7,541,343
Net Current Assets	753,669	1,371,985
Total Assets Less Current Liabilities	4,144,111	4,855,973
Shares Outstanding	40,033	39,024

Recent Dividends:

1. Ten Allied Co., Ltd. (Japan) class A preferred.
No dividends paid.

2. Ten Allied Co., Ltd. (Japan) class B preferred.
No dividends paid.

3. Ten Allied Co., Ltd. (Japan) common.
No dividends paid.

Annual Dividends:

1. Ten Allied Co., Ltd. (Japan) class A preferred.
No dividends paid.

2. Ten Allied Co., Ltd. (Japan) class B preferred.
No dividends paid.

3. Ten Allied Co., Ltd. (Japan) common.
No dividends paid.

TENRYU SAW MFG CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,475,179	13,131,261	11,935,730
Direct Expenses	8,885,027	8,548,453	8,105,442
Gross Profit	4,590,152	4,582,808	3,830,288
SG&A	2,855,122	2,755,816	2,588,162
Other OpEx	0	0	0
Indirect Expenses	2,855,122	2,755,816	2,588,162
Total Operating Expenses	11,740,149	11,304,269	10,693,604
Operating Income	1,735,030	1,826,992	1,242,126
Non-Op Net Interest Income	134,170	127,405	75,479
Non-Op For Curr Gains	20,427	(89,645)	192,891
Other Non-Op	267,446	273,886	228,815
Non-Op Income	422,043	311,646	497,185
EBT Continuing	2,157,073	2,138,638	1,739,311
Taxation (current)	762,859	644,401	560,423
Taxation (deferred)	(122,503)	(12,148)	(47,914)
Taxation	640,356	632,253	512,509
EAT Continuing	1,516,717	1,506,385	1,226,802
Net Income	1,516,719	1,506,383	1,226,803
Dividends Per Share	85	82	55
EPS - Basic - Cont	168.94	163.23	132.56
EPS - Primary	168.94	163.23	132.56
EPS -Diluted - Cont	168.94	163.23	132.56
EPS - Diluted	168.94	163.23	132.56
Shares (primary)	8,978	9,229	9,255
Shares (diluted)	8,978	9,229	9,255

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,130,472	9,754,993
Short Term Investments	3,098,420	2,399,429
Cash, Equivs & STI	12,228,892	12,154,422
Receivables	2,294,995	2,349,128
Raw Materials	1,828,674	1,989,394
WIP	815,542	795,071
Finished Goods	2,944,187	2,880,780
Inventories - Other	0	0
Inventories	5,588,403	5,665,245
Other Current Assets	265,168	230,131
Current Assets	20,377,458	20,398,926
Net PPE	9,076,852	9,489,053
Intangibles Excl Goodwill	59,167	37,627
Intangibles	59,167	37,627
Other LT Assets	13,382,095	10,081,125
LT Assets	22,518,114	19,607,805
Total Assets	42,895,572	40,006,731
Accounts Payable	355,741	396,639
Accrued Exps	229,617	207,188
Accounts Payable & Accrued Expenses	585,358	603,827
Other Current Liabilities	870,772	803,584
Current Liabilities	1,456,130	1,407,411
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,292,843	1,790,544
Pensions & OPEB	25,432	20,144
Other LT Liabilities	28,098	20,907
LT Liabilities	2,346,373	1,831,595
Total Liabilities	3,802,504	3,239,007
Net Assets	39,093,068	36,767,724
Common Share Capital	581,335	581,335
Share Premium	562,058	552,747
Retained Earnings	31,198,954	30,427,167
Treasury Stock	2,599,499	2,300,262
Other Equity	9,350,220	7,506,737
Shareholders' Equity	39,093,068	36,767,724
Total Liabilities & Stockholders' Equity	42,895,572	40,006,731
Net Current Assets	18,921,328	18,991,515
Total Assets Less Current Liabilities	41,439,442	38,599,320
Shares Outstanding	8,932	9,085

Recent Dividends:

1. Tenryu Saw Mfg Co., Ltd. common.
No dividends paid.

Annual Dividends:

1. Tenryu Saw Mfg Co., Ltd. common.
No dividends paid.

TENSHO ELECTRIC INDUSTRIES CO., LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	26,905,000
Other Revenue	...	...	0
Revenue	21,877,000	27,885,000	26,905,000
Direct Expenses	17,840,000	23,610,000	22,583,000
Gross Profit	4,037,000	4,275,000	4,322,000
SG&A	3,312,000	3,360,000	3,259,000
Other OpEx	0	0	0
Indirect Expenses	3,312,000	3,360,000	3,259,000
Total Operating Expenses	21,152,000	26,970,000	25,842,000
Operating Income	725,000	915,000	1,063,000
Non-Op Net Interest Income	0	37,000	25,000
Non-Op For Curr Gains	69,000	4,000	158,000
Other Non-Op	(50,000)	732,000	170,000
Non-Op Income	19,000	773,000	353,000
EBT Continuing	744,000	1,688,000	1,416,000
Taxation (current)	274,000	272,000	395,000
Taxation (deferred)	(34,000)	...	(3,000)
Taxation	240,000	272,000	392,000
EAT Continuing	504,000	1,416,000	1,024,000
Min Ints	...	(153,000)	(76,000)
Net Income	504,000	1,264,000	948,000
Dividends Per Share	5	5	5
EPS - Basic - Cont	29.66	74.34	55.77
EPS - Primary	29.66	74.34	55.77
EPS -Diluted - Cont	29.66	74.34	55.77
EPS - Diluted	29.66	74.34	55.77
Shares (primary)	17,014	17,014	17,013
Shares (diluted)	17,014	17,014	17,013

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,241,000	3,298,000
Short Term Investments	...	52,000
Cash, Equivs & STI	3,241,000	3,350,000
Receivables	4,107,000	4,011,000
Raw Materials	749,000	738,000
WIP	82,000	132,000
Finished Goods	611,000	515,000
Inventories - Other	0	0
Inventories	1,442,000	1,385,000
Other Current Assets	149,000	130,000
Current Assets	8,939,000	8,876,000
Net PPE	7,893,000	8,929,000
Intangibles Excl Goodwill	84,000	117,000
Intangibles	84,000	117,000
Other LT Assets	4,100,000	4,196,000
LT Assets	12,077,000	13,242,000
Total Assets	21,016,000	22,118,000
Accounts Payable	1,827,000	1,913,000
Accounts Payable & Accrued Expenses	1,827,000	1,913,000
Current Debt	1,287,000	1,486,000
Current Capital Lease Obligations	132,000	169,000
Current Debt and Capital Leases	1,419,000	1,655,000
Other Current Liabilities	3,778,000	4,474,000
Current Liabilities	7,024,000	8,042,000
Long-Term Obligations	2,148,000	2,501,000
Pensions & OPEB	235,000	223,000
Other LT Liabilities	595,000	727,000
LT Liabilities	2,978,000	3,451,000
Total Liabilities	10,002,000	11,493,000
Net Assets	11,014,000	10,625,000
Common Share Capital	1,208,000	1,208,000

Share Premium	1,160,000	1,160,000
Retained Earnings	7,678,000	7,258,000
Other Equity	967,000	998,000
Shareholders' Equity	11,013,000	10,624,000
Total Liabilities & Stockholders' Equity	21,016,000	22,118,000
Net Current Assets	1,915,000	834,000
Total Assets Less Current Liabilities	13,992,000	14,076,000
Shares Outstanding	17,014	17,014

Recent Dividends:
1. Tensho Electric Industries Co., Ltd common.
No dividends paid.
Annual Dividends:
1. Tensho Electric Industries Co., Ltd common.
No dividends paid.

TERILOGY CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,646,435	8,653,567	6,881,042
Direct Expenses	7,235,038	5,835,790	4,588,220
Gross Profit	3,411,397	2,817,777	2,292,822
SG&A	2,862,376	2,544,583	2,020,351
Other OpEx	0	0	0
Indirect Expenses	2,862,376	2,544,583	2,020,351
Total Operating Expenses	10,097,414	8,380,373	6,608,571
Operating Income	549,021	273,194	272,471
Non-Op Net Interest Income	976	(1,699)	(2,475)
Non-Op For Curr Gains	44,981	91,409	83,627
Other Non-Op	52,189	(43,553)	(821)
Non-Op Income	98,146	46,157	80,331
EBT Continuing	647,167	319,351	352,802
Taxation (current)	347,325	96,860	130,687
Taxation (deferred)	(72,260)	38,133	27,032
Taxation	275,065	134,993	157,719
EAT Continuing	372,102	184,358	195,083
Min Ints	(25,106)	(8,354)	(6,348)
Net Income	346,996	176,001	188,733
Dividends Per Share	5.20	5	7
EPS - Basic - Cont	20.28	10.48	11.54
EPS - Primary	20.28	10.48	11.54
EPS -Diluted - Cont	20.20	10.44	11.51
EPS - Diluted	20.20	10.44	11.51
Shares (primary)	17,106	16,798	16,360
Shares (diluted)	17,178	16,858	16,395

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,269,251	1,704,400
Cash, Equivs & STI	3,269,251	1,704,400
Receivables	1,434,274	1,311,455
Inventories	207,082	181,485
Prepayments (ST)	2,619,929	2,059,950
Other Current Assets	288,607	278,818
Current Assets	7,819,143	5,536,108
Net PPE	574,427	255,266
Intangibles Excl Goodwill	905,937	594,502
Intangibles	905,937	594,502
Other LT Assets	961,888	723,193
LT Assets	2,442,252	1,572,961
Total Assets	10,261,396	7,109,070
Accounts Payable	307,733	344,826
Accrued Exps	318,372	155,762
Accounts Payable & Accrued Expenses	626,105	500,588
Current Debt	485,844	87,152
Current Debt and Capital Leases	485,844	87,152
Other Current Liabilities	5,399,860	3,414,783
Current Liabilities	6,511,809	4,002,523
Long-Term Obligations	304,571	190,415
Other LT Liabilities	80,075	45,247
Minorities (BS)	69,892	22,438
LT Liabilities	384,646	235,662
Total Liabilities	6,966,347	4,260,624
Net Assets	3,295,049	2,848,446
Common Share Capital	450,000	450,000
Share Premium	1,531,366	1,457,943
Retained Earnings	1,266,240	919,244
Treasury Stock	2,052	11,067
Other Equity	49,494	32,326
Shareholders' Equity	3,295,048	2,848,446
Total Liabilities & Stockholders' Equity	10,261,396	7,109,070
Net Current Assets	1,307,334	1,533,585
Total Assets Less Current Liabilities	3,749,587	3,106,547
Shares Outstanding	17,106	17,082

Recent Dividends:
1. Terilogy Co. Ltd. common.
No dividends paid.
Annual Dividends:
1. Terilogy Co. Ltd. common.
No dividends paid.

TERN PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	(4,030)	(2,456)	(10,819)
SG&A	1,008	1,197	1,712
Other OpEx	93	149	159
Indirect Expenses	1,101	1,346	1,870
Total Operating Expenses	1,101	1,346	1,870
Operating Income	(5,132)	(3,802)	(12,689)
Non-Op Net Interest Income	43	30	81
Other Non-Op	0	0	0
Non-Op Income	43	30	81
EBT Continuing	(5,089)	(3,772)	(12,608)
Net Income	(5,089)	(3,772)	(12,608)
EPS - Basic - Cont	(0.01)	(0.01)	(0.03)
EPS - Primary	(0.01)	(0.01)	(0.03)
EPS -Diluted - Cont	(0.01)	(0.01)	(0.03)
EPS - Diluted	(0.01)	(0.01)	(0.03)
Shares (primary)	596,532	437,148	389,183
Shares (diluted)	596,532	437,148	389,183

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	49	382
Cash, Equivs & STI	49	382
Receivables	120	185
Other Current Assets	0	0
Current Assets	169	567
LT Investments	7,319	10,740
Other LT Assets	0	0
LT Assets	7,319	10,740
Total Assets	7,488	11,307
Current Debt	182	161
Current Debt and Capital Leases	182	161
Other Current Liabilities	425	437
Current Liabilities	607	598
Long-Term Obligations	0	0
Total Liabilities	607	598
Net Assets	6,881	10,709
Common Share Capital	1,436	1,407
Share Premium	36,755	35,541
Retained Earnings	(31,310)	(26,238)
Other Equity	0	0
Shareholders' Equity	6,881	10,709
Total Liabilities & Stockholders' Equity	7,488	11,307
Net Current Assets	(438)	(30)
Total Assets Less Current Liabilities	6,881	10,709
Shares Outstanding	672,714	524,993

Recent Dividends:
1. Tern PLC deferred £0.00099.
No dividends paid.
2. Tern PLC ordinary.
No dividends paid.
3. Tern PLC deferred £29.999.
No dividends paid.
Annual Dividends:
1. Tern PLC deferred £0.00099.
No dividends paid.
2. Tern PLC ordinary.
No dividends paid.
3. Tern PLC deferred £29.999.
No dividends paid.

TERUMO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	921,863,000
Other Revenue	...	...	0
Revenue	1,131,877,000	1,036,171,000	921,863,000
Direct Expenses	537,201,000	475,501,000	442,688,000
Gross Profit	594,676,000	560,670,000	479,175,000
SG&A	409,937,000	381,648,000	344,979,000
Other OpEx	8,417,000	21,352,000	(5,900,000)
Indirect Expenses	418,354,000	403,000,000	339,079,000
Total Operating Expenses	955,555,000	878,501,000	781,767,000
Operating Income	176,322,000	157,670,000	140,096,000
Non-Op Income	1,933,000	(3,093,000)	734,000
EBT Continuing	178,255,000	154,577,000	140,830,000
Taxation	42,337,000	37,595,000	34,455,000
EAT Continuing	135,918,000	116,982,000	106,375,000
Net Income	135,915,000	116,979,000	106,374,000
Dividends Per Share	28.06	35.55	20.94
EPS - Basic - Cont	92.14	79.01	71.50
EPS - Primary	92.14	79.01	71.50
EPS -Diluted - Cont	92.12	78.99	71.47
EPS - Diluted	92.12	78.99	71.47
Shares (primary)	1,475,036	1,480,541	1,487,842
Shares (diluted)	1,475,036	1,480,541	1,488,403

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	280,494,000	221,872,000
Short Term Investments	236,000	388,000
Cash, Equivs & STI	280,730,000	222,260,000
Receivables	214,927,000	176,854,000
Inventories	335,634,000	294,385,000
Current Tax Assets	2,644,000	3,218,000
Other Current Assets	27,105,000	26,779,000
Current Assets	861,040,000	723,496,000
Net PPE	506,481,000	431,078,000
LT Investments	66,629,000	42,852,000
Intangibles Excl Goodwill	803,410,000	545,243,000
Intangibles	803,410,000	545,243,000
Deferred LT Asset Charges	45,107,000	31,077,000
Other LT Assets	29,567,000	54,647,000
LT Assets	1,451,194,000	1,104,897,000
Total Assets	2,312,234,000	1,828,393,000
Accounts Payable	89,756,000	91,029,000
Accrued Exps	36,830,000	23,836,000
Accounts Payable & Accrued Expenses	126,586,000	114,865,000
Current Debt	279,886,000	15,000,000
Current Debt and Capital Leases	279,886,000	15,000,000
Other Current Liabilities	134,259,000	111,100,000
Current Liabilities	540,731,000	240,965,000
Long-Term Obligations	99,910,000	159,838,000
Deferred LT Liability Charges	25,671,000	5,835,000
Pensions & OPEB	6,214,000	6,388,000
Other LT Liabilities	55,198,000	46,830,000
LT Liabilities	186,993,000	218,891,000
Total Liabilities	727,725,000	459,857,000
Net Assets	1,584,509,000	1,368,536,000
Common Share Capital	38,716,000	38,716,000
Share Premium	51,720,000	51,725,000
Retained Earnings	1,116,479,000	1,016,160,000
Treasury Stock	14,517,000	14,866,000
Other Equity	392,111,000	276,800,000

Shareholders' Equity	1,584,509,000	1,368,535,000
Total Liabilities & Stockholders' Equity	2,312,234,000	1,828,393,000
Net Current Assets	320,309,000	482,531,000
Total Assets Less Current Liabilities	1,771,503,000	1,587,428,000
Shares Outstanding	1,475,083	1,474,951

Recent Dividends:
1. Terumo Corp. (Japan) common.

ExDate	Amt	Declared	Record	Payable
	21.00		03/31/2023	06/28/2023
	22.00		09/30/2023	12/04/2023

After 100% split:

ExDate	Amt	Declared	Record	Payable
	22.00		03/31/2024	06/27/2024
	13.00		09/30/2024	12/03/2024
	13.00		03/31/2025	06/25/2025
	15.00		09/30/2025	12/02/2025

3. Terumo Corp. (Japan) American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Terumo Corp. (Japan) common.

2023 ..... 43.00
After 100% split:
2024 ..... 35.00 2025 ..... 28.00
3. Terumo Corp. (Japan) American Depositary Receipt.
No dividends paid.

THALIA THERAPEUTICS PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	7	7	2
SG&A	1,019	838	718
R&D (OpEx)	214	390	619
Other OpEx	(61)	0	89
Indirect Expenses	1,172	1,228	1,427
Total Operating Expenses	1,172	1,228	1,427
Operating Income	(1,165)	(1,221)	(1,425)
EBT Continuing	(1,165)	(1,221)	(1,425)
Taxation	43	(101)	(148)
EAT Continuing	(1,208)	(1,120)	(1,277)
Min Ints	3	61	...
Net Income	(1,205)	(1,059)	(1,277)
EPS - Basic - Cont	(0.00)	(0.00)	(0.01)
EPS - Primary	(0.00)	(0.00)	(0.01)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.01)
EPS - Diluted	(0.00)	(0.00)	(0.01)
Shares (primary)	724,404	340,387	242,890
Shares (diluted)	724,404	340,387	242,890

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	1,079	626
Cash, Equivs & STI	1,079	626
Receivables	89	150
Other Current Assets	0	0
Current Assets	1,168	776
Total Assets	1,168	776
Accounts Payable	30	29
Accounts Payable & Accrued Expenses	30	29
Other Current Liabilities	68	96
Current Liabilities	98	124
Long-Term Obligations	0	0
Total Liabilities	98	124
Net Assets	1,071	651
Common Share Capital	11,600	9,850
Share Premium	14,689	14,941
Retained Earnings	(11,562)	(10,399)
Other Equity	(13,657)	(13,740)
Shareholders' Equity	1,071	651
Total Liabilities & Stockholders' Equity	1,168	776
Net Current Assets	1,071	651
Total Assets Less Current Liabilities	1,071	651
Shares Outstanding	832,280	394,780

Recent Dividends:
1. Thalia Therapeutics PLC deferred.
No dividends paid.
2. Thalia Therapeutics PLC ordinary.
No dividends paid.
3. Thalia Therapeutics PLC deferred.
No dividends paid.
Annual Dividends:
1. Thalia Therapeutics PLC deferred.
No dividends paid.
2. Thalia Therapeutics PLC ordinary.
No dividends paid.
3. Thalia Therapeutics PLC deferred.
No dividends paid.

THE KIYO BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	114,865,000	98,716,000	84,779,000
Direct Expenses	21,529,000	14,122,000	11,050,000
Gross Profit	93,336,000	84,594,000	73,729,000
SG&A	36,538,000	34,961,000	33,018,000
Other OpEx	24,865,000	26,323,000	20,575,000
Indirect Expenses	61,403,000	61,284,000	53,593,000
Total Operating Expenses	82,932,000	75,406,000	64,643,000
Operating Income	31,933,000	23,310,000	20,136,000
Non-Op Income	(2,408,000)	(26,000)	(102,000)
EBT Continuing	29,525,000	23,284,000	20,034,000
Taxation (current)	9,435,000	4,203,000	5,057,000
Taxation (deferred)	(1,333,000)	1,436,000	(80,000)
Taxation	8,102,000	5,639,000	4,977,000
EAT Continuing	21,423,000	17,645,000	15,057,000
Min Ints	(39,000)	(23,000)	(37,000)
Net Income	21,819,000	17,618,000	15,020,000
Dividends Per Share	137	110	50
EPS - Basic - Cont	339.91	272.51	229.70
EPS - Primary	339.91	272.51	229.70
EPS -Diluted - Cont	339.69	272.32	229.52
EPS - Diluted	339.69	272.32	229.52
Shares (primary)	64,191	64,650	65,392
Shares (diluted)	64,232	64,696	65,443

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	846,234,000	815,514,000
Cash, Equivs & STI	846,234,000	815,514,000
Other Current Assets	0	0
Current Assets	846,234,000	815,514,000
Net PPE	35,906,000	36,016,000
Intangibles Excl Goodwill	3,736,000	4,155,000
Intangibles	3,736,000	4,155,000
Other LT Assets	54,725,000	61,926,000
LT Assets	94,367,000	102,097,000
Total Assets	6,118,931,000	5,926,341,000
Long-Term Obligations	0	0
Pensions & OPEB	24,000	23,000
Minorities (BS)	1,023,000	985,000
Total Liabilities	5,871,388,000	5,691,148,000
Net Assets	247,543,000	235,193,000
Common Share Capital	80,096,000	80,096,000
Share Premium	2,793,000	2,499,000
Retained Earnings	189,932,000	175,994,000
Treasury Stock	4,742,000	5,327,000
Other Equity	(20,536,000)	(18,069,000)
Shareholders' Equity	247,543,000	235,193,000
Total Liabilities & Stockholders' Equity	6,118,931,000	5,926,341,000
Shares Outstanding	64,415	64,064

Recent Dividends:
1. The Kiyo Bank Ltd common.
No dividends paid.
Annual Dividends:
1. The Kiyo Bank Ltd common.
No dividends paid.

TIGERS POLYMER CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	47,862,934
Other Revenue	...	...	0
Revenue	50,132,914	49,336,406	47,862,934
Direct Expenses	39,461,712	39,403,132	38,007,687
Gross Profit	10,671,202	9,933,274	9,855,247
SG&A	7,656,577	7,099,780	6,661,009
Other OpEx	0	0	0
Indirect Expenses	7,656,577	7,099,780	6,661,009
Total Operating Expenses	47,118,289	46,502,912	44,668,696
Operating Income	3,014,625	2,833,494	3,194,238
Non-Op Net Interest Income	230,027	268,066	164,298
Non-Op For Curr Gains	1,325	(119,627)	613,016
Other Non-Op	502,377	338,892	538,650
Non-Op Income	733,729	487,331	1,315,964
EBT Continuing	3,748,354	3,320,825	4,510,202
Taxation (current)	902,061	707,875	1,128,110
Taxation (deferred)	159,742	(1,164,593)	(64,561)
Taxation	1,061,803	(456,718)	1,063,549
EAT Continuing	2,686,551	3,777,543	3,446,653
Min Ints	(333,061)	(393,879)	(426,823)
Net Income	2,353,487	3,383,663	3,019,830
Dividends Per Share	38	53	47
EPS - Basic - Cont	119.33	170.83	151.71
EPS - Primary	119.33	170.83	151.71
EPS -Diluted - Cont	119.33	170.83	151.71
EPS - Diluted	119.33	170.83	151.71
Shares (primary)	19,722	19,807	19,905
Shares (diluted)	19,722	19,807	19,905

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,725,149	19,084,283
Short Term Investments	500,000	1,500,000
Cash, Equivs & STI	18,225,149	20,584,283
Receivables	10,270,598	9,525,717
Raw Materials	2,951,785	2,813,504
WIP	193,449	195,697
Finished Goods	2,818,690	2,407,546
Inventories - Other	0	0
Inventories	5,963,924	5,416,747
Other Current Assets	1,293,401	1,176,130
Current Assets	35,753,072	36,702,877
Net PPE	18,494,444	17,230,877
Intangibles Excl Goodwill	129,178	269,615
Intangibles	129,178	269,615
Other LT Assets	7,954,106	6,925,265
LT Assets	26,577,728	24,425,757
Total Assets	62,330,801	61,128,635
Accounts Payable	4,454,499	4,821,763
Accrued Exps	31,500	15,300
Accounts Payable & Accrued Expenses	4,485,999	4,837,063
Current Debt	1,750,000	2,650,000
Current Debt and Capital Leases	1,750,000	2,650,000
Other Current Liabilities	3,701,898	3,271,397
Current Liabilities	9,937,897	10,758,460
Long-Term Obligations	250,000	150,000
Deferred LT Liability Charges	1,542,497	1,177,933
Pensions & OPEB	394,526	1,908,202
Other LT Liabilities	324,552	168,026
Minorities (BS)	2,885,563	2,783,915
LT Liabilities	2,511,575	3,404,161
Total Liabilities	15,335,036	16,946,536
Net Assets	46,995,765	44,182,099
Common Share Capital	4,149,555	4,149,555
Share Premium	3,900,697	3,900,697
Retained Earnings	29,417,067	28,058,815
Treasury Stock	476,724	229,639

Other Equity	10,005,170	8,302,670
Shareholders' Equity	46,995,765	44,182,098
Total Liabilities & Stockholders' Equity	62,330,801	61,128,635
Net Current Assets	25,815,175	25,944,417
Total Assets Less Current Liabilities	52,392,904	50,370,175
Shares Outstanding	19,537	19,745

Recent Dividends:
1. Tigers Polymer Corp common.
No dividends paid.
Annual Dividends:
1. Tigers Polymer Corp common.
No dividends paid.

TIS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	549,004,000
Other Revenue	…	…	0
Revenue	596,479,000	571,687,000	549,004,000
Direct Expenses	428,145,000	411,480,000	397,365,000
Gross Profit	168,334,000	160,207,000	151,639,000
SG&A	92,105,000	91,158,000	87,070,000
Other OpEx	0	0	0
Indirect Expenses	92,105,000	91,158,000	87,070,000
Total Operating Expenses	520,250,000	502,638,000	484,435,000
Operating Income	76,229,000	69,049,000	64,569,000
Non-Op Net Interest Income	(3,000)	(90,000)	21,000
Non-Op For Curr Gains	429,000	…	497,000
Other Non-Op	(7,701,000)	5,192,000	4,106,000
Non-Op Income	(7,275,000)	5,102,000	4,624,000
EBT Continuing	68,954,000	74,151,000	69,193,000
Taxation (current)	22,590,000	19,533,000	18,277,000
Taxation (deferred)	(2,232,000)	2,598,000	664,000
Taxation	20,358,000	22,131,000	18,941,000
EAT Continuing	48,596,000	52,020,000	50,252,000
Min Ints	(1,970,000)	(2,002,000)	(1,376,000)
Net Income	46,624,000	50,012,000	48,873,000
Dividends Per Share	80	70	56
EPS - Basic - Cont	204.91	215	203.28
EPS - Primary	204.91	215	203.28
EPS -Diluted - Cont	204.91	215	203.28
EPS - Diluted	204.91	215	203.28
Shares (primary)	227,532	232,621	240,427
Shares (diluted)	227,532	232,621	240,427

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	87,235,000	84,013,000
Short Term Investments	10,229,000	38,717,000
Cash, Equivs & STI	97,464,000	122,730,000
Receivables	148,900,000	155,217,000
Raw Materials	166,000	186,000
WIP	1,542,000	966,000
Inventories - Other	5,510,000	5,330,000
Inventories	7,218,000	6,482,000
Prepayments (ST)	37,787,000	30,939,000
Other Current Assets	3,926,000	3,712,000
Current Assets	295,295,000	319,080,000
Net PPE	88,886,000	81,002,000
Intangibles Excl Goodwill	46,669,000	48,722,000
Intangibles	46,669,000	48,722,000
Other LT Assets	120,656,000	109,246,000
LT Assets	256,211,000	238,970,000
Total Assets	551,507,000	558,051,000
Accounts Payable	30,064,000	28,946,000
Accounts Payable & Accrued Expenses	30,064,000	28,946,000
Current Debt	21,330,000	22,213,000
Current Debt and Capital Leases	21,330,000	22,213,000
Other Current Liabilities	112,796,000	102,051,000
Current Liabilities	164,190,000	153,210,000
Long-Term Obligations	16,902,000	18,859,000
Deferred LT Liability Charges	12,088,000	9,035,000
Pensions & OPEB	10,456,000	11,922,000
Other LT Liabilities	10,143,000	8,959,000
Minorities (BS)	12,995,000	12,715,000
LT Liabilities	49,589,000	48,775,000
Total Liabilities	226,775,000	214,701,000
Net Assets	324,732,000	343,350,000
Common Share Capital	10,001,000	10,001,000
Share Premium	4,111,000	12,290,000
Retained Earnings	317,476,000	316,376,000
Treasury Stock	31,284,000	11,958,000
Other Equity	24,427,000	16,640,000
Shareholders' Equity	324,731,000	343,349,000
Total Liabilities & Stockholders' Equity	551,507,000	558,051,000
Net Current Assets	131,105,000	165,870,000
Total Assets Less Current Liabilities	387,317,000	404,841,000
Shares Outstanding	220,074	232,367

Recent Dividends:
1. TIS Inc common.
No dividends paid.
Annual Dividends:
1. TIS Inc common.
No dividends paid.

TITAN KOGYO K.K. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	7,953,000
Other Revenue	…	…	0
Revenue	8,139,000	7,794,000	7,953,000
Direct Expenses	6,782,000	6,617,000	7,593,000
Gross Profit	1,357,000	1,177,000	360,000
SG&A	1,057,000	1,012,000	1,087,000
D&A (OpEx)	…	22,000	…
Other OpEx	0	0	0
Indirect Expenses	1,057,000	1,034,000	1,087,000
Total Operating Expenses	7,839,000	7,651,000	8,680,000
Operating Income	300,000	143,000	(727,000)
Non-Op Net Interest Income	(70,000)	(51,000)	(42,000)
Non-Op For Curr Gains	…	…	74,000
Other Non-Op	8,000	279,000	(753,000)
Non-Op Income	(62,000)	228,000	(721,000)
EBT Continuing	238,000	371,000	(1,448,000)
Taxation (current)	34,000	31,000	54,000
Taxation (deferred)	(34,000)	106,000	92,000
Taxation	0	137,000	146,000
EAT Continuing	238,000	234,000	(1,594,000)
Min Ints	(34,000)	(33,000)	(85,000)
Net Income	202,000	200,000	(1,680,000)
Dividends Per Share	12	10	10
EPS - Basic - Cont	68.05	67.48	(566.58)
EPS - Primary	68.05	67.48	(566.58)
EPS -Diluted - Cont	68.05	67.48	(566.58)
EPS - Diluted	68.05	67.48	(566.58)
Shares (primary)	2,974	2,967	2,966
Shares (diluted)	2,974	2,967	2,966

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	863,000	825,000
Cash, Equivs & STI	863,000	825,000
Receivables	2,211,000	1,740,000
Raw Materials	873,000	830,000
WIP	611,000	821,000
Inventories - Other	2,716,000	2,855,000
Inventories	4,200,000	4,506,000
Other Current Assets	34,000	34,000
Current Assets	7,308,000	7,105,000
Net PPE	5,642,000	6,246,000
Intangibles Excl Goodwill	3,000	4,000
Intangibles	3,000	4,000
Other LT Assets	778,000	637,000
LT Assets	6,423,000	6,887,000
Total Assets	13,731,000	13,992,000
Accounts Payable	805,000	687,000
Accounts Payable & Accrued Expenses	805,000	687,000
Current Debt	3,393,000	3,393,000
Current Capital Lease Obligations	89,000	87,000
Current Debt and Capital Leases	3,482,000	3,480,000
Other Current Liabilities	775,000	780,000
Current Liabilities	5,062,000	4,947,000
Long-Term Obligations	2,367,000	3,049,000
Deferred LT Liability Charges	61,000	46,000
Pensions & OPEB	373,000	291,000
Other LT Liabilities	5,000	5,000
Minorities (BS)	575,000	541,000
LT Liabilities	2,806,000	3,391,000
Total Liabilities	8,444,000	8,880,000
Net Assets	5,287,000	5,112,000
Common Share Capital	3,443,000	3,443,000
Share Premium	402,000	402,000
Retained Earnings	1,142,000	979,000
Treasury Stock	91,000	108,000
Other Equity	391,000	395,000
Shareholders' Equity	5,287,000	5,111,000
Total Liabilities & Stockholders' Equity	13,731,000	13,992,000
Net Current Assets	2,246,000	2,158,000
Total Assets Less Current Liabilities	8,669,000	9,045,000
Shares Outstanding	2,976	2,967

Recent Dividends:
1. Titan Kogyo K.K. (Japan) common.
No dividends paid.
Annual Dividends:
1. Titan Kogyo K.K. (Japan) common.
No dividends paid.

TOA CORP. (CONSTRUCTION)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	283,852,000
Other Revenue	…	…	0
Revenue	358,697,000	330,472,000	283,852,000
Direct Expenses	316,832,000	295,500,000	253,418,000
Gross Profit	41,865,000	34,972,000	30,434,000
SG&A	17,665,000	14,349,000	13,202,000
Other OpEx	0	0	0
Indirect Expenses	17,665,000	14,349,000	13,202,000
Total Operating Expenses	334,497,000	309,849,000	266,620,000
Operating Income	24,200,000	20,623,000	17,232,000
Non-Op Net Interest Income	(492,000)	(390,000)	(304,000)
Non-Op For Curr Gains	602,000	(299,000)	444,000
Other Non-Op	1,368,000	1,061,000	(1,099,000)
Non-Op Income	1,478,000	372,000	(959,000)
EBT Continuing	25,678,000	20,995,000	16,273,000
Taxation (current)	9,935,000	6,207,000	8,106,000
Taxation (deferred)	(3,697,000)	(368,000)	(2,440,000)
Taxation	6,238,000	5,839,000	5,666,000
EAT Continuing	19,440,000	15,156,000	10,607,000
Min Ints	(77,000)	(245,000)	(89,000)
Net Income	19,361,000	14,908,000	10,517,000
Dividends Per Share	100	76	40
EPS - Basic - Cont	248.40	187.94	127.73
EPS - Primary	248.40	187.94	127.73
EPS -Diluted - Cont	248.40	187.94	127.73
EPS - Diluted	248.40	187.94	127.73
Shares (primary)	77,944	79,330	82,339
Shares (diluted)	77,944	79,330	82,339

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	49,380,000	41,605,000

Cash, Equivs & STI	49,380,000	41,605,000
Receivables	157,780,000	172,478,000
WIP	3,733,000	5,612,000
Inventories - Other	2,430,000	2,277,000
Inventories	6,163,000	7,889,000
Prepayments (ST)	18,842,000	14,306,000
Other Current Assets	8,538,000	6,346,000
Current Assets	240,703,000	242,624,000
Net PPE	32,554,000	32,714,000
Intangibles Excl Goodwill	1,399,000	794,000
Intangibles	1,399,000	794,000
Other LT Assets	30,779,000	22,806,000
LT Assets	64,732,000	56,314,000
Total Assets	305,435,000	298,939,000
Accounts Payable	63,402,000	59,565,000
Accounts Payable & Accrued Expenses	63,402,000	59,565,000
Current Debt	10,050,000	35,510,000
Current Debt and Capital Leases	10,050,000	35,510,000
Other Current Liabilities	93,176,000	75,433,000
Current Liabilities	166,628,000	170,508,000
Long-Term Obligations	15,085,000	14,960,000
Deferred LT Liability Charges	2,202,000	2,208,000
Pensions & OPEB	699,000	1,033,000
Other LT Liabilities	2,894,000	2,355,000
Minorities (BS)	1,389,000	1,327,000
LT Liabilities	20,880,000	20,556,000
Total Liabilities	188,898,000	192,392,000
Net Assets	116,537,000	106,547,000
Common Share Capital	18,976,000	18,976,000
Share Premium	22,724,000	17,699,000
Retained Earnings	76,940,000	66,912,000
Treasury Stock	16,515,000	7,541,000
Other Equity	14,412,000	10,500,000
Shareholders' Equity	116,537,000	106,546,000
Total Liabilities & Stockholders' Equity	305,435,000	298,939,000
Net Current Assets	74,075,000	72,116,000
Total Assets Less Current Liabilities	138,807,000	128,431,000
Shares Outstanding	77,317	79,352

Recent Dividends:

1. Toa Corp. (Construction) American Depositary Receipt.

No dividends paid.

2. Toa Corp. (Construction) common.

No dividends paid.

Annual Dividends:

1. Toa Corp. (Construction) American Depositary Receipt.

No dividends paid.

2. Toa Corp. (Construction) common.

No dividends paid.

TOA CORP. (ELECTRICAL MACHINERY) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	55,386,000	50,626,000	48,814,000
Direct Expenses	30,668,000	28,142,000	27,895,000
Gross Profit	24,718,000	22,484,000	20,919,000
SG&A	20,061,000	18,894,000	17,890,000
Other OpEx	0	0	0
Indirect Expenses	20,061,000	18,894,000	17,890,000
Total Operating Expenses	50,729,000	47,036,000	45,785,000
Operating Income	4,657,000	3,590,000	3,029,000
Non-Op Net Interest Income	58,000	69,000	37,000
Non-Op For Curr Gains	259,000	(38,000)	351,000
Other Non-Op	183,000	302,000	292,000
Non-Op Income	500,000	333,000	680,000
EBT Continuing	5,157,000	3,923,000	3,709,000
Taxation (current)	1,547,000	1,168,000	1,175,000
Taxation (deferred)	(113,000)	(77,000)	170,000
Taxation	1,434,000	1,091,000	1,345,000
EAT Continuing	3,723,000	2,832,000	2,364,000
Min Ints	(411,000)	(464,000)	(366,000)
Net Income	3,313,000	2,364,000	1,997,000
Dividends Per Share	90	40	40
EPS - Basic - Cont	105.89	78.66	62.61
EPS - Primary	105.89	78.66	62.61
EPS -Diluted - Cont	105.89	78.66	62.61
EPS - Diluted	105.89	78.66	62.61
Shares (primary)	31,287	30,065	31,909
Shares (diluted)	31,287	30,065	31,909

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,393,000	18,966,000
Cash, Equivs & STI	27,393,000	18,966,000
Receivables	11,429,000	10,521,000
Raw Materials	4,836,000	5,057,000
WIP	883,000	933,000
Inventories - Other	9,374,000	8,696,000
Inventories	15,093,000	14,686,000
Other Current Assets	1,009,000	1,076,000
Current Assets	54,924,000	45,249,000
Net PPE	10,102,000	10,586,000
Intangibles Excl Goodwill	2,110,000	2,329,000
Intangibles	2,110,000	2,329,000
Other LT Assets	9,637,000	10,466,000
LT Assets	21,849,000	23,381,000
Total Assets	76,774,000	68,630,000
Accounts Payable	3,894,000	3,953,000
Accounts Payable & Accrued Expenses	3,894,000	3,953,000
Current Debt	204,000	1,758,000
Current Capital Lease Obligations	418,000	456,000
Current Debt and Capital Leases	622,000	2,214,000
Other Current Liabilities	5,195,000	3,797,000
Current Liabilities	9,711,000	9,964,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,212,000	1,478,000
Pensions & OPEB	2,722,000	3,113,000
Other LT Liabilities	1,556,000	1,488,000
Minorities (BS)	3,251,000	3,077,000
LT Liabilities	5,490,000	6,079,000
Total Liabilities	18,453,000	19,120,000
Net Assets	58,321,000	49,510,000
Common Share Capital	5,728,000	5,279,000
Share Premium	7,880,000	5,051,000
Retained Earnings	35,536,000	34,025,000
Treasury Stock	36,000	3,666,000
Other Equity	9,213,000	8,820,000
Shareholders' Equity	58,321,000	49,509,000
Total Liabilities & Stockholders' Equity	76,774,000	68,630,000
Net Current Assets	45,213,000	35,285,000
Total Assets Less Current Liabilities	67,063,000	58,666,000
Shares Outstanding	34,696	30,070

Recent Dividends:

1. Toa Corp. (Electrical Machinery) (Japan) common.

No dividends paid.

Annual Dividends:

1. Toa Corp. (Electrical Machinery) (Japan) common.

No dividends paid.

TOA ROAD CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	118,060,000
Other Revenue	...	...	0
Revenue	121,327,000	126,575,000	118,060,000
Direct Expenses	106,801,000	113,087,000	104,576,000
Gross Profit	14,526,000	13,488,000	13,484,000
SG&A	8,737,000	8,472,000	8,009,000
Other OpEx	0	0	0
Indirect Expenses	8,737,000	8,472,000	8,009,000
Total Operating Expenses	115,538,000	121,559,000	112,585,000
Operating Income	5,789,000	5,016,000	5,475,000
Non-Op Net Interest Income	(32,000)	(18,000)	(8,000)
Other Non-Op	(251,000)	1,260,000	216,000
Non-Op Income	(283,000)	1,242,000	208,000
EBT Continuing	5,506,000	6,258,000	5,683,000
Taxation (current)	1,806,000	2,068,000	1,889,000
Taxation (deferred)	(84,000)	(80,000)	(102,000)
Taxation	1,970,000	1,988,000	1,787,000
EAT Continuing	3,536,000	4,270,000	3,896,000
Min Ints	(106,000)	(140,000)	(100,000)
Net Income	3,426,000	4,127,000	3,793,000
Dividends Per Share	90	90	42
EPS - Basic - Cont	74.24	89.22	79.94
EPS - Primary	74.24	89.22	79.94
EPS -Diluted - Cont	74.24	89.22	79.94
EPS - Diluted	74.24	89.22	79.94
Shares (primary)	46,160	46,256	47,455
Shares (diluted)	46,160	46,256	47,455

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,909,000	12,308,000
Cash, Equivs & STI	13,909,000	12,308,000
Receivables	33,438,000	39,718,000
Raw Materials	1,967,000	1,696,000
WIP	2,036,000	1,882,000
Inventories - Other	1,144,000	974,000
Inventories	5,147,000	4,552,000
Other Current Assets	3,802,000	3,423,000
Current Assets	56,296,000	60,001,000
Net PPE	23,511,000	23,707,000
Intangibles Excl Goodwill	278,000	321,000
Intangibles	278,000	321,000
Other LT Assets	8,415,000	6,692,000
LT Assets	32,204,000	30,720,000
Total Assets	88,501,000	90,721,000
Accounts Payable	17,672,000	17,675,000
Accounts Payable & Accrued Expenses	17,672,000	17,675,000
Current Debt	4,489,000	5,450,000
Current Debt and Capital Leases	4,489,000	5,450,000
Other Current Liabilities	7,651,000	7,276,000
Current Liabilities	29,812,000	30,401,000
Long-Term Obligations	143,000	450,000
Deferred LT Liability Charges	2,310,000	1,772,000
Pensions & OPEB	452,000	459,000
Other LT Liabilities	723,000	708,000
Minorities (BS)	1,419,000	1,519,000
LT Liabilities	3,628,000	3,389,000
Total Liabilities	34,860,000	35,309,000
Net Assets	53,641,000	55,412,000
Common Share Capital	7,584,000	7,584,000
Share Premium	6,665,000	6,419,000
Retained Earnings	37,876,000	40,991,000
Treasury Stock	2,907,000	2,584,000
Other Equity	4,422,000	3,002,000
Shareholders' Equity	53,640,000	55,412,000
Total Liabilities & Stockholders' Equity	88,501,000	90,721,000
Net Current Assets	26,484,000	29,600,000
Total Assets Less Current Liabilities	58,689,000	60,320,000
Shares Outstanding	46,208	46,278

Recent Dividends:

1. Toa Road Corp common.

No dividends paid.

After 2-for-1 split: No dividends paid.

Annual Dividends:

1. Toa Road Corp common.

No dividends paid.

After 2-for-1 split: No dividends paid.

TOAMI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	18,391,836	18,104,665	17,628,035
Direct Expenses	15,304,984	15,532,459	14,926,421
Gross Profit	3,086,852	2,572,206	2,701,614

SG&A	2,870,097	2,683,947	2,377,083
Other OpEx	0	0	0
Indirect Expenses	2,870,097	2,683,947	2,377,083
Total Operating Expenses	18,175,081	18,216,406	17,303,504
Operating Income	216,755	(111,741)	324,531
Non-Op Net Interest Income	(32,358)	(18,822)	(1,097)
Non-Op For Curr Gains	29,095	12,745	35,810
Other Non-Op	57,981	252,627	(22,865)
Non-Op Income	54,718	246,550	11,848
EBT Continuing	271,473	134,809	336,379
Taxation (current)	135,823	133,658	68,483
Taxation (deferred)	(50,360)	(3,848)	5,942
Taxation	85,463	129,810	74,425
EAT Continuing	186,010	4,999	261,954
Min Ints	(10,408)	(11,437)	(14,599)
Net Income	175,601	(6,437)	247,352
Dividends Per Share	17	16	15.50
EPS - Basic - Cont	30.66	(1.12)	41.39
EPS - Primary	30.66	(1.12)	41.39
EPS -Diluted - Cont	30.66	(1.12)	41.39
EPS - Diluted	30.66	(1.12)	41.39
Shares (primary)	5,728	5,730	5,976
Shares (diluted)	5,728	5,730	5,976

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,997,797	1,789,091
Cash, Equivs & STI	1,997,797	1,789,091
Receivables	3,781,274	4,695,496
Raw Materials	1,535,123	1,669,634
WIP	568,641	608,394
Finished Goods	736,233	742,182
Inventories - Other	0	0
Inventories	2,839,997	3,020,210
Other Current Assets	109,304	140,427
Current Assets	8,728,372	9,645,224
Net PPE	7,926,369	7,686,350
Intangibles Excl Goodwill	490,263	549,155
Intangibles	490,263	549,155
Other LT Assets	1,676,046	1,213,409
LT Assets	10,092,678	9,448,914
Total Assets	18,821,050	19,094,138
Accounts Payable	1,571,701	1,815,292
Accrued Exps	104,756	93,605
Accounts Payable & Accrued Expenses	1,676,457	1,908,897
Current Debt	3,961,766	4,051,968
Current Capital Lease Obligations	14,684	14,326
Current Debt and Capital Leases	3,976,450	4,066,294
Other Current Liabilities	1,004,249	777,711
Current Liabilities	6,657,156	6,752,902
Long-Term Obligations	185,709	710,450
Deferred LT Liability Charges	508,323	398,754
Pensions & OPEB	187,718	171,506
Other LT Liabilities	211,949	260,012
Minorities (BS)	19,080	23,751
LT Liabilities	1,093,699	1,540,722
Total Liabilities	7,769,936	8,317,375
Net Assets	11,051,114	10,776,763
Common Share Capital	1,290,800	1,290,800
Share Premium	1,271,290	1,271,290
Retained Earnings	8,378,575	8,294,743
Treasury Stock	358,800	318,868
Other Equity	469,249	238,797
Shareholders' Equity	11,051,114	10,776,762
Total Liabilities & Stockholders' Equity	18,821,050	19,094,138
Net Current Assets	2,071,216	2,892,322
Total Assets Less Current Liabilities	12,163,894	12,341,236
Shares Outstanding	5,669	5,736

Recent Dividends:

1. Toami Corp common.

No dividends paid.

Annual Dividends:

1. Toami Corp common.

No dividends paid.

TOBU RAILWAY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	635,964,000
Other Revenue	...	...	0
Revenue	655,435,000	631,461,000	635,964,000
Direct Expenses	453,245,000	433,773,000	441,499,000
Gross Profit	202,190,000	197,688,000	194,465,000
SG&A	130,327,000	123,083,000	120,581,000
Other OpEx	0	0	0
Indirect Expenses	130,327,000	123,083,000	120,581,000
Total Operating Expenses	583,572,000	556,856,000	562,080,000
Operating Income	71,863,000	74,605,000	73,884,000
Non-Op Net Interest Income	(7,782,000)	(6,218,000)	(5,623,000)
Other Non-Op	15,829,000	7,522,000	(414,000)
Non-Op Income	8,047,000	1,304,000	(6,037,000)
EBT Continuing	79,910,000	75,909,000	67,847,000
Taxation (current)	24,680,000	21,783,000	19,804,000
Taxation (deferred)	(794,000)	2,491,000	(353,000)
Taxation	23,886,000	24,274,000	19,451,000
EAT Continuing	56,024,000	51,635,000	48,396,000
Min Ints	(402,000)	(302,000)	(234,000)
Net Income	55,620,000	51,330,000	48,164,000
Dividends Per Share	70	60	55
EPS - Basic - Cont	282.92	252.99	232.99
EPS - Primary	282.92	252.99	232.99
EPS -Diluted - Cont	282.92	252.99	232.99
EPS - Diluted	282.92	252.99	232.99
Shares (primary)	196,592	202,897	206,716
Shares (diluted)	196,592	202,897	206,716

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	44,370,000	35,110,000
Short Term Investments	3,251,000	1,987,000
Cash, Equivs & STI	47,621,000	37,097,000
Receivables	77,450,000	74,765,000
Inventories	33,862,000	30,621,000
Prepayments (ST)	2,765,000	2,829,000
Other Current Assets	33,089,000	31,527,000
Current Assets	194,787,000	176,839,000
Net PPE	1,462,421,000	1,410,893,000
Intangibles Excl Goodwill	22,016,000	19,861,000
Intangibles	22,016,000	19,861,000
Other LT Assets	184,338,000	145,607,000
LT Assets	1,668,775,000	1,576,361,000
Total Assets	1,863,562,000	1,753,200,000
Accounts Payable	50,884,000	43,274,000
Accrued Exps	10,020,000	7,334,000
Accounts Payable & Accrued Expenses	60,904,000	50,608,000
Current Debt	181,562,000	177,784,000
Current Debt and Capital Leases	181,562,000	177,784,000
Other Current Liabilities	233,519,000	210,341,000
Current Liabilities	475,985,000	438,733,000
Long-Term Obligations	607,425,000	601,270,000
Deferred LT Liability Charges	83,697,000	71,409,000
Pensions & OPEB	36,556,000	41,122,000
Other LT Liabilities	37,672,000	39,912,000
Minorities (BS)	6,621,000	6,245,000
LT Liabilities	765,350,000	753,713,000
Total Liabilities	1,247,956,000	1,198,692,000
Net Assets	615,606,000	554,508,000
Common Share Capital	102,135,000	102,135,000
Share Premium	52,008,000	51,980,000
Retained Earnings	347,268,000	314,683,000
Treasury Stock	5,228,000	4,930,000
Other Equity	119,423,000	90,640,000
Shareholders' Equity	615,606,000	554,508,000
Total Liabilities & Stockholders' Equity	1,863,562,000	1,753,200,000
Net Current Assets	(281,198,000)	(261,894,000)
Total Assets Less Current Liabilities	1,387,577,000	1,314,467,000
Shares Outstanding	195,531	199,622

Recent Dividends:

1. Tobu Railway Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tobu Railway Co Ltd common.

No dividends paid.

TOC CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,715,000
Other Revenue	...	...	0
Revenue	15,155,000	13,152,000	13,715,000
Direct Expenses	10,939,000	9,985,000	9,657,000
Gross Profit	4,216,000	3,167,000	4,058,000
SG&A	1,754,000	1,748,000	1,772,000
Other OpEx	0	0	0
Indirect Expenses	1,754,000	1,748,000	1,772,000
Total Operating Expenses	12,693,000	11,733,000	11,429,000
Operating Income	2,462,000	1,419,000	2,286,000
Non-Op Net Interest Income	98,000	6,000	(12,000)
Other Non-Op	872,000	1,357,000	5,176,000
Non-Op Income	970,000	1,363,000	5,164,000
EBT Continuing	3,432,000	2,782,000	7,450,000
Taxation (current)	1,021,000	681,000	3,209,000
Taxation (deferred)	57,000	298,000	(895,000)
Taxation	1,078,000	979,000	2,314,000
EAT Continuing	2,354,000	1,803,000	5,136,000
Min Ints	(33,000)	(14,000)	(11,000)
Net Income	2,321,000	1,787,000	5,123,000
Dividends Per Share	10	10	10
EPS - Basic - Cont	26.32	19.31	54.60
EPS - Primary	26.32	19.31	54.60
EPS -Diluted - Cont	26.32	19.31	54.60
EPS - Diluted	26.32	19.31	54.60
Shares (primary)	88,212	92,575	93,842
Shares (diluted)	88,212	92,575	93,842

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	31,148,000	29,487,000
Short Term Investments	...	59,000
Cash, Equivs & STI	31,148,000	29,546,000
Receivables	598,000	549,000
Raw Materials	206,000	222,000
WIP	21,000	19,000
Inventories - Other	15,000	12,000
Inventories	242,000	253,000
Other Current Assets	400,000	285,000
Current Assets	32,388,000	30,633,000
Net PPE	54,732,000	53,529,000
Intangibles Excl Goodwill	7,099,000	7,102,000
Intangibles	7,099,000	7,102,000
Other LT Assets	28,006,000	23,631,000
LT Assets	89,837,000	84,262,000
Total Assets	122,226,000	114,896,000
Accounts Payable	60,000	31,000
Accounts Payable & Accrued Expenses	60,000	31,000
Current Debt	899,000	862,000
Current Debt and Capital Leases	899,000	862,000
Other Current Liabilities	4,418,000	3,242,000
Current Liabilities	5,377,000	4,135,000
Long-Term Obligations	0	260,000
Deferred LT Liability Charges	3,608,000	2,441,000
Pensions & OPEB	464,000	463,000
Other LT Liabilities	8,057,000	6,771,000
Minorities (BS)	627,000	594,000
LT Liabilities	12,129,000	9,935,000
Total Liabilities	18,133,000	14,665,000
Net Assets	104,093,000	100,231,000
Common Share Capital	11,768,000	11,768,000

Share Premium	9,328,000	9,328,000
Retained Earnings	76,527,000	75,087,000
Treasury Stock	3,741,000	3,753,000
Other Equity	10,210,000	7,800,000
Shareholders' Equity	104,092,000	100,230,000
Total Liabilities & Stockholders' Equity	122,226,000	114,896,000
Net Current Assets	27,011,000	26,498,000
Total Assets Less Current Liabilities	116,849,000	110,761,000
Shares Outstanding	88,217	88,199

Recent Dividends:
1. TOC Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. TOC Co., Ltd. common.
No dividends paid.

TOCALO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	58,490,000	54,231,000	46,735,000
Direct Expenses	35,913,000	33,984,000	30,491,000
Gross Profit	22,577,000	20,247,000	16,244,000
SG&A	8,474,000	7,975,000	7,046,000
Other OpEx	0	0	0
Indirect Expenses	8,474,000	7,975,000	7,046,000
Total Operating Expenses	44,387,000	41,959,000	37,537,000
Operating Income	14,103,000	12,272,000	9,198,000
Non-Op Net Interest Income	(8,000)	22,000	28,000
Non-Op For Curr Gains	125,000	135,000	378,000
Other Non-Op	522,000	(230,000)	53,000
Non-Op Income	639,000	(73,000)	459,000
EBT Continuing	14,742,000	12,199,000	9,657,000
Taxation (current)	3,446,000	3,736,000	2,412,000
Taxation (deferred)	443,000	(177,000)	319,000
Taxation	3,889,000	3,559,000	2,731,000
EAT Continuing	10,853,000	8,640,000	6,926,000
Min Ints	(792,000)	(586,000)	(596,000)
Net Income	10,060,000	8,052,000	6,326,000
Dividends Per Share	85	68	53
EPS - Basic - Cont	169.19	135.45	105.53
EPS - Primary	169.19	135.45	105.53
EPS -Diluted - Cont	169.19	135.45	105.53
EPS - Diluted	169.19	135.45	105.53
Shares (primary)	59,464	59,449	59,955
Shares (diluted)	59,464	59,449	59,955

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	14,735,000	14,483,000
Short Term Investments	...	3,500,000
Cash, Equivs & STI	14,735,000	17,983,000
Receivables	16,814,000	14,757,000
Raw Materials	4,211,000	3,709,000
WIP	3,100,000	2,443,000
Inventories - Other	0	0
Inventories	7,311,000	6,152,000
Other Current Assets	2,015,000	1,068,000
Current Assets	40,875,000	39,960,000
Net PPE	43,686,000	37,449,000
Intangibles Excl Goodwill	616,000	557,000
Intangibles	616,000	557,000
Other LT Assets	4,113,000	3,710,000
LT Assets	48,415,000	41,716,000
Total Assets	89,291,000	81,676,000
Accounts Payable	1,634,000	3,985,000
Accrued Exps	4,214,000	4,283,000
Accounts Payable & Accrued Expenses	5,848,000	8,268,000
Current Debt	2,113,000	1,932,000
Current Capital Lease Obligations	59,000	55,000
Current Debt and Capital Leases	2,172,000	1,987,000
Other Current Liabilities	2,240,000	3,251,000
Current Liabilities	10,260,000	13,506,000
Long-Term Obligations	5,396,000	1,888,000
Deferred LT Liability Charges	385,000	...
Pensions & OPEB	499,000	472,000
Other LT Liabilities	93,000	78,000
Minorities (BS)	5,899,000	5,084,000
LT Liabilities	6,373,000	2,438,000
Total Liabilities	22,533,000	21,028,000
Net Assets	66,758,000	60,648,000
Common Share Capital	2,658,000	2,658,000
Share Premium	2,319,000	2,308,000
Retained Earnings	61,266,000	55,666,000
Treasury Stock	1,911,000	1,926,000
Other Equity	2,426,000	1,941,000
Shareholders' Equity	66,758,000	60,647,000
Total Liabilities & Stockholders' Equity	89,291,000	81,676,000
Net Current Assets	30,615,000	26,454,000
Total Assets Less Current Liabilities	79,031,000	68,170,000
Shares Outstanding	59,469	59,455

Recent Dividends:
1. Tocalo Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Tocalo Co., Ltd. common.
No dividends paid.

TOCHIGI BANK LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	36,470,000	27,087,000	28,482,000
Non-Interest Income	18,079,000	17,997,000	16,786,000
Revenue	54,858,000	45,152,000	45,284,000
Interest Expense	7,677,000	2,422,000	114,000
Net Interest Bef Provs	28,793,000	24,665,000	28,368,000
Net Interest Aft Provs	28,793,000	24,665,000	28,368,000
EBT Continuing	9,764,000	(23,592,000)	3,352,000
Taxation (current)	1,603,000	374,000	1,770,000
Taxation (deferred)	(251,000)	(1,696,000)	(627,000)
Taxation	1,352,000	(1,322,000)	1,143,000
EAT Continuing	8,412,000	(22,270,000)	2,209,000
Min Ints	(121,000)	(57,000)	(113,000)
Net Income	8,289,000	(22,328,000)	2,101,000
Dividends Per Share	26	7	6
EPS - Basic - Cont	79.71	(215.45)	20.29
EPS - Primary	79.71	(215.45)	20.29
EPS -Diluted - Cont	79.71	(215.45)	20.29
EPS - Diluted	79.71	(215.45)	20.29
Shares (primary)	103,991	103,637	103,561
Shares (diluted)	103,991	103,637	103,561

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	467,068,000	701,160,000
Net PPE	30,765,000	25,168,000
Intangibles Excl Goodwill	1,494,000	1,152,000
Intangibles	1,494,000	1,152,000
Loan Portfolio	2,452,258,000	2,189,275,000
Loan Provisions	(11,221,000)	(10,978,000)
Net Loans & Leases	2,441,037,000	2,178,297,000
Customer Acceptance Liability	2,054,000	2,326,000
Other Assets	476,925,000	425,804,000
Total Assets	3,419,343,000	3,333,907,000
Pensions & OPEB	1,267,000	1,139,000
Total Deposits	3,171,826,000	3,118,583,000
Minorities (BS)	1,710,000	1,604,000
Debt & Lease Obligations	45,808,000	33,364,000
Other Liabilities	83,006,000	62,695,000
Total Liabilities	3,256,099,000	3,182,417,000
Net Assets	163,244,000	151,490,000
Common Share Capital	27,408,000	27,408,000
Share Premium	30,036,000	30,036,000
Retained Earnings	103,092,000	96,419,000
Treasury Stock	2,153,000	2,288,000
Other Equity	4,861,000	(86,000)
Shareholders' Equity	163,244,000	151,489,000
Total Liabilities & Stockholders' Equity	3,419,343,000	3,333,907,000
Shares Outstanding	104,133	103,666

Recent Dividends:
1. Tochigi Bank Ltd. common.
No dividends paid.
Annual Dividends:
1. Tochigi Bank Ltd. common.
No dividends paid.

TODA KOGYO CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	26,234,000
Other Revenue	...	...	0
Revenue	28,041,000	31,667,000	26,234,000
Direct Expenses	21,300,000	26,032,000	20,368,000
Gross Profit	6,741,000	5,635,000	5,866,000
SG&A	5,878,000	6,283,000	5,748,000
Other OpEx	0	0	0
Indirect Expenses	5,878,000	6,283,000	5,748,000
Total Operating Expenses	27,178,000	32,315,000	26,116,000
Operating Income	863,000	(648,000)	118,000
Non-Op Net Interest Income	(380,000)	(373,000)	(251,000)
Non-Op For Curr Gains	349,000	(194,000)	447,000
Other Non-Op	(3,897,000)	(1,748,000)	(3,301,000)
Non-Op Income	(3,928,000)	(2,315,000)	(3,105,000)
EBT Continuing	(3,065,000)	(2,963,000)	(2,987,000)
Taxation (current)	473,000	406,000	345,000
Taxation (deferred)	(105,000)	171,000	133,000
Taxation	368,000	577,000	478,000
EAT Continuing	(3,433,000)	(3,540,000)	(3,465,000)
Min Ints	(22,000)	(22,000)	(116,000)
Net Income	(3,455,000)	(3,563,000)	(3,581,000)
EPS - Basic - Cont	(597.39)	(616.44)	(620)
EPS - Primary	(597.39)	(616.44)	(620)
EPS -Diluted - Cont	(597.39)	(616.44)	(620)
EPS - Diluted	(597.39)	(616.44)	(620)
Shares (primary)	5,784	5,780	5,775
Shares (diluted)	5,784	5,780	5,775

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,282,000	8,078,000
Cash, Equivs & STI	7,282,000	8,078,000
Receivables	7,101,000	8,274,000
Raw Materials	1,945,000	1,853,000
WIP	1,972,000	2,001,000
Inventories - Other	3,343,000	4,130,000
Inventories	7,260,000	7,984,000
Other Current Assets	754,000	1,471,000
Current Assets	22,397,000	25,807,000
Net PPE	10,903,000	10,465,000
Intangibles Excl Goodwill	2,644,000	2,763,000
Intangibles	2,644,000	2,763,000
Other LT Assets	11,942,000	11,636,000
LT Assets	25,489,000	24,864,000
Total Assets	47,887,000	50,672,000
Accounts Payable	3,222,000	3,364,000
Accounts Payable & Accrued Expenses	3,222,000	3,364,000
Current Debt	13,150,000	13,224,000
Current Debt and Capital Leases	13,150,000	13,224,000
Other Current Liabilities	5,641,000	3,591,000
Current Liabilities	22,013,000	20,179,000
Long-Term Obligations	11,919,000	14,540,000
Deferred LT Liability Charges	1,898,000	1,751,000
Pensions & OPEB	2,040,000	2,268,000
Other LT Liabilities	199,000	156,000

Minorities (BS)	674,000	650,000
LT Liabilities	16,056,000	18,715,000
Total Liabilities	38,743,000	39,544,000
Net Assets	9,144,000	11,128,000
Common Share Capital	7,477,000	7,477,000
Share Premium	4,281,000	4,297,000
Retained Earnings	(7,443,000)	(3,988,000)
Treasury Stock	1,399,000	1,428,000
Other Equity	6,227,000	4,769,000
Shareholders' Equity	9,143,000	11,127,000
Total Liabilities & Stockholders' Equity	47,887,000	50,672,000
Net Current Assets	384,000	5,628,000
Total Assets Less Current Liabilities	25,874,000	30,493,000
Shares Outstanding	5,787	5,781

Recent Dividends:
1. Toda Kogyo Corp common.
No dividends paid.
Annual Dividends:
1. Toda Kogyo Corp common.
No dividends paid.

TOEI CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	171,345,000
Other Revenue	...	...	0
Revenue	185,333,000	179,922,000	171,345,000
Direct Expenses	104,876,000	104,629,000	104,452,000
Gross Profit	80,457,000	75,293,000	66,893,000
SG&A	44,360,000	40,137,000	37,546,000
Other OpEx	0	0	0
Indirect Expenses	44,360,000	40,137,000	37,546,000
Total Operating Expenses	149,236,000	144,766,000	141,998,000
Operating Income	36,097,000	35,156,000	29,347,000
Non-Op Net Interest Income	807,000	997,000	774,000
Non-Op For Curr Gains	...	(787,000)	1,896,000
Other Non-Op	14,224,000	3,948,000	3,399,000
Non-Op Income	15,031,000	4,158,000	6,069,000
EBT Continuing	51,128,000	39,314,000	35,416,000
Taxation (current)	11,801,000	10,578,000	9,894,000
Taxation (deferred)	1,948,000	(455,000)	421,000
Taxation	13,749,000	10,123,000	10,315,000
EAT Continuing	37,379,000	29,191,000	25,101,000
Min Ints	(14,056,000)	(13,466,000)	(11,122,000)
Net Income	23,320,000	15,722,000	13,971,000
Dividends Per Share	36	18	27
EPS - Basic - Cont	374.29	253.96	225.68
EPS - Primary	374.29	253.96	225.68
EPS -Diluted - Cont	374.29	253.96	225.68
EPS - Diluted	374.29	253.96	225.68
Shares (primary)	62,305	61,911	61,908
Shares (diluted)	62,305	61,911	61,908

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	126,613,000	105,448,000
Cash, Equivs & STI	126,613,000	105,448,000
Receivables	42,325,000	43,710,000
Raw Materials	826,000	647,000
WIP	16,113,000	11,711,000
Inventories - Other	2,867,000	3,464,000
Inventories	19,806,000	15,822,000
Other Current Assets	6,685,000	5,871,000
Current Assets	195,429,000	170,851,000
Net PPE	105,257,000	98,020,000
Intangibles Excl Goodwill	2,537,000	2,049,000
Intangibles	2,537,000	2,049,000
Other LT Assets	195,906,000	192,718,000
LT Assets	303,700,000	292,787,000
Total Assets	499,129,000	463,639,000
Accounts Payable	30,840,000	33,362,000
Accounts Payable & Accrued Expenses	30,840,000	33,362,000
Current Debt	7,680,000	7,482,000
Current Debt and Capital Leases	7,680,000	7,482,000
Other Current Liabilities	21,553,000	21,022,000
Current Liabilities	60,073,000	61,866,000
Long-Term Obligations	15,540,000	9,928,000
Deferred LT Liability Charges	23,314,000	23,352,000
Pensions & OPEB	4,155,000	4,539,000
Other LT Liabilities	10,329,000	9,630,000
Minorities (BS)	94,714,000	89,682,000
LT Liabilities	53,338,000	47,449,000
Total Liabilities	208,126,000	198,997,000
Net Assets	291,003,000	264,642,000
Common Share Capital	11,707,000	11,707,000
Share Premium	25,740,000	22,878,000
Retained Earnings	202,737,000	183,047,000
Treasury Stock	11,242,000	11,583,000
Other Equity	62,061,000	58,592,000
Shareholders' Equity	291,003,000	264,641,000
Total Liabilities & Stockholders' Equity	499,129,000	463,639,000
Net Current Assets	135,356,000	108,985,000
Total Assets Less Current Liabilities	439,056,000	401,773,000
Shares Outstanding	62,487	61,911

Recent Dividends:
1. Toei Co., Ltd. common.
No dividends paid.
After 5-for-1 split: No dividends paid.
Annual Dividends:
1. Toei Co., Ltd. common.
No dividends paid.
After 5-for-1 split: No dividends paid.

TOENEC CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	235,447,000
Other Revenue	...	...	17,416,000
Revenue	272,468,000	270,966,000	252,863,000
Direct Expenses	224,020,000	230,491,000	215,448,000
Gross Profit	48,448,000	40,475,000	37,415,000
SG&A	27,026,000	24,433,000	21,505,000
Other OpEx	0	0	0
Indirect Expenses	27,026,000	24,433,000	21,505,000
Total Operating Expenses	251,046,000	254,924,000	236,953,000
Operating Income	21,422,000	16,042,000	15,910,000
Non-Op Net Interest Income	(1,678,000)	(1,806,000)	(1,917,000)
Non-Op For Curr Gains	371,000	...	225,000
Other Non-Op	5,358,000	1,966,000	768,000
Non-Op Income	4,051,000	160,000	(924,000)
EBT Continuing	25,473,000	16,202,000	14,986,000
Taxation (current)	7,478,000	5,713,000	5,787,000
Taxation (deferred)	180,000	(160,000)	(153,000)
Taxation	7,658,000	5,553,000	5,634,000
EAT Continuing	17,815,000	10,649,000	9,352,000
Min Ints	(5,000)	115,000	(6,000)
Net Income	17,810,000	10,765,000	9,345,000
Dividends Per Share	76	50	40
EPS - Basic - Cont	191.87	115.66	99.96
EPS - Primary	191.87	115.66	99.96
EPS -Diluted - Cont	191.87	115.66	99.96
EPS - Diluted	191.87	115.66	99.96
Shares (primary)	92,826	93,079	93,485
Shares (diluted)	92,826	93,079	93,485

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	47,820,000	43,033,000
Cash, Equivs & STI	47,820,000	43,033,000
Receivables	87,153,000	89,437,000
WIP	4,979,000	4,737,000
Supplies	4,094,000	3,546,000
Inventories - Other	272,000	105,000
Inventories	9,345,000	8,388,000
Other Current Assets	5,424,000	5,416,000
Current Assets	149,742,000	146,274,000
Net PPE	126,857,000	127,535,000
Intangibles Excl Goodwill	1,846,000	2,604,000
Intangibles	1,846,000	2,604,000
Other LT Assets	33,608,000	34,147,000
LT Assets	162,311,000	164,286,000
Total Assets	312,053,000	310,561,000
Accounts Payable	47,610,000	50,805,000
Accrued Exps	10,051,000	8,888,000
Accounts Payable & Accrued Expenses	57,661,000	59,693,000
Current Debt	16,082,000	16,327,000
Current Capital Lease Obligations	8,497,000	8,214,000
Current Debt and Capital Leases	24,579,000	24,541,000
Other Current Liabilities	10,608,000	10,109,000
Current Liabilities	92,848,000	94,343,000
Long-Term Obligations	27,535,000	28,617,000
Pensions & OPEB	1,862,000	7,896,000
Other LT Liabilities	36,637,000	43,023,000
Minorities (BS)	52,000	51,000
LT Liabilities	66,034,000	79,536,000
Total Liabilities	158,934,000	173,930,000
Net Assets	153,119,000	136,631,000
Common Share Capital	7,680,000	7,680,000
Share Premium	6,883,000	6,869,000
Retained Earnings	123,315,000	110,888,000
Treasury Stock	2,171,000	2,181,000
Other Equity	17,411,000	13,374,000
Shareholders' Equity	153,118,000	136,630,000
Total Liabilities & Stockholders' Equity	312,053,000	310,561,000
Net Current Assets	56,894,000	51,931,000
Total Assets Less Current Liabilities	219,205,000	216,218,000
Shares Outstanding	92,833	92,814

Recent Dividends:
1. TOENEC Corp. common.
No dividends paid.
Annual Dividends:
1. TOENEC Corp. common.
No dividends paid.

TOHO ACETYLENE CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	34,576,820	34,804,369	35,423,725
Direct Expenses	23,334,763	23,830,335	24,249,078
Gross Profit	11,242,057	10,974,034	11,174,647
SG&A	9,342,032	9,059,344	9,057,905
Other OpEx	0	0	0
Indirect Expenses	9,342,032	9,059,344	9,057,905
Total Operating Expenses	32,676,795	32,889,679	33,306,983
Operating Income	1,900,025	1,914,690	2,116,742
Non-Op Net Interest Income	(44,665)	(39,214)	(30,779)
Other Non-Op	215,374	272,385	287,745
Non-Op Income	170,709	233,171	256,966
EBT Continuing	2,070,734	2,147,861	2,373,708
Taxation (current)	723,826	732,781	822,197
Taxation (deferred)	(49,782)	(2,695)	1,353
Taxation	674,044	730,086	823,550
EAT Continuing	1,396,690	1,417,775	1,550,158
Min Ints	(109,764)	(130,356)	(134,481)
Net Income	1,286,926	1,287,422	1,415,675
Dividends Per Share	14	14	14
EPS - Basic - Cont	36.99	37.03	40.74
EPS - Primary	36.99	37.03	40.74
EPS -Diluted - Cont	36.99	37.03	40.74
EPS - Diluted	36.99	37.03	40.74
Shares (primary)	34,789	34,771	34,750
Shares (diluted)	34,789	34,771	34,750

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,443,844	9,495,192
Short Term Investments	198,700	...
Cash, Equivs & STI	9,642,544	9,495,192
Receivables	7,498,171	8,155,159
Raw Materials	144,894	142,943
WIP	24,111	27,089
Inventories - Other	1,267,650	1,296,448
Inventories	1,436,655	1,466,480
Other Current Assets	385,239	372,750
Current Assets	18,962,609	19,489,581
Net PPE	11,628,651	10,865,213
Intangibles Excl Goodwill	116,177	106,491
Intangibles	116,177	106,491
Other LT Assets	3,254,840	3,180,721
LT Assets	14,999,668	14,152,425
Total Assets	33,962,277	33,642,006
Accounts Payable	4,188,412	4,463,685
Accounts Payable & Accrued Expenses	4,188,412	4,463,685
Current Debt	3,235,996	3,261,996
Current Capital Lease Obligations	141,574	130,432
Current Debt and Capital Leases	3,377,570	3,392,428
Other Current Liabilities	2,697,301	3,025,094
Current Liabilities	10,263,283	10,881,207
Long-Term Obligations	20,012	86,008
Pensions & OPEB	1,879,935	1,799,087
Other LT Liabilities	480,106	483,326
Minorities (BS)	2,176,097	2,088,159
LT Liabilities	2,380,053	2,368,421
Total Liabilities	14,819,434	15,337,787
Net Assets	19,142,843	18,304,219
Common Share Capital	2,261,000	2,261,000
Share Premium	1,123,399	1,122,195
Retained Earnings	15,727,958	14,928,632
Treasury Stock	55,646	61,058
Other Equity	86,132	53,450
Shareholders' Equity	19,142,843	18,304,219
Total Liabilities & Stockholders' Equity	33,962,277	33,642,006
Net Current Assets	8,699,326	8,608,374
Total Assets Less Current Liabilities	23,698,994	22,760,799
Shares Outstanding	34,796	34,777

Recent Dividends:

1. Toho Acetylene Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Toho Acetylene Co Ltd (Japan) common.

No dividends paid.

TOHO CHEMICAL INDUSTRY CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	50,596,000
Other Revenue	...	...	0
Revenue	53,625,000	53,613,000	50,596,000
Direct Expenses	45,039,000	45,438,000	43,760,000
Gross Profit	8,586,000	8,175,000	6,836,000
SG&A	6,497,000	6,359,000	6,065,000
Other OpEx	0	0	0
Indirect Expenses	6,497,000	6,359,000	6,065,000
Total Operating Expenses	51,536,000	51,797,000	49,825,000
Operating Income	2,089,000	1,816,000	771,000
Non-Op Net Interest Income	(424,000)	(371,000)	(312,000)
Non-Op For Curr Gains	(24,000)	101,000	34,000
Other Non-Op	436,000	426,000	229,000
Non-Op Income	(12,000)	156,000	(49,000)
EBT Continuing	2,077,000	1,972,000	722,000
Taxation (current)	531,000	567,000	244,000
Taxation (deferred)	18,000	(142,000)	(65,000)
Taxation	549,000	425,000	179,000
EAT Continuing	1,528,000	1,547,000	543,000
Min Ints	1,000	(3,000)	3,000
Net Income	1,527,000	1,543,000	546,000
Dividends Per Share	22	20	17
EPS - Basic - Cont	72.65	73.42	25.99
EPS - Primary	72.65	73.42	25.99
EPS -Diluted - Cont	72.65	73.42	25.99
EPS - Diluted	72.65	73.42	25.99
Shares (primary)	21,028	21,028	21,028
Shares (diluted)	21,028	21,028	21,028

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,344,000	5,900,000
Cash, Equivs & STI	5,344,000	5,900,000
Receivables	13,163,000	13,753,000
Raw Materials	3,901,000	4,048,000
Inventories - Other	12,563,000	12,636,000
Inventories	16,464,000	16,684,000
Other Current Assets	920,000	606,000
Current Assets	35,891,000	36,943,000
Net PPE	26,556,000	24,457,000
Intangibles Excl Goodwill	1,066,000	1,065,000
Intangibles	1,066,000	1,065,000
Other LT Assets	7,311,000	5,397,000
LT Assets	34,933,000	30,919,000
Total Assets	70,824,000	67,862,000
Accounts Payable	8,124,000	8,353,000
Accounts Payable & Accrued Expenses	8,124,000	8,353,000
Current Debt	10,913,000	11,102,000
Current Capital Lease Obligations	286,000	296,000
Current Debt and Capital Leases	11,199,000	11,398,000
Other Current Liabilities	4,067,000	4,026,000
Current Liabilities	23,390,000	23,777,000
Long-Term Obligations	16,157,000	15,680,000
Pensions & OPEB	5,816,000	5,722,000
Other LT Liabilities	1,341,000	1,605,000
Minorities (BS)	87,000	87,000
LT Liabilities	23,314,000	23,007,000
Total Liabilities	46,791,000	46,872,000
Net Assets	24,033,000	20,990,000
Common Share Capital	1,755,000	1,755,000
Share Premium	896,000	896,000
Retained Earnings	14,496,000	13,389,000
Treasury Stock	163,000	163,000
Other Equity	7,048,000	5,113,000
Shareholders' Equity	24,032,000	20,990,000
Total Liabilities & Stockholders' Equity	70,824,000	67,862,000
Net Current Assets	12,501,000	13,166,000
Total Assets Less Current Liabilities	47,434,000	44,085,000
Shares Outstanding	21,028	21,028

Recent Dividends:

1. Toho Chemical Industry Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Toho Chemical Industry Co Ltd (Japan) common.

No dividends paid.

TOHO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,476,712,000
Other Revenue	...	...	0
Revenue	1,553,364,000	1,518,495,000	1,476,712,000
Direct Expenses	1,430,947,000	1,396,847,000	1,357,564,000
Gross Profit	122,417,000	121,648,000	119,148,000
SG&A	105,815,000	102,711,000	99,817,000
Other OpEx	0	0	0
Indirect Expenses	105,815,000	102,711,000	99,817,000
Total Operating Expenses	1,536,762,000	1,499,558,000	1,457,381,000
Operating Income	16,602,000	18,937,000	19,331,000
Non-Op Net Interest Income	136,000	47,000	(4,000)
Other Non-Op	9,404,000	9,077,000	11,457,000
Non-Op Income	9,540,000	9,124,000	11,453,000
EBT Continuing	26,142,000	28,061,000	30,784,000
Taxation (current)	8,032,000	9,092,000	10,922,000
Taxation (deferred)	770,000	(892,000)	(808,000)
Taxation	8,802,000	8,200,000	10,114,000
EAT Continuing	17,340,000	19,861,000	20,670,000
Min Ints	(10,000)	(12,000)	(12,000)
Net Income	17,327,000	19,844,000	20,657,000
Dividends Per Share	165	65	40
EPS - Basic - Cont	271.18	313.20	320.14
EPS - Primary	271.18	313.20	320.14
EPS -Diluted - Cont	260.98	284.22	286.79
EPS - Diluted	260.98	284.22	286.79
Shares (primary)	63,899	63,361	64,527
Shares (diluted)	66,392	69,819	71,979

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	87,361,000	86,533,000
Short Term Investments	7,000,000	...
Cash, Equivs & STI	94,361,000	86,533,000
Receivables	358,444,000	343,887,000
Raw Materials	152,000	207,000
Inventories - Other	89,823,000	90,787,000
Inventories	89,975,000	90,994,000
Other Current Assets	28,264,000	27,532,000
Current Assets	571,044,000	548,946,000
Net PPE	89,140,000	86,844,000
Intangibles Excl Goodwill	8,079,000	6,087,000
Intangibles	8,079,000	6,087,000
Other LT Assets	72,518,000	80,927,000
LT Assets	169,737,000	173,858,000
Total Assets	740,781,000	722,805,000
Accounts Payable	414,243,000	397,722,000
Accrued Exps	2,688,000	3,039,000
Accounts Payable & Accrued Expenses	416,931,000	400,761,000
Current Debt	474,000	1,717,000
Current Capital Lease Obligations	714,000	590,000
Current Debt and Capital Leases	1,188,000	2,307,000
Other Current Liabilities	23,801,000	20,940,000
Current Liabilities	441,920,000	424,008,000
Long-Term Obligations	7,035,000	17,559,000
Deferred LT Liability Charges	11,625,000	11,369,000
Pensions & OPEB	2,847,000	2,764,000
Other LT Liabilities	5,793,000	10,207,000
Minorities (BS)	126,000	116,000
LT Liabilities	27,300,000	41,899,000
Total Liabilities	469,347,000	466,023,000
Net Assets	271,434,000	256,782,000
Common Share Capital	10,649,000	10,649,000
Share Premium	45,212,000	45,212,000
Retained Earnings	230,378,000	218,932,000
Treasury Stock	26,775,000	28,819,000
Other Equity	11,970,000	10,807,000
Shareholders' Equity	271,434,000	256,781,000
Total Liabilities & Stockholders' Equity	740,781,000	722,805,000
Net Current Assets	129,124,000	124,938,000
Total Assets Less Current Liabilities	298,861,000	298,797,000
Shares Outstanding	64,702	62,604

Recent Dividends:

1. Toho Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Toho Holdings Co Ltd common.

No dividends paid.

TOHOKU BANK, LTD., (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	12,417,000	10,253,000	9,533,000
Non-Interest Income	5,511,000	4,771,000	5,191,000
Revenue	17,929,000	15,024,000	14,747,000

Interest Expense	2,091,000	616,000	29,000
Net Interest Bef Provs	10,326,000	9,637,000	9,504,000
Net Interest Aft Provs	10,326,000	9,637,000	9,504,000
EBT Continuing	2,514,000	1,690,000	1,977,000
Taxation (current)	1,004,000	569,000	866,000
Taxation (deferred)	(184,000)	49,000	(265,000)
Taxation	820,000	618,000	601,000
EAT Continuing	1,694,000	1,072,000	1,376,000
Net Income	1,670,000	1,069,000	1,376,000
Pref Divs & Similar	23,000	…	…
Net Income to Common	1,647,000	…	…
Dividends Per Share	50	50	50
EPS - Basic - Cont	176.63	112.58	144.70
EPS - Primary	176.63	112.58	144.70
EPS -Diluted - Cont	104.45	58.98	79.22
EPS - Diluted	104.45	58.98	79.22
Shares (primary)	9,458	9,493	9,495
Shares (diluted)	16,209	18,136	17,369

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	68,251,000	68,411,000
Net PPE	7,227,000	7,114,000
Intangibles Excl Goodwill	605,000	343,000
Intangibles	605,000	343,000
Loan Portfolio	712,411,000	694,763,000
Loan Provisions	(4,244,000)	(4,182,000)
Net Loans & Leases	708,167,000	690,581,000
Customer Acceptance Liability	3,888,000	3,347,000
Other Assets	236,294,000	239,817,000
Total Assets	1,024,432,000	1,009,613,000
Pensions & OPEB	5,000	7,000
Total Deposits	917,053,000	921,728,000
Debt & Lease Obligations	59,567,000	40,097,000
Other Liabilities	73,876,000	52,502,000
Total Liabilities	990,934,000	974,237,000
Net Assets	33,498,000	35,376,000
Share Premium	11,998,000	11,998,000
Retained Earnings	17,098,000	15,890,000
Treasury Stock	59,000	69,000
Other Equity	4,460,000	7,557,000
Shareholders' Equity	33,497,000	35,376,000
Total Liabilities & Stockholders' Equity	1,024,432,000	1,009,613,000
Shares Outstanding	9,460	9,452

Recent Dividends:

1. Tohoku Bank, Ltd., (The) (Japan) preferred stock type 1.
No dividends paid.

2. Tohoku Bank, Ltd., (The) (Japan) common.
No dividends paid.

Annual Dividends:

1. Tohoku Bank, Ltd., (The) (Japan) preferred stock type 1.
No dividends paid.

2. Tohoku Bank, Ltd., (The) (Japan) common.
No dividends paid.

TOHOKU ELECTRIC POWER CO., INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,372,420,000	2,644,912,000	2,817,813,000
Direct Expenses	2,212,039,000	2,364,580,000	2,495,549,000
Gross Profit	160,381,000	280,332,000	322,264,000
Total Operating Expenses	2,212,039,000	2,364,580,000	2,495,549,000
Operating Income	160,381,000	280,332,000	322,264,000
Non-Op Net Interest Income	(29,166,000)	(24,748,000)	(23,836,000)
Other Non-Op	(12,403,000)	1,140,000	(6,489,000)
Non-Op Income	(41,569,000)	(23,608,000)	(30,325,000)
EBT Continuing	118,812,000	256,724,000	291,939,000
Taxation (current)	26,416,000	33,544,000	43,415,000
Taxation (deferred)	6,473,000	38,404,000	18,086,000
Taxation	32,889,000	71,948,000	61,501,000
EAT Continuing	85,923,000	184,776,000	230,438,000
Min Ints	(946,000)	(1,968,000)	(4,336,000)
Net Income	84,975,000	182,807,000	226,102,000
Dividends Per Share	20.36	25.39	4.77
EPS - Basic - Cont	169.85	365.50	452.13
EPS - Primary	169.85	365.50	452.13
EPS -Diluted - Cont	169.85	365.50	452.13
EPS - Diluted	169.85	365.50	452.13
Shares (primary)	500,286	500,150	500,079
Shares (diluted)	500,286	500,150	500,079

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	594,509,000	474,520,000
Cash, Equivs & STI	594,509,000	474,520,000
Receivables	182,925,000	220,597,000
Inventories	91,678,000	78,861,000
Other Current Assets	389,454,000	367,974,000
Current Assets	1,258,566,000	1,141,952,000
Net PPE	3,924,254,000	3,764,286,000
Other LT Assets	549,035,000	491,975,000
LT Assets	4,473,289,000	4,256,261,000
Total Assets	5,731,856,000	5,398,213,000
Accounts Payable	180,418,000	202,718,000
Accounts Payable & Accrued Expenses	180,418,000	202,718,000
Current Debt	385,035,000	417,322,000
Current Debt and Capital Leases	385,035,000	417,322,000
Other Current Liabilities	638,643,000	531,627,000
Current Liabilities	1,204,096,000	1,151,667,000
Long-Term Obligations	3,105,542,000	2,932,039,000
Pensions & OPEB	106,951,000	122,924,000
Other LT Liabilities	179,535,000	182,773,000
Minorities (BS)	24,390,000	23,625,000
LT Liabilities	3,392,028,000	3,237,736,000
Total Liabilities	4,620,515,000	4,413,029,000
Net Assets	1,111,341,000	985,184,000
Common Share Capital	251,441,000	251,441,000
Share Premium	23,286,000	23,306,000
Retained Earnings	742,296,000	677,358,000
Treasury Stock	3,948,000	4,092,000
Other Equity	98,265,000	37,171,000
Shareholders' Equity	1,111,340,000	985,184,000
Total Liabilities & Stockholders' Equity	5,731,856,000	5,398,213,000
Net Current Assets	54,470,000	(9,715,000)
Total Assets Less Current Liabilities	4,527,760,000	4,246,546,000
Shares Outstanding	500,311	500,160

Recent Dividends:

1. Tohoku Electric Power Co., Inc. (Japan) American Depositary Receipts.
No dividends paid.

2. Tohoku Electric Power Co., Inc. (Japan) common.

ExDate	Amt	Declared	Record	Payable
	5.00		09/30/2023	11/30/2023
	10.00		03/31/2024	06/27/2024
	15.00		09/30/2024	11/29/2024
	20.00		03/31/2025	06/27/2025
	20.00		03/31/2026	06/26/2026

Annual Dividends:

1. Tohoku Electric Power Co., Inc. (Japan) American Depositary Receipts.
No dividends paid.

2. Tohoku Electric Power Co., Inc. (Japan) common.

2023 . . . . . 5.00 2024 . . . . . 25.00 2025 . . . . . 20.00
2026 . . . . . 20.00

TOHOKUSHINSHA FILM CORPORATION (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	47,691,000	45,686,000	52,819,000
Direct Expenses	34,811,000	33,218,000	39,018,000
Gross Profit	12,880,000	12,468,000	13,801,000
SG&A	9,932,000	9,785,000	11,122,000
Other OpEx	0	0	0
Indirect Expenses	9,932,000	9,785,000	11,122,000
Total Operating Expenses	44,743,000	43,003,000	50,140,000
Operating Income	2,948,000	2,683,000	2,679,000
Non-Op Net Interest Income	728,000	172,000	96,000
Non-Op For Curr Gains	515,000	66,000	(123,000)
Other Non-Op	5,761,000	9,570,000	1,495,000
Non-Op Income	7,004,000	9,808,000	1,468,000
EBT Continuing	9,952,000	12,491,000	4,147,000
Taxation (current)	2,759,000	3,387,000	1,659,000
Taxation (deferred)	90,000	654,000	(1,694,000)
Taxation	2,849,000	4,041,000	(35,000)
EAT Continuing	7,103,000	8,450,000	4,182,000
Min Ints	(138,000)	(84,000)	(158,000)
Net Income	6,965,000	8,363,000	4,021,000
Dividends Per Share	27.06	26.52	78
EPS - Basic - Cont	50.60	61.96	89.47
EPS - Primary	50.60	61.96	89.47
EPS -Diluted - Cont	50.60	61.96	89.47
EPS - Diluted	50.60	61.96	89.47
Shares (primary)	137,659	134,988	44,948
Shares (diluted)	137,659	134,988	44,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	50,714,000	62,611,000
Short Term Investments	57,000	11,000
Cash, Equivs & STI	50,771,000	62,622,000
Receivables	9,287,000	10,315,000
WIP	3,435,000	2,760,000
Inventories - Other	1,415,000	1,753,000
Inventories	4,850,000	4,513,000
Other Current Assets	1,620,000	1,536,000
Current Assets	66,528,000	78,986,000
Net PPE	10,109,000	11,190,000
Intangibles Excl Goodwill	1,706,000	2,021,000
Intangibles	1,706,000	2,021,000
Other LT Assets	22,682,000	11,260,000
LT Assets	34,497,000	24,471,000
Total Assets	101,026,000	103,457,000
Accounts Payable	6,569,000	8,140,000
Accounts Payable & Accrued Expenses	6,569,000	8,140,000
Current Debt	0	0
Current Capital Lease Obligations	134,000	182,000
Current Debt and Capital Leases	134,000	182,000
Other Current Liabilities	5,408,000	7,162,000
Current Liabilities	12,111,000	15,484,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,179,000	1,240,000
Pensions & OPEB	597,000	622,000
Other LT Liabilities	251,000	343,000
Minorities (BS)	1,014,000	901,000
LT Liabilities	2,027,000	2,205,000
Total Liabilities	15,153,000	18,590,000
Net Assets	85,873,000	84,867,000
Common Share Capital	2,487,000	2,487,000
Share Premium	4,549,000	4,523,000
Retained Earnings	77,069,000	73,886,000
Treasury Stock	790,000	821,000
Other Equity	2,557,000	4,792,000
Shareholders' Equity	85,872,000	84,867,000
Total Liabilities & Stockholders' Equity	101,026,000	103,457,000
Net Current Assets	54,417,000	63,502,000
Total Assets Less Current Liabilities	88,915,000	87,973,000
Shares Outstanding	137,595	137,654

Recent Dividends:

1. Tohokushinsha Film Corporation (Japan) common.
No dividends paid.

Annual Dividends:

1. Tohokushinsha Film Corporation (Japan) common.
No dividends paid.

TOKAI HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	231,513,000
Other Revenue	…	…	0
Revenue	244,838,000	243,482,000	231,513,000
Direct Expenses	148,208,000	149,742,000	141,561,000
Gross Profit	96,630,000	93,740,000	89,952,000
SG&A	77,930,000	76,898,000	74,440,000
Other OpEx	0	0	0
Indirect Expenses	77,930,000	76,898,000	74,440,000
Total Operating Expenses	226,138,000	226,640,000	216,001,000
Operating Income	18,700,000	16,842,000	15,512,000
Non-Op Net Interest Income	(518,000)	(399,000)	(294,000)
Other Non-Op	(1,786,000)	(1,524,000)	(1,385,000)
Non-Op Income	(2,304,000)	(1,923,000)	(1,679,000)
EBT Continuing	16,396,000	14,919,000	13,833,000
Taxation (current)	5,666,000	5,475,000	5,219,000
Taxation (deferred)	(182,000)	116,000	(8,000)
Taxation	5,484,000	5,591,000	5,211,000
EAT Continuing	10,912,000	9,328,000	8,622,000
Min Ints	(162,000)	(110,000)	(141,000)
Net Income	10,749,000	9,216,000	8,481,000
Dividends Per Share	36	34	33
EPS - Basic - Cont	82.53	70.55	64.94
EPS - Primary	82.53	70.55	64.94
EPS -Diluted - Cont	82.47	70.53	64.93
EPS - Diluted	82.47	70.53	64.93
Shares (primary)	130,239	130,636	130,608
Shares (diluted)	130,338	130,668	130,630

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,406,000	5,636,000
Cash, Equivs & STI	5,406,000	5,636,000
Receivables	32,171,000	32,764,000
Raw Materials	1,818,000	1,569,000
WIP	774,000	1,030,000
Inventories - Other	5,644,000	4,906,000
Inventories	8,236,000	7,505,000
Other Current Assets	9,532,000	9,050,000
Current Assets	55,345,000	54,955,000
Net PPE	115,897,000	114,655,000
Intangibles Excl Goodwill	13,235,000	12,954,000
Intangibles	13,235,000	12,954,000
Other LT Assets	35,107,000	28,547,000
LT Assets	164,239,000	156,156,000
Total Assets	219,586,000	211,114,000
Accounts Payable	15,234,000	17,757,000
Accounts Payable & Accrued Expenses	15,234,000	17,757,000
Current Debt	17,202,000	13,996,000
Current Capital Lease Obligations	5,180,000	5,018,000
Current Debt and Capital Leases	22,382,000	19,014,000
Other Current Liabilities	23,648,000	24,811,000
Current Liabilities	61,264,000	61,582,000
Long-Term Obligations	30,645,000	32,124,000
Deferred LT Liability Charges	2,439,000	…
Pensions & OPEB	1,761,000	1,661,000
Other LT Liabilities	19,013,000	19,891,000
Minorities (BS)	2,540,000	2,386,000
LT Liabilities	53,858,000	53,676,000
Total Liabilities	117,663,000	117,645,000
Net Assets	101,923,000	93,469,000
Common Share Capital	14,000,000	14,000,000
Share Premium	25,584,000	25,575,000
Retained Earnings	53,840,000	47,554,000
Treasury Stock	4,491,000	2,554,000
Other Equity	12,989,000	8,894,000
Shareholders' Equity	101,922,000	93,469,000
Total Liabilities & Stockholders' Equity	219,586,000	211,114,000
Net Current Assets	(5,919,000)	(6,627,000)
Total Assets Less Current Liabilities	158,322,000	149,532,000
Shares Outstanding	128,896	130,640

Recent Dividends:

1. TOKAI Holdings Corp common.

No dividends paid.

Annual Dividends:

1. TOKAI Holdings Corp common.

No dividends paid.

TOKAI LEASE CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	17,175,795
Other Revenue	…	…	0
Revenue	18,856,477	18,397,791	17,175,795
Direct Expenses	15,112,488	14,446,553	13,875,064
Gross Profit	3,743,989	3,951,238	3,300,731
SG&A	2,541,571	2,439,751	2,301,877
Other OpEx	0	0	0
Indirect Expenses	2,541,571	2,439,751	2,301,877
Total Operating Expenses	17,654,059	16,886,304	16,176,941
Operating Income	1,202,418	1,511,487	998,854
Non-Op Net Interest Income	(216,384)	(109,055)	(43,389)
Other Non-Op	133,980	167,035	72,065
Non-Op Income	(82,404)	57,980	28,676
EBT Continuing	1,120,014	1,569,467	1,027,530
Taxation (current)	373,338	461,809	451,389
Taxation (deferred)	18,713	31,812	(108,116)
Taxation	392,051	493,621	343,273
EAT Continuing	727,963	1,075,846	684,257
Min Ints	(4,742)	(6,234)	(8,933)
Net Income	723,221	1,069,610	675,325
Dividends Per Share	120	120	60
EPS - Basic - Cont	208.88	309.40	195.63
EPS - Primary	208.88	309.40	195.63
EPS -Diluted - Cont	208.88	309.40	195.63
EPS - Diluted	208.88	309.40	195.63
Shares (primary)	3,462	3,457	3,452
Shares (diluted)	3,462	3,457	3,452

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,565,436	2,545,273
Cash, Equivs & STI	3,565,436	2,545,273
Receivables	11,299,870	10,443,430
Raw Materials	438,638	446,279
WIP	706,895	711,954
Inventories - Other	303,178	286,606
Inventories	1,448,711	1,444,839
Other Current Assets	791,397	646,441
Current Assets	17,105,414	15,079,983
Net PPE	20,803,972	20,420,441
Intangibles Excl Goodwill	220,775	220,934
Intangibles	220,775	220,934
Other LT Assets	1,283,454	938,020
LT Assets	22,308,201	21,579,395
Total Assets	39,413,615	36,659,378
Accounts Payable	2,553,243	3,374,083
Accounts Payable & Accrued Expenses	2,553,243	3,374,083
Current Debt	7,117,628	5,098,724
Current Capital Lease Obligations	53,620	53,441
Current Debt and Capital Leases	7,171,248	5,152,165
Other Current Liabilities	1,429,745	1,624,483
Current Liabilities	11,154,236	10,150,731
Long-Term Obligations	10,004,798	8,797,585
Deferred LT Liability Charges	229,345	121,358
Pensions & OPEB	32,400	29,000
Other LT Liabilities	324,371	480,802
Minorities (BS)	166,625	164,197
LT Liabilities	10,590,914	9,428,745
Total Liabilities	21,911,776	19,743,674
Net Assets	17,501,839	16,915,704
Common Share Capital	8,032,668	8,032,668
Share Premium	5,733,514	5,730,402
Retained Earnings	2,848,663	2,540,756
Treasury Stock	48,239	57,151
Other Equity	935,233	669,029
Shareholders' Equity	17,501,839	16,915,704
Total Liabilities & Stockholders' Equity	39,413,615	36,659,378
Net Current Assets	5,951,178	4,929,252
Total Assets Less Current Liabilities	28,259,379	26,508,647
Shares Outstanding	3,464	3,458

Recent Dividends:

1. Tokai Lease Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tokai Lease Co Ltd common.

No dividends paid.

TOKAI SENKO K.K. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,215,412
Other Revenue	…	…	0
Revenue	13,783,753	14,347,362	13,215,412
Direct Expenses	11,939,915	12,217,928	11,570,255
Gross Profit	1,843,838	2,129,434	1,645,157
SG&A	1,680,132	1,709,721	1,602,198
Other OpEx	0	0	0
Indirect Expenses	1,680,132	1,709,721	1,602,198
Total Operating Expenses	13,620,047	13,927,649	13,172,453
Operating Income	163,706	419,713	42,959
Non-Op Net Interest Income	13,517	12,908	1,153
Non-Op For Curr Gains	32,268	70,563	9,205
Other Non-Op	299,996	217,135	282,527
Non-Op Income	345,781	300,606	292,885
EBT Continuing	509,487	720,319	335,844
Taxation (current)	172,045	198,396	106,958
Taxation (deferred)	(18,717)	13,568	48,347
Taxation	153,328	211,964	155,305
EAT Continuing	356,159	508,355	180,539
Min Ints	(154,110)	(196,637)	(50,730)
Net Income	202,047	311,712	129,806
Dividends Per Share	25	25	20
EPS - Basic - Cont	64.01	98.75	41.11
EPS - Primary	64.01	98.75	41.11
EPS -Diluted - Cont	64.01	98.75	41.11
EPS - Diluted	64.01	98.75	41.11
Shares (primary)	3,156	3,157	3,156
Shares (diluted)	3,156	3,157	3,156

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,999,932	3,068,387
Cash, Equivs & STI	2,999,932	3,068,387
Receivables	2,091,439	2,577,342
Raw Materials	487,049	546,841
WIP	404,770	415,619
Inventories - Other	249,575	267,382
Inventories	1,141,394	1,229,842
Other Current Assets	141,772	233,542
Current Assets	6,374,537	7,109,113
Net PPE	4,534,348	4,659,387
Intangibles Excl Goodwill	67,139	75,381
Intangibles	67,139	75,381
Other LT Assets	3,940,177	3,048,204
LT Assets	8,541,664	7,782,972
Total Assets	14,916,202	14,892,085
Accounts Payable	541,302	720,594
Accrued Exps	580,857	650,742
Accounts Payable & Accrued Expenses	1,122,159	1,371,336
Current Debt	690,000	870,000
Current Capital Lease Obligations	5,464	11,612

Current Debt and Capital Leases	695,464	881,612
Other Current Liabilities	1,094,250	1,450,052
Current Liabilities	2,911,873	3,703,000
Long-Term Obligations	1,145,000	1,225,000
Deferred LT Liability Charges	909,289	629,599
Pensions & OPEB	446,500	546,234
Other LT Liabilities	199,981	199,912
Minorities (BS)	1,414,252	1,422,509
LT Liabilities	2,700,770	2,600,745
Total Liabilities	7,026,896	7,726,254
Net Assets	7,889,306	7,165,831
Common Share Capital	4,300,000	4,300,000
Share Premium	1,400,120	1,400,120
Retained Earnings	1,812,146	1,689,010
Treasury Stock	702,939	702,546
Other Equity	1,079,979	479,246
Shareholders' Equity	7,889,306	7,165,830
Total Liabilities & Stockholders' Equity	14,916,202	14,892,085
Net Current Assets	3,462,664	3,406,113
Total Assets Less Current Liabilities	12,004,329	11,189,085
Shares Outstanding	3,156	3,156

Recent Dividends:
1. Tokai Senko K.K. (Japan) common.
No dividends paid.
Annual Dividends:
1. Tokai Senko K.K. (Japan) common.
No dividends paid.

TOKUSHU TOKAI PAPER CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	95,413,000	94,800,000	86,517,000
Direct Expenses	81,744,000	82,097,000	76,150,000
Gross Profit	13,669,000	12,703,000	10,367,000
SG&A	9,372,000	8,774,000	8,069,000
Other OpEx	0	0	0
Indirect Expenses	9,372,000	8,774,000	8,069,000
Total Operating Expenses	91,116,000	90,871,000	84,219,000
Operating Income	4,297,000	3,929,000	2,298,000
Non-Op Net Interest Income	(277,000)	(195,000)	(150,000)
Other Non-Op	2,205,000	1,749,000	3,762,000
Non-Op Income	1,928,000	1,554,000	3,612,000
EBT Continuing	6,225,000	5,483,000	5,910,000
Taxation (current)	1,586,000	1,724,000	1,168,000
Taxation (deferred)	90,000	(171,000)	(98,000)
Taxation	1,676,000	1,553,000	1,070,000
EAT Continuing	4,549,000	3,930,000	4,840,000
Min Ints	(180,000)	(320,000)	(248,000)
Net Income	4,368,000	3,607,000	4,590,000
Dividends Per Share	53.67	120	120
EPS - Basic - Cont	125.01	307.52	387.95
EPS - Primary	125.01	307.52	387.95
EPS -Diluted - Cont	124.49	306.38	386.53
EPS - Diluted	124.49	306.38	386.53
Shares (primary)	34,942	11,729	11,832
Shares (diluted)	35,087	11,773	11,875

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,806,000	11,381,000
Cash, Equivs & STI	7,806,000	11,381,000
Receivables	25,200,000	26,688,000
Raw Materials	7,678,000	7,461,000
WIP	2,148,000	1,888,000
Inventories - Other	6,696,000	5,527,000
Inventories	16,522,000	14,876,000
Other Current Assets	1,455,000	1,452,000
Current Assets	50,983,000	54,397,000
Net PPE	66,327,000	64,445,000
Intangibles Excl Goodwill	3,359,000	3,754,000
Intangibles	3,359,000	3,754,000
Other LT Assets	20,640,000	16,840,000
LT Assets	90,326,000	85,039,000
Total Assets	141,310,000	139,436,000
Accounts Payable	8,581,000	9,388,000
Accounts Payable & Accrued Expenses	8,581,000	9,388,000
Current Debt	14,379,000	14,625,000
Current Debt and Capital Leases	14,379,000	14,625,000
Other Current Liabilities	10,440,000	10,770,000
Current Liabilities	33,400,000	34,783,000
Long-Term Obligations	12,108,000	14,546,000
Deferred LT Liability Charges	1,716,000	454,000
Pensions & OPEB	1,156,000	1,094,000
Other LT Liabilities	2,828,000	2,725,000
Minorities (BS)	6,641,000	7,150,000
LT Liabilities	17,808,000	18,819,000
Total Liabilities	57,849,000	60,752,000
Net Assets	83,461,000	78,684,000
Common Share Capital	11,485,000	11,485,000
Share Premium	3,977,000	4,487,000
Retained Earnings	67,129,000	64,213,000
Treasury Stock	4,834,000	4,723,000
Other Equity	5,704,000	3,222,000
Shareholders' Equity	83,461,000	78,684,000
Total Liabilities & Stockholders' Equity	141,310,000	139,436,000
Net Current Assets	17,583,000	19,614,000
Total Assets Less Current Liabilities	107,910,000	104,653,000
Shares Outstanding	34,848	11,616

Recent Dividends:
1. Tokushu Tokai Paper Co Ltd common.
No dividends paid.
Annual Dividends:
1. Tokushu Tokai Paper Co Ltd common.
No dividends paid.

TOKUYAMA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	341,990,000
Other Revenue	…	…	0
Revenue	349,476,000	343,073,000	341,990,000
Direct Expenses	224,530,000	234,929,000	242,470,000
Gross Profit	124,946,000	108,144,000	99,520,000
SG&A	87,928,000	78,175,000	73,882,000
Other OpEx	0	0	0
Indirect Expenses	87,928,000	78,175,000	73,882,000
Total Operating Expenses	312,458,000	313,104,000	316,352,000
Operating Income	37,018,000	29,969,000	25,638,000
Non-Op Net Interest Income	(1,062,000)	(651,000)	(1,099,000)
Non-Op For Curr Gains	…	…	679,000
Other Non-Op	507,000	2,000,000	640,000
Non-Op Income	(555,000)	1,349,000	220,000
EBT Continuing	36,463,000	31,318,000	25,858,000
Taxation (current)	5,570,000	4,337,000	4,741,000
Taxation (deferred)	8,355,000	3,699,000	3,703,000
Taxation	13,925,000	8,036,000	8,444,000
EAT Continuing	22,538,000	23,282,000	17,414,000
Min Ints	(330,000)	109,000	340,000
Net Income	22,205,000	23,388,000	17,751,000
Dividends Per Share	55.12	47.66	34.09
EPS - Basic - Cont	308.64	325.08	246.72
EPS - Primary	308.64	325.08	246.72
EPS -Diluted - Cont	308.64	325.08	246.72
EPS - Diluted	308.64	325.08	246.72
Shares (primary)	71,946	71,945	71,950
Shares (diluted)	71,946	71,945	71,950

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	47,193,000	75,544,000
Short Term Investments	2,000	10,000
Cash, Equivs & STI	47,195,000	75,554,000
Receivables	82,670,000	81,464,000
Raw Materials	25,120,000	25,951,000
WIP	22,934,000	21,028,000
Inventories - Other	26,298,000	22,673,000
Inventories	74,352,000	69,652,000
Other Current Assets	7,853,000	7,960,000
Current Assets	212,070,000	234,630,000
Net PPE	190,284,000	172,291,000
Intangibles Excl Goodwill	63,222,000	4,210,000
Intangibles	63,222,000	4,210,000
Other LT Assets	91,856,000	65,076,000
LT Assets	345,362,000	241,577,000
Total Assets	557,432,000	476,207,000
Accounts Payable	42,324,000	45,742,000
Accounts Payable & Accrued Expenses	42,324,000	45,742,000
Current Debt	37,496,000	9,474,000
Current Capital Lease Obligations	1,657,000	1,377,000
Current Debt and Capital Leases	39,153,000	10,851,000
Other Current Liabilities	40,016,000	34,745,000
Current Liabilities	121,493,000	91,338,000
Long-Term Obligations	117,449,000	94,644,000
Deferred LT Liability Charges	1,395,000	330,000
Pensions & OPEB	2,216,000	1,976,000
Other LT Liabilities	17,066,000	14,061,000
Minorities (BS)	14,725,000	12,295,000
LT Liabilities	138,126,000	111,011,000
Total Liabilities	274,345,000	214,644,000
Net Assets	283,087,000	261,563,000
Common Share Capital	10,000,000	10,000,000
Share Premium	22,759,000	22,777,000
Retained Earnings	228,232,000	213,953,000
Treasury Stock	427,000	428,000
Other Equity	22,522,000	15,261,000
Shareholders' Equity	283,086,000	261,563,000
Total Liabilities & Stockholders' Equity	557,432,000	476,207,000
Net Current Assets	90,577,000	143,292,000
Total Assets Less Current Liabilities	435,939,000	384,869,000
Shares Outstanding	71,945	71,944

Recent Dividends:
1. Tokuyama Corp chass A share.
No dividends paid.
2. Tokuyama Corp common.
No dividends paid.
3. Tokuyama Corp American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Tokuyama Corp chass A share.
No dividends paid.
2. Tokuyama Corp common.
No dividends paid.
3. Tokuyama Corp American Depositary Receipt.
No dividends paid.

TOKYO CENTURY CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	1,457,670,000	1,368,635,000	1,346,113,000
Direct Expenses	1,129,417,000	1,088,408,000	1,092,925,000
Gross Profit	328,253,000	280,227,000	253,188,000
SG&A	179,946,000	163,166,000	148,961,000
Other OpEx	0	0	0
Indirect Expenses	179,946,000	163,166,000	148,961,000
Total Operating Expenses	1,309,363,000	1,251,574,000	1,241,886,000
Operating Income	148,307,000	117,061,000	104,227,000
Non-Op Net Interest Income	(9,496,000)	(8,654,000)	(7,257,000)
Non-Op For Curr Gains	(677,000)	2,366,000	615,000
Other Non-Op	17,771,000	34,638,000	20,416,000
Non-Op Income	7,598,000	28,350,000	13,774,000
EBT Continuing	155,905,000	145,411,000	118,001,000
Taxation (current)	32,255,000	28,896,000	25,411,000
Taxation (deferred)	5,389,000	21,745,000	10,065,000

Taxation	37,644,000	50,641,000	35,476,000
EAT Continuing	118,261,000	94,770,000	82,525,000
Min Ints	(6,960,000)	(9,492,000)	(10,386,000)
Net Income	111,299,000	85,279,000	72,136,000
Dividends Per Share	80	62	52
EPS - Basic - Cont	227.82	174.51	147.32
EPS - Primary	227.82	174.51	147.32
EPS -Diluted - Cont	227.06	173.77	146.75
EPS - Diluted	227.06	173.77	146.75
Shares (primary)	488,544	488,676	489,654
Shares (diluted)	490,174	490,758	491,558

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	221,478,000	177,364,000
Short Term Investments	2,017,072,000	1,909,595,000
Cash, Equivs & STI	2,238,550,000	2,086,959,000
Receivables	622,443,000	665,470,000
Inventories	41,670,000	33,983,000
Other Current Assets	315,292,000	289,647,000
Current Assets	3,217,955,000	3,076,059,000
Net PPE	3,143,626,000	3,099,230,000
Intangibles Excl Goodwill	92,979,000	124,948,000
Intangibles	92,979,000	124,948,000
Other LT Assets	758,931,000	560,778,000
LT Assets	3,995,536,000	3,784,956,000
Total Assets	7,214,810,000	6,862,861,000
Accounts Payable	223,956,000	226,580,000
Accounts Payable & Accrued Expenses	223,956,000	226,580,000
Current Debt	1,921,399,000	1,437,727,000
Current Capital Lease Obligations	11,610,000	10,192,000
Current Debt and Capital Leases	1,933,009,000	1,447,919,000
Other Current Liabilities	236,149,000	206,563,000
Current Liabilities	2,393,114,000	1,881,062,000
Long-Term Obligations	3,197,133,000	3,460,382,000
Deferred LT Liability Charges	100,241,000	72,483,000
Pensions & OPEB	9,868,000	11,674,000
Other LT Liabilities	261,861,000	260,370,000
Minorities (BS)	130,314,000	144,734,000
LT Liabilities	3,569,103,000	3,804,909,000
Total Liabilities	6,092,531,000	5,830,705,000
Net Assets	1,122,279,000	1,032,156,000
Common Share Capital	81,129,000	81,129,000
Share Premium	56,547,000	56,247,000
Retained Earnings	665,085,000	582,759,000
Treasury Stock	3,893,000	4,625,000
Other Equity	323,411,000	316,645,000
Shareholders' Equity	1,122,279,000	1,032,155,000
Total Liabilities & Stockholders' Equity	7,214,810,000	6,862,861,000
Net Current Assets	824,841,000	1,194,997,000
Total Assets Less Current Liabilities	4,821,696,000	4,981,799,000
Shares Outstanding	488,762	487,886

Recent Dividends:

1. Tokyo Century Corp common.

No dividends paid.

After 4-for-1 split: No dividends paid.

Annual Dividends:

1. Tokyo Century Corp common.

No dividends paid.

After 4-for-1 split: No dividends paid.

TOKYO COSMOS ELECTRIC CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	10,434,769
Other Revenue	…	…	0
Revenue	9,601,030	10,506,474	10,434,769
Direct Expenses	7,315,359	7,583,840	7,682,297
Gross Profit	2,285,671	2,922,634	2,752,472
SG&A	1,828,310	1,882,185	1,491,081
Other OpEx	0	0	0
Indirect Expenses	1,828,310	1,882,185	1,491,081
Total Operating Expenses	9,143,669	9,466,025	9,173,378
Operating Income	457,361	1,040,449	1,261,391
Non-Op Net Interest Income	(13,693)	(18,530)	(26,852)
Non-Op For Curr Gains	1,351	(33,441)	157,129
Other Non-Op	(300,485)	38,880	(1,791)
Non-Op Income	(312,827)	(13,091)	128,486
EBT Continuing	144,534	1,027,358	1,389,877
Taxation (current)	150,791	289,675	358,031
Taxation (deferred)	(34,365)	28,672	69,599
Taxation	116,426	318,347	427,630
EAT Continuing	28,108	709,011	962,247
Net Income	28,107	709,009	962,246
Dividends Per Share	40	175	145
EPS - Basic - Cont	4.16	524.71	706.68
EPS - Primary	4.16	524.71	706.68
EPS -Diluted - Cont	4.16	524.71	706.68
EPS - Diluted	4.16	524.71	706.68
Shares (primary)	6,760	1,351	1,361
Shares (diluted)	6,760	1,351	1,361

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,950,665	3,344,533
Cash, Equivs & STI	2,950,665	3,344,533
Receivables	1,734,198	2,500,139
Raw Materials	1,041,544	927,895
WIP	405,654	348,888
Finished Goods	400,772	522,717
Inventories - Other	0	0
Inventories	1,847,970	1,799,500
Other Current Assets	362,685	194,242
Current Assets	6,895,518	7,838,414
Net PPE	3,637,243	3,398,856
Intangibles Excl Goodwill	48,084	24,366
Intangibles	48,084	24,366
Other LT Assets	939,052	752,949
LT Assets	4,624,379	4,176,171
Total Assets	11,519,898	12,014,585
Accounts Payable	868,290	1,141,861
Accrued Exps	198,723	228,452
Accounts Payable & Accrued Expenses	1,067,013	1,370,313
Current Debt	314,504	436,289
Current Capital Lease Obligations	48,901	91,438
Current Debt and Capital Leases	363,405	527,727
Other Current Liabilities	554,211	661,678
Current Liabilities	1,984,629	2,559,718
Long-Term Obligations	899,364	978,297
Deferred LT Liability Charges	525,439	488,054
Pensions & OPEB	373,498	389,027
Other LT Liabilities	11,422	23,965
LT Liabilities	1,809,723	1,879,343
Total Liabilities	3,794,353	4,439,061
Net Assets	7,725,545	7,575,524
Common Share Capital	1,277,000	1,277,000
Share Premium	…	9,357
Retained Earnings	4,513,752	5,082,853
Treasury Stock	23,555	397,991
Other Equity	1,958,347	1,604,305
Shareholders' Equity	7,725,544	7,575,524
Total Liabilities & Stockholders' Equity	11,519,898	12,014,585
Net Current Assets	4,910,889	5,278,696
Total Assets Less Current Liabilities	9,535,269	9,454,867
Shares Outstanding	6,761	1,352

Recent Dividends:

1. Tokyo Cosmos Electric Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tokyo Cosmos Electric Co Ltd common.

No dividends paid.

TOKYO ELECTRIC POWER COMPANY HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,328,574,000	6,810,391,000	6,918,389,000
Direct Expenses	5,990,883,000	6,575,938,000	6,639,532,000
Gross Profit	337,691,000	234,453,000	278,857,000
Total Operating Expenses	5,990,883,000	6,575,938,000	6,639,532,000
Operating Income	337,691,000	234,453,000	278,857,000
Non-Op Net Interest Income	(87,047,000)	(66,666,000)	(57,050,000)
Other Non-Op	(645,021,000)	30,954,000	80,537,000
Non-Op Income	(732,068,000)	(35,712,000)	23,487,000
EBT Continuing	(394,377,000)	198,741,000	302,344,000
Taxation (current)	59,697,000	35,809,000	34,938,000
Taxation (deferred)	587,000	1,084,000	(2,200,000)
Taxation	60,284,000	36,893,000	32,738,000
EAT Continuing	(454,661,000)	161,848,000	269,606,000
Min Ints	398,000	(568,000)	(1,757,000)
Net Income	(454,263,000)	161,278,000	267,850,000
EPS - Basic - Cont	(283.51)	100.67	167.18
EPS - Primary	(283.51)	100.67	167.18
EPS -Diluted - Cont	(283.51)	32.68	54.27
EPS - Diluted	(283.51)	32.68	54.27
Shares (primary)	1,602,276	1,602,090	1,602,130
Shares (diluted)	1,602,276	4,935,067	4,935,463

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	937,227,000	936,335,000
Cash, Equivs & STI	937,227,000	936,335,000
Receivables	580,231,000	649,118,000
Inventories	160,464,000	138,926,000
Other Current Assets	671,874,000	739,220,000
Current Assets	2,349,796,000	2,463,599,000
Net PPE	8,709,356,000	8,274,334,000
Other LT Assets	4,516,449,000	4,249,060,000
LT Assets	13,225,805,000	12,523,394,000
Total Assets	15,575,602,000	14,986,993,000
Accounts Payable	409,986,000	485,008,000
Accrued Exps	99,611,000	104,698,000
Accounts Payable & Accrued Expenses	509,597,000	589,706,000
Current Debt	3,191,147,000	3,238,968,000
Current Debt and Capital Leases	3,191,147,000	3,238,968,000
Other Current Liabilities	983,421,000	912,810,000
Current Liabilities	4,684,165,000	4,741,484,000
Long-Term Obligations	3,420,928,000	3,300,398,000
Pensions & OPEB	251,642,000	273,525,000
Other LT Liabilities	3,800,515,000	2,885,455,000
Minorities (BS)	28,706,000	26,900,000
LT Liabilities	7,473,085,000	6,459,378,000
Total Liabilities	12,185,957,000	11,227,762,000
Net Assets	3,389,645,000	3,759,231,000
Share Premium	756,566,000	756,316,000
Retained Earnings	815,922,000	1,270,136,000
Treasury Stock	8,190,000	8,538,000
Other Equity	1,825,347,000	1,741,316,000
Shareholders' Equity	3,389,645,000	3,759,230,000
Total Liabilities & Stockholders' Equity	15,575,602,000	14,986,993,000
Net Current Assets	(2,334,369,000)	(2,277,885,000)
Total Assets Less Current Liabilities	10,891,437,000	10,245,509,000
Shares Outstanding	1,602,702	1,602,076

Recent Dividends:

1. Tokyo Electric Power Company Holdings Inc common.

ExDate	Amt	Declared	Record	Payable
	0.00			07/15/2023

2. Tokyo Electric Power Company Holdings Inc preferred class B.

No dividends paid.

3. Tokyo Electric Power Company Holdings Inc American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable

0.00 07/15/2023

4. Tokyo Electric Power Company Holdings Inc preferred class A.
No dividends paid.
Annual Dividends:
1. Tokyo Electric Power Company Holdings Inc common.

2023.....0.00
2. Tokyo Electric Power Company Holdings Inc preferred class B.
No dividends paid.
3. Tokyo Electric Power Company Holdings Inc American Depositary Receipt.

2023.....0.00
4. Tokyo Electric Power Company Holdings Inc preferred class A.
No dividends paid.

TOKYO ELECTRON, LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,830,527,000
Other Revenue	...	...	0
Revenue	2,443,533,000	2,431,568,000	1,830,527,000
Direct Expenses	1,335,652,000	1,285,280,000	1,000,257,000
Gross Profit	1,107,881,000	1,146,288,000	830,270,000
SG&A	482,944,000	448,967,000	374,006,000
Other OpEx	0	0	0
Indirect Expenses	482,944,000	448,967,000	374,006,000
Total Operating Expenses	1,818,596,000	1,734,247,000	1,374,263,000
Operating Income	624,937,000	697,321,000	456,264,000
Non-Op Net Interest Income	1,992,000	2,193,000	2,567,000
Non-Op For Curr Gains	(4,553,000)	(929,000)	(4,148,000)
Other Non-Op	125,805,000	7,530,000	18,756,000
Non-Op Income	123,244,000	8,794,000	17,175,000
EBT Continuing	748,181,000	706,115,000	473,439,000
Taxation (current)	176,507,000	172,376,000	124,001,000
Taxation (deferred)	(2,781,000)	(10,395,000)	(14,525,000)
Taxation	173,726,000	161,981,000	109,476,000
EAT Continuing	574,455,000	544,134,000	363,963,000
Net Income	574,454,000	544,134,000	363,964,000
Dividends Per Share	296.02	261.06	288.24
EPS - Basic - Cont	1,254.57	1,182.40	783.75
EPS - Primary	1,254.57	1,182.40	783.75
EPS -Diluted - Cont	1,250.88	1,179.08	781.20
EPS - Diluted	1,250.88	1,179.08	781.20
Shares (primary)	457,889	460,193	464,389
Shares (diluted)	459,240	461,489	465,904

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	451,252,000	416,240,000
Short Term Investments	54,998,000	79,998,000
Cash, Equivs & STI	506,250,000	496,238,000
Receivables	525,709,000	485,466,000
Raw Materials	216,494,000	267,580,000
WIP	210,570,000	190,021,000
Inventories - Other	286,052,000	291,523,000
Inventories	713,116,000	749,124,000
Other Current Assets	90,391,000	69,928,000
Current Assets	1,835,466,000	1,800,756,000
Net PPE	589,335,000	441,706,000
Intangibles Excl Goodwill	37,531,000	35,850,000
Intangibles	37,531,000	35,850,000
Other LT Assets	398,664,000	347,669,000
LT Assets	1,025,530,000	825,225,000
Total Assets	2,860,997,000	2,625,981,000
Accounts Payable	127,844,000	108,036,000
Accounts Payable & Accrued Expenses	127,844,000	108,036,000
Other Current Liabilities	551,398,000	569,889,000
Current Liabilities	679,242,000	677,925,000
Long-Term Obligations	0	0
Pensions & OPEB	55,642,000	56,473,000
Other LT Liabilities	56,116,000	36,373,000
LT Liabilities	111,758,000	92,846,000
Total Liabilities	791,001,000	770,771,000
Net Assets	2,069,996,000	1,855,210,000
Common Share Capital	54,961,000	54,961,000
Share Premium	78,011,000	78,011,000
Retained Earnings	2,083,371,000	1,783,881,000
Treasury Stock	420,660,000	277,658,000
Other Equity	274,313,000	216,014,000
Shareholders' Equity	2,069,996,000	1,855,209,000
Total Liabilities & Stockholders' Equity	2,860,997,000	2,625,981,000
Net Current Assets	1,156,224,000	1,122,831,000
Total Assets Less Current Liabilities	2,181,755,000	1,948,056,000
Shares Outstanding	454,850	458,110

Recent Dividends:
1. Tokyo Electron, Ltd. common.
No dividends paid.
2. Tokyo Electron, Ltd. American Depositary Receipt.
No dividends paid.
Annual Dividends:
1. Tokyo Electron, Ltd. common.
No dividends paid.
2. Tokyo Electron, Ltd. American Depositary Receipt.
No dividends paid.

TOKYO ENERGY & SYSTEMS INC (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	88,467,000
Other Revenue	...	...	0
Revenue	83,083,000	67,722,000	88,467,000
Direct Expenses	70,380,000	58,716,000	77,871,000
Gross Profit	12,703,000	9,006,000	10,596,000
SG&A	7,964,000	6,339,000	6,637,000
Other OpEx	0	0	0
Indirect Expenses	7,964,000	6,339,000	6,637,000
Total Operating Expenses	78,344,000	65,055,000	84,508,000
Operating Income	4,739,000	2,667,000	3,959,000
Non-Op Net Interest Income	(195,000)	(174,000)	(167,000)
Non-Op For Curr Gains	562,000	419,000	297,000
Other Non-Op	2,085,000	1,978,000	1,277,000
Non-Op Income	2,452,000	2,223,000	1,407,000
EBT Continuing	7,191,000	4,890,000	5,366,000
Taxation (current)	3,096,000	554,000	1,685,000
Taxation (deferred)	(193,000)	1,436,000	411,000
Taxation	2,903,000	1,990,000	2,096,000
EAT Continuing	4,288,000	2,900,000	3,270,000
Min Ints	...	...	(310,000)
Net Income	4,288,000	2,900,000	2,960,000
Dividends Per Share	63	52	45
EPS - Basic - Cont	128.96	86.65	86.70
EPS - Primary	128.96	86.65	86.70
EPS -Diluted - Cont	128.96	86.65	86.70
EPS - Diluted	128.96	86.65	86.70
Shares (primary)	33,250	33,470	34,144
Shares (diluted)	33,250	33,470	34,144

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,687,000	7,648,000
Short Term Investments	130,000	120,000
Cash, Equivs & STI	9,817,000	7,768,000
Receivables	50,447,000	43,929,000
Raw Materials	1,520,000	1,090,000
WIP	1,444,000	1,038,000
Inventories - Other	0	0
Inventories	2,964,000	2,128,000
Other Current Assets	3,766,000	4,193,000
Current Assets	66,994,000	58,018,000
Net PPE	26,406,000	27,739,000
Intangibles Excl Goodwill	2,028,000	2,072,000
Intangibles	2,028,000	2,072,000
Other LT Assets	23,867,000	20,252,000
LT Assets	52,301,000	50,063,000
Total Assets	119,329,000	108,081,000
Accounts Payable	9,220,000	7,930,000
Accrued Exps	1,982,000	169,000
Accounts Payable & Accrued Expenses	11,202,000	8,099,000
Current Debt	8,818,000	14,468,000
Current Debt and Capital Leases	8,818,000	14,468,000
Other Current Liabilities	11,073,000	5,780,000
Current Liabilities	31,093,000	28,347,000
Long-Term Obligations	9,315,000	5,134,000
Deferred LT Liability Charges	316,000	139,000
Pensions & OPEB	4,372,000	4,518,000
Other LT Liabilities	1,780,000	1,515,000
LT Liabilities	15,783,000	11,306,000
Total Liabilities	46,877,000	39,654,000
Net Assets	72,452,000	68,427,000
Common Share Capital	2,881,000	2,881,000
Share Premium	3,722,000	3,741,000
Retained Earnings	61,365,000	60,406,000
Treasury Stock	79,000	1,287,000
Other Equity	4,563,000	2,686,000
Shareholders' Equity	72,452,000	68,427,000
Total Liabilities & Stockholders' Equity	119,329,000	108,081,000
Net Current Assets	35,901,000	29,671,000
Total Assets Less Current Liabilities	88,236,000	79,734,000
Shares Outstanding	33,135	33,309

Recent Dividends:
1. Tokyo Energy & Systems Inc (Japan) common.
No dividends paid.
Annual Dividends:
1. Tokyo Energy & Systems Inc (Japan) common.
No dividends paid.

TOKYO GAS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	2,834,749,000	2,636,809,000	2,664,518,000
Direct Expenses	2,327,493,000	2,230,573,000	2,189,255,000
Gross Profit	507,256,000	406,236,000	475,263,000
SG&A	309,578,000	273,144,000	254,954,000
Other OpEx	0	0	0
Indirect Expenses	309,578,000	273,144,000	254,954,000
Total Operating Expenses	2,637,071,000	2,503,717,000	2,444,209,000
Operating Income	197,678,000	133,092,000	220,309,000
Non-Op Net Interest Income	(13,492,000)	(23,466,000)	(10,780,000)
Non-Op For Curr Gains	3,735,000	...	13,341,000
Other Non-Op	101,188,000	(3,410,000)	29,221,000
Non-Op Income	91,431,000	(26,876,000)	31,782,000
EBT Continuing	289,109,000	106,216,000	252,091,000
Taxation (current)	53,759,000	28,395,000	78,475,000
Taxation (deferred)	5,752,000	5,152,000	3,470,000
Taxation	59,511,000	33,547,000	81,945,000
EAT Continuing	229,598,000	72,669,000	170,146,000
Min Ints	(2,739,000)	1,525,000	(207,000)
Net Income	226,857,000	74,194,000	169,936,000
Dividends Per Share	47.64	36.90	32.14
EPS - Basic - Cont	654.76	192.22	411.88
EPS - Primary	654.76	192.22	411.88
EPS -Diluted - Cont	654.76	192.22	411.88
EPS - Diluted	654.76	192.22	411.88
Shares (primary)	346,475	385,993	412,585
Shares (diluted)	346,475	385,993	412,585

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	187,102,000	244,388,000
Short Term Investments	18,362,000	18,265,000
Cash, Equivs & STI	205,464,000	262,653,000
Receivables	422,749,000	440,265,000
Raw Materials	91,751,000	79,990,000
WIP	28,467,000	19,625,000

Inventories - Other	38,008,000	39,006,000
Inventories	158,226,000	138,621,000
Other Current Assets	248,350,000	205,591,000
Current Assets	1,034,789,000	1,047,130,000
Net PPE	1,422,919,000	1,453,739,000
Intangibles Excl Goodwill	740,292,000	758,985,000
Intangibles	740,292,000	758,985,000
Other LT Assets	694,267,000	595,239,000
LT Assets	2,857,478,000	2,807,963,000
Total Assets	3,892,268,000	3,855,093,000
Accounts Payable	105,153,000	102,577,000
Accounts Payable & Accrued Expenses	105,153,000	102,577,000
Current Debt	74,194,000	78,814,000
Current Debt and Capital Leases	74,194,000	78,814,000
Other Current Liabilities	523,878,000	428,823,000
Current Liabilities	703,225,000	610,214,000
Long-Term Obligations	1,135,475,000	1,229,193,000
Deferred LT Liability Charges	82,007,000	56,715,000
Pensions & OPEB	52,169,000	58,584,000
Other LT Liabilities	122,824,000	98,916,000
Minorities (BS)	79,095,000	76,024,000
LT Liabilities	1,392,475,000	1,443,408,000
Total Liabilities	2,174,795,000	2,129,647,000
Net Assets	1,717,473,000	1,725,446,000
Common Share Capital	141,844,000	141,844,000
Share Premium	4,130,000	4,122,000
Retained Earnings	1,455,063,000	1,343,185,000
Treasury Stock	204,626,000	85,205,000
Other Equity	321,061,000	321,500,000
Shareholders' Equity	1,717,472,000	1,725,446,000
Total Liabilities & Stockholders' Equity	3,892,268,000	3,855,093,000
Net Current Assets	331,564,000	436,916,000
Total Assets Less Current Liabilities	3,189,043,000	3,244,879,000
Shares Outstanding	333,420	369,524

Recent Dividends:

1. Tokyo Gas Co Ltd common.

No dividends paid.

2. Tokyo Gas Co Ltd American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. Tokyo Gas Co Ltd common.

No dividends paid.

2. Tokyo Gas Co Ltd American Depositary Receipt.

No dividends paid.

TOKYO KAIKAN CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	14,883,779
Other Revenue	...	...	0
Revenue	16,259,831	15,273,384	14,883,779
Direct Expenses	13,833,698	13,092,904	12,964,259
Gross Profit	2,426,133	2,180,480	1,919,520
SG&A	988,476	904,993	871,645
Other OpEx	0	0	0
Indirect Expenses	988,476	904,993	871,645
Total Operating Expenses	14,822,174	13,997,897	13,835,904
Operating Income	1,437,657	1,275,487	1,047,875
Non-Op Net Interest Income	(48,013)	(80,810)	(91,409)
Other Non-Op	75,721	51,485	(74,374)
Non-Op Income	27,708	(29,325)	(165,783)
EBT Continuing	1,465,365	1,246,162	882,092
Taxation (current)	271,215	195,278	182,671
Taxation (deferred)	204,622	161,396	(835,941)
Taxation	475,837	356,674	(653,270)
EAT Continuing	989,528	889,488	1,535,362
Net Income	989,527	889,487	1,535,360
Dividends Per Share	45	30	30
EPS - Basic - Cont	299.93	268.30	459.67
EPS - Primary	299.93	268.30	459.67
EPS -Diluted - Cont	299.93	268.30	459.67
EPS - Diluted	299.93	268.30	459.67
Shares (primary)	3,299	3,315	3,340
Shares (diluted)	3,299	3,315	3,340

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,761,541	3,410,697
Short Term Investments	5,600,000	3,300,000
Cash, Equivs & STI	8,361,541	6,710,697
Receivables	689,370	754,285
Raw Materials	154,495	144,661
WIP	6,117	4,119
Finished Goods	16,935	12,213
Inventories - Other	0	0
Inventories	177,547	160,993
Prepayments (ST)	106,642	108,896
Other Current Assets	32,261	30,270
Current Assets	9,367,361	7,765,141
Net PPE	12,733,721	13,389,196
Intangibles Excl Goodwill	6,616	15,273
Intangibles	6,616	15,273
Other LT Assets	8,065,927	6,328,326
LT Assets	20,806,264	19,732,795
Total Assets	30,173,626	27,497,937
Accounts Payable	260,476	243,634
Accrued Exps	583,128	450,501
Accounts Payable & Accrued Expenses	843,604	694,135
Current Debt	430,000	510,000
Current Capital Lease Obligations	222,663	231,245
Current Debt and Capital Leases	652,663	741,245
Other Current Liabilities	1,707,978	1,587,000
Current Liabilities	3,204,245	3,022,380
Long-Term Obligations	11,182,136	11,656,237
Deferred LT Liability Charges	1,481,422	684,599
Pensions & OPEB	610,057	628,744
Other LT Liabilities	564,624	548,483
LT Liabilities	13,838,239	13,518,063
Total Liabilities	17,042,485	16,540,443
Net Assets	13,131,141	10,957,494
Common Share Capital	3,700,011	3,700,011
Share Premium	2,242,367	2,242,367
Retained Earnings	4,241,378	3,352,038
Treasury Stock	596,500	594,201
Other Equity	3,543,884	2,257,278
Shareholders' Equity	13,131,140	10,957,493
Total Liabilities & Stockholders' Equity	30,173,626	27,497,937
Net Current Assets	6,163,116	4,742,761
Total Assets Less Current Liabilities	26,969,381	24,475,557
Shares Outstanding	3,299	3,300

Recent Dividends:

1. Tokyo Kaikan Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tokyo Kaikan Co., Ltd. (Japan) common.

No dividends paid.

TOKYO KEIKI INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	47,166,000
Other Revenue	...	...	0
Revenue	61,186,000	57,650,000	47,166,000
Direct Expenses	43,902,000	41,823,000	34,150,000
Gross Profit	17,284,000	15,827,000	13,016,000
SG&A	11,922,000	10,971,000	10,247,000
Other OpEx	0	0	0
Indirect Expenses	11,922,000	10,971,000	10,247,000
Total Operating Expenses	55,824,000	52,794,000	44,397,000
Operating Income	5,362,000	4,856,000	2,769,000
Non-Op Net Interest Income	(175,000)	(129,000)	(69,000)
Non-Op For Curr Gains	(2,000)	5,000	3,000
Other Non-Op	78,000	141,000	441,000
Non-Op Income	(99,000)	17,000	375,000
EBT Continuing	5,263,000	4,873,000	3,144,000
Taxation (current)	858,000	1,109,000	816,000
Taxation (deferred)	331,000	(105,000)	37,000
Taxation	1,189,000	1,004,000	853,000
EAT Continuing	4,074,000	3,869,000	2,291,000
Min Ints	(68,000)	(73,000)	(14,000)
Net Income	4,005,000	3,797,000	2,277,000
Dividends Per Share	40	35	32.50
EPS - Basic - Cont	243.75	231.15	138.62
EPS - Primary	243.75	231.15	138.62
EPS -Diluted - Cont	243.75	231.15	138.62
EPS - Diluted	243.75	231.15	138.62
Shares (primary)	16,432	16,428	16,422
Shares (diluted)	16,432	16,428	16,422

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,022,000	7,597,000
Cash, Equivs & STI	4,022,000	7,597,000
Receivables	25,229,000	23,271,000
Raw Materials	9,133,000	9,321,000
WIP	15,508,000	12,090,000
Inventories - Other	2,551,000	2,559,000
Inventories	27,192,000	23,970,000
Other Current Assets	1,135,000	1,352,000
Current Assets	57,578,000	56,190,000
Net PPE	12,950,000	9,709,000
Intangibles Excl Goodwill	425,000	223,000
Intangibles	425,000	223,000
Other LT Assets	13,828,000	10,375,000
LT Assets	27,203,000	20,307,000
Total Assets	84,781,000	76,497,000
Accounts Payable	6,202,000	5,951,000
Accounts Payable & Accrued Expenses	6,202,000	5,951,000
Current Debt	13,495,000	10,417,000
Current Debt and Capital Leases	13,495,000	10,417,000
Other Current Liabilities	7,276,000	7,692,000
Current Liabilities	26,973,000	24,060,000
Long-Term Obligations	8,291,000	9,062,000
Deferred LT Liability Charges	1,658,000	562,000
Pensions & OPEB	659,000	703,000
Other LT Liabilities	1,044,000	1,103,000
Minorities (BS)	635,000	589,000
LT Liabilities	11,652,000	11,430,000
Total Liabilities	39,260,000	36,079,000
Net Assets	45,521,000	40,418,000
Common Share Capital	7,218,000	7,218,000
Share Premium	45,000	32,000
Retained Earnings	33,010,000	29,580,000
Treasury Stock	648,000	649,000
Other Equity	5,895,000	4,237,000
Shareholders' Equity	45,520,000	40,418,000
Total Liabilities & Stockholders' Equity	84,781,000	76,497,000
Net Current Assets	30,605,000	32,130,000
Total Assets Less Current Liabilities	57,808,000	52,437,000
Shares Outstanding	16,433	16,429

Recent Dividends:

1. Tokyo Keiki Inc common.

No dividends paid.

Annual Dividends:

1. Tokyo Keiki Inc common.

No dividends paid.

TOKYO KIKAI SEISAKUSHO, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,456,743	7,401,882	9,315,060
Direct Expenses	6,423,625	5,513,910	7,462,937
Gross Profit	2,033,118	1,887,972	1,852,123
SG&A	1,311,555	1,246,576	1,237,131
Other OpEx	0	0	0

Indirect Expenses	1,311,555	1,246,576	1,237,131
Total Operating Expenses	7,735,180	6,760,486	8,700,068
Operating Income	721,563	641,396	614,992
Non-Op Net Interest Income	17,630	4,238	(112)
Non-Op For Curr Gains	691	(290)	3,903
Other Non-Op	395,932	31,456	(514,667)
Non-Op Income	414,253	35,404	(510,876)
EBT Continuing	1,135,816	676,800	104,116
Taxation (current)	196,995	165,732	144,081
Taxation (deferred)	(170,387)	89,283	(1,059)
Taxation	26,608	255,015	143,022
EAT Continuing	1,109,208	421,785	(38,906)
Min Ints	(51,821)	(76,136)	(44,427)
Net Income	1,057,386	345,647	(83,334)
EPS - Basic - Cont	130.97	42.13	(9.55)
EPS - Primary	130.97	42.13	(9.55)
EPS -Diluted - Cont	130.97	42.13	(9.55)
EPS - Diluted	130.97	42.13	(9.55)
Shares (primary)	8,073	8,204	8,724
Shares (diluted)	8,073	8,204	8,724

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,976,502	7,554,941
Short Term Investments	300,000	...
Cash, Equivs & STI	8,276,502	7,554,941
Receivables	2,258,154	2,123,535
Raw Materials	697,474	748,026
WIP	482,268	536,609
Inventories - Other	0	0
Inventories	1,179,742	1,284,635
Other Current Assets	808,800	446,912
Current Assets	12,523,198	11,410,023
Net PPE	2,915,894	2,697,810
Intangibles Excl Goodwill	50,038	34,902
Intangibles	50,038	34,902
Other LT Assets	530,743	368,310
LT Assets	3,496,675	3,101,022
Total Assets	16,019,874	14,511,045
Accounts Payable	551,207	650,134
Accounts Payable & Accrued Expenses	551,207	650,134
Current Debt	0	3,892
Current Capital Lease Obligations	12,508	10,913
Current Debt and Capital Leases	12,508	14,805
Other Current Liabilities	2,722,376	2,079,946
Current Liabilities	3,286,091	2,744,885
Long-Term Obligations	0	0
Deferred LT Liability Charges	...	3,458
Pensions & OPEB	2,181,836	2,456,228
Other LT Liabilities	32,011	36,193
Minorities (BS)	1,158,566	1,108,724
LT Liabilities	2,213,847	2,495,879
Total Liabilities	6,658,504	6,349,488
Net Assets	9,361,370	8,161,557
Common Share Capital	4,435,000	4,435,000
Share Premium	1,335,508	1,335,514
Retained Earnings	3,591,317	2,533,930
Treasury Stock	340,112	266,596
Other Equity	339,656	123,708
Shareholders' Equity	9,361,369	8,161,556
Total Liabilities & Stockholders' Equity	16,019,874	14,511,045
Net Current Assets	9,237,107	8,665,138
Total Assets Less Current Liabilities	12,733,783	11,766,160
Shares Outstanding	8,073	8,074

Recent Dividends:

1. Tokyo Kikai Seisakusho, Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tokyo Kikai Seisakusho, Ltd. (Japan) common.

No dividends paid.

TOKYO KISEN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,144,203	12,041,210	12,515,986
Direct Expenses	10,972,180	10,583,579	10,190,199
Gross Profit	2,172,023	1,457,631	2,325,787
SG&A	2,065,888	1,969,289	1,957,665
Other OpEx	0	0	0
Indirect Expenses	2,065,888	1,969,289	1,957,665
Total Operating Expenses	13,038,068	12,552,868	12,147,864
Operating Income	106,135	(511,658)	368,122
Non-Op Net Interest Income	(43,518)	(49,787)	(53,946)
Other Non-Op	7,647,928	3,033,432	649,560
Non-Op Income	7,604,410	2,983,645	595,614
EBT Continuing	7,710,545	2,471,987	963,736
Taxation (current)	2,613,636	492,679	132,159
Taxation (deferred)	(40,815)	(117,672)	167,980
Taxation	2,572,821	375,007	300,139
EAT Continuing	5,137,724	2,096,980	663,597
Min Ints	(91,113)	(52,736)	(90,896)
Net Income	5,046,611	2,044,245	572,700
Dividends Per Share	50	50	20
EPS - Basic - Cont	507.08	205.46	57.57
EPS - Primary	507.08	205.46	57.57
EPS -Diluted - Cont	507.08	205.46	57.57
EPS - Diluted	507.08	205.46	57.57
Shares (primary)	9,952	9,950	9,948
Shares (diluted)	9,952	9,950	9,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,806,470	7,891,967
Short Term Investments	30,000	...
Cash, Equivs & STI	12,836,470	7,891,967
Receivables	2,334,948	2,119,368
Supplies	130,609	148,025
Inventories - Other	18,631	19,073
Inventories	149,240	167,098
Other Current Assets	487,132	751,891
Current Assets	15,807,790	10,930,324
Net PPE	12,359,774	13,218,118
Intangibles Excl Goodwill	61,506	54,464
Intangibles	61,506	54,464
Other LT Assets	9,651,649	7,058,889
LT Assets	22,072,929	20,331,471
Total Assets	37,880,720	31,261,795
Accounts Payable	944,067	949,939
Accounts Payable & Accrued Expenses	944,067	949,939
Current Debt	1,462,564	1,480,824
Current Debt and Capital Leases	1,462,564	1,480,824
Other Current Liabilities	3,550,015	924,960
Current Liabilities	5,956,646	3,355,723
Long-Term Obligations	246,184	615,488
Deferred LT Liability Charges	451,597	259,059
Pensions & OPEB	361,024	505,546
Other LT Liabilities	1,520,516	1,730,999
Minorities (BS)	1,118,970	1,038,601
LT Liabilities	2,579,321	3,111,092
Total Liabilities	9,654,938	7,505,416
Net Assets	28,225,782	23,756,379
Common Share Capital	500,500	500,500
Share Premium	...	75,357
Retained Earnings	25,896,783	21,849,958
Treasury Stock	40,885	42,154
Other Equity	1,869,384	1,372,718
Shareholders' Equity	28,225,782	23,756,379
Total Liabilities & Stockholders' Equity	37,880,720	31,261,795
Net Current Assets	9,851,144	7,574,601
Total Assets Less Current Liabilities	31,924,074	27,906,072
Shares Outstanding	9,953	9,951

Recent Dividends:

1. Tokyo Kisen Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Tokyo Kisen Co., Ltd. common.

No dividends paid.

TOKYO PRINTING INK MANUFACTURING CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	43,922,000
Other Revenue	...	...	0
Revenue	49,926,000	46,806,000	43,922,000
Direct Expenses	41,616,000	39,631,000	37,431,000
Gross Profit	8,310,000	7,175,000	6,491,000
SG&A	6,091,000	5,865,000	5,722,000
Other OpEx	0	0	0
Indirect Expenses	6,091,000	5,865,000	5,722,000
Total Operating Expenses	47,707,000	45,496,000	43,153,000
Operating Income	2,219,000	1,310,000	769,000
Non-Op Net Interest Income	(55,000)	(36,000)	(9,000)
Non-Op For Curr Gains	4,000	2,000	127,000
Other Non-Op	410,000	303,000	253,000
Non-Op Income	359,000	269,000	371,000
EBT Continuing	2,578,000	1,579,000	1,140,000
Taxation (current)	744,000	420,000	88,000
Taxation (deferred)	(45,000)	(27,000)	150,000
Taxation	699,000	393,000	238,000
EAT Continuing	1,879,000	1,186,000	902,000
Min Ints	(12,000)	(6,000)	(19,000)
Net Income	1,867,000	1,180,000	881,000
Dividends Per Share	63	190	100
EPS - Basic - Cont	147.44	444.91	335.78
EPS - Primary	147.44	444.91	335.78
EPS -Diluted - Cont	147.44	444.91	335.78
EPS - Diluted	147.44	444.91	335.78
Shares (primary)	12,667	2,653	2,624
Shares (diluted)	12,667	2,653	2,624

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,231,000	3,697,000
Cash, Equivs & STI	4,231,000	3,697,000
Receivables	16,232,000	15,777,000
Raw Materials	3,043,000	2,703,000
WIP	2,093,000	1,892,000
Inventories - Other	5,129,000	4,945,000
Inventories	10,265,000	9,540,000
Other Current Assets	431,000	715,000
Current Assets	31,159,000	29,729,000
Net PPE	12,397,000	12,915,000
Intangibles Excl Goodwill	679,000	801,000
Intangibles	679,000	801,000
Other LT Assets	9,438,000	7,386,000
LT Assets	22,514,000	21,102,000
Total Assets	53,673,000	50,832,000
Accounts Payable	10,051,000	9,800,000
Accrued Exps	1,180,000	1,168,000
Accounts Payable & Accrued Expenses	11,231,000	10,968,000
Current Debt	2,856,000	3,819,000
Current Capital Lease Obligations	60,000	66,000
Current Debt and Capital Leases	2,916,000	3,885,000
Other Current Liabilities	1,805,000	1,504,000
Current Liabilities	15,952,000	16,357,000
Long-Term Obligations	3,195,000	2,912,000
Deferred LT Liability Charges	2,052,000	1,336,000
Pensions & OPEB	98,000	96,000
Other LT Liabilities	268,000	299,000
Minorities (BS)	213,000	200,000
LT Liabilities	5,613,000	4,643,000
Total Liabilities	21,779,000	21,200,000
Net Assets	31,894,000	29,632,000
Common Share Capital	3,246,000	3,246,000
Share Premium	2,537,000	2,537,000
Retained Earnings	23,152,000	21,952,000

Treasury Stock	942,000	387,000
Other Equity	3,900,000	2,283,000
Shareholders' Equity	31,893,000	29,631,000
Total Liabilities & Stockholders' Equity	53,673,000	50,832,000
Net Current Assets	15,207,000	13,372,000
Total Assets Less Current Liabilities	37,721,000	34,475,000
Shares Outstanding	12,495	2,603

Recent Dividends:

1. Tokyo Printing Ink Manufacturing Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Tokyo Printing Ink Manufacturing Co., Ltd. common.

No dividends paid.

TOKYO RADIATOR MFG.CO.,LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	33,401,003
Other Revenue	…	…	0
Revenue	35,382,680	34,060,230	33,401,003
Direct Expenses	30,016,949	29,368,105	28,887,959
Gross Profit	5,365,731	4,692,125	4,513,044
SG&A	3,007,557	2,977,149	3,115,320
Other OpEx	0	0	0
Indirect Expenses	3,007,557	2,977,149	3,115,320
Total Operating Expenses	33,024,506	32,345,254	32,003,279
Operating Income	2,358,174	1,714,976	1,397,724
Non-Op Net Interest Income	72,033	72,693	104,358
Non-Op For Curr Gains	(5,780)	1,734	(47,668)
Other Non-Op	(21,072)	(36,774)	289,460
Non-Op Income	45,181	37,653	346,150
EBT Continuing	2,403,355	1,752,629	1,743,874
Taxation (current)	407,867	364,641	276,047
Taxation (deferred)	(125,646)	(65,364)	(344,886)
Taxation	282,221	299,277	(68,839)
EAT Continuing	2,121,134	1,453,352	1,812,713
Min Ints	(82,472)	(30,422)	(131,645)
Net Income	2,038,661	1,422,928	1,681,068
Dividends Per Share	65	45.50	23
EPS - Basic - Cont	214.85	151.12	179.07
EPS - Primary	214.85	151.12	179.07
EPS -Diluted - Cont	214.85	151.12	179.07
EPS - Diluted	214.85	151.12	179.07
Shares (primary)	9,489	9,416	9,388
Shares (diluted)	9,489	9,416	9,388

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,544,833	8,413,749
Cash, Equivs & STI	8,544,833	8,413,749
Receivables	8,978,247	8,785,190
Raw Materials	1,785,674	1,937,245
WIP	467,119	467,540
Inventories - Other	950,297	1,070,357
Inventories	3,203,090	3,475,142
Other Current Assets	567,168	448,025
Current Assets	21,293,338	21,122,106
Net PPE	8,466,783	8,754,467
Intangibles Excl Goodwill	190,808	184,445
Intangibles	190,808	184,445
Other LT Assets	3,488,393	2,857,212
LT Assets	12,145,984	11,796,124
Total Assets	33,439,322	32,918,230
Accounts Payable	3,478,289	5,370,522
Accrued Exps	1,340,375	1,171,653
Accounts Payable & Accrued Expenses	4,818,664	6,542,175
Current Debt	…	339,983
Current Debt and Capital Leases	…	339,983
Other Current Liabilities	1,239,556	805,147
Current Liabilities	6,058,220	7,687,305
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,005,971	995,966
Pensions & OPEB	31,871	24,608
Other LT Liabilities	243,479	259,455
Minorities (BS)	2,034,200	1,990,138
LT Liabilities	1,281,321	1,280,029
Total Liabilities	9,373,742	10,957,473
Net Assets	24,065,580	21,960,757
Common Share Capital	1,317,600	1,317,600
Share Premium	795,208	778,300
Retained Earnings	18,032,220	16,576,348
Treasury Stock	647,675	714,117
Other Equity	4,568,226	4,002,626
Shareholders' Equity	24,065,579	21,960,757
Total Liabilities & Stockholders' Equity	33,439,322	32,918,230
Net Current Assets	15,235,118	13,434,801
Total Assets Less Current Liabilities	27,381,102	25,230,925
Shares Outstanding	9,521	9,434

Recent Dividends:

1. Tokyo Radiator Mfg.Co.,Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Tokyo Radiator Mfg.Co.,Ltd (Japan) common.

No dividends paid.

TOKYO ROPE MFG. CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	64,231,000
Other Revenue	…	…	0
Revenue	64,094,000	62,867,000	64,231,000
Direct Expenses	48,753,000	49,015,000	50,079,000
Gross Profit	15,341,000	13,852,000	14,152,000
SG&A	10,491,000	10,267,000	10,250,000
Other OpEx	0	0	0
Indirect Expenses	10,491,000	10,267,000	10,250,000
Total Operating Expenses	59,244,000	59,282,000	60,329,000
Operating Income	4,850,000	3,585,000	3,902,000
Non-Op Net Interest Income	(361,000)	(231,000)	(181,000)
Non-Op For Curr Gains	(1,000)	(45,000)	408,000
Other Non-Op	(431,000)	528,000	(1,422,000)
Non-Op Income	(793,000)	252,000	(1,195,000)
EBT Continuing	4,057,000	3,837,000	2,707,000
Taxation (current)	751,000	499,000	674,000
Taxation (deferred)	(177,000)	89,000	247,000
Taxation	574,000	588,000	921,000
EAT Continuing	3,483,000	3,249,000	1,786,000
Min Ints	…	…	255,000
Net Income	3,482,000	3,247,000	2,040,000
Dividends Per Share	70	64	40
EPS - Basic - Cont	223.73	205.77	128.10
EPS - Primary	223.73	205.77	128.10
EPS -Diluted - Cont	223.73	205.77	128.10
EPS - Diluted	223.73	205.77	128.10
Shares (primary)	15,563	15,782	15,928
Shares (diluted)	15,563	15,782	15,928

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,074,000	5,972,000
Cash, Equivs & STI	7,074,000	5,972,000
Receivables	16,683,000	15,614,000
Raw Materials	5,232,000	5,311,000
WIP	4,580,000	4,573,000
Inventories - Other	6,842,000	7,781,000
Inventories	16,654,000	17,665,000
Other Current Assets	1,174,000	1,258,000
Current Assets	41,585,000	40,509,000
Net PPE	28,921,000	29,840,000
Intangibles Excl Goodwill	372,000	433,000
Intangibles	372,000	433,000
Other LT Assets	18,192,000	16,586,000
LT Assets	47,485,000	46,859,000
Total Assets	89,071,000	87,369,000
Accounts Payable	8,721,000	9,625,000
Accrued Exps	2,855,000	2,501,000
Accounts Payable & Accrued Expenses	11,576,000	12,126,000
Current Debt	13,531,000	18,426,000
Current Debt and Capital Leases	13,531,000	18,426,000
Other Current Liabilities	4,500,000	4,219,000
Current Liabilities	29,607,000	34,771,000
Long-Term Obligations	9,254,000	5,243,000
Deferred LT Liability Charges	3,954,000	4,034,000
Pensions & OPEB	3,345,000	4,793,000
Other LT Liabilities	1,719,000	1,842,000
LT Liabilities	18,272,000	15,912,000
Total Liabilities	47,880,000	50,683,000
Net Assets	41,191,000	36,686,000
Common Share Capital	1,000,000	1,000,000
Share Premium	1,066,000	1,064,000
Retained Earnings	23,438,000	21,180,000
Treasury Stock	1,211,000	929,000
Other Equity	16,898,000	14,370,000
Shareholders' Equity	41,191,000	36,685,000
Total Liabilities & Stockholders' Equity	89,071,000	87,369,000
Net Current Assets	11,978,000	5,738,000
Total Assets Less Current Liabilities	59,464,000	52,598,000
Shares Outstanding	15,420	15,592

Recent Dividends:

1. Tokyo Rope Mfg. Co., Ltd. (Japan) preferred stock type A.

No dividends paid.

2. Tokyo Rope Mfg. Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tokyo Rope Mfg. Co., Ltd. (Japan) preferred stock type A.

No dividends paid.

2. Tokyo Rope Mfg. Co., Ltd. (Japan) common.

No dividends paid.

TOKYO SEIMITSU CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	134,680,000
Other Revenue	…	…	0
Revenue	166,839,000	150,534,000	134,680,000
Direct Expenses	97,978,000	88,081,000	79,917,000
Gross Profit	68,861,000	62,453,000	54,763,000
SG&A	35,122,000	32,750,000	29,454,000
Other OpEx	0	0	0
Indirect Expenses	35,122,000	32,750,000	29,454,000
Total Operating Expenses	133,100,000	120,831,000	109,371,000
Operating Income	33,739,000	29,703,000	25,309,000
Non-Op Net Interest Income	(151,000)	(138,000)	(60,000)
Non-Op For Curr Gains	646,000	(247,000)	530,000
Other Non-Op	(1,048,000)	4,956,000	1,476,000
Non-Op Income	(553,000)	4,571,000	1,946,000
EBT Continuing	33,186,000	34,274,000	27,255,000
Taxation (current)	8,945,000	9,329,000	7,319,000
Taxation (deferred)	(590,000)	(798,000)	471,000
Taxation	8,355,000	8,531,000	7,790,000
EAT Continuing	24,831,000	25,743,000	19,465,000
Min Ints	(92,000)	(106,000)	(84,000)
Net Income	24,739,000	25,637,000	19,378,000
Dividends Per Share	262	253	192
EPS - Basic - Cont	610.02	633.75	480.49
EPS - Primary	610.02	633.75	480.49
EPS -Diluted - Cont	606.14	628.31	475.42
EPS - Diluted	606.14	628.31	475.42
Shares (primary)	40,554	40,454	40,331
Shares (diluted)	40,814	40,803	40,761

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	53,073,000	54,541,000
Cash, Equivs & STI	53,073,000	54,541,000
Receivables	47,794,000	39,763,000
Raw Materials	24,232,000	26,603,000
WIP	40,373,000	40,053,000
Inventories - Other	3,416,000	2,856,000
Inventories	68,021,000	69,512,000
Other Current Assets	5,719,000	5,525,000
Current Assets	174,607,000	169,341,000
Net PPE	59,946,000	53,975,000
Intangibles Excl Goodwill	3,189,000	3,729,000
Intangibles	3,189,000	3,729,000
Other LT Assets	12,790,000	10,906,000
LT Assets	75,925,000	68,610,000
Total Assets	250,533,000	237,952,000
Accounts Payable	9,085,000	8,301,000
Accrued Exps	3,453,000	19,000
Accounts Payable & Accrued Expenses	12,538,000	8,320,000
Current Debt	6,300,000	6,300,000
Current Capital Lease Obligations	261,000	327,000
Current Debt and Capital Leases	6,561,000	6,627,000
Other Current Liabilities	28,780,000	31,986,000
Current Liabilities	47,879,000	46,933,000
Long-Term Obligations	8,000,000	13,000,000
Pensions & OPEB	846,000	865,000
Other LT Liabilities	891,000	924,000
Minorities (BS)	1,218,000	1,056,000
LT Liabilities	9,737,000	14,789,000
Total Liabilities	58,835,000	62,779,000
Net Assets	191,698,000	175,173,000
Common Share Capital	11,748,000	11,573,000
Share Premium	23,336,000	23,161,000
Retained Earnings	156,094,000	141,546,000
Treasury Stock	8,362,000	8,430,000
Other Equity	8,882,000	7,323,000
Shareholders' Equity	191,698,000	175,173,000
Total Liabilities & Stockholders' Equity	250,533,000	237,952,000
Net Current Assets	126,728,000	122,408,000
Total Assets Less Current Liabilities	202,654,000	191,019,000
Shares Outstanding	40,588	40,465

Recent Dividends:

1. Tokyo Seimitsu Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Tokyo Seimitsu Co., Ltd. common.

No dividends paid.

TOKYO STEEL MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	268,095,000	326,775,000	367,242,000
Direct Expenses	236,022,000	268,751,000	301,930,000
Gross Profit	32,073,000	58,024,000	65,312,000
SG&A	24,841,000	27,917,000	27,245,000
Other OpEx	0	0	0
Indirect Expenses	24,841,000	27,917,000	27,245,000
Total Operating Expenses	260,863,000	296,668,000	329,175,000
Operating Income	7,232,000	30,107,000	38,067,000
Non-Op Net Interest Income	439,000	260,000	127,000
Non-Op For Curr Gains	(154,000)	…	591,000
Other Non-Op	6,583,000	(659,000)	982,000
Non-Op Income	6,868,000	(399,000)	1,700,000
EBT Continuing	14,100,000	29,708,000	39,767,000
Taxation (current)	3,901,000	8,002,000	10,240,000
Taxation (deferred)	(1,361,000)	503,000	1,569,000
Taxation	2,540,000	8,505,000	11,809,000
EAT Continuing	11,560,000	21,203,000	27,958,000
Net Income	11,558,000	21,203,000	27,958,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	112.56	197.96	253.51
EPS - Primary	112.56	197.96	253.51
EPS -Diluted - Cont	112.56	197.96	253.51
EPS - Diluted	112.56	197.96	253.51
Shares (primary)	102,681	107,109	110,285
Shares (diluted)	102,681	107,109	110,285

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	63,470,000	21,111,000
Short Term Investments	10,500,000	75,000,000
Cash, Equivs & STI	73,970,000	96,111,000
Receivables	27,421,000	29,188,000
Raw Materials	16,071,000	15,294,000
Finished Goods	24,933,000	21,605,000
Inventories - Other	0	0
Inventories	41,004,000	36,899,000
Other Current Assets	3,070,000	1,955,000
Current Assets	145,465,000	164,153,000
Net PPE	111,385,000	102,760,000
Intangibles Excl Goodwill	546,000	460,000
Intangibles	546,000	460,000
Other LT Assets	35,599,000	25,600,000
LT Assets	147,530,000	128,820,000
Total Assets	292,995,000	292,973,000
Accounts Payable	33,146,000	37,127,000
Accrued Exps	11,439,000	15,122,000
Accounts Payable & Accrued Expenses	44,585,000	52,249,000
Other Current Liabilities	6,981,000	13,858,000
Current Liabilities	51,566,000	66,107,000
Long-Term Obligations	273,000	39,000
Deferred LT Liability Charges	7,111,000	4,564,000
Pensions & OPEB	6,118,000	6,517,000
Other LT Liabilities	5,837,000	5,827,000
LT Liabilities	19,339,000	16,947,000
Total Liabilities	70,906,000	83,055,000
Net Assets	222,089,000	209,918,000
Common Share Capital	30,894,000	30,894,000
Share Premium	28,846,000	28,844,000
Retained Earnings	154,353,000	147,963,000
Treasury Stock	11,763,000	9,140,000
Other Equity	19,759,000	11,357,000
Shareholders' Equity	222,089,000	209,918,000
Total Liabilities & Stockholders' Equity	292,995,000	292,973,000
Net Current Assets	93,899,000	98,046,000
Total Assets Less Current Liabilities	241,429,000	226,866,000
Shares Outstanding	102,520	104,195

Recent Dividends:

1. Tokyo Steel Manufacturing Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tokyo Steel Manufacturing Co Ltd common.

No dividends paid.

TOKYO TEKKO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	79,617,000
Other Revenue	…	…	0
Revenue	72,540,000	82,593,000	79,617,000
Direct Expenses	52,083,000	59,216,000	61,247,000
Gross Profit	20,457,000	23,377,000	18,370,000
SG&A	8,414,000	8,699,000	7,745,000
Other OpEx	0	0	0
Indirect Expenses	8,414,000	8,699,000	7,745,000
Total Operating Expenses	60,497,000	67,915,000	68,992,000
Operating Income	12,043,000	14,678,000	10,625,000
Non-Op Net Interest Income	(71,000)	(72,000)	(86,000)
Non-Op For Curr Gains	(9,000)	(56,000)	3,000
Other Non-Op	(186,000)	682,000	790,000
Non-Op Income	(266,000)	554,000	707,000
EBT Continuing	11,777,000	15,232,000	11,332,000
Taxation (current)	3,663,000	4,363,000	3,478,000
Taxation (deferred)	39,000	33,000	(11,000)
Taxation	3,702,000	4,396,000	3,467,000
EAT Continuing	8,075,000	10,836,000	7,865,000
Min Ints	2,000	17,000	20,000
Net Income	8,075,000	10,853,000	7,887,000
Dividends Per Share	100.00	375	270
EPS - Basic - Cont	315.59	1,238.77	884.90
EPS - Primary	315.59	1,238.77	884.90
EPS -Diluted - Cont	315.59	1,238.77	884.90
EPS - Diluted	315.59	1,238.77	884.90
Shares (primary)	25,589	8,762	8,913
Shares (diluted)	25,589	8,762	8,913

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,172,000	14,171,000
Cash, Equivs & STI	7,172,000	14,171,000
Receivables	14,462,000	12,301,000
Raw Materials	3,165,000	2,633,000
Inventories - Other	9,818,000	9,995,000
Inventories	12,983,000	12,628,000
Other Current Assets	2,166,000	1,491,000
Current Assets	36,783,000	40,591,000
Net PPE	33,013,000	30,189,000
Intangibles Excl Goodwill	215,000	136,000
Intangibles	215,000	136,000
Other LT Assets	10,437,000	10,330,000
LT Assets	43,665,000	40,655,000
Total Assets	80,449,000	81,247,000
Accounts Payable	3,704,000	3,974,000
Accrued Exps	1,050,000	1,018,000
Accounts Payable & Accrued Expenses	4,754,000	4,992,000
Current Debt	1,231,000	1,792,000
Current Capital Lease Obligations	49,000	37,000
Current Debt and Capital Leases	1,280,000	1,829,000
Other Current Liabilities	4,913,000	8,765,000
Current Liabilities	10,947,000	15,586,000
Long-Term Obligations	3,359,000	3,190,000
Deferred LT Liability Charges	358,000	358,000
Pensions & OPEB	1,845,000	1,936,000
Other LT Liabilities	523,000	462,000
Minorities (BS)	28,000	31,000
LT Liabilities	6,085,000	5,946,000
Total Liabilities	17,061,000	21,564,000
Net Assets	63,388,000	59,683,000
Common Share Capital	5,839,000	5,839,000
Share Premium	1,851,000	1,862,000
Retained Earnings	52,594,000	51,234,000
Treasury Stock	43,000	2,051,000
Other Equity	3,147,000	2,798,000
Shareholders' Equity	63,388,000	59,682,000
Total Liabilities & Stockholders' Equity	80,449,000	81,247,000
Net Current Assets	25,836,000	25,005,000
Total Assets Less Current Liabilities	69,502,000	65,661,000
Shares Outstanding	25,291	8,694

Recent Dividends:

1. Tokyo Tekko Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tokyo Tekko Co Ltd common.

No dividends paid.

TOKYO THEATRES CO., INC. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	17,087,103
Other Revenue	…	…	0
Revenue	20,655,080	18,387,146	17,087,103
Direct Expenses	15,570,733	13,429,200	12,445,243
Gross Profit	5,084,347	4,957,946	4,641,860
SG&A	4,749,857	4,690,409	4,393,136

Other OpEx	0	0	0
Indirect Expenses	4,749,857	4,690,409	4,393,136
Total Operating Expenses	20,320,590	18,119,609	16,838,379
Operating Income	334,490	267,537	248,724
Non-Op Net Interest Income	(88,844)	(63,625)	(47,786)
Other Non-Op	842,095	3,289,352	145,384
Non-Op Income	753,251	3,225,727	97,598
EBT Continuing	1,087,741	3,493,264	346,322
Taxation (current)	264,107	54,276	83,319
Taxation (deferred)	(4,173)	414,947	27,482
Taxation	259,934	469,223	110,801
EAT Continuing	827,807	3,024,041	235,521
Min Ints	6,183	15,678	(2,029)
Net Income	833,991	3,039,717	233,491
Dividends Per Share	20	10	10
EPS - Basic - Cont	121.89	429.04	32.46
EPS - Primary	121.89	429.04	32.46
EPS -Diluted - Cont	121.89	429.04	32.46
EPS - Diluted	121.89	429.04	32.46
Shares (primary)	6,842	7,085	7,194
Shares (diluted)	6,842	7,085	7,194

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,334,783	3,623,702
Cash, Equivs & STI	4,334,783	3,623,702
Receivables	571,050	521,970
Raw Materials	36,805	39,818
Inventories - Other	3,389,315	2,914,694
Inventories	3,426,120	2,954,512
Other Current Assets	652,371	1,779,692
Current Assets	8,984,324	8,879,876
Net PPE	16,215,424	16,017,955
Intangibles Excl Goodwill	35,832	47,079
Intangibles	35,832	47,079
Other LT Assets	4,842,487	3,962,927
LT Assets	21,093,743	20,027,961
Total Assets	30,078,068	28,907,837
Accounts Payable	876,199	978,231
Accounts Payable & Accrued Expenses	876,199	978,231
Current Debt	1,300,873	1,504,472
Current Capital Lease Obligations	150	442
Current Debt and Capital Leases	1,301,023	1,504,914
Other Current Liabilities	1,905,419	1,612,886
Current Liabilities	4,082,641	4,096,031
Long-Term Obligations	4,321,834	4,676,376
Deferred LT Liability Charges	2,631,925	2,349,982
Pensions & OPEB	999,794	959,341
Other LT Liabilities	1,271,883	1,270,678
Minorities (BS)	21,588	27,772
LT Liabilities	9,225,436	9,256,377
Total Liabilities	13,329,666	13,380,180
Net Assets	16,748,402	15,527,657
Common Share Capital	4,552,640	4,552,640
Share Premium	3,735,937	3,736,741
Retained Earnings	6,374,986	5,609,951
Treasury Stock	1,599,515	1,429,344
Other Equity	3,684,353	3,057,668
Shareholders' Equity	16,748,401	15,527,656
Total Liabilities & Stockholders' Equity	30,078,068	28,907,837
Net Current Assets	4,901,683	4,783,845
Total Assets Less Current Liabilities	25,995,427	24,811,806
Shares Outstanding	6,774	6,896

Recent Dividends:

1. Tokyu Theatres Co., Inc. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tokyu Theatres Co., Inc. (Japan) common.

No dividends paid.

TOKYU CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,037,819,000
Other Revenue	...	...	0
Revenue	1,086,179,000	1,054,981,000	1,037,819,000
Direct Expenses	744,710,000	720,550,000	716,161,000
Gross Profit	341,469,000	334,431,000	321,658,000
SG&A	238,275,000	230,944,000	226,753,000
Other OpEx	0	0	0
Indirect Expenses	238,275,000	230,944,000	226,753,000
Total Operating Expenses	982,985,000	951,494,000	942,914,000
Operating Income	103,194,000	103,487,000	94,905,000
Non-Op Net Interest Income	(10,936,000)	(8,507,000)	(7,841,000)
Other Non-Op	16,902,000	12,360,000	7,301,000
Non-Op Income	5,966,000	3,853,000	(540,000)
EBT Continuing	109,160,000	107,340,000	94,365,000
Taxation (current)	25,865,000	23,984,000	27,823,000
Taxation (deferred)	(5,716,000)	788,000	2,607,000
Taxation	20,149,000	24,772,000	30,430,000
EAT Continuing	89,011,000	82,568,000	63,935,000
Min Ints	(1,939,000)	(2,889,000)	(171,000)
Net Income	87,071,000	79,677,000	63,763,000
Dividends Per Share	27.50	21.32	14.51
EPS - Basic - Cont	152.25	134.81	105.84
EPS - Primary	152.25	134.81	105.84
EPS -Diluted - Cont	152.25	134.81	105.84
EPS - Diluted	152.25	134.81	105.84
Shares (primary)	571,916	591,017	602,466
Shares (diluted)	571,916	591,017	602,466

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	83,525,000	62,132,000
Cash, Equivs & STI	83,525,000	62,132,000
Receivables	178,926,000	169,258,000
Raw Materials	11,059,000	10,775,000
WIP	5,556,000	4,539,000
Inventories - Other	225,515,000	160,501,000
Inventories	242,130,000	175,815,000
Other Current Assets	62,096,000	52,296,000
Current Assets	566,677,000	459,501,000
Net PPE	1,856,847,000	1,814,292,000
Intangibles Excl Goodwill	45,550,000	39,255,000
Intangibles	45,550,000	39,255,000
Other LT Assets	453,753,000	385,932,000
LT Assets	2,356,150,000	2,239,479,000
Total Assets	2,922,828,000	2,698,981,000
Accounts Payable	103,377,000	85,392,000
Accounts Payable & Accrued Expenses	103,377,000	85,392,000
Current Debt	439,677,000	430,791,000
Current Debt and Capital Leases	439,677,000	430,791,000
Other Current Liabilities	224,727,000	203,544,000
Current Liabilities	767,781,000	719,727,000
Long-Term Obligations	945,051,000	860,932,000
Deferred LT Liability Charges	32,960,000	30,068,000
Pensions & OPEB	27,553,000	30,330,000
Other LT Liabilities	189,977,000	185,627,000
Minorities (BS)	46,638,000	44,320,000
LT Liabilities	1,195,541,000	1,106,957,000
Total Liabilities	2,009,960,000	1,871,005,000
Net Assets	912,868,000	827,976,000
Common Share Capital	121,724,000	121,724,000
Share Premium	123,235,000	123,013,000
Retained Earnings	665,359,000	593,827,000
Treasury Stock	99,199,000	91,155,000
Other Equity	101,749,000	80,566,000
Shareholders' Equity	912,868,000	827,975,000
Total Liabilities & Stockholders' Equity	2,922,828,000	2,698,981,000
Net Current Assets	(201,104,000)	(260,226,000)
Total Assets Less Current Liabilities	2,155,047,000	1,979,254,000
Shares Outstanding	569,949	574,584

Recent Dividends:

1. Tokyu Corp American Depositary Receipt.

No dividends paid.

2. Tokyu Corp common.

No dividends paid.

Annual Dividends:

1. Tokyu Corp American Depositary Receipt.

No dividends paid.

2. Tokyu Corp common.

No dividends paid.

TOKYU FUDOSAN HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,103,047,000
Other Revenue	...	...	0
Revenue	1,246,048,000	1,150,301,000	1,103,047,000
Direct Expenses	960,555,000	904,983,000	887,013,000
Gross Profit	285,493,000	245,318,000	216,034,000
SG&A	118,609,000	104,553,000	95,795,000
Other OpEx	0	0	0
Indirect Expenses	118,609,000	104,553,000	95,795,000
Total Operating Expenses	1,079,164,000	1,009,536,000	982,808,000
Operating Income	166,884,000	140,765,000	120,239,000
Non-Op Net Interest Income	(20,190,000)	(13,580,000)	(11,605,000)
Non-Op For Curr Gains	188,000	(83,000)	222,000
Other Non-Op	253,000	(4,770,000)	(5,870,000)
Non-Op Income	(19,749,000)	(18,433,000)	(17,253,000)
EBT Continuing	147,135,000	122,332,000	102,986,000
Taxation (current)	49,622,000	48,580,000	34,809,000
Taxation (deferred)	(910,000)	(4,642,000)	(1,328,000)
Taxation	48,712,000	43,938,000	33,481,000
EAT Continuing	98,423,000	78,394,000	69,505,000
Min Ints	(1,725,000)	(829,000)	(961,000)
Net Income	96,697,000	77,562,000	68,545,000
Dividends Per Share	93.04	36.94	31.39
EPS - Basic - Cont	135.45	108.69	96.40
EPS - Primary	135.45	108.69	96.40
EPS -Diluted - Cont	135.45	108.69	96.40
EPS - Diluted	135.45	108.69	96.40
Shares (primary)	713,911	713,634	711,030
Shares (diluted)	713,911	713,634	711,030

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	187,813,000	160,947,000
Short Term Investments	26,033,000	21,293,000
Cash, Equivs & STI	213,846,000	182,240,000
Receivables	58,163,000	59,568,000
WIP	471,445,000	443,430,000
Supplies	1,489,000	1,236,000
Inventories - Other	616,071,000	576,860,000
Inventories	1,089,005,000	1,021,526,000
Other Current Assets	115,034,000	118,559,000
Current Assets	1,476,048,000	1,381,893,000
Net PPE	1,245,450,000	1,227,362,000
Intangibles Excl Goodwill	98,666,000	98,264,000
Intangibles	98,666,000	98,264,000
Other LT Assets	598,888,000	552,408,000
LT Assets	1,943,004,000	1,878,034,000
Total Assets	3,419,052,000	3,259,928,000
Accounts Payable	56,412,000	52,852,000
Accrued Exps	17,451,000	17,323,000
Accounts Payable & Accrued Expenses	73,863,000	70,175,000
Current Debt	216,302,000	304,566,000
Current Debt and Capital Leases	216,302,000	304,566,000
Other Current Liabilities	235,346,000	246,800,000
Current Liabilities	525,511,000	621,541,000
Long-Term Obligations	1,610,642,000	1,443,279,000
Deferred LT Liability Charges	33,665,000	37,254,000
Pensions & OPEB	27,416,000	28,195,000
Other LT Liabilities	305,216,000	286,158,000
Minorities (BS)	18,517,000	20,973,000
LT Liabilities	1,976,939,000	1,794,886,000
Total Liabilities	2,520,968,000	2,437,400,000

Net Assets	898,084,000	822,528,000
Common Share Capital	77,562,000	77,562,000
Share Premium	158,937,000	163,298,000
Retained Earnings	560,356,000	493,592,000
Treasury Stock	8,432,000	3,040,000
Other Equity	109,660,000	91,115,000
Shareholders' Equity	898,083,000	822,527,000
Total Liabilities & Stockholders' Equity	3,419,052,000	3,259,928,000
Net Current Assets	950,537,000	760,352,000
Total Assets Less Current Liabilities	2,893,541,000	2,638,387,000
Shares Outstanding	712,734	715,069

Recent Dividends:

1. Tokyu Fudosan Holdings Corp American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.20		03/31/2023	07/14/2023
	0.19		09/29/2023	12/27/2023
	0.21		03/28/2024	07/12/2024
	0.23		09/30/2024	12/20/2024
	0.27		03/31/2025	07/14/2025
	0.28		09/30/2025	12/22/2025

2. Tokyu Fudosan Holdings Corp common.

ExDate	Amt	Declared	Record	Payable
	14.50		03/31/2023	06/29/2023
	14.00		09/30/2023	12/12/2023
	17.00		03/31/2024	06/27/2024
	17.00		09/30/2024	12/06/2024
	19.50		03/31/2025	06/27/2025
	22.00		09/30/2025	12/08/2025

Annual Dividends:

1. Tokyu Fudosan Holdings Corp American Depositary Receipts.

2023 . . . . . 0.39 2024 . . . . . 0.44 2025 . . . . . 0.55

2. Tokyu Fudosan Holdings Corp common.

2023 . . . . . 28.50 2024 . . . . . 34.00 2025 . . . . . 41.50

TOMATO BANK, LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	16,049,000	14,319,000	13,397,000
Non-Interest Income	10,525,000	11,339,000	10,666,000
Revenue	26,574,000	25,678,000	24,065,000
Interest Expense	2,931,000	953,000	251,000
Net Interest Bef Provs	13,118,000	13,366,000	13,146,000
Net Interest Aft Provs	13,118,000	13,366,000	13,146,000
EBT Continuing	2,773,000	2,571,000	2,284,000
Taxation (current)	755,000	823,000	868,000
Taxation (deferred)	45,000	(72,000)	(117,000)
Taxation	800,000	751,000	751,000
EAT Continuing	1,973,000	1,820,000	1,533,000
Net Income	1,805,000	1,652,000	1,365,000
Pref Divs & Similar	165,000	165,000	165,000
Net Income to Common	1,640,000	1,487,000	1,200,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	156.49	143.50	118.66
EPS - Primary	156.49	143.50	118.66
EPS -Diluted - Cont	100.08	92.42	74.09
EPS - Diluted	100.08	92.42	74.09
Shares (primary)	11,535	11,518	11,510
Shares (diluted)	19,684	19,660	20,659

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	108,987,000	108,834,000
Net PPE	11,846,000	11,744,000
Intangibles Excl Goodwill	461,000	498,000
Intangibles	461,000	498,000
Loan Portfolio	1,075,888,000	1,058,126,000
Loan Provisions	(4,979,000)	(5,264,000)
Net Loans & Leases	1,070,909,000	1,052,862,000
Customer Acceptance Liability	5,320,000	5,166,000
Other Assets	191,228,000	184,922,000
Total Assets	1,388,751,000	1,364,026,000
Pensions & OPEB	672,000	681,000
Total Deposits	1,273,648,000	1,251,568,000
Debt & Lease Obligations	39,997,000	40,022,000
Other Liabilities	57,004,000	55,916,000
Total Liabilities	1,331,324,000	1,308,165,000
Net Assets	57,427,000	55,861,000
Share Premium	22,405,000	22,405,000
Retained Earnings	20,624,000	19,384,000
Treasury Stock	230,000	256,000
Other Equity	14,628,000	14,327,000
Shareholders' Equity	57,427,000	55,860,000
Total Liabilities & Stockholders' Equity	1,388,751,000	1,364,026,000
Shares Outstanding	11,543	11,517

Recent Dividends:

1. Tomato Bank, Ltd. (Japan) common.

No dividends paid.

2. Tomato Bank, Ltd. (Japan) preferred grade A series 1.

No dividends paid.

Annual Dividends:

1. Tomato Bank, Ltd. (Japan) common.

No dividends paid.

2. Tomato Bank, Ltd. (Japan) preferred grade A series 1.

No dividends paid.

TOMEN DEVICES CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	370,676,000
Other Revenue	…	…	0
Revenue	633,668,000	421,671,000	370,676,000
Direct Expenses	609,466,000	406,974,000	357,004,000
Gross Profit	24,202,000	14,697,000	13,672,000
SG&A	5,417,000	4,527,000	4,191,000
Other OpEx	0	0	0
Indirect Expenses	5,417,000	4,527,000	4,191,000
Total Operating Expenses	614,883,000	411,501,000	361,195,000
Operating Income	18,785,000	10,170,000	9,481,000
Non-Op Net Interest Income	(2,029,000)	(1,763,000)	(1,531,000)
Non-Op For Curr Gains	(2,898,000)	(547,000)	(1,694,000)
Other Non-Op	(533,000)	(375,000)	(3,790,000)
Non-Op Income	(5,460,000)	(2,685,000)	(7,015,000)
EBT Continuing	13,325,000	7,485,000	2,466,000
Taxation (current)	2,991,000	1,527,000	576,000
Taxation (deferred)	315,000	369,000	(216,000)
Taxation	3,306,000	1,896,000	360,000
EAT Continuing	10,019,000	5,589,000	2,106,000
Min Ints	…	…	(7,000)
Net Income	10,015,000	5,588,000	2,096,000
Dividends Per Share	540	300	200
EPS - Basic - Cont	1,472.71	821.69	308.23
EPS - Primary	1,472.71	821.69	308.23
EPS -Diluted - Cont	1,472.71	821.69	308.23
EPS - Diluted	1,472.71	821.69	308.23
Shares (primary)	6,801	6,801	6,801
Shares (diluted)	6,801	6,801	6,801

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,829,000	5,801,000
Cash, Equivs & STI	7,829,000	5,801,000
Receivables	103,856,000	56,977,000
Inventories	221,518,000	41,219,000
Prepayments (ST)	2,133,000	629,000
Other Current Assets	7,793,000	8,077,000
Current Assets	343,129,000	112,703,000
Net PPE	568,000	222,000
Intangibles Excl Goodwill	216,000	264,000
Intangibles	216,000	264,000
Other LT Assets	1,044,000	781,000
LT Assets	1,828,000	1,267,000
Total Assets	344,957,000	113,970,000
Accounts Payable	105,783,000	40,649,000
Accrued Exps	377,000	339,000
Accounts Payable & Accrued Expenses	106,160,000	40,988,000
Current Debt	118,569,000	14,054,000
Current Debt and Capital Leases	118,569,000	14,054,000
Other Current Liabilities	60,131,000	8,524,000
Current Liabilities	284,860,000	63,566,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	25,000	…
Pensions & OPEB	567,000	592,000
Other LT Liabilities	267,000	190,000
LT Liabilities	859,000	782,000
Total Liabilities	285,719,000	64,349,000
Net Assets	59,238,000	49,621,000
Common Share Capital	2,054,000	2,054,000
Share Premium	16,000	16,000
Retained Earnings	49,912,000	41,936,000
Treasury Stock	4,000	3,000
Other Equity	7,259,000	5,618,000
Shareholders' Equity	59,237,000	49,621,000
Total Liabilities & Stockholders' Equity	344,957,000	113,970,000
Net Current Assets	58,269,000	49,137,000
Total Assets Less Current Liabilities	60,097,000	50,404,000
Shares Outstanding	6,801	6,801

Recent Dividends:

1. Tomen Devices Corp common.

No dividends paid.

Annual Dividends:

1. Tomen Devices Corp common.

No dividends paid.

TOMITA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	22,935,113	21,676,665	21,313,799
Direct Expenses	18,756,050	17,543,919	17,536,782
Gross Profit	4,179,063	4,132,746	3,777,017
SG&A	3,503,854	3,361,536	3,169,471
Other OpEx	0	0	0
Indirect Expenses	3,503,854	3,361,536	3,169,471
Total Operating Expenses	22,259,904	20,905,455	20,706,253
Operating Income	675,209	771,210	607,546
Non-Op Net Interest Income	92,014	154,616	58,747
Non-Op For Curr Gains	78,529	(9,616)	127,398
Other Non-Op	103,184	31,671	85,384
Non-Op Income	273,727	176,671	271,529
EBT Continuing	948,936	947,881	879,075
Taxation (current)	294,928	344,454	298,664
Taxation (deferred)	17,098	(3,212)	(11,384)
Taxation	312,026	341,242	287,280
EAT Continuing	636,910	606,639	591,795
Min Ints	23,438	22,921	(30,552)
Net Income	664,023	629,559	561,242
Dividends Per Share	24	22	20
EPS - Basic - Cont	128.66	121.48	108.24
EPS - Primary	128.66	121.48	108.24
EPS -Diluted - Cont	128.66	121.48	108.24
EPS - Diluted	128.66	121.48	108.24
Shares (primary)	5,161	5,182	5,185
Shares (diluted)	5,161	5,182	5,185

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025

Cash & Equivalents	7,669,558	6,116,288
Short Term Investments	335,625	216,913
Cash, Equivs & STI	8,005,183	6,333,201
Receivables	4,811,984	5,439,484
Inventories	1,252,879	1,057,352
Prepayments (ST)	1,194,908	514,919
Other Current Assets	499,366	401,501
Current Assets	15,764,320	13,746,457
Net PPE	1,184,430	1,114,919
Intangibles Excl Goodwill	51,841	68,883
Intangibles	51,841	68,883
Other LT Assets	4,404,400	3,713,475
LT Assets	5,640,671	4,897,277
Total Assets	21,404,992	18,643,735
Accounts Payable	3,411,304	2,490,560
Accrued Exps	90,824	114,000
Accounts Payable & Accrued Expenses	3,502,128	2,604,560
Current Debt	140,000	165,080
Current Debt and Capital Leases	140,000	165,080
Other Current Liabilities	2,917,883	2,271,959
Current Liabilities	6,560,011	5,041,599
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,127,390	947,046
Pensions & OPEB	382,996	358,286
Other LT Liabilities	104,812	88,747
Minorities (BS)	303,686	310,012
LT Liabilities	1,615,198	1,394,079
Total Liabilities	8,478,896	6,745,690
Net Assets	12,926,096	11,898,045
Common Share Capital	397,500	397,500
Share Premium	309,154	280,300
Retained Earnings	9,795,151	9,245,201
Treasury Stock	490,814	511,983
Other Equity	2,915,104	2,487,026
Shareholders' Equity	12,926,095	11,898,044
Total Liabilities & Stockholders' Equity	21,404,992	18,643,735
Net Current Assets	9,204,309	8,704,858
Total Assets Less Current Liabilities	14,844,981	13,602,136
Shares Outstanding	5,187	5,145

Recent Dividends:

1. Tomita Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tomita Co Ltd common.

No dividends paid.

TOMOE CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	33,342,416
Other Revenue	…	…	0
Revenue	34,951,962	34,670,847	33,342,416
Direct Expenses	27,426,445	28,027,072	27,780,364
Gross Profit	7,525,517	6,643,775	5,562,052
SG&A	2,766,080	2,711,315	2,383,814
Other OpEx	0	0	0
Indirect Expenses	2,766,080	2,711,315	2,383,814
Total Operating Expenses	30,192,525	30,738,387	30,164,178
Operating Income	4,759,437	3,932,460	3,178,238
Non-Op Net Interest Income	(236,322)	(141,705)	(65,698)
Other Non-Op	3,772,480	12,974,751	671,260
Non-Op Income	3,536,158	12,833,046	605,562
EBT Continuing	8,295,595	16,765,506	3,783,800
Taxation (current)	3,001,838	1,971,076	1,067,531
Taxation (deferred)	(974,712)	19,381	(65,890)
Taxation	2,027,126	1,990,457	1,001,641
EAT Continuing	6,268,469	14,775,049	2,782,159
Min Ints	(40,997)	74,557	…
Net Income	6,227,471	14,849,605	2,782,160
Dividends Per Share	36	24	16
EPS - Basic - Cont	170.06	372.25	69.32
EPS - Primary	170.06	372.25	69.32
EPS -Diluted - Cont	170.06	372.25	69.32
EPS - Diluted	170.06	372.25	69.32
Shares (primary)	36,619	39,890	40,130
Shares (diluted)	36,619	39,890	40,130

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,466,988	11,132,287
Cash, Equivs & STI	9,466,988	11,132,287
Receivables	15,700,905	16,144,772
Raw Materials	142,193	139,107
WIP	1,092,009	885,079
Inventories - Other	1,255,355	2,028,734
Inventories	2,489,557	3,052,920
Other Current Assets	288,727	407,155
Current Assets	27,946,177	30,737,134
Net PPE	46,366,495	48,330,453
Intangibles Excl Goodwill	968,959	1,151,997
Intangibles	968,959	1,151,997
Other LT Assets	46,074,215	36,270,052
LT Assets	93,409,669	85,752,502
Total Assets	121,355,846	116,489,637
Accounts Payable	3,733,533	2,904,887
Accounts Payable & Accrued Expenses	3,733,533	2,904,887
Current Debt	5,615,820	8,747,972
Current Debt and Capital Leases	5,615,820	8,747,972
Other Current Liabilities	6,434,876	3,819,720
Current Liabilities	15,784,229	15,472,579
Long-Term Obligations	10,256,240	9,111,500
Deferred LT Liability Charges	19,049,945	16,699,845
Pensions & OPEB	238,799	379,317
Other LT Liabilities	1,841,565	1,863,502
Minorities (BS)	1,670,235	10,589,659
LT Liabilities	31,386,549	28,054,164
Total Liabilities	48,841,013	54,116,403
Net Assets	72,514,833	62,373,234
Common Share Capital	3,000,012	3,000,012
Share Premium	6,396,665	1,903,126
Retained Earnings	43,369,531	48,806,090
Treasury Stock	365,016	4,444,794
Other Equity	20,113,640	13,108,800
Shareholders' Equity	72,514,832	62,373,234
Total Liabilities & Stockholders' Equity	121,355,846	116,489,637
Net Current Assets	12,161,948	15,264,555
Total Assets Less Current Liabilities	105,571,617	101,017,058
Shares Outstanding	33,564	36,897

Recent Dividends:

1. Tomoe Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tomoe Corp. (Japan) common.

No dividends paid.

TOMOEGAWA CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	33,692,000
Other Revenue	…	…	0
Revenue	35,552,000	34,432,000	33,692,000
Direct Expenses	27,160,000	26,447,000	26,324,000
Gross Profit	8,392,000	7,985,000	7,368,000
SG&A	6,773,000	6,701,000	6,036,000
Other OpEx	0	0	0
Indirect Expenses	6,773,000	6,701,000	6,036,000
Total Operating Expenses	33,933,000	33,148,000	32,360,000
Operating Income	1,619,000	1,284,000	1,332,000
Non-Op Net Interest Income	(270,000)	(223,000)	(196,000)
Non-Op For Curr Gains	27,000	(84,000)	54,000
Other Non-Op	102,000	422,000	173,000
Non-Op Income	(141,000)	115,000	31,000
EBT Continuing	1,478,000	1,399,000	1,363,000
Taxation (current)	374,000	422,000	370,000
Taxation (deferred)	(83,000)	(71,000)	41,000
Taxation	291,000	351,000	411,000
EAT Continuing	1,187,000	1,048,000	952,000
Min Ints	(242,000)	(294,000)	(357,000)
Net Income	945,000	749,000	594,000
Dividends Per Share	15	15	15
EPS - Basic - Cont	95.40	73.05	57.28
EPS - Primary	95.40	73.05	57.28
EPS -Diluted - Cont	95.40	73.05	57.28
EPS - Diluted	95.40	73.05	57.28
Shares (primary)	9,907	10,261	10,371
Shares (diluted)	9,907	10,261	10,371

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,104,000	4,925,000
Cash, Equivs & STI	5,104,000	4,925,000
Receivables	6,770,000	6,123,000
Raw Materials	2,533,000	2,526,000
WIP	64,000	78,000
Finished Goods	6,736,000	6,623,000
Inventories - Other	0	0
Inventories	9,333,000	9,227,000
Other Current Assets	1,516,000	1,364,000
Current Assets	22,723,000	21,639,000
Net PPE	18,193,000	16,703,000
Intangibles Excl Goodwill	848,000	768,000
Intangibles	848,000	768,000
Other LT Assets	9,177,000	6,976,000
LT Assets	28,218,000	24,447,000
Total Assets	50,941,000	46,087,000
Accounts Payable	4,978,000	5,123,000
Accounts Payable & Accrued Expenses	4,978,000	5,123,000
Current Debt	11,159,000	8,439,000
Current Debt and Capital Leases	11,159,000	8,439,000
Other Current Liabilities	4,836,000	4,635,000
Current Liabilities	20,973,000	18,197,000
Long-Term Obligations	3,979,000	5,443,000
Deferred LT Liability Charges	1,976,000	1,263,000
Pensions & OPEB	1,328,000	1,362,000
Other LT Liabilities	191,000	191,000
Minorities (BS)	4,820,000	4,388,000
LT Liabilities	7,474,000	8,259,000
Total Liabilities	33,267,000	30,845,000
Net Assets	17,674,000	15,242,000
Common Share Capital	2,122,000	2,122,000
Share Premium	1,209,000	1,209,000
Retained Earnings	9,973,000	9,179,000
Treasury Stock	438,000	245,000
Other Equity	4,808,000	2,977,000
Shareholders' Equity	17,674,000	15,242,000
Total Liabilities & Stockholders' Equity	50,941,000	46,087,000
Net Current Assets	1,750,000	3,442,000
Total Assets Less Current Liabilities	29,968,000	27,890,000
Shares Outstanding	9,806	10,082

Recent Dividends:

1. Tomoegawa Co., Ltd. common.

No dividends paid.

2. Tomoegawa Co., Ltd. preferred class A.

No dividends paid.

Annual Dividends:

1. Tomoegawa Co., Ltd. common.

No dividends paid.

2. Tomoegawa Co., Ltd. preferred class A.

No dividends paid.

TOMONY HOLDINGS, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	104,773,000	95,104,000	87,814,000
Direct Expenses	18,524,000	8,670,000	5,588,000
Gross Profit	86,249,000	86,434,000	82,226,000

SG&A	34,174,000	33,905,000	33,919,000
Other OpEx	27,711,000	29,151,000	26,780,000
Indirect Expenses	61,885,000	63,056,000	60,699,000
Total Operating Expenses	80,409,000	71,726,000	66,287,000
Operating Income	24,364,000	23,378,000	21,527,000
Non-Op Income	(253,000)	(562,000)	(334,000)
EBT Continuing	24,111,000	22,816,000	21,193,000
Taxation (current)	8,711,000	6,645,000	6,637,000
Taxation (deferred)	(879,000)	198,000	447,000
Taxation	7,832,000	6,843,000	7,084,000
EAT Continuing	16,279,000	15,973,000	14,109,000
Min Ints	(112,000)	(137,000)	(101,000)
Net Income	16,163,000	15,832,000	14,008,000
Dividends Per Share	26	16.50	11
EPS - Basic - Cont	83.85	82.32	82.10
EPS - Primary	83.85	82.32	82.10
EPS -Diluted - Cont	82.62	80.92	80.61
EPS - Diluted	82.62	80.92	80.61
Shares (primary)	192,748	192,333	170,620
Shares (diluted)	195,631	195,650	173,765

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	485,377,000	510,391,000
Cash, Equivs & STI	485,377,000	510,391,000
Other Current Assets	0	0
Current Assets	485,377,000	510,391,000
Net PPE	37,959,000	36,951,000
Intangibles Excl Goodwill	1,760,000	966,000
Intangibles	1,760,000	966,000
Other LT Assets	43,189,000	44,539,000
LT Assets	82,908,000	82,456,000
Total Assets	5,204,096,000	5,034,627,000
Long-Term Obligations	0	0
Pensions & OPEB	550,000	596,000
Minorities (BS)	2,554,000	2,407,000
Total Liabilities	4,909,277,000	4,753,011,000
Net Assets	294,819,000	281,616,000
Common Share Capital	30,228,000	30,228,000
Share Premium	31,130,000	31,109,000
Retained Earnings	232,783,000	220,949,000
Treasury Stock	1,050,000	407,000
Other Equity	1,728,000	(263,000)
Shareholders' Equity	294,819,000	281,616,000
Total Liabilities & Stockholders' Equity	5,204,096,000	5,034,627,000
Shares Outstanding	192,078	192,391

Recent Dividends:

1. TOMONY Holdings, Inc. common.

No dividends paid.

Annual Dividends:

1. TOMONY Holdings, Inc. common.

No dividends paid.

TOMY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	208,326,000
Other Revenue	...	...	0
Revenue	270,455,000	250,235,000	208,326,000
Direct Expenses	161,543,000	148,886,000	123,366,000
Gross Profit	108,912,000	101,349,000	84,960,000
SG&A	84,666,000	76,478,000	66,141,000
Other OpEx	0	0	0
Indirect Expenses	84,666,000	76,478,000	66,141,000
Total Operating Expenses	246,209,000	225,364,000	189,507,000
Operating Income	24,246,000	24,871,000	18,819,000
Non-Op Net Interest Income	(75,000)	(45,000)	(261,000)
Non-Op For Curr Gains	201,000	(761,000)	(648,000)
Other Non-Op	(5,264,000)	(257,000)	(3,040,000)
Non-Op Income	(5,138,000)	(1,063,000)	(3,949,000)
EBT Continuing	19,108,000	23,808,000	14,870,000
Taxation (current)	7,303,000	7,605,000	6,447,000
Taxation (deferred)	121,000	(151,000)	(1,386,000)
Taxation	7,424,000	7,454,000	5,061,000
EAT Continuing	11,684,000	16,354,000	9,809,000
Net Income	11,679,000	16,351,000	9,808,000
Dividends Per Share	68.51	61.61	31.94
EPS - Basic - Cont	131.38	182.20	107.73
EPS - Primary	131.38	182.20	107.73
EPS -Diluted - Cont	131.34	182.14	107.65
EPS - Diluted	131.34	182.14	107.65
Shares (primary)	88,894	89,737	91,044
Shares (diluted)	88,922	89,766	91,109

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	51,086,000	56,163,000
Cash, Equivs & STI	51,086,000	56,163,000
Receivables	29,123,000	29,301,000
Raw Materials	1,260,000	1,326,000
WIP	891,000	696,000
Inventories - Other	23,052,000	19,979,000
Inventories	25,203,000	22,001,000
Other Current Assets	10,132,000	6,937,000
Current Assets	115,544,000	114,402,000
Net PPE	20,581,000	19,099,000
Intangibles Excl Goodwill	18,851,000	23,927,000
Intangibles	18,851,000	23,927,000
Other LT Assets	8,384,000	8,341,000
LT Assets	47,816,000	51,367,000
Total Assets	163,360,000	165,770,000
Accounts Payable	11,867,000	14,805,000
Accrued Exps	11,801,000	11,442,000
Accounts Payable & Accrued Expenses	23,668,000	26,247,000
Current Debt	700,000	3,472,000
Current Capital Lease Obligations	3,959,000	3,506,000
Current Debt and Capital Leases	4,659,000	6,978,000
Other Current Liabilities	16,521,000	17,708,000
Current Liabilities	44,848,000	50,933,000
Long-Term Obligations	0	700,000
Deferred LT Liability Charges	914,000	498,000
Pensions & OPEB	1,800,000	2,414,000
Other LT Liabilities	4,631,000	4,826,000
LT Liabilities	7,345,000	8,438,000
Total Liabilities	52,193,000	59,372,000
Net Assets	111,167,000	106,398,000
Common Share Capital	3,459,000	3,459,000
Share Premium	7,192,000	6,819,000
Retained Earnings	83,373,000	77,781,000
Treasury Stock	12,779,000	6,578,000
Other Equity	29,922,000	24,917,000
Shareholders' Equity	111,167,000	106,398,000
Total Liabilities & Stockholders' Equity	163,360,000	165,770,000
Net Current Assets	70,696,000	63,469,000
Total Assets Less Current Liabilities	118,512,000	114,837,000
Shares Outstanding	87,771	89,651

Recent Dividends:

1. Tomy Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	15.00		03/31/2023	06/26/2023
	17.50		09/30/2023	12/08/2023
	32.50		03/29/2024	06/27/2024
	28.00		09/30/2024	12/12/2024
	36.00		03/31/2025	06/27/2025
	32.00		09/30/2025	12/10/2025
	32.00		03/31/2026	06/26/2026

2. Tomy Co Ltd American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.10		03/31/2023	07/11/2023
	0.12		09/29/2023	12/26/2023
	0.20		03/28/2024	07/12/2024
	0.18		09/30/2024	12/26/2024
	0.25		03/31/2025	07/14/2025
	0.20		09/30/2025	12/24/2025

Annual Dividends:

1. Tomy Co Ltd common.

2023 ..... 32.50 2024 ..... 60.50 2025 ..... 68.00
2026 ..... 32.00

2. Tomy Co Ltd American Depositary Receipt.

2023.....0.23 2024.....0.39 2025.....0.45

TOPPAN INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,678,249,000
Other Revenue	...	...	0
Revenue	1,805,033,000	1,717,960,000	1,678,249,000
Direct Expenses	1,380,783,000	1,304,916,000	1,290,902,000
Gross Profit	424,250,000	413,044,000	387,347,000
SG&A	357,141,000	328,958,000	291,350,000
R&D (OpEx)	...	...	21,706,000
Other OpEx	0	0	0
Indirect Expenses	357,141,000	328,958,000	313,056,000
Total Operating Expenses	1,737,924,000	1,633,874,000	1,603,958,000
Operating Income	67,109,000	84,086,000	74,291,000
Non-Op Net Interest Income	(1,906,000)	2,159,000	(783,000)
Non-Op For Curr Gains	7,456,000	3,188,000	6,852,000
Other Non-Op	32,705,000	94,702,000	43,078,000
Non-Op Income	38,255,000	100,049,000	49,147,000
EBT Continuing	105,364,000	184,135,000	123,438,000
Taxation (current)	35,996,000	92,110,000	49,710,000
Taxation (deferred)	(1,834,000)	(7,472,000)	(11,789,000)
Taxation	34,162,000	84,638,000	37,921,000
EAT Continuing	71,202,000	99,497,000	85,517,000
Min Ints	(6,398,000)	(10,147,000)	(13,639,000)
Equity Earns	...	...	2,522,000
Net Income	64,801,000	89,348,000	74,395,000
Dividends Per Share	30.20	23.93	23.68
EPS - Basic - Cont	227.07	295.98	231.57
EPS - Primary	227.07	295.98	231.57
EPS -Diluted - Cont	227.07	295.98	231.57
EPS - Diluted	227.07	295.98	231.57
Shares (primary)	285,384	301,870	321,259
Shares (diluted)	285,384	301,870	321,259

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	438,866,000	768,989,000
Short Term Investments	2,500,000	9,600,000
Cash, Equivs & STI	441,366,000	778,589,000
Receivables	470,906,000	432,603,000
Raw Materials	64,312,000	47,138,000
WIP	37,824,000	31,707,000
Inventories - Other	79,401,000	61,782,000
Inventories	181,537,000	140,627,000
Other Current Assets	79,835,000	55,086,000
Current Assets	1,173,644,000	1,406,905,000
Net PPE	653,763,000	620,999,000
Intangibles Excl Goodwill	281,481,000	87,261,000
Intangibles	281,481,000	87,261,000
Other LT Assets	449,296,000	399,921,000
LT Assets	1,384,540,000	1,108,181,000
Total Assets	2,558,184,000	2,515,087,000
Accounts Payable	142,871,000	131,553,000
Accrued Exps	672,000	699,000
Accounts Payable & Accrued Expenses	143,543,000	132,252,000
Current Debt	142,880,000	339,924,000
Current Debt and Capital Leases	142,880,000	339,924,000
Other Current Liabilities	342,830,000	350,708,000
Current Liabilities	629,253,000	822,884,000
Long-Term Obligations	379,358,000	127,672,000
Deferred LT Liability Charges	43,050,000	36,494,000
Pensions & OPEB	42,969,000	54,147,000
Other LT Liabilities	53,485,000	55,281,000
Minorities (BS)	72,874,000	125,049,000

LT Liabilities	518,862,000	273,594,000
Total Liabilities	1,220,990,000	1,221,528,000
Net Assets	1,337,194,000	1,293,559,000
Common Share Capital	104,986,000	104,986,000
Share Premium	119,211,000	119,984,000
Retained Earnings	990,765,000	1,046,962,000
Treasury Stock	45,227,000	114,304,000
Other Equity	167,458,000	135,931,000
Shareholders' Equity	1,337,193,000	1,293,559,000
Total Liabilities & Stockholders' Equity	2,558,184,000	2,515,087,000
Net Current Assets	544,391,000	584,021,000
Total Assets Less Current Liabilities	1,928,931,000	1,692,203,000
Shares Outstanding	281,940	289,293

Recent Dividends:

1. Toppan Inc common.

ExDate	Amt	Declared	Record	Payable
	0.08		03/30/2023	07/10/2023
	0.08		09/29/2023	12/11/2023
	0.07		03/28/2024	07/08/2024
	0.08		09/27/2024	12/09/2024
	0.11		03/28/2025	07/08/2025
	0.09		09/29/2025	12/08/2025

2. Toppan Inc American Depositary Receipts:.

ExDate	Amt	Declared	Record	Payable
	24.00		03/31/2023	06/30/2023
	24.00		09/30/2023	12/04/2023
	24.00		03/31/2024	06/28/2024
	24.00		09/30/2024	12/02/2024
	32.00		03/31/2025	06/30/2025
	28.00		09/30/2025	12/01/2025
	30.00		03/31/2026	06/29/2026

Annual Dividends:

1. Toppan Inc common.

2023 . . . . . 0.16 2024 . . . . . 0.15 2025 . . . . . 0.20

2. Toppan Inc American Depositary Receipts:.

2023 . . . . . 48.00 2024 . . . . . 48.00 2025 . . . . . 60.00
2026 . . . . . 30.00

TOPRE CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	354,922,000
Other Revenue	...	...	0
Revenue	378,815,000	373,568,000	354,922,000
Direct Expenses	331,218,000	326,230,000	314,974,000
Gross Profit	47,597,000	47,338,000	39,948,000
SG&A	19,555,000	18,689,000	17,541,000
Other OpEx	0	0	0
Indirect Expenses	19,555,000	18,689,000	17,541,000
Total Operating Expenses	350,773,000	344,919,000	332,515,000
Operating Income	28,042,000	28,649,000	22,407,000
Non-Op Net Interest Income	418,000	786,000	1,009,000
Non-Op For Curr Gains	5,765,000	(2,308,000)	13,441,000
Other Non-Op	(4,480,000)	(5,536,000)	(2,043,000)
Non-Op Income	1,703,000	(7,058,000)	12,407,000
EBT Continuing	29,745,000	21,591,000	34,814,000
Taxation (current)	11,176,000	8,906,000	12,461,000
Taxation (deferred)	(218,000)	(1,625,000)	5,112,000
Taxation	10,958,000	7,281,000	17,573,000
EAT Continuing	18,787,000	14,310,000	17,241,000
Min Ints	(226,000)	(167,000)	(143,000)
Net Income	18,561,000	14,143,000	17,099,000
Dividends Per Share	100	85	55
EPS - Basic - Cont	374.49	278.01	326.71
EPS - Primary	374.49	278.01	326.71
EPS -Diluted - Cont	374.49	278.01	326.71
EPS - Diluted	374.49	278.01	326.71
Shares (primary)	49,564	50,873	52,337
Shares (diluted)	49,564	50,873	52,337

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	62,855,000	58,427,000
Short Term Investments	5,994,000	12,628,000
Cash, Equivs & STI	68,849,000	71,055,000
Receivables	60,161,000	60,016,000
Raw Materials	9,657,000	8,509,000
WIP	25,751,000	21,270,000
Inventories - Other	3,739,000	2,739,000
Inventories	39,147,000	32,518,000
Other Current Assets	12,111,000	10,338,000
Current Assets	180,268,000	173,927,000
Net PPE	172,036,000	164,935,000
Intangibles Excl Goodwill	1,375,000	1,793,000
Intangibles	1,375,000	1,793,000
Other LT Assets	35,707,000	30,431,000
LT Assets	209,118,000	197,159,000
Total Assets	389,387,000	371,086,000
Accounts Payable	56,049,000	62,062,000
Accounts Payable & Accrued Expenses	56,049,000	62,062,000
Current Debt	9,155,000	18,867,000
Current Debt and Capital Leases	9,155,000	18,867,000
Other Current Liabilities	30,382,000	27,485,000
Current Liabilities	95,586,000	108,414,000
Long-Term Obligations	36,293,000	31,520,000
Deferred LT Liability Charges	7,700,000	6,331,000
Pensions & OPEB	370,000	365,000
Other LT Liabilities	2,154,000	1,198,000
Minorities (BS)	3,821,000	3,606,000
LT Liabilities	46,517,000	39,414,000
Total Liabilities	145,924,000	151,435,000
Net Assets	243,463,000	219,651,000
Common Share Capital	5,610,000	5,610,000
Share Premium	4,916,000	4,916,000
Retained Earnings	204,705,000	190,288,000
Treasury Stock	7,278,000	5,065,000
Other Equity	35,509,000	23,902,000
Shareholders' Equity	243,462,000	219,651,000
Total Liabilities & Stockholders' Equity	389,387,000	371,086,000
Net Current Assets	84,682,000	65,513,000
Total Assets Less Current Liabilities	293,801,000	262,672,000
Shares Outstanding	49,418	50,631

Recent Dividends:

1. Topre Corp common.

No dividends paid.

Annual Dividends:

1. Topre Corp common.

No dividends paid.

TOPSPORTS INTERNATIONAL HOLDINGS LTD

Annual Report

Standardized Income Statement, Years Ended (Y000):

	02/28/26	02/28/25	02/29/24
Revenue	25,739,900	27,012,900	28,933,200
Direct Expenses	15,955,300	16,629,500	16,852,400
Gross Profit	9,784,600	10,383,400	12,080,800
SG&A	8,340,400	8,939,300	9,471,400
RR&I	(400)	1,600	(1,200)
Other OpEx	(77,200)	(150,200)	(175,900)
Indirect Expenses	8,262,800	8,790,700	9,294,300
Total Operating Expenses	24,218,100	25,420,200	26,146,700
Operating Income	1,521,800	1,592,700	2,786,500
Non-Op Income	(14,600)	(33,100)	(27,300)
EBT Continuing	1,507,200	1,559,600	2,759,200
Taxation	242,200	274,900	547,900
EAT Continuing	1,265,000	1,284,700	2,211,300
Min Ints	1,800	1,300	1,700
Net Income	1,266,800	1,286,000	2,213,000
Dividends Per Share	0.27	0.30	0.38
EPS - Basic - Cont	0.20	0.21	0.36
EPS - Primary	0.20	0.21	0.36
EPS -Diluted - Cont	0.20	0.21	0.36
EPS - Diluted	0.20	0.21	0.36
Shares (primary)	6,201,222	6,201,222	6,201,222
Shares (diluted)	6,201,222	6,201,222	6,201,222

Standardized Balance Sheet, Years Ended Feb. 28 (Y000):

	2026	2025
Cash	2,073,500	2,587,400
Cash & Equivalents	2,073,500	2,587,400
Cash, Equivs & STI	2,073,500	2,587,400
Receivables	1,338,700	751,900
Inventories	5,485,900	6,004,000
Other Current Assets	1,843,000	1,643,100
Current Assets	10,741,100	10,986,400
Net PPE	437,900	541,400
LT Investments	45,900	45,900
Intangibles Excl Goodwill	1,030,500	1,045,800
Intangibles	1,030,500	1,045,800
Deferred LT Asset Charges	245,600	257,200
Other LT Assets	1,565,700	2,025,800
LT Assets	3,325,600	3,916,100
Total Assets	14,066,700	14,902,500
Accounts Payable	403,000	343,400
Accounts Payable & Accrued Expenses	403,000	343,400
Current Debt	1,966,000	2,130,000
Current Capital Lease Obligations	703,900	813,500
Current Debt and Capital Leases	2,669,900	2,943,500
Other Current Liabilities	1,342,000	1,209,200
Current Liabilities	4,414,900	4,496,100
Long-Term Obligations	0	0
Deferred LT Liability Charges	210,600	226,000
Other LT Liabilities	819,200	1,121,400
Minorities (BS)	...	200
LT Liabilities	1,029,800	1,347,400
Total Liabilities	5,444,700	5,843,700
Net Assets	8,622,000	9,058,800
Retained Earnings	6,742,800	7,172,300
Other Equity	1,879,200	1,886,500
Shareholders' Equity	8,622,000	9,058,800
Total Liabilities & Stockholders' Equity	14,066,700	14,902,500
Net Current Assets	6,326,200	6,490,300
Total Assets Less Current Liabilities	9,651,800	10,406,400
Shares Outstanding	6,201,222	6,201,222

Recent Dividends:

1. Topsports International Holdings Ltd common.

No dividends paid.

Annual Dividends:

1. Topsports International Holdings Ltd common.

No dividends paid.

TOPY INDUSTRIES LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	333,992,000
Other Revenue	...	...	0
Revenue	297,750,000	300,610,000	333,992,000
Direct Expenses	251,434,000	258,181,000	288,114,000
Gross Profit	46,316,000	42,429,000	45,878,000
SG&A	38,531,000	37,128,000	35,438,000
Other OpEx	0	0	0
Indirect Expenses	38,531,000	37,128,000	35,438,000
Total Operating Expenses	289,965,000	295,309,000	323,552,000
Operating Income	7,785,000	5,301,000	10,440,000
Non-Op Net Interest Income	(540,000)	(576,000)	(694,000)
Non-Op For Curr Gains	278,000	(500,000)	726,000
Other Non-Op	6,965,000	4,760,000	(6,956,000)
Non-Op Income	6,703,000	3,684,000	(6,924,000)
EBT Continuing	14,488,000	8,985,000	3,516,000
Taxation (current)	4,739,000	3,349,000	2,839,000
Taxation (deferred)	(488,000)	(875,000)	(4,140,000)

Taxation	4,251,000	2,474,000	(1,301,000)
EAT Continuing	10,237,000	6,511,000	4,817,000
Min Ints	(82,000)	(121,000)	(142,000)
Net Income	10,151,000	6,387,000	4,676,000
Dividends Per Share	130	103	103
EPS - Basic - Cont	465.37	281.13	204.88
EPS - Primary	465.37	281.13	204.88
EPS -Diluted - Cont	465.37	281.13	204.88
EPS - Diluted	465.37	281.13	204.88
Shares (primary)	21,813	22,719	22,825
Shares (diluted)	21,813	22,719	22,825

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,421,000	27,474,000
Cash, Equivs & STI	29,421,000	27,474,000
Receivables	55,772,000	61,997,000
Raw Materials	20,535,000	19,734,000
WIP	6,892,000	7,313,000
Inventories - Other	30,082,000	27,800,000
Inventories	57,509,000	54,847,000
Other Current Assets	8,170,000	10,867,000
Current Assets	150,872,000	155,185,000
Net PPE	78,469,000	80,616,000
Intangibles Excl Goodwill	2,972,000	3,436,000
Intangibles	2,972,000	3,436,000
Other LT Assets	39,265,000	42,514,000
LT Assets	120,706,000	126,566,000
Total Assets	271,578,000	281,751,000
Accounts Payable	29,786,000	30,375,000
Accounts Payable & Accrued Expenses	29,786,000	30,375,000
Current Debt	29,720,000	31,280,000
Current Capital Lease Obligations	235,000	228,000
Current Debt and Capital Leases	29,955,000	31,508,000
Other Current Liabilities	28,666,000	33,969,000
Current Liabilities	88,407,000	95,852,000
Long-Term Obligations	29,029,000	36,891,000
Deferred LT Liability Charges	921,000	1,088,000
Pensions & OPEB	3,808,000	7,416,000
Other LT Liabilities	4,002,000	3,791,000
Minorities (BS)	1,440,000	1,435,000
LT Liabilities	37,760,000	49,186,000
Total Liabilities	127,608,000	146,473,000
Net Assets	143,970,000	135,278,000
Common Share Capital	20,983,000	20,983,000
Share Premium	18,855,000	18,622,000
Retained Earnings	81,651,000	73,984,000
Treasury Stock	5,684,000	4,210,000
Other Equity	28,165,000	25,899,000
Shareholders' Equity	143,970,000	135,278,000
Total Liabilities & Stockholders' Equity	271,578,000	281,751,000
Net Current Assets	62,465,000	59,333,000
Total Assets Less Current Liabilities	183,171,000	185,899,000
Shares Outstanding	21,615	22,054

Recent Dividends:

1. Topy Industries Ltd common.

No dividends paid.

Annual Dividends:

1. Topy Industries Ltd common.

No dividends paid.

TORAY INDUSTRIES, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	2,464,596,000
Other Revenue	...	...	0
Revenue	2,585,077,000	2,563,280,000	2,464,596,000
Direct Expenses	2,065,029,000	2,057,385,000	2,021,073,000
Gross Profit	520,048,000	505,895,000	443,523,000
SG&A	381,361,000	366,106,000	346,344,000
Other OpEx	41,466,000	12,336,000	39,528,000
Indirect Expenses	422,827,000	378,442,000	385,872,000
Total Operating Expenses	2,487,856,000	2,435,827,000	2,406,945,000
Operating Income	97,221,000	127,453,000	57,651,000
Non-Op Income	10,378,000	(13,165,000)	1,916,000
EBT Continuing	107,599,000	114,288,000	59,567,000
Taxation	18,163,000	27,615,000	29,112,000
EAT Continuing	89,436,000	86,673,000	30,455,000
Min Ints	(9,915,000)	(8,762,000)	(8,558,000)
Net Income	79,521,000	77,911,000	21,897,000
Dividends Per Share	38.16	36.52	34.56
EPS - Basic - Cont	52.96	48.93	13.67
EPS - Primary	52.96	48.93	13.67
EPS -Diluted - Cont	52.87	48.84	13.65
EPS - Diluted	52.87	48.84	13.65
Shares (primary)	1,501,551	1,592,166	1,601,540
Shares (diluted)	1,504,085	1,595,229	1,604,642

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	265,295,000	237,295,000
Short Term Investments	10,817,000	17,227,000
Cash, Equivs & STI	276,112,000	254,522,000
Receivables	642,708,000	605,967,000
Inventories	538,586,000	520,505,000
Assets Held for Sale (ST)	453,000	14,943,000
Other Current Assets	71,100,000	66,051,000
Current Assets	1,528,959,000	1,461,988,000
Net PPE	1,175,896,000	1,109,588,000
LT Investments	356,080,000	371,367,000
Goodwill	100,809,000	94,643,000
Intangibles Excl Goodwill	105,544,000	99,299,000
Intangibles	206,353,000	193,942,000
Deferred LT Asset Charges	25,340,000	25,162,000
Other LT Assets	184,348,000	130,550,000
LT Assets	1,948,017,000	1,830,609,000
Total Assets	3,476,976,000	3,292,597,000
Accounts Payable	317,156,000	315,896,000
Accounts Payable & Accrued Expenses	317,156,000	315,896,000
Current Debt	380,968,000	367,089,000
Current Capital Lease Obligations	11,662,000	10,952,000
Current Debt and Capital Leases	392,630,000	378,041,000
Other Current Liabilities	148,201,000	163,593,000
Current Liabilities	857,987,000	857,530,000
Long-Term Obligations	512,929,000	464,618,000
Deferred LT Liability Charges	56,534,000	51,115,000
Pensions & OPEB	75,839,000	80,254,000
Other LT Liabilities	45,851,000	18,508,000
Minorities (BS)	127,778,000	111,588,000
LT Liabilities	691,153,000	614,495,000
Total Liabilities	1,676,918,000	1,583,613,000
Net Assets	1,800,058,000	1,708,984,000
Common Share Capital	147,873,000	147,873,000
Share Premium	119,528,000	120,562,000
Retained Earnings	1,161,871,000	1,170,508,000
Treasury Stock	52,485,000	57,240,000
Other Equity	423,271,000	327,281,000
Shareholders' Equity	1,800,058,000	1,708,984,000
Total Liabilities & Stockholders' Equity	3,476,976,000	3,292,597,000
Net Current Assets	670,972,000	604,458,000
Total Assets Less Current Liabilities	2,618,989,000	2,435,067,000
Shares Outstanding	1,456,137	1,563,713

Recent Dividends:

1. Toray Industries, Inc. common.

No dividends paid.

2. Toray Industries, Inc. American Depositary Receipts.

ExDate	Amt	Declared	Record	Payable
	0.12		03/31/2023	07/13/2023
	0.12		09/29/2023	12/15/2023
	0.11		03/28/2024	07/11/2024
	0.12		09/30/2024	12/16/2024
	0.12		03/31/2025	07/14/2025
	0.13		09/30/2025	12/16/2025

Annual Dividends:

1. Toray Industries, Inc. common.

No dividends paid.

2. Toray Industries, Inc. American Depositary Receipts.

2023.....0.25 2024.....0.23 2025.....0.25

TOREX SEMICONDUCTOR LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	25,073,221	23,957,700	25,751,982
Direct Expenses	18,702,490	18,685,456	21,765,756
Gross Profit	6,370,731	5,272,244	3,986,226
SG&A	5,285,696	5,904,411	5,764,406
Other OpEx	0	0	0
Indirect Expenses	5,285,696	5,904,411	5,764,406
Total Operating Expenses	23,988,186	24,589,867	27,530,162
Operating Income	1,085,035	(632,167)	(1,778,180)
Non-Op Net Interest Income	(75,488)	(27,027)	(90,189)
Non-Op For Curr Gains	163,604	(271,886)	(643,309)
Other Non-Op	101,021	(982,498)	(1,647,335)
Non-Op Income	189,137	(1,281,411)	(2,380,833)
EBT Continuing	1,274,172	(1,913,578)	(4,159,013)
Taxation (current)	194,207	112,850	157,724
Taxation (deferred)	(79,469)	332,139	(19,019)
Taxation	114,738	444,989	138,705
EAT Continuing	1,159,434	(2,358,567)	(4,297,718)
Net Income	1,159,436	(2,358,567)	(4,297,717)
Dividends Per Share	56	56	56
EPS - Basic - Cont	109.38	(214.62)	(390.73)
EPS - Primary	109.38	(214.62)	(390.73)
EPS -Diluted - Cont	109.38	(214.62)	(390.73)
EPS - Diluted	109.38	(214.62)	(390.73)
Shares (primary)	10,599	10,989	10,999
Shares (diluted)	10,599	10,989	10,999

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,629,015	9,429,457
Cash, Equivs & STI	9,629,015	9,429,457
Receivables	5,026,790	4,080,776
Raw Materials	2,257,956	1,483,746
WIP	2,106,945	1,742,980
Inventories - Other	2,122,350	3,259,408
Inventories	6,487,251	6,486,134
Other Current Assets	599,586	839,745
Current Assets	21,742,642	20,836,112
Net PPE	8,826,619	9,155,201
Intangibles Excl Goodwill	1,240,286	714,179
Intangibles	1,240,286	714,179
Other LT Assets	3,991,820	2,902,505
LT Assets	14,058,725	12,771,885
Total Assets	35,801,367	33,607,998
Accounts Payable	1,176,127	701,368
Accrued Exps	419,306	437,324
Accounts Payable & Accrued Expenses	1,595,433	1,138,692
Current Debt	4,954,824	4,479,936
Current Capital Lease Obligations	86,020	70,482
Current Debt and Capital Leases	5,040,844	4,550,418
Other Current Liabilities	1,381,051	1,365,107
Current Liabilities	8,017,328	7,054,217
Long-Term Obligations	7,845,992	8,332,262
Deferred LT Liability Charges	255,130	86,278
Pensions & OPEB	414,246	400,707
Other LT Liabilities	506,775	333,901
LT Liabilities	9,022,143	9,153,148
Total Liabilities	17,039,471	16,207,366
Net Assets	18,761,896	17,400,632
Common Share Capital	2,967,934	2,967,934
Share Premium	8,420,205	8,420,205
Retained Earnings	6,078,556	5,523,084
Treasury Stock	1,184,227	999,102

Other Equity	2,479,427	1,488,511
Shareholders' Equity	18,761,895	17,400,632
Total Liabilities & Stockholders' Equity	35,801,367	33,607,998
Net Current Assets	13,725,314	13,781,895
Total Assets Less Current Liabilities	27,784,039	26,553,781
Shares Outstanding	10,592	10,763

Recent Dividends:

1. Torex Semiconductor Ltd. common.

No dividends paid.

Annual Dividends:

1. Torex Semiconductor Ltd. common.

No dividends paid.

TORISHIMA PUMP MFG CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	81,103,000
Other Revenue	…	…	0
Revenue	92,927,000	86,501,000	81,103,000
Direct Expenses	68,615,000	62,959,000	57,959,000
Gross Profit	24,312,000	23,542,000	23,144,000
SG&A	19,306,000	18,093,000	16,321,000
Other OpEx	0	0	0
Indirect Expenses	19,306,000	18,093,000	16,321,000
Total Operating Expenses	87,921,000	81,052,000	74,280,000
Operating Income	5,006,000	5,449,000	6,823,000
Non-Op Net Interest Income	(177,000)	(77,000)	(46,000)
Non-Op For Curr Gains	(465,000)	(1,711,000)	(1,638,000)
Other Non-Op	3,684,000	2,243,000	3,342,000
Non-Op Income	3,042,000	455,000	1,658,000
EBT Continuing	8,048,000	5,904,000	8,481,000
Taxation (current)	1,905,000	1,515,000	1,985,000
Taxation (deferred)	156,000	239,000	177,000
Taxation	2,061,000	1,754,000	2,162,000
EAT Continuing	5,987,000	4,150,000	6,319,000
Min Ints	(41,000)	(85,000)	(94,000)
Net Income	5,945,000	4,068,000	6,225,000
Dividends Per Share	63	60	58
EPS - Basic - Cont	224.94	152.96	234.82
EPS - Primary	224.94	152.96	234.82
EPS -Diluted - Cont	224.36	152.57	234.18
EPS - Diluted	224.36	152.57	234.18
Shares (primary)	26,430	26,598	26,512
Shares (diluted)	26,498	26,663	26,582

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,329,000	17,115,000
Cash, Equivs & STI	18,329,000	17,115,000
Receivables	43,803,000	38,095,000
Raw Materials	3,330,000	3,011,000
WIP	14,281,000	17,819,000
Inventories - Other	469,000	417,000
Inventories	18,080,000	21,247,000
Prepayments (ST)	920,000	1,977,000
Other Current Assets	2,459,000	2,756,000
Current Assets	83,591,000	81,190,000
Net PPE	21,448,000	20,029,000
Intangibles Excl Goodwill	820,000	974,000
Intangibles	820,000	974,000
Other LT Assets	14,365,000	13,428,000
LT Assets	36,633,000	34,431,000
Total Assets	120,224,000	115,621,000
Accounts Payable	11,883,000	14,520,000
Accounts Payable & Accrued Expenses	11,883,000	14,520,000
Current Debt	6,431,000	6,524,000
Current Debt and Capital Leases	6,431,000	6,524,000
Other Current Liabilities	20,028,000	16,294,000
Current Liabilities	38,342,000	37,338,000
Long-Term Obligations	15,770,000	16,204,000
Deferred LT Liability Charges	3,281,000	2,866,000
Pensions & OPEB	478,000	428,000
Other LT Liabilities	1,732,000	2,367,000
Minorities (BS)	424,000	390,000
LT Liabilities	21,261,000	21,865,000
Total Liabilities	60,028,000	59,594,000
Net Assets	60,196,000	56,027,000
Common Share Capital	1,592,000	1,592,000
Share Premium	6,460,000	6,424,000
Retained Earnings	45,243,000	40,917,000
Treasury Stock	2,639,000	1,802,000
Other Equity	9,540,000	8,896,000
Shareholders' Equity	60,196,000	56,027,000
Total Liabilities & Stockholders' Equity	120,224,000	115,621,000
Net Current Assets	45,249,000	43,852,000
Total Assets Less Current Liabilities	81,882,000	78,283,000
Shares Outstanding	26,317	26,633

Recent Dividends:

1. Torishima Pump Mfg Co Ltd common.

No dividends paid.

Annual Dividends:

1. Torishima Pump Mfg Co Ltd common.

No dividends paid.

TOSHIBA TEC CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	548,135,000
Other Revenue	…	…	0
Revenue	569,265,000	577,023,000	548,135,000
Direct Expenses	351,860,000	349,193,000	326,930,000
Gross Profit	217,405,000	227,830,000	221,205,000
SG&A	203,069,000	207,578,000	205,350,000
Other OpEx	0	0	0
Indirect Expenses	203,069,000	207,578,000	205,350,000
Total Operating Expenses	554,929,000	556,771,000	532,280,000
Operating Income	14,336,000	20,252,000	15,855,000
Non-Op Net Interest Income	(1,294,000)	(777,000)	(610,000)
Non-Op For Curr Gains	166,000	(2,700,000)	(1,478,000)
Non-Op Gains	…	…	35,000
Other Non-Op	(10,582,000)	25,800,000	(3,943,000)
Non-Op Income	(11,710,000)	22,323,000	(5,996,000)
EBT Continuing	2,626,000	42,575,000	9,859,000
Taxation (current)	4,386,000	9,632,000	7,584,000
Taxation (deferred)	1,323,000	2,437,000	7,133,000
Taxation	5,709,000	12,069,000	14,718,000
EAT Continuing	(3,083,000)	30,506,000	(4,859,000)
Min Ints	799,000	(565,000)	(1,845,000)
Net Income	(2,285,000)	29,937,000	(6,707,000)
Dividends Per Share	12.59	23.03	19.99
EPS - Basic - Cont	(43.13)	565.44	(123.92)
EPS - Primary	(43.13)	565.44	(123.92)
EPS -Diluted - Cont	(43.13)	565.39	(123.92)
EPS - Diluted	(43.13)	565.39	(123.92)
Shares (primary)	52,977	52,945	54,120
Shares (diluted)	52,977	52,949	54,120

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,513,000	47,945,000
Cash, Equivs & STI	39,513,000	47,945,000
Receivables	96,812,000	80,151,000
Raw Materials	10,871,000	7,917,000
WIP	2,706,000	1,278,000
Inventories - Other	54,024,000	44,518,000
Inventories	67,601,000	53,713,000
Other Current Assets	34,266,000	27,765,000
Current Assets	238,192,000	209,574,000
Net PPE	45,647,000	44,557,000
Intangibles Excl Goodwill	12,090,000	11,166,000
Intangibles	12,090,000	11,166,000
Other LT Assets	65,506,000	81,074,000
LT Assets	123,243,000	136,797,000
Total Assets	361,435,000	346,371,000
Accounts Payable	87,702,000	64,367,000
Accounts Payable & Accrued Expenses	87,702,000	64,367,000
Current Debt	10,833,000	8,312,000
Current Capital Lease Obligations	6,883,000	6,682,000
Current Debt and Capital Leases	17,716,000	14,994,000
Other Current Liabilities	93,528,000	90,291,000
Current Liabilities	198,946,000	169,652,000
Long-Term Obligations	12,949,000	11,321,000
Pensions & OPEB	21,555,000	24,439,000
Other LT Liabilities	26,609,000	25,274,000
Minorities (BS)	7,303,000	7,593,000
LT Liabilities	61,113,000	61,034,000
Total Liabilities	267,363,000	238,279,000
Net Assets	94,072,000	108,092,000
Common Share Capital	39,970,000	39,970,000
Share Premium	1,110,000	1,110,000
Retained Earnings	36,872,000	58,525,000
Treasury Stock	13,216,000	13,319,000
Other Equity	29,336,000	21,806,000
Shareholders' Equity	94,072,000	108,092,000
Total Liabilities & Stockholders' Equity	361,435,000	346,371,000
Net Current Assets	39,246,000	39,922,000
Total Assets Less Current Liabilities	162,489,000	176,719,000
Shares Outstanding	52,988	52,952

Recent Dividends:

1. Toshiba Tec Corp American Depositary Receipts.

No dividends paid.

2. Toshiba Tec Corp common.

ExDate	Amt	Declared	Record	Payable
	20.00		03/31/2023	06/09/2023
	20.00		09/30/2023	12/01/2023
	25.00		03/29/2024	06/07/2024
	20.00		09/30/2024	12/02/2024
	25.00		03/31/2025	06/04/2025
	20.00		03/31/2026	06/08/2026

Annual Dividends:

1. Toshiba Tec Corp American Depositary Receipts.

No dividends paid.

2. Toshiba Tec Corp common.

2023 ..... 40.00 2024 ..... 45.00 2025 ..... 25.00
2026 ..... 20.00

TOSHO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	30,927,753
Other Revenue	…	…	0
Revenue	27,595,541	35,619,427	30,927,753
Direct Expenses	18,395,456	27,820,631	25,146,923
Gross Profit	9,200,085	7,798,796	5,780,830
SG&A	1,727,726	1,913,839	1,821,995
Other OpEx	0	0	0
Indirect Expenses	1,727,726	1,913,839	1,821,995
Total Operating Expenses	20,123,182	29,734,470	26,968,918
Operating Income	7,472,359	5,884,957	3,958,835
Non-Op Net Interest Income	(135,555)	(145,425)	(137,687)
Other Non-Op	201,920	(1,607,849)	(2,716,185)
Non-Op Income	66,365	(1,753,274)	(2,853,872)
EBT Continuing	7,538,724	4,131,683	1,104,963
Taxation (current)	2,386,806	1,855,521	1,490,680
Taxation (deferred)	118,572	(159,643)	744,028
Taxation	2,505,378	1,695,878	2,234,708
EAT Continuing	5,033,346	2,435,805	(1,129,745)
Min Ints	(1,484,767)	(1,207,689)	(1,099,946)
Net Income	3,548,578	1,228,114	(2,229,690)
Dividends Per Share	10	5	4
EPS - Basic - Cont	95.08	32.06	(58.20)
EPS - Primary	95.08	32.06	(58.20)
EPS -Diluted -			

Cont	95.08	32.06	(58.20)
EPS - Diluted	95.08	32.06	(58.20)
Shares (primary)	37,323	38,306	38,306
Shares (diluted)	37,323	38,306	38,306

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	20,702,952	21,214,983
Cash, Equivs & STI	20,702,952	21,214,983
Receivables	1,009,520	830,539
Supplies	44,056	33,391
Inventories - Other	1,773	6,737
Inventories	45,829	40,128
Other Current Assets	709,880	345,289
Current Assets	22,468,181	22,430,939
Net PPE	46,135,848	46,492,339
Intangibles Excl Goodwill	70,447	73,580
Intangibles	70,447	73,580
Other LT Assets	3,302,993	3,176,127
LT Assets	49,509,288	49,742,046
Total Assets	71,977,469	72,177,844
Accounts Payable	265	1,557
Accrued Exps	619,203	545,025
Accounts Payable & Accrued Expenses	619,468	546,582
Current Debt	2,417,066	9,679,336
Current Capital Lease Obligations	466,566	443,163
Current Debt and Capital Leases	2,883,632	10,122,499
Other Current Liabilities	3,918,193	3,784,363
Current Liabilities	7,421,293	14,453,444
Long-Term Obligations	12,427,573	8,697,729
Pensions & OPEB	1,010,956	1,001,142
Other LT Liabilities	5,963,649	5,759,730
Minorities (BS)	7,372,227	6,021,370
LT Liabilities	19,402,178	15,458,601
Total Liabilities	34,195,698	35,933,415
Net Assets	37,781,771	36,244,429
Common Share Capital	1,580,817	1,580,817
Share Premium	2,295,784	2,295,784
Retained Earnings	35,609,654	32,363,392
Treasury Stock	1,722,806	8,148
Other Equity	18,322	12,583
Shareholders' Equity	37,781,771	36,244,428
Total Liabilities & Stockholders' Equity	71,977,469	72,177,844
Net Current Assets	15,046,888	7,977,495
Total Assets Less Current Liabilities	64,556,176	57,724,400
Shares Outstanding	36,122	38,306

Recent Dividends:

1. Tosho Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tosho Co Ltd common.

No dividends paid.

TOSO CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	21,605,568
Other Revenue	...	...	0
Revenue	23,253,616	22,789,773	21,605,568
Direct Expenses	13,659,213	13,542,738	13,026,674
Gross Profit	9,594,403	9,247,035	8,578,894
SG&A	8,638,895	8,500,284	8,095,650
Other OpEx	0	0	0
Indirect Expenses	8,638,895	8,500,284	8,095,650
Total Operating Expenses	22,298,108	22,043,022	21,122,324
Operating Income	955,508	746,751	483,244
Non-Op Net Interest Income	(17,835)	(13,266)	(6,480)
Non-Op For Curr Gains	(4,543)	(3,014)	7,118
Other Non-Op	(68,267)	43,568	34,319
Non-Op Income	(90,645)	27,288	34,957
EBT Continuing	864,863	774,039	518,201
Taxation (current)	335,879	284,115	208,320
Taxation (deferred)	(148,615)	(15,351)	11,391
Taxation	187,264	268,764	219,711
EAT Continuing	677,599	505,275	298,490
Min Ints	(6,472)	(5,122)	(3,607)
Net Income	671,125	500,150	294,883
Dividends Per Share	15.50	11.50	10
EPS - Basic - Cont	75.78	56.05	32.79
EPS - Primary	75.78	56.05	32.79
EPS -Diluted - Cont	75.78	56.05	32.79
EPS - Diluted	75.78	56.05	32.79
Shares (primary)	8,856	8,924	8,991
Shares (diluted)	8,856	8,924	8,991

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,422,486	3,948,850
Cash, Equivs & STI	4,422,486	3,948,850
Receivables	7,322,870	7,874,542
Raw Materials	2,390,937	2,129,387
WIP	349,365	310,745
Inventories - Other	1,580,872	1,603,554
Inventories	4,321,174	4,043,686
Other Current Assets	791,807	624,879
Current Assets	16,858,337	16,491,957
Net PPE	3,044,363	3,096,471
Intangibles Excl Goodwill	254,342	271,038
Intangibles	254,342	271,038
Other LT Assets	2,913,216	2,345,986
LT Assets	6,211,921	5,713,495
Total Assets	23,070,259	22,205,452
Accounts Payable	895,112	1,006,674
Accrued Exps	868,680	796,486
Accounts Payable & Accrued Expenses	1,763,792	1,803,160
Current Debt	2,718,270	1,854,170
Current Capital Lease Obligations	34,675	26,293
Current Debt and Capital Leases	2,752,945	1,880,463
Other Current Liabilities	1,270,243	2,514,994
Current Liabilities	5,786,980	6,198,617
Long-Term Obligations	57,572	91,541
Deferred LT Liability Charges	440,306	362,722
Pensions & OPEB	424,981	402,473
Other LT Liabilities	509,784	368,995
Minorities (BS)	84,822	82,127
LT Liabilities	1,432,643	1,225,731
Total Liabilities	7,304,445	7,506,476
Net Assets	15,765,814	14,698,976
Common Share Capital	1,170,000	1,170,000
Share Premium	1,353,920	1,352,730
Retained Earnings	12,001,459	11,432,261
Treasury Stock	550,437	530,953
Other Equity	1,790,871	1,274,937
Shareholders' Equity	15,765,813	14,698,975
Total Liabilities & Stockholders' Equity	23,070,259	22,205,452
Net Current Assets	11,071,357	10,293,340
Total Assets Less Current Liabilities	17,283,279	16,006,835
Shares Outstanding	8,837	8,869

Recent Dividends:

1. Toso Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Toso Co Ltd (Japan) common.

No dividends paid.

TOSOH CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,005,640,000
Other Revenue	...	...	0
Revenue	1,019,917,000	1,063,382,000	1,005,640,000
Direct Expenses	758,891,000	804,376,000	779,414,000
Gross Profit	261,026,000	259,006,000	226,226,000
SG&A	165,493,000	160,100,000	146,379,000
Other OpEx	0	0	0
Indirect Expenses	165,493,000	160,100,000	146,379,000
Total Operating Expenses	924,384,000	964,476,000	925,793,000
Operating Income	95,533,000	98,906,000	79,847,000
Non-Op Net Interest Income	(2,113,000)	(1,378,000)	(1,268,000)
Non-Op For Curr Gains	6,569,000	(1,574,000)	11,232,000
Other Non-Op	(10,669,000)	5,479,000	3,911,000
Non-Op Income	(6,213,000)	2,527,000	13,875,000
EBT Continuing	89,320,000	101,433,000	93,722,000
Taxation (current)	31,562,000	24,645,000	27,861,000
Taxation (deferred)	319,000	5,302,000	(836,000)
Taxation	31,881,000	29,947,000	27,025,000
EAT Continuing	57,439,000	71,486,000	66,697,000
Min Ints	(15,821,000)	(13,482,000)	(9,370,000)
Net Income	41,615,000	58,002,000	57,324,000
Dividends Per Share	100	100	85
EPS - Basic - Cont	132.40	182.13	180.07
EPS - Primary	132.40	182.13	180.07
EPS -Diluted - Cont	132.38	182.11	180.04
EPS - Diluted	132.38	182.11	180.04
Shares (primary)	314,322	318,472	318,346
Shares (diluted)	314,360	318,500	318,393

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	179,616,000	141,548,000
Short Term Investments	53,856,000	35,512,000
Cash, Equivs & STI	233,472,000	177,060,000
Receivables	289,631,000	295,070,000
Raw Materials	79,062,000	72,429,000
WIP	16,029,000	21,204,000
Inventories - Other	148,360,000	154,190,000
Inventories	243,451,000	247,823,000
Other Current Assets	31,512,000	34,430,000
Current Assets	798,066,000	754,383,000
Net PPE	423,755,000	417,338,000
Intangibles Excl Goodwill	14,519,000	14,380,000
Intangibles	14,519,000	14,380,000
Other LT Assets	172,610,000	141,196,000
LT Assets	610,884,000	572,914,000
Total Assets	1,408,950,000	1,327,298,000
Accounts Payable	108,852,000	117,523,000
Accounts Payable & Accrued Expenses	108,852,000	117,523,000
Current Debt	144,678,000	133,005,000
Current Debt and Capital Leases	144,678,000	133,005,000
Other Current Liabilities	100,993,000	82,965,000
Current Liabilities	354,523,000	333,493,000
Long-Term Obligations	84,232,000	46,099,000
Deferred LT Liability Charges	23,393,000	14,608,000
Pensions & OPEB	19,060,000	19,612,000
Other LT Liabilities	8,601,000	11,068,000
Minorities (BS)	87,347,000	75,308,000
LT Liabilities	135,286,000	91,387,000
Total Liabilities	577,156,000	500,188,000
Net Assets	831,794,000	827,110,000
Common Share Capital	55,173,000	55,173,000
Share Premium	44,468,000	44,338,000
Retained Earnings	692,473,000	682,577,000
Treasury Stock	34,416,000	9,585,000
Other Equity	74,096,000	54,607,000
Shareholders' Equity	831,794,000	827,110,000
Total Liabilities & Stockholders' Equity	1,408,950,000	1,327,298,000
Net Current Assets	443,543,000	420,890,000
Total Assets Less Current Liabilities	1,054,427,000	993,805,000
Shares Outstanding	307,891	318,508

Recent Dividends:

1. Tosoh Corp (Japan) common.

No dividends paid.

2. Tosoh Corp (Japan) American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Tosoh Corp (Japan) common.
No dividends paid.
2. Tosoh Corp (Japan) American Depositary Receipts.
No dividends paid.

TOTECH CORP (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	140,732,000
Other Revenue	...	...	0
Revenue	170,013,000	155,958,000	140,732,000
Direct Expenses	121,732,000	114,070,000	106,181,000
Gross Profit	48,281,000	41,888,000	34,551,000
SG&A	31,155,000	27,196,000	24,645,000
Other OpEx	0	0	0
Indirect Expenses	31,155,000	27,196,000	24,645,000
Total Operating Expenses	152,887,000	141,266,000	130,826,000
Operating Income	17,126,000	14,692,000	9,906,000
Non-Op Net Interest Income	(65,000)	(27,000)	(58,000)
Non-Op For Curr Gains	9,000	7,000	(5,000)
Other Non-Op	1,031,000	1,200,000	717,000
Non-Op Income	975,000	1,180,000	654,000
EBT Continuing	18,101,000	15,872,000	10,560,000
Taxation (current)	5,068,000	4,861,000	3,542,000
Taxation (deferred)	(100,000)	(181,000)	14,000
Taxation	4,968,000	4,680,000	3,556,000
EAT Continuing	13,133,000	11,192,000	7,004,000
Min Ints	...	2,000	...
Net Income	13,133,000	11,194,000	7,004,000
Dividends Per Share	128	116	68.33
EPS - Basic - Cont	319.18	272.06	170.36
EPS - Primary	319.18	272.06	170.36
EPS -Diluted - Cont	319.18	272.06	170.36
EPS - Diluted	319.18	272.06	170.36
Shares (primary)	41,149	41,147	41,114
Shares (diluted)	41,149	41,147	41,114

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,303,000	13,078,000
Cash, Equivs & STI	11,303,000	13,078,000
Receivables	40,577,000	42,183,000
Inventories	3,796,000	4,632,000
Other Current Assets	645,000	392,000
Current Assets	56,321,000	60,285,000
Net PPE	26,425,000	20,938,000
Intangibles Excl Goodwill	3,604,000	2,906,000
Intangibles	3,604,000	2,906,000
Other LT Assets	28,770,000	21,099,000
LT Assets	58,799,000	44,943,000
Total Assets	115,120,000	105,229,000
Accounts Payable	13,365,000	16,561,000
Accrued Exps	17,000	15,000
Accounts Payable & Accrued Expenses	13,382,000	16,576,000
Current Debt	4,960,000	2,998,000
Current Debt and Capital Leases	4,960,000	2,998,000
Other Current Liabilities	16,347,000	19,661,000
Current Liabilities	34,689,000	39,235,000
Long-Term Obligations	1,713,000	819,000
Deferred LT Liability Charges	4,231,000	1,966,000
Pensions & OPEB	634,000	316,000
Other LT Liabilities	182,000	1,663,000
LT Liabilities	6,760,000	4,764,000
Total Liabilities	41,449,000	44,000,000
Net Assets	73,671,000	61,229,000
Common Share Capital	1,857,000	1,857,000
Share Premium	2,352,000	2,319,000
Retained Earnings	56,546,000	48,660,000
Treasury Stock	972,000	210,000
Other Equity	13,887,000	8,603,000
Shareholders' Equity	73,670,000	61,229,000
Total Liabilities & Stockholders' Equity	115,120,000	105,229,000
Net Current Assets	21,632,000	21,050,000
Total Assets Less Current Liabilities	80,431,000	65,994,000
Shares Outstanding	41,006	41,155

Recent Dividends:
1. Totech Corp (Japan) common.
No dividends paid.
Annual Dividends:
1. Totech Corp (Japan) common.
No dividends paid.

TOTTORI BANK, LTD. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	13,640,000	11,071,000	10,529,000
Non-Interest Income	5,349,000	5,250,000	4,114,000
Revenue	18,991,000	16,342,000	14,653,000
Interest Expense	2,383,000	778,000	197,000
Net Interest Bef Provs	11,257,000	10,293,000	10,332,000
Net Interest Aft Provs	11,257,000	10,293,000	10,332,000
EBT Continuing	2,194,000	1,906,000	1,567,000
Taxation (current)	952,000	776,000	857,000
Taxation (deferred)	(347,000)	(191,000)	(352,000)
Taxation	605,000	585,000	505,000
EAT Continuing	1,589,000	1,321,000	1,062,000
Min Ints	(2,000)	(7,000)	(6,000)
Net Income	1,583,000	1,313,000	1,056,000
Dividends Per Share	50	50	50
EPS - Basic - Cont	169.19	140.28	112.83
EPS - Primary	169.19	140.28	112.83
EPS -Diluted - Cont	169.19	140.28	112.83
EPS - Diluted	169.19	140.28	112.83
Shares (primary)	9,359	9,360	9,360
Shares (diluted)	9,359	9,360	9,360

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	71,205,000	93,268,000
Net PPE	9,800,000	9,990,000
Intangibles Excl Goodwill	1,163,000	860,000
Intangibles	1,163,000	860,000
Loan Portfolio	916,754,000	881,638,000
Loan Provisions	(4,348,000)	(4,331,000)
Net Loans & Leases	912,406,000	877,307,000
Customer Acceptance Liability	2,379,000	2,783,000
Other Assets	138,614,000	122,274,000
Total Assets	1,135,567,000	1,106,482,000
Accrued Exps	519,000	449,000
Pensions & OPEB	1,570,000	1,698,000
Total Deposits	1,045,509,000	1,019,918,000
Minorities (BS)	128,000	126,000
Debt & Lease Obligations	24,065,000	24,028,000
Other Liabilities	37,147,000	36,427,000
Total Liabilities	1,084,745,000	1,058,492,000
Net Assets	50,822,000	47,990,000
Common Share Capital	9,061,000	9,061,000
Share Premium	6,452,000	6,452,000
Retained Earnings	34,776,000	33,660,000
Treasury Stock	680,000	680,000
Other Equity	1,213,000	(504,000)
Shareholders' Equity	50,822,000	47,989,000
Total Liabilities & Stockholders' Equity	1,135,567,000	1,106,482,000
Shares Outstanding	9,359	9,360

Recent Dividends:
1. Tottori Bank, Ltd. (The) (Japan) common.
No dividends paid.
Annual Dividends:
1. Tottori Bank, Ltd. (The) (Japan) common.
No dividends paid.

TOWA BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	31,400,000	23,690,000	21,680,000
Non-Interest Income	12,102,000	14,120,000	12,453,000
Revenue	45,193,000	37,810,000	34,138,000
Interest Expense	4,672,000	1,389,000	142,000
Net Interest Bef Provs	26,728,000	22,301,000	21,538,000
Net Interest Aft Provs	26,728,000	22,301,000	21,538,000
EBT Continuing	(28,452,000)	6,147,000	4,296,000
Taxation (current)	83,000	886,000	638,000
Taxation (deferred)	(4,058,000)	744,000	124,000
Taxation	(3,975,000)	1,630,000	762,000
EAT Continuing	(24,477,000)	4,517,000	3,534,000
Min Ints	(20,000)	3,000	(4,000)
Net Income	(24,499,000)	4,520,000	3,323,000
Pref Divs & Similar	...	...	207,000
Net Income to Common	...	...	3,116,000
Dividends Per Share	35	35	35
EPS - Basic - Cont	(687.18)	122.36	89.84
EPS - Primary	(687.18)	122.36	89.84
EPS -Diluted - Cont	(687.18)	113.01	56
EPS - Diluted	(687.18)	113.01	56
Shares (primary)	35,652	36,945	36,985
Shares (diluted)	35,652	39,996	63,044

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	283,098,000	171,568,000
Net PPE	23,770,000	23,884,000
Intangibles Excl Goodwill	2,796,000	3,458,000
Intangibles	2,796,000	3,458,000
Loan Portfolio	1,646,482,000	1,606,700,000
Loan Provisions	(7,661,000)	(6,302,000)
Net Loans & Leases	1,638,821,000	1,600,398,000
Customer Acceptance Liability	2,873,000	3,678,000
Other Assets	464,892,000	579,767,000
Total Assets	2,416,250,000	2,382,753,000
Pensions & OPEB	537,000	531,000
Total Deposits	2,170,932,000	2,155,574,000
Minorities (BS)	535,000	531,000
Debt & Lease Obligations	140,437,000	121,591,000
Other Liabilities	154,781,000	136,008,000
Total Liabilities	2,326,250,000	2,292,113,000
Net Assets	90,000,000	90,640,000
Common Share Capital	38,653,000	38,653,000
Share Premium	17,502,000	17,500,000
Retained Earnings	32,642,000	59,241,000
Treasury Stock	228,000	284,000
Other Equity	1,431,000	(24,470,000)
Shareholders' Equity	90,000,000	90,640,000
Total Liabilities & Stockholders' Equity	2,416,250,000	2,382,753,000
Shares Outstanding	35,437	36,760

Recent Dividends:
1. Towa Bank Ltd preferred class 2.
No dividends paid.
2. Towa Bank Ltd common.
No dividends paid.
3. Towa Bank Ltd preferred class 1.
No dividends paid.
Annual Dividends:
1. Towa Bank Ltd preferred class 2.
No dividends paid.
2. Towa Bank Ltd common.
No dividends paid.
3. Towa Bank Ltd preferred class 1.
No dividends paid.

TOWA PHARMACEUTICAL CO LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	227,934,000
Other Revenue	...	...	0

Revenue	273,710,000	259,594,000	227,934,000
Direct Expenses	174,606,000	164,865,000	146,551,000
Gross Profit	99,104,000	94,729,000	81,383,000
SG&A	76,001,000	71,486,000	63,735,000
Other OpEx	0	0	0
Indirect Expenses	76,001,000	71,486,000	63,735,000
Total Operating Expenses	250,607,000	236,351,000	210,286,000
Operating Income	23,103,000	23,243,000	17,648,000
Non-Op Net Interest Income	(1,952,000)	(1,406,000)	(850,000)
Non-Op For Curr Gains	807,000	1,992,000	1,593,000
Other Non-Op	(8,793,000)	2,500,000	6,066,000
Non-Op Income	(9,938,000)	3,086,000	6,809,000
EBT Continuing	13,165,000	26,329,000	24,457,000
Taxation (current)	8,225,000	8,058,000	8,818,000
Taxation (deferred)	(310,000)	(715,000)	(532,000)
Taxation	7,915,000	7,343,000	8,286,000
EAT Continuing	5,250,000	18,986,000	16,171,000
Net Income	5,251,000	18,987,000	16,173,000
Dividends Per Share	80	70	60
EPS - Basic - Cont	106.66	385.71	328.59
EPS - Primary	106.66	385.71	328.59
EPS -Diluted - Cont	106.66	385.71	328.59
EPS - Diluted	106.66	385.71	328.59
Shares (primary)	49,228	49,225	49,221
Shares (diluted)	49,228	49,225	49,221

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	45,306,000	45,471,000
Short Term Investments	0	0
Cash, Equivs & STI	45,306,000	45,471,000
Receivables	74,002,000	71,631,000
Raw Materials	49,132,000	44,869,000
WIP	20,038,000	18,648,000
Inventories - Other	54,255,000	44,770,000
Inventories	123,425,000	108,287,000
Other Current Assets	24,610,000	21,917,000
Current Assets	267,343,000	247,306,000
Net PPE	170,643,000	168,423,000
Intangibles Excl Goodwill	26,680,000	45,842,000
Intangibles	26,680,000	45,842,000
Other LT Assets	10,623,000	9,252,000
LT Assets	207,946,000	223,517,000
Total Assets	475,290,000	470,823,000
Accounts Payable	33,343,000	30,041,000
Accounts Payable & Accrued Expenses	33,343,000	30,041,000
Current Debt	31,089,000	28,080,000
Current Capital Lease Obligations	1,699,000	1,383,000
Current Debt and Capital Leases	32,788,000	29,463,000
Other Current Liabilities	30,736,000	28,435,000
Current Liabilities	96,867,000	87,939,000
Long-Term Obligations	196,164,000	206,878,000
Pensions & OPEB	132,000	141,000
Other LT Liabilities	4,022,000	4,240,000
LT Liabilities	200,318,000	211,259,000
Total Liabilities	297,186,000	299,198,000
Net Assets	178,104,000	171,625,000
Common Share Capital	4,717,000	4,717,000
Share Premium	7,842,000	7,841,000
Retained Earnings	151,815,000	150,502,000
Treasury Stock	5,584,000	5,586,000
Other Equity	19,313,000	14,151,000
Shareholders' Equity	178,103,000	171,625,000
Total Liabilities & Stockholders' Equity	475,290,000	470,823,000
Net Current Assets	170,476,000	159,367,000
Total Assets Less Current Liabilities	378,423,000	382,884,000
Shares Outstanding	49,228	49,227

Recent Dividends:

1. Towa Pharmaceutical Co Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Towa Pharmaceutical Co Ltd (Japan) common.

No dividends paid.

TOYO ELECTRIC CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024 (revised)
Revenue	8,872,739	9,348,394	8,829,133
Direct Expenses	6,347,870	6,942,415	6,405,191
Gross Profit	2,524,869	2,405,979	2,423,942
SG&A	2,171,905	2,113,356	2,044,831
Other OpEx	0	0	0
Indirect Expenses	2,171,905	2,113,356	2,044,831
Total Operating Expenses	8,519,775	9,055,771	8,450,022
Operating Income	352,964	292,623	379,111
Non-Op Net Interest Income	(17,892)	(17,247)	(14,100)
Non-Op For Curr Gains	…	(8,350)	(2,827)
Other Non-Op	42,895	79,216	77,026
Non-Op Income	25,003	53,619	60,099
EBT Continuing	377,967	346,242	439,210
Taxation (current)	167,447	62,118	78,340
Taxation (deferred)	(47,476)	3,714	(95,461)
Taxation	119,971	65,832	(17,121)
EAT Continuing	257,996	280,410	456,331
Min Ints	8,015	1,477	(3,354)
Net Income	266,012	281,887	452,975
Dividends Per Share	24	22	25
EPS - Basic - Cont	62.90	67.12	106.25
EPS - Primary	62.90	67.12	106.25
EPS -Diluted - Cont	62.90	67.12	106.25
EPS - Diluted	62.90	67.12	106.25
Shares (primary)	4,229	4,200	4,263
Shares (diluted)	4,229	4,200	4,263
Taxation (Cumu)	…	…	(17,121)
Min Ints (Cumu)	…	…	(3,354)
EPS - Primary (Cumu)	…	…	106.25
EPS - Diluted (Cumu)	…	…	106.25

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,690,586	2,455,769
Cash, Equivs & STI	2,690,586	2,455,769
Receivables	3,390,298	3,576,868
Raw Materials	633,549	621,808
WIP	472,090	554,615
Inventories - Other	290,241	255,873
Inventories	1,395,880	1,432,296
Other Current Assets	65,365	45,625
Current Assets	7,542,129	7,510,558
Net PPE	2,205,114	2,219,304
Intangibles Excl Goodwill	233,416	268,737
Intangibles	233,416	268,737
Other LT Assets	1,069,262	816,165
LT Assets	3,507,792	3,304,206
Total Assets	11,049,922	10,814,765
Accounts Payable	478,760	458,590
Accounts Payable & Accrued Expenses	478,760	458,590
Current Debt	1,179,636	1,345,756
Current Debt and Capital Leases	1,179,636	1,345,756
Other Current Liabilities	1,277,219	1,077,605
Current Liabilities	2,935,615	2,881,951
Long-Term Obligations	494,019	734,535
Deferred LT Liability Charges	25,453	…
Pensions & OPEB	510,689	516,555
Other LT Liabilities	304,504	336,178
Minorities (BS)	133,023	135,852
LT Liabilities	1,334,665	1,587,268
Total Liabilities	4,403,303	4,605,072
Net Assets	6,646,619	6,209,693
Common Share Capital	1,037,085	1,037,085
Share Premium	882,881	879,377
Retained Earnings	4,226,057	4,052,920
Treasury Stock	281,384	303,144
Other Equity	781,979	543,454
Shareholders' Equity	6,646,618	6,209,692
Total Liabilities & Stockholders' Equity	11,049,922	10,814,765
Net Current Assets	4,606,514	4,628,607
Total Assets Less Current Liabilities	8,114,307	7,932,814
Shares Outstanding	4,241	4,206

Recent Dividends:

1. Toyo Electric Corp. common.

No dividends paid.

Annual Dividends:

1. Toyo Electric Corp. common.

No dividends paid.

TOYO ENGINEERING CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	260,825,000
Other Revenue	…	…	0
Revenue	182,941,000	278,091,000	260,825,000
Direct Expenses	176,493,000	252,003,000	232,433,000
Gross Profit	6,448,000	26,088,000	28,392,000
SG&A	25,451,000	23,496,000	21,679,000
Other OpEx	0	0	0
Indirect Expenses	25,451,000	23,496,000	21,679,000
Total Operating Expenses	201,944,000	275,499,000	254,112,000
Operating Income	(19,003,000)	2,592,000	6,713,000
Non-Op Net Interest Income	(1,804,000)	397,000	498,000
Non-Op For Curr Gains	(577,000)	(647,000)	172,000
Other Non-Op	9,987,000	2,733,000	4,402,000
Non-Op Income	7,606,000	2,483,000	5,072,000
EBT Continuing	(11,397,000)	5,075,000	11,785,000
Taxation (current)	3,730,000	3,086,000	2,302,000
Taxation (deferred)	(202,000)	(64,000)	(361,000)
Taxation	3,528,000	3,022,000	1,941,000
EAT Continuing	(14,925,000)	2,053,000	9,844,000
Min Ints	(18,000)	(32,000)	(19,000)
Net Income	(14,944,000)	2,020,000	9,821,000
Dividends Per Share	…	25	12
EPS - Basic - Cont	(255.03)	34.49	167.59
EPS - Primary	(255.03)	34.49	167.59
EPS -Diluted - Cont	(255.03)	34.49	167.59
EPS - Diluted	(255.03)	34.49	167.59
Shares (primary)	40,089	38,329	38,330
Shares (diluted)	40,089	38,329	38,330

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	105,245,000	90,324,000
Short Term Investments	0	0
Cash, Equivs & STI	105,245,000	90,324,000
Receivables	88,549,000	136,123,000
WIP	9,802,000	9,564,000
Inventories - Other	0	0
Inventories	9,802,000	9,564,000
Other Current Assets	10,106,000	8,198,000
Current Assets	213,702,000	244,209,000
Net PPE	10,012,000	10,418,000
Intangibles Excl Goodwill	5,167,000	5,624,000
Intangibles	5,167,000	5,624,000
Other LT Assets	32,263,000	26,347,000
LT Assets	47,442,000	42,389,000
Total Assets	261,144,000	286,598,000
Accounts Payable	55,395,000	84,981,000
Accounts Payable & Accrued Expenses	55,395,000	84,981,000
Current Debt	36,263,000	17,002,000
Current Debt and Capital Leases	36,263,000	17,002,000
Other Current Liabilities	90,464,000	80,655,000
Current Liabilities	182,122,000	182,638,000
Long-Term Obligations	23,940,000	34,044,000
Deferred LT Liability Charges	6,748,000	5,507,000
Pensions & OPEB	1,542,000	1,154,000
Other LT Liabilities	3,076,000	3,011,000

Minorities (BS)	207,000	231,000
LT Liabilities	35,306,000	43,716,000
Total Liabilities	217,636,000	226,586,000
Net Assets	43,508,000	60,012,000
Share Premium	4,567,000	4,567,000
Retained Earnings	12,503,000	29,083,000
Treasury Stock	452,000	448,000
Other Equity	26,890,000	26,810,000
Shareholders' Equity	43,508,000	60,012,000
Total Liabilities & Stockholders' Equity	261,144,000	286,598,000
Net Current Assets	31,580,000	61,571,000
Total Assets Less Current Liabilities	79,022,000	103,960,000
Shares Outstanding	58,598	58,599

Recent Dividends:

1. Toyo Engineering Corp. (Japan) common.

No dividends paid.

2. Toyo Engineering Corp. (Japan) preferred class A.

No dividends paid.

Annual Dividends:

1. Toyo Engineering Corp. (Japan) common.

No dividends paid.

2. Toyo Engineering Corp. (Japan) preferred class A.

No dividends paid.

TOYO GOSEI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	41,956,000	38,665,000	31,956,000
Direct Expenses	32,908,000	29,605,000	24,355,000
Gross Profit	9,048,000	9,060,000	7,601,000
SG&A	5,378,000	4,956,000	4,088,000
Other OpEx	0	0	0
Indirect Expenses	5,378,000	4,956,000	4,088,000
Total Operating Expenses	38,286,000	34,561,000	28,443,000
Operating Income	3,670,000	4,104,000	3,513,000
Non-Op Net Interest Income	(302,000)	(200,000)	(123,000)
Non-Op For Curr Gains	109,000	(98,000)	13,000
Other Non-Op	79,000	59,000	(132,000)
Non-Op Income	(114,000)	(239,000)	(242,000)
EBT Continuing	3,556,000	3,865,000	3,271,000
Taxation (current)	859,000	650,000	988,000
Taxation (deferred)	4,000	(64,000)	(114,000)
Taxation	863,000	586,000	874,000
EAT Continuing	2,693,000	3,279,000	2,397,000
Net Income	2,693,000	3,279,000	2,397,000
Dividends Per Share	40	45	40
EPS - Basic - Cont	339.26	413.20	301.98
EPS - Primary	339.26	413.20	301.98
EPS -Diluted - Cont	339.26	413.20	301.98
EPS - Diluted	339.26	413.20	301.98
Shares (primary)	7,937	7,937	7,937
Shares (diluted)	7,937	7,937	7,937

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,683,000	3,597,000
Short Term Investments	52,000	44,000
Cash, Equivs & STI	3,735,000	3,641,000
Receivables	9,110,000	7,320,000
Raw Materials	2,631,000	2,379,000
WIP	540,000	258,000
Finished Goods	8,539,000	8,416,000
Inventories - Other	0	0
Inventories	11,710,000	11,053,000
Prepayments (ST)	169,000	135,000
Other Current Assets	568,000	1,920,000
Current Assets	25,292,000	24,069,000
Net PPE	37,298,000	37,702,000
Intangibles Excl Goodwill	2,226,000	2,590,000
Intangibles	2,226,000	2,590,000
Other LT Assets	2,132,000	1,502,000
LT Assets	41,656,000	41,794,000
Total Assets	66,949,000	65,864,000
Accounts Payable	6,017,000	5,676,000
Accrued Exps	1,445,000	1,374,000
Accounts Payable & Accrued Expenses	7,462,000	7,050,000
Current Debt	8,390,000	10,725,000
Current Capital Lease Obligations	396,000	270,000
Current Debt and Capital Leases	8,786,000	10,995,000
Other Current Liabilities	2,586,000	3,087,000
Current Liabilities	18,834,000	21,132,000
Long-Term Obligations	17,423,000	17,005,000
Pensions & OPEB	2,044,000	2,084,000
Other LT Liabilities	1,195,000	810,000
LT Liabilities	20,662,000	19,899,000
Total Liabilities	39,497,000	41,032,000
Net Assets	27,452,000	24,832,000
Common Share Capital	1,618,000	1,618,000
Share Premium	1,541,000	1,541,000
Retained Earnings	23,865,000	21,529,000
Treasury Stock	93,000	93,000
Other Equity	521,000	236,000
Shareholders' Equity	27,452,000	24,831,000
Total Liabilities & Stockholders' Equity	66,949,000	65,864,000
Net Current Assets	6,458,000	2,937,000
Total Assets Less Current Liabilities	48,115,000	44,732,000
Shares Outstanding	7,937	7,937

Recent Dividends:

1. Toyo Gosei Co Ltd common.

No dividends paid.

Annual Dividends:

1. Toyo Gosei Co Ltd common.

No dividends paid.

TOYO LOGISTICS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	27,875,634
Other Revenue	…	…	0
Revenue	30,161,149	29,186,611	27,875,634
Direct Expenses	27,798,839	26,992,845	25,847,545
Gross Profit	2,362,310	2,193,766	2,028,089
SG&A	985,647	952,531	898,360
Other OpEx	0	0	0
Indirect Expenses	985,647	952,531	898,360
Total Operating Expenses	28,784,486	27,945,376	26,745,905
Operating Income	1,376,663	1,241,235	1,129,729
Non-Op Net Interest Income	(97,661)	(60,725)	(48,309)
Non-Op For Curr Gains	…	…	(6,771)
Other Non-Op	951,374	792,160	668,073
Non-Op Income	853,713	731,435	612,993
EBT Continuing	2,230,376	1,972,670	1,742,722
Taxation (current)	528,506	556,398	353,544
Taxation (deferred)	39,676	(79,108)	19,329
Taxation	568,182	477,290	372,873
EAT Continuing	1,662,194	1,495,380	1,369,849
Net Income	1,662,194	1,495,379	1,369,850
Dividends Per Share	70	60	55
EPS - Basic - Cont	220.88	197.66	181.38
EPS - Primary	220.88	197.66	181.38
EPS -Diluted - Cont	220.88	197.66	181.38
EPS - Diluted	220.88	197.66	181.38
Shares (primary)	7,525	7,565	7,552
Shares (diluted)	7,525	7,565	7,552

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,070,796	6,346,666
Short Term Investments	101,720	102,424
Cash, Equivs & STI	6,172,516	6,449,090
Receivables	5,463,862	5,607,858
Raw Materials	67,993	61,687
Inventories - Other	0	0
Inventories	67,993	61,687
Other Current Assets	1,036,894	590,272
Current Assets	12,741,265	12,708,907
Net PPE	25,113,084	24,732,245
Intangibles Excl Goodwill	259,594	252,557
Intangibles	259,594	252,557
Other LT Assets	12,225,834	10,893,419
LT Assets	37,598,512	35,878,221
Total Assets	50,339,778	48,587,129
Accounts Payable	1,970,181	1,841,386
Accrued Exps	357,758	335,492
Accounts Payable & Accrued Expenses	2,327,939	2,176,878
Current Debt	4,608,300	4,466,600
Current Debt and Capital Leases	4,608,300	4,466,600
Other Current Liabilities	1,261,963	1,828,794
Current Liabilities	8,198,202	8,472,272
Long-Term Obligations	10,141,688	10,621,844
Deferred LT Liability Charges	1,656,762	1,095,606
Pensions & OPEB	409,051	927,165
Other LT Liabilities	817,812	824,398
LT Liabilities	13,025,313	13,469,013
Total Liabilities	21,223,515	21,941,286
Net Assets	29,116,263	26,645,843
Common Share Capital	3,412,524	3,412,524
Share Premium	2,225,185	2,217,339
Retained Earnings	20,193,269	18,985,562
Treasury Stock	482,639	384,724
Other Equity	3,767,923	2,415,141
Shareholders' Equity	29,116,262	26,645,842
Total Liabilities & Stockholders' Equity	50,339,778	48,587,129
Net Current Assets	4,543,063	4,236,635
Total Assets Less Current Liabilities	42,141,576	40,114,857
Shares Outstanding	7,519	7,577

Recent Dividends:

1. Toyo Logistics Co Ltd common.

No dividends paid.

Annual Dividends:

1. Toyo Logistics Co Ltd common.

No dividends paid.

TOYO SEIKAN GROUP HOLDINGS LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	950,663,000
Other Revenue	…	…	0
Revenue	963,213,000	922,516,000	950,663,000
Direct Expenses	822,699,000	799,976,000	831,937,000
Gross Profit	140,514,000	122,540,000	118,726,000
SG&A	88,507,000	88,335,000	84,874,000
Other OpEx	0	0	0
Indirect Expenses	88,507,000	88,335,000	84,874,000
Total Operating Expenses	911,206,000	888,311,000	916,811,000
Operating Income	52,007,000	34,205,000	33,852,000
Non-Op Net Interest Income	(2,551,000)	(2,747,000)	(2,110,000)
Non-Op For Curr Gains	2,597,000	(207,000)	5,170,000
Other Non-Op	25,223,000	1,167,000	(2,572,000)
Non-Op Income	25,269,000	(1,787,000)	488,000
EBT Continuing	77,276,000	32,418,000	34,340,000
Taxation (current)	20,043,000	8,059,000	10,602,000
Taxation (deferred)	549,000	(161,000)	(289,000)
Taxation	20,592,000	7,898,000	10,313,000
EAT Continuing	56,684,000	24,520,000	24,027,000
Min Ints	(1,699,000)	(2,122,000)	(943,000)
Net Income	54,983,000	22,394,000	23,083,000
Dividends Per Share	132	91	90
EPS - Basic - Cont	361.63	134.05	130.15
EPS - Primary	361.63	134.05	130.15
EPS -Diluted - Cont	361.63	134.05	130.15
EPS - Diluted	361.63	134.05	130.15
Shares (primary)	152,045	167,062	177,361
Shares (diluted)	152,045	167,062	177,361

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	123,160,000	119,839,000
Cash, Equivs & STI	123,160,000	119,839,000
Receivables	261,063,000	248,708,000
Raw Materials	59,211,000	55,179,000
WIP	25,131,000	23,083,000
Inventories - Other	122,571,000	121,381,000
Inventories	206,913,000	199,643,000
Other Current Assets	26,661,000	26,137,000
Current Assets	617,797,000	594,327,000
Net PPE	353,864,000	350,406,000
Intangibles Excl Goodwill	25,357,000	28,005,000
Intangibles	25,357,000	28,005,000
Other LT Assets	243,673,000	228,877,000
LT Assets	622,894,000	607,288,000
Total Assets	1,240,692,000	1,201,615,000
Accounts Payable	112,782,000	109,973,000
Accrued Exps	630,000	501,000
Accounts Payable & Accrued Expenses	113,412,000	110,474,000
Current Debt	85,413,000	75,872,000
Current Debt and Capital Leases	85,413,000	75,872,000
Other Current Liabilities	116,805,000	96,126,000
Current Liabilities	315,630,000	282,472,000
Long-Term Obligations	118,076,000	150,420,000
Deferred LT Liability Charges	25,638,000	17,783,000
Pensions & OPEB	32,671,000	35,884,000
Other LT Liabilities	21,082,000	20,235,000
Minorities (BS)	29,889,000	27,851,000
LT Liabilities	197,467,000	224,322,000
Total Liabilities	542,987,000	534,645,000
Net Assets	697,705,000	666,970,000
Common Share Capital	11,094,000	11,094,000
Share Premium	11,673,000	11,915,000
Retained Earnings	528,229,000	516,800,000
Treasury Stock	7,159,000	9,351,000
Other Equity	153,867,000	136,511,000
Shareholders' Equity	697,704,000	666,969,000
Total Liabilities & Stockholders' Equity	1,240,692,000	1,201,615,000
Net Current Assets	302,167,000	311,855,000
Total Assets Less Current Liabilities	925,062,000	919,143,000
Shares Outstanding	150,371	159,099

Recent Dividends:

1. Toyo Seikan Group Holdings Ltd common.

No dividends paid.

Annual Dividends:

1. Toyo Seikan Group Holdings Ltd common.

No dividends paid.

TOYO WHARF & WAREHOUSE CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	38,079,000	35,100,000	34,697,000
Direct Expenses	34,105,000	31,557,000	31,291,000
Gross Profit	3,974,000	3,543,000	3,406,000
SG&A	2,472,000	2,388,000	2,426,000
Other OpEx	0	0	0
Indirect Expenses	2,472,000	2,388,000	2,426,000
Total Operating Expenses	36,577,000	33,945,000	33,717,000
Operating Income	1,502,000	1,155,000	980,000
Non-Op Net Interest Income	(217,000)	(155,000)	(144,000)
Non-Op For Curr Gains	112,000	(40,000)	(56,000)
Other Non-Op	765,000	706,000	685,000
Non-Op Income	660,000	511,000	485,000
EBT Continuing	2,162,000	1,666,000	1,465,000
Taxation (current)	622,000	531,000	503,000
Taxation (deferred)	40,000	(12,000)	(26,000)
Taxation	662,000	519,000	477,000
EAT Continuing	1,500,000	1,147,000	988,000
Min Ints	(34,000)	(25,000)	(6,000)
Net Income	1,466,000	1,124,000	980,000
Dividends Per Share	80	60	55
EPS - Basic - Cont	201.44	151.76	131.56
EPS - Primary	201.44	151.76	131.56
EPS -Diluted - Cont	201.44	151.76	131.56
EPS - Diluted	201.44	151.76	131.56
Shares (primary)	7,281	7,411	7,455
Shares (diluted)	7,281	7,411	7,455

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,407,000	4,886,000
Cash, Equivs & STI	4,407,000	4,886,000
Receivables	4,337,000	4,164,000
Raw Materials	265,000	254,000
Inventories - Other	0	0
Inventories	265,000	254,000
Prepayments (ST)	178,000	160,000
Other Current Assets	1,358,000	1,313,000
Current Assets	10,545,000	10,777,000
Net PPE	29,486,000	28,578,000
Intangibles Excl Goodwill	1,036,000	799,000
Intangibles	1,036,000	799,000
Other LT Assets	14,944,000	10,836,000
LT Assets	45,466,000	40,213,000
Total Assets	56,011,000	50,990,000
Accounts Payable	2,483,000	2,472,000
Accounts Payable & Accrued Expenses	2,483,000	2,472,000
Current Debt	6,106,000	6,140,000
Current Capital Lease Obligations	61,000	23,000
Current Debt and Capital Leases	6,167,000	6,163,000
Other Current Liabilities	2,593,000	2,958,000
Current Liabilities	11,243,000	11,593,000
Long-Term Obligations	10,566,000	9,832,000
Deferred LT Liability Charges	2,527,000	1,290,000
Pensions & OPEB	377,000	443,000
Other LT Liabilities	448,000	301,000
Minorities (BS)	209,000	179,000
LT Liabilities	13,918,000	11,866,000
Total Liabilities	25,370,000	23,639,000
Net Assets	30,641,000	27,351,000
Common Share Capital	8,260,000	8,260,000
Share Premium	5,181,000	5,181,000
Retained Earnings	10,686,000	9,698,000
Treasury Stock	819,000	492,000
Other Equity	7,333,000	4,704,000
Shareholders' Equity	30,641,000	27,351,000
Total Liabilities & Stockholders' Equity	56,011,000	50,990,000
Net Current Assets	(698,000)	(816,000)
Total Assets Less Current Liabilities	44,768,000	39,397,000
Shares Outstanding	7,173	7,382

Recent Dividends:

1. Toyo Wharf & Warehouse Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Toyo Wharf & Warehouse Co., Ltd. (Japan) common.

No dividends paid.

TOYOBO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	414,265,000
Other Revenue	...	...	0
Revenue	421,563,000	422,032,000	414,265,000
Direct Expenses	313,411,000	324,977,000	326,267,000
Gross Profit	108,152,000	97,055,000	87,998,000
SG&A	80,247,000	80,402,000	79,003,000
Other OpEx	0	0	0
Indirect Expenses	80,247,000	80,402,000	79,003,000
Total Operating Expenses	393,658,000	405,379,000	405,270,000
Operating Income	27,905,000	16,653,000	8,995,000
Non-Op Net Interest Income	(2,920,000)	(2,182,000)	(1,355,000)
Non-Op For Curr Gains	529,000	...	1,333,000
Other Non-Op	(6,139,000)	(7,302,000)	(3,386,000)
Non-Op Income	(8,530,000)	(9,484,000)	(3,408,000)
EBT Continuing	19,375,000	7,169,000	5,587,000
Taxation (current)	4,788,000	3,246,000	5,303,000
Taxation (deferred)	345,000	(1,277,000)	(3,295,000)
Taxation	5,133,000	1,969,000	2,008,000
EAT Continuing	14,242,000	5,200,000	3,579,000
Min Ints	(3,069,000)	(3,196,000)	(1,125,000)
Net Income	11,174,000	2,003,000	2,455,000
Dividends Per Share	40.70	40.26	38.23
EPS - Basic - Cont	126.65	22.73	27.87
EPS - Primary	126.65	22.73	27.87
EPS -Diluted - Cont	126.65	22.73	27.87
EPS - Diluted	126.65	22.73	27.87
Shares (primary)	88,222	88,150	88,096
Shares (diluted)	88,222	88,150	88,096

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	31,107,000	28,581,000
Cash, Equivs & STI	31,107,000	28,581,000
Receivables	101,174,000	105,822,000
Raw Materials	37,955,000	31,904,000
WIP	23,401,000	22,023,000
Inventories - Other	66,699,000	65,055,000
Inventories	128,055,000	118,982,000
Other Current Assets	10,207,000	14,110,000
Current Assets	270,543,000	267,495,000
Net PPE	299,932,000	296,518,000
Intangibles Excl Goodwill	4,844,000	5,032,000
Intangibles	4,844,000	5,032,000
Other LT Assets	52,348,000	48,754,000
LT Assets	357,124,000	350,304,000
Total Assets	627,667,000	617,799,000
Accounts Payable	45,075,000	48,389,000
Accounts Payable & Accrued Expenses	45,075,000	48,389,000
Current Debt	79,126,000	79,727,000
Current Debt and Capital Leases	79,126,000	79,727,000
Other Current Liabilities	33,394,000	32,204,000
Current Liabilities	157,595,000	160,320,000
Long-Term Obligations	175,345,000	181,343,000
Deferred LT Liability Charges	18,956,000	18,990,000
Pensions & OPEB	13,302,000	14,331,000
Other LT Liabilities	10,474,000	10,771,000
Minorities (BS)	38,681,000	36,732,000
LT Liabilities	218,077,000	225,435,000
Total Liabilities	414,353,000	422,487,000
Net Assets	213,314,000	195,312,000
Common Share Capital	51,730,000	51,730,000
Share Premium	32,614,000	32,661,000
Retained Earnings	76,238,000	68,967,000
Treasury Stock	845,000	925,000
Other Equity	53,577,000	42,879,000
Shareholders' Equity	213,314,000	195,312,000
Total Liabilities & Stockholders' Equity	627,667,000	617,799,000
Net Current Assets	112,948,000	107,175,000
Total Assets Less Current Liabilities	470,072,000	457,479,000
Shares Outstanding	88,245	88,173

Recent Dividends:

1. Toyobo Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	0.28		03/31/2023	07/14/2023
	0.25		03/28/2024	07/11/2024
	0.28		03/31/2025	07/11/2025

2. Toyobo Co Ltd American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Toyobo Co Ltd common.

2023.....0.28 2024.....0.25 2025.....0.28

2. Toyobo Co Ltd American Depositary Receipts.
No dividends paid.

TOYOTA INDUSTRIES CORPORATION (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	3,833,205,000
Other Revenue	...	...	0
Revenue	4,369,512,000	4,084,984,000	3,833,205,000
Direct Expenses	3,390,896,000	3,133,410,000	2,932,058,000
Gross Profit	978,616,000	951,574,000	901,147,000
SG&A	785,598,000	723,853,000	656,749,000
Other OpEx	55,993,000	6,025,000	43,994,000
Indirect Expenses	841,591,000	729,878,000	700,743,000
Total Operating Expenses	4,232,487,000	3,863,288,000	3,632,801,000
Operating Income	137,025,000	221,696,000	200,404,000
Non-Op Income	142,169,000	129,767,000	108,784,000
EBT Continuing	279,194,000	351,463,000	309,188,000
Taxation	51,713,000	80,215,000	72,335,000
EAT Continuing	227,481,000	271,248,000	236,853,000
Min Ints	(3,694,000)	(8,934,000)	(8,076,000)
Net Income	223,785,000	262,312,000	228,778,000
Dividends Per Share	...	280	240
EPS - Basic - Cont	744.75	856.96	736.86
EPS - Primary	744.75	856.96	736.86
EPS -Diluted - Cont	744.75	856.96	736.86
EPS - Diluted	744.75	856.96	736.86
Shares (primary)	300,485	306,096	310,478
Shares (diluted)	300,485	306,096	310,478

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	495,827,000	378,455,000
Short Term Investments	30,575,000	101,932,000
Cash, Equivs & STI	526,402,000	480,387,000
Receivables	2,013,929,000	1,720,610,000
Inventories	663,784,000	619,804,000
Current Tax Assets	53,858,000	63,844,000
Assets Held for Sale (ST)	4,830,332,000	102,263,000
Other Current Assets	129,146,000	122,518,000
Current Assets	8,217,451,000	3,109,426,000
Net PPE	1,729,336,000	1,537,333,000
LT Investments	465,773,000	4,107,684,000
Intangibles Excl Goodwill	673,663,000	551,840,000
Intangibles	673,663,000	551,840,000
Deferred LT Asset Charges	62,786,000	57,315,000
Other LT Assets	38,130,000	39,883,000
LT Assets	2,969,688,000	6,294,055,000
Total Assets	11,187,139,000	9,403,481,000
Accounts Payable	1,042,715,000	878,848,000
Accounts Payable & Accrued Expenses	1,042,715,000	878,848,000
Current Debt	705,932,000	497,293,000
Current Debt and Capital Leases	705,932,000	497,293,000
Other Current Liabilities	914,316,000	246,143,000
Current Liabilities	2,662,963,000	1,622,284,000
Long-Term Obligations	1,125,178,000	1,232,789,000
Deferred LT Liability Charges	196,971,000	1,235,275,000
Pensions & OPEB	72,176,000	74,080,000
Other LT Liabilities	279,240,000	223,806,000
Minorities (BS)	78,874,000	110,560,000
LT Liabilities	1,673,565,000	2,765,950,000
Total Liabilities	4,415,402,000	4,498,795,000
Net Assets	6,771,737,000	4,904,686,000
Common Share Capital	80,462,000	80,462,000
Share Premium	99,230,000	99,464,000
Retained Earnings	2,376,921,000	2,194,100,000
Accum Other Comp Inc	3,817,077,000	...
Treasury Stock	180,401,000	168,444,000
Other Equity	578,448,000	2,699,104,000
Shareholders' Equity	6,771,737,000	4,904,686,000
Total Liabilities & Stockholders' Equity	11,187,139,000	9,403,481,000
Net Current Assets	5,554,488,000	1,487,142,000
Total Assets Less Current Liabilities	8,524,176,000	7,781,197,000
Shares Outstanding	300,469	301,400

Recent Dividends:

1. Toyota Industries Corporation (Japan) American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.71		03/31/2023	06/09/2023
	0.67		09/29/2023	12/12/2023
	0.89		03/28/2024	06/11/2024
	0.91		09/30/2024	12/10/2024
	0.97		03/31/2025	06/10/2025

2. Toyota Industries Corporation (Japan) common.

ExDate	Amt	Declared	Record	Payable
	100.00		03/31/2023	05/25/2023
	100.00		09/30/2023	11/27/2023
	140.00		03/31/2024	05/27/2024
	140.00		09/30/2024	11/26/2024
	140.00		03/31/2025	05/26/2025

Annual Dividends:

1. Toyota Industries Corporation (Japan) American Depositary Receipt.

2023 ..... 1.39 2024 ..... 1.80 2025 ..... 0.97

2. Toyota Industries Corporation (Japan) common.

2023 ..... 200.00 2024 ..... 280.00 2025 ..... 140.00

TRADERS HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	13,216,000	13,428,000	10,102,000
Direct Expenses	76,000	129,000	191,000
Gross Profit	13,140,000	13,299,000	9,911,000
SG&A	6,979,000	6,665,000	5,499,000
Other OpEx	0	0	0
Indirect Expenses	6,979,000	6,665,000	5,499,000
Total Operating Expenses	7,055,000	6,794,000	5,690,000
Operating Income	6,161,000	6,634,000	4,412,000
Non-Op Net Interest Income	0	(8,000)	(12,000)
Non-Op For Curr Gains	2,000	13,000	(14,000)
Other Non-Op	(1,000)	4,000	(24,000)
Non-Op Income	1,000	9,000	(50,000)
EBT Continuing	6,162,000	6,643,000	4,362,000
Taxation (current)	1,866,000	1,977,000	758,000
Taxation (deferred)	52,000	118,000	267,000
Taxation	1,918,000	2,095,000	1,025,000
EAT Continuing	4,244,000	4,548,000	3,337,000
Net Income	4,244,000	4,547,000	3,334,000
Dividends Per Share	40	32	24
EPS - Basic - Cont	159.11	164.58	117.39
EPS - Primary	159.11	164.58	117.39
EPS -Diluted - Cont	157.18	163.01	117.39
EPS - Diluted	157.18	163.01	117.39
Shares (primary)	26,675	27,628	28,404
Shares (diluted)	27,001	27,894	28,404

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	148,919,000	114,042,000
Short Term Investments	184,000	80,000
Cash, Equivs & STI	149,103,000	114,122,000
Other Current Assets	14,762,000	9,259,000
Current Assets	163,865,000	123,381,000
Gross PPE	6,000	...
Net PPE	198,000	190,000
Intangibles Excl Goodwill	870,000	825,000
Intangibles	870,000	825,000
Other LT Assets	822,000	652,000
LT Assets	1,890,000	1,667,000
Total Assets	165,756,000	125,048,000
Accrued Exps	139,000	288,000
Accounts Payable & Accrued Expenses	139,000	288,000
Current Debt	998,000	1,059,000
Current Debt and Capital Leases	998,000	1,059,000
Other Current Liabilities	144,373,000	106,072,000
Current Liabilities	145,510,000	107,419,000
Long-Term Obligations	201,000	67,000
Pensions & OPEB	157,000	139,000
Other LT Liabilities	8,000	7,000
Minorities (BS)	4,000	3,000
LT Liabilities	366,000	213,000
Total Liabilities	145,881,000	107,636,000
Net Assets	19,875,000	17,412,000
Common Share Capital	1,564,000	1,564,000
Share Premium	1,089,000	1,012,000
Retained Earnings	19,430,000	16,157,000
Treasury Stock	2,445,000	1,509,000
Other Equity	236,000	188,000
Shareholders' Equity	19,874,000	17,412,000
Total Liabilities & Stockholders' Equity	165,756,000	125,048,000
Net Current Assets	18,355,000	15,962,000
Total Assets Less Current Liabilities	20,246,000	17,629,000
Shares Outstanding	26,363	27,258

Recent Dividends:

1. Traders Holdings Co Ltd common.
No dividends paid.

Annual Dividends:

1. Traders Holdings Co Ltd common.
No dividends paid.

TRADIA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	16,447,192	16,646,150	15,007,852
Direct Expenses	15,366,062	15,610,574	14,057,354
Gross Profit	1,081,130	1,035,576	950,498
SG&A	845,608	782,215	750,666
Other OpEx	0	0	0
Indirect Expenses	845,608	782,215	750,666
Total Operating Expenses	16,211,670	16,392,789	14,808,020
Operating Income	235,522	253,361	199,832
Non-Op Net Interest Income	147,156	42,267	86,193
Other Non-Op	97,650	102,031	187,094
Non-Op Income	244,806	144,298	273,287
EBT Continuing	480,328	397,659	473,119
Taxation (current)	108,269	124,750	92,035
Taxation (deferred)	9,932	5,336	54,350
Taxation	118,201	130,086	146,385
EAT Continuing	362,127	267,573	326,734
Net Income	362,126	267,573	326,735
Dividends Per Share	50	50	50
EPS - Basic - Cont	246.99	182.49	222.88
EPS - Primary	246.99	182.49	222.88
EPS -Diluted - Cont	246.99	182.49	222.88
EPS - Diluted	246.99	182.49	222.88
Shares (primary)	1,466	1,466	1,466
Shares (diluted)	1,466	1,466	1,466

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,052,451	1,125,965
Cash, Equivs & STI	1,052,451	1,125,965
Receivables	1,675,940	1,628,897
Prepayments (ST)	778,995	1,009,619
Other Current Assets	228,244	156,958
Current Assets	3,735,630	3,921,439
Net PPE	4,495,783	3,206,247
Intangibles Excl Goodwill	79,878	77,642
Intangibles	79,878	77,642
Other LT Assets	5,012,465	3,586,735
LT Assets	9,588,126	6,870,624
Total Assets	13,323,756	10,792,064
Accounts Payable	1,191,140	1,205,376

Accrued Exps	250,962	235,152
Accounts Payable & Accrued Expenses	1,442,102	1,440,528
Current Debt	2,146,145	2,166,145
Current Capital Lease Obligations	50,519	51,579
Current Debt and Capital Leases	2,196,664	2,217,724
Other Current Liabilities	308,406	390,949
Current Liabilities	3,947,172	4,049,201
Long-Term Obligations	2,570,509	1,623,027
Deferred LT Liability Charges	830,600	373,837
Pensions & OPEB	38,850	80,434
Other LT Liabilities	20,995	14,842
LT Liabilities	3,460,954	2,092,140
Total Liabilities	7,408,126	6,141,341
Net Assets	5,915,630	4,650,723
Common Share Capital	735,000	735,000
Share Premium	169,380	169,380
Retained Earnings	3,189,611	2,900,794
Treasury Stock	7,074	6,970
Other Equity	1,828,713	852,518
Shareholders' Equity	5,915,630	4,650,722
Total Liabilities & Stockholders' Equity	13,323,756	10,792,064
Net Current Assets	(211,542)	(127,762)
Total Assets Less Current Liabilities	9,376,584	6,742,863
Shares Outstanding	1,466	1,466

Recent Dividends:
1. Tradia Corp common.
No dividends paid.
Annual Dividends:
1. Tradia Corp common.
No dividends paid.

TRAILBREAKER RESOURCES LTD
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (Can$000):

	2025	2024	2023
SG&A	470	471	550
D&A (OpEx)	1	1	0
Other OpEx	0	316	0
Indirect Expenses	470	788	550
Total Operating Expenses	470	788	550
Non-Op Net Interest Income	2	27	0
Non-Op For Curr Gains	(0)	0	(0)
Other Non-Op	(382)	358	(3,132)
Non-Op Income	(380)	386	(3,132)
EBT Continuing	(850)	(403)	(3,682)
Net Income	(850)	(403)	(3,682)
EPS - Basic - Cont	(0.02)	(0.01)	(0.14)
EPS - Primary	(0.02)	(0.01)	(0.14)
EPS -Diluted - Cont	(0.02)	(0.01)	(0.14)
EPS - Diluted	(0.02)	(0.01)	(0.14)
Shares (primary)	40,655	38,805	25,666
Shares (diluted)	40,655	38,805	25,666

Standardized Balance Sheet, Years Ended Dec. 31 (Can$000):

	2025	2024
Cash	802	1,920
Cash & Equivalents	802	1,920
Short Term Investments	54	…
Cash, Equivs & STI	856	1,920
Receivables	28	33
Other Current Assets	0	0
Current Assets	884	1,953
Net PPE	1	1
LT Investments	…	24
Other LT Assets	4,558	4,263
LT Assets	4,559	4,289
Total Assets	5,443	6,242
Accounts Payable	277	274
Accounts Payable & Accrued Expenses	277	274
Other Current Liabilities	20	58
Current Liabilities	297	333
Long-Term Obligations	0	0
Total Liabilities	297	333
Net Assets	5,145	5,909
Common Share Capital	54,627	54,560
Retained Earnings	(68,446)	(67,596)
Accum Other Comp Inc	(217)	(247)
Other Equity	19,182	19,193
Shareholders' Equity	5,145	5,909
Total Liabilities & Stockholders' Equity	5,443	6,242
Net Current Assets	586	1,620
Total Assets Less Current Liabilities	5,145	5,909
Shares Outstanding	40,715	40,540

Recent Dividends:
1. Trailbreaker Resources Ltd common.
No dividends paid.
Annual Dividends:
1. Trailbreaker Resources Ltd common.
No dividends paid.

TRANSCOSMOS INC (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	393,866,000	375,849,000	362,201,000
Direct Expenses	317,222,000	303,604,000	293,948,000
Gross Profit	76,644,000	72,245,000	68,253,000
SG&A	60,084,000	57,769,000	56,778,000
Other OpEx	0	0	0
Indirect Expenses	60,084,000	57,769,000	56,778,000
Total Operating Expenses	377,306,000	361,373,000	350,726,000
Operating Income	16,560,000	14,476,000	11,475,000
Non-Op Net Interest Income	303,000	241,000	118,000
Non-Op For Curr Gains	1,156,000	179,000	1,082,000
Other Non-Op	595,000	728,000	3,689,000
Non-Op Income	2,054,000	1,148,000	4,889,000
EBT Continuing	18,614,000	15,624,000	16,364,000
Taxation (current)	4,675,000	3,331,000	3,264,000
Taxation (deferred)	(54,000)	66,000	1,954,000
Taxation	4,621,000	3,397,000	5,218,000
EAT Continuing	13,993,000	12,227,000	11,146,000
Min Ints	(907,000)	(893,000)	(1,045,000)
Net Income	13,084,000	11,332,000	10,097,000
Dividends Per Share	140	106	81
EPS - Basic - Cont	349.18	302.41	269.46
EPS - Primary	349.18	302.41	269.46
EPS -Diluted - Cont	327.22	283.35	252.44
EPS - Diluted	327.22	283.35	252.44
Shares (primary)	37,473	37,473	37,473
Shares (diluted)	39,985	39,993	39,945

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	80,467,000	73,502,000
Cash, Equivs & STI	80,467,000	73,502,000
Receivables	75,223,000	69,369,000
WIP	156,000	181,000
Supplies	81,000	70,000
Inventories - Other	2,779,000	3,391,000
Inventories	3,016,000	3,642,000
Other Current Assets	8,822,000	8,145,000
Current Assets	167,528,000	154,658,000
Net PPE	14,669,000	15,099,000
Intangibles Excl Goodwill	5,941,000	5,329,000
Intangibles	5,941,000	5,329,000
Other LT Assets	35,726,000	32,897,000
LT Assets	56,336,000	53,325,000
Total Assets	223,865,000	207,984,000
Accounts Payable	17,290,000	14,223,000
Accrued Exps	21,447,000	19,303,000
Accounts Payable & Accrued Expenses	38,737,000	33,526,000
Current Debt	12,198,000	2,220,000
Current Debt and Capital Leases	12,198,000	2,220,000
Other Current Liabilities	28,381,000	26,268,000
Current Liabilities	79,316,000	62,014,000
Long-Term Obligations	2,252,000	14,313,000
Pensions & OPEB	467,000	411,000
Other LT Liabilities	2,536,000	2,177,000
Minorities (BS)	11,014,000	10,422,000
LT Liabilities	5,255,000	16,901,000
Total Liabilities	95,586,000	89,338,000
Net Assets	128,279,000	118,646,000
Common Share Capital	29,065,000	29,065,000
Share Premium	6,890,000	6,889,000
Retained Earnings	100,842,000	91,749,000
Treasury Stock	16,125,000	16,125,000
Other Equity	7,607,000	7,068,000
Shareholders' Equity	128,279,000	118,646,000
Total Liabilities & Stockholders' Equity	223,865,000	207,984,000
Net Current Assets	88,212,000	92,644,000
Total Assets Less Current Liabilities	144,549,000	145,970,000
Shares Outstanding	37,473	37,473

Recent Dividends:
1. Transcosmos Inc (Japan) American Depositary Receipts.
No dividends paid.
2. Transcosmos Inc (Japan) common.
No dividends paid.
Annual Dividends:
1. Transcosmos Inc (Japan) American Depositary Receipts.
No dividends paid.
2. Transcosmos Inc (Japan) common.
No dividends paid.

TRES-OR RESOURCES LTD
Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	142	155	256
Other OpEx	38	0	0
Indirect Expenses	180	155	256
Total Operating Expenses	180	155	256
Non-Op Net Interest Income	0	1	5
Non-Op For Curr Gains	(2)	(0)	(4)
Non-Op Gains	26	…	…
Other Non-Op	(304)	(13)	21
Non-Op Income	(280)	(11)	23
EBT Continuing	(460)	(166)	(234)
Net Income	(460)	(166)	(234)
EPS - Basic - Cont	(0.02)	(0.01)	(0.01)
EPS - Primary	(0.02)	(0.01)	(0.01)
EPS -Diluted - Cont	(0.02)	(0.01)	(0.01)
EPS - Diluted	(0.02)	(0.01)	(0.01)
Shares (primary)	25,234	25,234	24,848
Shares (diluted)	25,234	25,234	24,848

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	9	35
Cash & Equivalents	9	35
Short Term Investments	215	97
Cash, Equivs & STI	224	132
Receivables	3	6
Prepayments (ST)	…	2
Other Current Assets	0	0
Current Assets	227	140
LT Assets	2,492	2,805
Total Assets	2,720	2,944
Accounts Payable	192	273
Accounts Payable & Accrued Expenses	192	273
Current Debt	103	67
Current Debt and Capital Leases	103	67
Related Parties (ST Liab)	391	68

Other Current Liabilities	0	0
Current Liabilities	686	409
Long-Term Obligations	0	0
Other LT Liabilities	175	355
LT Liabilities	175	355
Total Liabilities	861	764
Net Assets	1,859	2,181
Common Share Capital	18,261	18,261
Share Premium	72	…
Retained Earnings	(17,467)	(17,001)
Accum Other Comp Inc	(1,280)	(1,415)
Other Equity	2,272	2,335
Shareholders' Equity	1,859	2,181
Total Liabilities & Stockholders' Equity	2,720	2,944
Net Current Assets	(459)	(269)
Total Assets Less Current Liabilities	2,034	2,536
Shares Outstanding	25,234	25,234

Recent Dividends:
1. Tres-Or Resources Ltd common.
No dividends paid.
Annual Dividends:
1. Tres-Or Resources Ltd common.
No dividends paid.

TRUSCREEN GROUP LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (NZ$000):

	2026	2025	2024
Revenue	2,434	1,712	2,108
Direct Expenses	1,667	1,197	1,416
Gross Profit	768	515	692
SG&A	2,198	2,214	2,049
R&D (OpEx)	929	815	877
RR&I	…	…	22
Other OpEx	(106)	(269)	(205)
Indirect Expenses	3,021	2,759	2,742
Total Operating Expenses	4,687	3,956	4,158
Operating Income	(2,253)	(2,243)	(2,051)
EBT Continuing	(2,253)	(2,243)	(2,051)
Net Income	(2,253)	(2,243)	(2,051)
EPS - Basic - Cont	(0.00)	(0.00)	(0.00)
EPS - Primary	(0.00)	(0.00)	(0.00)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.00)
EPS - Diluted	(0.00)	(0.00)	(0.00)
Shares (primary)	700,895	552,743	422,176
Shares (diluted)	700,895	552,743	422,176

Standardized Balance Sheet, Years Ended Mar. 31 (NZ$000):

	2026	2025
Cash & Equivalents	1,463	365
Cash, Equivs & STI	1,463	365
Receivables	1,424	434
Inventories	452	539
Prepayments (ST)	225	204
Other Current Assets	0	0
Current Assets	3,563	1,542
LT Assets	185	307
Total Assets	3,749	1,848
Accounts Payable	813	387
Accrued Exps	110	104
Accounts Payable & Accrued Expenses	923	491
Current Debt	0	0
Current Capital Lease Obligations	159	133
Current Debt and Capital Leases	159	133
Other Current Liabilities	0	0
Current Liabilities	1,082	625
Long-Term Obligations	42	184
Pensions & OPEB	40	31
Other LT Liabilities	0	0
LT Liabilities	82	215
Total Liabilities	1,163	840
Net Assets	2,585	1,008
Common Share Capital	42,432	38,772
Retained Earnings	(39,674)	(37,470)
For Curr Trans (BS)	(214)	(383)
Other Equity	41	90
Shareholders' Equity	2,585	1,008
Total Liabilities & Stockholders' Equity	3,749	1,848
Net Current Assets	2,482	917
Total Assets Less Current Liabilities	2,667	1,224
Shares Outstanding	747,325	554,908

Recent Dividends:
1. Truscreen Group Ltd ordinary.
No dividends paid.
Annual Dividends:
1. Truscreen Group Ltd ordinary.
No dividends paid.

TSL LTD (ZIMBABWE)

Annual Report

Standardized Income Statement, Years Ended Oct. 31 ($000):

	2025	2019	2018
Sales	…	454,932	52,083
Other Revenue	…	0	0
Revenue	45,633	454,932	52,083
Direct Expenses	10,561	43,065	15,374
Gross Profit	35,072	411,867	36,709
SG&A	12,037	110,615	15,887
D&A (OpEx)	3,166	22,988	3,528
RR&I	291	…	…
Other OpEx	3,404	83,746	8,160
Indirect Expenses	18,898	217,348	27,575
Total Operating Expenses	29,459	260,413	42,949
Operating Income	16,173	194,519	9,134
Non-Op Net Interest Income	…	(6,228)	(1,302)
Non-Op For Curr Gains	2	51,650	…
Other Non-Op	(1,667)	(48,525)	7,471
Non-Op Income	(1,665)	(3,104)	6,169
EBT Continuing	14,509	191,415	15,303
Taxation (current)	…	67,278	2,393
Taxation	3,975	67,278	2,393
EAT Continuing	10,534	124,137	12,910
Min Ints	(258)	(10,346)	(627)
Disc Ops	347	…	…
Net Income	10,622	113,791	12,283
Dividends Per Share	0.01	0.11	0.02
EPS - Basic - Cont	0.03	0.32	0.03
EPS - Primary	0.03	0.32	0.03
EPS -Diluted - Cont	0.03	0.32	0.03
EPS - Diluted	0.03	0.32	0.03
Shares (primary)	364,526	357,102	357,102
Shares (diluted)	364,526	357,102	357,102

Standardized Balance Sheet, Years Ended Oct. 31 ($000):

	2025	2019
Cash	8,624	…
Cash & Equivalents	8,624	63,904
Short Term Investments	17	4,781
Cash, Equivs & STI	8,641	68,685
Receivables	8,011	87,819
Inventories	4,521	76,084
Related Parties (ST Asset)	…	215
Prepayments (ST)	1,037	48,674
Assets Held for Sale (ST)	1,555	…
Other Current Assets	0	4,021
Current Assets	23,765	285,498
Gross PPE	…	341,482
Accumulated Depreciation	…	(75,235)
Net PPE	35,233	266,247
LT Investments	117	…
Goodwill	…	4,414
Intangibles Excl Goodwill	857	1,281
Intangibles	857	5,695
Other LT Assets	39,425	240,416
LT Assets	75,631	512,359
Total Assets	99,396	797,857
Accounts Payable	…	30,965
Accounts Payable & Accrued Expenses	…	30,965
Current Debt	8,300	22,603
Current Capital Lease Obligations	443	…
Current Debt and Capital Leases	8,744	22,603
Other Current Liabilities	13,245	55,520
Current Liabilities	21,988	109,087
Long-Term Obligations	201	827
Deferred LT Liability Charges	7,488	78,530
Other LT Liabilities	1,357	0
Minorities (BS)	3,202	31,416
LT Liabilities	9,047	79,356
Total Liabilities	34,237	219,860
Net Assets	65,160	577,997
Common Share Capital	3,582	…
Share Premium	2,899	15,659
Retained Earnings	40,204	507,667
Other Equity	18,475	54,670
Shareholders' Equity	65,160	577,997
Total Liabilities & Stockholders' Equity	99,396	797,857
Net Current Assets	1,777	176,411
Total Assets Less Current Liabilities	77,408	688,769
Shares Outstanding	359,897	357,102

Recent Dividends:
1. TSL Ltd (Zimbabwe) ordinary.
No dividends paid.
Annual Dividends:
1. TSL Ltd (Zimbabwe) ordinary.
No dividends paid.

TSUBAKIMOTO CHAIN CO. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	266,812,000
Other Revenue	…	…	0
Revenue	295,878,000	279,193,000	266,812,000
Direct Expenses	208,593,000	197,010,000	189,046,000
Gross Profit	87,285,000	82,183,000	77,766,000
SG&A	65,706,000	59,328,000	56,503,000
Other OpEx	0	0	0
Indirect Expenses	65,706,000	59,328,000	56,503,000
Total Operating Expenses	274,299,000	256,338,000	245,549,000
Operating Income	21,579,000	22,855,000	21,263,000
Non-Op Net Interest Income	1,215,000	1,114,000	720,000
Non-Op For Curr Gains	815,000	(384,000)	308,000
Other Non-Op	12,934,000	6,586,000	3,605,000
Non-Op Income	14,964,000	7,316,000	4,633,000
EBT Continuing	36,543,000	30,171,000	25,896,000
Taxation (current)	7,619,000	8,225,000	8,040,000
Taxation (deferred)	(908,000)	(226,000)	(758,000)
Taxation	6,711,000	7,999,000	7,282,000
EAT Continuing	29,832,000	22,172,000	18,614,000
Min Ints	(123,000)	(46,000)	(60,000)
Net Income	29,708,000	22,122,000	18,551,000
Dividends Per Share	80	80	160
EPS - Basic - Cont	295.80	212.65	511.65
EPS - Primary	295.80	212.65	511.65
EPS -Diluted - Cont	295.80	212.65	511.65
EPS - Diluted	295.80	212.65	511.65
Shares (primary)	100,436	104,032	36,258
Shares (diluted)	100,436	104,032	36,258

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	81,448,000	67,945,000
Short Term Investments	1,475,000	780,000
Cash, Equivs & STI	82,923,000	68,725,000
Receivables	78,666,000	63,628,000

Raw Materials	20,665,000	14,728,000
WIP	24,534,000	17,668,000
Inventories - Other	31,525,000	23,763,000
Inventories	76,724,000	56,159,000
Other Current Assets	8,607,000	4,801,000
Current Assets	246,920,000	193,313,000
Net PPE	138,092,000	117,695,000
Intangibles Excl Goodwill	5,618,000	9,245,000
Intangibles	5,618,000	9,245,000
Other LT Assets	69,154,000	51,257,000
LT Assets	212,864,000	178,197,000
Total Assets	459,784,000	371,510,000
Accounts Payable	26,143,000	16,284,000
Accrued Exps	15,000	…
Accounts Payable & Accrued Expenses	26,158,000	16,284,000
Current Debt	14,753,000	10,844,000
Current Capital Lease Obligations	1,125,000	753,000
Current Debt and Capital Leases	15,878,000	11,597,000
Other Current Liabilities	41,476,000	34,624,000
Current Liabilities	83,512,000	62,505,000
Long-Term Obligations	34,107,000	14,300,000
Deferred LT Liability Charges	19,617,000	16,886,000
Pensions & OPEB	14,238,000	12,620,000
Other LT Liabilities	4,494,000	3,036,000
Minorities (BS)	7,458,000	2,352,000
LT Liabilities	72,456,000	46,842,000
Total Liabilities	163,427,000	111,700,000
Net Assets	296,357,000	259,810,000
Common Share Capital	17,076,000	17,076,000
Share Premium	15,428,000	12,587,000
Retained Earnings	213,244,000	192,135,000
Treasury Stock	3,982,000	6,018,000
Other Equity	54,591,000	44,030,000
Shareholders' Equity	296,357,000	259,810,000
Total Liabilities & Stockholders' Equity	459,784,000	371,510,000
Net Current Assets	163,408,000	130,808,000
Total Assets Less Current Liabilities	376,272,000	309,005,000
Shares Outstanding	104,031	102,564

Recent Dividends:

1. Tsubakimoto Chain Co. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tsubakimoto Chain Co. (Japan) common.

No dividends paid.

TSUBAKIMOTO KOGYO CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	113,503,000
Other Revenue	…	…	0
Revenue	131,032,000	124,323,000	113,503,000
Direct Expenses	110,842,000	105,216,000	96,007,000
Gross Profit	20,190,000	19,107,000	17,496,000
SG&A	13,677,000	13,086,000	12,262,000
Other OpEx	0	0	0
Indirect Expenses	13,677,000	13,086,000	12,262,000
Total Operating Expenses	124,519,000	118,302,000	108,269,000
Operating Income	6,513,000	6,021,000	5,234,000
Non-Op Net Interest Income	55,000	5,000	1,000
Non-Op For Curr Gains	(3,000)	(27,000)	(15,000)
Other Non-Op	886,000	886,000	543,000
Non-Op Income	938,000	864,000	529,000
EBT Continuing	7,451,000	6,885,000	5,763,000
Taxation (current)	2,439,000	2,233,000	1,771,000
Taxation (deferred)	(7,000)	(52,000)	(22,000)
Taxation	2,432,000	2,181,000	1,749,000
EAT Continuing	5,019,000	4,704,000	4,014,000
Min Ints	7,000	(12,000)	(11,000)
Net Income	5,023,000	4,691,000	4,000,000
Dividends Per Share	90	80	60.00
EPS - Basic - Cont	273.54	252.03	212.90
EPS - Primary	273.54	252.03	212.90
EPS -Diluted - Cont	273.54	252.03	212.90
EPS - Diluted	273.54	252.03	212.90
Shares (primary)	18,367	18,615	18,792
Shares (diluted)	18,367	18,615	18,792

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	24,100,000	28,953,000
Cash, Equivs & STI	24,100,000	28,953,000
Receivables	46,103,000	44,982,000
WIP	955,000	1,120,000
Inventories - Other	2,315,000	2,368,000
Inventories	3,270,000	3,488,000
Other Current Assets	3,644,000	3,659,000
Current Assets	77,117,000	81,082,000
Net PPE	2,199,000	2,454,000
Intangibles Excl Goodwill	484,000	429,000
Intangibles	484,000	429,000
Other LT Assets	20,264,000	16,707,000
LT Assets	22,947,000	19,590,000
Total Assets	100,064,000	100,672,000
Accounts Payable	24,644,000	22,114,000
Accounts Payable & Accrued Expenses	24,644,000	22,114,000
Other Current Liabilities	19,553,000	29,902,000
Current Liabilities	44,197,000	52,016,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	3,367,000	2,139,000
Pensions & OPEB	1,875,000	2,047,000
Other LT Liabilities	423,000	453,000
Minorities (BS)	283,000	280,000
LT Liabilities	5,665,000	4,639,000
Total Liabilities	50,146,000	56,935,000
Net Assets	49,918,000	43,737,000
Common Share Capital	2,945,000	2,945,000
Share Premium	1,944,000	1,944,000
Retained Earnings	36,129,000	32,688,000
Treasury Stock	1,434,000	1,444,000
Other Equity	10,334,000	7,604,000
Shareholders' Equity	49,918,000	43,737,000
Total Liabilities & Stockholders' Equity	100,064,000	100,672,000
Net Current Assets	32,920,000	29,066,000
Total Assets Less Current Liabilities	55,867,000	48,656,000
Shares Outstanding	18,369	18,360

Recent Dividends:

1. Tsubakimoto Kogyo Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Tsubakimoto Kogyo Co., Ltd. (Japan) common.

No dividends paid.

TSUKAMOTO CORP CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	10,106,618	9,681,223	9,798,443
Direct Expenses	6,940,091	6,846,589	6,820,172
Gross Profit	3,166,527	2,834,634	2,978,271
SG&A	3,149,266	3,166,891	3,200,855
Other OpEx	0	0	0
Indirect Expenses	3,149,266	3,166,891	3,200,855
Total Operating Expenses	10,089,357	10,013,480	10,021,027
Operating Income	17,261	(332,257)	(222,584)
Non-Op Net Interest Income	(147,380)	(111,705)	(90,513)
Non-Op For Curr Gains	(7,645)	(12,549)	6,034
Other Non-Op	373,141	194,419	535,470
Non-Op Income	218,116	70,165	450,991
EBT Continuing	235,377	(262,092)	228,407
Taxation (current)	13,578	8,373	33,312
Taxation (deferred)	44,730	109,603	20,195
Taxation	58,308	117,976	53,507
EAT Continuing	177,069	(380,068)	174,900
Net Income	177,067	(380,071)	174,898
Dividends Per Share	30	30	30
EPS - Basic - Cont	43.88	(94.18)	43.39
EPS - Primary	43.88	(94.18)	43.39
EPS -Diluted - Cont	43.88	(94.18)	43.39
EPS - Diluted	43.88	(94.18)	43.39
Shares (primary)	4,035	4,036	4,031
Shares (diluted)	4,035	4,036	4,031

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,325,711	2,073,674
Cash, Equivs & STI	1,325,711	2,073,674
Receivables	1,716,243	1,546,046
Inventories	2,171,226	1,885,586
Other Current Assets	750,169	620,781
Current Assets	5,963,349	6,126,087
Net PPE	12,674,061	12,724,336
Intangibles Excl Goodwill	77,513	70,217
Intangibles	77,513	70,217
Other LT Assets	12,671,075	9,977,987
LT Assets	25,422,649	22,772,540
Total Assets	31,385,998	28,898,627
Accounts Payable	1,343,887	1,849,466
Accounts Payable & Accrued Expenses	1,343,887	1,849,466
Current Debt	6,992,418	6,844,768
Current Capital Lease Obligations	14,676	21,286
Current Debt and Capital Leases	7,007,094	6,866,054
Other Current Liabilities	548,950	535,110
Current Liabilities	8,899,931	9,250,630
Long-Term Obligations	1,010,321	1,087,373
Deferred LT Liability Charges	4,477,226	3,542,891
Pensions & OPEB	140,081	154,841
Other LT Liabilities	699,111	808,112
LT Liabilities	6,326,739	5,593,217
Total Liabilities	15,226,671	14,843,848
Net Assets	16,159,327	14,054,779
Common Share Capital	2,829,844	2,829,844
Share Premium	713,177	713,177
Retained Earnings	6,418,998	6,362,988
Treasury Stock	42,390	41,493
Other Equity	6,239,698	4,190,263
Shareholders' Equity	16,159,327	14,054,779
Total Liabilities & Stockholders' Equity	31,385,998	28,898,627
Net Current Assets	(2,936,582)	(3,124,543)
Total Assets Less Current Liabilities	22,486,067	19,647,997
Shares Outstanding	4,035	4,035

Recent Dividends:

1. Tsukamoto Corp Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Tsukamoto Corp Co., Ltd. common.

No dividends paid.

TSUKIJI UOICHIBA CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	58,701,000
Other Revenue	…	…	0
Revenue	67,450,000	62,414,000	58,701,000
Direct Expenses	62,716,000	58,213,000	55,017,000
Gross Profit	4,734,000	4,201,000	3,684,000
SG&A	4,567,000	3,897,000	3,648,000
Other OpEx	0	0	0
Indirect Expenses	4,567,000	3,897,000	3,648,000
Total Operating Expenses	67,283,000	62,110,000	58,665,000
Operating Income	167,000	304,000	36,000
Non-Op Net Interest Income	(44,000)	(28,000)	(25,000)
Other Non-Op	546,000	132,000	170,000
Non-Op Income	502,000	104,000	145,000

EBT Continuing	669,000	408,000	181,000
Taxation (current)	260,000	81,000	50,000
Taxation (deferred)	21,000	38,000	(73,000)
Taxation	281,000	119,000	(23,000)
EAT Continuing	388,000	289,000	204,000
Net Income	387,000	287,000	203,000
Dividends Per Share	35	35	35
EPS - Basic - Cont	173.90	128.60	91.07
EPS - Primary	173.90	128.60	91.07
EPS -Diluted - Cont	173.90	128.60	91.07
EPS - Diluted	173.90	128.60	91.07
Shares (primary)	2,222	2,237	2,240
Shares (diluted)	2,222	2,237	2,240

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,813,000	856,000
Short Term Investments	14,000	13,000
Cash, Equivs & STI	1,827,000	869,000
Receivables	3,816,000	3,502,000
Raw Materials	48,000	77,000
Inventories - Other	2,115,000	1,916,000
Inventories	2,163,000	1,993,000
Prepayments (ST)	60,000	47,000
Other Current Assets	669,000	764,000
Current Assets	8,535,000	7,175,000
Net PPE	6,448,000	6,474,000
Intangibles Excl Goodwill	231,000	250,000
Intangibles	231,000	250,000
Other LT Assets	2,895,000	2,703,000
LT Assets	9,574,000	9,427,000
Total Assets	18,110,000	16,602,000
Accounts Payable	3,571,000	2,793,000
Accrued Exps	461,000	438,000
Accounts Payable & Accrued Expenses	4,032,000	3,231,000
Current Debt	2,439,000	2,339,000
Current Capital Lease Obligations	19,000	13,000
Current Debt and Capital Leases	2,458,000	2,352,000
Other Current Liabilities	641,000	348,000
Current Liabilities	7,131,000	5,931,000
Long-Term Obligations	2,141,000	2,580,000
Deferred LT Liability Charges	424,000	268,000
Pensions & OPEB	501,000	476,000
Other LT Liabilities	819,000	809,000
LT Liabilities	3,885,000	4,133,000
Total Liabilities	11,017,000	10,065,000
Net Assets	7,093,000	6,537,000
Common Share Capital	2,045,000	2,045,000
Share Premium	1,011,000	1,009,000
Retained Earnings	3,293,000	2,985,000
Treasury Stock	91,000	105,000
Other Equity	834,000	603,000
Shareholders' Equity	7,092,000	6,537,000
Total Liabilities & Stockholders' Equity	18,110,000	16,602,000
Net Current Assets	1,404,000	1,244,000
Total Assets Less Current Liabilities	10,979,000	10,671,000
Shares Outstanding	2,223	2,219

Recent Dividends:
1. Tsukiji Uoichiba Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Tsukiji Uoichiba Co., Ltd. common.
No dividends paid.

TSUKISHIMA KIKAI CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	124,205,000
Other Revenue	...	...	0
Revenue	148,954,000	139,235,000	124,205,000
Direct Expenses	117,832,000	110,384,000	98,394,000
Gross Profit	31,122,000	28,851,000	25,811,000
SG&A	21,279,000	19,935,000	17,812,000
D&A (OpEx)	...	...	1,228,000
Other OpEx	0	0	0
Indirect Expenses	21,279,000	19,935,000	19,040,000
Total Operating Expenses	139,111,000	130,319,000	117,434,000
Operating Income	9,843,000	8,916,000	6,771,000
Non-Op Net Interest Income	173,000	65,000	28,000
Non-Op For Curr Gains	(47,000)	(17,000)	61,000
Other Non-Op	16,127,000	3,016,000	523,000
Non-Op Income	16,253,000	3,064,000	612,000
EBT Continuing	26,096,000	11,980,000	7,383,000
Taxation (current)	9,221,000	3,187,000	3,312,000
Taxation (deferred)	(1,739,000)	305,000	(47,000)
Taxation	7,482,000	3,492,000	3,265,000
EAT Continuing	18,614,000	8,488,000	4,118,000
Min Ints	(1,700,000)	(1,817,000)	(1,435,000)
Net Income	16,910,000	6,669,000	2,675,000
Dividends Per Share	85	78	42
EPS - Basic - Cont	412.69	154.97	62.38
EPS - Primary	412.69	154.97	62.38
EPS -Diluted - Cont	412.69	154.97	62.38
EPS - Diluted	412.69	154.97	62.38
Shares (primary)	40,977	43,035	42,889
Shares (diluted)	40,977	43,035	42,889

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	30,046,000	30,561,000
Short Term Investments	10,100,000	...
Cash, Equivs & STI	40,146,000	30,561,000
Receivables	82,746,000	72,159,000
Raw Materials	857,000	1,057,000
WIP	3,191,000	3,236,000
Inventories - Other	127,000	181,000
Inventories	4,175,000	4,474,000
Other Current Assets	4,481,000	4,522,000
Current Assets	131,548,000	111,716,000
Net PPE	32,222,000	44,526,000
Intangibles Excl Goodwill	5,874,000	6,409,000
Intangibles	5,874,000	6,409,000
Other LT Assets	33,377,000	29,596,000
LT Assets	71,473,000	80,531,000
Total Assets	203,021,000	192,248,000
Accounts Payable	18,212,000	16,954,000
Accounts Payable & Accrued Expenses	18,212,000	16,954,000
Current Debt	1,786,000	3,752,000
Current Capital Lease Obligations	292,000	271,000
Current Debt and Capital Leases	2,078,000	4,023,000
Other Current Liabilities	35,708,000	27,149,000
Current Liabilities	55,998,000	48,126,000
Long-Term Obligations	14,952,000	16,912,000
Deferred LT Liability Charges	7,035,000	6,866,000
Pensions & OPEB	4,016,000	4,444,000
Other LT Liabilities	3,554,000	3,844,000
Minorities (BS)	19,276,000	18,993,000
LT Liabilities	29,557,000	32,066,000
Total Liabilities	104,831,000	99,186,000
Net Assets	98,190,000	93,062,000
Common Share Capital	6,646,000	6,646,000
Share Premium	6,054,000	6,055,000
Retained Earnings	72,196,000	70,445,000
Treasury Stock	1,549,000	1,047,000
Other Equity	14,843,000	10,962,000
Shareholders' Equity	98,190,000	93,061,000
Total Liabilities & Stockholders' Equity	203,021,000	192,248,000
Net Current Assets	75,550,000	63,590,000
Total Assets Less Current Liabilities	147,023,000	144,122,000
Shares Outstanding	39,560	43,098

Recent Dividends:
1. Tsukishima Kikai Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Tsukishima Kikai Co., Ltd. (Japan) common.
No dividends paid.

TSUKUBA BANK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Interest Income	34,561,000	28,256,000	25,971,000
Non-Interest Income	15,710,000	12,867,000	15,119,000
Revenue	50,271,000	41,123,000	41,175,000
Interest Expense	5,668,000	1,854,000	776,000
Net Interest Bef Provs	28,893,000	26,402,000	25,195,000
Net Interest Aft Provs	28,893,000	26,402,000	25,195,000
EBT Continuing	7,013,000	4,378,000	2,500,000
Taxation (current)	328,000	312,000	444,000
Taxation (deferred)	11,000	(38,000)	(141,000)
Taxation	339,000	274,000	303,000
EAT Continuing	6,674,000	4,104,000	2,197,000
Net Income	6,670,000	4,104,000	2,188,000
Pref Divs & Similar	...	...	7,000
Net Income to Common	...	...	2,181,000
Dividends Per Share	5	5	5
EPS - Basic - Cont	79.97	49.79	26.58
EPS - Primary	79.97	49.79	26.58
EPS -Diluted - Cont	33.81	19.07	9.46
EPS - Diluted	33.81	19.07	9.46
Shares (primary)	82,395	82,339	82,342
Shares (diluted)	197,279	215,155	232,056

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	164,457,000	309,885,000
Net PPE	18,803,000	19,149,000
Intangibles Excl Goodwill	3,639,000	3,342,000
Intangibles	3,639,000	3,342,000
Loan Portfolio	2,207,188,000	2,116,072,000
Loan Provisions	(10,971,000)	(13,581,000)
Net Loans & Leases	2,196,217,000	2,102,491,000
Customer Acceptance Liability	555,000	1,136,000
Other Assets	451,973,000	453,875,000
Total Assets	2,835,644,000	2,889,878,000
Pensions & OPEB	1,017,000	917,000
Total Deposits	2,554,053,000	2,633,722,000
Debt & Lease Obligations	166,397,000	143,364,000
Other Liabilities	174,723,000	163,494,000
Total Liabilities	2,729,793,000	2,798,133,000
Net Assets	105,851,000	91,745,000
Share Premium	30,453,000	30,451,000
Retained Earnings	48,324,000	42,069,000
Treasury Stock	31,000	43,000
Other Equity	27,104,000	19,268,000
Shareholders' Equity	105,850,000	91,745,000
Total Liabilities & Stockholders' Equity	2,835,644,000	2,889,878,000
Shares Outstanding	82,411	82,346

Recent Dividends:
1. Tsukuba Bank Ltd preferred type 2.
No dividends paid.
2. Tsukuba Bank Ltd common.
No dividends paid.
3. Tsukuba Bank Ltd preferred type 1.
No dividends paid.
4. Tsukuba Bank Ltd preferred type 4.
No dividends paid.
Annual Dividends:
1. Tsukuba Bank Ltd preferred type 2.
No dividends paid.
2. Tsukuba Bank Ltd common.
No dividends paid.
3. Tsukuba Bank Ltd preferred type 1.
No dividends paid.
4. Tsukuba Bank Ltd preferred type 4.
No dividends paid.

TSUMURA & CO.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	150,845,000
Other Revenue	…	…	0
Revenue	192,615,000	181,093,000	150,845,000
Direct Expenses	101,098,000	90,509,000	82,028,000
Gross Profit	91,517,000	90,584,000	68,817,000
SG&A	56,296,000	50,458,000	48,799,000
Other OpEx	0	0	0
Indirect Expenses	56,296,000	50,458,000	48,799,000
Total Operating Expenses	157,394,000	140,967,000	130,827,000
Operating Income	35,221,000	40,126,000	20,018,000
Non-Op Net Interest Income	(479,000)	110,000	341,000
Non-Op For Curr Gains	5,752,000	1,176,000	2,193,000
Other Non-Op	546,000	4,149,000	1,184,000
Non-Op Income	5,819,000	5,435,000	3,718,000
EBT Continuing	41,040,000	45,561,000	23,736,000
Taxation (current)	10,763,000	10,630,000	6,083,000
Taxation (deferred)	30,000	404,000	(394,000)
Taxation	10,793,000	11,034,000	5,689,000
EAT Continuing	30,247,000	34,527,000	18,047,000
Min Ints	(2,125,000)	(2,095,000)	(1,339,000)
Net Income	28,117,000	32,428,000	16,707,000
Dividends Per Share	147	136	85
EPS - Basic - Cont	376.28	427.15	219.83
EPS - Primary	376.28	427.15	219.83
EPS -Diluted - Cont	376.28	427.15	219.83
EPS - Diluted	376.28	427.15	219.83
Shares (primary)	74,724	75,919	76,002
Shares (diluted)	74,724	75,919	76,002

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	84,079,000	73,227,000
Cash, Equivs & STI	84,079,000	73,227,000
Receivables	71,779,000	67,692,000
Raw Materials	114,629,000	98,647,000
WIP	25,115,000	20,197,000
Inventories - Other	24,262,000	14,939,000
Inventories	164,006,000	133,783,000
Other Current Assets	29,348,000	21,007,000
Current Assets	349,212,000	295,709,000
Net PPE	166,940,000	128,246,000
Intangibles Excl Goodwill	50,381,000	18,241,000
Intangibles	50,381,000	18,241,000
Other LT Assets	26,232,000	22,183,000
LT Assets	243,553,000	168,670,000
Total Assets	592,766,000	464,380,000
Accounts Payable	31,534,000	24,314,000
Accounts Payable & Accrued Expenses	31,534,000	24,314,000
Current Debt	12,706,000	5,285,000
Current Debt and Capital Leases	12,706,000	5,285,000
Other Current Liabilities	39,017,000	32,314,000
Current Liabilities	83,257,000	61,913,000
Long-Term Obligations	122,454,000	65,051,000
Deferred LT Liability Charges	4,807,000	1,656,000
Pensions & OPEB	1,150,000	597,000
Other LT Liabilities	9,493,000	5,053,000
Minorities (BS)	49,874,000	29,579,000
LT Liabilities	137,904,000	72,357,000
Total Liabilities	271,036,000	163,849,000
Net Assets	321,730,000	300,531,000
Common Share Capital	30,142,000	30,142,000
Share Premium	13,473,000	13,749,000
Retained Earnings	247,010,000	229,202,000
Treasury Stock	8,120,000	3,242,000
Other Equity	39,224,000	30,680,000
Shareholders' Equity	321,729,000	300,531,000
Total Liabilities & Stockholders' Equity	592,766,000	464,380,000
Net Current Assets	265,955,000	233,796,000
Total Assets Less Current Liabilities	509,509,000	402,467,000
Shares Outstanding	74,545	75,738

Recent Dividends:

1. Tsumura & Co. common.

No dividends paid.

Annual Dividends:

1. Tsumura & Co. common.

No dividends paid.

TSURUMI MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	62,629,000
Other Revenue	…	…	0
Revenue	77,227,000	68,058,000	62,629,000
Direct Expenses	48,111,000	41,905,000	40,162,000
Gross Profit	29,116,000	26,153,000	22,467,000
SG&A	18,399,000	15,901,000	13,525,000
Other OpEx	0	0	0
Indirect Expenses	18,399,000	15,901,000	13,525,000
Total Operating Expenses	66,510,000	57,806,000	53,687,000
Operating Income	10,717,000	10,252,000	8,942,000
Non-Op Net Interest Income	367,000	392,000	388,000
Non-Op For Curr Gains	1,771,000	(446,000)	2,625,000
Other Non-Op	(3,773,000)	1,916,000	199,000
Non-Op Income	(1,635,000)	1,862,000	3,212,000
EBT Continuing	9,082,000	12,114,000	12,154,000
Taxation (current)	3,941,000	3,041,000	3,442,000
Taxation (deferred)	(251,000)	141,000	144,000
Taxation	3,690,000	3,182,000	3,586,000
EAT Continuing	5,392,000	8,932,000	8,568,000
Min Ints	(231,000)	(146,000)	(278,000)
Net Income	5,160,000	8,783,000	8,288,000
Dividends Per Share	29	54	50
EPS - Basic - Cont	107.34	358.72	337.62
EPS - Primary	107.34	358.72	337.62
EPS -Diluted - Cont	107.34	358.72	337.62
EPS - Diluted	107.34	358.72	337.62
Shares (primary)	48,073	24,484	24,550
Shares (diluted)	48,073	24,484	24,550

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	35,294,000	31,145,000
Short Term Investments	1,552,000	1,405,000
Cash, Equivs & STI	36,846,000	32,550,000
Receivables	25,792,000	26,342,000
Raw Materials	5,222,000	4,670,000
WIP	1,545,000	1,494,000
Finished Goods	10,007,000	9,116,000
Inventories - Other	6,596,000	5,019,000
Inventories	23,370,000	20,299,000
Other Current Assets	1,812,000	2,466,000
Current Assets	87,820,000	81,657,000
Net PPE	28,004,000	27,901,000
Intangibles Excl Goodwill	1,955,000	6,071,000
Intangibles	1,955,000	6,071,000
Other LT Assets	20,494,000	15,880,000
LT Assets	50,453,000	49,852,000
Total Assets	138,273,000	131,509,000
Accounts Payable	7,442,000	8,478,000
Accounts Payable & Accrued Expenses	7,442,000	8,478,000
Current Debt	7,649,000	8,396,000
Current Debt and Capital Leases	7,649,000	8,396,000
Other Current Liabilities	8,389,000	8,954,000
Current Liabilities	23,480,000	25,828,000
Long-Term Obligations	7,936,000	7,283,000
Deferred LT Liability Charges	1,836,000	973,000
Pensions & OPEB	153,000	151,000
Other LT Liabilities	1,292,000	1,421,000
Minorities (BS)	1,527,000	1,452,000
LT Liabilities	11,217,000	9,828,000
Total Liabilities	36,225,000	37,109,000
Net Assets	102,048,000	94,400,000
Common Share Capital	5,188,000	5,188,000
Share Premium	8,005,000	8,369,000
Retained Earnings	77,255,000	76,003,000
Treasury Stock	2,397,000	4,423,000
Other Equity	13,997,000	9,263,000
Shareholders' Equity	102,048,000	94,400,000
Total Liabilities & Stockholders' Equity	138,273,000	131,509,000
Net Current Assets	64,340,000	55,829,000
Total Assets Less Current Liabilities	114,793,000	105,681,000
Shares Outstanding	47,966	24,243

Recent Dividends:

1. Tsurumi Manufacturing Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tsurumi Manufacturing Co Ltd common.

No dividends paid.

TSURUYA CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	6,369,044
Other Revenue	…	…	1
Revenue	6,505,410	6,815,170	6,369,045
Direct Expenses	4,835,449	5,026,108	4,746,419
Gross Profit	1,669,961	1,789,062	1,622,626
SG&A	1,523,148	1,603,382	1,519,262
Other OpEx	0	0	0
Indirect Expenses	1,523,148	1,603,382	1,519,262
Total Operating Expenses	6,358,597	6,629,490	6,265,681
Operating Income	146,813	185,680	103,364
Non-Op Net Interest Income	(2,607)	(6,628)	(5,216)
Other Non-Op	391,688	31,495	101,701
Non-Op Income	389,081	24,867	96,485
EBT Continuing	535,894	210,547	199,849
Taxation (current)	135,029	135,518	40,039
Taxation (deferred)	26,934	(46,389)	32,460
Taxation	161,963	89,129	72,499
EAT Continuing	373,931	121,418	127,350
Net Income	373,930	121,416	127,345
Dividends Per Share	14.50	12	5
EPS - Basic - Cont	50.29	16.01	16.64
EPS - Primary	50.29	16.01	16.64
EPS -Diluted - Cont	50.29	16.01	16.64
EPS - Diluted	50.29	16.01	16.64
Shares (primary)	7,436	7,583	7,654
Shares (diluted)	7,436	7,583	7,654

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,054,899	1,858,158
Cash, Equivs & STI	2,054,899	1,858,158
Receivables	1,182,674	1,213,339
Raw Materials	146,948	157,744
WIP	55,258	67,383
Finished Goods	900,200	960,321
Inventories - Other	0	0
Inventories	1,102,406	1,185,448
Prepayments (ST)	14,048	13,297
Other Current Assets	5,531	8,691
Current Assets	4,359,558	4,278,933
Net PPE	9,304,913	10,270,208
Intangibles Excl Goodwill	24,753	31,798
Intangibles	24,753	31,798
Other LT Assets	1,151,096	1,089,512
LT Assets	10,480,762	11,391,518
Total Assets	14,840,320	15,670,451
Accounts Payable	586,313	985,104
Accrued Exps	323,957	410,621
Accounts Payable & Accrued Expenses	910,270	1,395,725
Current Debt	900,000	1,300,000
Current Debt and Capital Leases	900,000	1,300,000

Other Current Liabilities	329,026	483,979
Current Liabilities	2,139,296	3,179,704
Long-Term Obligations	0	0
Deferred LT Liability Charges	42,253	…
Pensions & OPEB	450,246	486,630
Other LT Liabilities	86,032	89,682
LT Liabilities	578,531	576,312
Total Liabilities	2,717,828	3,756,016
Net Assets	12,122,492	11,914,435
Common Share Capital	2,144,134	2,144,134
Share Premium	2,967,191	2,967,191
Retained Earnings	6,748,542	6,423,511
Treasury Stock	258,123	100,954
Other Equity	520,748	480,552
Shareholders' Equity	12,122,492	11,914,434
Total Liabilities & Stockholders' Equity	14,840,320	15,670,451
Net Current Assets	2,220,262	1,099,229
Total Assets Less Current Liabilities	12,701,024	12,490,747
Shares Outstanding	7,138	7,523

Recent Dividends:

1. Tsuruya Co Ltd common.

No dividends paid.

Annual Dividends:

1. Tsuruya Co Ltd common.

No dividends paid.

TV ASAHI HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	307,898,000
Other Revenue	…	…	0
Revenue	339,487,000	324,056,000	307,898,000
Direct Expenses	236,019,000	237,290,000	231,190,000
Gross Profit	103,468,000	86,766,000	76,708,000
SG&A	77,286,000	67,061,000	64,370,000
Other OpEx	0	0	0
Indirect Expenses	77,286,000	67,061,000	64,370,000
Total Operating Expenses	313,305,000	304,351,000	295,560,000
Operating Income	26,182,000	19,705,000	12,338,000
Non-Op Income	14,904,000	16,515,000	12,046,000
EBT Continuing	41,086,000	36,220,000	24,384,000
Taxation (current)	12,126,000	11,596,000	6,546,000
Taxation (deferred)	(914,000)	(1,562,000)	408,000
Taxation	11,212,000	10,034,000	6,954,000
EAT Continuing	29,874,000	26,186,000	17,430,000
Min Ints	(217,000)	(368,000)	(290,000)
Net Income	29,654,000	25,816,000	17,138,000
Dividends Per Share	70	60	60
EPS - Basic - Cont	294.33	254.04	168.66
EPS - Primary	294.33	254.04	168.66
EPS -Diluted - Cont	294.33	254.04	168.66
EPS - Diluted	294.33	254.04	168.66
Shares (primary)	100,755	101,624	101,612
Shares (diluted)	100,755	101,624	101,612

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	36,234,000	37,766,000
Short Term Investments	32,006,000	25,981,000
Cash, Equivs & STI	68,240,000	63,747,000
Receivables	92,282,000	90,545,000
Inventories	10,790,000	10,047,000
Other Current Assets	13,862,000	12,602,000
Current Assets	185,174,000	176,941,000
Net PPE	154,390,000	147,143,000
Intangibles Excl Goodwill	3,992,000	4,391,000
Intangibles	3,992,000	4,391,000
Other LT Assets	237,552,000	231,082,000
LT Assets	395,934,000	382,616,000
Total Assets	581,109,000	559,558,000
Accounts Payable	10,493,000	10,082,000
Accrued Exps	40,643,000	35,025,000
Accounts Payable & Accrued Expenses	51,136,000	45,107,000
Other Current Liabilities	35,406,000	37,751,000
Current Liabilities	86,542,000	82,858,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	15,123,000	15,834,000
Pensions & OPEB	8,198,000	9,925,000
Other LT Liabilities	3,559,000	3,098,000
Minorities (BS)	2,412,000	2,194,000
LT Liabilities	26,880,000	28,857,000
Total Liabilities	115,834,000	113,909,000
Net Assets	465,275,000	445,649,000
Common Share Capital	36,721,000	36,710,000
Share Premium	70,516,000	70,505,000
Retained Earnings	326,300,000	304,032,000
Treasury Stock	16,458,000	13,579,000
Other Equity	48,195,000	47,980,000
Shareholders' Equity	465,274,000	445,648,000
Total Liabilities & Stockholders' Equity	581,109,000	559,558,000
Net Current Assets	98,632,000	94,083,000
Total Assets Less Current Liabilities	494,567,000	476,700,000
Shares Outstanding	100,539	101,627

Recent Dividends:

1. TV Asahi Holdings Corp common.

ExDate	Amt	Declared	Record	Payable
	30.00		03/31/2023	06/30/2023
	20.00		09/30/2023	12/06/2023
	40.00		03/31/2024	06/28/2024
	20.00		09/30/2024	12/06/2024
	40.00		03/31/2025	06/30/2025
	30.00		09/30/2025	12/08/2025
	40.00		03/31/2026	06/29/2026

2. TV Asahi Holdings Corp American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. TV Asahi Holdings Corp common.

2023 ..... 50.00 2024 ..... 60.00 2025 ..... 70.00 2026 ..... 40.00

2. TV Asahi Holdings Corp American Depositary Receipt.

No dividends paid.

TYK CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	30,011,923
Other Revenue	…	…	0
Revenue	31,484,563	31,933,430	30,011,923
Direct Expenses	23,182,490	22,797,970	22,295,294
Gross Profit	8,302,073	9,135,460	7,716,629
SG&A	4,860,422	4,631,894	4,533,839
Other OpEx	0	0	0
Indirect Expenses	4,860,422	4,631,894	4,533,839
Total Operating Expenses	28,042,912	27,429,864	26,829,133
Operating Income	3,441,651	4,503,566	3,182,790
Non-Op Net Interest Income	38,025	62,467	43,932
Non-Op For Curr Gains	263,245	(25,554)	373,884
Other Non-Op	1,687,065	644,164	369,293
Non-Op Income	1,988,335	681,077	787,109
EBT Continuing	5,429,986	5,184,643	3,969,899
Taxation (current)	1,434,094	1,489,346	1,187,769
Taxation (deferred)	(110,512)	(104,355)	(52,455)
Taxation	1,323,582	1,384,991	1,135,314
EAT Continuing	4,106,404	3,799,652	2,834,585
Min Ints	(365,537)	(669,526)	(456,009)
Net Income	3,740,867	3,130,123	2,378,577
Dividends Per Share	25.30	21.20	16.20
EPS - Basic - Cont	84.19	70.58	53.68
EPS - Primary	84.19	70.58	53.68
EPS -Diluted - Cont	84.19	70.58	53.68
EPS - Diluted	84.19	70.58	53.68
Shares (primary)	44,432	44,350	44,307
Shares (diluted)	44,432	44,350	44,307

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,354,986	15,865,371
Cash, Equivs & STI	17,354,986	15,865,371
Receivables	9,357,630	9,379,729
Raw Materials	4,119,239	3,558,241
WIP	2,024,903	1,903,196
Finished Goods	5,145,126	4,783,423
Inventories - Other	0	0
Inventories	11,289,268	10,244,860
Other Current Assets	428,490	819,719
Current Assets	38,430,374	36,309,679
Net PPE	10,182,059	9,801,144
Intangibles Excl Goodwill	63,348	75,902
Intangibles	63,348	75,902
Other LT Assets	18,319,087	12,983,128
LT Assets	28,564,494	22,860,174
Total Assets	66,994,868	59,169,854
Accounts Payable	1,633,288	1,592,637
Accounts Payable & Accrued Expenses	1,633,288	1,592,637
Current Debt	3,366,712	3,366,712
Current Debt and Capital Leases	3,366,712	3,366,712
Other Current Liabilities	2,557,736	2,753,397
Current Liabilities	7,557,736	7,712,746
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,783,136	1,443,123
Pensions & OPEB	2,567,065	2,579,857
Other LT Liabilities	71,800	62,369
Minorities (BS)	6,841,142	6,465,410
LT Liabilities	5,422,001	4,085,349
Total Liabilities	19,820,879	18,263,505
Net Assets	47,173,989	40,906,349
Common Share Capital	2,398,000	2,398,000
Share Premium	2,491,133	2,491,111
Retained Earnings	34,023,543	31,260,179
Treasury Stock	240,633	240,451
Other Equity	8,501,946	4,997,509
Shareholders' Equity	47,173,989	40,906,348
Total Liabilities & Stockholders' Equity	66,994,868	59,169,854
Net Current Assets	30,872,638	28,596,933
Total Assets Less Current Liabilities	59,437,132	51,457,108
Shares Outstanding	44,432	44,432

Recent Dividends:

1. TYK Corp. common.

No dividends paid.

Annual Dividends:

1. TYK Corp. common.

No dividends paid.

UBICOM HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	5,992,564	6,340,989	5,942,642
Direct Expenses	3,461,152	3,830,030	3,694,093
Gross Profit	2,531,412	2,510,959	2,248,549
SG&A	1,227,309	1,195,389	1,176,245
Other OpEx	0	0	0
Indirect Expenses	1,227,309	1,195,389	1,176,245
Total Operating Expenses	4,688,461	5,025,419	4,870,338
Operating Income	1,304,103	1,315,570	1,072,304
Non-Op Net Interest Income	2,872	3,654	(2,009)
Non-Op For Curr Gains	9,315	21,333	(92,634)
Other Non-Op	(22,767)	4,227	(59,086)
Non-Op Income	(10,580)	29,214	(153,729)
EBT Continuing	1,293,523	1,344,784	918,575
Taxation (current)	495,543	499,584	396,831
Taxation (deferred)	(95,293)	(13,196)	(4,401)
Taxation	400,250	486,388	392,430
EAT Continuing	893,273	858,396	526,145
Min Ints	(1,492)	…	…
Net Income	891,778	858,398	526,143

Dividends Per Share	40	40	13
EPS - Basic - Cont	73.56	71.13	44.73
EPS - Primary	73.56	71.13	44.73
EPS -Diluted - Cont	73.56	71.11	44.15
EPS - Diluted	73.56	71.11	44.15
Shares (primary)	12,123	12,068	11,761
Shares (diluted)	12,123	12,071	11,917

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,166,446	4,860,452
Cash, Equivs & STI	5,166,446	4,860,452
Receivables	1,501,806	1,595,378
Current Tax Assets	367	842
Other Current Assets	171,125	147,384
Current Assets	6,839,744	6,604,056
Net PPE	111,903	117,093
Intangibles Excl Goodwill	268,952	342,241
Intangibles	268,952	342,241
Other LT Assets	754,641	807,015
LT Assets	1,135,496	1,266,349
Total Assets	7,975,240	7,870,406
Accounts Payable	85,034	129,735
Accrued Exps	52,197	53,072
Accounts Payable & Accrued Expenses	137,231	182,807
Current Debt	100,862	100,000
Current Capital Lease Obligations	109,177	127,415
Current Debt and Capital Leases	210,039	227,415
Other Current Liabilities	1,332,123	1,361,391
Current Liabilities	1,679,393	1,771,613
Long-Term Obligations	71,354	180,064
Deferred LT Liability Charges	103,533	172,590
Pensions & OPEB	77,355	125,958
Other LT Liabilities	18,527	18,388
LT Liabilities	270,769	497,000
Total Liabilities	1,950,162	2,268,614
Net Assets	6,025,078	5,601,792
Common Share Capital	922,816	922,816
Share Premium	829,456	827,433
Retained Earnings	4,245,614	3,838,765
Treasury Stock	295,669	295,669
Other Equity	322,860	308,447
Shareholders' Equity	6,025,077	5,601,792
Total Liabilities & Stockholders' Equity	7,975,240	7,870,406
Net Current Assets	5,160,351	4,832,443
Total Assets Less Current Liabilities	6,295,847	6,098,793
Shares Outstanding	12,123	12,123

Recent Dividends:
1. Ubicom Holdings Inc common.
No dividends paid.
Annual Dividends:
1. Ubicom Holdings Inc common.
No dividends paid.

UEKI CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	52,719,541
Other Revenue	…	…	3,190,911
Revenue	63,290,000	50,703,575	55,910,452
Direct Expenses	55,764,062	44,444,296	49,481,765
Gross Profit	7,525,938	6,259,279	6,428,687
SG&A	3,804,834	3,405,389	3,833,218
Other OpEx	0	0	0
Indirect Expenses	3,804,834	3,405,389	3,833,218
Total Operating Expenses	59,568,896	47,849,685	53,314,983
Operating Income	3,721,104	2,853,890	2,595,469
Non-Op Net Interest Income	(48,964)	(36,144)	(21,222)
Other Non-Op	(44,027)	(3,870)	106,173
Non-Op Income	(92,991)	(40,014)	84,951
EBT Continuing	3,628,113	2,813,876	2,680,420
Taxation (current)	1,311,009	926,357	854,526
Taxation (deferred)	(110,171)	(55,450)	(56,982)
Taxation	1,200,838	870,907	797,544
EAT Continuing	2,427,275	1,942,969	1,882,876
Min Ints	(19,958)	(8,350)	(5,525)
Net Income	2,407,315	1,934,620	1,877,349
Dividends Per Share	120	90	70
EPS - Basic - Cont	366.38	297.06	289.14
EPS - Primary	366.38	297.06	289.14
EPS -Diluted - Cont	366.38	297.06	289.14
EPS - Diluted	366.38	297.06	289.14
Shares (primary)	6,571	6,513	6,492
Shares (diluted)	6,571	6,513	6,492

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,864,021	6,585,135
Cash, Equivs & STI	3,864,021	6,585,135
Receivables	27,852,669	21,431,389
Raw Materials	59,750	57,594
WIP	3,735,700	2,321,106
Inventories - Other	729,503	1,960,035
Inventories	4,524,953	4,338,735
Other Current Assets	509,583	345,434
Current Assets	36,751,226	32,700,693
Net PPE	14,356,267	14,270,493
Intangibles Excl Goodwill	473,718	376,646
Intangibles	473,718	376,646
Other LT Assets	4,757,637	3,549,905
LT Assets	19,587,622	18,197,044
Total Assets	56,338,848	50,897,737
Accounts Payable	9,312,677	7,191,603
Accounts Payable & Accrued Expenses	9,312,677	7,191,603
Current Debt	5,466,138	1,874,488
Current Capital Lease Obligations	33,529	36,697
Current Debt and Capital Leases	5,499,667	1,911,185
Other Current Liabilities	5,301,951	7,980,265
Current Liabilities	20,114,295	17,083,053
Long-Term Obligations	1,375,160	1,848,298
Deferred LT Liability Charges	724,357	562,886
Pensions & OPEB	1,038,761	1,026,964
Other LT Liabilities	1,272,354	1,314,311
Minorities (BS)	78,554	63,156
LT Liabilities	4,410,632	4,752,459
Total Liabilities	24,603,481	21,898,668
Net Assets	31,735,367	28,999,069
Common Share Capital	5,315,671	5,315,671
Share Premium	5,433,560	5,416,693
Retained Earnings	19,489,133	17,672,314
Treasury Stock	268,343	282,100
Other Equity	1,765,345	876,490
Shareholders' Equity	31,735,366	28,999,068
Total Liabilities & Stockholders' Equity	56,338,848	50,897,737
Net Current Assets	16,636,931	15,617,640
Total Assets Less Current Liabilities	36,224,553	33,814,684
Shares Outstanding	6,575	6,561

Recent Dividends:
1. Ueki Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Ueki Corp. (Japan) common.
No dividends paid.

UEX LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	52,113,401
Other Revenue	…	…	0
Revenue	49,724,959	50,280,989	52,113,401
Direct Expenses	40,539,265	40,766,941	42,164,276
Gross Profit	9,185,694	9,514,048	9,949,125
SG&A	7,887,290	7,742,230	7,865,155
Other OpEx	0	0	0
Indirect Expenses	7,887,290	7,742,230	7,865,155
Total Operating Expenses	48,426,555	48,509,171	50,029,431
Operating Income	1,298,404	1,771,818	2,083,970
Non-Op Net Interest Income	(190,099)	(114,726)	(123,172)
Non-Op For Curr Gains	93,239	(42,490)	188,582
Other Non-Op	(54,617)	(59,163)	93,706
Non-Op Income	(151,477)	(216,379)	159,116
EBT Continuing	1,146,927	1,555,439	2,243,086
Taxation (current)	495,168	578,442	820,306
Taxation (deferred)	(18,428)	(22,818)	20,244
Taxation	476,740	555,624	840,550
EAT Continuing	670,187	999,815	1,402,536
Min Ints	(3,618)	(72,173)	(106,477)
Net Income	666,569	927,643	1,296,059
Dividends Per Share	22	40	55
EPS - Basic - Cont	60.49	84.18	117.62
EPS - Primary	60.49	84.18	117.62
EPS -Diluted - Cont	60.49	84.18	117.62
EPS - Diluted	60.49	84.18	117.62
Shares (primary)	11,019	11,019	11,019
Shares (diluted)	11,019	11,019	11,019

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	7,056,091	6,716,174
Cash, Equivs & STI	7,056,091	6,716,174
Receivables	14,040,360	15,743,215
Raw Materials	97,730	111,352
WIP	84,529	102,250
Inventories - Other	16,021,093	16,888,453
Inventories	16,203,352	17,102,055
Other Current Assets	337,410	399,188
Current Assets	37,637,213	39,960,632
Net PPE	8,918,316	8,039,485
Intangibles Excl Goodwill	163,073	342,946
Intangibles	163,073	342,946
Other LT Assets	5,424,105	3,589,564
LT Assets	14,505,494	11,971,995
Total Assets	52,142,707	51,932,627
Accounts Payable	6,144,796	7,438,069
Accrued Exps	369,048	413,783
Accounts Payable & Accrued Expenses	6,513,844	7,851,852
Current Debt	11,019,216	10,048,522
Current Capital Lease Obligations	13,294	10,695
Current Debt and Capital Leases	11,032,510	10,059,217
Other Current Liabilities	9,943,889	12,161,811
Current Liabilities	27,490,243	30,072,880
Long-Term Obligations	2,817,954	2,067,176
Deferred LT Liability Charges	1,479,063	873,109
Pensions & OPEB	1,235,959	1,300,209
Other LT Liabilities	119,340	107,959
Minorities (BS)	33,762	29,634
LT Liabilities	5,652,316	4,348,453
Total Liabilities	33,176,321	34,450,967
Net Assets	18,966,386	17,481,660
Common Share Capital	1,512,150	1,512,150
Share Premium	1,044,973	1,065,687
Retained Earnings	12,420,281	12,194,489
Treasury Stock	244,548	244,531
Other Equity	4,233,531	2,953,865
Shareholders' Equity	18,966,387	17,481,660
Total Liabilities & Stockholders' Equity	52,142,707	51,932,627
Net Current Assets	10,146,970	9,887,752
Total Assets Less Current Liabilities	24,652,464	21,859,747
Shares Outstanding	11,019	11,019

Recent Dividends:
1. UEX Ltd common.
No dividends paid.
Annual Dividends:
1. UEX Ltd common.

No dividends paid.

UKAI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	13,326,031
Other Revenue	…	…	0
Revenue	13,570,037	13,462,859	13,326,031
Direct Expenses	5,673,637	5,816,824	5,892,848
Gross Profit	7,896,400	7,646,035	7,433,183
SG&A	7,064,913	6,924,317	6,542,983
Other OpEx	0	0	0
Indirect Expenses	7,064,913	6,924,317	6,542,983
Total Operating Expenses	12,738,550	12,741,141	12,435,831
Operating Income	831,487	721,718	890,200
Non-Op Net Interest Income	(21,966)	(33,671)	(35,235)
Other Non-Op	(237,007)	(346,718)	(6,129)
Non-Op Income	(258,973)	(380,389)	(41,364)
EBT Continuing	572,514	341,329	848,836
Taxation (current)	277,609	123,047	17,177
Taxation (deferred)	(595)	81,355	(38,420)
Taxation	277,014	204,402	(21,243)
EAT Continuing	295,500	136,927	870,079
Net Income	295,495	136,924	870,078
Dividends Per Share	15	15	17
EPS - Basic - Cont	52.64	24.41	155.23
EPS - Primary	52.64	24.41	155.23
EPS -Diluted - Cont	52.63	24.41	155.21
EPS - Diluted	52.63	24.41	155.21
Shares (primary)	5,614	5,608	5,605
Shares (diluted)	5,615	5,608	5,606

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,376,397	5,413,926
Short Term Investments	1,000,000	…
Cash, Equivs & STI	4,376,397	5,413,926
Receivables	771,203	722,562
Raw Materials	289,718	339,308
WIP	19,382	28,008
Finished Goods	50,221	182,708
Inventories - Other	0	0
Inventories	359,321	550,024
Prepayments (ST)	128,208	134,717
Other Current Assets	293,722	55,230
Current Assets	5,928,851	6,876,459
Net PPE	2,780,464	2,305,344
Intangibles Excl Goodwill	49,544	39,219
Intangibles	49,544	39,219
Other LT Assets	1,714,288	1,680,211
LT Assets	4,544,296	4,024,774
Total Assets	10,473,147	10,901,234
Accounts Payable	270,923	286,481
Accrued Exps	397,689	726,388
Accounts Payable & Accrued Expenses	668,612	1,012,869
Current Debt	807,755	991,420
Current Capital Lease Obligations	715	848
Current Debt and Capital Leases	808,470	992,268
Other Current Liabilities	1,367,699	1,044,107
Current Liabilities	2,844,781	3,049,244
Long-Term Obligations	1,288,085	1,493,255
Pensions & OPEB	928,515	1,204,818
Other LT Liabilities	395,333	384,901
LT Liabilities	2,611,933	3,082,974
Total Liabilities	5,456,715	6,132,218
Net Assets	5,016,432	4,769,016
Common Share Capital	100,000	100,000
Share Premium	2,911,035	2,891,811
Retained Earnings	1,957,235	1,745,891
Treasury Stock	3,409	3,409
Other Equity	51,571	34,722
Shareholders' Equity	5,016,432	4,769,015
Total Liabilities & Stockholders' Equity	10,473,147	10,901,234
Net Current Assets	3,084,070	3,827,215
Total Assets Less Current Liabilities	7,628,366	7,851,990
Shares Outstanding	5,615	5,610

Recent Dividends:

1. Ukai Co Ltd common.

No dividends paid.

Annual Dividends:

1. Ukai Co Ltd common.

No dividends paid.

UKRPRODUCT GROUP PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Sales	…	…	36,992
Other Revenue	…	…	0
Revenue	42,191	37,082	36,992
Direct Expenses	35,414	29,962	30,140
Gross Profit	6,777	7,120	6,852
SG&A	4,596	4,242	4,076
Other OpEx	258	1,799	1,074
Indirect Expenses	4,854	6,041	5,150
Total Operating Expenses	40,268	36,003	35,290
Operating Income	1,923	1,079	1,702
Non-Op For Curr Gains	(1,119)	(219)	(435)
Other Non-Op	(911)	(2,756)	(781)
Non-Op Income	(2,030)	(2,975)	(1,216)
EBT Continuing	(107)	(1,896)	486
Taxation	63	142	96
EAT Continuing	(170)	(2,038)	390
Net Income	(170)	(2,038)	390
EPS - Basic - Cont	(0.00)	(0.05)	0.01
EPS - Primary	(0.00)	(0.05)	0.01
EPS -Diluted - Cont	(0.00)	(0.05)	0.01
EPS - Diluted	(0.00)	(0.05)	0.01
Shares (primary)	39,673	39,673	39,673
Shares (diluted)	39,673	39,673	39,673

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	98	120
Short Term Investments	25	28
Cash, Equivs & STI	123	148
Receivables	4,879	4,228
Inventories	4,010	3,522
Current Tax Assets	720	799
Other Current Assets	0	0
Current Assets	9,732	8,697
Net PPE	6,700	6,880
Intangibles Excl Goodwill	227	338
Intangibles	227	338
Other LT Assets	0	0
LT Assets	6,927	7,218
Total Assets	16,659	15,915
Accounts Payable	8,373	7,981
Accrued Exps	32	63
Accounts Payable & Accrued Expenses	8,405	8,044
Current Debt	5,692	5,572
Current Debt and Capital Leases	5,692	5,572
Other Current Liabilities	624	2
Current Liabilities	14,721	13,618
Long-Term Obligations	0	0
Deferred LT Liability Charges	270	324
Other LT Liabilities	0	0
LT Liabilities	270	324
Total Liabilities	14,991	13,942
Net Assets	1,668	1,973
Common Share Capital	4,282	4,282
Share Premium	4,583	4,583
Retained Earnings	4,302	4,324
Treasury Stock	315	315
For Curr Trans (BS)	(16,664)	(16,529)
Other Equity	5,480	5,628
Shareholders' Equity	1,668	1,973
Total Liabilities & Stockholders' Equity	16,659	15,915
Net Current Assets	(4,989)	(4,921)
Total Assets Less Current Liabilities	1,938	2,297
Shares Outstanding	39,673	39,673

Recent Dividends:

1. Ukrproduct Group PLC ordinary.

No dividends paid.

Annual Dividends:

1. Ukrproduct Group PLC ordinary.

No dividends paid.

UMC ELECTRONICS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	112,726,000	131,938,000	131,289,000
Direct Expenses	106,201,000	124,368,000	123,950,000
Gross Profit	6,525,000	7,570,000	7,339,000
SG&A	5,315,000	5,420,000	5,295,000
Other OpEx	0	0	0
Indirect Expenses	5,315,000	5,420,000	5,295,000
Total Operating Expenses	111,516,000	129,788,000	129,245,000
Operating Income	1,210,000	2,150,000	2,044,000
Non-Op Net Interest Income	(354,000)	(450,000)	(748,000)
Non-Op For Curr Gains	(18,000)	(182,000)	43,000
Other Non-Op	282,000	(23,000)	(299,000)
Non-Op Income	(90,000)	(655,000)	(1,004,000)
EBT Continuing	1,120,000	1,495,000	1,040,000
Taxation (current)	1,244,000	560,000	245,000
Taxation (deferred)	(422,000)	255,000	(233,000)
Taxation	822,000	3,993,000	12,000
EAT Continuing	298,000	(2,498,000)	1,028,000
Min Ints	(12,000)	(8,000)	(5,000)
Net Income	283,000	(2,508,000)	1,021,000
Dividends Per Share	10	10	10
EPS - Basic - Cont	8.48	(90.49)	36.12
EPS - Primary	8.48	(90.49)	36.12
EPS -Diluted - Cont	8.48	(90.49)	36.12
EPS - Diluted	8.48	(90.49)	36.12
Shares (primary)	28,140	28,232	28,278
Shares (diluted)	28,140	28,232	28,278

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,599,000	11,559,000
Cash, Equivs & STI	10,599,000	11,559,000
Receivables	14,473,000	13,031,000
Raw Materials	14,246,000	15,439,000
WIP	582,000	420,000
Finished Goods	2,593,000	2,107,000
Inventories - Other	0	0
Inventories	17,421,000	17,966,000
Current Tax Assets	1,308,000	1,036,000
Other Current Assets	2,232,000	2,144,000
Current Assets	46,033,000	45,736,000
Net PPE	20,319,000	19,408,000
Intangibles Excl Goodwill	1,367,000	891,000
Intangibles	1,367,000	891,000
Other LT Assets	8,180,000	7,590,000
LT Assets	29,866,000	27,889,000
Total Assets	75,900,000	73,626,000
Accounts Payable	16,441,000	16,225,000
Accrued Exps	1,499,000	2,058,000
Accounts Payable & Accrued Expenses	17,940,000	18,283,000
Current Debt	24,751,000	20,468,000
Current Capital Lease Obligations	275,000	235,000
Current Debt and Capital Leases	25,026,000	20,703,000
Other Current Liabilities	5,461,000	7,050,000
Current Liabilities	48,427,000	46,036,000
Long-Term Obligations	9,053,000	11,050,000
Deferred LT Liability		

Charges	...	13,000
Pensions & OPEB	845,000	789,000
Other LT Liabilities	430,000	419,000
Minorities (BS)	36,000	26,000
LT Liabilities	10,328,000	12,271,000
Total Liabilities	58,792,000	58,334,000
Net Assets	17,108,000	15,292,000
Share Premium	4,782,000	4,782,000
Retained Earnings	4,794,000	4,838,000
Treasury Stock	44,000	44,000
Other Equity	7,575,000	5,715,000
Shareholders' Equity	17,107,000	15,291,000
Total Liabilities & Stockholders' Equity	75,900,000	73,626,000
Net Current Assets	(2,394,000)	(300,000)
Total Assets Less Current Liabilities	27,473,000	27,590,000
Shares Outstanding	28,140	28,140

Recent Dividends:
1. UMC Electronics Co Ltd common.
No dividends paid.
Annual Dividends:
1. UMC Electronics Co Ltd common.
No dividends paid.

UNITED OIL & GAS PLC
Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
SG&A	1,175	964	1,065
Other OpEx	183	943	2,633
Indirect Expenses	1,357	1,907	3,698
Total Operating Expenses	1,357	1,907	3,698
Non-Op Income	(19)	(15)	(78)
EBT Continuing	(1,376)	(1,922)	(3,776)
Disc Ops	124	(519)	(16,589)
Net Income	(1,252)	(2,441)	(20,365)
EPS - Basic - Cont	(0.00)	(0.00)	(0.03)
EPS - Primary	(0.00)	(0.00)	(0.03)
EPS -Diluted - Cont	(0.00)	(0.00)	(0.03)
EPS - Diluted	(0.00)	(0.00)	(0.03)
Shares (primary)	2,354,116	1,063,157	656,354
Shares (diluted)	2,354,116	1,063,157	656,354

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash & Equivalents	1,675	775
Cash, Equivs & STI	1,675	775
Receivables	105	68
Other Current Assets	0	0
Current Assets	1,780	843
Net PPE	3	1
Intangibles Excl Goodwill	8,898	7,413
Intangibles	8,898	7,413
Other LT Assets	0	0
LT Assets	8,900	7,414
Total Assets	10,681	8,257
Current Debt	...	189
Current Debt and Capital Leases	...	189
Other Current Liabilities	...	1,858
Current Liabilities	1,134	2,048
Long-Term Obligations	0	0
Other LT Liabilities	277	255
LT Liabilities	277	255
Total Liabilities	1,410	2,303
Net Assets	9,270	5,954
Common Share Capital	8,884	8,851
Share Premium	22,792	18,440
Retained Earnings	(20,923)	(19,734)
For Curr Trans (BS)	(1,127)	(1,032)
Other Equity	(356)	(571)
Shareholders' Equity	9,270	5,954
Total Liabilities & Stockholders' Equity	10,681	8,257
Net Current Assets	646	(1,205)
Total Assets Less Current Liabilities	9,547	6,209
Shares Outstanding	4,065,855	1,541,354

Recent Dividends:
1. United Oil & Gas PLC ordinary.
No dividends paid.
Annual Dividends:
1. United Oil & Gas PLC ordinary.
No dividends paid.

UNIVANCE CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	52,771,780
Other Revenue	...	...	0
Revenue	56,542,577	53,915,906	52,771,780
Direct Expenses	45,442,115	44,169,513	43,058,314
Gross Profit	11,100,462	9,746,393	9,713,466
SG&A	6,087,331	5,715,153	5,338,932
D&A (OpEx)	2,583	3,675	10,426
Other OpEx	0	0	0
Indirect Expenses	6,089,914	5,718,828	5,349,358
Total Operating Expenses	51,532,029	49,888,341	48,407,672
Operating Income	5,010,548	4,027,565	4,364,108
Non-Op Net Interest Income	53,253	(4,007)	(46,561)
Non-Op For Curr Gains	808	59,291	1,159
Other Non-Op	(2,939,923)	(147,102)	(1,875,461)
Non-Op Income	(2,885,862)	(91,818)	(1,920,863)
EBT Continuing	2,124,686	3,935,747	2,443,245
Taxation (current)	1,111,053	936,893	777,604
Taxation (deferred)	52,305	46,293	(108,260)
Taxation	1,163,358	983,186	669,344
EAT Continuing	961,328	2,952,561	1,773,901
Min Ints	(38,195)	(4,448)	...
Net Income	923,128	2,948,112	1,773,903
Dividends Per Share	18	14	11
EPS - Basic - Cont	44.26	141.53	85.16
EPS - Primary	44.26	141.53	85.16
EPS -Diluted - Cont	44.26	141.53	85.16
EPS - Diluted	44.26	141.53	85.16
Shares (primary)	20,857	20,830	20,830
Shares (diluted)	20,857	20,830	20,830

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,314,796	7,978,884
Cash, Equivs & STI	11,314,796	7,978,884
Receivables	9,837,524	8,541,770
Raw Materials	2,890,125	3,242,556
WIP	1,344,280	1,187,337
Finished Goods	943,340	897,091
Inventories - Other	0	0
Inventories	5,177,745	5,326,984
Other Current Assets	2,081,039	1,936,888
Current Assets	28,411,104	23,784,526
Net PPE	13,007,456	15,124,527
Intangibles Excl Goodwill	934,256	952,682
Intangibles	934,256	952,682
Other LT Assets	6,448,123	5,030,928
LT Assets	20,389,835	21,108,137
Total Assets	48,800,940	44,892,664
Accounts Payable	5,986,745	5,654,958
Accrued Exps	1,300,080	1,238,924
Accounts Payable & Accrued Expenses	7,286,825	6,893,882
Current Debt	200,000	271,828
Current Capital Lease Obligations	70,032	32,591
Current Debt and Capital Leases	270,032	304,419
Other Current Liabilities	3,783,110	3,872,067
Current Liabilities	11,339,967	11,070,368
Long-Term Obligations	50,000	250,000
Deferred LT Liability Charges	1,770,827	1,315,817
Pensions & OPEB	2,883,239	3,066,906
Other LT Liabilities	3,461,611	2,546,217
Minorities (BS)	44,743	5,473
LT Liabilities	8,165,677	7,178,940
Total Liabilities	19,550,388	18,254,781
Net Assets	29,250,552	26,637,883
Common Share Capital	3,500,000	3,500,000
Share Premium	2,178,712	2,172,602
Retained Earnings	17,289,602	16,679,231
Treasury Stock	682,337	692,764
Other Equity	6,964,575	4,978,813
Shareholders' Equity	29,250,552	26,637,882
Total Liabilities & Stockholders' Equity	48,800,940	44,892,664
Net Current Assets	17,071,137	12,714,158
Total Assets Less Current Liabilities	37,460,973	33,822,296
Shares Outstanding	20,868	20,830

Recent Dividends:
1. Univance Corp common.
No dividends paid.
Annual Dividends:
1. Univance Corp common.
No dividends paid.

UORIKI CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	43,600,368	36,629,490	36,344,859
Direct Expenses	25,758,614	21,766,755	21,704,966
Gross Profit	17,841,754	14,862,735	14,639,893
SG&A	16,287,623	13,369,083	13,057,735
Other OpEx	0	0	0
Indirect Expenses	16,287,623	13,369,083	13,057,735
Total Operating Expenses	42,046,237	35,135,838	34,762,701
Operating Income	1,554,131	1,493,652	1,582,158
Non-Op Net Interest Income	34,118	17,115	15,359
Non-Op For Curr Gains	5,219	1,750	32,216
Other Non-Op	323,951	646,151	265,853
Non-Op Income	363,288	665,016	313,428
EBT Continuing	1,917,419	2,158,668	1,895,586
Taxation (current)	647,507	729,449	602,837
Taxation (deferred)	(16,707)	752	(65,559)
Taxation	630,800	730,201	537,278
EAT Continuing	1,286,619	1,428,467	1,358,308
Min Ints	16,207	(225)	3,362
Net Income	1,302,829	1,428,241	1,361,671
Dividends Per Share	52	52	52
EPS - Basic - Cont	93.35	102.35	97.59
EPS - Primary	93.35	102.35	97.59
EPS -Diluted - Cont	93.35	102.35	97.59
EPS - Diluted	93.35	102.35	97.59
Shares (primary)	13,957	13,955	13,953
Shares (diluted)	13,957	13,955	13,953

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,263,412	11,092,206
Cash, Equivs & STI	11,263,412	11,092,206
Receivables	3,148,594	2,904,840
Raw Materials	14,475	11,650
Inventories - Other	584,996	401,116
Inventories	599,471	412,766
Other Current Assets	246,216	199,515
Current Assets	15,257,693	14,609,327
Net PPE	1,317,687	1,161,962
Intangibles Excl Goodwill	22,917	32,071
Intangibles	22,917	32,071
Other LT Assets	7,834,222	7,159,709
LT Assets	9,174,826	8,353,742
Total Assets	24,432,520	22,963,070
Accounts Payable	2,205,830	1,824,200
Accounts Payable & Accrued Expenses	2,205,830	1,824,200
Current Debt	6,000	13,793
Current Debt and Capital Leases	6,000	13,793

Other Current Liabilities	2,469,345	2,858,327
Current Liabilities	4,681,175	4,696,320
Long-Term Obligations	15,000	21,000
Pensions & OPEB	80,720	133,966
Other LT Liabilities	652,530	364,565
Minorities (BS)	212,552	233,268
LT Liabilities	748,250	519,531
Total Liabilities	5,641,977	5,449,119
Net Assets	18,790,543	17,513,951
Common Share Capital	1,563,620	1,563,620
Share Premium	1,474,345	1,472,107
Retained Earnings	15,533,290	14,956,190
Treasury Stock	955,216	958,454
Other Equity	1,174,503	480,487
Shareholders' Equity	18,790,542	17,513,950
Total Liabilities & Stockholders' Equity	24,432,520	22,963,070
Net Current Assets	10,576,518	9,913,007
Total Assets Less Current Liabilities	19,751,345	18,266,750
Shares Outstanding	13,957	13,955

Recent Dividends:

1. Uoriki Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Uoriki Co., Ltd. (Japan) common.

No dividends paid.

UT GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	167,030,000
Other Revenue	…	…	0
Revenue	166,855,000	194,748,000	167,030,000
Direct Expenses	134,867,000	162,804,000	136,589,000
Gross Profit	31,988,000	31,944,000	30,441,000
SG&A	21,374,000	23,869,000	21,095,000
Other OpEx	0	0	0
Indirect Expenses	21,374,000	23,869,000	21,095,000
Total Operating Expenses	156,241,000	186,673,000	157,684,000
Operating Income	10,614,000	8,075,000	9,346,000
Non-Op Net Interest Income	(9,000)	(68,000)	(108,000)
Non-Op For Curr Gains	…	32,000	(37,000)
Other Non-Op	184,000	5,962,000	476,000
Non-Op Income	175,000	5,926,000	331,000
EBT Continuing	10,789,000	14,001,000	9,677,000
Taxation (current)	3,767,000	4,413,000	2,785,000
Taxation (deferred)	(178,000)	95,000	260,000
Taxation	3,589,000	4,508,000	3,045,000
EAT Continuing	7,200,000	9,493,000	6,632,000
Min Ints	(81,000)	(525,000)	(269,000)
Net Income	7,117,000	8,965,000	6,361,000
Dividends Per Share	12.25	134.98	96.15
EPS - Basic - Cont	12.37	225.32	160.41
EPS - Primary	12.37	225.32	160.41
EPS -Diluted - Cont	11.66	213.26	151.33
EPS - Diluted	11.66	213.26	151.33
Shares (primary)	575,200	39,791	39,658
Shares (diluted)	610,377	42,038	42,039

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,507,000	31,708,000
Cash, Equivs & STI	29,507,000	31,708,000
Receivables	19,998,000	19,394,000
Raw Materials	51,000	116,000
WIP	24,000	52,000
Inventories - Other	0	0
Inventories	75,000	168,000
Other Current Assets	2,822,000	3,000,000
Current Assets	52,402,000	54,270,000
Net PPE	1,073,000	815,000
Intangibles Excl Goodwill	8,108,000	9,375,000
Intangibles	8,108,000	9,375,000
Other LT Assets	1,890,000	1,886,000
LT Assets	11,071,000	12,076,000
Total Assets	63,473,000	66,346,000
Accounts Payable	99,000	194,000
Accrued Exps	11,097,000	11,078,000
Accounts Payable & Accrued Expenses	11,196,000	11,272,000
Current Debt	2,900,000	2,199,000
Current Capital Lease Obligations	4,000	7,000
Current Debt and Capital Leases	2,904,000	2,206,000
Other Current Liabilities	8,494,000	9,449,000
Current Liabilities	22,594,000	22,927,000
Long-Term Obligations	6,945,000	5,695,000
Deferred LT Liability Charges	160,000	266,000
Pensions & OPEB	1,040,000	1,116,000
Other LT Liabilities	591,000	19,000
Minorities (BS)	1,349,000	1,334,000
LT Liabilities	8,736,000	7,096,000
Total Liabilities	32,680,000	31,357,000
Net Assets	30,793,000	34,989,000
Common Share Capital	1,690,000	1,402,000
Share Premium	2,870,000	1,054,000
Retained Earnings	27,155,000	27,692,000
Treasury Stock	6,489,000	890,000
Other Equity	5,566,000	5,731,000
Shareholders' Equity	30,792,000	34,989,000
Total Liabilities & Stockholders' Equity	63,473,000	66,346,000
Net Current Assets	29,808,000	31,343,000
Total Assets Less Current Liabilities	40,879,000	43,419,000
Shares Outstanding	570,042	39,463

Recent Dividends:

1. UT Group Co Ltd common.

No dividends paid.

Annual Dividends:

1. UT Group Co Ltd common.

No dividends paid.

UTILICO EMERGING MARKETS TRUST PLC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (£000):

	2026	2025	2024
Revenue	128,116	(5,757)	70,525
SG&A	5,752	5,665	5,813
Other OpEx	1,723	1,710	1,911
Indirect Expenses	7,475	7,375	7,724
Total Operating Expenses	7,475	7,375	7,724
Operating Income	120,641	(13,132)	62,801
Non-Op Net Interest Income	(1,365)	(960)	(1,592)
Other Non-Op	0	0	0
Non-Op Income	(1,365)	(960)	(1,592)
EBT Continuing	119,276	(14,092)	61,209
Taxation	3,427	2,584	3,318
EAT Continuing	115,849	(16,676)	57,891
Net Income	115,849	(16,676)	57,891
Dividends Per Share	0.12	0.09	0.09
EPS - Basic - Cont	0.64	(0.09)	0.29
EPS - Primary	0.64	(0.09)	0.29
EPS -Diluted - Cont	0.64	(0.09)	0.29
EPS - Diluted	0.64	(0.09)	0.29
Shares (primary)	181,066	188,115	197,485
Shares (diluted)	181,066	188,115	197,485

Standardized Balance Sheet, Years Ended Mar. 31 (£000):

	2026	2025
Cash & Equivalents	14,058	3,933
Cash, Equivs & STI	14,058	3,933
Receivables	9,720	1,008
Other Current Assets	0	0
Current Assets	23,778	4,941
LT Investments	552,652	495,154
Other LT Assets	0	0
LT Assets	552,652	495,154
Total Assets	576,430	500,095
Current Debt	21,790	17,553
Current Debt and Capital Leases	21,790	17,553
Other Current Liabilities	2,360	2,055
Current Liabilities	24,150	19,608
Long-Term Obligations	0	0
Other LT Liabilities	1,375	665
LT Liabilities	1,375	665
Total Liabilities	25,525	20,273
Net Assets	550,905	479,822
Common Share Capital	1,757	1,865
Retained Earnings	178,640	79,921
Other Equity	370,508	398,036
Shareholders' Equity	550,905	479,822
Total Liabilities & Stockholders' Equity	576,430	500,095
Net Current Assets	(372)	(14,667)
Total Assets Less Current Liabilities	552,280	480,487
Shares Outstanding	175,706	186,495

Recent Dividends:

1. Utilico Emerging Markets Trust plc ordinary.

No dividends paid.

Annual Dividends:

1. Utilico Emerging Markets Trust plc ordinary.

No dividends paid.

V TECHNOLOGY CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	37,335,000
Other Revenue	…	…	0
Revenue	52,992,000	46,182,000	37,335,000
Direct Expenses	38,262,000	34,052,000	26,730,000
Gross Profit	14,730,000	12,130,000	10,605,000
SG&A	10,961,000	10,308,000	9,758,000
Other OpEx	0	0	0
Indirect Expenses	10,961,000	10,308,000	9,758,000
Total Operating Expenses	49,223,000	44,360,000	36,488,000
Operating Income	3,769,000	1,822,000	847,000
Non-Op Net Interest Income	(101,000)	(54,000)	0
Non-Op For Curr Gains	378,000	128,000	303,000
Other Non-Op	(623,000)	(514,000)	32,000
Non-Op Income	(346,000)	(440,000)	335,000
EBT Continuing	3,423,000	1,382,000	1,182,000
Taxation (current)	1,147,000	907,000	581,000
Taxation (deferred)	(89,000)	(125,000)	21,000
Taxation	1,058,000	782,000	602,000
EAT Continuing	2,365,000	600,000	580,000
Min Ints	(65,000)	198,000	200,000
Net Income	2,301,000	800,000	778,000
Dividends Per Share	80	80	60
EPS - Basic - Cont	243.48	84.07	80.65
EPS - Primary	243.48	84.07	80.65
EPS -Diluted - Cont	243.48	84.07	80.65
EPS - Diluted	243.48	84.07	80.65
Shares (primary)	9,452	9,522	9,653
Shares (diluted)	9,452	9,522	9,653

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,475,000	26,671,000
Cash, Equivs & STI	29,475,000	26,671,000
Receivables	17,531,000	19,724,000
Raw Materials	3,407,000	4,109,000
WIP	10,160,000	10,707,000
Inventories - Other	633,000	679,000
Inventories	14,200,000	15,495,000
Other Current Assets	3,186,000	3,502,000
Current Assets	64,392,000	65,392,000
Net PPE	4,103,000	3,859,000
Intangibles Excl Goodwill	709,000	712,000
Intangibles	709,000	712,000
Other LT Assets	3,772,000	3,237,000
LT Assets	8,584,000	7,808,000

Total Assets	72,977,000	73,201,000
Accounts Payable	6,285,000	8,248,000
Accounts Payable & Accrued Expenses	6,285,000	8,248,000
Current Debt	8,391,000	6,986,000
Current Debt and Capital Leases	8,391,000	6,986,000
Other Current Liabilities	8,025,000	9,029,000
Current Liabilities	22,701,000	24,263,000
Long-Term Obligations	12,718,000	14,254,000
Deferred LT Liability Charges	22,000	...
Pensions & OPEB	656,000	503,000
Other LT Liabilities	629,000	599,000
Minorities (BS)	83,000	81,000
LT Liabilities	14,025,000	15,356,000
Total Liabilities	36,809,000	39,700,000
Net Assets	36,168,000	33,501,000
Common Share Capital	2,847,000	2,847,000
Share Premium	2,503,000	2,503,000
Retained Earnings	31,047,000	29,512,000
Treasury Stock	2,467,000	2,479,000
Other Equity	2,237,000	1,117,000
Shareholders' Equity	36,167,000	33,500,000
Total Liabilities & Stockholders' Equity	72,977,000	73,201,000
Net Current Assets	41,691,000	41,129,000
Total Assets Less Current Liabilities	50,276,000	48,938,000
Shares Outstanding	9,453	9,450

Recent Dividends:
1. V Technology Co Ltd common.
No dividends paid.
Annual Dividends:
1. V Technology Co Ltd common.
No dividends paid.

VALOR HOLDINGS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)	2024
Revenue	924,113,000	854,435,000	807,795,000
Direct Expenses	650,334,000	605,662,000	573,352,000
Gross Profit	273,779,000	248,773,000	234,443,000
SG&A	246,198,000	225,599,000	211,599,000
Other OpEx	0	0	0
Indirect Expenses	246,198,000	225,599,000	211,599,000
Total Operating Expenses	896,532,000	831,261,000	784,951,000
Operating Income	27,581,000	23,174,000	22,844,000
Non-Op Net Interest Income	(1,314,000)	(841,000)	(585,000)
Other Non-Op	32,000	85,000	(998,000)
Non-Op Income	(1,282,000)	(756,000)	(1,583,000)
EBT Continuing	26,299,000	22,418,000	21,261,000
Taxation (current)	10,474,000	8,844,000	9,196,000
Taxation (deferred)	(2,127,000)	(1,267,000)	(959,000)
Taxation	8,347,000	7,577,000	8,237,000
EAT Continuing	17,952,000	14,841,000	13,024,000
Min Ints	(1,476,000)	(1,184,000)	(1,079,000)
Net Income	16,476,000	13,655,000	11,945,000
Dividends Per Share	74	68	65
EPS - Basic - Cont	312.81	257.67	223.02
EPS - Primary	312.81	257.67	223.02
EPS -Diluted - Cont	312.78	257.64	223
EPS - Diluted	312.78	257.64	223
Shares (primary)	52,672	52,998	53,562
Shares (diluted)	52,676	52,998	53,562
Taxation (Cumu)	...	7,577,000	...
Min Ints (Cumu)	...	(1,184,000)	...
EPS - Primary (Cumu)	...	257.67	...
EPS - Diluted (Cumu)	...	257.64	...

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025 (revised)
Cash & Equivalents	32,983,000	22,632,000
Cash, Equivs & STI	32,983,000	22,632,000
Receivables	36,560,000	30,247,000
Raw Materials	1,719,000	1,527,000
Inventories - Other	67,615,000	64,968,000
Inventories	69,334,000	66,495,000
Other Current Assets	15,342,000	15,574,000
Current Assets	154,219,000	134,948,000
Net PPE	265,004,000	242,374,000
Intangibles Excl Goodwill	23,852,000	20,003,000
Intangibles	23,852,000	20,003,000
Other LT Assets	71,783,000	63,517,000
LT Assets	360,639,000	325,894,000
Total Assets	514,858,000	460,843,000
Accounts Payable	75,815,000	68,038,000
Accounts Payable & Accrued Expenses	75,815,000	68,038,000
Current Debt	70,063,000	56,741,000
Current Capital Lease Obligations	2,141,000	2,498,000
Current Debt and Capital Leases	72,204,000	59,239,000
Other Current Liabilities	47,441,000	40,451,000
Current Liabilities	195,460,000	167,728,000
Long-Term Obligations	66,249,000	60,102,000
Deferred LT Liability Charges	990,000	799,000
Pensions & OPEB	7,808,000	6,744,000
Other LT Liabilities	41,038,000	37,149,000
Minorities (BS)	18,063,000	17,107,000
LT Liabilities	116,085,000	104,794,000
Total Liabilities	329,609,000	289,630,000
Net Assets	185,249,000	171,213,000
Common Share Capital	13,609,000	13,609,000
Share Premium	20,054,000	20,053,000
Retained Earnings	151,033,000	138,471,000
Treasury Stock	2,919,000	2,929,000
Other Equity	3,471,000	2,009,000
Shareholders' Equity	185,248,000	171,213,000
Total Liabilities & Stockholders' Equity	514,858,000	460,843,000
Net Current Assets	(41,241,000)	(32,780,000)
Total Assets Less Current Liabilities	319,398,000	293,115,000
Shares Outstanding	52,674	52,669

Recent Dividends:
1. Valor Holdings Co Ltd common.
No dividends paid.
Annual Dividends:
1. Valor Holdings Co Ltd common.
No dividends paid.

VATIC VENTURES CORP
Annual Report

Standardized Income Statement, Years Ended (Can$000):

	02/28/26	02/28/25	02/29/24
SG&A	219	427	730
Other OpEx	0	0	139
Indirect Expenses	219	427	869
Total Operating Expenses	219	427	869
Non-Op Net Interest Income	(8)	(10)	(0)
Other Non-Op	2	(2,174)	(403)
Non-Op Income	(6)	(2,184)	(403)
EBT Continuing	(225)	(2,611)	(1,272)
Net Income	(225)	(2,611)	(1,272)
EPS - Basic - Cont	(0.01)	(0.07)	(0.04)
EPS - Primary	(0.01)	(0.07)	(0.04)
EPS -Diluted - Cont	(0.01)	(0.07)	(0.04)
EPS - Diluted	(0.01)	(0.07)	(0.04)
Shares (primary)	41,351	39,134	30,013
Shares (diluted)	41,351	39,134	30,013

Standardized Balance Sheet, Years Ended Feb. 28 (Can$000):

	2026	2025
Cash	7	0
Cash & Equivalents	7	0
Cash, Equivs & STI	7	0
Receivables	9	12
Prepayments (ST)	14	14
Other Current Assets	0	0
Current Assets	29	25
LT Assets	313	305
Total Assets	342	330
Accounts Payable	777	687
Accounts Payable & Accrued Expenses	777	687
Current Debt	269	155
Current Debt and Capital Leases	269	155
Related Parties (ST Liab)	43	6
Other Current Liabilities	655	597
Current Liabilities	1,744	1,446
Long-Term Obligations	0	60
Other LT Liabilities	...	0
LT Liabilities	...	60
Total Liabilities	1,744	1,506
Net Assets	(1,402)	(1,176)
Common Share Capital	13,753	13,753
Retained Earnings	(15,302)	(15,077)
Other Equity	147	147
Shareholders' Equity	(1,402)	(1,176)
Total Liabilities & Stockholders' Equity	342	330
Net Current Assets	(1,714)	(1,421)
Total Assets Less Current Liabilities	(1,402)	(1,116)
Shares Outstanding	41,351	41,351

Recent Dividends:
1. Vatic Ventures Corp common.
No dividends paid.
Annual Dividends:
1. Vatic Ventures Corp common.
No dividends paid.

VERITE CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	7,639,000
Other Revenue	...	...	0
Revenue	9,441,000	7,947,000	7,639,000
Direct Expenses	3,181,000	2,446,000	2,297,000
Gross Profit	6,260,000	5,501,000	5,342,000
SG&A	5,559,000	4,625,000	4,486,000
Other OpEx	0	0	0
Indirect Expenses	5,559,000	4,625,000	4,486,000
Total Operating Expenses	8,740,000	7,071,000	6,783,000
Operating Income	701,000	876,000	856,000
Non-Op Net Interest Income	(25,000)	(12,000)	(7,000)
Other Non-Op	(158,000)	56,000	(38,000)
Non-Op Income	(183,000)	44,000	(45,000)
EBT Continuing	518,000	920,000	811,000
Taxation (current)	290,000	334,000	269,000
Taxation (deferred)	(97,000)	13,000	37,000
Taxation	193,000	347,000	306,000
EAT Continuing	325,000	573,000	505,000
Net Income	322,000	570,000	502,000
Dividends Per Share	20.98	18.50	20.10
EPS - Basic - Cont	11.88	21	18.52
EPS - Primary	11.88	21	18.52
EPS -Diluted - Cont	11.88	21	18.52
EPS - Diluted	11.88	21	18.52
Shares (primary)	27,134	27,134	27,134
Shares (diluted)	27,134	27,134	27,134

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,071,000	1,988,000
Short Term Investments	...	272,000
Cash, Equivs & STI	3,071,000	2,260,000
Receivables	592,000	612,000
Raw Materials	120,000	118,000
Finished Goods	2,847,000	2,971,000
Inventories - Other	0	0
Inventories	2,967,000	3,089,000
Prepayments (ST)	36,000	29,000

Other Current Assets	419,000	331,000
Current Assets	7,085,000	6,321,000
Net PPE	555,000	470,000
Intangibles Excl Goodwill	57,000	61,000
Intangibles	57,000	61,000
Other LT Assets	787,000	699,000
LT Assets	1,399,000	1,230,000
Total Assets	8,485,000	7,552,000
Accounts Payable	992,000	845,000
Accrued Exps	203,000	166,000
Accounts Payable & Accrued Expenses	1,195,000	1,011,000
Current Debt	2,200,000	1,500,000
Current Debt and Capital Leases	2,200,000	1,500,000
Other Current Liabilities	851,000	555,000
Current Liabilities	4,246,000	3,066,000
Long-Term Obligations	0	0
Other LT Liabilities	18,000	18,000
LT Liabilities	18,000	18,000
Total Liabilities	4,264,000	3,084,000
Net Assets	4,221,000	4,468,000
Common Share Capital	100,000	100,000
Share Premium	3,618,000	3,618,000
Retained Earnings	528,000	775,000
Treasury Stock	26,000	25,000
Other Equity	0	(1,000)
Shareholders' Equity	4,220,000	4,467,000
Total Liabilities & Stockholders' Equity	8,485,000	7,552,000
Net Current Assets	2,839,000	3,255,000
Total Assets Less Current Liabilities	4,239,000	4,486,000
Shares Outstanding	27,134	27,134

Recent Dividends:

1. Verite Co., Ltd. preferred type C.
No dividends paid.
2. Verite Co., Ltd. preferred type A.
No dividends paid.
3. Verite Co., Ltd. common.
No dividends paid.
4. Verite Co., Ltd. preferred type B.
No dividends paid.

Annual Dividends:

1. Verite Co., Ltd. preferred type C.
No dividends paid.
2. Verite Co., Ltd. preferred type A.
No dividends paid.
3. Verite Co., Ltd. common.
No dividends paid.
4. Verite Co., Ltd. preferred type B.
No dividends paid.

VERTEX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	46,519,866	38,918,012	36,833,960
Direct Expenses	31,573,452	25,681,378	24,660,415
Gross Profit	14,946,414	13,236,634	12,173,545
SG&A	7,888,319	6,950,983	6,446,444
Other OpEx	0	0	0
Indirect Expenses	7,888,319	6,950,983	6,446,444
Total Operating Expenses	39,461,771	32,632,361	31,106,859
Operating Income	7,058,095	6,285,651	5,727,101
Non-Op Net Interest Income	(50,405)	(29,213)	(27,478)
Other Non-Op	6,071,633	92,080	176,030
Non-Op Income	6,021,228	62,867	148,552
EBT Continuing	13,079,323	6,348,518	5,875,653
Taxation (current)	2,265,338	1,322,104	2,020,586
Taxation (deferred)	498,869	200,236	126,369
Taxation	2,764,207	1,522,340	2,146,955
EAT Continuing	10,315,116	4,826,178	3,728,698
Net Income	10,315,115	4,826,177	3,728,693
Dividends Per Share	35	60	40
EPS - Basic - Cont	207.95	190.60	143.86
EPS - Primary	207.95	190.60	143.86
EPS -Diluted - Cont	205.19	188.08	141.63
EPS - Diluted	205.19	188.08	141.63
Shares (primary)	49,603	25,321	25,918
Shares (diluted)	50,271	25,660	26,328

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,013,370	17,323,157
Cash, Equivs & STI	18,013,370	17,323,157
Receivables	16,146,994	10,906,288
Raw Materials	892,179	998,816
WIP	1,947,056	590,100
Finished Goods	6,578,307	4,264,345
Inventories - Other	0	0
Inventories	9,417,542	5,853,261
Other Current Assets	743,676	607,462
Current Assets	44,321,582	34,690,168
Net PPE	15,462,780	11,297,185
Intangibles Excl Goodwill	3,043,399	3,424,263
Intangibles	3,043,399	3,424,263
Other LT Assets	3,204,890	2,455,301
LT Assets	21,711,069	17,176,749
Total Assets	66,032,652	51,866,918
Accounts Payable	5,927,162	6,103,195
Accrued Exps	754,910	494,357
Accounts Payable & Accrued Expenses	6,682,072	6,597,552
Current Debt	4,536,392	3,065,687
Current Capital Lease Obligations	115,828	312
Current Debt and Capital Leases	4,652,220	3,065,999
Other Current Liabilities	5,290,869	2,296,704
Current Liabilities	16,625,161	11,960,255
Long-Term Obligations	1,334,293	844,004
Deferred LT Liability Charges	1,260,242	1,170,703
Pensions & OPEB	1,229,120	403,436
Other LT Liabilities	1,151,490	953,839
LT Liabilities	4,975,145	3,371,982
Total Liabilities	21,600,307	15,332,238
Net Assets	44,432,345	36,534,680
Common Share Capital	3,000,000	3,000,000
Share Premium	346,917	342,459
Retained Earnings	43,678,514	34,895,285
Treasury Stock	5,008,838	3,781,115
Other Equity	2,415,752	2,078,050
Shareholders' Equity	44,432,345	36,534,679
Total Liabilities & Stockholders' Equity	66,032,652	51,866,918
Net Current Assets	27,696,421	22,729,913
Total Assets Less Current Liabilities	49,407,491	39,906,663
Shares Outstanding	49,341	25,159

Recent Dividends:

1. Vertex Corp common.
No dividends paid.

Annual Dividends:

1. Vertex Corp common.
No dividends paid.

VIA HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	16,981,000
Other Revenue	…	…	0
Revenue	17,405,000	17,373,000	16,981,000
Direct Expenses	5,892,000	5,680,000	5,533,000
Gross Profit	11,513,000	11,693,000	11,448,000
SG&A	11,581,000	11,494,000	11,123,000
Other OpEx	0	0	0
Indirect Expenses	11,581,000	11,494,000	11,123,000
Total Operating Expenses	17,473,000	17,174,000	16,656,000
Operating Income	(68,000)	199,000	325,000
Non-Op Net Interest Income	(91,000)	(81,000)	(85,000)
Other Non-Op	(255,000)	(98,000)	(47,000)
Non-Op Income	(346,000)	(179,000)	(132,000)
EBT Continuing	(414,000)	20,000	193,000
Taxation (current)	60,000	55,000	46,000
Taxation (deferred)	35,000	(15,000)	(68,000)
Taxation	95,000	40,000	(22,000)
EAT Continuing	(509,000)	(20,000)	215,000
Net Income	(511,000)	(20,000)	216,000
EPS - Basic - Cont	(11.23)	(0.44)	5.15
EPS - Primary	(11.23)	(0.44)	5.15
EPS -Diluted - Cont	(11.23)	(0.44)	5.15
EPS - Diluted	(11.23)	(0.44)	5.15
Shares (primary)	45,626	44,819	42,034
Shares (diluted)	45,626	44,819	42,051

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	935,000	927,000
Cash, Equivs & STI	935,000	927,000
Receivables	697,000	723,000
Raw Materials	139,000	140,000
Inventories - Other	0	0
Inventories	139,000	140,000
Other Current Assets	165,000	146,000
Current Assets	1,936,000	1,936,000
Net PPE	2,869,000	2,667,000
Intangibles Excl Goodwill	89,000	86,000
Intangibles	89,000	86,000
Other LT Assets	1,649,000	1,671,000
LT Assets	4,607,000	4,424,000
Total Assets	6,567,000	6,365,000
Accounts Payable	702,000	683,000
Accrued Exps	522,000	547,000
Accounts Payable & Accrued Expenses	1,224,000	1,230,000
Current Debt	1,627,000	305,000
Current Capital Lease Obligations	63,000	…
Current Debt and Capital Leases	1,690,000	305,000
Other Current Liabilities	684,000	592,000
Current Liabilities	3,598,000	2,127,000
Long-Term Obligations	728,000	2,277,000
Deferred LT Liability Charges	17,000	11,000
Other LT Liabilities	983,000	791,000
LT Liabilities	1,728,000	3,079,000
Total Liabilities	5,327,000	5,206,000
Net Assets	1,240,000	1,159,000
Share Premium	2,801,000	1,363,000
Retained Earnings	(884,000)	(372,000)
Treasury Stock	789,000	2,000
Other Equity	111,000	169,000
Shareholders' Equity	1,239,000	1,158,000
Total Liabilities & Stockholders' Equity	6,567,000	6,365,000
Net Current Assets	(1,662,000)	(191,000)
Total Assets Less Current Liabilities	2,969,000	4,238,000
Shares Outstanding	45,626	45,626

Recent Dividends:

1. VIA Holdings Inc common.
No dividends paid.
2. VIA Holdings Inc Preferred grade B.
No dividends paid.
3. VIA Holdings Inc class C preferred.
No dividends paid.
4. VIA Holdings Inc class D preferred.
No dividends paid.
5. VIA Holdings Inc Preferred grade A.
No dividends paid.

Annual Dividends:

1. VIA Holdings Inc common.
No dividends paid.
2. VIA Holdings Inc Preferred grade B.
No dividends paid.
3. VIA Holdings Inc class C preferred.
No dividends paid.
4. VIA Holdings Inc class D preferred.
No dividends paid.
5. VIA Holdings Inc Preferred grade A.
No dividends paid.

VITAL KSK HOLDINGS, INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	610,497,000	600,370,000	587,481,000
Direct Expenses	560,915,000	551,155,000	539,179,000
Gross Profit	49,582,000	49,215,000	48,302,000
SG&A	45,553,000	43,508,000	42,745,000
Other OpEx	0	0	0
Indirect Expenses	45,553,000	43,508,000	42,745,000
Total Operating Expenses	606,468,000	594,663,000	581,924,000
Operating Income	4,029,000	5,707,000	5,557,000
Non-Op Net Interest Income	(14,000)	(47,000)	(71,000)
Other Non-Op	7,489,000	5,033,000	3,185,000
Non-Op Income	7,475,000	4,986,000	3,114,000
EBT Continuing	11,504,000	10,693,000	8,671,000
Taxation (current)	3,755,000	2,909,000	2,966,000
Taxation (deferred)	289,000	379,000	(238,000)
Taxation	4,044,000	3,288,000	2,728,000
EAT Continuing	7,460,000	7,405,000	5,943,000
Min Ints	(94,000)	(93,000)	(100,000)
Net Income	7,362,000	7,308,000	5,843,000
Dividends Per Share	70	45	42
EPS - Basic - Cont	152.29	149.02	115.03
EPS - Primary	152.29	149.02	115.03
EPS -Diluted - Cont	152.29	149.02	115.03
EPS - Diluted	152.29	149.02	115.03
Shares (primary)	48,345	49,044	50,798
Shares (diluted)	48,345	49,044	50,798

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	22,953,000	23,099,000
Cash, Equivs & STI	22,953,000	23,099,000
Receivables	134,006,000	128,914,000
Inventories	33,283,000	33,253,000
Other Current Assets	4,663,000	2,630,000
Current Assets	194,905,000	187,896,000
Net PPE	50,990,000	49,168,000
Intangibles Excl Goodwill	6,887,000	4,291,000
Intangibles	6,887,000	4,291,000
Other LT Assets	67,785,000	58,070,000
LT Assets	125,662,000	111,529,000
Total Assets	320,568,000	299,426,000
Accounts Payable	169,767,000	162,492,000
Accounts Payable & Accrued Expenses	169,767,000	162,492,000
Current Debt	1,934,000	1,870,000
Current Debt and Capital Leases	1,934,000	1,870,000
Other Current Liabilities	11,518,000	10,518,000
Current Liabilities	183,219,000	174,880,000
Long-Term Obligations	3,893,000	4,850,000
Deferred LT Liability Charges	12,617,000	9,611,000
Pensions & OPEB	555,000	1,131,000
Other LT Liabilities	1,577,000	1,648,000
Minorities (BS)	1,483,000	1,393,000
LT Liabilities	18,642,000	17,240,000
Total Liabilities	203,344,000	193,513,000
Net Assets	117,224,000	105,913,000
Common Share Capital	5,000,000	5,000,000
Share Premium	5,302,000	5,293,000
Retained Earnings	81,013,000	76,460,000
Treasury Stock	3,960,000	4,074,000
Other Equity	29,869,000	23,234,000
Shareholders' Equity	117,224,000	105,913,000
Total Liabilities & Stockholders' Equity	320,568,000	299,426,000
Net Current Assets	11,686,000	13,016,000
Total Assets Less Current Liabilities	137,349,000	124,546,000
Shares Outstanding	48,377	48,275

Recent Dividends:

1. Vital KSK Holdings, Inc common.

No dividends paid.

Annual Dividends:

1. Vital KSK Holdings, Inc common.

No dividends paid.

VORTEX CONSOLIDATED BERHAD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (RM000):

	2026	2025	2024
Revenue	272,819	129,456	90,543
Direct Expenses	232,505	107,945	76,278
Gross Profit	40,314	21,511	14,265
SG&A	...	14,032	10,431
Other OpEx	...	(3,099)	8,560
Indirect Expenses	26,889	10,933	18,992
Total Operating Expenses	259,394	118,878	95,270
Operating Income	13,425	10,578	(4,727)
Non-Op Income	(789)	(1,182)	7,409
EBT Continuing	12,636	9,396	2,682
Taxation	8,214	1,592	905
EAT Continuing	4,422	7,804	1,777
Min Ints	3,203	(29)	610
Net Income	7,625	7,775	2,387
EPS - Basic - Cont	0.00	0.01	0.00
EPS - Primary	0.00	0.01	0.00
EPS -Diluted - Cont	0.00	0.01	0.00
EPS - Diluted	0.00	0.01	0.00
Shares (primary)	1,853,529	1,178,038	1,224,898
Shares (diluted)	1,853,529	1,178,038	1,224,898

Standardized Balance Sheet, Years Ended Mar. 31 (RM000):

	2026	2025
Cash	36,908	34,997
Cash & Equivalents	37,102	35,377
Short Term Investments	15,157	73,309
Cash, Equivs & STI	52,259	108,686
Receivables	58,478	27,311
Inventories	17,387	17,139
Current Tax Assets	...	1,687
Other Current Assets	0	0
Current Assets	128,124	154,824
Net PPE	63,082	58,927
LT Investments	4,359	...
Goodwill	114	114
Intangibles	114	114
LT Receivables	26,184	21,202
Other LT Assets	312,233	243,122
LT Assets	405,972	323,365
Total Assets	534,096	478,189
Accounts Payable	...	20,008
Accounts Payable & Accrued Expenses	...	20,008
Current Debt	4,987	1,244
Current Capital Lease Obligations	1,519	2,264
Current Debt and Capital Leases	6,506	3,508
Other Current Liabilities	27,246	2,498
Current Liabilities	33,752	26,014
Long-Term Obligations	29,040	30,408
Deferred LT Liability Charges	4,380	687
Other LT Liabilities	3,567	3,195
Minorities (BS)	9,612	12,815
LT Liabilities	36,987	34,291
Total Liabilities	80,351	73,121
Net Assets	453,745	405,068
Common Share Capital	420,409	365,812
Retained Earnings	...	(2,278)
Other Equity	33,336	41,535
Shareholders' Equity	453,745	405,068
Total Liabilities & Stockholders' Equity	534,096	478,189
Net Current Assets	94,372	128,810
Total Assets Less Current Liabilities	500,344	452,174
Shares Outstanding	2,056,443	1,645,934

Recent Dividends:

1. Vortex Consolidated Berhad ordinary.

No dividends paid.

Annual Dividends:

1. Vortex Consolidated Berhad ordinary.

No dividends paid.

VT HOLDINGS CO. LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	388,733,000	351,630,000	311,604,000
Direct Expenses	328,741,000	298,252,000	262,001,000
Gross Profit	59,992,000	53,378,000	49,603,000
SG&A	48,714,000	42,292,000	37,531,000
Other OpEx	275,000	227,000	65,000
Indirect Expenses	48,989,000	42,519,000	37,596,000
Total Operating Expenses	377,730,000	340,771,000	299,597,000
Operating Income	11,003,000	10,859,000	12,007,000
Non-Op Income	(874,000)	(1,127,000)	(550,000)
EBT Continuing	10,129,000	9,732,000	11,457,000
Taxation	4,178,000	3,611,000	3,839,000
EAT Continuing	5,951,000	6,121,000	7,618,000
Min Ints	(1,052,000)	(819,000)	(922,000)
Net Income	4,898,000	5,302,000	6,697,000
Dividends Per Share	24	24	24
EPS - Basic - Cont	41.50	43.83	56.86
EPS - Primary	41.50	43.83	56.86
EPS -Diluted - Cont	41.50	43.83	56.78
EPS - Diluted	41.50	43.83	56.78
Shares (primary)	118,031	120,975	117,786
Shares (diluted)	118,031	120,975	117,786

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,565,000	14,643,000
Short Term Investments	240,000	224,000
Cash, Equivs & STI	13,805,000	14,867,000
Receivables	36,770,000	31,580,000
Inventories	87,643,000	71,827,000
Other Current Assets	9,323,000	7,733,000
Current Assets	147,541,000	126,007,000
Net PPE	103,843,000	97,711,000
LT Investments	35,194,000	37,913,000
Goodwill	13,522,000	13,106,000
Intangibles Excl Goodwill	978,000	1,363,000
Intangibles	14,500,000	14,469,000
Deferred LT Asset Charges	1,824,000	1,698,000
Other LT Assets	164,000	102,000
LT Assets	155,525,000	151,893,000
Total Assets	303,067,000	277,900,000
Accounts Payable	68,728,000	59,110,000
Accounts Payable & Accrued Expenses	68,728,000	59,110,000
Current Debt	58,134,000	45,586,000
Current Debt and Capital Leases	58,134,000	45,586,000
Other Current Liabilities	31,187,000	28,811,000
Current Liabilities	158,049,000	133,507,000
Long-Term Obligations	28,787,000	25,298,000
Deferred LT Liability Charges	5,021,000	6,206,000
Other LT Liabilities	33,269,000	32,483,000
Minorities (BS)	7,257,000	9,163,000
LT Liabilities	67,077,000	63,987,000
Total Liabilities	232,383,000	206,656,000
Net Assets	70,684,000	71,244,000
Common Share Capital	5,100,000	5,100,000
Share Premium	3,995,000	4,029,000
Retained Earnings	59,161,000	59,200,000
Accum Other Comp Inc	5,397,000	3,582,000
Treasury Stock	2,970,000	667,000
Other Equity	1,000	0
Shareholders' Equity	70,684,000	71,244,000
Total Liabilities & Stockholders' Equity	303,067,000	277,900,000
Net Current Assets	(10,508,000)	(7,500,000)
Total Assets Less Current Liabilities	145,018,000	144,393,000
Shares Outstanding	116,255	121,022

Recent Dividends:
1. VT Holdings Co. Ltd. common.
No dividends paid.
Annual Dividends:
1. VT Holdings Co. Ltd. common.
No dividends paid.

WACOM CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	109,995,000	115,680,799	118,794,737
Direct Expenses	68,663,000	75,535,458	82,028,030
Gross Profit	41,332,000	40,145,341	36,766,707
SG&A	27,950,000	29,935,712	29,708,694
Other OpEx	0	0	0
Indirect Expenses	27,950,000	29,935,712	29,708,694
Total Operating Expenses	96,613,000	105,471,170	111,736,724
Operating Income	13,382,000	10,209,629	7,058,013
Non-Op Net Interest Income	9,000	(49,343)	(72,914)
Non-Op For Curr Gains	520,000	125,080	2,857,092
Other Non-Op	(1,106,000)	(3,415,449)	(3,930,592)
Non-Op Income	(577,000)	(3,339,712)	(1,146,414)
EBT Continuing	12,805,000	6,869,917	5,911,599
Taxation (current)	3,225,000	1,216,992	1,248,762
Taxation (deferred)	33,000	429,906	118,303
Taxation	3,258,000	1,645,173	1,349,984
EAT Continuing	9,547,000	5,224,744	4,561,615
Net Income	9,549,000	5,224,744	4,561,615
Dividends Per Share	33.49	20.27	20.35
EPS - Basic - Cont	70.98	36.97	29.64
EPS - Primary	70.98	36.97	29.64
EPS -Diluted - Cont	70.98	36.97	29.64
EPS - Diluted	70.98	36.97	29.64
Shares (primary)	134,531	141,321	153,883
Shares (diluted)	134,531	141,321	153,883

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,499,000	24,364,228
Cash, Equivs & STI	16,499,000	24,364,228
Receivables	12,244,000	16,022,385
Raw Materials	5,086,000	5,688,020
WIP	265,000	332,268
Finished Goods	7,351,000	7,063,156
Inventories - Other	0	0
Inventories	12,702,000	13,083,444
Other Current Assets	5,933,000	3,028,292
Current Assets	47,378,000	56,498,349
Net PPE	5,521,000	4,368,937
Intangibles Excl Goodwill	2,909,000	1,331,663
Intangibles	2,909,000	1,331,663
Other LT Assets	9,149,000	8,572,275
LT Assets	17,579,000	14,272,875
Total Assets	64,957,000	70,771,224
Accounts Payable	8,733,000	11,109,645
Accrued Exps	1,493,000	1,387,712
Accounts Payable & Accrued Expenses	10,226,000	12,497,357
Current Debt	723,000	5,000,000
Current Debt and Capital Leases	723,000	5,000,000
Other Current Liabilities	13,102,000	13,530,812
Current Liabilities	24,051,000	31,028,169
Long-Term Obligations	1,445,000	7,000,000
Deferred LT Liability Charges	…	76
Pensions & OPEB	968,000	1,023,918
Other LT Liabilities	1,073,000	859,586
LT Liabilities	3,486,000	8,883,580
Total Liabilities	27,538,000	39,911,749
Net Assets	37,419,000	30,859,475
Common Share Capital	4,203,000	4,203,469
Share Premium	4,044,000	4,048,042
Retained Earnings	25,431,000	27,938,566
Treasury Stock	311,000	7,961,696
Other Equity	4,052,000	2,631,094
Shareholders' Equity	37,419,000	30,859,475
Total Liabilities & Stockholders' Equity	64,957,000	70,771,224
Net Current Assets	23,327,000	25,470,180
Total Assets Less Current Liabilities	40,906,000	39,743,055
Shares Outstanding	134,550	134,505

Recent Dividends:
1. Wacom Co Ltd American Depositary Receipt.
No dividends paid.
2. Wacom Co Ltd common.

ExDate	Amt	Declared	Record	Payable
	20.00		03/31/2023	06/07/2023
	20.00		03/31/2024	06/05/2024
	22.00		03/31/2025	06/05/2025
	11.00		09/30/2025	12/05/2025
	15.00		03/31/2026	06/04/2026

Annual Dividends:
1. Wacom Co Ltd American Depositary Receipt.
No dividends paid.
2. Wacom Co Ltd common.

2023 ..... 20.00 2024 ..... 20.00 2025 ..... 33.00
2026 ..... 15.00

WAIDA MANUFACTURING CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	6,659,190	7,554,307	7,538,988
Direct Expenses	4,157,856	4,585,311	4,583,889
Gross Profit	2,501,334	2,968,996	2,955,099
SG&A	2,246,512	2,259,622	1,985,771
Other OpEx	0	0	0
Indirect Expenses	2,246,512	2,259,622	1,985,771
Total Operating Expenses	6,404,368	6,844,933	6,569,660
Operating Income	254,822	709,374	969,328
Non-Op Net Interest Income	3,590	13,694	11,487
Non-Op For Curr Gains	63,247	(14,619)	69,129
Other Non-Op	31,430	8,673	(10,762)
Non-Op Income	98,267	7,748	69,854
EBT Continuing	353,089	717,122	1,039,182
Taxation (current)	101,254	303,724	279,837
Taxation (deferred)	16,615	(28,596)	25,313
Taxation	92,181	275,128	305,150
EAT Continuing	260,908	441,994	734,032
Min Ints	15,006	(6,904)	(6,579)
Net Income	275,913	435,087	727,454
Dividends Per Share	34	34	40
EPS - Basic - Cont	42.34	66.95	112.24
EPS - Primary	42.34	66.95	112.24
EPS -Diluted - Cont	42.34	66.95	112.24
EPS - Diluted	42.34	66.95	112.24
Shares (primary)	6,516	6,499	6,481
Shares (diluted)	6,516	6,499	6,481

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,880,238	4,812,270
Short Term Investments	5,536	49,214
Cash, Equivs & STI	4,885,774	4,861,484
Receivables	1,246,050	1,415,201
Raw Materials	788,062	763,898
WIP	1,317,454	1,391,442
Inventories - Other	116,336	79,288
Inventories	2,221,852	2,234,628
Other Current Assets	202,826	283,200
Current Assets	8,556,502	8,794,513
Net PPE	2,678,222	2,681,961
Intangibles Excl Goodwill	505,177	535,649
Intangibles	505,177	535,649
Other LT Assets	795,696	590,631
LT Assets	3,979,095	3,808,241
Total Assets	12,535,598	12,602,755
Accounts Payable	382,968	389,689
Accrued Exps	21,170	42,840
Accounts Payable & Accrued Expenses	404,138	432,529
Current Debt	213,344	279,666
Current Capital Lease Obligations	13,881	13,597
Current Debt and Capital Leases	227,225	293,263
Other Current Liabilities	625,876	752,766
Current Liabilities	1,257,239	1,478,558
Long-Term Obligations	283,741	450,967
Deferred LT Liability Charges	…	2,756
Pensions & OPEB	266,535	258,482
Other LT Liabilities	81,194	56,288
Minorities (BS)	79,013	88,606
LT Liabilities	631,470	768,493
Total Liabilities	1,967,722	2,335,658
Net Assets	10,567,876	10,267,097
Common Share Capital	843,300	843,300
Share Premium	908,123	904,652
Retained Earnings	8,673,747	8,632,467
Treasury Stock	343,206	354,852
Other Equity	485,911	241,530
Shareholders' Equity	10,567,875	10,267,097
Total Liabilities & Stockholders' Equity	12,535,598	12,602,755
Net Current Assets	7,299,263	7,315,955
Total Assets Less Current Liabilities	11,278,359	11,124,197
Shares Outstanding	6,522	6,505

Recent Dividends:
1. Waida Manufacturing Co Ltd common.
No dividends paid.
Annual Dividends:
1. Waida Manufacturing Co Ltd common.
No dividends paid.

WAKOU SHOKUHIN CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	15,416,390
Other Revenue	…	…	0
Revenue	17,343,258	16,249,157	15,416,390
Direct Expenses	12,302,076	11,521,088	11,066,906
Gross Profit	5,041,182	4,728,069	4,349,484
SG&A	3,474,787	3,136,334	2,860,323
Other OpEx	0	0	0
Indirect Expenses	3,474,787	3,136,334	2,860,323
Total Operating Expenses	15,776,863	14,657,422	13,927,229
Operating Income	1,566,395	1,591,735	1,489,161
Non-Op Net Interest Income	(6,815)	(13,643)	(9,935)
Non-Op For Curr Gains	(19,891)	9,445	(49,694)
Other Non-Op	52,562	11,341	103,614
Non-Op Income	25,856	7,143	43,985
EBT Continuing	1,592,251	1,598,878	1,533,146
Taxation (current)	467,641	430,276	333,604
Taxation (deferred)	(28,416)	(39,801)	109,377
Taxation	439,225	390,475	442,981
EAT Continuing	1,153,026	1,208,403	1,090,165
Net Income	1,153,027	1,208,405	1,090,165
Dividends Per Share	100	97	66
EPS - Basic - Cont	462.27	484.99	438.18
EPS - Primary	462.27	484.99	438.18
EPS -Diluted - Cont	462.27	484.99	438.18
EPS - Diluted	462.27	484.99	438.18
Shares (primary)	2,494	2,492	2,488
Shares (diluted)	2,494	2,492	2,488

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,028,867	3,499,210
Cash, Equivs & STI	3,028,867	3,499,210
Receivables	2,333,411	2,150,664
Raw Materials	870,429	769,441

WIP	23,158	35,228	
Finished Goods	1,403,807	1,233,623	
Inventories - Other	0	0	
Inventories	2,297,394	2,038,292	
Prepayments (ST)	106,748	111,613	
Other Current Assets	120,749	59,815	
Current Assets	7,887,169	7,859,594	
Net PPE	6,138,311	5,187,731	
Intangibles Excl Goodwill	150,106	45,490	
Intangibles	150,106	45,490	
Other LT Assets	2,331,155	1,471,738	
LT Assets	8,619,572	6,704,959	
Total Assets	16,506,742	14,564,554	
Accounts Payable	1,233,430	1,101,803	
Accrued Exps	452,398	429,664	
Accounts Payable & Accrued Expenses	1,685,828	1,531,467	
Current Debt	1,735,164	1,752,324	
Current Capital Lease Obligations	61,366	62,448	
Current Debt and Capital Leases	1,796,530	1,814,772	
Other Current Liabilities	679,745	655,337	
Current Liabilities	4,162,103	4,001,576	
Long-Term Obligations	1,394,511	1,627,943	
Deferred LT Liability Charges	347,499	121,998	
Pensions & OPEB	253,259	226,015	
Other LT Liabilities	33,183	33,056	
LT Liabilities	2,028,452	2,009,012	
Total Liabilities	6,190,556	6,010,588	
Net Assets	10,316,186	8,553,966	
Common Share Capital	1,413,796	1,413,796	
Share Premium	1,423,302	1,414,473	
Retained Earnings	5,546,671	4,635,401	
Treasury Stock	210,405	211,820	
Other Equity	2,142,822	1,302,115	
Shareholders' Equity	10,316,186	8,553,965	
Total Liabilities & Stockholders' Equity	16,506,742	14,564,554	
Net Current Assets	3,725,066	3,858,018	
Total Assets Less Current Liabilities	12,344,639	10,562,978	
Shares Outstanding	2,495	2,492	

Recent Dividends:

1. Wakou Shokuhin Co Ltd common.

No dividends paid.

Annual Dividends:

1. Wakou Shokuhin Co Ltd common.

No dividends paid.

WASEDA ACADEMY CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	32,867,816
Other Revenue	...	...	0
Revenue	37,658,867	35,069,991	32,867,816
Direct Expenses	25,465,778	24,153,478	22,939,589
Gross Profit	12,193,089	10,916,513	9,928,227
SG&A	8,232,913	7,367,168	7,039,052
Other OpEx	0	0	0
Indirect Expenses	8,232,913	7,367,168	7,039,052
Total Operating Expenses	33,698,691	31,520,646	29,978,641
Operating Income	3,960,176	3,549,345	2,889,175
Non-Op Net Interest Income	13,298	49	(4,492)
Other Non-Op	(374,426)	51,269	66,750
Non-Op Income	(361,128)	51,318	62,258
EBT Continuing	3,599,048	3,600,663	2,951,433
Taxation (current)	1,422,447	1,350,158	836,131
Taxation (deferred)	(310,415)	(88,409)	(16,708)
Taxation	1,112,032	1,261,749	819,423
EAT Continuing	2,487,016	2,338,914	2,132,010
Net Income	2,487,016	2,338,914	2,132,010
Dividends Per Share	55	55	40
EPS - Basic - Cont	134.61	127.05	112.75
EPS - Primary	134.61	127.05	112.75
EPS -Diluted - Cont	134.61	127.05	112.75
EPS - Diluted	134.61	127.05	112.75
Shares (primary)	18,476	18,410	18,909
Shares (diluted)	18,476	18,410	18,909

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,591,863	8,091,237
Short Term Investments	...	30,586
Cash, Equivs & STI	10,591,863	8,121,823
Receivables	2,242,960	2,118,886
Raw Materials	71,524	77,177
Finished Goods	128,975	137,368
Inventories - Other	0	0
Inventories	200,499	214,545
Prepayments (ST)	721,825	718,631
Other Current Assets	60,051	78,087
Current Assets	13,817,198	11,251,972
Net PPE	4,977,884	5,903,552
Intangibles Excl Goodwill	1,613,071	1,771,267
Intangibles	1,613,071	1,771,267
Other LT Assets	5,789,724	5,558,273
LT Assets	12,380,679	13,233,092
Total Assets	26,197,878	24,485,065
Accounts Payable	302,795	365,791
Accrued Exps	2,463,892	2,320,993
Accounts Payable & Accrued Expenses	2,766,687	2,686,784
Current Debt	0	0
Current Capital Lease Obligations	174,370	181,025
Current Debt and Capital Leases	174,370	181,025
Other Current Liabilities	3,079,616	2,910,207
Current Liabilities	6,020,673	5,778,016
Long-Term Obligations	351,178	301,656
Pensions & OPEB	1,195,656	1,129,976
Other LT Liabilities	2,072,745	2,090,727
LT Liabilities	3,619,579	3,522,359
Total Liabilities	9,640,253	9,300,376
Net Assets	16,557,625	15,184,689
Common Share Capital	2,014,172	2,014,172
Share Premium	2,095,752	2,095,752
Retained Earnings	13,067,526	11,694,826
Treasury Stock	791,246	791,246
Other Equity	171,421	171,184
Shareholders' Equity	16,557,625	15,184,688
Total Liabilities & Stockholders' Equity	26,197,878	24,485,065
Net Current Assets	7,796,525	5,473,956
Total Assets Less Current Liabilities	20,177,205	18,707,049
Shares Outstanding	18,473	18,480

Recent Dividends:

1. Waseda Academy Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Waseda Academy Co., Ltd. common.

No dividends paid.

WATAHAN & CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	135,451,000	133,594,000	128,072,000
Direct Expenses	107,445,000	105,563,000	100,683,000
Gross Profit	28,006,000	28,031,000	27,389,000
SG&A	24,406,000	24,528,000	24,565,000
Other OpEx	0	0	0
Indirect Expenses	24,406,000	24,528,000	24,565,000
Total Operating Expenses	131,851,000	130,091,000	125,248,000
Operating Income	3,600,000	3,503,000	2,824,000
Non-Op Net Interest Income	(145,000)	(79,000)	(46,000)
Non-Op For Curr Gains	(48,000)	(14,000)	(56,000)
Other Non-Op	(273,000)	95,000	370,000
Non-Op Income	(466,000)	2,000	268,000
EBT Continuing	3,134,000	3,505,000	3,092,000
Taxation (current)	1,206,000	1,709,000	1,124,000
Taxation (deferred)	(281,000)	(283,000)	112,000
Taxation	925,000	1,426,000	1,236,000
EAT Continuing	2,209,000	2,079,000	1,856,000
Min Ints	(76,000)	...	...
Net Income	2,130,000	2,078,000	1,854,000
Dividends Per Share	30	29	23
EPS - Basic - Cont	110.57	104.62	93.09
EPS - Primary	110.57	104.62	93.09
EPS -Diluted - Cont	110.57	104.62	93.09
EPS - Diluted	110.57	104.62	93.09
Shares (primary)	19,268	19,858	19,919
Shares (diluted)	19,268	19,858	19,919

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,369,000	3,964,000
Cash, Equivs & STI	5,369,000	3,964,000
Receivables	18,211,000	16,494,000
Raw Materials	3,108,000	3,722,000
WIP	763,000	1,028,000
Finished Goods	15,878,000	15,843,000
Inventories - Other	0	0
Inventories	19,749,000	20,593,000
Other Current Assets	3,380,000	2,261,000
Current Assets	46,709,000	43,312,000
Net PPE	27,867,000	28,210,000
Intangibles Excl Goodwill	1,022,000	1,110,000
Intangibles	1,022,000	1,110,000
Other LT Assets	7,395,000	6,802,000
LT Assets	36,284,000	36,122,000
Total Assets	82,994,000	79,434,000
Accounts Payable	14,946,000	15,891,000
Accrued Exps	867,000	879,000
Accounts Payable & Accrued Expenses	15,813,000	16,770,000
Current Debt	13,691,000	10,481,000
Current Capital Lease Obligations	42,000	42,000
Current Debt and Capital Leases	13,733,000	10,523,000
Other Current Liabilities	7,301,000	6,953,000
Current Liabilities	36,847,000	34,246,000
Long-Term Obligations	15,816,000	16,159,000
Deferred LT Liability Charges	190,000	164,000
Pensions & OPEB	2,346,000	2,461,000
Other LT Liabilities	3,201,000	3,162,000
Minorities (BS)	228,000	...
LT Liabilities	21,553,000	21,946,000
Total Liabilities	58,628,000	56,193,000
Net Assets	24,366,000	23,241,000
Common Share Capital	1,101,000	1,101,000
Share Premium	706,000	706,000
Retained Earnings	23,389,000	21,574,000
Treasury Stock	1,920,000	978,000
Other Equity	1,089,000	837,000
Shareholders' Equity	24,365,000	23,240,000
Total Liabilities & Stockholders' Equity	82,994,000	79,434,000
Net Current Assets	9,862,000	9,066,000
Total Assets Less Current Liabilities	46,147,000	45,188,000
Shares Outstanding	18,688	19,359

Recent Dividends:

1. Watahan & Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Watahan & Co., Ltd. common.

No dividends paid.

WATANABE SATO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	33,704,761	40,422,787	38,400,251
Direct Expenses	30,174,578	36,884,102	34,343,872
Gross Profit	3,530,183	3,538,685	4,056,379
SG&A	2,459,727	2,361,612	2,405,421
Other OpEx	0	0	0

Indirect Expenses	2,459,727	2,361,612	2,405,421
Total Operating Expenses	32,634,305	39,245,714	36,749,293
Operating Income	1,070,456	1,177,073	1,650,958
Non-Op Net Interest Income	(12,835)	(14,392)	(9,431)
Other Non-Op	300,178	157,444	137,097
Non-Op Income	287,343	143,052	127,666
EBT Continuing	1,357,799	1,320,125	1,778,624
Taxation (current)	461,647	352,756	520,023
Taxation (deferred)	(5,752)	71,992	54,378
Taxation	455,895	424,748	574,401
EAT Continuing	901,904	895,377	1,204,223
Min Ints	(18,410)	(3,735)	(1,611)
Net Income	883,493	891,639	1,202,609
Dividends Per Share	80	80	150
EPS - Basic - Cont	141.58	143.20	195.52
EPS - Primary	141.58	143.20	195.52
EPS -Diluted - Cont	141.58	143.20	195.52
EPS - Diluted	141.58	143.20	195.52
Shares (primary)	6,240	6,226	6,150
Shares (diluted)	6,240	6,226	6,150

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,394,125	5,030,509
Cash, Equivs & STI	6,394,125	5,030,509
Receivables	10,264,696	14,743,408
Inventories	943,582	1,066,982
Current Tax Assets	...	226
Other Current Assets	205,841	208,698
Current Assets	17,808,244	21,049,823
Net PPE	9,508,019	9,811,746
Intangibles Excl Goodwill	188,210	271,581
Intangibles	188,210	271,581
Other LT Assets	5,168,192	4,299,107
LT Assets	14,864,421	14,382,434
Total Assets	32,672,666	35,432,258
Accounts Payable	3,752,532	5,997,313
Accrued Exps	579,313	418,922
Accounts Payable & Accrued Expenses	4,331,845	6,416,235
Current Debt	...	2,800,000
Current Debt and Capital Leases	...	2,800,000
Other Current Liabilities	2,658,302	1,523,186
Current Liabilities	6,990,147	10,739,421
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,104,457	912,597
Pensions & OPEB	1,397,494	2,061,058
Other LT Liabilities	260,081	292,480
Minorities (BS)	102,460	84,049
LT Liabilities	2,762,032	3,266,135
Total Liabilities	9,854,639	14,089,606
Net Assets	22,818,027	21,342,652
Common Share Capital	1,751,500	1,751,500
Share Premium	923,776	919,701
Retained Earnings	16,500,818	16,116,293
Treasury Stock	207,384	229,157
Other Equity	3,849,316	2,784,314
Shareholders' Equity	22,818,026	21,342,651
Total Liabilities & Stockholders' Equity	32,672,666	35,432,258
Net Current Assets	10,818,097	10,310,402
Total Assets Less Current Liabilities	25,682,519	24,692,837
Shares Outstanding	6,244	6,230

Recent Dividends:

1. Watanabe Sato Co Ltd common.

No dividends paid.

Annual Dividends:

1. Watanabe Sato Co Ltd common.

No dividends paid.

WATER INTELLIGENCE PLC

Annual Report

Standardized Income Statement, Years Ended Dec. 31 ($000):

	2025	2024	2023
Revenue	90,428	83,292	75,975
Direct Expenses	9,380	9,795	10,362
Gross Profit	81,048	73,496	65,612
SG&A	72,178	65,845	58,429
Other OpEx	0	0	0
Indirect Expenses	72,178	65,845	58,429
Total Operating Expenses	81,559	75,640	68,791
Operating Income	8,869	7,652	7,184
Non-Op Net Interest Income	339	396	700
Other Non-Op	(2,422)	(1,691)	(1,644)
Non-Op Income	(2,082)	(1,295)	(944)
EBT Continuing	6,787	6,356	6,239
Taxation	1,646	1,572	1,606
EAT Continuing	5,141	4,784	4,634
Min Ints	(200)	(104)	(235)
Net Income	4,941	4,680	4,399
EPS - Basic - Cont	0.29	0.27	0.25
EPS - Primary	0.29	0.27	0.25
EPS -Diluted - Cont	0.28	0.26	0.25
EPS - Diluted	0.28	0.26	0.25
Shares (primary)	17,218	17,391	17,359
Shares (diluted)	17,617	17,825	17,833

Standardized Balance Sheet, Years Ended Dec. 31 ($000):

	2025	2024
Cash	6,042	5,452
Cash & Equivalents	6,042	5,452
Short Term Investments	...	6,683
Cash, Equivs & STI	6,042	12,136
Receivables	10,716	10,935
Inventories	1,698	930
Other Current Assets	0	0
Current Assets	18,456	24,001
Net PPE	15,363	12,991
LT Investments	292	292
Goodwill	69,521	64,997
Intangibles Excl Goodwill	15,739	11,632
Intangibles	85,260	76,629
LT Receivables	240	251
Other LT Assets	0	492
LT Assets	101,154	90,654
Total Assets	119,611	114,655
Current Debt	5,279	3,787
Current Debt and Capital Leases	5,279	3,787
Other Current Liabilities	8,778	10,527
Current Liabilities	14,057	14,315
Long-Term Obligations	28,001	26,361
Deferred LT Liability Charges	8,802	8,545
Other LT Liabilities	21	0
Minorities (BS)	497	455
LT Liabilities	36,824	34,907
Total Liabilities	51,378	49,676
Net Assets	68,233	64,979
Common Share Capital	143	143
Share Premium	35,417	35,417
Retained Earnings	60,959	56,018
Treasury Stock	2,515	884
For Curr Trans (BS)	(1,323)	(1,479)
Other Equity	(24,449)	(24,237)
Shareholders' Equity	68,233	64,979
Total Liabilities & Stockholders' Equity	119,611	114,655
Net Current Assets	4,399	9,686
Total Assets Less Current Liabilities	105,554	100,340
Shares Outstanding	16,919	17,372

Recent Dividends:

1. Water Intelligence PLC deferred shares.

No dividends paid.

2. Water Intelligence PLC ordinary.

No dividends paid.

Annual Dividends:

1. Water Intelligence PLC deferred shares.

No dividends paid.

2. Water Intelligence PLC ordinary.

No dividends paid.

WAVELOCK HOLDINGS CO LTD (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,559,675
Other Revenue	...	...	0
Revenue	25,137,073	25,566,685	23,559,675
Direct Expenses	19,386,149	19,921,062	18,165,396
Gross Profit	5,750,924	5,645,623	5,394,279
SG&A	5,305,389	5,240,080	5,006,670
Other OpEx	0	0	0
Indirect Expenses	5,305,389	5,240,080	5,006,670
Total Operating Expenses	24,691,538	25,161,142	23,172,066
Operating Income	445,535	405,543	387,609
Non-Op Net Interest Income	(54,562)	(44,626)	(30,243)
Non-Op For Curr Gains	(16,530)	140,543	89,456
Other Non-Op	132,336	195,495	226,839
Non-Op Income	61,244	291,412	286,052
EBT Continuing	506,779	696,955	673,661
Taxation (current)	124,132	183,022	242,589
Taxation (deferred)	71,357	(19,852)	(9,150)
Taxation	195,489	163,170	205,144
EAT Continuing	311,290	533,785	468,517
Min Ints	(9,186)	(12,989)	(12,180)
Net Income	302,103	520,797	456,337
Dividends Per Share	...	30	30
EPS - Basic - Cont	35.78	61.70	54.10
EPS - Primary	35.78	61.70	54.10
EPS -Diluted - Cont	35.78	61.70	54.10
EPS - Diluted	35.78	61.70	54.10
Shares (primary)	8,444	8,441	8,436
Shares (diluted)	8,444	8,441	8,436

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,115,870	3,221,936
Cash, Equivs & STI	4,115,870	3,221,936
Receivables	5,162,395	5,640,950
Raw Materials	1,736,530	1,573,872
WIP	864,739	711,904
Finished Goods	3,688,271	4,185,858
Supplies	61,383	79,718
Inventories - Other	1,500,361	1,568,949
Inventories	7,851,284	8,120,301
Other Current Assets	946,480	785,275
Current Assets	18,076,029	17,768,462
Net PPE	9,399,197	9,032,356
Intangibles Excl Goodwill	344,974	277,596
Intangibles	344,974	277,596
Other LT Assets	2,215,708	2,108,518
LT Assets	11,959,879	11,418,470
Total Assets	30,035,909	29,186,932
Accounts Payable	2,578,347	2,880,215
Accounts Payable & Accrued Expenses	2,578,347	2,880,215
Current Debt	3,451,112	1,617,080
Current Capital Lease Obligations	9,872	9,620
Current Debt and Capital Leases	3,460,984	1,626,700
Other Current Liabilities	2,250,383	2,193,948
Current Liabilities	8,289,714	6,700,863
Long-Term Obligations	2,976,498	3,781,020
Pensions & OPEB	1,802,730	1,756,036
Other LT Liabilities	233,187	246,111
Minorities (BS)	97,383	84,736
LT Liabilities	5,012,415	5,783,167
Total Liabilities	13,399,512	12,568,767
Net Assets	16,636,397	16,618,165
Common Share Capital	2,185,040	2,185,040
Share Premium	744,247	744,247
Retained Earnings	15,201,515	15,026,557
Treasury Stock	1,872,144	1,874,697
Other Equity	377,739	537,018
Shareholders' Equity	16,636,397	16,618,165
Total Liabilities & Stockholders' Equity	30,035,909	29,186,932

Net Current Assets	9,786,315	11,067,599
Total Assets Less Current Liabilities	21,746,195	22,486,069
Shares Outstanding	8,445	8,443

Recent Dividends:
1. Wavelock Holdings Co Ltd (New) common.
No dividends paid.
Annual Dividends:
1. Wavelock Holdings Co Ltd (New) common.
No dividends paid.

WDI CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	34,518,241	31,952,794	30,950,001
Direct Expenses	10,012,706	9,083,539	8,779,852
Gross Profit	24,505,535	22,869,255	22,170,149
SG&A	23,232,674	22,120,006	20,766,664
Other OpEx	0	0	0
Indirect Expenses	23,232,674	22,120,006	20,766,664
Total Operating Expenses	33,245,380	31,203,545	29,546,516
Operating Income	1,272,861	749,249	1,403,485
Non-Op Net Interest Income	(77,413)	(60,094)	(58,676)
Non-Op For Curr Gains	220,929	(38,073)	233,812
Other Non-Op	(628,717)	917,066	429,460
Non-Op Income	(485,201)	818,899	604,596
EBT Continuing	787,660	1,568,148	2,008,081
Taxation (current)	852,941	727,931	667,042
Taxation (deferred)	(141,765)	4,519	(145,899)
Taxation	711,176	732,450	521,143
EAT Continuing	76,484	835,698	1,486,938
Min Ints	159,398	94,309	(433,287)
Net Income	235,882	930,006	1,053,651
Dividends Per Share	17	17	15
EPS - Basic - Cont	37.67	148.77	168.36
EPS - Primary	37.67	148.77	168.36
EPS -Diluted - Cont	37.67	148.77	168.36
EPS - Diluted	37.67	148.77	168.36
Shares (primary)	6,262	6,251	6,258
Shares (diluted)	6,262	6,251	6,258

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,776,476	5,152,618
Cash, Equivs & STI	5,776,476	5,152,618
Receivables	1,253,518	988,581
Inventories	1,288,098	1,157,634
Other Current Assets	1,237,403	1,158,229
Current Assets	9,555,495	8,457,062
Net PPE	11,556,355	11,510,128
Intangibles Excl Goodwill	138,779	140,882
Intangibles	138,779	140,882
Other LT Assets	2,735,094	2,441,721
LT Assets	14,430,228	14,092,731
Total Assets	23,985,723	22,549,794
Accounts Payable	1,039,596	980,876
Accrued Exps	741,607	684,570
Accounts Payable & Accrued Expenses	1,781,203	1,665,446
Current Debt	1,261,794	745,677
Current Capital Lease Obligations	521,355	655,743
Current Debt and Capital Leases	1,783,149	1,401,420
Other Current Liabilities	3,052,804	2,130,277
Current Liabilities	6,617,156	5,197,143
Long-Term Obligations	8,152,503	7,975,559
Deferred LT Liability Charges	1,088,530	1,095,583
Pensions & OPEB	1,846	2,237
Other LT Liabilities	188,856	169,468
Minorities (BS)	1,369,894	1,682,932
LT Liabilities	9,431,735	9,242,847
Total Liabilities	17,418,785	16,122,923
Net Assets	6,566,938	6,426,871
Common Share Capital	50,000	50,000
Share Premium	1,151,119	1,143,124
Retained Earnings	6,056,390	5,926,836
Treasury Stock	149,273	173,622
Other Equity	(541,299)	(519,468)
Shareholders' Equity	6,566,937	6,426,870
Total Liabilities & Stockholders' Equity	23,985,723	22,549,794
Net Current Assets	2,938,339	3,259,919
Total Assets Less Current Liabilities	17,368,567	17,352,651
Shares Outstanding	6,265	6,255

Recent Dividends:
1. WDI Corp common.
No dividends paid.
Annual Dividends:
1. WDI Corp common.
No dividends paid.

WEALTH MANAGEMENT INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	28,625,382
Other Revenue	…	…	0
Revenue	15,109,435	18,310,289	28,625,382
Direct Expenses	12,085,680	12,469,956	23,335,106
Gross Profit	3,023,755	5,840,333	5,290,276
SG&A	3,131,443	3,320,037	2,261,652
Other OpEx	0	0	0
Indirect Expenses	3,131,443	3,320,037	2,261,652
Total Operating Expenses	15,217,123	15,789,993	25,596,758
Operating Income	(107,688)	2,520,296	3,028,624
Non-Op Net Interest Income	(1,255,675)	(1,080,936)	(718,274)
Other Non-Op	(130,362)	367,178	296,853
Non-Op Income	(1,386,037)	(713,758)	(421,421)
EBT Continuing	(1,493,725)	1,806,538	2,607,203
Taxation (current)	277,959	767,640	830,543
Taxation (deferred)	(560,832)	(63,913)	(47,807)
Taxation	(315,841)	703,727	782,736
EAT Continuing	(1,177,884)	1,102,811	1,824,467
Min Ints	83	…	…
Net Income	(1,177,801)	1,102,812	1,824,465
Dividends Per Share	20	20	19
EPS - Basic - Cont	(61.41)	57.56	96.87
EPS - Primary	(61.41)	57.56	96.87
EPS -Diluted - Cont	(61.41)	57.56	96.57
EPS - Diluted	(61.41)	57.56	96.57
Shares (primary)	19,179	19,161	18,833
Shares (diluted)	19,179	19,161	18,833

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,872,371	9,408,357
Cash, Equivs & STI	4,872,371	9,408,357
Receivables	1,408,171	1,146,388
WIP	23,553,890	22,691,504
Inventories - Other	42,861,035	19,172,804
Inventories	66,414,925	41,864,308
Current Tax Assets	1,496,586	678,855
Other Current Assets	1,631,724	599,421
Current Assets	75,823,777	53,697,329
Net PPE	1,998,229	2,020,524
Intangibles Excl Goodwill	323,208	367,806
Intangibles	323,208	367,806
Other LT Assets	11,156,691	6,016,758
LT Assets	13,478,128	8,405,088
Total Assets	89,301,905	62,102,417
Accounts Payable	256,580	158,406
Accounts Payable & Accrued Expenses	256,580	158,406
Current Debt	28,226,384	3,483,884
Current Debt and Capital Leases	28,226,384	3,483,884
Other Current Liabilities	4,024,008	3,594,792
Current Liabilities	32,506,972	7,237,082
Long-Term Obligations	29,410,389	26,849,462
Deferred LT Liability Charges	1,681	144,360
Other LT Liabilities	9,710,247	8,472,518
Minorities (BS)	3,183	…
LT Liabilities	39,122,317	35,466,340
Total Liabilities	71,632,472	42,703,422
Net Assets	17,669,433	19,398,995
Common Share Capital	2,356,395	2,356,395
Share Premium	1,613,256	1,780,027
Retained Earnings	13,700,815	15,262,187
Treasury Stock	1,035	1,035
Other Equity	2	1,420
Shareholders' Equity	17,669,433	19,398,994
Total Liabilities & Stockholders' Equity	89,301,905	62,102,417
Net Current Assets	43,316,805	46,460,247
Total Assets Less Current Liabilities	56,794,933	54,865,335
Shares Outstanding	19,179	19,179

Recent Dividends:
1. Wealth Management Inc common.
No dividends paid.
Annual Dividends:
1. Wealth Management Inc common.
No dividends paid.

WEDS CO., LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	34,781,821
Other Revenue	…	…	0
Revenue	34,530,726	35,138,284	34,781,821
Direct Expenses	27,001,583	27,608,359	27,552,226
Gross Profit	7,529,143	7,529,925	7,229,595
SG&A	5,624,479	5,282,988	5,246,879
Other OpEx	0	0	0
Indirect Expenses	5,624,479	5,282,988	5,246,879
Total Operating Expenses	32,626,062	32,891,347	32,799,105
Operating Income	1,904,664	2,246,937	1,982,716
Non-Op Net Interest Income	10,937	(1,271)	(5,032)
Non-Op For Curr Gains	18,701	38,103	362,336
Other Non-Op	(57,916)	66,384	71,784
Non-Op Income	(28,278)	103,216	429,088
EBT Continuing	1,876,386	2,350,153	2,411,804
Taxation (current)	677,604	776,844	802,888
Taxation (deferred)	156,881	(29,569)	(43,860)
Taxation	834,485	747,275	759,028
EAT Continuing	1,041,901	1,602,878	1,652,776
Min Ints	(66,035)	(172,019)	(146,464)
Net Income	975,864	1,430,859	1,506,313
Dividends Per Share	27	27	29
EPS - Basic - Cont	60.85	89.22	93.92
EPS - Primary	60.85	89.22	93.92
EPS -Diluted - Cont	60.85	89.22	93.92
EPS - Diluted	60.85	89.22	93.92
Shares (primary)	16,038	16,038	16,038
Shares (diluted)	16,038	16,038	16,038

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,216,100	8,870,918
Short Term Investments	0	…
Cash, Equivs & STI	9,216,100	8,870,918
Receivables	3,703,757	3,628,995
Raw Materials	150,478	103,664
WIP	362,324	307,860
Inventories - Other	3,675,702	3,496,810
Inventories	4,188,504	3,908,334
Prepayments (ST)	32,216	170,434
Other Current Assets	539,165	327,897
Current Assets	17,679,742	16,906,578
Net PPE	6,771,117	6,797,262
Intangibles Excl Goodwill	200,168	204,305
Intangibles	200,168	204,305
Other LT Assets	1,863,273	1,963,330

LT Assets	8,834,558	8,964,897
Total Assets	26,514,301	25,871,476
Accounts Payable	2,556,672	2,631,718
Accrued Exps	67,390	69,580
Accounts Payable & Accrued Expenses	2,624,062	2,701,298
Current Debt	133,440	133,440
Current Debt and Capital Leases	133,440	133,440
Other Current Liabilities	1,751,637	1,924,944
Current Liabilities	4,509,139	4,759,682
Long-Term Obligations	1,054,800	1,188,240
Pensions & OPEB	379,802	352,356
Other LT Liabilities	1,020,101	753,205
Minorities (BS)	1,723,868	1,707,536
LT Liabilities	2,454,703	2,293,801
Total Liabilities	8,687,710	8,761,020
Net Assets	17,826,591	17,110,456
Common Share Capital	852,750	852,750
Share Premium	845,913	845,913
Retained Earnings	15,682,943	15,140,108
Treasury Stock	47,806	47,781
Other Equity	492,790	319,465
Shareholders' Equity	17,826,590	17,110,455
Total Liabilities & Stockholders' Equity	26,514,301	25,871,476
Net Current Assets	13,170,603	12,146,896
Total Assets Less Current Liabilities	22,005,162	21,111,794
Shares Outstanding	16,038	16,038

Recent Dividends:

1. Weds Co., Ltd (Japan) common.

No dividends paid.

Annual Dividends:

1. Weds Co., Ltd (Japan) common.

No dividends paid.

WEST JAPAN RAILWAY CO

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,635,023,000
Other Revenue	...	...	0
Revenue	1,845,840,000	1,707,944,000	1,635,023,000
Direct Expenses	1,383,523,000	1,289,761,000	1,239,576,000
Gross Profit	462,317,000	418,183,000	395,447,000
SG&A	264,236,000	238,021,000	215,698,000
Other OpEx	0	0	0
Indirect Expenses	264,236,000	238,021,000	215,698,000
Total Operating Expenses	1,647,759,000	1,527,782,000	1,455,274,000
Operating Income	198,081,000	180,162,000	179,749,000
Non-Op Net Interest Income	(21,459,000)	(19,446,000)	(20,044,000)
Other Non-Op	2,317,000	3,770,000	(14,526,000)
Non-Op Income	(19,142,000)	(15,676,000)	(34,570,000)
EBT Continuing	178,939,000	164,486,000	145,179,000
Taxation (current)	23,678,000	17,072,000	17,102,000
Taxation (deferred)	22,214,000	28,810,000	23,700,000
Taxation	45,892,000	45,882,000	40,802,000
EAT Continuing	133,047,000	118,604,000	104,377,000
Min Ints	(5,549,000)	(4,645,000)	(5,617,000)
Net Income	127,499,000	113,958,000	98,761,000
Dividends Per Share	91.75	80.71	32.59
EPS - Basic - Cont	277.73	240.08	202.63
EPS - Primary	277.73	240.08	202.63
EPS -Diluted - Cont	277.73	240.08	202.63
EPS - Diluted	277.73	240.08	202.63
Shares (primary)	459,081	474,675	487,405
Shares (diluted)	459,081	474,675	487,405

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	181,107,000	125,617,000
Short Term Investments	54,100,000	5,000
Cash, Equivs & STI	235,207,000	125,622,000
Receivables	243,198,000	223,707,000
Inventories	205,549,000	181,157,000
Other Current Assets	119,797,000	86,823,000
Current Assets	803,751,000	617,309,000
Net PPE	2,778,600,000	2,713,223,000
Intangibles Excl Goodwill	48,520,000	50,623,000
Intangibles	48,520,000	50,623,000
Other LT Assets	355,850,000	371,204,000
LT Assets	3,182,970,000	3,135,050,000
Total Assets	3,986,721,000	3,752,359,000
Accounts Payable	69,432,000	65,982,000
Accounts Payable & Accrued Expenses	69,432,000	65,982,000
Current Debt	137,430,000	154,923,000
Current Debt and Capital Leases	137,430,000	154,923,000
Other Current Liabilities	570,406,000	477,647,000
Current Liabilities	777,268,000	698,552,000
Long-Term Obligations	1,497,350,000	1,383,063,000
Deferred LT Liability Charges	2,675,000	2,369,000
Pensions & OPEB	186,592,000	200,670,000
Other LT Liabilities	185,629,000	187,539,000
Minorities (BS)	129,500,000	123,511,000
LT Liabilities	1,872,246,000	1,773,641,000
Total Liabilities	2,779,014,000	2,595,705,000
Net Assets	1,207,707,000	1,156,654,000
Common Share Capital	226,136,000	226,136,000
Share Premium	183,905,000	184,031,000
Retained Earnings	754,734,000	720,754,000
Treasury Stock	1,186,000	1,271,000
Other Equity	44,117,000	27,003,000
Shareholders' Equity	1,207,706,000	1,156,653,000
Total Liabilities & Stockholders' Equity	3,986,721,000	3,752,359,000
Net Current Assets	26,483,000	(81,243,000)
Total Assets Less Current Liabilities	3,209,453,000	3,053,807,000
Shares Outstanding	455,084	470,481

Recent Dividends:

1. West Japan Railway Co common.

ExDate	Amt	Declared	Record	Payable
	75.00		03/31/2023	06/26/2023
	57.50		09/30/2023	12/04/2023

After 100% split: No dividends paid.

After 100% split:

ExDate	Amt	Declared	Record	Payable
	84.50		03/31/2024	06/20/2024
	37.00		09/30/2024	12/13/2024
	47.50		03/31/2025	06/19/2025
	45.00		09/30/2025	11/28/2025
	52.50		03/31/2026	06/19/2026

4. West Japan Railway Co American Depositary Receipt.

No dividends paid.

Annual Dividends:

1. West Japan Railway Co common.

2023 ..... 132.50

After 100% split: No dividends paid.

After 100% split:

2024 ..... 121.50 2025 ..... 92.50 2026 ..... 52.50

4. West Japan Railway Co American Depositary Receipt.

No dividends paid.

WILL GROUP, INC.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	146,856,000	139,705,000	138,227,000
Direct Expenses	114,464,000	110,321,000	107,781,000
Gross Profit	32,392,000	29,384,000	30,446,000
SG&A	29,510,000	27,270,000	28,314,000
Other OpEx	(399,000)	(226,000)	(2,394,000)
Indirect Expenses	29,111,000	27,044,000	25,920,000
Total Operating Expenses	143,575,000	137,365,000	133,701,000
Operating Income	3,281,000	2,340,000	4,526,000
Non-Op Income	(141,000)	(162,000)	(107,000)
EBT Continuing	3,140,000	2,178,000	4,419,000
Taxation	936,000	1,035,000	1,539,000
EAT Continuing	2,204,000	1,143,000	2,880,000
Min Ints	111,000	13,000	(99,000)
Net Income	2,314,000	1,155,000	2,778,000
Dividends Per Share	44	44	44
EPS - Basic - Cont	101.01	50.64	122.37
EPS - Primary	101.01	50.64	122.37
EPS -Diluted - Cont	100.95	50.44	121.58
EPS - Diluted	100.95	50.44	121.58
Shares (primary)	22,910	22,819	22,710
Shares (diluted)	22,922	22,905	22,856

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash	7,974,000	6,936,000
Cash & Equivalents	7,974,000	6,936,000
Short Term Investments	249,000	213,000
Cash, Equivs & STI	8,223,000	7,149,000
Receivables	20,305,000	18,136,000
Other Current Assets	1,416,000	1,266,000
Current Assets	29,944,000	26,551,000
Net PPE	1,405,000	1,109,000
LT Investments	1,690,000	2,160,000
Goodwill	9,856,000	8,166,000
Intangibles Excl Goodwill	6,381,000	5,605,000
Intangibles	16,237,000	13,771,000
Deferred LT Asset Charges	2,322,000	1,851,000
Other LT Assets	4,954,000	4,480,000
LT Assets	26,608,000	23,371,000
Total Assets	56,552,000	49,923,000
Current Debt	3,356,000	4,003,000
Current Debt and Capital Leases	3,356,000	4,003,000
Other Current Liabilities	24,852,000	21,205,000
Current Liabilities	28,208,000	25,208,000
Long-Term Obligations	2,624,000	2,602,000
Deferred LT Liability Charges	1,126,000	935,000
Other LT Liabilities	4,425,000	3,817,000
Minorities (BS)	(72,000)	(32,000)
LT Liabilities	8,175,000	7,354,000
Total Liabilities	36,312,000	32,531,000
Net Assets	20,240,000	17,392,000
Common Share Capital	2,222,000	2,217,000
Share Premium	(2,096,000)	(2,068,000)
Retained Earnings	16,852,000	15,536,000
Treasury Stock	198,000	204,000
Other Equity	3,460,000	1,910,000
Shareholders' Equity	20,240,000	17,391,000
Total Liabilities & Stockholders' Equity	56,552,000	49,923,000
Net Current Assets	1,736,000	1,343,000
Total Assets Less Current Liabilities	28,344,000	24,715,000
Shares Outstanding	22,913	22,882

Recent Dividends:

1. Will Group, Inc. common.

No dividends paid.

Annual Dividends:

1. Will Group, Inc. common.

No dividends paid.

WOOD ONE CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	64,779,000
Other Revenue	...	...	0
Revenue	66,000,000	65,157,000	64,779,000
Direct Expenses	48,401,000	47,480,000	49,056,000
Gross Profit	17,599,000	17,677,000	15,723,000
SG&A	16,367,000	16,366,000	16,662,000
Other OpEx	0	0	0
Indirect Expenses	16,367,000	16,366,000	16,662,000
Total Operating Expenses	64,768,000	63,846,000	65,718,000
Operating Income	1,232,000	1,311,000	(939,000)
Non-Op Net Interest Income	(508,000)	(557,000)	(458,000)
Non-Op For Curr			

Gains	439,000	(354,000)	205,000
Other Non-Op	(1,507,000)	2,282,000	(1,623,000)
Non-Op Income	(1,576,000)	1,371,000	(1,876,000)
EBT Continuing	(344,000)	2,682,000	(2,815,000)
Taxation (current)	755,000	687,000	593,000
Taxation (deferred)	436,000	129,000	(773,000)
Taxation	1,191,000	816,000	(180,000)
EAT Continuing	(1,535,000)	1,866,000	(2,635,000)
Min Ints	76,000	(86,000)	320,000
Net Income	(1,456,000)	1,777,000	(2,315,000)
Dividends Per Share	24	24	24
EPS - Basic - Cont	(156.50)	190.97	(248.71)
EPS - Primary	(156.50)	190.97	(248.71)
EPS -Diluted - Cont	(156.50)	190.97	(248.71)
EPS - Diluted	(156.50)	190.97	(248.71)
Shares (primary)	9,309	9,309	9,310
Shares (diluted)	9,309	9,309	9,310

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,127,000	5,440,000
Cash, Equivs & STI	4,127,000	5,440,000
Receivables	9,015,000	7,986,000
Raw Materials	6,731,000	7,097,000
WIP	2,472,000	2,130,000
Inventories - Other	5,905,000	5,577,000
Inventories	15,108,000	14,804,000
Other Current Assets	2,069,000	1,223,000
Current Assets	30,319,000	29,453,000
Net PPE	61,616,000	58,637,000
Intangibles Excl Goodwill	624,000	649,000
Intangibles	624,000	649,000
Other LT Assets	11,691,000	13,367,000
LT Assets	73,931,000	72,653,000
Total Assets	104,251,000	102,106,000
Accounts Payable	3,933,000	3,741,000
Accounts Payable & Accrued Expenses	3,933,000	3,741,000
Current Debt	20,609,000	19,545,000
Current Debt and Capital Leases	20,609,000	19,545,000
Other Current Liabilities	7,219,000	7,825,000
Current Liabilities	31,761,000	31,111,000
Long-Term Obligations	22,234,000	20,384,000
Deferred LT Liability Charges	631,000	548,000
Pensions & OPEB	654,000	1,085,000
Other LT Liabilities	3,676,000	3,363,000
Minorities (BS)	910,000	906,000
LT Liabilities	27,195,000	25,380,000
Total Liabilities	59,866,000	57,398,000
Net Assets	44,385,000	44,708,000
Common Share Capital	7,324,000	7,324,000
Share Premium	7,519,000	7,519,000
Retained Earnings	20,939,000	22,619,000
Treasury Stock	2,053,000	2,053,000
Other Equity	10,655,000	9,299,000
Shareholders' Equity	44,384,000	44,708,000
Total Liabilities & Stockholders' Equity	104,251,000	102,106,000
Net Current Assets	(1,442,000)	(1,658,000)
Total Assets Less Current Liabilities	72,490,000	70,995,000
Shares Outstanding	9,308	9,309

Recent Dividends:
1. Wood One Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Wood One Co., Ltd. common.
No dividends paid.

WORKMAN CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	132,650,000
Other Revenue	...	...	1,000
Revenue	160,852,000	136,933,000	132,651,000
Direct Expenses	99,866,000	85,771,000	85,420,000
Gross Profit	60,986,000	51,162,000	47,231,000
SG&A	31,309,000	26,768,000	24,087,000
Other OpEx	0	0	0
Indirect Expenses	31,309,000	26,768,000	24,087,000
Total Operating Expenses	131,175,000	112,539,000	109,507,000
Operating Income	29,677,000	24,394,000	23,144,000
Non-Op Net Interest Income	611,000	285,000	292,000
Other Non-Op	149,000	210,000	201,000
Non-Op Income	760,000	495,000	493,000
EBT Continuing	30,437,000	24,889,000	23,637,000
Taxation (current)	10,380,000	8,324,000	7,841,000
Taxation (deferred)	(562,000)	(326,000)	(190,000)
Taxation	9,818,000	7,998,000	7,651,000
EAT Continuing	20,619,000	16,891,000	15,986,000
Net Income	20,619,000	16,892,000	15,986,000
Dividends Per Share	89	73	68
EPS - Basic - Cont	252.64	206.99	195.88
EPS - Primary	252.64	206.99	195.88
EPS -Diluted - Cont	252.64	206.99	195.88
EPS - Diluted	252.64	206.99	195.88
Shares (primary)	81,612	81,610	81,610
Shares (diluted)	81,612	81,610	81,610

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	83,743,000	80,381,000
Cash, Equivs & STI	83,743,000	80,381,000
Receivables	19,229,000	15,794,000
Raw Materials	145,000	31,000
Finished Goods	29,770,000	24,084,000
Inventories - Other	0	0
Inventories	29,915,000	24,115,000
Prepayments (ST)	344,000	187,000
Other Current Assets	5,209,000	589,000
Current Assets	138,440,000	121,066,000
Net PPE	38,531,000	32,814,000
Intangibles Excl Goodwill	1,437,000	1,090,000
Intangibles	1,437,000	1,090,000
Other LT Assets	6,848,000	7,260,000
LT Assets	46,816,000	41,164,000
Total Assets	185,257,000	162,231,000
Accounts Payable	9,465,000	8,851,000
Accrued Exps	1,237,000	1,562,000
Accounts Payable & Accrued Expenses	10,702,000	10,413,000
Current Debt	1,350,000	1,350,000
Current Capital Lease Obligations	98,000	113,000
Current Debt and Capital Leases	1,448,000	1,463,000
Other Current Liabilities	14,304,000	10,269,000
Current Liabilities	26,454,000	22,145,000
Long-Term Obligations	245,000	344,000
Other LT Liabilities	5,100,000	4,439,000
LT Liabilities	5,345,000	4,783,000
Total Liabilities	31,800,000	26,928,000
Net Assets	153,457,000	135,303,000
Common Share Capital	1,622,000	1,622,000
Share Premium	1,356,000	1,342,000
Retained Earnings	147,544,000	132,884,000
Treasury Stock	68,000	68,000
Other Equity	3,002,000	(478,000)
Shareholders' Equity	153,456,000	135,302,000
Total Liabilities & Stockholders' Equity	185,257,000	162,231,000
Net Current Assets	111,986,000	98,921,000
Total Assets Less Current Liabilities	158,803,000	140,086,000
Shares Outstanding	81,613	81,610

Recent Dividends:
1. Workman Co Ltd common.
No dividends paid.
Annual Dividends:
1. Workman Co Ltd common.
No dividends paid.

XTRACT RESOURCES PLC
Annual Report

Standardized Income Statement, Years Ended Dec. 31 (£000):

	2025	2024	2023
Revenue	...	4	1,173
SG&A	2,234	1,410	1,370
Other OpEx	0	0	0
Indirect Expenses	2,234	1,410	1,370
Total Operating Expenses	2,234	1,410	1,370
Operating Income	...	(1,406)	(197)
Non-Op Income	334	987	25
EBT Continuing	(1,900)	(419)	(172)
Taxation	139	395	1
EAT Continuing	(2,039)	(814)	(173)
Min Ints	23	...	...
Disc Ops	...	(48)	808
Net Income	(2,016)	(862)	635
EPS - Basic - Cont	(0.00)	(0.00)	0.00
EPS - Primary	(0.00)	(0.00)	0.00
EPS -Diluted - Cont	(0.00)	(0.00)	0.00
EPS - Diluted	(0.00)	(0.00)	0.00
Shares (primary)	887,425	856,375	856,375
Shares (diluted)	887,425	856,375	856,375

Standardized Balance Sheet, Years Ended Dec. 31 (£000):

	2025	2024
Cash & Equivalents	2,293	2,170
Short Term Investments	2,431	2,341
Cash, Equivs & STI	4,724	4,511
Receivables	213	148
Other Current Assets	0	0
Current Assets	4,937	4,659
Net PPE	191	40
LT Investments	4,129	6,910
Intangibles Excl Goodwill	9,174	7,596
Intangibles	9,174	7,596
Other LT Assets	0	0
LT Assets	13,494	14,546
Total Assets	18,431	19,205
Current Liabilities	707	832
Long-Term Obligations	0	0
Minorities (BS)	(30)	...
Total Liabilities	677	832
Net Assets	17,754	18,373
Common Share Capital	5,042	4,975
Share Premium	73,730	71,978
Retained Earnings	(61,993)	(60,156)
For Curr Trans (BS)	(1,100)	(431)
Other Equity	2,075	2,007
Shareholders' Equity	17,754	18,373
Total Liabilities & Stockholders' Equity	18,431	19,205
Net Current Assets	4,230	3,827
Total Assets Less Current Liabilities	17,724	18,373
Shares Outstanding	1,189,708	856,375

Recent Dividends:
1. Xtract Resources Plc ordinary.
No dividends paid.
2. Xtract Resources Plc deferred.
No dividends paid.
Annual Dividends:
1. Xtract Resources Plc ordinary.
No dividends paid.
2. Xtract Resources Plc deferred.
No dividends paid.

YAGI & CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	85,934,000	83,376,000	82,846,598
Direct Expenses	58,735,000	59,226,000	60,866,765
Gross Profit	27,199,000	24,150,000	21,979,833
SG&A	22,971,000	20,577,000	18,798,433
Other OpEx	0	0	0
Indirect Expenses	22,971,000	20,577,000	18,798,433
Total Operating			

Expenses	81,706,000	79,803,000	79,665,198
Operating Income	4,228,000	3,573,000	3,181,400
Non-Op Net Interest Income	12,000	(5,000)	(33,558)
Non-Op For Curr Gains	70,000	74,000	73,686
Other Non-Op	517,000	259,000	(7,789)
Non-Op Income	599,000	328,000	32,339
EBT Continuing	4,827,000	3,901,000	3,213,739
Taxation (current)	1,053,000	1,396,000	999,014
Taxation (deferred)	104,000	(121,000)	139,392
Taxation	1,157,000	1,275,000	1,138,406
EAT Continuing	3,670,000	2,626,000	2,075,333
Net Income	3,671,000	2,626,000	2,075,327
Dividends Per Share	156	90	63
EPS - Basic - Cont	443.76	313.85	249.49
EPS - Primary	443.76	313.85	249.49
EPS -Diluted - Cont	443.76	313.85	249.49
EPS - Diluted	443.76	313.85	249.49
Shares (primary)	8,272	8,365	8,318
Shares (diluted)	8,272	8,365	8,318

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,622,000	11,839,000
Short Term Investments	135,000	119,000
Cash, Equivs & STI	9,757,000	11,958,000
Receivables	30,721,000	31,897,000
Inventories	10,340,000	9,994,000
Other Current Assets	2,517,000	2,120,000
Current Assets	53,335,000	55,969,000
Net PPE	5,827,000	5,032,000
Intangibles Excl Goodwill	367,000	570,000
Intangibles	367,000	570,000
Other LT Assets	23,098,000	17,625,000
LT Assets	29,292,000	23,227,000
Total Assets	82,628,000	79,196,000
Accounts Payable	9,782,000	11,366,000
Accrued Exps	160,000	68,000
Accounts Payable & Accrued Expenses	9,942,000	11,434,000
Current Debt	9,416,000	5,140,000
Current Debt and Capital Leases	9,416,000	5,140,000
Other Current Liabilities	8,773,000	8,075,000
Current Liabilities	28,131,000	24,649,000
Long-Term Obligations	3,236,000	8,200,000
Deferred LT Liability Charges	2,223,000	1,014,000
Pensions & OPEB	861,000	934,000
Other LT Liabilities	1,430,000	1,222,000
LT Liabilities	7,750,000	11,370,000
Total Liabilities	35,882,000	36,020,000
Net Assets	46,746,000	43,176,000
Common Share Capital	1,088,000	1,088,000
Share Premium	260,000	107,000
Retained Earnings	40,340,000	37,869,000
Treasury Stock	1,671,000	643,000
Other Equity	6,729,000	4,755,000
Shareholders' Equity	46,746,000	43,176,000
Total Liabilities & Stockholders' Equity	82,628,000	79,196,000
Net Current Assets	25,204,000	31,320,000
Total Assets Less Current Liabilities	54,497,000	54,547,000
Shares Outstanding	8,121	8,384

Recent Dividends:

1. Yagi & Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yagi & Co Ltd common.

No dividends paid.

YAHAGI CONSTRUCTION CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,594,000
Other Revenue	...	...	96,230,000
Revenue	169,399,000	140,699,000	119,824,000
Direct Expenses	143,418,000	121,282,000	100,027,000
Gross Profit	25,981,000	19,417,000	19,797,000
SG&A	12,238,000	10,762,000	10,282,000
Other OpEx	0	0	0
Indirect Expenses	12,238,000	10,762,000	10,282,000
Total Operating Expenses	155,656,000	132,044,000	110,309,000
Operating Income	13,743,000	8,655,000	9,515,000
Non-Op Net Interest Income	(328,000)	(199,000)	(100,000)
Other Non-Op	(1,371,000)	(301,000)	(86,000)
Non-Op Income	(1,699,000)	(500,000)	(186,000)
EBT Continuing	12,044,000	8,155,000	9,329,000
Taxation (current)	3,268,000	1,756,000	5,480,000
Taxation (deferred)	308,000	762,000	(2,612,000)
Taxation	3,576,000	2,518,000	2,868,000
EAT Continuing	8,468,000	5,637,000	6,461,000
Min Ints	...	...	1,000
Net Income	8,468,000	5,643,000	6,462,000
Dividends Per Share	100	80	60
EPS - Basic - Cont	196.72	131.17	150.23
EPS - Primary	196.72	131.17	150.23
EPS -Diluted - Cont	196.72	131.17	150.23
EPS - Diluted	196.72	131.17	150.23
Shares (primary)	43,047	43,026	43,017
Shares (diluted)	43,047	43,026	43,017

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	16,260,000	15,669,000
Cash, Equivs & STI	16,260,000	15,669,000
Receivables	66,498,000	58,129,000
Raw Materials	469,000	511,000
Inventories - Other	22,932,000	25,315,000
Inventories	23,401,000	25,826,000
Other Current Assets	7,892,000	8,568,000
Current Assets	114,051,000	108,192,000
Net PPE	22,596,000	25,138,000
Intangibles Excl Goodwill	738,000	763,000
Intangibles	738,000	763,000
Other LT Assets	10,277,000	10,126,000
LT Assets	33,611,000	36,027,000
Total Assets	147,662,000	144,220,000
Accounts Payable	13,075,000	14,553,000
Accrued Exps	5,488,000	251,000
Accounts Payable & Accrued Expenses	18,563,000	14,804,000
Current Debt	23,500,000	26,600,000
Current Debt and Capital Leases	23,500,000	26,600,000
Other Current Liabilities	16,091,000	14,069,000
Current Liabilities	58,154,000	55,473,000
Long-Term Obligations	7,300,000	12,000,000
Deferred LT Liability Charges	228,000	228,000
Pensions & OPEB	2,586,000	4,129,000
Other LT Liabilities	3,384,000	3,554,000
Minorities (BS)	8,000	8,000
LT Liabilities	13,498,000	19,911,000
Total Liabilities	71,660,000	75,392,000
Net Assets	76,002,000	68,828,000
Common Share Capital	6,808,000	6,808,000
Share Premium	7,521,000	7,244,000
Retained Earnings	63,400,000	58,620,000
Treasury Stock	795,000	870,000
Other Equity	(932,000)	(2,975,000)
Shareholders' Equity	76,002,000	68,827,000
Total Liabilities & Stockholders' Equity	147,662,000	144,220,000
Net Current Assets	55,897,000	52,719,000
Total Assets Less Current Liabilities	89,508,000	88,747,000
Shares Outstanding	43,182	43,029

Recent Dividends:

1. Yahagi Construction Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Yahagi Construction Co., Ltd. common.

No dividends paid.

YAKINIKU SAKAI HOLDINGS INC

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	24,249,704	23,533,041	22,817,036
Direct Expenses	8,147,087	7,861,923	7,770,509
Gross Profit	16,102,617	15,671,118	15,046,527
SG&A	15,945,361	15,202,469	14,516,910
Other OpEx	0	0	0
Indirect Expenses	15,945,361	15,202,469	14,516,910
Total Operating Expenses	24,092,448	23,064,392	22,287,419
Operating Income	157,256	468,649	529,617
Non-Op Net Interest Income	(76,278)	(52,864)	(35,398)
Non-Op For Curr Gains	18,607	...	31,657
Other Non-Op	(87,617)	(966,427)	(409,343)
Non-Op Income	(145,288)	(1,019,291)	(413,084)
EBT Continuing	11,968	(550,642)	116,533
Taxation (current)	147,047	159,059	160,287
Taxation (deferred)	283,719	(97,401)	(279,527)
Taxation	430,766	61,658	(119,240)
EAT Continuing	(418,798)	(612,300)	235,773
Min Ints	(183)	(1,519)	...
Net Income	(418,980)	(613,818)	235,772
Dividends Per Share	0.50	0.50	0.50
EPS - Basic - Cont	(1.78)	(2.61)	1
EPS - Primary	(1.78)	(2.61)	1
EPS -Diluted - Cont	(1.78)	(2.61)	1
EPS - Diluted	(1.78)	(2.61)	1
Shares (primary)	235,651	235,370	235,125
Shares (diluted)	235,651	235,370	236,681

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,232,425	4,936,257
Short Term Investments	30,000	...
Cash, Equivs & STI	5,262,425	4,936,257
Receivables	687,925	622,454
Raw Materials	295,445	294,264
Inventories - Other	25,600	30,116
Inventories	321,045	324,380
Other Current Assets	612,195	549,811
Current Assets	6,883,590	6,432,902
Net PPE	6,949,590	6,254,274
Intangibles Excl Goodwill	280,059	379,983
Intangibles	280,059	379,983
Other LT Assets	3,421,215	3,543,597
LT Assets	10,650,864	10,177,854
Total Assets	17,534,454	16,610,756
Accounts Payable	905,361	870,310
Accounts Payable & Accrued Expenses	905,361	870,310
Current Debt	2,257,423	1,879,159
Current Capital Lease Obligations	18,384	21,959
Current Debt and Capital Leases	2,275,807	1,901,118
Other Current Liabilities	1,660,426	1,634,417
Current Liabilities	4,841,594	4,405,845
Long-Term Obligations	5,196,986	4,186,259
Deferred LT Liability Charges	1,635	2,195
Pensions & OPEB	9,480	9,480
Other LT Liabilities	1,250,853	1,254,967
Minorities (BS)	...	1,519
LT Liabilities	6,458,954	5,452,901
Total Liabilities	11,300,548	9,860,266
Net Assets	6,233,906	6,750,490
Common Share Capital	100,000	100,000
Share Premium	6,627,546	6,765,703
Retained Earnings	88,775	507,755
Treasury Stock	583,887	624,001
Other Equity	1,472	1,033
Shareholders' Equity	6,233,906	6,750,490
Total Liabilities & Stockholders' Equity	17,534,454	16,610,756
Net Current Assets	2,041,996	2,027,057
Total Assets Less Current		

Liabilities	12,692,860	12,204,911
Shares Outstanding	235,748	235,465

Recent Dividends:

1. Yakiniku Sakai Holdings Inc common.

No dividends paid.

Annual Dividends:

1. Yakiniku Sakai Holdings Inc common.

No dividends paid.

YAMADA CONSULTING GROUP CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,711,875	22,761,078	22,177,523
Direct Expenses	6,211,246	3,337,545	5,893,970
Gross Profit	20,500,629	19,423,533	16,283,553
SG&A	16,759,870	15,290,856	12,620,795
Other OpEx	0	0	0
Indirect Expenses	16,759,870	15,290,856	12,620,795
Total Operating Expenses	22,971,116	18,628,401	18,514,765
Operating Income	3,740,759	4,132,677	3,662,758
Non-Op Net Interest Income	3,934	26,359	41,676
Non-Op For Curr Gains	(27,236)	(27,827)	33,088
Other Non-Op	93,665	(31,412)	(13,120)
Non-Op Income	70,363	(32,880)	61,644
EBT Continuing	3,811,122	4,099,797	3,724,402
Taxation (current)	887,054	1,129,869	915,916
Taxation (deferred)	14,078	(19,737)	(85,401)
Taxation	901,132	1,110,132	830,515
EAT Continuing	2,909,990	2,989,665	2,893,887
Min Ints	(14,780)	(107,368)	(32,326)
Net Income	2,895,210	2,882,297	2,861,559
Dividends Per Share	77	77	76
EPS - Basic - Cont	151.33	151.07	150.18
EPS - Primary	151.33	151.07	150.18
EPS -Diluted - Cont	151.31	150.98	150.12
EPS - Diluted	151.31	150.98	150.12
Shares (primary)	19,131	19,079	19,053
Shares (diluted)	19,134	19,091	19,061

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	10,514,480	9,147,114
Short Term Investments	11,155,687	7,041,531
Cash, Equivs & STI	21,670,167	16,188,645
Receivables	2,056,118	1,555,043
Inventories	4,291,318	1,415,048
Other Current Assets	1,021,897	989,757
Current Assets	29,039,500	20,148,493
Net PPE	747,201	527,535
Intangibles Excl Goodwill	642,524	662,720
Intangibles	642,524	662,720
Other LT Assets	2,800,832	2,131,779
LT Assets	4,190,557	3,322,034
Total Assets	33,230,057	23,470,528
Accounts Payable	464,039	311,193
Accrued Exps	1,728,200	1,540,082
Accounts Payable & Accrued Expenses	2,192,239	1,851,275
Current Debt	4,896,000	1,600,000
Current Debt and Capital Leases	4,896,000	1,600,000
Other Current Liabilities	1,331,398	1,323,072
Current Liabilities	8,419,637	4,774,347
Long-Term Obligations	0	0
Deferred LT Liability Charges	722,126	35,326
Pensions & OPEB	68,552	43,853
Other LT Liabilities	99,356	36,974
Minorities (BS)	4,042,205	539,886
LT Liabilities	890,034	116,153
Total Liabilities	13,351,876	5,430,386
Net Assets	19,878,181	18,040,142
Common Share Capital	1,599,538	1,599,538
Share Premium	1,711,420	1,588,838
Retained Earnings	16,401,839	14,978,175
Treasury Stock	404,487	466,417
Other Equity	569,871	340,007
Shareholders' Equity	19,878,181	18,040,141
Total Liabilities & Stockholders' Equity	33,230,057	23,470,528
Net Current Assets	20,619,863	15,374,146
Total Assets Less Current Liabilities	24,810,420	18,696,181
Shares Outstanding	19,205	19,099

Recent Dividends:

1. Yamada Consulting Group Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yamada Consulting Group Co Ltd common.

No dividends paid.

YAMADA HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	1,592,009,000
Other Revenue	...	...	0
Revenue	1,691,808,000	1,629,069,000	1,592,009,000
Direct Expenses	1,250,160,000	1,171,709,000	1,137,791,000
Gross Profit	441,648,000	457,360,000	454,218,000
SG&A	425,481,000	414,539,000	412,727,000
Other OpEx	0	0	0
Indirect Expenses	425,481,000	414,539,000	412,727,000
Total Operating Expenses	1,675,641,000	1,586,248,000	1,550,518,000
Operating Income	16,167,000	42,821,000	41,491,000
Non-Op Net Interest Income	(2,564,000)	(1,820,000)	(1,110,000)
Other Non-Op	10,666,000	1,867,000	(1,147,000)
Non-Op Income	8,102,000	47,000	(2,257,000)
EBT Continuing	24,269,000	42,868,000	39,234,000
Taxation (current)	9,311,000	18,920,000	13,686,000
Taxation (deferred)	(620,000)	(3,492,000)	769,000
Taxation	8,691,000	15,428,000	14,455,000
EAT Continuing	15,578,000	27,440,000	24,779,000
Min Ints	(800,000)	(526,000)	(722,000)
Net Income	14,778,000	26,912,000	24,055,000
Dividends Per Share	17	13	13
EPS - Basic - Cont	21.95	38.90	34.78
EPS - Primary	21.95	38.90	34.78
EPS -Diluted - Cont	21.78	38.60	34.53
EPS - Diluted	21.78	38.60	34.53
Shares (primary)	673,041	691,843	691,482
Shares (diluted)	678,512	697,148	696,554

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	38,217,000	58,378,000
Short Term Investments	...	9,997,000
Cash, Equivs & STI	38,217,000	68,375,000
Receivables	111,856,000	115,582,000
Raw Materials	6,649,000	5,496,000
WIP	2,193,000	999,000
Inventories - Other	387,016,000	400,770,000
Inventories	395,858,000	407,265,000
Other Current Assets	67,812,000	64,028,000
Current Assets	613,743,000	655,250,000
Net PPE	469,848,000	454,713,000
Intangibles Excl Goodwill	39,457,000	39,144,000
Intangibles	39,457,000	39,144,000
Other LT Assets	180,857,000	175,872,000
LT Assets	690,162,000	669,729,000
Total Assets	1,303,905,000	1,324,980,000
Accounts Payable	102,912,000	99,200,000
Accounts Payable & Accrued Expenses	102,912,000	99,200,000
Current Debt	202,779,000	199,865,000
Current Capital Lease Obligations	5,716,000	6,017,000
Current Debt and Capital Leases	208,495,000	205,882,000
Other Current Liabilities	154,753,000	164,320,000
Current Liabilities	466,160,000	469,402,000
Long-Term Obligations	94,895,000	110,321,000
Deferred LT Liability Charges	614,000	...
Pensions & OPEB	35,099,000	33,871,000
Other LT Liabilities	64,578,000	66,110,000
Minorities (BS)	6,649,000	5,952,000
LT Liabilities	195,186,000	210,302,000
Total Liabilities	667,995,000	685,656,000
Net Assets	635,910,000	639,324,000
Common Share Capital	71,149,000	71,149,000
Share Premium	74,828,000	74,774,000
Retained Earnings	621,924,000	614,979,000
Treasury Stock	142,031,000	129,118,000
Other Equity	10,039,000	7,539,000
Shareholders' Equity	635,909,000	639,323,000
Total Liabilities & Stockholders' Equity	1,303,905,000	1,324,980,000
Net Current Assets	147,583,000	185,848,000
Total Assets Less Current Liabilities	837,745,000	855,578,000
Shares Outstanding	664,440	692,563

Recent Dividends:

1. Yamada Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yamada Holdings Co Ltd common.

No dividends paid.

YAMAE GROUP HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	712,717,000
Other Revenue	...	...	0
Revenue	1,085,219,000	1,006,914,000	712,717,000
Direct Expenses	949,715,000	881,177,000	623,182,000
Gross Profit	135,504,000	125,737,000	89,535,000
SG&A	117,423,000	109,955,000	75,615,000
Other OpEx	0	0	0
Indirect Expenses	117,423,000	109,955,000	75,615,000
Total Operating Expenses	1,067,138,000	991,132,000	698,797,000
Operating Income	18,081,000	15,782,000	13,920,000
Non-Op Net Interest Income	(901,000)	(642,000)	(218,000)
Non-Op For Curr Gains	343,000	...	...
Other Non-Op	6,227,000	2,232,000	2,025,000
Non-Op Income	5,669,000	1,590,000	1,807,000
EBT Continuing	23,750,000	17,372,000	15,727,000
Taxation (current)	12,147,000	8,491,000	7,041,000
Taxation (deferred)	(547,000)	(265,000)	(728,000)
Taxation	11,600,000	8,226,000	6,313,000
EAT Continuing	12,150,000	9,146,000	9,414,000
Min Ints	(1,068,000)	(605,000)	(957,000)
Net Income	11,082,000	8,540,000	8,456,000
Dividends Per Share	80	70	60
EPS - Basic - Cont	399.34	308.19	347.26
EPS - Primary	399.34	308.19	347.26
EPS -Diluted - Cont	399.34	308.19	347.26
EPS - Diluted	399.34	308.19	347.26
Shares (primary)	27,752	27,712	24,353
Shares (diluted)	27,752	27,712	24,353

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	51,470,000	43,992,000
Cash, Equivs & STI	51,470,000	43,992,000
Receivables	128,807,000	114,213,000
Raw Materials	3,727,000	3,233,000
WIP	15,169,000	10,685,000
Inventories - Other	40,829,000	30,803,000
Inventories	59,725,000	44,721,000
Other Current Assets	8,002,000	3,354,000
Current Assets	248,004,000	206,280,000
Net PPE	125,640,000	116,526,000
Intangibles Excl Goodwill	39,247,000	42,866,000
Intangibles	39,247,000	42,866,000
Other LT Assets	41,177,000	33,687,000
LT Assets	206,064,000	193,079,000

Total Assets	454,068,000	399,360,000	
Accounts Payable	148,443,000	133,297,000	
Accrued Exps	4,999,000	1,453,000	
Accounts Payable & Accrued Expenses	153,442,000	134,750,000	
Current Debt	41,413,000	39,074,000	
Current Capital Lease Obligations	2,851,000	2,601,000	
Current Debt and Capital Leases	44,264,000	41,675,000	
Other Current Liabilities	41,954,000	32,168,000	
Current Liabilities	239,660,000	208,593,000	
Long-Term Obligations	69,299,000	74,913,000	
Deferred LT Liability Charges	6,856,000	5,208,000	
Pensions & OPEB	3,145,000	2,545,000	
Other LT Liabilities	16,907,000	16,446,000	
Minorities (BS)	10,401,000	2,493,000	
LT Liabilities	96,207,000	99,112,000	
Total Liabilities	346,268,000	310,198,000	
Net Assets	107,800,000	89,162,000	
Common Share Capital	9,275,000	9,224,000	
Share Premium	7,422,000	1,581,000	
Retained Earnings	80,400,000	71,258,000	
Treasury Stock	1,000	1,000	
Other Equity	10,703,000	7,099,000	
Shareholders' Equity	107,799,000	89,161,000	
Total Liabilities & Stockholders' Equity	454,068,000	399,360,000	
Net Current Assets	8,344,000	(2,313,000)	
Total Assets Less Current Liabilities	214,408,000	190,767,000	
Shares Outstanding	27,766	27,726	

Recent Dividends:

1. Yamae Group Holdings Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yamae Group Holdings Co Ltd common.

No dividends paid.

YAMAHA CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	462,866,000
Other Revenue	…	…	0
Revenue	465,330,000	462,080,000	462,866,000
Direct Expenses	290,358,000	285,939,000	291,784,000
Gross Profit	174,972,000	176,141,000	171,082,000
SG&A	143,091,000	139,419,000	137,428,000
Other OpEx	2,606,000	16,026,000	4,654,000
Indirect Expenses	145,697,000	155,445,000	142,082,000
Total Operating Expenses	436,055,000	441,384,000	433,866,000
Operating Income	29,275,000	20,696,000	29,000,000
Non-Op Income	6,012,000	1,767,000	8,631,000
EBT Continuing	35,287,000	22,463,000	37,631,000
Taxation	11,472,000	8,994,000	7,852,000
EAT Continuing	23,815,000	13,469,000	29,779,000
Min Ints	(93,000)	(116,000)	(134,000)
Net Income	23,720,000	13,351,000	29,642,000
Dividends Per Share	12.74	38.63	23.17
EPS - Basic - Cont	52.70	27.58	58.56
EPS - Primary	52.70	27.58	58.56
EPS -Diluted - Cont	52.70	27.58	58.56
EPS - Diluted	52.70	27.58	58.56
Shares (primary)	450,121	484,139	506,184
Shares (diluted)	450,121	484,139	506,184

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	108,952,000	99,819,000
Short Term Investments	4,207,000	5,197,000
Cash, Equivs & STI	113,159,000	105,016,000
Receivables	87,727,000	87,331,000
Inventories	152,271,000	150,488,000
Other Current Assets	11,788,000	9,098,000
Current Assets	364,945,000	351,933,000
Net PPE	124,255,000	121,866,000
LT Investments	51,517,000	54,037,000
Intangibles Excl Goodwill	5,044,000	5,411,000
Intangibles	5,044,000	5,411,000
Deferred LT Asset Charges	10,943,000	11,042,000
Other LT Assets	60,864,000	46,988,000
LT Assets	252,623,000	239,344,000
Total Assets	617,568,000	591,278,000
Accounts Payable	62,635,000	64,004,000
Accounts Payable & Accrued Expenses	62,635,000	64,004,000
Current Debt	491,000	5,552,000
Current Capital Lease Obligations	5,698,000	5,167,000
Current Debt and Capital Leases	6,189,000	10,719,000
Other Current Liabilities	29,184,000	31,935,000
Current Liabilities	98,008,000	106,658,000
Long-Term Obligations	10,464,000	9,238,000
Deferred LT Liability Charges	10,483,000	7,286,000
Pensions & OPEB	11,575,000	11,706,000
Other LT Liabilities	7,306,000	6,276,000
Minorities (BS)	1,383,000	1,278,000
LT Liabilities	39,828,000	34,506,000
Total Liabilities	139,220,000	142,443,000
Net Assets	478,348,000	448,835,000
Common Share Capital	28,534,000	28,534,000
Share Premium	1,574,000	1,785,000
Retained Earnings	373,364,000	438,454,000
Treasury Stock	29,118,000	101,642,000
Other Equity	103,993,000	81,704,000
Shareholders' Equity	478,347,000	448,835,000
Total Liabilities & Stockholders' Equity	617,568,000	591,278,000
Net Current Assets	266,937,000	245,275,000
Total Assets Less Current Liabilities	519,560,000	484,620,000
Shares Outstanding	439,897	453,086

Recent Dividends:

1. Yamaha Corp common.

ExDate	Amt	Declared	Record	Payable
	33.00		03/31/2023	06/26/2023
	37.00		09/30/2023	12/07/2023
	37.00		09/30/2024	12/05/2024
	13.00		03/31/2025	06/23/2025

2. Yamaha Corp American Depositary Receipts.

No dividends paid.

Annual Dividends:

1. Yamaha Corp common.

2023 ..... 70.00 2024 ..... 37.00 2025 ..... 13.00

2. Yamaha Corp American Depositary Receipts.

No dividends paid.

YAMAICHI ELECTRONICS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	36,423,844
Other Revenue	…	…	0
Revenue	52,698,535	45,298,813	36,423,844
Direct Expenses	31,294,888	27,798,680	25,318,706
Gross Profit	21,403,647	17,500,133	11,105,138
SG&A	9,846,685	9,275,085	8,171,657
Other OpEx	0	0	0
Indirect Expenses	9,846,685	9,275,085	8,171,657
Total Operating Expenses	41,141,573	37,073,765	33,490,363
Operating Income	11,556,962	8,225,048	2,933,481
Non-Op Net Interest Income	(85,064)	(164,338)	(168,857)
Non-Op For Curr Gains	487,167	(215,658)	184,257
Other Non-Op	55,608	(494,270)	(34,632)
Non-Op Income	457,711	(874,266)	(19,232)
EBT Continuing	12,014,673	7,350,782	2,914,249
Taxation (current)	3,317,835	2,270,227	710,043
Taxation (deferred)	(390,896)	(132,220)	261,174
Taxation	2,926,939	2,138,007	971,217
EAT Continuing	9,087,734	5,212,775	1,943,032
Min Ints	(14,109)	28,199	(52,817)
Net Income	9,073,625	5,240,971	2,060,181
Dividends Per Share	148	89	31
EPS - Basic - Cont	492.25	259.47	100.43
EPS - Primary	492.25	259.47	100.43
EPS -Diluted - Cont	492.25	259.47	100.43
EPS - Diluted	492.25	259.47	100.43
Shares (primary)	18,433	20,198	20,513
Shares (diluted)	18,433	20,198	20,513

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	17,790,585	12,981,469
Cash, Equivs & STI	17,790,585	12,981,469
Receivables	9,505,086	7,331,253
Raw Materials	4,664,673	3,600,832
WIP	545,227	317,295
Inventories - Other	4,549,031	3,519,294
Inventories	9,758,931	7,437,421
Other Current Assets	3,434,619	4,362,197
Current Assets	40,489,221	32,112,340
Net PPE	19,208,348	18,533,730
Intangibles Excl Goodwill	1,564,311	993,301
Intangibles	1,564,311	993,301
Other LT Assets	1,991,172	1,750,440
LT Assets	22,763,831	21,277,471
Total Assets	63,253,053	53,389,812
Accounts Payable	3,530,274	2,240,012
Accounts Payable & Accrued Expenses	3,530,274	2,240,012
Current Debt	3,142,570	3,251,191
Current Capital Lease Obligations	515,695	427,255
Current Debt and Capital Leases	3,658,265	3,678,446
Other Current Liabilities	6,072,287	4,524,805
Current Liabilities	13,260,826	10,443,263
Long-Term Obligations	30,000	370,000
Deferred LT Liability Charges	1,759	134,567
Pensions & OPEB	136,159	94,439
Other LT Liabilities	3,118,134	2,671,041
Minorities (BS)	158,234	142,855
LT Liabilities	3,286,052	3,270,047
Total Liabilities	16,705,112	13,856,166
Net Assets	46,547,941	39,533,646
Common Share Capital	10,084,103	10,084,103
Share Premium	1,728,582	1,648,007
Retained Earnings	36,948,021	29,566,003
Treasury Stock	6,386,476	4,593,029
Other Equity	4,173,710	2,828,562
Shareholders' Equity	46,547,940	39,533,646
Total Liabilities & Stockholders' Equity	63,253,053	53,389,812
Net Current Assets	27,228,395	21,669,077
Total Assets Less Current Liabilities	49,992,227	42,946,549
Shares Outstanding	18,457	19,402

Recent Dividends:

1. Yamaichi Electronics Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yamaichi Electronics Co Ltd common.

No dividends paid.

YAMAKI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	9,906,038	10,774,126	11,448,017
Direct Expenses	7,189,600	7,635,634	8,238,185
Gross Profit	2,716,438	3,138,492	3,209,832
SG&A	3,026,918	3,089,932	2,988,822
Other OpEx	0	0	0
Indirect Expenses	3,026,918	3,089,932	2,988,822
Total Operating Expenses	10,216,518	10,725,566	11,227,007

Operating Income	(310,480)	48,560	221,010
Non-Op Net Interest Income	(67,505)	(66,696)	(53,429)
Non-Op For Curr Gains	117,518	22,406	90,288
Other Non-Op	(696,521)	110,202	(104,680)
Non-Op Income	(646,508)	65,912	(67,821)
EBT Continuing	(956,988)	114,472	153,189
Taxation (current)	32,177	63,983	56,944
Taxation (deferred)	28,631	(39,555)	(117,058)
Taxation	60,808	24,428	(60,114)
EAT Continuing	(1,017,796)	90,044	213,303
Min Ints	...	...	810
Net Income	(1,017,797)	90,043	214,110
Dividends Per Share	...	3	3
EPS - Basic - Cont	(71.79)	6.35	15.11
EPS - Primary	(71.79)	6.35	15.11
EPS -Diluted - Cont	(71.79)	6.32	15.03
EPS - Diluted	(71.79)	6.32	15.03
Shares (primary)	14,177	14,177	14,174
Shares (diluted)	14,177	14,247	14,240

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,663,712	2,471,093
Cash, Equivs & STI	1,663,712	2,471,093
Receivables	1,691,823	1,985,882
Raw Materials	205,137	192,675
WIP	74,854	73,925
Finished Goods	2,708,514	3,120,978
Inventories - Other	0	0
Inventories	2,988,505	3,387,578
Other Current Assets	478,413	380,810
Current Assets	6,822,453	8,225,363
Net PPE	2,373,440	2,355,706
Intangibles Excl Goodwill	476,812	455,698
Intangibles	476,812	455,698
Other LT Assets	299,606	269,448
LT Assets	3,149,858	3,080,852
Total Assets	9,972,311	11,306,215
Accounts Payable	1,394,759	1,504,829
Accounts Payable & Accrued Expenses	1,394,759	1,504,829
Current Debt	3,559,435	3,693,443
Current Debt and Capital Leases	3,559,435	3,693,443
Other Current Liabilities	806,904	893,037
Current Liabilities	5,761,098	6,091,309
Long-Term Obligations	792,407	778,258
Deferred LT Liability Charges	73,277	80,635
Other LT Liabilities	99,198	98,525
LT Liabilities	964,882	957,418
Total Liabilities	6,725,980	7,048,728
Net Assets	3,246,331	4,257,487
Common Share Capital	3,355,227	3,355,227
Share Premium	1,467,501	1,467,501
Retained Earnings	(1,451,837)	(391,511)
Treasury Stock	156,328	156,328
Other Equity	31,767	(17,402)
Shareholders' Equity	3,246,330	4,257,487
Total Liabilities & Stockholders' Equity	9,972,311	11,306,215
Net Current Assets	1,061,355	2,134,054
Total Assets Less Current Liabilities	4,211,213	5,214,906
Shares Outstanding	14,177	14,177

Recent Dividends:
1. Yamaki Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yamaki Co Ltd common.
No dividends paid.

YAMANO HOLDINGS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,837,294
Other Revenue	...	...	0
Revenue	14,724,197	13,964,604	13,837,294
Direct Expenses	7,307,968	6,902,995	6,800,844
Gross Profit	7,416,229	7,061,609	7,036,450
SG&A	7,004,482	6,805,560	6,935,598
Other OpEx	0	0	0
Indirect Expenses	7,004,482	6,805,560	6,935,598
Total Operating Expenses	14,312,450	13,708,555	13,736,442
Operating Income	411,747	256,049	100,852
Non-Op Net Interest Income	(41,829)	(29,622)	(19,406)
Other Non-Op	(60,975)	(99,172)	(47,923)
Non-Op Income	(102,804)	(128,794)	(67,329)
EBT Continuing	308,943	127,255	33,523
Taxation (current)	89,563	114,013	14,530
Taxation (deferred)	11,626	(28,584)	47,825
Taxation	101,189	85,429	62,355
EAT Continuing	207,754	41,826	(28,832)
Net Income	207,750	41,824	(28,833)
Dividends Per Share	1.50	1	...
EPS - Basic - Cont	5.96	1.20	(0.83)
EPS - Primary	5.96	1.20	(0.83)
EPS -Diluted - Cont	5.96	1.20	(0.83)
EPS - Diluted	5.96	1.20	(0.83)
Shares (primary)	34,876	34,876	34,875
Shares (diluted)	34,876	34,876	34,875

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,841,501	2,438,983
Cash, Equivs & STI	2,841,501	2,438,983
Receivables	2,000,680	2,121,229
Raw Materials	30	109
Finished Goods	1,138,774	1,250,436
Inventories - Other	0	0
Inventories	1,138,804	1,250,545
Other Current Assets	199,670	266,458
Current Assets	6,180,655	6,077,215
Net PPE	382,044	353,872
Intangibles Excl Goodwill	775,077	426,779
Intangibles	775,077	426,779
Other LT Assets	1,075,604	1,098,412
LT Assets	2,232,725	1,879,063
Total Assets	8,413,381	7,956,278
Accounts Payable	1,515,039	1,444,695
Accounts Payable & Accrued Expenses	1,515,039	1,444,695
Current Debt	1,537,117	1,385,045
Current Capital Lease Obligations	46,078	27,820
Current Debt and Capital Leases	1,583,195	1,412,865
Other Current Liabilities	1,573,294	1,960,060
Current Liabilities	4,671,528	4,817,620
Long-Term Obligations	1,838,506	1,427,242
Deferred LT Liability Charges	2,977	1,696
Pensions & OPEB	32,383	24,452
Other LT Liabilities	375,445	357,918
LT Liabilities	2,249,311	1,811,308
Total Liabilities	6,920,839	6,628,928
Net Assets	1,492,542	1,327,350
Common Share Capital	10,000	10,000
Share Premium	178,374	178,374
Retained Earnings	1,395,663	1,223,180
Treasury Stock	91,497	91,497
Other Equity	1	7,292
Shareholders' Equity	1,492,541	1,327,349
Total Liabilities & Stockholders' Equity	8,413,381	7,956,278
Net Current Assets	1,509,127	1,259,595
Total Assets Less Current Liabilities	3,741,853	3,138,658
Shares Outstanding	34,876	34,876

Recent Dividends:
1. Yamano Holdings Corp preferred grade A.
No dividends paid.
2. Yamano Holdings Corp preferred grade B.
No dividends paid.
3. Yamano Holdings Corp common.
No dividends paid.
Annual Dividends:
1. Yamano Holdings Corp preferred grade A.
No dividends paid.
2. Yamano Holdings Corp preferred grade B.
No dividends paid.
3. Yamano Holdings Corp common.
No dividends paid.

YAMASHIN-FILTER CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	20,941,183	20,104,378	18,024,732
Direct Expenses	11,751,677	11,171,101	10,467,136
Gross Profit	9,189,506	8,933,277	7,557,596
SG&A	6,596,827	6,302,913	6,146,213
Other OpEx	0	0	0
Indirect Expenses	6,596,827	6,302,913	6,146,213
Total Operating Expenses	18,348,504	17,474,014	16,613,349
Operating Income	2,592,679	2,630,364	1,411,383
Non-Op Net Interest Income	(24,028)	(13,573)	(22,799)
Non-Op For Curr Gains	(62,878)	(10,836)	(75,405)
Other Non-Op	11,496	(83,601)	(174,409)
Non-Op Income	(75,410)	(108,010)	(272,613)
EBT Continuing	2,517,269	2,522,354	1,138,770
Taxation (current)	664,500	625,608	422,782
Taxation (deferred)	134,187	173,506	(70,594)
Taxation	798,687	799,114	352,188
EAT Continuing	1,718,582	1,723,240	786,582
Net Income	1,718,581	1,723,239	786,581
Dividends Per Share	18	12	6
EPS - Basic - Cont	24.62	24.32	11.01
EPS - Primary	24.62	24.32	11.01
EPS -Diluted - Cont	24.62	24.32	11.01
EPS - Diluted	24.62	24.32	11.01
Shares (primary)	69,812	70,860	71,414
Shares (diluted)	69,812	70,860	71,414

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	6,721,148	6,014,576
Short Term Investments	...	838,691
Cash, Equivs & STI	6,721,148	6,853,267
Receivables	4,697,256	3,902,080
Raw Materials	1,566,979	1,464,290
WIP	...	674
Finished Goods	2,127,354	1,865,395
Inventories - Other	0	0
Inventories	3,694,333	3,330,359
Other Current Assets	486,505	348,475
Current Assets	15,599,242	14,434,181
Net PPE	11,181,096	11,146,071
Intangibles Excl Goodwill	285,551	229,008
Intangibles	285,551	229,008
Other LT Assets	995,072	833,245
LT Assets	12,461,719	12,208,324
Total Assets	28,060,961	26,642,506
Accounts Payable	1,518,217	1,615,670
Accrued Exps	367,059	400,978
Accounts Payable & Accrued Expenses	1,885,276	2,016,648
Current Debt	1,600,000	319,533
Current Debt and Capital Leases	1,600,000	319,533
Other Current Liabilities	1,090,012	1,053,045
Current Liabilities	4,575,288	3,389,226
Long-Term Obligations	0	0
Pensions & OPEB	309,185	289,143
Other LT Liabilities	353,113	344,596
LT Liabilities	662,298	633,739
Total Liabilities	5,237,586	4,022,966
Net Assets	22,823,375	22,619,540
Common Share Capital	6,571,382	6,571,382
Share Premium	6,311,382	6,352,706
Retained Earnings	9,062,048	9,063,419
Treasury Stock	174,646	99,665
Other Equity	1,053,208	731,697

Shareholders' Equity	22,823,374	22,619,539
Total Liabilities & Stockholders' Equity	28,060,961	26,642,506
Net Current Assets	11,023,954	11,044,955
Total Assets Less Current Liabilities	23,485,673	23,253,280
Shares Outstanding	69,618	71,003

Recent Dividends:
1. Yamashin-Filter Corp common.
No dividends paid.
Annual Dividends:
1. Yamashin-Filter Corp common.
No dividends paid.

YAMATANE CORP
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	64,512,000
Other Revenue	…	…	0
Revenue	88,674,000	80,922,000	64,512,000
Direct Expenses	75,399,000	70,815,000	55,874,000
Gross Profit	13,275,000	10,107,000	8,638,000
SG&A	7,410,000	6,327,000	5,148,000
Other OpEx	0	0	0
Indirect Expenses	7,410,000	6,327,000	5,148,000
Total Operating Expenses	82,809,000	77,142,000	61,022,000
Operating Income	5,865,000	3,780,000	3,490,000
Non-Op Net Interest Income	(999,000)	(717,000)	(552,000)
Other Non-Op	3,093,000	1,649,000	1,503,000
Non-Op Income	2,094,000	932,000	951,000
EBT Continuing	7,959,000	4,712,000	4,441,000
Taxation (current)	2,979,000	2,096,000	1,280,000
Taxation (deferred)	(521,000)	(760,000)	56,000
Taxation	2,458,000	1,336,000	1,336,000
EAT Continuing	5,501,000	3,376,000	3,105,000
Min Ints	…	(284,000)	(660,000)
Net Income	5,498,000	3,091,000	2,442,000
Dividends Per Share	75	105	32.50
EPS - Basic - Cont	255.13	149.76	118.75
EPS - Primary	255.13	149.76	118.75
EPS -Diluted - Cont	255.13	149.76	118.75
EPS - Diluted	255.13	149.76	118.75
Shares (primary)	21,550	10,323	20,570
Shares (diluted)	21,550	10,323	20,570

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,028,000	4,983,000
Cash, Equivs & STI	8,028,000	4,983,000
Receivables	9,630,000	9,857,000
Inventories	8,050,000	5,032,000
Other Current Assets	6,689,000	5,006,000
Current Assets	32,397,000	24,878,000
Net PPE	98,709,000	100,409,000
Intangibles Excl Goodwill	12,552,000	12,932,000
Intangibles	12,552,000	12,932,000
Other LT Assets	33,933,000	28,780,000
LT Assets	145,194,000	142,121,000
Total Assets	177,610,000	167,044,000
Accounts Payable	5,309,000	5,329,000
Accounts Payable & Accrued Expenses	5,309,000	5,329,000
Current Debt	22,763,000	27,526,000
Current Debt and Capital Leases	22,763,000	27,526,000
Other Current Liabilities	6,132,000	4,440,000
Current Liabilities	34,204,000	37,295,000
Long-Term Obligations	57,717,000	49,379,000
Deferred LT Liability Charges	13,320,000	12,158,000
Pensions & OPEB	1,530,000	1,566,000
Other LT Liabilities	7,306,000	8,261,000
LT Liabilities	79,873,000	71,364,000
Total Liabilities	114,077,000	108,660,000
Net Assets	63,533,000	58,384,000
Common Share Capital	10,555,000	10,555,000
Share Premium	3,256,000	3,167,000
Retained Earnings	32,173,000	28,141,000
Treasury Stock	3,019,000	536,000
Other Equity	20,568,000	17,057,000
Shareholders' Equity	63,533,000	58,384,000
Total Liabilities & Stockholders' Equity	177,610,000	167,044,000
Net Current Assets	(1,807,000)	(12,417,000)
Total Assets Less Current Liabilities	143,406,000	129,749,000
Shares Outstanding	21,126	11,067

Recent Dividends:
1. Yamatane Corp common.
No dividends paid.
Annual Dividends:
1. Yamatane Corp common.
No dividends paid.

YAMATO KOGYO CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	163,479,000
Other Revenue	…	…	0
Revenue	160,389,000	168,268,000	163,479,000
Direct Expenses	138,074,000	138,740,000	131,678,000
Gross Profit	22,315,000	29,528,000	31,801,000
SG&A	17,819,000	18,033,000	14,517,000
Other OpEx	0	0	0
Indirect Expenses	17,819,000	18,033,000	14,517,000
Total Operating Expenses	155,893,000	156,773,000	146,195,000
Operating Income	4,496,000	11,495,000	17,284,000
Non-Op Net Interest Income	8,576,000	11,954,000	11,723,000
Non-Op For Curr Gains	2,991,000	1,756,000	3,736,000
Other Non-Op	64,428,000	28,680,000	63,788,000
Non-Op Income	75,995,000	42,390,000	79,247,000
EBT Continuing	80,491,000	53,885,000	96,531,000
Taxation (current)	14,848,000	20,470,000	23,825,000
Taxation (deferred)	1,711,000	(578,000)	580,000
Taxation	16,559,000	19,892,000	24,405,000
EAT Continuing	63,932,000	33,993,000	72,126,000
Min Ints	(1,539,000)	(2,157,000)	(2,105,000)
Net Income	62,389,000	31,833,000	70,018,000
Dividends Per Share	400	400	400
EPS - Basic - Cont	1,024.60	502.51	1,099.15
EPS - Primary	1,024.60	502.51	1,099.15
EPS -Diluted - Cont	1,024.60	502.51	1,099.15
EPS - Diluted	1,024.60	502.51	1,099.15
Shares (primary)	60,892	63,349	63,703
Shares (diluted)	60,892	63,349	63,703

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	219,383,000	224,968,000
Cash, Equivs & STI	219,383,000	224,968,000
Receivables	23,152,000	24,033,000
Raw Materials	28,275,000	29,797,000
WIP	1,060,000	891,000
Inventories - Other	24,189,000	24,530,000
Inventories	53,524,000	55,218,000
Other Current Assets	14,086,000	5,896,000
Current Assets	310,145,000	310,115,000
Net PPE	115,942,000	115,119,000
Intangibles Excl Goodwill	15,862,000	17,746,000
Intangibles	15,862,000	17,746,000
Other LT Assets	191,591,000	214,500,000
LT Assets	323,395,000	347,365,000
Total Assets	633,540,000	657,481,000
Accounts Payable	9,099,000	10,197,000
Accrued Exps	3,522,000	3,394,000
Accounts Payable & Accrued Expenses	12,621,000	13,591,000
Current Debt	744,000	1,174,000
Current Debt and Capital Leases	744,000	1,174,000
Other Current Liabilities	9,061,000	10,500,000
Current Liabilities	22,426,000	25,265,000
Long-Term Obligations	0	782,000
Deferred LT Liability Charges	20,919,000	20,057,000
Pensions & OPEB	3,173,000	3,145,000
Other LT Liabilities	5,604,000	5,291,000
Minorities (BS)	39,672,000	45,367,000
LT Liabilities	29,696,000	29,275,000
Total Liabilities	91,794,000	99,907,000
Net Assets	541,746,000	557,574,000
Common Share Capital	7,996,000	7,996,000
Share Premium	101,000	228,000
Retained Earnings	438,530,000	424,470,000
Treasury Stock	14,074,000	12,326,000
Other Equity	109,192,000	137,205,000
Shareholders' Equity	541,745,000	557,573,000
Total Liabilities & Stockholders' Equity	633,540,000	657,481,000
Net Current Assets	287,719,000	284,850,000
Total Assets Less Current Liabilities	611,114,000	632,216,000
Shares Outstanding	59,752	62,326

Recent Dividends:
1. Yamato Kogyo Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Yamato Kogyo Co., Ltd. common.
No dividends paid.

YAMAU HOLDINGS CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	21,243,859	22,837,611	19,745,234
Direct Expenses	12,595,222	13,820,657	12,071,289
Gross Profit	8,648,637	9,016,954	7,673,945
SG&A	5,104,597	5,451,146	5,091,514
Other OpEx	0	0	0
Indirect Expenses	5,104,597	5,451,146	5,091,514
Total Operating Expenses	17,699,819	19,271,803	17,162,803
Operating Income	3,544,040	3,565,808	2,582,431
Non-Op Net Interest Income	(40,798)	(36,468)	(42,875)
Other Non-Op	11,895	149,585	112,024
Non-Op Income	(28,903)	113,117	69,149
EBT Continuing	3,515,137	3,678,925	2,651,580
Taxation (current)	1,304,954	1,303,156	876,600
Taxation (deferred)	(8,943)	(65,568)	8,143
Taxation	1,296,011	1,237,588	884,743
EAT Continuing	2,219,126	2,441,337	1,766,837
Min Ints	(6,542)	(32,916)	(29,771)
Net Income	2,212,587	2,408,421	1,737,064
Dividends Per Share	110	119	86
EPS - Basic - Cont	363.60	393.61	283.89
EPS - Primary	363.60	393.61	283.89
EPS -Diluted - Cont	363.60	393.61	283.89
EPS - Diluted	363.60	393.61	283.89
Shares (primary)	6,085	6,119	6,119
Shares (diluted)	6,085	6,119	6,119

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,140,770	5,484,345
Short Term Investments	…	30,000
Cash, Equivs & STI	5,140,770	5,514,345
Receivables	7,822,633	8,701,057
Raw Materials	475,938	545,532
WIP	284,594	268,131
Inventories - Other	1,636,109	1,680,345
Inventories	2,396,641	2,494,008
Other Current Assets	189,870	113,704
Current Assets	15,549,914	16,823,114
Net PPE	5,018,090	5,028,240
Intangibles Excl Goodwill	756,774	903,271
Intangibles	756,774	903,271
Other LT Assets	1,181,894	1,103,385
LT Assets	6,956,758	7,034,896
Total Assets	22,506,672	23,858,011

Accounts Payable	2,330,289	3,872,722
Accounts Payable & Accrued Expenses	2,330,289	3,872,722
Current Debt	3,103,600	3,104,400
Current Capital Lease Obligations	47,128	45,540
Current Debt and Capital Leases	3,150,728	3,149,940
Other Current Liabilities	2,605,215	3,450,957
Current Liabilities	8,086,232	10,473,619
Long-Term Obligations	0	313,600
Deferred LT Liability Charges	30,766	54,345
Pensions & OPEB	159,860	170,079
Other LT Liabilities	438,087	473,701
Minorities (BS)	15,727	14,184
LT Liabilities	628,713	1,011,725
Total Liabilities	8,730,672	11,499,529
Net Assets	13,776,000	12,358,482
Common Share Capital	800,000	800,000
Share Premium	802,614	802,614
Retained Earnings	12,053,163	10,568,720
Treasury Stock	155,635	2,659
Other Equity	275,857	189,807
Shareholders' Equity	13,775,999	12,358,482
Total Liabilities & Stockholders' Equity	22,506,672	23,858,011
Net Current Assets	7,463,682	6,349,495
Total Assets Less Current Liabilities	14,420,440	13,384,392
Shares Outstanding	6,059	6,119

Recent Dividends:

1. Yamau Holdings Co Ltd common.

No dividends paid.

2. Yamau Holdings Co Ltd preferred series 1.

No dividends paid.

Annual Dividends:

1. Yamau Holdings Co Ltd common.

No dividends paid.

2. Yamau Holdings Co Ltd preferred series 1.

No dividends paid.

YAMAURA CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	40,526,520	35,613,772	37,546,595
Direct Expenses	33,030,342	28,535,095	29,972,817
Gross Profit	7,496,178	7,078,677	7,573,778
SG&A	3,237,128	3,187,126	3,245,804
Other OpEx	0	0	0
Indirect Expenses	3,237,128	3,187,126	3,245,804
Total Operating Expenses	36,267,470	31,722,221	33,218,621
Operating Income	4,259,050	3,891,551	4,327,974
Non-Op Net Interest Income	19,328	344	(5,716)
Other Non-Op	287,645	76,157	(144,740)
Non-Op Income	306,973	76,501	(150,456)
EBT Continuing	4,566,023	3,968,052	4,177,518
Taxation (current)	1,421,512	1,020,726	1,251,897
Taxation (deferred)	(20,497)	(55,030)	(50,545)
Taxation	1,401,015	965,696	1,201,352
EAT Continuing	3,165,008	3,002,356	2,976,166
Net Income	3,165,009	3,002,358	2,976,167
Dividends Per Share	30	24	10
EPS - Basic - Cont	167.22	158.63	157.24
EPS - Primary	167.22	158.63	157.24
EPS -Diluted - Cont	167.22	158.63	157.24
EPS - Diluted	167.22	158.63	157.24
Shares (primary)	18,927	18,927	18,927
Shares (diluted)	18,927	18,927	18,927

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	8,839,964	12,240,900
Short Term Investments	2,755	...
Cash, Equivs & STI	8,842,719	12,240,900
Receivables	14,840,581	7,840,124
Raw Materials	48,714	40,979
WIP	997,979	1,555,465
Inventories - Other	3,075,861	2,108,746
Inventories	4,122,554	3,705,190
Other Current Assets	403,327	695,563
Current Assets	28,209,181	24,481,777
Net PPE	4,176,723	3,604,009
Intangibles Excl Goodwill	64,977	70,366
Intangibles	64,977	70,366
Other LT Assets	3,556,620	2,679,393
LT Assets	7,798,320	6,353,768
Total Assets	36,007,501	30,835,545
Accounts Payable	2,944,561	2,431,106
Accrued Exps	680,231	631,000
Accounts Payable & Accrued Expenses	3,624,792	3,062,106
Other Current Liabilities	6,115,010	4,403,647
Current Liabilities	9,739,802	7,465,753
Long-Term Obligations	0	0
Other LT Liabilities	86,778	100,885
LT Liabilities	86,778	100,885
Total Liabilities	9,826,580	7,566,639
Net Assets	26,180,921	23,268,906
Common Share Capital	2,888,492	2,888,492
Share Premium	2,344,439	1,995,602
Retained Earnings	20,795,829	18,189,807
Treasury Stock	1,179,997	831,160
Other Equity	1,332,157	1,026,165
Shareholders' Equity	26,180,920	23,268,906
Total Liabilities & Stockholders' Equity	36,007,501	30,835,545
Net Current Assets	18,469,379	17,016,024
Total Assets Less Current Liabilities	26,267,699	23,369,792
Shares Outstanding	18,927	18,927

Recent Dividends:

1. Yamaura Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Yamaura Corp. (Japan) common.

No dividends paid.

YAMAX CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	26,148,673	23,469,480	20,807,045
Direct Expenses	19,297,306	16,900,837	15,555,356
Gross Profit	6,851,367	6,568,643	5,251,689
SG&A	3,933,154	3,830,336	3,427,460
Other OpEx	0	0	0
Indirect Expenses	3,933,154	3,830,336	3,427,460
Total Operating Expenses	23,230,460	20,731,173	18,982,816
Operating Income	2,918,213	2,738,307	1,824,229
Non-Op Net Interest Income	(19,639)	(17,545)	(15,853)
Other Non-Op	46,522	12,470	26,348
Non-Op Income	26,883	(5,075)	10,495
EBT Continuing	2,945,096	2,733,232	1,834,724
Taxation (current)	830,951	834,549	599,794
Taxation (deferred)	42,336	(69,696)	(61,006)
Taxation	873,287	764,853	538,788
EAT Continuing	2,071,809	1,968,379	1,295,936
Min Ints	(835)	1,170	1,188
Net Income	2,070,972	1,969,549	1,297,125
Dividends Per Share	66	58	40
EPS - Basic - Cont	213.65	203.58	134.65
EPS - Primary	213.65	203.58	134.65
EPS -Diluted - Cont	213.65	203.58	134.65
EPS - Diluted	213.65	203.58	134.65
Shares (primary)	9,693	9,674	9,633
Shares (diluted)	9,693	9,674	9,633

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,842,790	2,265,036
Cash, Equivs & STI	1,842,790	2,265,036
Receivables	5,115,785	5,957,946
Raw Materials	399,433	644,736
WIP	49,754	23,105
Finished Goods	2,253,988	2,125,405
Inventories - Other	0	0
Inventories	2,703,175	2,793,246
Other Current Assets	89,894	100,766
Current Assets	9,751,644	11,116,994
Net PPE	5,917,383	5,714,064
Intangibles Excl Goodwill	146,458	120,314
Intangibles	146,458	120,314
Other LT Assets	998,983	988,457
LT Assets	7,062,824	6,822,835
Total Assets	16,814,469	17,939,829
Accounts Payable	2,288,782	4,427,145
Accrued Exps	469,608	466,850
Accounts Payable & Accrued Expenses	2,758,390	4,893,995
Current Debt	1,339,862	1,280,056
Current Debt and Capital Leases	1,339,862	1,280,056
Other Current Liabilities	1,365,481	1,849,433
Current Liabilities	5,463,733	8,023,484
Long-Term Obligations	429,812	629,654
Deferred LT Liability Charges	30,333	30,001
Pensions & OPEB	320,518	316,897
Other LT Liabilities	412,519	317,195
Minorities (BS)	(5,214)	(6,050)
LT Liabilities	1,193,182	1,293,747
Total Liabilities	6,651,701	9,311,182
Net Assets	10,162,768	8,628,647
Common Share Capital	1,752,040	1,752,040
Share Premium	903,308	750,178
Retained Earnings	7,798,709	6,310,481
Treasury Stock	489,986	336,856
Other Equity	198,696	152,803
Shareholders' Equity	10,162,767	8,628,646
Total Liabilities & Stockholders' Equity	16,814,469	17,939,829
Net Current Assets	4,287,911	3,093,510
Total Assets Less Current Liabilities	11,350,736	9,916,345
Shares Outstanding	9,693	9,693

Recent Dividends:

1. Yamax Corp common.

No dividends paid.

Annual Dividends:

1. Yamax Corp common.

No dividends paid.

YASHIMA AND CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	33,864,554	29,046,781	27,729,860
Direct Expenses	29,208,201	25,414,451	23,759,002
Gross Profit	4,656,353	3,632,330	3,970,858
SG&A	3,928,708	3,676,342	3,605,998
Other OpEx	0	0	0
Indirect Expenses	3,928,708	3,676,342	3,605,998
Total Operating Expenses	33,136,909	29,090,793	27,365,000
Operating Income	727,645	(44,012)	364,860
Non-Op Net Interest Income	14,118	9,025	5,226
Non-Op For Curr Gains	(28,482)	(14,832)	(16,315)
Other Non-Op	109,823	(438,250)	251,338
Non-Op Income	95,459	(444,057)	240,249
EBT Continuing	823,104	(488,069)	605,109
Taxation (current)	419,635	143,771	244,732
Taxation (deferred)	(98,917)	(122,204)	(32,109)
Taxation	320,718	21,567	212,623
EAT Continuing	502,386	(509,636)	392,486
Net Income	502,385	(509,636)	392,485
Dividends Per Share	25	25	25
EPS - Basic - Cont	174.94	(177.73)	137.16
EPS - Primary	174.94	(177.73)	137.16
EPS -Diluted - Cont	174.94	(177.73)	137.16
EPS - Diluted	174.94	(177.73)	137.16

Shares (primary)	2,872	2,868	2,862
Shares (diluted)	2,872	2,868	2,862

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,692,051	9,571,185
Short Term Investments	1,000,000	2,000,000
Cash, Equivs & STI	10,692,051	11,571,185
Receivables	8,983,546	7,789,415
Inventories	1,828,407	1,702,136
Other Current Assets	656,816	734,087
Current Assets	22,160,820	21,796,823
Net PPE	64,364	33,250
Intangibles Excl Goodwill	35,070	53,932
Intangibles	35,070	53,932
Other LT Assets	5,523,360	3,510,362
LT Assets	5,622,794	3,597,544
Total Assets	27,783,614	25,394,367
Accounts Payable	14,339,449	13,101,629
Accrued Exps	264,758	246,051
Accounts Payable & Accrued Expenses	14,604,207	13,347,680
Current Debt	0	0
Current Capital Lease Obligations	6,800	8,126
Current Debt and Capital Leases	6,800	8,126
Other Current Liabilities	1,273,682	1,083,268
Current Liabilities	15,884,689	14,439,074
Long-Term Obligations	8,666	8,921
Deferred LT Liability Charges	114,994	171,390
Pensions & OPEB	1,038,205	964,924
Other LT Liabilities	441,020	445,992
LT Liabilities	1,602,885	1,591,227
Total Liabilities	17,487,575	16,030,301
Net Assets	10,296,039	9,364,066
Common Share Capital	99,900	99,900
Share Premium	763,988	755,479
Retained Earnings	7,871,729	7,441,080
Treasury Stock	1,444	2,228
Other Equity	1,561,865	1,069,834
Shareholders' Equity	10,296,038	9,364,065
Total Liabilities & Stockholders' Equity	27,783,614	25,394,367
Net Current Assets	6,276,131	7,357,749
Total Assets Less Current Liabilities	11,898,925	10,955,293
Shares Outstanding	2,873	2,869

Recent Dividends:
1. Yashima and Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yashima and Co Ltd common.
No dividends paid.

YASUDA LOGISTICS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	60,674,000
Other Revenue	...	...	6,710,000
Revenue	80,028,000	75,113,000	67,384,000
Direct Expenses	69,514,000	65,552,000	59,381,000
Gross Profit	10,514,000	9,561,000	8,003,000
SG&A	6,223,000	6,047,000	5,360,000
Other OpEx	0	0	0
Indirect Expenses	6,223,000	6,047,000	5,360,000
Total Operating Expenses	75,737,000	71,599,000	64,741,000
Operating Income	4,291,000	3,514,000	2,643,000
Non-Op Net Interest Income	(1,029,000)	(824,000)	(728,000)
Other Non-Op	6,561,000	1,595,000	1,581,000
Non-Op Income	5,532,000	771,000	853,000
EBT Continuing	9,823,000	4,285,000	3,496,000
Taxation (current)	2,771,000	1,407,000	1,192,000
Taxation (deferred)	285,000	29,000	(18,000)
Taxation	3,056,000	1,436,000	1,174,000
EAT Continuing	6,767,000	2,849,000	2,322,000
Min Ints	(34,000)	(44,000)	(17,000)
Net Income	6,728,000	2,802,000	2,302,000
Dividends Per Share	70	35	28
EPS - Basic - Cont	232.33	96.76	79.51
EPS - Primary	232.33	96.76	79.51
EPS -Diluted - Cont	232.33	96.76	79.51
EPS - Diluted	232.33	96.76	79.51
Shares (primary)	28,960	28,964	28,964
Shares (diluted)	28,960	28,964	28,964

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,753,000	20,502,000
Cash, Equivs & STI	27,753,000	20,502,000
Receivables	12,841,000	11,622,000
Inventories	...	1,235,000
Other Current Assets	1,381,000	1,200,000
Current Assets	41,975,000	34,559,000
Net PPE	101,498,000	98,298,000
Intangibles Excl Goodwill	8,426,000	9,139,000
Intangibles	8,426,000	9,139,000
Other LT Assets	82,146,000	68,324,000
LT Assets	192,070,000	175,761,000
Total Assets	234,046,000	210,320,000
Accounts Payable	6,813,000	5,390,000
Accrued Exps	2,064,000	1,907,000
Accounts Payable & Accrued Expenses	8,877,000	7,297,000
Current Debt	8,566,000	7,921,000
Current Debt and Capital Leases	8,566,000	7,921,000
Other Current Liabilities	4,712,000	5,275,000
Current Liabilities	22,155,000	20,493,000
Long-Term Obligations	70,068,000	67,039,000
Deferred LT Liability Charges	25,240,000	20,711,000
Pensions & OPEB	2,231,000	2,168,000
Other LT Liabilities	5,943,000	5,723,000
Minorities (BS)	441,000	432,000
LT Liabilities	103,482,000	95,641,000
Total Liabilities	126,079,000	116,567,000
Net Assets	107,967,000	93,753,000
Common Share Capital	3,602,000	3,602,000
Share Premium	2,814,000	2,814,000
Retained Earnings	50,361,000	45,059,000
Treasury Stock	1,393,000	1,175,000
Other Equity	52,583,000	43,453,000
Shareholders' Equity	107,967,000	93,753,000
Total Liabilities & Stockholders' Equity	234,046,000	210,320,000
Net Current Assets	19,820,000	14,066,000
Total Assets Less Current Liabilities	211,891,000	189,827,000
Shares Outstanding	28,877	28,964

Recent Dividends:
1. Yasuda Logistics Corp common.
No dividends paid.
Annual Dividends:
1. Yasuda Logistics Corp common.
No dividends paid.

YELLOW HAT LTD (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	146,641,000
Other Revenue	...	...	0
Revenue	171,280,000	154,066,000	146,641,000
Direct Expenses	96,803,000	86,675,000	83,814,000
Gross Profit	74,477,000	67,391,000	62,827,000
SG&A	59,389,000	51,940,000	48,351,000
Other OpEx	0	0	0
Indirect Expenses	59,389,000	51,940,000	48,351,000
Total Operating Expenses	156,192,000	138,615,000	132,165,000
Operating Income	15,088,000	15,451,000	14,476,000
Non-Op Net Interest Income	(170,000)	12,000	30,000
Other Non-Op	2,148,000	982,000	509,000
Non-Op Income	1,978,000	994,000	539,000
EBT Continuing	17,066,000	16,445,000	15,015,000
Taxation (current)	5,322,000	5,265,000	4,949,000
Taxation (deferred)	(221,000)	(83,000)	(197,000)
Taxation	5,101,000	5,182,000	4,752,000
EAT Continuing	11,965,000	11,263,000	10,263,000
Min Ints	...	...	(7,000)
Net Income	11,968,000	11,260,000	10,259,000
Dividends Per Share	62	50	33
EPS - Basic - Cont	137.86	123.55	111.02
EPS - Primary	137.86	123.55	111.02
EPS -Diluted - Cont	137.36	123.11	110.59
EPS - Diluted	137.36	123.11	110.59
Shares (primary)	86,818	91,141	92,412
Shares (diluted)	87,129	91,463	92,766

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	39,729,000	31,251,000
Cash, Equivs & STI	39,729,000	31,251,000
Receivables	13,990,000	12,735,000
Inventories	34,137,000	29,303,000
Other Current Assets	3,700,000	3,500,000
Current Assets	91,556,000	76,789,000
Net PPE	84,914,000	81,545,000
Intangibles Excl Goodwill	4,311,000	3,963,000
Intangibles	4,311,000	3,963,000
Other LT Assets	26,037,000	23,238,000
LT Assets	115,262,000	108,746,000
Total Assets	206,818,000	185,535,000
Accounts Payable	9,772,000	9,199,000
Accounts Payable & Accrued Expenses	9,772,000	9,199,000
Current Debt	35,000,000	35,000,000
Current Capital Lease Obligations	12,000	18,000
Current Debt and Capital Leases	35,012,000	35,018,000
Other Current Liabilities	13,271,000	14,610,000
Current Liabilities	58,055,000	58,827,000
Long-Term Obligations	18,000,000	0
Pensions & OPEB	113,000	115,000
Other LT Liabilities	6,752,000	5,997,000
Minorities (BS)	1,000	1,000
LT Liabilities	24,865,000	6,112,000
Total Liabilities	82,921,000	64,941,000
Net Assets	123,897,000	120,594,000
Common Share Capital	15,072,000	15,072,000
Share Premium	9,085,000	9,085,000
Retained Earnings	95,392,000	97,870,000
Treasury Stock	655,000	4,697,000
Other Equity	5,002,000	3,263,000
Shareholders' Equity	123,896,000	120,593,000
Total Liabilities & Stockholders' Equity	206,818,000	185,535,000
Net Current Assets	33,501,000	17,962,000
Total Assets Less Current Liabilities	148,763,000	126,708,000
Shares Outstanding	85,548	88,656

Recent Dividends:
1. Yellow Hat Ltd (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.
Annual Dividends:
1. Yellow Hat Ltd (Japan) common.
No dividends paid.
After 2-for-1 split: No dividends paid.

YODOKO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	203,957,000
Other Revenue	...	...	0
Revenue	195,373,000	208,460,000	203,957,000
Direct Expenses	160,842,000	174,311,000	172,188,000
Gross Profit	34,531,000	34,149,000	31,769,000
SG&A	22,663,000	20,260,000	19,751,000
Other OpEx	0	0	0

Indirect Expenses	22,663,000	20,260,000	19,751,000
Total Operating Expenses	183,505,000	194,571,000	191,939,000
Operating Income	11,868,000	13,889,000	12,018,000
Non-Op Net Interest Income	654,000	579,000	455,000
Non-Op For Curr Gains	(148,000)	138,000	54,000
Other Non-Op	6,777,000	6,090,000	(4,446,000)
Non-Op Income	7,283,000	6,807,000	(3,937,000)
EBT Continuing	19,151,000	20,696,000	8,081,000
Taxation (current)	4,670,000	5,487,000	4,573,000
Taxation (deferred)	(3,616,000)	179,000	(2,363,000)
Taxation	1,054,000	5,666,000	2,210,000
EAT Continuing	18,097,000	15,030,000	5,871,000
Min Ints	(694,000)	(1,529,000)	(1,415,000)
Net Income	17,404,000	13,499,000	4,456,000
Dividends Per Share	91	70.20	40
EPS - Basic - Cont	120.49	93.41	30.86
EPS - Primary	120.49	93.41	30.86
EPS -Diluted - Cont	120.30	93.19	30.77
EPS - Diluted	120.30	93.19	30.77
Shares (primary)	144,445	144,526	144,415
Shares (diluted)	144,672	144,851	144,795

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	62,059,000	58,090,000
Short Term Investments	11,108,000	2,995,000
Cash, Equivs & STI	73,167,000	61,085,000
Receivables	44,922,000	48,964,000
Raw Materials	16,767,000	16,294,000
WIP	6,075,000	6,311,000
Inventories - Other	21,825,000	24,440,000
Inventories	44,667,000	47,045,000
Other Current Assets	2,830,000	2,763,000
Current Assets	165,586,000	159,857,000
Net PPE	55,781,000	57,808,000
Intangibles Excl Goodwill	2,425,000	2,278,000
Intangibles	2,425,000	2,278,000
Other LT Assets	42,666,000	44,313,000
LT Assets	100,872,000	104,399,000
Total Assets	266,458,000	264,256,000
Accounts Payable	14,815,000	14,453,000
Accounts Payable & Accrued Expenses	14,815,000	14,453,000
Current Debt	0	840,000
Current Capital Lease Obligations	93,000	72,000
Current Debt and Capital Leases	93,000	912,000
Other Current Liabilities	13,023,000	14,394,000
Current Liabilities	27,931,000	29,759,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	2,076,000	3,986,000
Pensions & OPEB	3,697,000	4,147,000
Other LT Liabilities	9,078,000	11,243,000
Minorities (BS)	21,026,000	20,301,000
LT Liabilities	14,851,000	19,376,000
Total Liabilities	63,809,000	69,437,000
Net Assets	202,649,000	194,819,000
Common Share Capital	23,220,000	23,220,000
Share Premium	10,589,000	12,481,000
Retained Earnings	141,395,000	133,392,000
Treasury Stock	6,878,000	4,898,000
Other Equity	34,323,000	30,624,000
Shareholders' Equity	202,649,000	194,819,000
Total Liabilities & Stockholders' Equity	266,458,000	264,256,000
Net Current Assets	137,655,000	130,098,000
Total Assets Less Current Liabilities	238,527,000	234,497,000
Shares Outstanding	143,245	144,586

Recent Dividends:

1. Yodoko Ltd common.

No dividends paid.

Annual Dividends:

1. Yodoko Ltd common.

No dividends paid.

YOKOGAWA BRIDGE HOLDINGS CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	164,076,000
Other Revenue	...	...	0
Revenue	143,877,000	159,368,000	164,076,000
Direct Expenses	117,770,000	131,019,000	137,248,000
Gross Profit	26,107,000	28,349,000	26,828,000
SG&A	12,606,000	11,672,000	10,881,000
Other OpEx	0	0	0
Indirect Expenses	12,606,000	11,672,000	10,881,000
Total Operating Expenses	130,376,000	142,691,000	148,129,000
Operating Income	13,501,000	16,677,000	15,947,000
Non-Op Net Interest Income	(358,000)	(255,000)	(167,000)
Non-Op For Curr Gains	94,000	(296,000)	...
Other Non-Op	(297,000)	1,862,000	1,751,000
Non-Op Income	(561,000)	1,311,000	1,584,000
EBT Continuing	12,940,000	17,988,000	17,531,000
Taxation (current)	4,575,000	5,114,000	5,518,000
Taxation (deferred)	(316,000)	(13,000)	(229,000)
Taxation	4,259,000	5,101,000	5,289,000
EAT Continuing	8,681,000	12,887,000	12,242,000
Min Ints	...	(28,000)	(388,000)
Net Income	8,682,000	12,859,000	11,854,000
Dividends Per Share	120	110	95
EPS - Basic - Cont	218.34	317.02	291.16
EPS - Primary	218.34	317.02	291.16
EPS -Diluted - Cont	218.34	317.02	291.16
EPS - Diluted	218.34	317.02	291.16
Shares (primary)	39,765	40,562	40,715
Shares (diluted)	39,765	40,562	40,715

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	44,492,000	16,832,000
Cash, Equivs & STI	44,492,000	16,832,000
Receivables	119,885,000	127,137,000
Inventories	5,209,000	3,445,000
Other Current Assets	6,038,000	7,080,000
Current Assets	175,624,000	154,494,000
Net PPE	44,635,000	39,205,000
Intangibles Excl Goodwill	10,582,000	4,405,000
Intangibles	10,582,000	4,405,000
Other LT Assets	23,730,000	18,074,000
LT Assets	78,947,000	61,684,000
Total Assets	254,572,000	216,179,000
Accounts Payable	18,264,000	19,130,000
Accounts Payable & Accrued Expenses	18,264,000	19,130,000
Current Debt	46,160,000	17,500,000
Current Debt and Capital Leases	46,160,000	17,500,000
Other Current Liabilities	23,628,000	18,867,000
Current Liabilities	88,052,000	55,497,000
Long-Term Obligations	12,915,000	17,000,000
Deferred LT Liability Charges	2,982,000	1,694,000
Pensions & OPEB	11,336,000	11,863,000
Other LT Liabilities	1,217,000	1,033,000
Minorities (BS)	3,481,000	...
LT Liabilities	28,450,000	31,590,000
Total Liabilities	119,984,000	87,088,000
Net Assets	134,588,000	129,091,000
Common Share Capital	9,435,000	9,435,000
Share Premium	9,910,000	9,910,000
Retained Earnings	115,139,000	111,095,000
Treasury Stock	7,403,000	5,583,000
Other Equity	7,506,000	4,234,000
Shareholders' Equity	134,587,000	129,091,000
Total Liabilities & Stockholders' Equity	254,572,000	216,179,000
Net Current Assets	87,572,000	98,997,000
Total Assets Less Current Liabilities	166,520,000	160,682,000
Shares Outstanding	39,356	39,978

Recent Dividends:

1. Yokogawa Bridge Holdings Corp. common.

No dividends paid.

Annual Dividends:

1. Yokogawa Bridge Holdings Corp. common.

No dividends paid.

YOKOHAMA GYORUI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	19,925,787
Other Revenue	...	...	0
Revenue	20,978,848	20,204,963	19,925,787
Direct Expenses	19,140,218	18,384,919	18,203,231
Gross Profit	1,838,630	1,820,044	1,722,556
SG&A	1,627,058	1,662,988	1,600,413
Other OpEx	0	0	0
Indirect Expenses	1,627,058	1,662,988	1,600,413
Total Operating Expenses	20,767,276	20,047,907	19,803,644
Operating Income	211,572	157,056	122,143
Non-Op Net Interest Income	538	(2,725)	(3,599)
Other Non-Op	31,141	(19,867)	58,927
Non-Op Income	31,679	(22,592)	55,328
EBT Continuing	243,251	134,464	177,471
Taxation (current)	76,073	50,176	38,502
Taxation (deferred)	(18,476)	(96,831)	(23,693)
Taxation	57,597	(46,655)	14,809
EAT Continuing	185,654	181,119	162,662
Net Income	185,657	181,119	162,662
Dividends Per Share	8	6	3
EPS - Basic - Cont	29.67	28.95	26
EPS - Primary	29.67	28.95	26
EPS -Diluted - Cont	29.67	28.95	26
EPS - Diluted	29.67	28.95	26
Shares (primary)	6,257	6,257	6,257
Shares (diluted)	6,257	6,257	6,257

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	462,978	593,894
Short Term Investments	100,000	...
Cash, Equivs & STI	562,978	593,894
Receivables	1,816,850	1,766,819
Finished Goods	1,002,321	734,032
Inventories - Other	0	0
Inventories	1,002,321	734,032
Prepayments (ST)	7,107	6,090
Other Current Assets	10,424	14,753
Current Assets	3,399,680	3,115,588
Net PPE	1,300,080	1,388,958
Intangibles Excl Goodwill	1,640	3,406
Intangibles	1,640	3,406
Other LT Assets	945,688	900,458
LT Assets	2,247,408	2,292,822
Total Assets	5,647,089	5,408,410
Accounts Payable	1,678,210	1,566,991
Accrued Exps	93,134	59,683
Accounts Payable & Accrued Expenses	1,771,344	1,626,674
Current Debt	259,600	259,600
Current Debt and Capital Leases	259,600	259,600
Other Current Liabilities	220,437	213,619
Current Liabilities	2,251,381	2,099,893
Long-Term Obligations	81,800	241,400
Pensions & OPEB	354,482	326,529
Other LT Liabilities	264,833	224,949
LT Liabilities	701,115	792,878
Total Liabilities	2,952,496	2,892,772
Net Assets	2,694,593	2,515,638
Common Share Capital	829,100	829,100
Share Premium	648,925	648,925
Retained Earnings	969,698	821,585
Treasury Stock	12,653	12,653
Other Equity	259,522	228,681
Shareholders' Equity	2,694,592	2,515,638
Total Liabilities & Stockholders' Equity	5,647,089	5,408,410

Net Current Assets	1,148,299	1,015,695
Total Assets Less Current Liabilities	3,395,708	3,308,517
Shares Outstanding	6,257	6,257

Recent Dividends:
1. Yokohama Gyorui Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yokohama Gyorui Co Ltd common.
No dividends paid.

YOKOHAMA MARUUO CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	38,614,168
Other Revenue	...	...	0
Revenue	40,643,629	39,841,896	38,614,168
Direct Expenses	37,107,095	36,476,398	35,357,405
Gross Profit	3,536,534	3,365,498	3,256,763
SG&A	3,074,133	3,010,771	2,979,680
Other OpEx	0	0	0
Indirect Expenses	3,074,133	3,010,771	2,979,680
Total Operating Expenses	40,181,228	39,487,169	38,337,085
Operating Income	462,401	354,727	277,083
Non-Op Net Interest Income	(8,617)	(6,628)	(5,077)
Other Non-Op	443,677	358,937	247,982
Non-Op Income	435,060	352,309	242,905
EBT Continuing	897,461	707,036	519,988
Taxation (current)	242,300	179,017	86,090
Taxation (deferred)	(95)	(2,265)	(525)
Taxation	242,205	176,752	85,565
EAT Continuing	655,256	530,284	434,423
Min Ints	(42,943)	(22,061)	(24,958)
Net Income	612,312	508,223	409,464
Dividends Per Share	34	30	26
EPS - Basic - Cont	98.26	79.82	64.31
EPS - Primary	98.26	79.82	64.31
EPS -Diluted - Cont	98.26	79.82	64.31
EPS - Diluted	98.26	79.82	64.31
Shares (primary)	6,232	6,367	6,367
Shares (diluted)	6,232	6,367	6,367

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,804,694	2,917,894
Cash, Equivs & STI	2,804,694	2,917,894
Receivables	3,317,327	3,008,296
Inventories	1,566,270	1,338,506
Other Current Assets	36,345	61,570
Current Assets	7,724,636	7,326,266
Net PPE	3,967,865	4,080,325
Intangibles Excl Goodwill	58,000	73,955
Intangibles	58,000	73,955
Other LT Assets	19,121,166	13,799,182
LT Assets	23,147,031	17,953,462
Total Assets	30,871,668	25,279,728
Accounts Payable	2,915,513	2,537,008
Accounts Payable & Accrued Expenses	2,915,513	2,537,008
Current Debt	550,000	601,998
Current Capital Lease Obligations	58,806	65,039
Current Debt and Capital Leases	608,806	667,037
Other Current Liabilities	483,202	437,025
Current Liabilities	4,007,521	3,641,070
Long-Term Obligations	85,771	130,340
Deferred LT Liability Charges	5,104,952	3,430,265
Pensions & OPEB	353,415	363,856
Other LT Liabilities	268,066	284,897
Minorities (BS)	74,719	53,825
LT Liabilities	5,812,204	4,209,358
Total Liabilities	9,894,445	7,904,254
Net Assets	20,977,223	17,375,474
Common Share Capital	1,541,860	1,541,860
Share Premium	402,835	402,835
Retained Earnings	9,070,908	8,745,102
Treasury Stock	1,175,600	800,240
Other Equity	11,137,219	7,485,916
Shareholders' Equity	20,977,222	17,375,473
Total Liabilities & Stockholders' Equity	30,871,668	25,279,728
Net Current Assets	3,717,115	3,685,196
Total Assets Less Current Liabilities	26,864,147	21,638,658
Shares Outstanding	6,027	6,367

Recent Dividends:
1. Yokohama Maruuo Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yokohama Maruuo Co Ltd common.
No dividends paid.

YOKOWO CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	90,090,000	82,884,000	76,895,000
Direct Expenses	72,271,000	67,178,000	64,918,000
Gross Profit	17,819,000	15,706,000	11,977,000
SG&A	12,802,000	11,478,000	10,359,000
Other OpEx	0	0	0
Indirect Expenses	12,802,000	11,478,000	10,359,000
Total Operating Expenses	85,073,000	78,656,000	75,277,000
Operating Income	5,017,000	4,228,000	1,618,000
Non-Op Net Interest Income	(105,000)	(97,000)	(110,000)
Non-Op For Curr Gains	369,000	(352,000)	2,099,000
Other Non-Op	(340,000)	(421,000)	(294,000)
Non-Op Income	(76,000)	(870,000)	1,695,000
EBT Continuing	4,941,000	3,358,000	3,313,000
Taxation (current)	1,213,000	1,125,000	1,028,000
Taxation (deferred)	(294,000)	(165,000)	493,000
Taxation	1,037,000	1,112,000	1,796,000
EAT Continuing	3,904,000	2,246,000	1,517,000
Min Ints	(15,000)	(12,000)	(1,000)
Net Income	3,886,000	2,227,000	1,511,000
Dividends Per Share	56	48	44
EPS - Basic - Cont	166.71	95.58	64.86
EPS - Primary	166.71	95.58	64.86
EPS -Diluted - Cont	166.71	95.58	64.86
EPS - Diluted	166.71	95.58	64.86
Shares (primary)	23,311	23,311	23,310
Shares (diluted)	23,311	23,311	23,310

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	18,174,000	17,122,000
Cash, Equivs & STI	18,174,000	17,122,000
Receivables	18,380,000	13,830,000
Raw Materials	6,799,000	6,089,000
WIP	548,000	483,000
Inventories - Other	8,399,000	7,794,000
Inventories	15,746,000	14,366,000
Other Current Assets	2,812,000	2,238,000
Current Assets	55,112,000	47,556,000
Net PPE	19,399,000	18,908,000
Intangibles Excl Goodwill	2,350,000	2,650,000
Intangibles	2,350,000	2,650,000
Other LT Assets	12,496,000	7,164,000
LT Assets	34,245,000	28,722,000
Total Assets	89,358,000	76,278,000
Accounts Payable	7,515,000	6,138,000
Accounts Payable & Accrued Expenses	7,515,000	6,138,000
Current Debt	4,853,000	6,447,000
Current Capital Lease Obligations	348,000	436,000
Current Debt and Capital Leases	5,201,000	6,883,000
Other Current Liabilities	6,939,000	6,079,000
Current Liabilities	19,655,000	19,100,000
Long-Term Obligations	6,176,000	3,100,000
Deferred LT Liability Charges	2,037,000	758,000
Pensions & OPEB	768,000	641,000
Other LT Liabilities	379,000	649,000
Minorities (BS)	113,000	91,000
LT Liabilities	9,360,000	5,148,000
Total Liabilities	29,129,000	24,339,000
Net Assets	60,229,000	51,939,000
Common Share Capital	7,819,000	7,819,000
Share Premium	8,198,000	7,804,000
Retained Earnings	32,318,000	29,573,000
Treasury Stock	1,029,000	635,000
Other Equity	12,922,000	7,378,000
Shareholders' Equity	60,228,000	51,939,000
Total Liabilities & Stockholders' Equity	89,358,000	76,278,000
Net Current Assets	35,457,000	28,456,000
Total Assets Less Current Liabilities	69,703,000	57,178,000
Shares Outstanding	23,310	23,311

Recent Dividends:
1. Yokowo Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Yokowo Co., Ltd. common.
No dividends paid.

YONDENKO CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	86,800,000
Other Revenue	...	...	5,312,000
Revenue	99,448,000	105,877,000	92,112,000
Direct Expenses	80,860,000	87,494,000	75,978,000
Gross Profit	18,588,000	18,383,000	16,134,000
SG&A	9,765,000	10,310,000	9,689,000
Other OpEx	0	0	0
Indirect Expenses	9,765,000	10,310,000	9,689,000
Total Operating Expenses	90,625,000	97,804,000	85,667,000
Operating Income	8,823,000	8,073,000	6,445,000
Non-Op Net Interest Income	33,000	(11,000)	(14,000)
Other Non-Op	1,542,000	(434,000)	559,000
Non-Op Income	1,575,000	(445,000)	545,000
EBT Continuing	10,398,000	7,628,000	6,990,000
Taxation (current)	2,715,000	2,750,000	2,440,000
Taxation (deferred)	151,000	(325,000)	(47,000)
Taxation	2,866,000	2,425,000	2,393,000
EAT Continuing	7,532,000	5,203,000	4,597,000
Min Ints	(31,000)	(29,000)	(24,000)
Net Income	7,500,000	5,173,000	4,571,000
Dividends Per Share	77	65	140
EPS - Basic - Cont	158.51	109.46	290.12
EPS - Primary	158.51	109.46	290.12
EPS -Diluted - Cont	158.51	109.46	290.12
EPS - Diluted	158.51	109.46	290.12
Shares (primary)	47,318	47,265	15,758
Shares (diluted)	47,318	47,265	15,758

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,266,000	9,457,000
Cash, Equivs & STI	13,266,000	9,457,000
Receivables	28,937,000	29,183,000
Inventories	5,226,000	4,301,000
Other Current Assets	10,969,000	12,329,000
Current Assets	58,398,000	55,270,000
Net PPE	24,504,000	24,325,000
Intangibles Excl Goodwill	659,000	803,000
Intangibles	659,000	803,000
Other LT Assets	20,310,000	19,231,000
LT Assets	45,473,000	44,359,000
Total Assets	103,871,000	99,630,000
Accounts Payable	12,495,000	13,771,000
Accounts Payable & Accrued Expenses	12,495,000	13,771,000

Current Debt	3,238,000	2,821,000
Current Debt and Capital Leases	3,238,000	2,821,000
Other Current Liabilities	8,941,000	9,599,000
Current Liabilities	24,674,000	26,191,000
Long-Term Obligations	4,653,000	5,641,000
Pensions & OPEB	2,690,000	2,736,000
Other LT Liabilities	654,000	171,000
Minorities (BS)	106,000	77,000
LT Liabilities	7,997,000	8,548,000
Total Liabilities	32,778,000	34,816,000
Net Assets	71,093,000	64,814,000
Common Share Capital	3,451,000	3,451,000
Share Premium	4,359,000	4,311,000
Retained Earnings	58,550,000	54,219,000
Treasury Stock	620,000	644,000
Other Equity	5,353,000	3,476,000
Shareholders' Equity	71,093,000	64,813,000
Total Liabilities & Stockholders' Equity	103,871,000	99,630,000
Net Current Assets	33,724,000	29,079,000
Total Assets Less Current Liabilities	79,197,000	73,439,000
Shares Outstanding	47,335	47,279

Recent Dividends:
1. Yondenko Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Yondenko Corp. (Japan) common.
No dividends paid.

YOROZU CORP. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	176,330,000	178,414,000	181,468,000
Direct Expenses	156,243,000	161,629,000	162,429,000
Gross Profit	20,087,000	16,785,000	19,039,000
SG&A	16,106,000	16,486,000	14,579,000
Other OpEx	0	0	0
Indirect Expenses	16,106,000	16,486,000	14,579,000
Total Operating Expenses	172,349,000	178,115,000	177,008,000
Operating Income	3,981,000	299,000	4,460,000
Non-Op Net Interest Income	(708,000)	(553,000)	(567,000)
Non-Op For Curr Gains	(547,000)	(2,234,000)	569,000
Other Non-Op	895,000	(8,855,000)	(11,806,000)
Non-Op Income	(360,000)	(11,642,000)	(11,804,000)
EBT Continuing	3,621,000	(11,343,000)	(7,344,000)
Taxation (current)	1,148,000	1,169,000	1,508,000
Taxation (deferred)	16,000	1,794,000	20,000
Taxation	1,164,000	2,963,000	1,528,000
EAT Continuing	2,457,000	(14,306,000)	(8,872,000)
Min Ints	(378,000)	858,000	4,946,000
Net Income	2,075,000	(13,448,000)	(3,926,000)
Dividends Per Share	33	31	30
EPS - Basic - Cont	90.79	(551.45)	(162.07)
EPS - Primary	90.79	(551.45)	(162.07)
EPS -Diluted - Cont	89.20	(551.45)	(162.07)
EPS - Diluted	89.20	(551.45)	(162.07)
Shares (primary)	22,861	24,388	24,227
Shares (diluted)	23,262	24,388	24,227

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	29,767,000	27,929,000
Cash, Equivs & STI	29,767,000	27,929,000
Receivables	30,733,000	31,758,000
Raw Materials	1,669,000	1,290,000
WIP	6,903,000	8,000,000
Finished Goods	3,543,000	3,430,000
Supplies	4,284,000	4,458,000
Inventories - Other	0	0
Inventories	16,399,000	17,178,000
Other Current Assets	4,750,000	4,294,000
Current Assets	81,649,000	81,159,000
Net PPE	45,898,000	45,638,000
Intangibles Excl Goodwill	209,000	141,000
Intangibles	209,000	141,000
Other LT Assets	10,501,000	9,662,000
LT Assets	56,608,000	55,441,000
Total Assets	138,258,000	136,601,000
Accounts Payable	14,452,000	16,982,000
Accrued Exps	3,198,000	3,690,000
Accounts Payable & Accrued Expenses	17,650,000	20,672,000
Current Debt	14,053,000	21,346,000
Current Capital Lease Obligations	285,000	242,000
Current Debt and Capital Leases	14,338,000	21,588,000
Other Current Liabilities	10,041,000	9,032,000
Current Liabilities	42,029,000	51,292,000
Long-Term Obligations	29,008,000	21,173,000
Pensions & OPEB	1,094,000	1,102,000
Other LT Liabilities	2,073,000	1,830,000
Minorities (BS)	9,406,000	8,676,000
LT Liabilities	32,175,000	24,105,000
Total Liabilities	83,611,000	84,073,000
Net Assets	54,647,000	52,528,000
Common Share Capital	6,200,000	6,200,000
Share Premium	9,094,000	9,136,000
Retained Earnings	31,052,000	29,729,000
Treasury Stock	4,698,000	1,031,000
Other Equity	12,999,000	8,494,000
Shareholders' Equity	54,647,000	52,528,000
Total Liabilities & Stockholders' Equity	138,258,000	136,601,000
Net Current Assets	39,620,000	29,867,000
Total Assets Less Current Liabilities	96,229,000	85,309,000
Shares Outstanding	20,595	24,299

Recent Dividends:
1. Yorozu Corp. (Japan) common.
No dividends paid.
Annual Dividends:
1. Yorozu Corp. (Japan) common.
No dividends paid.

YOSHITAKE INC
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,952,786
Other Revenue	...	...	0
Revenue	10,343,559	9,843,323	8,952,786
Direct Expenses	6,169,613	5,924,028	5,539,128
Gross Profit	4,173,946	3,919,295	3,413,658
SG&A	2,853,520	2,850,420	2,538,864
Other OpEx	0	0	0
Indirect Expenses	2,853,520	2,850,420	2,538,864
Total Operating Expenses	9,023,133	8,774,448	8,077,992
Operating Income	1,320,426	1,068,875	874,794
Non-Op Net Interest Income	42,345	39,628	53,545
Non-Op For Curr Gains	(77,566)	(123,713)	79,192
Other Non-Op	953,589	342,658	528,133
Non-Op Income	918,368	258,573	660,870
EBT Continuing	2,238,794	1,327,448	1,535,664
Taxation (current)	814,286	346,422	377,885
Taxation (deferred)	(58,431)	44,345	16,756
Taxation	755,855	390,767	394,641
EAT Continuing	1,482,939	936,681	1,141,023
Min Ints	(4,600)	(3,694)	(7,243)
Net Income	1,478,338	932,983	1,133,779
Dividends Per Share	35	27	27
EPS - Basic - Cont	116.24	73.36	89.03
EPS - Primary	116.24	73.36	89.03
EPS -Diluted - Cont	116.24	73.36	89.03
EPS - Diluted	116.24	73.36	89.03
Shares (primary)	12,718	12,718	12,735
Shares (diluted)	12,718	12,718	12,735

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	4,160,220	3,555,202
Short Term Investments	718,396	305,951
Cash, Equivs & STI	4,878,616	3,861,153
Receivables	3,228,141	3,109,862
Raw Materials	1,173,364	1,083,593
WIP	1,061,813	905,686
Inventories - Other	1,650,341	1,473,181
Inventories	3,885,518	3,462,460
Other Current Assets	300,381	209,448
Current Assets	12,292,656	10,642,923
Net PPE	4,725,297	4,552,911
Intangibles Excl Goodwill	697,753	765,983
Intangibles	697,753	765,983
Other LT Assets	3,590,449	4,296,772
LT Assets	9,013,499	9,615,666
Total Assets	21,306,155	20,258,590
Accounts Payable	452,034	583,232
Accounts Payable & Accrued Expenses	452,034	583,232
Current Debt	21,537	644,060
Current Capital Lease Obligations	62,211	35,992
Current Debt and Capital Leases	83,748	680,052
Other Current Liabilities	1,372,277	815,245
Current Liabilities	1,908,059	2,078,529
Long-Term Obligations	0	351,738
Pensions & OPEB	586,089	561,440
Other LT Liabilities	330,919	302,196
Minorities (BS)	148,061	144,285
LT Liabilities	917,008	1,215,374
Total Liabilities	2,973,129	3,438,188
Net Assets	18,333,026	16,820,402
Common Share Capital	1,908,674	1,908,674
Share Premium	2,657,539	2,657,905
Retained Earnings	11,467,840	10,577,493
Treasury Stock	244,975	489,951
Other Equity	2,543,948	2,166,280
Shareholders' Equity	18,333,026	16,820,401
Total Liabilities & Stockholders' Equity	21,306,155	20,258,590
Net Current Assets	10,384,597	8,564,394
Total Assets Less Current Liabilities	19,398,096	18,180,061
Shares Outstanding	12,718	12,718

Recent Dividends:
1. Yoshitake Inc common.
No dividends paid.
Annual Dividends:
1. Yoshitake Inc common.
No dividends paid.

YOSSIX CO., LTD.
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	25,914,296	22,905,077	21,117,309
Direct Expenses	8,552,418	7,563,242	7,028,142
Gross Profit	17,361,878	15,341,835	14,089,167
SG&A	14,366,508	13,013,017	11,766,776
Other OpEx	0	0	0
Indirect Expenses	14,366,508	13,013,017	11,766,776
Total Operating Expenses	22,918,926	20,576,259	18,794,918
Operating Income	2,995,370	2,328,818	2,322,391
Non-Op Net Interest Income	...	...	(6)
Other Non-Op	...	...	315,195
Non-Op Income	35,281	149,753	315,189
EBT Continuing	3,030,651	2,478,571	2,637,580
Taxation (current)	1,060,319	801,971	904,654
Taxation (deferred)	(55,044)	(81,819)	(76,414)
Taxation	1,005,275	720,152	828,240
EAT Continuing	2,025,376	1,758,419	1,809,340
Net Income	2,025,372	1,758,419	1,809,337
Dividends Per Share	30	28	26
EPS - Basic - Cont	197.68	172.19	175.06
EPS - Primary	197.68	172.19	175.06
EPS -Diluted -			

Cont	197.68	172.19	175
EPS - Diluted	197.68	172.19	175
Shares (primary)	10,246	10,212	10,336
Shares (diluted)	10,246	10,212	10,339

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,575,993	9,571,424
Cash, Equivs & STI	11,575,993	9,571,424
Receivables	612,408	564,429
Raw Materials	257,561	236,039
Inventories - Other	0	0
Inventories	257,561	236,039
Other Current Assets	388,956	348,658
Current Assets	12,834,918	10,720,550
Net PPE	3,158,454	3,091,873
Intangibles Excl Goodwill	33,136	16,338
Intangibles	33,136	16,338
Other LT Assets	1,194,545	1,096,884
LT Assets	4,386,135	4,205,095
Total Assets	17,221,053	14,925,645
Accounts Payable	858,498	785,896
Accounts Payable & Accrued Expenses	858,498	785,896
Other Current Liabilities	2,334,142	1,900,250
Current Liabilities	3,192,640	2,686,146
Long-Term Obligations	0	0
Pensions & OPEB	584,474	564,354
Other LT Liabilities	158,947	216,129
LT Liabilities	743,421	780,483
Total Liabilities	3,936,062	3,466,630
Net Assets	13,284,991	11,459,015
Common Share Capital	361,315	361,315
Share Premium	389,420	389,761
Retained Earnings	12,837,023	11,108,667
Treasury Stock	304,889	402,130
Other Equity	2,122	1,402
Shareholders' Equity	13,284,991	11,459,015
Total Liabilities & Stockholders' Equity	17,221,053	14,925,645
Net Current Assets	9,642,278	8,034,404
Total Assets Less Current Liabilities	14,028,413	12,239,499
Shares Outstanding	10,256	10,223

Recent Dividends:
1. Yossix Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Yossix Co., Ltd. common.
No dividends paid.

YOTAI REFRACTORIES CO LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	29,128,557
Other Revenue	…	…	0
Revenue	29,585,030	29,305,404	29,128,557
Direct Expenses	23,211,880	23,074,775	22,942,714
Gross Profit	6,373,150	6,230,629	6,185,843
SG&A	2,777,330	2,746,182	2,583,773
Other OpEx	0	0	0
Indirect Expenses	2,777,330	2,746,182	2,583,773
Total Operating Expenses	25,989,210	25,820,957	25,526,487
Operating Income	3,595,820	3,484,447	3,602,070
Non-Op Net Interest Income	10,135	9,257	9,288
Non-Op For Curr Gains	1,418	2,153	7,326
Other Non-Op	(168,340)	202,420	1,685,600
Non-Op Income	(156,787)	213,830	1,702,214
EBT Continuing	3,439,033	3,698,277	5,304,284
Taxation (current)	1,011,541	1,096,301	1,454,209
Taxation (deferred)	(42,345)	(21,239)	(28,349)
Taxation	969,196	1,075,062	1,425,860
EAT Continuing	2,469,837	2,623,215	3,878,424
Net Income	2,469,840	2,623,218	3,878,422
Dividends Per Share	90	90	85
EPS - Basic - Cont	134.35	141.66	205.48
EPS - Primary	134.35	141.66	205.48
EPS -Diluted - Cont	134.35	141.66	205.48
EPS - Diluted	134.35	141.66	205.48
Shares (primary)	18,383	18,518	18,875
Shares (diluted)	18,383	18,518	18,875

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	5,748,945	6,412,094
Cash, Equivs & STI	5,748,945	6,412,094
Receivables	12,306,692	11,386,888
Raw Materials	5,996,401	6,100,163
WIP	294,944	309,547
Finished Goods	5,225,354	5,203,930
Inventories - Other	0	0
Inventories	11,516,699	11,613,640
Other Current Assets	138,804	171,558
Current Assets	29,711,140	29,584,180
Net PPE	8,280,444	8,253,562
Intangibles Excl Goodwill	297,191	321,724
Intangibles	297,191	321,724
Other LT Assets	3,945,276	3,219,706
LT Assets	12,522,911	11,794,992
Total Assets	42,234,051	41,379,172
Accounts Payable	3,528,082	4,379,248
Accrued Exps	1,559,554	1,513,479
Accounts Payable & Accrued Expenses	5,087,636	5,892,727
Current Debt	28,370	…
Current Debt and Capital Leases	28,370	…
Other Current Liabilities	888,728	814,965
Current Liabilities	6,004,734	6,707,692
Long-Term Obligations	0	170,090
Deferred LT Liability Charges	296,357	106,983
Pensions & OPEB	1,379,856	1,280,599
Other LT Liabilities	127,636	165,087
LT Liabilities	1,803,849	1,722,759
Total Liabilities	7,808,583	8,430,452
Net Assets	34,425,468	32,948,720
Common Share Capital	2,654,519	2,654,519
Share Premium	1,717,003	1,710,876
Retained Earnings	29,367,387	28,556,746
Treasury Stock	1,415,377	1,569,311
Other Equity	2,101,936	1,595,890
Shareholders' Equity	34,425,468	32,948,720
Total Liabilities & Stockholders' Equity	42,234,051	41,379,172
Net Current Assets	23,706,406	22,876,488
Total Assets Less Current Liabilities	36,229,317	34,671,480
Shares Outstanding	18,426	18,336

Recent Dividends:
1. Yotai Refractories Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yotai Refractories Co Ltd common.
No dividends paid.

YU-WA CREATION HOLDINGS CO. LTD
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	7,022,866
Other Revenue	…	…	0
Revenue	5,951,600	5,161,206	7,022,866
Direct Expenses	2,293,997	2,133,493	3,299,463
Gross Profit	3,657,603	3,027,713	3,723,403
SG&A	3,398,567	3,762,437	4,763,230
Other OpEx	0	0	0
Indirect Expenses	3,398,567	3,762,437	4,763,230
Total Operating Expenses	5,692,564	5,895,930	8,062,693
Operating Income	259,036	(734,724)	(1,039,827)
Non-Op Net Interest Income	(1,561)	(14,917)	(16,757)
Other Non-Op	(3,477)	(159,811)	(223,899)
Non-Op Income	(5,038)	(174,728)	(240,656)
EBT Continuing	253,998	(909,452)	(1,280,483)
Taxation (current)	42,604	13,652	12,773
Taxation (deferred)	(10,019)	…	49,535
Taxation	32,585	13,652	62,308
EAT Continuing	221,413	(923,104)	(1,342,791)
Net Income	221,413	(923,105)	(1,342,791)
Dividends Per Share	1.50	…	3
EPS - Basic - Cont	13.35	(74.30)	(119.47)
EPS - Primary	13.35	(74.30)	(119.47)
EPS -Diluted - Cont	12.44	(74.30)	(119.47)
EPS - Diluted	12.44	(74.30)	(119.47)
Shares (primary)	16,587	12,424	11,240
Shares (diluted)	17,798	12,424	11,240

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,013,682	1,668,196
Cash, Equivs & STI	3,013,682	1,668,196
Receivables	1,746,721	2,038,418
Raw Materials	30,681	26,922
Inventories - Other	738,935	1,057,719
Inventories	769,616	1,084,641
Prepayments (ST)	399,036	422,490
Other Current Assets	39,702	91,256
Current Assets	5,968,757	5,305,001
Net PPE	210,379	6
Intangibles Excl Goodwill	1,980	…
Intangibles	1,980	…
Other LT Assets	1,978,945	1,971,653
LT Assets	2,191,304	1,971,659
Total Assets	8,160,061	7,276,661
Accounts Payable	130,964	109,780
Accounts Payable & Accrued Expenses	130,964	109,780
Current Debt	250,000	580,530
Current Capital Lease Obligations	4,500	16,355
Current Debt and Capital Leases	254,500	596,885
Other Current Liabilities	4,158,924	4,261,568
Current Liabilities	4,544,388	4,968,233
Long-Term Obligations	5,630	9,873
Pensions & OPEB	…	1,554
Other LT Liabilities	511,584	317,689
LT Liabilities	517,214	329,116
Total Liabilities	5,061,602	5,297,350
Net Assets	3,098,459	1,979,311
Common Share Capital	642,693	196,013
Share Premium	1,006,986	560,305
Retained Earnings	2,100,793	1,953,927
Treasury Stock	656,393	730,935
Other Equity	4,380	0
Shareholders' Equity	3,098,459	1,979,310
Total Liabilities & Stockholders' Equity	8,160,061	7,276,661
Net Current Assets	1,424,369	336,768
Total Assets Less Current Liabilities	3,615,673	2,308,428
Shares Outstanding	20,700	14,047

Recent Dividends:
1. YU-WA Creation Holdings Co. Ltd common.
No dividends paid.
Annual Dividends:
1. YU-WA Creation Holdings Co. Ltd common.
No dividends paid.

YUASA FUNASHOKU CO., LTD. (JAPAN)
Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	119,580,000
Other Revenue	…	…	0
Revenue	126,423,000	123,092,000	119,580,000
Direct Expenses	116,385,000	113,526,000	111,266,000
Gross Profit	10,038,000	9,566,000	8,314,000
SG&A	7,144,000	6,834,000	6,457,000
Other OpEx	0	0	0
Indirect Expenses	7,144,000	6,834,000	6,457,000
Total Operating			

Expenses	123,529,000	120,360,000	117,723,000
Operating Income	2,894,000	2,732,000	1,857,000
Non-Op Net Interest Income	(2,000)	1,000	1,000
Other Non-Op	419,000	313,000	2,106,000
Non-Op Income	417,000	314,000	2,107,000
EBT Continuing	3,311,000	3,046,000	3,964,000
Taxation (current)	1,181,000	949,000	1,180,000
Taxation (deferred)	(142,000)	31,000	62,000
Taxation	1,039,000	980,000	1,242,000
EAT Continuing	2,272,000	2,066,000	2,722,000
Min Ints	(9,000)	(8,000)	(13,000)
Net Income	2,262,000	2,050,000	2,707,000
Dividends Per Share	33	120	100
EPS - Basic - Cont	128.19	464.68	603.06
EPS - Primary	128.19	464.68	603.06
EPS -Diluted - Cont	128.19	464.68	603.06
EPS - Diluted	128.19	464.68	603.06
Shares (primary)	17,650	4,413	4,489
Shares (diluted)	17,650	4,413	4,489

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	13,402,000	10,627,000
Cash, Equivs & STI	13,402,000	10,627,000
Receivables	19,516,000	19,659,000
Raw Materials	1,317,000	1,034,000
WIP	67,000	40,000
Inventories - Other	1,890,000	1,887,000
Inventories	3,274,000	2,961,000
Other Current Assets	111,000	67,000
Current Assets	36,303,000	33,314,000
Net PPE	16,422,000	16,568,000
Intangibles Excl Goodwill	390,000	332,000
Intangibles	390,000	332,000
Other LT Assets	18,094,000	14,100,000
LT Assets	34,906,000	31,000,000
Total Assets	71,210,000	64,314,000
Accounts Payable	19,250,000	18,280,000
Accounts Payable & Accrued Expenses	19,250,000	18,280,000
Current Debt	1,873,000	2,023,000
Current Debt and Capital Leases	1,873,000	2,023,000
Other Current Liabilities	2,905,000	2,325,000
Current Liabilities	24,028,000	22,628,000
Long-Term Obligations	26,000	30,000
Deferred LT Liability Charges	2,977,000	1,765,000
Pensions & OPEB	83,000	378,000
Other LT Liabilities	186,000	202,000
Minorities (BS)	434,000	424,000
LT Liabilities	3,272,000	2,375,000
Total Liabilities	27,735,000	25,428,000
Net Assets	43,475,000	38,886,000
Common Share Capital	5,599,000	5,599,000
Share Premium	5,595,000	5,588,000
Retained Earnings	25,370,000	23,636,000
Treasury Stock	1,149,000	1,156,000
Other Equity	8,060,000	5,219,000
Shareholders' Equity	43,475,000	38,886,000
Total Liabilities & Stockholders' Equity	71,210,000	64,314,000
Net Current Assets	12,275,000	10,686,000
Total Assets Less Current Liabilities	47,182,000	41,686,000
Shares Outstanding	17,662	4,413

Recent Dividends:
1. Yuasa Funashoku Co., Ltd. (Japan) common.
No dividends paid.
Annual Dividends:
1. Yuasa Funashoku Co., Ltd. (Japan) common.
No dividends paid.

YUKIGUNI MAITAKE CO LTD (NEW)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	53,449,000	53,139,000	47,476,000
Direct Expenses	39,357,000	39,487,000	35,860,000
Gross Profit	14,092,000	13,652,000	11,616,000
SG&A	9,757,000	9,550,000	8,839,000
Other OpEx	16,000	1,681,000	(35,000)
Indirect Expenses	9,773,000	11,231,000	8,804,000
Total Operating Expenses	49,130,000	50,718,000	44,664,000
Operating Income	4,319,000	2,421,000	2,812,000
Non-Op Income	(124,000)	(245,000)	(571,000)
EBT Continuing	4,195,000	2,176,000	2,241,000
Taxation	1,240,000	679,000	873,000
EAT Continuing	2,955,000	1,497,000	1,368,000
Min Ints	3,000	6,000	(8,000)
Net Income	2,958,000	1,502,000	1,358,000
Dividends Per Share	23	15	11
EPS - Basic - Cont	74.18	37.66	34.06
EPS - Primary	74.18	37.66	34.06
EPS -Diluted - Cont	74.18	37.65	34.05
EPS - Diluted	74.18	37.65	34.05
Shares (primary)	39,876	39,892	39,880
Shares (diluted)	39,876	39,892	39,885

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	3,968,000	3,903,000
Cash, Equivs & STI	3,968,000	3,903,000
Receivables	2,679,000	2,490,000
Inventories	4,749,000	4,945,000
Current Tax Assets	17,000	14,000
Other Current Assets	275,000	149,000
Current Assets	11,688,000	11,501,000
Net PPE	17,698,000	17,784,000
LT Investments	164,000	186,000
Intangibles Excl Goodwill	6,024,000	5,932,000
Intangibles	6,024,000	5,932,000
Deferred LT Asset Charges	1,594,000	1,785,000
Other LT Assets	517,000	680,000
LT Assets	25,997,000	26,367,000
Total Assets	37,686,000	37,868,000
Accounts Payable	2,726,000	2,886,000
Accrued Exps	2,256,000	2,512,000
Accounts Payable & Accrued Expenses	4,982,000	5,398,000
Current Debt	4,422,000	1,422,000
Current Capital Lease Obligations	159,000	141,000
Current Debt and Capital Leases	4,581,000	1,563,000
Other Current Liabilities	1,904,000	2,541,000
Current Liabilities	11,467,000	9,502,000
Long-Term Obligations	11,191,000	15,596,000
Deferred LT Liability Charges	150,000	152,000
Other LT Liabilities	107,000	93,000
Minorities (BS)	...	159,000
LT Liabilities	11,448,000	15,841,000
Total Liabilities	22,916,000	25,502,000
Net Assets	14,770,000	12,366,000
Common Share Capital	100,000	100,000
Share Premium	(5,898,000)	(6,067,000)
Retained Earnings	20,547,000	18,334,000
Treasury Stock	30,000	7,000
Other Equity	51,000	6,000
Shareholders' Equity	14,770,000	12,366,000
Total Liabilities & Stockholders' Equity	37,686,000	37,868,000
Net Current Assets	221,000	1,999,000
Total Assets Less Current Liabilities	26,219,000	28,366,000
Shares Outstanding	39,883	39,904

Recent Dividends:
1. Yukiguni Maitake Co Ltd (New) common.
No dividends paid.
Annual Dividends:
1. Yukiguni Maitake Co Ltd (New) common.
No dividends paid.

YUMEMITSUKETAI CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	349,856	251,207	541,149
Direct Expenses	149,237	88,603	288,733
Gross Profit	200,619	162,604	252,416
SG&A	170,908	175,899	188,855
Other OpEx	0	0	0
Indirect Expenses	170,908	175,899	188,855
Total Operating Expenses	320,145	264,502	477,588
Operating Income	29,711	(13,295)	63,561
Non-Op Net Interest Income	(12,634)	(12,380)	(14,022)
Other Non-Op	139,504	117,446	90,595
Non-Op Income	126,870	105,066	76,573
EBT Continuing	156,581	91,771	140,134
Taxation (current)	1,712	650	650
Taxation (deferred)	...	636	(581)
Taxation	1,712	1,286	69
EAT Continuing	154,869	90,485	140,065
Min Ints	...	1	221
Net Income	154,870	90,484	140,288
EPS - Basic - Cont	15.31	8.94	13.87
EPS - Primary	15.31	8.94	13.87
EPS -Diluted - Cont	15.31	8.94	13.87
EPS - Diluted	15.31	8.94	13.87
Shares (primary)	10,117	10,117	10,116
Shares (diluted)	10,117	10,117	10,116

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	23,204	37,207
Cash, Equivs & STI	23,204	37,207
Receivables	13,039	10,430
Inventories	650,054	722,534
Other Current Assets	10,197	3,083
Current Assets	696,494	773,254
LT Assets	2,954,684	2,525,679
Total Assets	3,651,179	3,298,934
Accounts Payable	2,527	3,121
Accounts Payable & Accrued Expenses	2,527	3,121
Current Debt	363,758	377,479
Current Debt and Capital Leases	363,758	377,479
Other Current Liabilities	94,238	127,990
Current Liabilities	460,523	508,590
Long-Term Obligations	280,660	333,000
Deferred LT Liability Charges	609	609
Other LT Liabilities	14,796	31,402
Minorities (BS)	196	307
LT Liabilities	296,065	365,011
Total Liabilities	756,784	873,908
Net Assets	2,894,395	2,425,026
Common Share Capital	534,204	534,204
Share Premium	266,761	268,471
Retained Earnings	1,846,973	1,690,537
Treasury Stock	117,739	117,739
Other Equity	364,195	49,552
Shareholders' Equity	2,894,394	2,425,025
Total Liabilities & Stockholders' Equity	3,651,179	3,298,934
Net Current Assets	235,971	264,664
Total Assets Less Current Liabilities	3,190,656	2,790,344
Shares Outstanding	10,117	10,117

Recent Dividends:
1. Yumemitsuketai Co Ltd common.
No dividends paid.
Annual Dividends:
1. Yumemitsuketai Co Ltd common.
No dividends paid.

YURTEC CORP. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	243,171,000

Other Revenue	...	...	0
Revenue	252,262,000	257,204,000	243,171,000
Direct Expenses	209,670,000	217,654,000	210,884,000
Gross Profit	42,592,000	39,550,000	32,287,000
SG&A	24,553,000	23,364,000	21,763,000
Other OpEx	0	0	0
Indirect Expenses	24,553,000	23,364,000	21,763,000
Total Operating Expenses	234,223,000	241,018,000	232,647,000
Operating Income	18,039,000	16,186,000	10,524,000
Non-Op Net Interest Income	392,000	357,000	273,000
Non-Op For Curr Gains	(124,000)	194,000	488,000
Other Non-Op	(2,468,000)	525,000	413,000
Non-Op Income	(2,200,000)	1,076,000	1,174,000
EBT Continuing	15,839,000	17,262,000	11,698,000
Taxation (current)	6,144,000	5,480,000	4,604,000
Taxation (deferred)	(637,000)	(206,000)	(420,000)
Taxation	5,507,000	5,274,000	4,184,000
EAT Continuing	10,332,000	11,988,000	7,514,000
Min Ints	(5,000)	(4,000)	(6,000)
Net Income	10,325,000	11,982,000	7,510,000
Dividends Per Share	72	68	42
EPS - Basic - Cont	150.34	169.92	104.83
EPS - Primary	150.34	169.92	104.83
EPS -Diluted - Cont	150.34	169.92	104.83
EPS - Diluted	150.34	169.92	104.83
Shares (primary)	68,679	70,518	71,638
Shares (diluted)	68,679	70,518	71,638

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	42,095,000	33,770,000
Short Term Investments	9,667,000	20,057,000
Cash, Equivs & STI	51,762,000	53,827,000
Receivables	87,162,000	94,878,000
Raw Materials	2,906,000	2,356,000
Inventories - Other	1,185,000	1,066,000
Inventories	4,091,000	3,422,000
Other Current Assets	3,757,000	2,208,000
Current Assets	146,772,000	154,335,000
Net PPE	52,771,000	49,067,000
Intangibles Excl Goodwill	3,114,000	6,707,000
Intangibles	3,114,000	6,707,000
Other LT Assets	26,291,000	23,444,000
LT Assets	82,176,000	79,218,000
Total Assets	228,948,000	233,554,000
Accounts Payable	26,957,000	35,298,000
Accounts Payable & Accrued Expenses	26,957,000	35,298,000
Current Debt	2,870,000	3,536,000
Current Debt and Capital Leases	2,870,000	3,536,000
Other Current Liabilities	22,703,000	26,120,000
Current Liabilities	52,530,000	64,954,000
Long-Term Obligations	5,410,000	4,700,000
Deferred LT Liability Charges	1,303,000	1,310,000
Pensions & OPEB	13,732,000	14,127,000
Other LT Liabilities	617,000	748,000
Minorities (BS)	66,000	63,000
LT Liabilities	21,062,000	20,885,000
Total Liabilities	73,658,000	85,903,000
Net Assets	155,290,000	147,651,000
Common Share Capital	7,803,000	7,803,000
Share Premium	7,892,000	7,849,000
Retained Earnings	132,914,000	128,136,000
Treasury Stock	268,000	281,000
Other Equity	6,949,000	4,143,000
Shareholders' Equity	155,290,000	147,650,000
Total Liabilities & Stockholders' Equity	228,948,000	233,554,000
Net Current Assets	94,242,000	89,381,000
Total Assets Less Current Liabilities	176,418,000	168,600,000
Shares Outstanding	68,687	68,661

Recent Dividends:

1. Yurtec Corp. (Japan) common.

No dividends paid.

Annual Dividends:

1. Yurtec Corp. (Japan) common.

No dividends paid.

YUSHIN PRECISION EQUIPMENT CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	23,615,543
Other Revenue	...	...	0
Revenue	23,101,373	26,126,713	23,615,543
Direct Expenses	14,049,753	15,359,734	13,827,535
Gross Profit	9,051,620	10,766,979	9,788,008
SG&A	8,224,993	8,180,323	7,350,502
Other OpEx	0	0	0
Indirect Expenses	8,224,993	8,180,323	7,350,502
Total Operating Expenses	22,274,746	23,540,057	21,178,037
Operating Income	826,627	2,586,656	2,437,506
Non-Op Net Interest Income	41,908	24,886	25,645
Non-Op For Curr Gains	(4,808)	(118,648)	90,380
Other Non-Op	(295,361)	36,523	7,886
Non-Op Income	(258,261)	(57,239)	123,911
EBT Continuing	568,366	2,529,417	2,561,417
Taxation (current)	454,629	838,405	838,817
Taxation (deferred)	(221,393)	(63,160)	(38,804)
Taxation	233,236	775,245	800,013
EAT Continuing	335,130	1,754,172	1,761,404
Min Ints	(48,367)	(61,245)	(69,038)
Net Income	286,762	1,692,927	1,692,366
Dividends Per Share	20	20	20
EPS - Basic - Cont	8.51	49.74	49.72
EPS - Primary	8.51	49.74	49.72
EPS -Diluted - Cont	8.51	49.74	49.72
EPS - Diluted	8.51	49.74	49.72
Shares (primary)	33,711	34,035	34,035
Shares (diluted)	33,711	34,035	34,035

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,865,318	11,689,145
Cash, Equivs & STI	11,865,318	11,689,145
Receivables	6,051,640	6,795,152
Raw Materials	5,183,181	5,064,656
WIP	1,113,054	1,049,575
Inventories - Other	1,330,426	1,161,294
Inventories	7,626,661	7,275,525
Current Tax Assets	...	54,010
Prepayments (ST)	301,137	293,687
Other Current Assets	424,456	312,816
Current Assets	26,269,212	26,420,335
Net PPE	10,645,264	10,787,383
Intangibles Excl Goodwill	1,286,473	2,167,587
Intangibles	1,286,473	2,167,587
Other LT Assets	1,632,020	1,670,599
LT Assets	13,563,757	14,625,569
Total Assets	39,832,970	41,045,904
Accounts Payable	1,643,583	1,918,464
Accrued Exps	208,855	244,666
Accounts Payable & Accrued Expenses	1,852,438	2,163,130
Other Current Liabilities	2,562,681	2,717,950
Current Liabilities	4,415,119	4,881,080
Long-Term Obligations	0	0
Deferred LT Liability Charges	288,625	356,266
Pensions & OPEB	124,668	114,162
Other LT Liabilities	216,668	195,486
Minorities (BS)	413,439	387,679
LT Liabilities	629,961	665,914
Total Liabilities	5,458,520	5,934,673
Net Assets	34,374,450	35,111,231
Common Share Capital	1,985,666	1,985,666
Share Premium	2,024,597	2,024,597
Retained Earnings	29,743,751	30,137,677
Treasury Stock	2,356,013	1,355,984
Other Equity	2,976,448	2,319,275
Shareholders' Equity	34,374,449	35,111,231
Total Liabilities & Stockholders' Equity	39,832,970	41,045,904
Net Current Assets	21,854,093	21,539,255
Total Assets Less Current Liabilities	35,417,851	36,164,824
Shares Outstanding	32,697	34,034

Recent Dividends:

1. Yushin Precision Equipment Co., Ltd. common.

No dividends paid.

Annual Dividends:

1. Yushin Precision Equipment Co., Ltd. common.

No dividends paid.

YUTAKA FOODS CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	13,804,000
Other Revenue	...	...	0
Revenue	14,988,000	14,455,000	13,804,000
Direct Expenses	14,042,000	12,972,000	12,386,000
Gross Profit	946,000	1,483,000	1,418,000
SG&A	802,000	800,000	831,000
D&A (OpEx)	5,000	6,000	...
Other OpEx	0	0	0
Indirect Expenses	807,000	806,000	831,000
Total Operating Expenses	14,849,000	13,778,000	13,217,000
Operating Income	139,000	677,000	587,000
Non-Op Net Interest Income	46,000	43,000	25,000
Other Non-Op	104,000	68,000	54,000
Non-Op Income	150,000	111,000	79,000
EBT Continuing	289,000	788,000	666,000
Taxation (current)	109,000	242,000	223,000
Taxation (deferred)	(24,000)	(9,000)	(18,000)
Taxation	85,000	233,000	205,000
EAT Continuing	204,000	555,000	461,000
Net Income	204,000	554,000	460,000
Dividends Per Share	40	40	40
EPS - Basic - Cont	29.41	79.68	66.15
EPS - Primary	29.41	79.68	66.15
EPS -Diluted - Cont	29.41	79.68	66.15
EPS - Diluted	29.41	79.68	66.15
Shares (primary)	6,948	6,948	6,948
Shares (diluted)	6,948	6,948	6,948

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	354,000	2,547,000
Cash, Equivs & STI	354,000	2,547,000
Receivables	2,201,000	7,350,000
Raw Materials	336,000	314,000
WIP	24,000	27,000
Finished Goods	554,000	499,000
Inventories - Other	0	0
Inventories	914,000	840,000
Current Tax Assets	1,469,000	...
Prepayments (ST)	...	2,000
Other Current Assets	98,000	89,000
Current Assets	5,036,000	10,828,000
Net PPE	18,272,000	12,644,000
Intangibles Excl Goodwill	227,000	40,000
Intangibles	227,000	40,000
Other LT Assets	3,140,000	2,243,000
LT Assets	21,639,000	14,927,000
Total Assets	26,676,000	25,755,000
Accounts Payable	1,316,000	1,090,000
Accrued Exps	591,000	611,000
Accounts Payable & Accrued Expenses	1,907,000	1,701,000
Current Debt	...	0
Current Capital Lease Obligations	...	1,000
Current Debt and Capital Leases	...	1,000
Other Current Liabilities	512,000	562,000
Current Liabilities	2,419,000	2,264,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	221,000	...

Pensions & OPEB	1,014,000	985,000
Other LT Liabilities	1,000	1,000
LT Liabilities	1,236,000	986,000
Total Liabilities	3,656,000	3,251,000
Net Assets	23,020,000	22,504,000
Common Share Capital	1,160,000	1,160,000
Share Premium	1,160,000	1,160,000
Retained Earnings	22,693,000	22,766,000
Treasury Stock	3,458,000	3,458,000
Other Equity	1,464,000	876,000
Shareholders' Equity	23,019,000	22,504,000
Total Liabilities & Stockholders' Equity	26,676,000	25,755,000
Net Current Assets	2,617,000	8,564,000
Total Assets Less Current Liabilities	24,257,000	23,491,000
Shares Outstanding	6,948	6,948

Recent Dividends:

1. Yutaka Foods Corp common.

No dividends paid.

Annual Dividends:

1. Yutaka Foods Corp common.

No dividends paid.

YUTAKA TRUSTY SECURITIES CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	12,991,581	7,662,116	7,402,143
Direct Expenses	22,220	…	…
Gross Profit	12,969,361	…	…
SG&A	6,684,845	5,569,540	5,392,943
Other OpEx	0	0	0
Indirect Expenses	6,684,845	5,569,540	5,392,943
Total Operating Expenses	6,707,065	5,569,540	5,392,943
Operating Income	6,284,516	2,092,576	2,009,200
Non-Op Net Interest Income	10,186	4,140	22,410
Non-Op For Curr Gains	11,938	(8,125)	3,238
Other Non-Op	238,026	577,256	160,571
Non-Op Income	260,150	573,271	186,219
EBT Continuing	6,544,666	2,665,847	2,195,419
Taxation (current)	2,198,025	731,327	802,044
Taxation (deferred)	(77,590)	19,406	(36,945)
Taxation	2,120,435	750,733	765,099
EAT Continuing	4,424,231	1,915,114	1,430,320
Net Income	4,424,234	1,915,117	1,430,322
Dividends Per Share	210	86	69.50
EPS - Basic - Cont	779.11	343.86	259.93
EPS - Primary	779.11	343.86	259.93
EPS -Diluted - Cont	779.11	343.86	259.93
EPS - Diluted	779.11	343.86	259.93
Shares (primary)	5,679	5,569	5,502
Shares (diluted)	5,679	5,569	5,502

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	11,038,208	8,470,274
Short Term Investments	53,244,104	29,501,201
Cash, Equivs & STI	64,282,312	37,971,475
Receivables	30,508	15,382
Other Current Assets	215,655,047	81,803,259
Current Assets	279,967,867	119,790,116
Net PPE	2,959,414	3,009,062
Intangibles Excl Goodwill	122,760	121,592
Intangibles	122,760	121,592
Other LT Assets	3,400,942	2,940,123
LT Assets	6,483,116	6,070,777
Total Assets	286,450,984	125,860,893
Accrued Exps	545,162	253,384
Accounts Payable & Accrued Expenses	545,162	253,384
Current Debt	700,000	700,000
Current Capital Lease Obligations	3,839	2,549
Current Debt and Capital Leases	703,839	702,549
Other Current Liabilities	265,251,575	109,443,479
Current Liabilities	266,500,576	110,399,412
Long-Term Obligations	12,300	9,151
Deferred LT Liability Charges	283,024	185,847
Pensions & OPEB	893,612	966,288
Other LT Liabilities	473,085	414,968
LT Liabilities	1,662,021	1,576,254
Total Liabilities	268,266,559	112,060,766
Net Assets	18,184,425	13,800,127
Common Share Capital	1,722,000	1,722,000
Share Premium	1,303,163	1,257,794
Retained Earnings	15,996,630	12,089,193
Treasury Stock	1,825,411	1,822,560
Other Equity	988,042	553,700
Shareholders' Equity	18,184,424	13,800,127
Total Liabilities & Stockholders' Equity	286,450,984	125,860,893
Net Current Assets	13,467,291	9,390,704
Total Assets Less Current Liabilities	19,950,408	15,461,481
Shares Outstanding	5,690	5,654

Recent Dividends:

1. Yutaka Trusty Securities Co Ltd common.

No dividends paid.

Annual Dividends:

1. Yutaka Trusty Securities Co Ltd common.

No dividends paid.

ZAOH CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	8,757,531	8,449,787	9,425,024
Direct Expenses	4,589,984	4,561,696	5,436,043
Gross Profit	4,167,547	3,888,091	3,988,981
SG&A	3,150,788	2,976,495	2,778,285
Other OpEx	0	0	0
Indirect Expenses	3,150,788	2,976,495	2,778,285
Total Operating Expenses	7,740,772	7,538,191	8,214,328
Operating Income	1,016,759	911,596	1,210,696
Non-Op Net Interest Income	25,047	10,064	3,954
Non-Op For Curr Gains	(14,165)	12,222	2,923
Other Non-Op	14,959	(4,507)	17,146
Non-Op Income	25,841	17,779	24,023
EBT Continuing	1,042,600	929,375	1,234,719
Taxation (current)	359,000	312,000	316,500
Taxation (deferred)	(35,310)	776	(99,153)
Taxation	323,690	312,776	217,347
EAT Continuing	718,910	616,599	1,017,372
Net Income	718,912	616,598	1,017,375
Dividends Per Share	105	100	100
EPS - Basic - Cont	132.24	113.52	185.73
EPS - Primary	132.24	113.52	185.73
EPS -Diluted - Cont	132.24	113.52	185.73
EPS - Diluted	132.24	113.52	185.73
Shares (primary)	5,437	5,432	5,477
Shares (diluted)	5,437	5,432	5,477

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	2,189,750	2,064,293
Short Term Investments	4,694,549	4,697,012
Cash, Equivs & STI	6,884,299	6,761,305
Receivables	2,210,340	2,289,583
Finished Goods	1,689,133	1,640,181
Inventories - Other	0	0
Inventories	1,689,133	1,640,181
Prepayments (ST)	28,871	17,144
Other Current Assets	23,689	23,440
Current Assets	10,836,332	10,731,653
Net PPE	3,433,577	3,467,428
Intangibles Excl Goodwill	99,383	128,834
Intangibles	99,383	128,834
Other LT Assets	865,072	429,987
LT Assets	4,398,032	4,026,249
Total Assets	15,234,365	14,757,902
Accounts Payable	149,820	170,997
Accrued Exps	314,984	266,813
Accounts Payable & Accrued Expenses	464,804	437,810
Current Debt	0	0
Current Capital Lease Obligations	12,977	10,843
Current Debt and Capital Leases	12,977	10,843
Other Current Liabilities	603,719	393,887
Current Liabilities	1,081,500	842,540
Long-Term Obligations	30,826	32,856
Deferred LT Liability Charges	177,475	177,475
Pensions & OPEB	591,361	574,428
Other LT Liabilities	259,760	253,872
LT Liabilities	1,059,422	1,038,631
Total Liabilities	2,140,922	1,881,171
Net Assets	13,093,443	12,876,731
Common Share Capital	2,077,765	2,077,765
Share Premium	2,416,085	2,411,652
Retained Earnings	9,700,408	9,525,085
Treasury Stock	1,453,143	1,460,791
Other Equity	352,327	323,019
Shareholders' Equity	13,093,442	12,876,730
Total Liabilities & Stockholders' Equity	15,234,365	14,757,902
Net Current Assets	9,754,832	9,889,113
Total Assets Less Current Liabilities	14,152,865	13,915,362
Shares Outstanding	5,438	5,434

Recent Dividends:

1. Zaoh Co Ltd common.

No dividends paid.

Annual Dividends:

1. Zaoh Co Ltd common.

No dividends paid.

ZENITAKA CORP. (THE) (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	120,976,000
Other Revenue	…	…	1,000
Revenue	125,497,000	120,660,000	120,977,000
Direct Expenses	112,863,000	110,449,000	111,398,000
Gross Profit	12,634,000	10,211,000	9,579,000
SG&A	7,925,000	6,498,000	6,256,000
Other OpEx	0	0	0
Indirect Expenses	7,925,000	6,498,000	6,256,000
Total Operating Expenses	120,788,000	116,947,000	117,654,000
Operating Income	4,709,000	3,713,000	3,323,000
Non-Op Net Interest Income	(296,000)	(210,000)	(56,000)
Non-Op For Curr Gains	88,000	(30,000)	281,000
Other Non-Op	1,579,000	1,662,000	389,000
Non-Op Income	1,371,000	1,422,000	614,000
EBT Continuing	6,080,000	5,135,000	3,937,000
Taxation (current)	1,915,000	1,562,000	1,026,000
Taxation (deferred)	(89,000)	65,000	171,000
Taxation	1,826,000	1,627,000	1,197,000
EAT Continuing	4,254,000	3,508,000	2,740,000
Net Income	4,254,000	3,504,000	2,738,000
Dividends Per Share	120	120	150
EPS - Basic - Cont	594.01	489.39	382.28
EPS - Primary	594.01	489.39	382.28
EPS -Diluted - Cont	594.01	489.39	382.28
EPS - Diluted	594.01	489.39	382.28
Shares (primary)	7,162	7,162	7,161
Shares (diluted)	7,162	7,162	7,161

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	25,404,000	12,538,000
Cash, Equivs & STI	25,404,000	12,538,000
Receivables	71,289,000	95,766,000

Inventories	665,000	471,000	
Other Current Assets	3,766,000	3,711,000	
Current Assets	101,124,000	112,486,000	
Net PPE	25,460,000	24,860,000	
Intangibles Excl Goodwill	81,000	189,000	
Intangibles	81,000	189,000	
Other LT Assets	90,794,000	69,225,000	
LT Assets	116,335,000	94,274,000	
Total Assets	217,459,000	206,761,000	
Accounts Payable	17,859,000	22,917,000	
Accrued Exps	951,000	842,000	
Accounts Payable & Accrued Expenses	18,810,000	23,759,000	
Current Debt	33,250,000	22,150,000	
Current Capital Lease Obligations	21,000	21,000	
Current Debt and Capital Leases	33,271,000	22,171,000	
Other Current Liabilities	21,783,000	28,632,000	
Current Liabilities	73,864,000	74,562,000	
Long-Term Obligations	39,000	14,730,000	
Deferred LT Liability Charges	22,133,000	15,468,000	
Pensions & OPEB	2,546,000	2,680,000	
Other LT Liabilities	3,632,000	2,452,000	
LT Liabilities	28,350,000	35,330,000	
Total Liabilities	102,214,000	109,893,000	
Net Assets	115,245,000	96,868,000	
Common Share Capital	3,695,000	3,695,000	
Share Premium	522,000	522,000	
Retained Earnings	60,611,000	57,216,000	
Treasury Stock	519,000	518,000	
Other Equity	50,935,000	35,952,000	
Shareholders' Equity	115,244,000	96,867,000	
Total Liabilities & Stockholders' Equity	217,459,000	206,761,000	
Net Current Assets	27,260,000	37,924,000	
Total Assets Less Current Liabilities	143,595,000	132,199,000	
Shares Outstanding	7,162	7,162	

Recent Dividends:

1. Zenitaka Corp. (The) (Japan) common.

No dividends paid.

Annual Dividends:

1. Zenitaka Corp. (The) (Japan) common.

No dividends paid.

ZENSHO HOLDINGS CO LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	965,778,000
Other Revenue	…	…	0
Revenue	1,264,053,000	1,136,684,000	965,778,000
Direct Expenses	577,617,000	514,475,000	441,727,000
Gross Profit	686,436,000	622,209,000	524,051,000
SG&A	604,996,000	547,080,000	470,342,000
Other OpEx	0	0	0
Indirect Expenses	604,996,000	547,080,000	470,342,000
Total Operating Expenses	1,182,613,000	1,061,555,000	912,069,000
Operating Income	81,440,000	75,129,000	53,709,000
Non-Op Net Interest Income	(4,019,000)	(3,640,000)	(2,940,000)
Non-Op For Curr Gains	894,000	548,000	(147,000)
Other Non-Op	(10,338,000)	(8,536,000)	(3,095,000)
Non-Op Income	(13,463,000)	(11,628,000)	(6,182,000)
EBT Continuing	67,977,000	63,501,000	47,527,000
Taxation (current)	21,084,000	24,090,000	18,033,000
Taxation (deferred)	1,112,000	108,000	(1,217,000)
Taxation	22,196,000	24,198,000	16,816,000
EAT Continuing	45,781,000	39,303,000	30,711,000
Min Ints	30,000	(13,000)	(16,000)
Net Income	43,195,000	37,670,000	29,881,000
Pref Divs & Similar	2,617,000	1,620,000	812,000
Net Income to Common	40,578,000	36,050,000	29,069,000
Dividends Per Share	75	70	50
EPS - Basic - Cont	275.85	240.45	195.41
EPS - Primary	275.85	240.45	195.41
EPS -Diluted - Cont	275.85	240.45	195.41
EPS - Diluted	275.85	240.45	195.41
Shares (primary)	156,586	156,664	152,917
Shares (diluted)	156,586	156,664	152,917

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	128,054,000	79,695,000
Short Term Investments	15,011,000	12,040,000
Cash, Equivs & STI	143,065,000	91,735,000
Receivables	58,204,000	52,914,000
Raw Materials	78,858,000	63,960,000
WIP	3,488,000	3,244,000
Inventories - Other	4,763,000	4,848,000
Inventories	87,109,000	72,052,000
Other Current Assets	31,228,000	35,305,000
Current Assets	319,606,000	252,006,000
Net PPE	342,134,000	274,360,000
Intangibles Excl Goodwill	229,274,000	215,741,000
Intangibles	229,274,000	215,741,000
Other LT Assets	68,829,000	70,421,000
LT Assets	640,237,000	560,522,000
Total Assets	960,362,000	813,109,000
Accounts Payable	58,790,000	56,386,000
Accounts Payable & Accrued Expenses	58,790,000	56,386,000
Current Debt	31,524,000	36,782,000
Current Capital Lease Obligations	22,494,000	17,160,000
Current Debt and Capital Leases	54,018,000	53,942,000
Other Current Liabilities	88,303,000	80,786,000
Current Liabilities	201,111,000	191,114,000
Long-Term Obligations	278,518,000	262,923,000
Deferred LT Liability Charges	60,560,000	56,533,000
Pensions & OPEB	383,000	284,000
Other LT Liabilities	78,340,000	61,883,000
Minorities (BS)	486,000	309,000
LT Liabilities	417,801,000	381,623,000
Total Liabilities	619,398,000	573,046,000
Net Assets	340,964,000	240,063,000
Share Premium	122,613,000	74,112,000
Retained Earnings	147,070,000	113,097,000
Treasury Stock	15,632,000	13,723,000
Other Equity	86,912,000	66,576,000
Shareholders' Equity	340,963,000	240,062,000
Total Liabilities & Stockholders' Equity	960,362,000	813,109,000
Net Current Assets	118,495,000	60,892,000
Total Assets Less Current Liabilities	759,251,000	621,995,000
Shares Outstanding	156,462	156,664

Recent Dividends:

1. Zensho Holdings Co Ltd common.

No dividends paid.

2. Zensho Holdings Co Ltd class A preferred.

No dividends paid.

Annual Dividends:

1. Zensho Holdings Co Ltd common.

No dividends paid.

2. Zensho Holdings Co Ltd class A preferred.

No dividends paid.

ZENTEK LTD

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (Can$000):

	2026	2025	2024 (revised)
Revenue	166	872	30
Direct Expenses	1,839	645	289
Gross Profit	(1,673)	228	(259)
SG&A	5,434	6,948	7,420
D&A (OpEx)	526	600	614
R&D (OpEx)	1,653	466	1,775
RR&I	32	…	…
Other OpEx	1,659	1,820	2,333
Indirect Expenses	9,306	9,833	12,142
Total Operating Expenses	11,145	10,478	12,431
Operating Income	(10,979)	(9,605)	(12,401)
Non-Op Net Interest Income	(99)	10	298
Other Non-Op	1,310	(445)	399
Non-Op Income	1,211	(434)	697
EBT Continuing	(9,768)	(10,040)	(11,704)
Net Income	(9,768)	(10,040)	(11,704)
EPS - Basic - Cont	(0.09)	(0.10)	(0.12)
EPS - Primary	(0.09)	(0.10)	(0.12)
EPS -Diluted - Cont	(0.09)	(0.10)	(0.12)
EPS - Diluted	(0.09)	(0.10)	(0.12)
Shares (primary)	105,920	102,978	100,503
Shares (diluted)	105,920	102,978	100,503
EPS - Primary (Cumu)	…	…	(0.12)
EPS - Diluted (Cumu)	…	…	(0.12)

Standardized Balance Sheet, Years Ended Mar. 31 (Can$000):

	2026	2025
Cash	…	121
Cash & Equivalents	1,303	121
Cash, Equivs & STI	1,303	121
Receivables	557	1,481
Inventories	418	888
Assets Held for Sale (ST)	…	1,878
Other Current Assets	0	0
Current Assets	2,277	4,368
Net PPE	4,655	5,279
Other LT Assets	8,155	8,749
LT Assets	12,810	14,028
Total Assets	15,087	18,396
Accounts Payable	3,372	2,966
Accounts Payable & Accrued Expenses	3,372	2,966
Current Debt	0	347
Current Capital Lease Obligations	162	172
Current Debt and Capital Leases	162	519
Other Current Liabilities	0	0
Current Liabilities	3,533	3,485
Long-Term Obligations	1,751	0
Other LT Liabilities	0	162
LT Liabilities	1,751	162
Total Liabilities	5,285	3,647
Net Assets	9,802	14,749
Common Share Capital	92,306	89,477
Share Premium	473	473
Retained Earnings	(91,223)	(83,853)
Other Equity	8,247	8,653
Shareholders' Equity	9,802	14,749
Total Liabilities & Stockholders' Equity	15,087	18,396
Net Current Assets	(1,256)	883
Total Assets Less Current Liabilities	11,553	14,911
Shares Outstanding	107,792	104,391

Recent Dividends:

1. Zentek Ltd common.

No dividends paid.

Annual Dividends:

1. Zentek Ltd common.

No dividends paid.

ZEON CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	382,279,000
Other Revenue	…	…	0
Revenue	411,966,000	420,647,000	382,279,000
Direct Expenses	290,764,000	302,414,000	279,769,000
Gross Profit	121,202,000	118,233,000	102,510,000
SG&A	84,826,000	88,913,000	82,010,000
D&A (OpEx)	…	341,000	660,000
Other OpEx	0	0	0

Indirect Expenses	84,826,000	89,254,000	82,670,000
Total Operating Expenses	375,590,000	391,668,000	362,439,000
Operating Income	36,376,000	28,979,000	19,840,000
Non-Op Net Interest Income	51,000	155,000	221,000
Non-Op For Curr Gains	2,010,000	1,138,000	2,526,000
Other Non-Op	10,868,000	2,642,000	21,262,000
Non-Op Income	12,929,000	3,935,000	24,009,000
EBT Continuing	49,305,000	32,914,000	43,849,000
Taxation (current)	13,922,000	8,953,000	13,751,000
Taxation (deferred)	(931,000)	(2,393,000)	(904,000)
Taxation	12,991,000	6,560,000	12,847,000
EAT Continuing	36,314,000	26,354,000	31,002,000
Min Ints	(90,000)	(156,000)	99,000
Net Income	36,226,000	26,199,000	31,101,000
Dividends Per Share	76	70	45
EPS - Basic - Cont	186.67	127.43	147.19
EPS - Primary	186.67	127.43	147.19
EPS -Diluted - Cont	186.58	127.37	147.12
EPS - Diluted	186.58	127.37	147.12
Shares (primary)	194,061	205,595	211,298
Shares (diluted)	194,158	205,692	211,395

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	28,678,000	27,366,000
Cash, Equivs & STI	28,678,000	27,366,000
Receivables	95,986,000	121,237,000
Raw Materials	23,325,000	24,284,000
WIP	7,562,000	8,270,000
Inventories - Other	93,361,000	109,037,000
Inventories	124,248,000	141,591,000
Other Current Assets	8,633,000	7,940,000
Current Assets	257,545,000	298,134,000
Net PPE	194,116,000	143,703,000
Intangibles Excl Goodwill	6,337,000	5,985,000
Intangibles	6,337,000	5,985,000
Other LT Assets	90,248,000	85,964,000
LT Assets	290,701,000	235,652,000
Total Assets	548,246,000	533,786,000
Accounts Payable	61,284,000	68,617,000
Accounts Payable & Accrued Expenses	61,284,000	68,617,000
Current Debt	15,960,000	25,960,000
Current Debt and Capital Leases	15,960,000	25,960,000
Other Current Liabilities	67,006,000	57,445,000
Current Liabilities	144,250,000	152,022,000
Long-Term Obligations	0	0
Deferred LT Liability Charges	1,461,000	1,142,000
Pensions & OPEB	12,983,000	14,195,000
Other LT Liabilities	11,300,000	8,434,000
Minorities (BS)	689,000	652,000
LT Liabilities	25,744,000	23,771,000
Total Liabilities	170,683,000	176,445,000
Net Assets	377,563,000	357,341,000
Common Share Capital	24,211,000	24,211,000
Share Premium	19,323,000	19,323,000
Retained Earnings	302,770,000	287,773,000
Treasury Stock	23,853,000	21,910,000
Other Equity	55,112,000	47,943,000
Shareholders' Equity	377,563,000	357,340,000
Total Liabilities & Stockholders' Equity	548,246,000	533,786,000
Net Current Assets	113,295,000	146,112,000
Total Assets Less Current Liabilities	403,996,000	381,764,000
Shares Outstanding	191,346	197,290

Recent Dividends:

1. Zeon Corp American Depositary Receipt.

ExDate	Amt	Declared	Record	Payable
	0.23		09/30/2024	12/17/2024
	0.24		03/31/2025	07/15/2025
	0.23		09/30/2025	12/19/2025

2. Zeon Corp common.

ExDate	Amt	Declared	Record	Payable
	35.00		09/30/2024	12/03/2024
	35.00		03/31/2025	06/30/2025
	36.00		09/30/2025	12/05/2025
	40.00		03/31/2026	06/29/2026

Annual Dividends:

1. Zeon Corp American Depositary Receipt.

2024 . . . . . 0.23 2025 . . . . . 0.47

2. Zeon Corp common.

2024 . . . . . 35.00 2025 . . . . . 71.00 2026 . . . . . 40.00

ZERIA PHARMACEUTICAL CO., LTD. (JAPAN)

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	…	…	75,725,075
Other Revenue	…	…	0
Revenue	89,159,262	87,311,137	75,725,075
Direct Expenses	23,976,621	23,351,451	20,223,758
Gross Profit	65,182,641	63,959,686	55,501,317
SG&A	52,808,195	51,762,100	45,879,669
Other OpEx	0	0	0
Indirect Expenses	52,808,195	51,762,100	45,879,669
Total Operating Expenses	76,784,816	75,113,551	66,103,427
Operating Income	12,374,446	12,197,586	9,621,648
Non-Op Net Interest Income	(389,989)	(169,419)	(306,858)
Non-Op For Curr Gains	(1,356,089)	634,498	(1,182,086)
Other Non-Op	571,747	(44,049)	1,375,690
Non-Op Income	(1,174,331)	421,030	(113,254)
EBT Continuing	11,200,115	12,618,616	9,508,394
Taxation (current)	3,179,573	2,663,209	1,970,382
Taxation (deferred)	(396,599)	(12,601)	(157,196)
Taxation	2,782,974	2,650,608	1,813,186
EAT Continuing	8,417,141	9,968,008	7,695,208
Min Ints	37,404	(31,682)	36,053
Net Income	8,454,544	9,936,323	7,731,262
Dividends Per Share	49	47	44
EPS - Basic - Cont	191.80	225.42	175.39
EPS - Primary	191.80	225.42	175.39
EPS -Diluted - Cont	191.80	225.42	175.39
EPS - Diluted	191.80	225.42	175.39
Shares (primary)	44,079	44,080	44,080
Shares (diluted)	44,079	44,080	44,080

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	27,760,027	23,592,676
Cash, Equivs & STI	27,760,027	23,592,676
Receivables	30,789,927	26,611,051
Raw Materials	6,351,030	5,489,107
WIP	3,551,515	2,352,119
Inventories - Other	10,994,264	8,592,660
Inventories	20,896,809	16,433,886
Other Current Assets	3,200,119	2,892,081
Current Assets	82,646,882	69,529,694
Net PPE	27,599,383	26,641,444
Intangibles Excl Goodwill	39,581,788	40,361,683
Intangibles	39,581,788	40,361,683
Other LT Assets	29,869,896	22,638,775
LT Assets	97,051,067	89,641,902
Total Assets	179,697,949	159,171,596
Accounts Payable	4,895,991	3,971,467
Accounts Payable & Accrued Expenses	4,895,991	3,971,467
Current Debt	33,834,190	34,298,379
Current Debt and Capital Leases	33,834,190	34,298,379
Other Current Liabilities	16,977,948	16,179,216
Current Liabilities	55,708,129	54,449,062
Long-Term Obligations	5,269,740	6,865,780
Deferred LT Liability Charges	8,586,947	6,496,077
Pensions & OPEB	201,368	224,138
Other LT Liabilities	1,326,974	1,339,511
Minorities (BS)	208,048	257,189
LT Liabilities	15,385,029	14,925,506
Total Liabilities	71,301,207	69,631,757
Net Assets	108,396,742	89,539,839
Common Share Capital	6,593,398	6,593,398
Share Premium	5,620,541	11,685,121
Retained Earnings	73,545,791	67,207,063
Treasury Stock	12,204,622	18,266,472
Other Equity	34,841,634	22,320,728
Shareholders' Equity	108,396,742	89,539,838
Total Liabilities & Stockholders' Equity	179,697,949	159,171,596
Net Current Assets	26,938,753	15,080,632
Total Assets Less Current Liabilities	123,989,820	104,722,534
Shares Outstanding	44,079	44,080

Recent Dividends:

1. Zeria Pharmaceutical Co., Ltd. (Japan) common.

No dividends paid.

Annual Dividends:

1. Zeria Pharmaceutical Co., Ltd. (Japan) common.

No dividends paid.

ZETT CORP

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	58,655,000	55,309,000	51,957,000
Direct Expenses	48,465,000	45,726,000	42,839,000
Gross Profit	10,190,000	9,583,000	9,118,000
SG&A	8,938,000	8,510,000	8,241,000
Other OpEx	0	0	0
Indirect Expenses	8,938,000	8,510,000	8,241,000
Total Operating Expenses	57,403,000	54,236,000	51,080,000
Operating Income	1,252,000	1,073,000	877,000
Non-Op Net Interest Income	36,000	1,000	(1,000)
Other Non-Op	173,000	3,148,000	144,000
Non-Op Income	209,000	3,149,000	143,000
EBT Continuing	1,461,000	4,222,000	1,020,000
Taxation (current)	451,000	1,274,000	300,000
Taxation (deferred)	34,000	(42,000)	(89,000)
Taxation	485,000	1,232,000	211,000
EAT Continuing	976,000	2,990,000	809,000
Net Income	975,000	2,993,000	810,000
Dividends Per Share	18	18	8
EPS - Basic - Cont	49.85	152.89	41.41
EPS - Primary	49.85	152.89	41.41
EPS -Diluted - Cont	49.85	152.89	41.41
EPS - Diluted	49.85	152.89	41.41
Shares (primary)	19,575	19,575	19,574
Shares (diluted)	19,575	19,575	19,574

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	9,099,000	9,078,000
Cash, Equivs & STI	9,099,000	9,078,000
Receivables	12,836,000	12,120,000
Raw Materials	194,000	260,000
WIP	87,000	108,000
Finished Goods	4,236,000	4,052,000
Inventories - Other	0	0
Inventories	4,517,000	4,420,000
Other Current Assets	667,000	730,000
Current Assets	27,119,000	26,348,000
Net PPE	2,042,000	2,084,000
Intangibles Excl Goodwill	78,000	75,000
Intangibles	78,000	75,000
Other LT Assets	4,480,000	4,251,000
LT Assets	6,600,000	6,410,000
Total Assets	33,720,000	32,759,000
Accounts Payable	14,324,000	13,733,000
Accrued Exps	403,000	316,000
Accounts Payable & Accrued Expenses	14,727,000	14,049,000
Current Debt	101,000	47,000
Current Debt and Capital Leases	101,000	47,000

Other Current Liabilities	1,780,000	2,535,000
Current Liabilities	16,608,000	16,631,000
Long-Term Obligations	148,000	0
Deferred LT Liability Charges	176,000	78,000
Pensions & OPEB	294,000	314,000
Other LT Liabilities	1,162,000	1,181,000
LT Liabilities	1,780,000	1,573,000
Total Liabilities	18,389,000	18,205,000
Net Assets	15,331,000	14,554,000
Common Share Capital	1,005,000	1,005,000
Share Premium	2,968,000	2,968,000
Retained Earnings	10,243,000	9,620,000
Treasury Stock	74,000	74,000
Other Equity	1,189,000	1,034,000
Shareholders' Equity	15,331,000	14,553,000
Total Liabilities & Stockholders' Equity	33,720,000	32,759,000
Net Current Assets	10,511,000	9,717,000
Total Assets Less Current Liabilities	17,112,000	16,128,000
Shares Outstanding	19,575	19,575

Recent Dividends:
1. Zett Corp common.
No dividends paid.
Annual Dividends:
1. Zett Corp common.
No dividends paid.

ZIGEXN CO., LTD.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Revenue	29,221,000	25,450,000	23,249,000
Direct Expenses	5,687,000	4,545,000	3,926,000
Gross Profit	23,534,000	20,905,000	19,323,000
SG&A	17,642,000	15,248,000	13,925,000
Other OpEx	(20,000)	0	3,000
Indirect Expenses	17,622,000	15,248,000	13,928,000
Total Operating Expenses	23,309,000	19,793,000	17,854,000
Operating Income	5,912,000	5,657,000	5,395,000
Non-Op Income	33,000	0	36,000
EBT Continuing	5,945,000	5,657,000	5,431,000
Taxation	1,817,000	1,792,000	1,631,000
EAT Continuing	4,128,000	3,865,000	3,800,000
Min Ints	27,000	7,000	...
Net Income	4,157,000	3,872,000	3,799,000
Dividends Per Share	11	10.50	6.50
EPS - Basic - Cont	41.66	38.13	36.53
EPS - Primary	41.66	38.13	36.53
EPS -Diluted - Cont	41.64	38.08	36.45
EPS - Diluted	41.64	38.08	36.45
Shares (primary)	99,775	101,551	104,002
Shares (diluted)	99,827	101,551	104,247

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	12,722,000	14,295,000
Short Term Investments	7,000	2,000
Cash, Equivs & STI	12,729,000	14,297,000
Receivables	6,232,000	5,029,000
Other Current Assets	766,000	626,000
Current Assets	19,727,000	19,952,000
Net PPE	254,000	233,000
LT Investments	1,456,000	1,225,000
Goodwill	13,483,000	10,872,000
Intangibles Excl Goodwill	3,659,000	2,893,000
Intangibles	17,142,000	13,765,000
Deferred LT Asset Charges	812,000	973,000
Other LT Assets	1,164,000	1,425,000
LT Assets	20,828,000	17,621,000
Total Assets	40,556,000	37,573,000
Accounts Payable	4,570,000	3,831,000
Accounts Payable & Accrued Expenses	4,570,000	3,831,000
Current Debt	2,348,000	2,657,000
Current Capital Lease Obligations	645,000	542,000
Current Debt and Capital Leases	2,993,000	3,199,000
Other Current Liabilities	7,841,000	8,396,000
Current Liabilities	15,404,000	15,426,000
Long-Term Obligations	1,794,000	1,462,000
Deferred LT Liability Charges	148,000	...
Other LT Liabilities	757,000	733,000
Minorities (BS)	(56,000)	(29,000)
LT Liabilities	2,699,000	2,195,000
Total Liabilities	18,047,000	17,593,000
Net Assets	22,509,000	19,980,000
Common Share Capital	125,000	125,000
Share Premium	3,768,000	4,532,000
Retained Earnings	23,458,000	20,355,000
Accum Other Comp Inc	11,000	...
Treasury Stock	4,852,000	5,033,000
Other Equity	(1,000)	1,000
Shareholders' Equity	22,509,000	19,980,000
Total Liabilities & Stockholders' Equity	40,556,000	37,573,000
Net Current Assets	4,323,000	4,526,000
Total Assets Less Current Liabilities	25,152,000	22,147,000
Shares Outstanding	99,169	100,427

Recent Dividends:
1. Zigexn Co., Ltd. common.
No dividends paid.
Annual Dividends:
1. Zigexn Co., Ltd. common.
No dividends paid.

ZOA CORP.

Annual Report

Standardized Income Statement, Years Ended Mar. 31 (¥000):

	2026	2025	2024
Sales	...	...	8,598,878
Other Revenue	...	...	0
Revenue	9,523,533	9,274,325	8,598,878
Direct Expenses	6,970,954	6,860,604	6,290,700
Gross Profit	2,552,579	2,413,721	2,308,178
SG&A	2,066,108	1,985,305	1,888,975
Other OpEx	0	0	0
Indirect Expenses	2,066,108	1,985,305	1,888,975
Total Operating Expenses	9,037,062	8,845,909	8,179,675
Operating Income	486,471	428,416	419,203
Non-Op Net Interest Income	(3,087)	(3,190)	(3,396)
Other Non-Op	733	9,823	12,642
Non-Op Income	(2,354)	6,633	9,246
EBT Continuing	484,117	435,049	428,449
Taxation (current)	165,843	140,684	133,104
Taxation (deferred)	(9,176)	(2,654)	2,226
Taxation	156,667	138,030	135,330
EAT Continuing	327,450	297,019	293,119
Net Income	327,451	297,019	293,120
Dividends Per Share	75	70	58
EPS - Basic - Cont	260.37	236.65	234.03
EPS - Primary	260.37	236.65	234.03
EPS -Diluted - Cont	260.37	236.65	234.03
EPS - Diluted	260.37	236.65	234.03
Shares (primary)	1,258	1,255	1,252
Shares (diluted)	1,258	1,255	1,252

Standardized Balance Sheet, Years Ended Mar. 31 (¥000):

	2026	2025
Cash & Equivalents	1,075,297	1,246,734
Cash, Equivs & STI	1,075,297	1,246,734
Receivables	499,608	503,877
Raw Materials	5,127	5,481
Finished Goods	1,483,053	1,928,075
Inventories - Other	240,470	14,865
Inventories	1,728,650	1,948,421
Prepayments (ST)	298,655	178,935
Other Current Assets	9,736	9,872
Current Assets	3,611,946	3,887,839
Net PPE	978,562	919,784
Intangibles Excl Goodwill	7,898	10,228
Intangibles	7,898	10,228
Other LT Assets	681,290	605,622
LT Assets	1,667,750	1,535,634
Total Assets	5,279,697	5,423,474
Accounts Payable	455,595	630,220
Accrued Exps	133,859	75,494
Accounts Payable & Accrued Expenses	589,454	705,714
Current Debt	371,722	406,730
Current Debt and Capital Leases	371,722	406,730
Other Current Liabilities	514,356	491,271
Current Liabilities	1,475,532	1,603,715
Long-Term Obligations	499,976	771,698
Pensions & OPEB	113,486	110,268
Other LT Liabilities	4,133	4,133
LT Liabilities	617,595	886,099
Total Liabilities	2,093,127	2,489,814
Net Assets	3,186,570	2,933,660
Common Share Capital	331,986	331,986
Share Premium	325,166	324,422
Retained Earnings	2,758,759	2,519,217
Treasury Stock	255,944	259,346
Other Equity	26,602	17,380
Shareholders' Equity	3,186,569	2,933,659
Total Liabilities & Stockholders' Equity	5,279,697	5,423,474
Net Current Assets	2,136,414	2,284,124
Total Assets Less Current Liabilities	3,804,165	3,819,759
Shares Outstanding	1,258	1,256

Recent Dividends:
1. ZOA Corp. common.
No dividends paid.
Annual Dividends:
1. ZOA Corp. common.
No dividends paid.

*

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